

BEFORE THE
NEW YORK STATE
PUBLIC SERVICE COMMISSION

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Proceeding on Motion of the Commission as to the
Rates, Charges, Rules and Regulations of
Rochester Gas and Electric Corporation
for Electric Service

Case 15-E- _____

Proceeding on Motion of the Commission as to the
Rates, Charges, Rules and Regulations of
Rochester Gas and Electric Corporation
for Gas Service

Case 15-G- _____

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**DIRECT TESTIMONY OF
JOHN J. SPANOS
(ROCHESTER GAS AND ELECTRIC CORPORATION)**

May 20, 2015

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1 **I. INTRODUCTION AND QUALIFICATIONS**

2 **Q. PLEASE STATE YOUR NAME AND ADDRESS.**

3 A. My name is John J. Spanos. My business address is 207 Senate Avenue, Camp Hill,
4 Pennsylvania.

5 **Q. ARE YOU ASSOCIATED WITH ANY FIRM?**

6 A. Yes. I am associated with the firm of Gannett Fleming Valuation and Rate
7 Consultants, LLC (“Gannett Fleming”).

8 **Q. HOW LONG HAVE YOU BEEN ASSOCIATED WITH GANNETT
9 FLEMING?**

10 A. I have been associated with the firm since college graduation in June, 1986.

11 **Q. WHAT IS YOUR POSITION WITH THE FIRM?**

12 A. I am a Senior Vice President.

13 **Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS CASE?**

14 A. I am testifying on behalf of Rochester Gas and Electric Corporation (“RG&E” or the
15 “Company”).

16 **Q. PLEASE STATE YOUR QUALIFICATIONS.**

17 A. I have 28 years of depreciation experience, which includes giving expert testimony
18 in over 200 cases before 40 regulatory commissions, including the New York Public
19 Service Commission (“NYPSC”). Please refer to Appendix A for my qualifications.

20 **II. PURPOSE AND SCOPE**

21 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS
22 PROCEEDING?**

23 A. I sponsor the depreciation study performed for RG&E attached hereto as Exhibit __
24 (JJS-1) (“Depreciation Study”). The Depreciation Study sets forth the calculated

1 annual depreciation accrual rates by account as of December 31, 2014. The
 2 proposed rates appropriately reflect the rates at which RG&E's assets should be
 3 depreciated over their useful lives and are based on the most commonly used
 4 methods and procedures in New York for determining depreciation rates.

5 **Q. CAN YOU SUMMARIZE THE IMPACT OF THE DEPRECIATION STUDY**
 6 **ON DEPRECIATION RATES?**

7 A. Yes. The table below sets forth a comparison of the current depreciation rates and
 8 resultant expense to the proposed depreciation rates and expense by function as of
 9 December 31, 2014.

<u>Function</u>	<u>Current</u>		<u>Proposed</u>	
	<u>Rates</u>	<u>Pro forma Expense</u>	<u>Rates</u>	<u>Expense</u>
Electric Plant				
Hydro	2.18	\$ 3,187,608	4.44	6,481,372
Transmission	1.74	10,509,065	1.97	11,901,998
Distribution	2.11	22,021,191	2.28	23,811,250
General	4.03	1,195,965	3.57	1,059,782
Gas Plant				
Distribution	2.55	18,733,578	2.56	18,813,670
General	3.92	220,756	3.86	217,610
Common Plant				
General	5.83	<u>8,364,052</u>	5.60	<u>8,038,255</u>
Total		\$64,232,215		\$70,323,937

10
 11 **Q. CAN YOU EXPLAIN SOME OF THE MAJOR FACTORS THAT CAUSED**
 12 **THE CHANGE IN DEPRECIATION RATES?**

13 A. Yes. The major components that caused rates to change by function are as follows:

- 14 • Hydro Production Plant: the utilization of more appropriate interim survivor
- 15 curves and the utilization of the life span technique consistent with license
- 16 date.

- 1 • Transmission Plant: the utilization of shorter average service lives for some
2 accounts.
- 3 • Distribution Plant: the utilization of shorter average service lives for a few
4 accounts.
- 5 • General Plant: the utilization of a longer service life for Account 390.0,
6 Structures and Improvements.
- 7 • Common Plant: the change in life and salvage parameters for Account 390 is
8 the major factor.

9 **Q. PLEASE DEFINE THE CONCEPT OF DEPRECIATION.**

10 A. Depreciation refers to the loss in service value not restored by current maintenance,
11 incurred in connection with the consumption or prospective retirement of utility
12 plant in the course of service from causes that can be reasonably anticipated or
13 contemplated, against which the Company is not protected by insurance. Among the
14 causes to be given consideration are wear and tear, decay, action of the elements,
15 inadequacy, obsolescence, changes in the art, changes in demand and the
16 requirements of public authorities.

17 **Q. DID YOU PREPARE THE DEPRECIATION STUDY FILED BY RG&E IN**
18 **THIS PROCEEDING?**

19 A. Yes. I prepared the depreciation study submitted by RG&E with its filing in this
20 proceeding. My report is entitled: “2014 Depreciation Study - Calculated Annual
21 Depreciation Accruals Related to Electric, Gas and Common Plant as of December
22 31, 2014.” This report sets forth the results of my depreciation study for RG&E.

23 **Q. IN PREPARING THE DEPRECIATION STUDY, DID YOU FOLLOW**
24 **GENERALLY ACCEPTED PRACTICES IN THE FIELD OF**
25 **DEPRECIATION VALUATION?**

26 A. Yes.

1 **Q. ARE THE METHODS AND PROCEDURES OF THIS DEPRECIATION**
2 **STUDY CONSISTENT WITH PAST PRACTICES?**

3 A. The methods and procedures of this study are the same as those utilized in the last
4 study for the Company as well as others before NYPSC. Depreciation rates are
5 determined based on the average service life procedure and the whole life method.

6 **III. OUTLINE OF REPORT**

7 **Q. PLEASE DESCRIBE THE CONTENTS OF YOUR REPORT.**

8 A. My report is presented in nine parts. Part I, Introduction, presents the scope and
9 basis for the depreciation study. Part II, Estimation of Survivor Curves, includes
10 descriptions of the methodology of estimating survivor curves. Parts III and IV set
11 forth the analysis for determining life and net salvage estimation. Part V,
12 Calculation of Annual and Accrued Depreciation, includes the concepts of
13 depreciation and amortization using the whole life. Part VI, Results of Study,
14 presents a description of the results and a summary of the depreciation calculations.
15 Parts VII, VIII and IX include graphs and tables that relate to the service life and net
16 salvage analyses, and the detailed depreciation calculations.

17 The table on pages VI-4 through VI-8 presents the estimated survivor curve,
18 the net salvage percent, the original cost as of December 31, 2014, the calculated
19 annual depreciation accrual and rate, and accrued depreciation for each account or
20 subaccount. The section beginning on page VII-2 presents the results of the
21 retirement rate analyses prepared as the historical bases for the service life estimates.
22 The section beginning on page VIII-2 presents the results of the salvage analysis.
23 The section beginning on page IX-2 presents the depreciation calculations related to
24 surviving original cost as of December 31, 2014.

1 **Q. PLEASE EXPLAIN HOW YOU PERFORMED YOUR DEPRECIATION**
2 **STUDY.**

3 A. I used the straight line whole life method of depreciation, with the average service
4 life procedure. The annual depreciation is based on a method of depreciation
5 accounting that seeks to distribute the unrecovered cost of fixed capital assets over
6 the estimated remaining useful life of each unit, or group of assets, in a systematic
7 and reasonable manner.

8 For General Plant Accounts 391.0, 391.2, 391.3, 394, 395, 397.0, 397.1 and
9 398 in electric; 394 in gas; and 391.0, 391.2, 391.3, 393, 394, 395, 397 and 398 in
10 common plant; I used the straight line whole life method of amortization. The
11 account numbers identified throughout my testimony represent those in effect as of
12 December 31, 2014. The annual amortization is based on amortization accounting
13 that distributes the cost of fixed capital assets over the amortization period
14 authorized for each account and vintage.

15 **IV. METHODS AND PROCEDURES USED IN THE STUDY**

16 **Q. HOW DID YOU DETERMINE THE RECOMMENDED ANNUAL**
17 **DEPRECIATION ACCRUAL RATES?**

18 A. I did this in two phases. In the first phase, I estimated the service life and net
19 salvage characteristics for each depreciable group, that is, each plant account or
20 subaccount identified as having similar characteristics. In the second phase, I
21 calculated the annual depreciation accrual rates and accrued depreciation based on
22 the service life and net salvage estimates determined in the first phase.

1 **Q. PLEASE DESCRIBE THE FIRST PHASE OF THE DEPRECIATION**
2 **STUDY, IN WHICH YOU ESTIMATED THE SERVICE LIFE AND NET**
3 **SALVAGE CHARACTERISTICS FOR EACH DEPRECIABLE GROUP.**

4 A. The service life and net salvage study consisted of compiling historical data from
5 records related to RG&E's plant; analyzing these data to obtain historical trends of
6 survivor characteristics; obtaining supplementary information from management and
7 operating personnel concerning practices and plans as they relate to plant operations;
8 and interpreting the above data and the estimates used by other electric and gas
9 utilities to form judgments of average service life and net salvage characteristics.

10 **Q. WHAT HISTORICAL DATA DID YOU ANALYZE FOR THE PURPOSE OF**
11 **ESTIMATING SERVICE LIFE CHARACTERISTICS?**

12 A. Generally speaking, I analyzed the Company's accounting entries that record plant
13 transactions during the period 1947 through 2014. The transactions included
14 additions, retirements, transfers, sales and the related balances.

15 **Q. WHAT METHOD DID YOU USE TO ANALYZE THESE SERVICE LIFE**
16 **DATA?**

17 A. I used the retirement rate method. This is the most appropriate method when
18 retirement data covering a long period of time is available because this method
19 determines the average rates of retirement actually experienced by the Company
20 during the period of time covered by the depreciation study.

21 **Q. PLEASE DESCRIBE HOW YOU USED THE RETIREMENT RATE**
22 **METHOD TO ANALYZE RG&E'S SERVICE LIFE DATA.**

23 A. I applied the retirement rate analysis to each different group of property in the study.
24 For each property group, I used the retirement rate data to form a life table that,

1 when plotted, shows an original survivor curve for that property group. Each
2 original survivor curve represents the average survivor pattern experienced by the
3 several vintage groups during the experience band studied. The survivor patterns do
4 not necessarily describe the life characteristics of the property group; therefore,
5 interpretation of the original survivor curves is required in order to use them as valid
6 considerations in estimating service life. The Iowa-type survivor curves were used
7 to perform these interpretations.

8 **Q. WHAT IS AN “IOWA-TYPE SURVIVOR CURVE” AND HOW DID YOU**
9 **USE SUCH CURVES TO ESTIMATE THE SERVICE LIFE**
10 **CHARACTERISTICS FOR EACH PROPERTY GROUP?**

11 A. Iowa-type curves are a widely-used group of survivor curves that contain the range
12 of survivor characteristics usually experienced by utilities and other industrial
13 companies. The Iowa curves were developed at the Iowa State College Engineering
14 Experiment Station through an extensive process of observing and classifying the
15 ages at which various types of property used by utilities and other industrial
16 companies had been retired.

17 Iowa-type curves are used to smooth and extrapolate original survivor curves
18 determined by the retirement rate method. The Iowa curves and truncated Iowa
19 curves were used in this study to describe the forecasted rates of retirement based on
20 the observed rates of retirement and the outlook for future retirements.

21 The estimated survivor curve designations for each depreciable property
22 group indicate the average service life, the family within the Iowa system to which
23 the property group belongs, and the relative height of the mode. For example, the
24 Iowa 50-R1 indicates an average service life of fifty years; a right-modulated, or R, type

1 curve (the mode occurs after average life for right-moded curves); and a relatively
2 low height, 1, for the mode (possible modes for R-type curves range from 1 to 5).

3 **Q. DOES THE DEPRECIATION STUDY INCLUDE ONLY IOWA CURVE**
4 **ANALYSES?**

5 A. Yes. In other recent cases in New York, the New York State Department of Public
6 Service Staff has been comfortable with the Iowa curves as the primary presentation
7 of life analyses. The Iowa curves are the traditional method across the United States.
8 Workpapers can be presented using H-curves if requested.

9 **Q. WHAT APPROACH DID YOU USE TO ESTIMATE THE LIVES OF**
10 **SIGNIFICANT FACILITIES SUCH AS HYDRO PLANTS?**

11 A. I used the life span technique to estimate the lives of significant facilities for which
12 concurrent retirement of the entire facility is anticipated. In this technique, the
13 survivor characteristics of such facilities are described by the use of interim survivor
14 curves and estimated probable retirement dates.

15 The interim survivor curves describe the rate of retirement related to the
16 replacement of elements of the facility, such as, for a building, the retirements of
17 plumbing, heating, doors, windows, roofs, etc., that occurs during the life of the
18 facility. The probable retirement date provides the rate of final retirement for each
19 year of installation for the facility by truncating the interim survivor curve for each
20 installation year at its attained age at the date of probable retirement. The use of
21 interim survivor curves truncated at the date of probable retirement provides a
22 consistent method for estimating the lives of the several years of installation for a
23 particular facility inasmuch as a single concurrent retirement for all years of
24 installation will occur when it is retired.

1 **Q. HAS GANNETT FLEMING USED THIS APPROACH IN OTHER**
2 **PROCEEDINGS?**

3 A. Yes, we have used the life span technique in performing depreciation studies
4 presented to and accepted by many public utility commissions across the United
5 States and Canada, as well as New York.

6 **Q. WHAT ARE THE BASES FOR THE PROBABLE RETIREMENT YEARS**
7 **THAT YOU HAVE ESTIMATED FOR EACH FACILITY?**

8 A. The bases for the probable retirement years are life spans for each facility that are
9 based on judgment and incorporate consideration of the age, use, size, nature of
10 construction, management outlook and typical life spans experienced and used by
11 other electric utilities for similar facilities. Most of the life spans result in probable
12 retirement years that are many years in the future. As a result, the retirements of
13 these facilities are not yet subject to specific management plans. Such plans would
14 be premature because the specific date at which a given plant will actually be retired
15 is generally not determined until the retirement date becomes much closer than the
16 dates that have been estimated for RG&E's plants. Retirement dates for
17 hydroelectric facilities were also based on license dates or on informed judgment
18 using the factors I discussed previously.

19 **Q. DID YOU PHYSICALLY OBSERVE RG&E'S PLANT AND EQUIPMENT**
20 **AS PART OF YOUR DEPRECIATION STUDY?**

21 A. Yes. I made field reviews of RG&E's property as part of this study during July 2012
22 and June 2013 to observe representative portions of plant. Field reviews are
23 conducted to become familiar with Company operations and to obtain an
24 understanding of the function of the plant and information with respect to the

1 reasons for past retirements and the expected future causes of retirements. This
2 knowledge, as well as information from other discussions with management, was
3 incorporated in the interpretation and extrapolation of the statistical analyses.

4 **Q. WOULD YOU EXPLAIN THE CONCEPT OF “NET SALVAGE”?**

5 A. Net salvage is a component of the service value of capital assets that is reflected in
6 depreciation rates. The service value of an asset is its original cost less its net
7 salvage. Net salvage is the salvage value received for the asset upon retirement less
8 the cost to retire the asset. When the cost to retire exceeds the salvage value, the
9 result is negative net salvage.

10 Inasmuch as depreciation expense is the loss in service value of an asset
11 during a defined period, e.g. one year, it must include a ratable portion of both the
12 original cost and the net salvage. That is, the net salvage related to an asset should
13 be incorporated in the cost of service during the same period as its original cost so
14 that customers receiving service from the asset pay rates that include a portion of
15 both elements of the asset’s service value, the original cost and the net salvage value.

16 For example, the full recovery of the service value of a \$3,000 distribution
17 pole includes not only the \$3,000 of original cost, but also, on average, \$2,000 to
18 remove the pole at the end of its life and \$200 in salvage value. In this example, the
19 net salvage component is negative \$1,800 ($\$200 - \$2,000$), and the net salvage
20 percent is negative 60% ($(\$200 - \$2,000)/\$3,000$).

21 **Q. PLEASE DESCRIBE HOW YOU ESTIMATED NET SALVAGE**
22 **PERCENTAGES.**

23 A. I estimated the net salvage percentages by reviewing the Company’s account-
24 specific historical salvage and cost of removal data for the period 1961 through 2014

1 as a percentage of the associated retired plant as well as considering industry
2 experience in terms of net salvage estimates for other electric and gas companies.

3 **Q. PLEASE DESCRIBE THE SECOND PHASE OF THE PROCESS THAT YOU**
4 **USED IN THE DEPRECIATION STUDY IN WHICH YOU CALCULATED**
5 **ANNUAL DEPRECIATION ACCRUAL RATES.**

6 A. After I estimated the service life and net salvage characteristics for each depreciable
7 property group, I calculated the annual depreciation accrual rates for each group,
8 using the straight line whole life method, and the average service life procedure.

9 **Q. PLEASE DESCRIBE THE STRAIGHT LINE WHOLE LIFE METHOD OF**
10 **DEPRECIATION.**

11 A. The straight line whole life method of depreciation allocates the original cost of the
12 property, less future net salvage, in equal amounts to each year of service life.

13 **Q. PLEASE DESCRIBE AMORTIZATION ACCOUNTING.**

14 A. In amortization accounting, units of property are capitalized in the same manner as
15 they are in depreciation accounting. Amortization accounting is used for accounts
16 with a large number of units, but small asset values. Depreciation accounting is
17 difficult for these assets because periodic inventories are required to properly reflect
18 plant in service. Consequently, retirements are recorded when a vintage is fully
19 amortized rather than as the units are removed from service. That is, there is no
20 dispersion of retirements. All units are retired when the age of the vintage reaches
21 the amortization period. Each plant account or group of assets is assigned a fixed
22 period which represents an anticipated life during which the asset will render full
23 benefit. For example, in amortization accounting, assets that have a 25-year
24 amortization period will be fully recovered after 25 years of service and taken off the

1 Company's books, but not necessarily removed from service. In contrast, assets that
2 are taken out of service before 25 years remain on the books until the amortization
3 period for that vintage has expired.

4 **Q. FOR WHICH PLANT ACCOUNTS IS AMORTIZATION ACCOUNTING**
5 **BEING UTILIZED?**

6 A. Amortization accounting is only utilized for certain General Plant or General Plant-
7 related accounts. These accounts are Accounts 391.0, 391.2, 391.3, 394, 395, 397.0,
8 397.1 and 398 in electric; 394 in gas; and 391.0, 391.2, 391.3, 393, 394, 395, 397
9 and 398 in common plant. These accounts represent approximately 3 percent of the
10 Company's depreciable plant.

11 **V. EXAMPLE OF PRESENTATION**

12 **Q. PLEASE USE AN EXAMPLE TO ILLUSTRATE HOW THE ANNUAL**
13 **DEPRECIATION ACCRUAL RATE FOR A PARTICULAR GROUP OF**
14 **PROPERTY IS PRESENTED IN YOUR DEPRECIATION STUDY.**

15 A. I will use Gas Account 376, Mains - Steel, as an example because it is one of the
16 largest depreciable mass accounts and represents approximately eight percent of
17 depreciable plant.

18 The retirement rate method was used to analyze the survivor characteristics
19 of this property group. Aged plant accounting data was compiled from 1947 through
20 2014 and analyzed in periods that best represent the overall service life of this
21 property. The life tables for the 1947-2014 and 1995-2014 experience bands are
22 presented on pages VII-126 through VII-135 of the report. The life table displays
23 the retirement and surviving ratios of the aged plant data exposed to retirement by
24 age interval. For example, page VII-126 shows \$101,654 retired at age 0.5 with

1 \$226,583,522 exposed to retirement. Consequently, the retirement ratio is 0.0004
2 and the surviving ratio is 0.9996. These life tables, or original survivor curves, are
3 plotted along with the estimated smooth survivor curve, the 68-R2.5 on page VII-
4 125.

5 The net salvage percent is presented on pages VIII-77 through VIII-79. The
6 percentage is based on the result of annual gross salvage minus the cost to remove
7 plant assets as compared to the original cost of plant retired during the period 1970
8 through 2014. The 45-year period experienced \$11,886,534 (\$109,890 -
9 \$11,996,424) in net salvage for \$20,918,436 plant retired. The result is negative net
10 salvage of 57 percent ($\$11,886,534 / \$20,918,436$). While the result was negative 57
11 percent, recent trends have shown indications of negative 36 percent. However,
12 based on industry ranges, historical indications and Company expectations, I
13 determined that a slightly more conservative negative 55 percent was the most
14 appropriate estimate for this account.

15 My calculation of the annual depreciation related to the original cost at
16 December 31, 2014, of gas plant is presented on pages IX-81 through IX-84. The
17 calculation is based on the 68-R2.5 survivor curve, 55 percent negative net salvage
18 and the attained age. The tabulation sets forth the installation year, the original cost,
19 calculated accrued depreciation, average life, life expectancy and annual accrual
20 amount and life. These totals are brought forward to the table on page VI-6.

21 **Q. HAVE YOU CALCULATED AN ACTUAL VS. THEORETICAL RESERVE**
22 **VARIANCE AS PART OF THE DEPRECIATION STUDY?**

23 A. Yes. As set forth on pages VI-9 and VI-10 of the Depreciation Study, there is a total
24 combined excess reserve variance of \$3,777,984 for electric (\$19,777,793 excess),

1 gas (\$8,159,627 deficiency) and common (\$7,840,182 deficiency) plant based on the
2 parameters proposed as a result of the study. The most commonly utilized method
3 for recovering these types of excess and deficient variances is over the remaining life
4 of each asset class. However, the remaining life method, which is widely utilized in
5 almost all jurisdictions, is not the traditional method in New York. If remaining life
6 recovery is not utilized, then my recommendation would be to amortize the portion
7 of the variance above a threshold amount of 10% of the cumulative book
8 depreciation over 20 years. I would not recommend recovery in the amortization
9 below a 10% threshold since the reserve variance is based on a theoretical calculated
10 amount which is subject to significant volatility as depreciation lives and net salvage
11 rates change when applying normal depreciation practices.

12 **Q. HAVE YOU PROPOSED RATES FOR ANY NEW ASSET CLASSES?**

13 A. Yes. The depreciation rates for new technology meters in Account 370.1, Meters -
14 AMI were developed based on the expected useful life and the lives utilized by other
15 utilities that have implemented similar conversions. The expectation is that RG&E
16 will begin the conversion of traditional standard meters to the new Advanced
17 Metering Infrastructure (“AMI”) meters beginning in 2017. The conversion of all
18 meters will likely take more than 7 years. The proposed average service life for
19 AMI meters is 15 years and should be depreciated at a rate of 7.33% when placed
20 into service. The rate is based on the 15-year average service life and negative 10%
21 net salvage.

1 **Q. DO YOU HAVE A RECOMMENDATION FOR THE RECOVERY OF THE**
2 **REMAINING INVESTMENT IN THE STANDARD METERS WHICH WILL**
3 **BE RETIRED EARLIER THAN THEIR ESTIMATED SERVICE LIVES**
4 **WITH THIS CONVERSION?**

5 A. Yes. The most appropriate method would be to recover the remaining net plant over
6 the remaining life of the assets.

7 **VI. CONCLUSION**

8 **Q. WAS THE DEPRECIATION STUDY FILED BY ROCHESTER GAS AND**
9 **ELECTRIC CORPORATION IN THIS PROCEEDING PREPARED BY YOU**
10 **OR UNDER YOUR DIRECTION AND CONTROL?**

11 A. Yes.

12 **Q. IS THE INFORMATION CONTAINED IN THE DEPRECIATION STUDY**
13 **ACCURATE TO THE BEST OF YOUR KNOWLEDGE AND BELIEF?**

14 A. Yes.

15 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

16 A. Yes.

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