

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 Q. Please state your name.

2 A. My name is Joseph A. Holtman.

3 Q. Have you previously submitted testimony in this
4 proceeding?

5 A. Yes, I have.

6 Q. What is the purpose of your additional testimony?

7 A. The purpose of my testimony is to update two of my
8 exhibits to recognize a recent supply portfolio
9 contract change; one of those exhibits has also been
10 modified to correct certain cost projections and to
11 provide greater clarity. As part of that update, I
12 also introduce and justify a capital expenditure for a
13 new risk management software system. Finally, I will
14 rebut portions of the direct testimony of Carl Pechman
15 on behalf of the New York Energy Consumers Council
16 (which includes rebuttal to Ashok Gupta of the Natural
17 Resources Defense Council), Jerrold Oppenheim on behalf
18 of PULP, Paul Chernick on behalf of the City of New
19 York, and Joel P. Brainard on behalf of IPPNY.

20 UPDATE

21 Q. Have you updated your projected commodity purchase
22 costs and the accompanying exhibits from your pre-filed
23 direct testimony?

STATE OF NEW YORK
DEPT. OF PUBLIC SERVICE
DATE Jan 5, 2005
CASE NO. 04-E-0572
H, Part B (g)

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 A. Yes. Under my supervision, Exhibits __ (JAH-2 REVISED)
2 and __ (JAH-4 REVISED) have been updated.

3 MARK FOR IDENTIFICATION EXHIBIT __ (JAH-2 REVISED) and
4 EXHIBIT __ (JAH-4 REVISED)

5 Q. Please explain your updates.

6 A. As set forth in my initial testimony, the Company
7 relies on a mix of purchases to supply its full service
8 customers. One of the contracts shown on Exhibit __
9 (JAH-2) was with the New York Power Authority ("NYPA")
10 for capacity from its Blenheim-Gilboa facility. In
11 April 2004, NYPA notified the Company that it would be
12 seeking a price increase, effective July 1, 2004.

13 While the price of capacity in the New York Independent
14 System Operator's ("NYISO") capacity markets was
15 expected to be more costly than the NYPA prices
16 originally included in my cost projections, it now is
17 expected that the NYISO's prices will be less costly
18 than NYPA's revised prices. NYPA allowed the Company
19 to terminate its agreement as of July 1, 2004 and avoid
20 the new, higher prices. Exhibit __ (JAH-2) has
21 therefore been modified to eliminate that contract, and
22 Exhibit __ (JAH-4) has been modified to reflect the

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 elimination of that contract's cost and to add the cost
2 of corresponding NYISO capacity market purchases.
3 Also, although the Company's 500 MW purchase from
4 Astoria Energy, LLC is not expected to begin until May
5 1, 2006, I have included that contract on Exhibit ____
6 (JAH-2 REVISED).

7 In the process of updating the costs, it was discovered
8 that certain ancillary service cost projections were
9 inadvertently included in capacity costs. To provide
10 greater clarity, Exhibit ____ (JAH-4) has also been
11 revised to reflect these ancillary costs in the "Other
12 Costs" line rather than in the "Capacity Costs" line.
13 Finally, it was also discovered that the non-utility
14 generation ("NUG") and steam-electric energy costs
15 projected in Exhibit ____ (JAH-4) erroneously relied on
16 older projections than those used to prepare the
17 Company's initial filing in this proceeding. These
18 projections have therefore been updated and are
19 consistent with projections reflected in Witness
20 Muccilo's, Lee's and Lenz's testimony. The Company
21 previously provided this information in its response to

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 information request IPPNY-8, which was served on all
2 parties to this proceeding.

3 Q. Please describe the risk management system you
4 mentioned.

5 A. The Company currently uses a series of in-house-
6 developed applications to track its electric and
7 natural gas financial hedges. In order to facilitate
8 the Accounting Department's certification of compliance
9 with Sarbanes-Oxley financial reporting requirements,
10 the Company's risk management group determined in June
11 of this year that the Company should use a state-of-
12 the-art, consolidated risk management system. The
13 approximate installed cost of such a system is
14 estimated at \$2.5 million, which includes an estimated
15 \$2 million for software and \$0.5 million for
16 installation, hardware and training. Since the system,
17 which is planned to be installed in the first quarter
18 of 2005, will be used to support both electric and
19 natural gas hedging activity, the Company proposes to
20 allocate the cost to electric and gas service using the
21 common allocation ratio, which would assign 83% of the
22 cost to electric.

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 The Company has therefore included an additional \$2.08
2 million in capital expenditures in Exhibit ____ (JPR-3
3 Revised).

4 REBUTTAL TO CARL PECHMAN

5 Q. Have you reviewed the pre-filed testimony of NYECC
6 witness Pechman?

7 A. Yes. Dr. Pechman proposes, with respect to
8 procurement, a continuation of the Company's current
9 90/10 "incentive" mechanism for supply purchases and
10 hedges; establishment of explicit planning and
11 reporting requirements for the purchase of power; and
12 that the Company enter into a long-term contract to
13 supply its small commercial and residential ("mass
14 market") customers, possibly tied to new capacity.

15 Q. Do you agree with his proposal to keep the current
16 incentive mechanism that the Company has proposed to
17 eliminate?

18 A. No. For the reasons stated in my direct testimony, the
19 90/10 incentive mechanism should be eliminated.
20 Moreover, while Dr. Pechman asserts on page 6 that the
21 Company has no incentive to try to minimize the cost or
22 volatility of power, this is simply not true. First,

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 the Commission's Staff has continuously reviewed, and
2 will continue to review, the prudence of the Company's
3 power purchasing practices. Second, the Company, which
4 is always seeking to encourage growth in its service
5 territory, has an economic incentive to maintain
6 reasonable commodity prices for its customers.
7 Finally, such a proposal is contrary to the
8 Commission's POLR Policy Statement,¹ which explicitly
9 states (p. 41):

10 "Finally, the January Notice asked
11 whether an incentive mechanism is needed
12 for utilities to minimize their
13 commodity costs. In general, the
14 respondents saw no need for such an
15 incentive mechanism. Based on our
16 experience and the responses to the
17 January Notice, we conclude that there
18 is no need for an incentive mechanism of
19 this type."

20 Q. Do you agree with Dr. Pechman's procurement proposals,
21 *i.e.*, that the Company should generally seek to enter
22 into long-term contracts?

¹ Case 00-M-0504 - Proceeding on Motion of the Commission Regarding Provider of Last Resort Responsibilities, the Role of Utilities in Competitive Energy Markets and Fostering Development of Retail Competitive Opportunities. Statement of Policy on Further Steps Toward Competition in Retail Energy Markets, issued and effective August 25, 2004.

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 A. No. I would note in general that his proposals, if
2 implemented, would constitute a significant retreat
3 from the competitive market that the Commission has
4 been seeking to implement. It was the Commission's
5 intent that new capacity would be supplied from the
6 competitive wholesale market, and not from a regulated
7 utility's planning process. It is for this reason,
8 among others, the Company has generally opposed the use
9 of long-term contracts to finance infrastructure. Dr.
10 Pechman appears to be suggesting an integrated resource
11 planning process that the Commission rejected when it
12 began electricity market restructuring in 1996.
13 Moreover, in its POLR Policy Statement, the Commission
14 explicitly states (p. 34):

15 "There could be instances where a long
16 term commodity contract might be
17 judiciously used in support of public
18 policy goals (system reliability,
19 environmental considerations, fuel
20 diversity, or market power mitigation).
21 Those instances will be examined on a
22 case-by-case basis as required. However,
23 if it is determined that a utility has
24 entered into a long term contract to
25 retain market share or to otherwise
26 impede the development of a competitive
27 market, the costs of those contracts may
28 not be recoverable from ratepayers."

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 Thus, the Commission made it clear that utilities
2 should not be entering into any long-term contracts
3 unless it is for one of these public policy purposes.
4
5 For the same reasons, the Commission should reject the
6 recommendation of Mr. Gupta that the Company should be
7 required to develop a long-term procurement plan.
8 Q. Do you agree with Dr. Pechman's proposal that the
9 Company should enter into a long-term contract for mass
10 market customers?
11 A. No. Dr. Pechman asserts at pages 12-13 of his testimony
12 that it would be responsive to the POLR Policy
13 Statement for the Company to enter into such a contract
14 for mass market customers, and that it would enable the
15 construction of new generation, shift the market supply
16 curve and reduce market prices for customers taking
17 competitive service. As stated above, however, it is
18 clear that his proposed purposes are not one of the
19 Commission's public policy purposes and would therefore
20 be impermissible under the POLR Policy Statement.
21 Q. Finally, do you agree with Dr. Pechman's general
22 criticisms of the Company's procurement practices?

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 A. No. At page 5 of his testimony, Dr. Pechman attacks the
2 Company's power procurement practices as follows:

3 "An affirmative role for prudent power
4 procurement is absent from the rate
5 proposal. Con Edison seeks to be a
6 pipe, transferring power to customers
7 without sharing information about, or
8 taking responsibility for its
9 procurement. In doing so, this case
10 could move market conditions one step
11 closer to some of the fundamental flaws
12 that contributed to the California Power
13 Crisis."

14
15 He further states on page 11:

16 "The company relies upon its membership in the New York
17 State Reliability Council and participation with the
18 New York State Independent System Operator to fulfill
19 its role of providing adequate generation to its
20 customers. The Company has not provided any evidence
21 that it considers the cost of power to its customers in
22 making its power procurement decisions."

23
24 These inflammatory statements misstate the Company's
25 performance. As shown in Exhibit ____ (JAH-4 REVISED),
26 the Company relies on a mix of its own generation,
27 contracts, and market purchases. As stated in my
28 direct testimony (at page 5), the Company aggressively
29 pursues favorable contracts and market structure
30 changes that are beneficial to its customers. Also,
31 the Company's East River Repowering Project and 10-year

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 contract with Astoria Energy, LLC, noted below, are
2 expected to mitigate volatility in customers' supply
3 costs and ensure continued supply reliability. The
4 assertion that we are moving one step closer to a
5 'California crisis' is especially misleading, given the
6 Company's, the Commission's and the NYISO's commitment
7 to reliability and the superior market design in New
8 York State that has, to date, prevented the kind of
9 market dysfunction that occurred in California. I note
10 that the POLR Policy Statement (p. 14) explicitly found
11 that:

12 "Market power concerns at the wholesale
13 level are being addressed and resolved
14 by the New York Independent System
15 Operator (ISO) and FERC, and wholesale
16 electric energy prices in New York, for
17 the most part, can be considered to be
18 unaffected by the exercise of market
19 power."

20 Q. Do you agree with Dr. Pechman's criticism that the
21 Company needs to develop a better forecast of its "open
22 position," i.e., those mass market customers who may
23 move to ESCOs, and should do so by requiring the
24 Company to provide a plan for migrating its load to
25 competitive providers?

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 A. No. First, the Company already relies on a balanced
2 portfolio that will accommodate such customer
3 migration. Second, the only way to better forecast the
4 "open" position is to ensure that customers migrate at
5 certain dates; this is unlikely to coincide with
6 customers' own migration plans. As the Commission
7 noted in its POLR Policy Statement at page 10, retail
8 access is "an evolving and predictably unpredictable
9 process." Finally, the Company's Customer Service
10 Panel explains that unlike the consideration of new
11 backout credits, which the Commission, in its
12 Unbundling order, directed be considered in the
13 Company's current electric rate proceeding, the
14 Commission did not view the Company's current electric
15 rate proceeding to be the forum to develop a new plan
16 for migrating customers in furtherance of the matters
17 addressed by the Policy Statement. The Commission
18 directed that such efforts be pursued collaboratively
19 with Staff and other interested parties, not through
20 litigation in the Company's current rate proceeding.
21 It would, therefore, be premature for the Company to

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 propose any changes to its forecasted retail access
2 migration at this time.

3 REBUTTAL TO JERROLD OPPENHEIM

4 Q. Have you reviewed the pre-filed testimony of PULP
5 Witness Oppenheim?

6 A. Yes. He recommends, among other things, "the Company
7 should engage in a purchasing practice that ladders
8 purchases over time and thus relies less on the spot
9 market."

10 This type of structure has merits for reasons
11 stated by Mr. Oppenheim. However, for the reasons I
12 stated above, customers should realize those "ladder"
13 type benefits from the financial hedges that the
14 Company already executes, not from a series of long-
15 term "supply contracts."

16 REBUTTAL TO PAUL CHERNICK

17 Q. Have you reviewed the pre-filed testimony of City of
18 New York witness Chernick?

19 A. Yes. Mr. Chernick proposes, among other items, that
20 the Company should issue a transmission capacity
21 Request for Proposals ("RFP") in 2005.

22 Q. Do you agree with his recommendation?

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 A. No. As noted by Mr. Chernick at page 10 of his
2 testimony, Con Edison has taken important steps to
3 ensure supply reliability for its customers. First, it
4 is completing its East River Repowering Project, which
5 increases in-City supply by 122 MW. Second, the
6 Company's 2002/2003 RFP for 500 MW of new in-City
7 capacity resulted in a 10-year contract for 500 MW from
8 Astoria Energy, LLC. NYISO's in-City zone has a supply
9 reliability criterion that requires that 80% of its
10 summer peak demand be capable of being supplied from
11 in-City generation. As a result of recent generation
12 construction, and the expected Astoria Energy project,
13 that criterion will be satisfied for the next several
14 years. Given that there is no projected deficiency in
15 the in-City zone for the next few years, there is no
16 reason to issue an RFP for new transmission capacity.
17 Accordingly, Mr. Chernick's recommendation conflicts
18 with the Commission's POLR Policy Statement, as
19 discussed above in the rebuttal to Dr. Pechman.

20 Q. Is Mr. Chernick correct that a Con Edison RFP for
21 transmission would not conflict with the NYISO's
22 planning process?

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 A. No. The NYISO's process provides that the reliability
2 needs will be established after consultation with
3 market participants. Simply informing the NYISO of a
4 planned Con Edison RFP, as Mr. Chernick suggests, would
5 not satisfy the NYISO's participation requirements.
6 The City is a member of the NYISO and can certainly
7 request, through the NYISO planning process, that Con
8 Edison issue an RFP for new transmission, but that
9 request would be subject to the review of all affected
10 market participants.

11 REBUTTAL TO JOEL BRAINARD

12 Q. Have you reviewed the pre-filed testimony of IPPNY
13 witness Brainard?

14 A. Yes. Dr. Brainard proposes, among other items, that
15 the Company implement an auction similar to the New
16 Jersey basic generation service ("BGS") auction to
17 replace its currently projected spot market purchases
18 for residential and small commercial ("mass market")
19 customers.

20 Q. Do you agree with his recommendation?

21 A. No, at least not on the scale proposed by Dr. Brainard.
22 As noted in its comments filed in Case 00-M-0504, the

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 Company is concerned about the potential abuse of
2 market power by suppliers, given the tight supply-to-
3 demand ratio in New York City. Moreover, suppliers
4 seeking to import power to the City are exposed to the
5 financial risks of using the transmission system.
6 Financial transmission hedges available from the NYISO
7 are limited in quantity, and unhedged positions are
8 subject to volatility. During the Summer 2004 period,
9 only 1,596 MW of financial transmission hedges into NYC
10 were available from NYISO. Monthly average unhedged
11 congestion prices across the Dunwoodie interface into
12 NYC, which are heavily dependent on weather-related
13 demand and both generation and transmission
14 availability, ranged from \$2.74/MWh to \$26.37/MWh,
15 averaging \$10.15/MWh and with a standard deviation of
16 \$5.80/MWh.

17 Q. Do you agree with Dr. Brainard's testimony that there
18 are no significant concerns for a BGS type auction?

19 A. No. First, he asserts (p. 21) that the NYISO
20 administered market mitigation measures resolve market
21 power concerns and a supply auction will not "reduce
22 the existing protection." However, after a BGS auction

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 as proposed by IPPNY, customers would no longer make
2 direct purchases from the NYISO markets, so this
3 assertion is not relevant. Second, he asserts (at p.
4 22) that a supplier without generation should be able
5 to check the market power of a supplier with
6 generation, and noted that such suppliers participated
7 in the New Jersey BGS auction. I would note that the
8 New York City market is more constrained and volatile,
9 and less liquid, than in the PJM market so that such
10 checks may be ineffective here.

11 Q. Do you agree with Dr. Brainard's testimony that his BGS
12 proposal is consistent with the POLR Policy Statement?

13 A. No. In its Policy Statement, the Commission explicitly
14 states (p. 26):

15 "We are not endorsing the New Jersey
16 model because it unnecessarily prolongs
17 the utilities' commitment to multi-year
18 wholesale contracts and their role as a
19 commodity supplier."

20 While the one-year period suggested by IPPNY might
21 address the Commission's concern over multi-year
22 agreements, New Jersey has used a staged three-year
23 auction to produce what it believes to be the best
24 prices for consumers and Dr. Brainard does not explain
25

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 why a one-year auction would be a good idea. Moreover,
2 the IPPNY proposal itself still contravenes the POLR
3 Policy Statement, which concludes (pp. 26-27):

4 "Although the commodity auction
5 proposal would create a visible price to
6 beat, it does not directly facilitate
7 the movement of customers to competitive
8 retail suppliers and it does not
9 encourage an ESCO/customer
10 relationship."

11
12 Q. Could the auction described by IPPNY increase mass
13 market customer costs as compared to the Company's
14 current practices?

15 A. Yes, especially if, as discussed above, a one-year
16 auction is used. Further, as shown in Exhibit ____
17 (JAH-4 REVISED), energy prices are expected to decline
18 over the next few years, largely due to expected lower
19 prices of natural gas. Locking in the price of a large
20 portion of customers' energy needs now may deny them
21 the lower prices attendant to natural gas fuel price
22 cycles.

23 Q. Dr. Brainard notes on page 7 of his pre-filed testimony
24 that you have projected the expiration of the Indian
25 Point contract and therefore an increase in spot market

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 exposure. Are any other facts relevant to this
2 observation?

3 A. Yes. While Exhibit ____ (JAH-4 REVISED) shows the
4 minimum volumes assumed to be taken under the Indian
5 Point contract, the Company has the option of
6 negotiating periodically for extensions to the
7 agreement with Indian Point's owner, which relate to
8 the Commission's concerns with potential market power
9 raised at the time of the Company's sale of Indian
10 Point No. 2. Should such extensions be in customers'
11 interests, the Company would certainly exercise them.
12 Moreover, the Company continually reviews its portfolio
13 and the purchasing environment to determine the
14 appropriate time to enter into new hedges. A BGS
15 auction would interfere with this process.

16 Q. Do you agree with Dr. Brainard's recommendation that
17 the Commission should establish a collaborative process
18 to work out the details of BGS procurement for mass
19 market customers?

20 A. No. As Con Edison stated in its comments in the POLR
21 proceeding, it would be willing to explore a BGS
22 auction only if: (1) the results of the auction are

JOSEPH A. HOLTMAN - UPDATE AND REBUTTAL
ELECTRIC

1 reviewed and the prudence of the auction results are
2 approved by the Commission prior to contract execution;
3 (2) the risk of customer migration lies with the
4 suppliers and not the utility; and (3) all the costs of
5 administering the auction are recovered by the utility
6 on a timely basis. Absent a change in Commission
7 policy that allowed approval of the auction results,
8 there is no sense in holding a collaborative on BGS
9 procurement. As to Dr. Brainard's suggestion that
10 there should be a collaborative concerning the need for
11 long-term contracts to increase supply, I have already
12 addressed that part of his testimony in my rebuttal to
13 Carl Pechman and Paul Chernick.

14 Q. Does this conclude your testimony?

15 A. Yes, it does.

CONSOLIDATED EDISON COMPANY OF NEW YORK, INC.
Firm Contracts as of July 1, 2004

PURPA: Energy and Capacity

	Effective Term	Capacity Supply (MW)
East Coast Power	1992-2017	645
Brooklyn Navy Yard Cogeneration Project	1996-2036	262
Warbasse Cogeneration Project	1995-2011	21
Indeck, Corinth	1995-2015	129
Selkirk Phase II	1994-2014	265

PURPA: Capacity Only

Sithe - Independence	1994-2014	740
----------------------	-----------	-----

Firm contracts

Entergy Nuclear Indian Point 2, LLC	2001-2011	1000
Astoria Energy, LLC	2006-2016	500

CONSOLIDATED EDISON COMPANY OF NEW YORK INC.
Projected Wholesale Electricity Supply Costs
2004 through 2008

		Total 2004	%	Total 2005	%	Total 2006	%	Total 2007	%	Total 2008	%
Firm contracts	Capacity Cost	\$461,735,298	48%	\$437,906,336	48%	\$473,561,546	57%	\$490,712,897	55%	\$491,147,850	50%
	Energy Cost	891,767,648	45%	871,133,865	45%	955,248,924	49%	1,001,626,878	52%	665,652,044	31%
Steam-electric generation	Other Cost	149,979,949	70%	187,788,464	67%	192,982,784	69%	196,711,213	70%	108,884,001	48%
	Total Cost	1,503,482,896	48%	1,496,828,665	48%	1,621,793,254	53%	1,689,050,988	54%	1,265,683,895	38%
Spot purchases	Capacity Supplied (MW)	3,033		2,999		3,113		2,963		2,629	
	Energy Supplied (MWh)	17,564,905		17,018,683		18,336,643		19,026,683		11,055,483	
Financial hedges	Energy Cost	\$106,529,107	5%	\$202,423,000	11%	\$185,549,900	10%	\$177,124,900	9%	\$182,488,500	9%
	Other Cost	13,489,526	6%	30,875,590	11%	29,859,885	11%	30,392,630	11%	30,194,649	13%
Total portfolio	Total Cost	120,018,634	4%	233,298,590	7%	215,509,785	7%	207,517,530	7%	212,683,149	6%
	Capacity Supplied (MW)	538		597		556		556		556	
Financial hedges	Energy Supplied (MWh)	1,314,265		2,793,200		2,697,900		2,731,800		2,739,300	
	Total Cost	(683,700)	0.02%	-	0.00%	-	0.00%	-	0.00%	-	0.00%
Capacity Cost	Capacity Supplied (MW)	5,374		5,435		5,501		5,724		6,095	
	Energy Supplied (MWh)	14,433,050		13,637,117		12,633,457		11,883,517		19,841,217	
Net financial hedge cost	Capacity Cost	\$953,425,491		\$917,373,183		\$834,757,366		\$899,677,440		\$989,992,716	
	Energy Cost	1,991,894,781		1,920,392,726		1,941,809,151		1,938,895,284		2,117,080,759	
Total Cost	Other Cost	213,318,201		279,727,928		278,725,394		280,250,254		226,690,188	
	Total Cost	(683,700)		3,117,493,836		3,055,291,911		3,118,822,978		3,333,763,664	
Energy Cost	Capacity Supplied (MW)	8,946		9,032		9,170		9,243		9,280	
	Energy Supplied (MWh)	33,312,220		33,449,000		33,668,000		33,642,000		33,636,000	

NOTES:

- A 2004 includes actual results for January and February, and projections for the remaining 10 months.
- B Projected Capacity Supplied reflects the average of expected monthly UCAP requirement.
- C Capacity Supplied includes both In-city and Rest-of-State regions.
- D Hudson Avenue is anticipated to retire in the fourth quarter of 2004.
- E East River Repowering Project is projected to go in service in the fourth quarter of 2004.
- F Waterside is anticipated to retire in the first quarter of 2005.
- G Astoria Energy LLC is projected to go in service in the second quarter of 2006.
- H The Indian Point contract is assumed to end in December 2007.
- I Steam-electric generation costs do not include the embedded cost of Company-retained generation.
- J Other Cost includes TUCs, NTAC, ancillary and other miscellaneous charges.