

ACCOUNTING PANEL - ELECTRIC

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I. INTRODUCTION

1

2 Q. Would the members of the Accounting Panel please state
3 your names and business address?

4 A. Joseph Miller, Richard A. Kane and Stephen Prager.
5 Our business address is Consolidated Edison Company of
6 New York, Inc. ("Con Edison," the "Company" or
7 "CECONY"), 4 Irving Place, New York, NY 10003.

8 Q. What are your current positions with Con Edison?

9 A. **(Miller)** I am the Assistant Controller responsible for
10 the Regulatory Accounting & Filings, Accounts Payable,
11 Payroll and Account Reconciliation sections.

12 **(Kane)** I am the Department Manager of Regulatory
13 Accounting & Filings.

14 **(Prager)** I hold the position of Senior Accountant in
15 Regulatory Accounting & Filings.

16 Q. Please explain your educational background, work
17 experience, and current general responsibilities.

18 A. **(Miller)** In June 1984, I received a Bachelor of
19 Business Administration Degree in Accounting from
20 Baruch College and in January 1990, I received a
21 Masters of Business Administration in Finance from
22 Baruch College. I began my employment with Con Edison
23 in July 1984 as a Management Intern. I worked in the

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1 Corporate Accounting Department from July 1985 until
2 January 2001 primarily between Accounting Research and
3 Procedures (ARP) and the General Accounts (GA)
4 sections starting as a Staff Accountant, then
5 Supervisor and ultimately reaching the Department
6 Manager level in both sections. In 2001, I worked as
7 a Department Manager within the Corporate Planning
8 Department and then in 2002, I became the Department
9 Manager of our Financial Reporting section. In 2004,
10 I became an Assistant Controller and then a Director
11 of Treasury's Risk Management section. From 2006
12 through 2012, I was an Assistant Controller for the
13 Financial Reporting Sections which ultimately included
14 ARP, GA, Commodity and Derivative Accounting, Account
15 Reconciliations and Financial Reporting.

16 **(Kane)** In May 1976, I received a Bachelor of Science
17 degree in Accounting from Manhattan College. I worked
18 for Con Edison from August 1976 until January 1978 as
19 a staff accountant. I then joined Orange & Rockland
20 Utilities, Inc ("O&R") and became Supervisor -
21 Facility Accounting. In 1980, I became Manager -
22 Budgets. In 1989, I became Manager - General
23 Accounting and in 1996, the Accounts Payable Section

1 was added to my responsibilities. As a result of
2 O&R's merger with Con Edison, the two Accounting
3 Departments were combined. After the merger, I
4 continued to be responsible for overseeing O&R's
5 General Accounting Section and Financial Reporting
6 area until March 2003. At that time, I assumed my
7 current position as Department Manager of Regulatory
8 Accounting & Filings. The primary responsibility of
9 the section is to coordinate as well as participate in
10 rate filings before regulatory agencies.

11 **(Prager)** I received a Bachelor of Science degree in
12 Accounting from Yeshiva University in 1988. I started
13 my career at Con Edison in July 1988 as a management
14 intern. From July 1989 through September 1998, I
15 worked in Accounting Research and Procedures. From
16 October 1998 through March 2000, I worked in General
17 Accounts. Since April 2000, I have been working in
18 Regulatory Filings, coordinating the rate cases of Con
19 Edison and Orange and Rockland and its subsidiaries.

20 Q. Have any members of the Accounting Panel previously
21 testified before the New York State Public Service
22 Commission ("PSC" or the "Commission")?

1 A. **(Kane)** Yes, I have previously testified before the
2 Commission in numerous proceedings.

3 **(Prager)** I have previously testified before the
4 Commission as well.

5 **II. PURPOSE OF TESTIMONY**

6 Q. Please summarize your testimony.

7 A. The Accounting Panel primarily explains and details:

- 8 • Historic financial statements and
9 statistical data, including balance sheets,
10 income statements, unappropriated retained
11 earnings, state and federal income taxes, utility
12 plant and depreciation reserves (Exhibit __ (AP-
13 1) to Exhibit __ (AP-4);
- 14 • Revenues, Operation and Maintenance ("O&M")
15 expenses and Other Operating Deductions from the
16 historic period of the twelve months ended June
17 30, 2012 ("Historic Year") through the twelve
18 months ending December 31, 2014 ("Rate Year") are
19 presented in Exhibit __ (AP-5), a summary of
20 normalizing adjustments to the Historic Year and
21 various program changes are also presented in
22 Exhibit ____ (AP-5);

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1 • The book cost of utility plant, the accrued
2 depreciation reserve and the construction work in
3 progress for electric utility plant for the
4 Historic Year through the Rate Year are presented
5 in Exhibit ____ (AP-6);

6 • Common and general equipment capital
7 projects for the Finance and Law organizations
8 for 2012 through 2017 are presented in Exhibit
9 ____ (AP-7);

10 • The average rate base for the Historic Year
11 through the Rate Year, including normalization
12 adjustments, is presented in Exhibit ____ (AP-8);

13 • Various accounting changes, adjustments,
14 amortizations of deferred charges and the
15 resultant revenue requirement of \$375.364 million
16 for the Rate Year at proposed rates and based
17 upon an overall rate of return of 7.69 percent is
18 presented in Exhibit ____ (AP-9);

19 • The effect of the proposed increase in rates
20 as allocated between the Monthly Adjustment
21 Clause ("MAC") and delivery service rates
22 (Exhibit ____ (AP-10);

- Historic costs and forecast changes in recovery of major maintenance costs related to Units 1 and 2 of the East River Generating Station ("ERRP") and major storm costs (Exhibit ____ (AP-11);
- The overall rate of return of 7.69 percent and the capital structure for the Rate Year (Exhibit ____ (AP-12);
- Fund requirements and sources of funds for the Rate Year (Exhibit ____ (AP-13);
- Interest coverage on the SEC basis including the actual for the calendar years 2007 through 2011 and as forecasted for the Rate Year (Exhibit ____ (AP-14); and
- Cost Allocations.

III. HISTORIC FINANCIAL AND STATISTICAL DATA -- (AP-1)

- Q. Are you sponsoring exhibits containing historical financial and statistical data as required by the Commission?
- A. We are sponsoring several for that purpose. The first, which was prepared under our direction and

1 supervision, is entitled "CONSOLIDATED EDISON COMPANY
2 OF NEW YORK, INC. - FINANCIAL AND STATISTICAL DATA -
3 INDEX TO SCHEDULES," and is set forth as Exhibit ____
4 (AP-1).

5 Q. What information is contained in Exhibit ____ (AP-1)?

6 A. The Exhibit consists of an index and ten separate
7 schedules containing financial data and the results of
8 operations with particular reference to the Company's
9 electric operations. The balance sheets are shown as
10 of December 31 for the years 2008 through 2011, and as
11 of June 30, 2012, the end of the Historic Year.
12 Details of the income accounts are shown for the
13 calendar years 2009 through 2011 and the Historic
14 Year. The arrangement of the schedules is as follows:

- 15 • Schedule 1 - Balance Sheets;
- 16 • Schedule 2 - Income Statements;
- 17 • Schedule 3 - Unappropriated Retained Earnings;
- 18 • Schedule 4 - Electric Utility Operating Income
19 before and after income taxes;
- 20 • Schedule 5 - Electric Operating Revenues by Amount
21 and Equivalent Cents per kWh Sold;

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- 1 • Schedule 6- Statement of Megawatthours Supplied and
2 Revenue Billed by Classification of Service. This
3 schedule also reflects revenue per kWh sold;
- 4 • Schedule 7 - Other Operating Revenues - Electric;
- 5 • Schedule 8 - Electric Operation and Maintenance
6 Expenses. Schedule 8 consists of eight pages. Page
7 1 is a summary statement, which shows the O&M
8 expenses on a functional basis, both in dollar
9 amounts and equivalent cents per kWh sold. Pages 2
10 through 8 show the details of the various functional
11 groups by account number, in dollar amounts and in
12 equivalent cents per kWh sold, except for pages 2
13 and 3, which show electric production expenses in
14 equivalent cents per kWh generated and purchased;
- 15 • Schedule 9 - Power Production Expenses - Electric
16 including equivalent cents per kWh generated and
17 purchased for the year 2011; and
- 18 • Schedule 10 - Taxes Other Than Income Taxes -
19 Electric.

20 All of the information in Exhibit ____ (AP-1) comes
21 from the books and records of the Company except

revenues and expenses stated in cents per kWh sold or produced which were computed.

IV. CALCULATION OF FEDERAL AND STATE INCOME TAXES - (AP-2)

Q. Was the document entitled "CONSOLIDATED EDISON COMPANY OF NEW YORK, INC. - CALCULATION OF FEDERAL AND STATE INCOME TAXES - ELECTRIC - FOR THE TWELVE MONTHS ENDED JUNE 30, 2012 " consisting of 7 pages, set forth as Exhibit ____ (AP-2), prepared under your direction and supervision?

A. Yes, it was.

Q. Please describe Exhibit ____ (AP-2).

A. Pages 1 through 4 set forth the calculation of federal income tax for electric operations, including accruals, deferrals and amortizations of deferrals for the Historic Year. Pages 5 through 7 show the calculation of New York State income tax for electric operations for the same twelve month period. These amounts are also included on Exhibit ____ (AP-1), Schedule 2, page 4.

V. BOOK COST OF UTILITY PLANT -- (AP-3)

1
2 Q. Was the document entitled "CONSOLIDATED EDISON COMPANY
3 OF NEW YORK, INC. - BOOK COST OF UTILITY PLANT -
4 ELECTRIC - AS OF DECEMBER 31, 2008, 2009, 2010, 2011
5 AND JUNE 30, 2012," set forth as Exhibit ____ (AP-3),
6 prepared under your direction and supervision?

7 A. Yes, it was.

8 Q. What is shown on Exhibit ____ (AP-3)?

9 A. This exhibit shows the book cost of Utility Plant -
10 Electric - by utility plant account at December 31,
11 2008, 2009, 2010, 2011 and June 30, 2012. The amounts
12 shown for Electric Plant in Service and Construction
13 Work in Progress were taken directly from the books
14 and records of the Company.

15 Q. Do the figures shown for Electric Plant in Service on
16 Exhibit ____ (AP-3) represent the original cost of
17 existing property, which is used and useful as of the
18 dates indicated?

19 A. To the best of our knowledge and belief, they do. The
20 plant accounts are maintained in balance with the
21 continuing property records which show the original
22 cost of the existing property classified in accordance
23 with established continuing property record units.

1

2

VI. DEPRECIATION OF ELECTRIC PLANT -- (AP-4)

3

Q. Was the document entitled "CONSOLIDATED EDISON COMPANY
OF NEW YORK, INC. - ACCUMULATED PROVISION FOR
DEPRECIATION OF ELECTRIC PLANT AS OF DECEMBER 31,
2008, 2009, 2010, 2011 AND JUNE 30, 2012," set forth
as Exhibit ____ (AP-4), prepared under your direction
and supervision?

9

A. Yes, it was.

10

Q. Please describe Exhibit ____ (AP-4).

11

A. This exhibit shows the accumulated provision for
depreciation of Electric Plant in Service as of
December 31, 2008, 2009, 2010, 2011 and June 30, 2012.
The amounts shown on this exhibit were taken from the
books and records of the Company.

16

17

VII. REVENUES AND OPERATING EXPENSE DATA -- (AP-5)

18

Q. Was the document entitled "CONSOLIDATED EDISON COMPANY
OF NEW YORK, INC. - REVENUES AND OPERATING EXPENSE
DATA," set forth as Exhibit ____ (AP-5) prepared under
your direction and supervision.

21

22

A. Yes, it was.

23

Q. Please describe Exhibit ____ (AP-5)

1 A. Generally speaking, Exhibit ____ (AP-5) contains
2 extensive detail regarding elements or components of
3 revenue and expense on which the Company's rate
4 request is based. The first page of Exhibit ____ (AP-5)
5 contains an index of the 10 schedules included in the
6 exhibit.

7 Q. Please describe Schedule 1 of Exhibit ____ (AP-5).

8 A. Schedule 1, page 1 is a statement of Electric
9 Operating Income before income taxes by component for
10 the Historic Year and the Rate Year. Column 1 shows
11 the data as recorded on the Company's books of account
12 for the Historic Year. Column 2 reflects the changes
13 made to normalize the Historic Year costs and to
14 provide for increased or decreased costs and activity
15 levels or other linkage to arrive at the Rate Year
16 estimate shown in Column 3. The Historic Year
17 revenues and costs were developed from various
18 schedules from Exhibit ____ (AP-1). Total electric
19 Other Operating Revenues are shown on page 2 of
20 Schedule 1 of Exhibit ____ (AP-5). We will address
21 them in greater detail later in our testimony. O&M
22 expenses by cost element are summarized on page 1 of
23 Schedule 1 and are detailed on Schedule 1, page 3.

1 The O&M expense amounts were developed from various
2 other schedules in the exhibits we are presenting.
3 Pages 4 and 5 of Schedule 1 detail the electric
4 depreciation and amortization expenses. Page 6
5 details the costs classified as taxes other than
6 income taxes.

7 Q. How were sales revenues and associated fuel and
8 purchased power costs for the Rate Year shown on
9 Schedule 1 of Exhibit __ (AP-5) developed?
10 A. The Company's Electric Forecasting Panel provided us
11 with the sales revenue forecast and is addressed in
12 their testimony. Fuel and purchased power costs were
13 developed by Company witness Kimball. We adjusted the
14 fuel costs to an accounting basis to reflect the
15 deferred accounting for these costs prescribed by the
16 Commission as implemented through the Monthly
17 Adjustment Clause ("MAC") and the Market Supply Charge
18 ("MSC").

19 Q. How were Other Operating Revenues, and Other Operating
20 Income Deductions, as shown on line 2 and lines 86 -
21 89 of page 1 of Schedule 1 of Exhibit __ (AP-5)
22 determined?

1 A. The Historic Year levels are from Exhibit ____ (AP-1).
2 We developed the Rate Year forecasts for Other
3 Operating Revenues and Taxes Other than Income Taxes
4 except property taxes which were provided to us by the
5 Company's Property Tax and Depreciation Panel. These
6 items are shown on Schedule 1, pages 2 and 6,
7 respectively. Development of Depreciation and
8 Amortization expense is shown on Schedule 1, pages 4
9 and 5. Underlying depreciation rates are addressed in
10 the testimony of the Company's Property Tax and
11 Depreciation Panel.

12 Q. Please explain the derivation of the O&M expenses for
13 the Rate Year shown on page 3 of Schedule 1 of Exhibit
14 ____ (AP-1).

15 A. This page shows the derivation of the projected
16 expense in the Rate Year from the Historic Year
17 expense. Sources of the changes in expense level such
18 as normalization adjustments, program changes, labor
19 cost escalation and general inflation escalation are
20 identified. We note that in this filing we have made
21 a change from past filings regarding the presentation
22 of O&M expenses. On page 3 there are 12 new
23 categories of expenses. We added Load Dispatching &

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1 PJM Wheeling and Other Fuel Charges (lines 2 and 3)
2 separating the Load Dispatching and Other Fuel charges
3 from Fuel & Purchased Power (line 1) and the PJM
4 Wheeling costs from Rents-General (line 65). We added
5 Bargaining Unit Contract Cost (line 12), Company Labor
6 - Fringe Benefit Adjustment (line 19), Environmental
7 Programs (line 34), Smart Grid (line 72), and
8 Uncollectible Expenses - Sundry (line 79) in order to
9 show the Rate Year amounts for these items with better
10 clarity. We added Demand Response Programs (line 24),
11 RCA - Levelization of Rate Increase (line 59),
12 Regulatory Commission Expense - 18-a Assessment (line
13 62), and Regional Gas Greenhouse Initiative (line 63),
14 to segregate these items that need to be excluded from
15 the Revenue Requirement, as explained below. Finally,
16 we added Management Audit Savings (line 46) to
17 segregate these identifiable Rate Year savings, which
18 are explained in the testimony of the Management Audit
19 Panel. Various Company witnesses, including the
20 Accounting Panel, will explain the normalizing
21 adjustments and program changes.

22 Q. Please describe the remaining schedules in Exhibit ____
23 (AP-5).

1 A. Schedule 2 is our development of the projection of
2 labor costs from the Historic Year to the Rate Year
3 and Schedule 3 of Exhibit __ (AP-5) presents the
4 projected employee levels reflected in that
5 projection. Schedule 4 summarizes the Historic Year
6 and Rate Year O&M expenses by Major Account Group
7 ("MAG") function and the changes between the two
8 periods. The totals correspond to Schedule 1, page 3.
9 Schedule 5 shows the Historic Year elements of expense
10 by MAG.
11 Schedule 6 shows a summary by function of the O&M
12 expenses for the Historic Year by MAG and the changes
13 in the forecast to the Rate Year. Schedule 6 also
14 includes a summary (pages 2-4) of the normalizations
15 and program changes by projects within categories and
16 the allocation to electric, where appropriate.
17 These normalizations and program changes are also
18 reflected in Schedules 7 and 8, respectively, by cost
19 element. When a normalizing adjustment or program
20 change affects an individual element of expense, it is
21 shown as an addition or subtraction from the Historic
22 Year, at the Historic Year price level. The business
23 need for the specific normalizations and program

changes are discussed by various Company witnesses in their testimony.

Schedule 9 of Exhibit ____ (AP-5) shows the Company's electric O&M expenses subject to escalation. Page 1 relates to general escalation and page 2 to labor escalation.

Finally, Schedule 10 lists cost elements that the Company expects to update during this proceeding and the witnesses sponsoring the cost elements. However, there may be other cost elements that should be updated as well, and if so, the Company will provide notification of these updates as appropriate.

A. OTHER OPERATING REVENUES

Q. Does Exhibit ____ (AP-5) show the details of Other Operating Revenues?

A. Yes. Schedule 1, page 2 of Exhibit ____ (AP-5) shows the detail of Other Operating Revenues in the Historic Year and Rate Year. The Historic Year level of \$188.424 million is forecast to increase by \$48.859 million for a Rate Year level of \$237.283 million.

Q. Please describe each item of Other Operating Revenues shown on page 2 of Schedule 1 of Exhibit ____ (AP-5).

1 A. We will do so addressing each item in sequence. There
2 are 53 items.

3 **Line 1, Miscellaneous Service Revenues:** This is the
4 Company's forecast of various charges to customers
5 resulting from miscellaneous tariff charges. The
6 charges are for "no access," meter recovery, meter
7 reconnection and collection charges for field calls
8 and others. The forecast for the Rate Year represents
9 the historic three-year (July 2009 through June 2012)
10 average of these revenues which is \$699,000 less than
11 the Historic Year level. We note that in the
12 Company's last electric rate case, Case 09-E-0428, the
13 Company's rate year forecast of these revenues was
14 also based on the historic three-year average which
15 was \$2.7 million higher than the amount for the
16 historic year in that case.

17 **Line 2, Rent from Electric Property:** This represents
18 income from cable TV pole attachments, easements and
19 various amounts billed by the Company for usage of its
20 transmission and distribution facilities. The
21 forecast of revenue includes an analysis of the terms
22 of the Company's rental agreements. The forecasted
23 decrease of \$1.8 million from the Historic Year to the

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Rate Year reflects the expiration of leases for phone lines in the Company's conduit that will not be renewed. The decrease is also attributed to normalizing a prior period adjustment reflected in the Historic Year related to the Ramapo Phase Angle Regulator Facilities carrying charge billed to NYISO.

Line 3, Interdepartmental Rents: This revenue, projected to be \$16.931 million in the Rate Year, represents carrying charges that the electric department charges the gas and steam departments for electric facilities used jointly with gas and steam. Carrying charges on shared facilities include components for rate of return on net plant investment, depreciation and taxes. The Interdepartmental Rents revenue for the Historic Year and Rate Year were derived from the joint usage of the head house at Hell Gate Station with the gas department, facilities at the East River station with the steam department and a portion of common utility plant. Changes in revenues for the electric department are offset by changes in interdepartmental rent expense for the gas and steam departments.

1 **Line 4, Transmission of Energy and Line 5,**

2 **Transmission Service Charges ("TSC"):** Transmission of
3 Energy on line 4 represents revenues from the
4 transmission of energy under bundled "grandfathered"
5 firm transmission agreements primarily with NYPA,
6 LIPA, and three municipalities on Long Island.

7 Transmission contracts with the Long Island
8 municipalities (Villages of Freeport, Greenport, and
9 Rockville Center) will expire in April 2013;
10 therefore, the Rate Year forecast reflects only
11 revenues from NYPA and LIPA and that amount is
12 projected for the Rate Year at the Historic Year level
13 because these revenues do not normally fluctuate from
14 year to year.

15 Transmission Service Charges ("TSC"), line 5,
16 represents daily transmission wheeling transactions
17 scheduled through the NYISO. The Company proposes to
18 maintain the current level of revenues imputed in
19 rates of \$15 million. Effective April 1, 2008 with
20 the Commission's Order in Case 07-E-0523, under the
21 MAC, variations in the level of TSC revenues received
22 from non-firm transmission contracts compared to the
23 levels imputed in rates are deferred for the future

benefit or recovery from customers. Because these revenues cannot be estimated with any reasonable degree of certainty, that treatment should continue.

Line 6, PCS Antenna Installation: These revenues represent the net profit received from Nextel for accommodation work performed by the Company's System and Transmission Operations Department. Revenues from this source are infrequent and variable due to necessary work required. As has been the practice in Company rate cases, we have not reflected any such revenues in the Rate Year forecast.

Line 7, Maintenance of Interconnection Facilities:

The Rate Year amount of \$2.353 million reflects a projection for the net reimbursement of certain expenses the Company incurs for the interconnection of the East Coast Power plant to the Con Edison system. The projection is based on carrying charges on COGEN Interconnect Facilities from nine customers currently using the services.

Line 8, Excess Distribution Facilities: This represents tariff payments from customers for distribution facilities provided by the Company in excess of those normally provided. The Rate Year

amount of \$3.113 million is based on the historic three-year (July 2009 through June 2012) average of these revenues.

Line 9, Late Payment Charges: This includes revenues from residential and non-residential customers. The Rate Year estimate is based on the Historic Year ratio of late payment charges to sales revenues. That factor of 0.385% was then applied to the Rate Year sales revenue forecast to arrive at late payment charges of \$30.904 million.

Line 10, Revenues from Meter Reading Services: The Company had been receiving revenue for reading water meters for the City of New York. The City has been phasing-out the use of Company personnel for that purpose over the last several years and completed doing so in December 2011. Consequently, our forecast assumes no revenue will be received in the Rate Year.

Line 11, Revenues from The Learning Center: These revenues result from providing training and conference services to outside parties. The Rate Year forecast is based on the historic three-year (July 2009 through June 2012) average of these revenues.

1 **Line 12, Fuel Management Program:** This represents the
2 electric department's allocation of revenues related
3 to fuel oil exchange transactions by the Company's
4 steam operations. The Rate Year forecast is zero as
5 explained by the Company's Steam Fuel Panel in the
6 Company's concurrent steam rate filing.

7 **Line 13, Facilities Fees - KeySpan and NRG:** This line
8 item represents revenues KeySpan pays the Company as
9 an annual facilities charge for the use of equipment
10 at the Ravenswood generating station and facilities
11 charge payments to the Company by NRG for NRG's use of
12 equipment at the Astoria generating station. A three-
13 year (July 2009 through June 2012) average was used to
14 project the Rate Year level of revenues for these
15 facility charges.

16 **Line 14, Proceeds from Sales of TCCs:** We have
17 included on line 14, \$120 million of projected auction
18 proceeds from the sale of Transmission Congestion
19 Contracts ("TCC") which is the level of revenues set
20 in the current rate plan. Variances between the
21 actual amount of revenues achieved and the levels
22 included rates are surcharged or passed back to
23 customers over period varying from six to twelve

1 months through an existing tariff mechanism in the MAC
2 and that approach should continue due to the
3 significant uncertainty concerning future levels of
4 these revenues.

5 **Line 15, POR Discount:** POR Discount represents the
6 discount on receivables purchased by the Company from
7 ESCOs. The Company projects the Rate Year level of
8 the POR discounts to be the historic three-year
9 average for July 2009 through June 2012.

10 **Line 16, KeySpan Inside Del Credit:** This represents a
11 credit for Company's use of equipment at Keyspan.

12 TransCanada supplies oil to the Ravenswood Steam Plant
13 via pipeline to the 74th Street station, and the oil is
14 metered by both parties with the TransCanada meters.

15 The Company has an agreement to supply steam to heat
16 the Lemon Creek fuel barge and switch off with
17 Ravenswood TransCanada supplying the steam. The pumps
18 that circulate the oil are used by both parties and
19 the electricity is measured on the customer's meter.

20 The Company gives TransCanada credits for the
21 electricity used by the pumps for our purposes. The
22 credits are calculated based on the oil percentage
23 that is used by the Company. The Rate Year amount is

1 based on the three-year average for July 2009 through
2 June 2012.

3 **Line 17, ESCO Funding Fees:** These are amounts
4 collected from ESCOs to reimburse the Company for Call
5 Center labor costs under the PowerMove program. This
6 program began in April 2011, shortly before the
7 beginning of the Historic Year. The Rate Year
8 forecast was kept at the Historic Year level.

9 **Line 18 - ESCO Internet Daily/Weekly:** This line
10 represents fees paid to the Company by ESCOs for
11 interval data provided on a daily or weekly basis.
12 The Rate Year forecast is the three-year average for
13 the period (July 2009 through June 2012).

14 **Line 19, Transmission Netting Credit:** This line
15 represents credits given to Entergy for the Indian
16 Point facility for station power electric usage. The
17 credits are related to the FERC legislation for the
18 station power netting program. The legislation states
19 that electric usage for generating station purposes
20 should not be charged a transmission component. Since
21 our conventional rates include the transmission piece,
22 a manual transmission credit is calculated and
23 credited to their accounts. The Rate Year amount is

1 based on the three-year average for the period (July
2 2009 through June 2012).

3 **Line 20, SO2 Allowances:** For the reasons explained in
4 the testimony of Company witness Price, no sales of
5 SO2 allowances are projected for the Rate Year.

6 **Line 21, Substation Operation Services and Line 22,**
7 **Fees:** These are revenues associated with work done
8 for third parties. The Rate Year forecast is based on
9 a three-year average for the period of July 2009
10 through June 2012.

11 **Line 23, Net Unbilled Revenues:** This item represents
12 the deferral of the difference between the unbilled
13 revenue level reflected in rates and the actual
14 unbilled revenues. As such, the Rate Year projection
15 is zero.

16 **Line 24, Dishonored Check Fees:** The fees collected
17 from customers for dishonored checks were relatively
18 small during the Historic Year. We have projected the
19 Rate Year level to be that same amount.

20 **Line 25, Reserve for 05-08 Capital Expenditures:** This
21 represents the revenue recorded by the Company to
22 offset the revenue requirement effect of capital
23 expenditures in order to limit recovery to the level

1 directed by the Commission's March 26, 2010 order in
2 Case 07-E-0523. The amounts of such revenues are
3 specified in the March 26, 2010 order, which was
4 effective April 1, 2010.

5 **Line 26, EEPS Program Revenue Adjustment:** This
6 represents the reversal of a negative revenue
7 adjustment related to the Company's EEPS performance.
8 The negative revenue adjustment was accrued by the
9 Company in 2010. Based on recent changes by the
10 Commission in the methodology for measuring EEPS
11 performance, the negative revenue adjustment will not
12 be imposed. The Rate Year projection is zero.

13 **Line 27, Electric Service Reliability Rate Adjustment:**
14 The Company recorded a negative revenue adjustment in
15 connection with the Customer Average Interruption
16 Duration Index ("CAIDI") aspect of the electric
17 service reliability performance mechanism under its
18 current electric rate plan. This is not forecasted to
19 recur during the Rate Year and was, therefore,
20 normalized out of the projection of Other Operating
21 Revenues. We later discuss the crediting of the
22 amount to customers.

Line 28, Retention of Property Tax Refund Incentive:

This relates to the Company's retention for shareholders of 14 percent of various property tax refunds as allowed under its current electric rate plans. Because these revenues are retained by the Company, they are not included in the Rate Year revenue requirement.

Line 29, DC Service Incentive: The revenues recorded represent an accounting adjustment recorded to amortize remaining DC Service Incentive program credits. This program originally provided incentives for Direct Current (DC) customers to convert to Alternating Current (AC) and has ceased.

Line 30, Electric RDM Reconciliation: This represents the accounting adjustments recorded by the Company to implement the Revenue Decoupling Mechanism in place under its current electric rate plan. It relates to the deferral of the variation between the actual delivery revenues billed and the established target level. Such deferrals are not projected for the Rate Year.

Line 31, System Benefits Charge - Deferral: This reflects the reconciliation of SBC revenue collections

1 with the level of expense as required by the
2 Commission. Such deferrals are not projected for the
3 Rate Year.

4 **Line 32, TCC Auction Proceeds:** This revenue is
5 recorded to offset sales revenue reductions for
6 wholesale customers for their portion of TCC auction
7 proceeds which are refunded on a monthly basis.

8 **Line 33, Purchased Capacity from Customers:** This
9 represents the accounting entries related to the
10 purchase of installed capacity from customers under
11 the tariff leaf, Rider P - Purchase of Installed
12 Capacity. Under Rider P, the Company pays the
13 customer for each kW of installed capacity and
14 includes the amounts as part of the monthly MSC and
15 MAC calculations for recovery from all customers. At
16 the time of purchase, purchased power expense is
17 charged and a regulatory liability account is
18 credited. When the Company recovers the cost from
19 customers, the liability account is charged and an
20 Other Operating Revenue account is credited. The
21 Company's forecast of MSC and MAC revenues match the
22 forecast of purchased power costs and as a result we

1 have normalized this accounting adjustment out of
2 Other Operating Revenues for the Rate Year.

3 **Line 34, Sithe Agreement:** This represents
4 subordinated payments we receive from Sithe Global
5 Power for above-market NUG (Non-Utility Generators)
6 contracts. The payments received are credited to
7 customers through the MAC. The Rate Year amount of
8 \$1.698 million is based on the existing contract with
9 Sithe that expires October 2014 with the subordinated
10 payments remaining to be made through September 2014.

11 **Line 35, MFC - Lost Supply Revenues:** This represents
12 the variation between the level of Merchant Function
13 Charge supply revenues collected from full service
14 customers and the actual amounts received during the
15 Historic Year. The variation is the result of
16 customers switching to retail access suppliers
17 (ESCOs), who bill the retail access customers for
18 their supply costs. Such variations are not projected
19 for the Rate Year.

20 **Line 36, Hedging Program Interest:** This line reflects
21 a reclassification of interest assessed on funds
22 advanced for the program to Interest Income.

Line 37, ESCO/Marketers - Bill Charges: These are billing and payment processing charges the Company collects from ESCOs for consolidated billing services. These revenues were excluded from the Rate Year forecast of Other Operating Revenues and are included in Sales Revenue. The Forecasting Panel addresses these revenues in total and will update their projection as part of the update stage of this case.

Line 38, Amortization of Temporary Credit (Case 12-E-0008): This revenue represents the Company's retention of certain deferred credits as an offset to the Commission's elimination of a temporary rate increase that was scheduled to go into effect April 1, 2012 under the Company's current electric rate plan. This is being done pursuant to the Commission's March 22, 2012 order in Cases 12-E-0008 and 09-E-0428. The matter is explained in more detail by Company witness Muccilo. It has no effect during the Rate Year.

Line 39, ERRP Maintenance Accounting: This relates to the Company's use of reserve accounting for major maintenance costs for Units 1 and 2 at the East River Generating Station as has been adopted by the Commission in the Company's last several electric rate

1 cases including its most recent, Case 09-E-0428. The
2 reserve accounting is based on rate allowances of \$7.5
3 million, \$7.6 million, and \$7.7 million for the first,
4 second and third rate years, respectively, under the
5 Company's current electric rate plan.

6 Q. Does that conclude your description of each item of
7 Other Operating Revenues shown on page 2 of Schedule 1
8 of Exhibit __ (AP-5)?

9 A. No, we discuss the Regulatory items, lines 40 - 53,
10 below. But first, we would like to address two of the
11 above subjects more fully. They are revenues from
12 accommodation work for third parties (Line 21,
13 Substation Operation Services and Line 22, CES
14 Management Fees) and Line 39, ERRP Maintenance
15 Accounting related to major maintenance costs for
16 Units 1 and 2 at the East River Generating Station.

17 Q. What additional comments would you like to make
18 regarding the accommodation work that the Company
19 performs for third parties?

20 A. Accommodation billings are pursuant to General Rule
21 17.2 of the Company's electric tariff which lists the
22 elements of cost charged for special services
23 performed by the Company. The Rate Panel has updated

a number of tariffs that outline the overhead rates currently applied to accommodation billings. If the updated overhead calculations and associated tariffs are approved by the Commission, the Company would reflect these updates effective with the start of the Rate Year. As discussed below, several of the overhead rates will increase and others will decrease. The stores handling rate has decreased from 14.5% to 7.5%; the corporate overhead rate for engineering, drafting, administration, and inspection related to special services has increased from 20% to 48%; and the corporate overhead rate applicable when the labor cost for engineering or drafting services is decreasing from 4% to 3%. The corporate overhead is made up of three components: Engineering, Construction Management, and Administrative & General support. The increase in this rate is primarily due to the increase in the Construction Management overhead. Since not all accommodation work requires Construction Management supervision, we also would establish another overhead rate of 16%, which covers only two components: Engineering and Administrative & General support. The

1 new rate would result in a reduction of the overheads
2 billed on accommodation work for the majority of
3 customers.

4 Q. What additional comments would you like to make
5 regarding major maintenance costs for Units 1 and 2 at
6 the East River Generating Station?

7 A. The Company's East River Units 1 and 2 began
8 commercial operation in April 2005. In Case 04-E-0572
9 the Company was allowed rate relief for, major
10 maintenance costs expected to be incurred for each of
11 the units. These costs have been reflected in rates
12 on a levelized basis since that case. Beginning in
13 Case 04-E-0572 and continuing through Case 09-E-0428,
14 the Commission adopted the use of reserve accounting
15 for these costs.

16 The Company defers the variation between the levelized
17 rate allowance and actual expense. To accomplish
18 this, the Company's books reflect the rate allowance
19 ratably in an expense account with a concomitant
20 credit to a liability account. As actual costs are
21 incurred, they are also charged to maintenance
22 expense. The revenues of \$29.1 million on line 39 of
23 Schedule 2 of Exhibit __ (AP-5) reflect the variation

1 between the actual expenses incurred and the rate
2 allowance during the Historic Year. That is, actual
3 expenses exceeded the rate allowance by that amount
4 during that period. This item has been normalized for
5 the Rate Year meaning that variations from the rate
6 allowance requested by the Company in this proceeding,
7 although they would not be unexpected, are not
8 projected. The actual and projected expenditures
9 related to the major maintenance program are discussed
10 by the Company's Electric Production Panel.

11 Q. Does the Company have a proposal in this proceeding
12 regarding the accounting and ratemaking treatment of
13 these costs?

14 A. Yes. As explained by Company witness Muccilo, the
15 Company proposes to continue the use of reserve
16 accounting with a current rate allowance for these
17 costs as allowed in recent cases.

18 There was a deficiency in the reserve account of
19 \$23.157 million at June 30, 2012. As we discuss
20 below, we propose to recover that \$23.157 million
21 deficiency over three years.

22 Exhibit ____ (AP - 11) entitled "CONSOLIDATED EDISON
23 COMPANY OF NEW YORK, INC. - EAST RIVER MAINTENANCE

ACCOUNTING PANEL - ELECTRIC

1 EXPENSES - DEFERRAL - JULY 1, 2012 - DECEMBER 31,
2 2018" set forth as Exhibit ____ (AP-11), which was
3 prepared under our direction and supervision, shows
4 the estimated spending for these units over the next
5 several years as provided by the Company's Electric
6 Production Panel. As shown on Schedule 1, Pages 1 and
7 2 of the exhibit, the Company anticipates spending \$45
8 million in outage related costs between January 2013
9 and December 2018. We estimated the spending from July
10 to December 2012 to be approximately \$2.4 million,
11 based on actual spending of July to November 2012.
12 Under the current rate plan, the Company is collecting
13 \$7.739 million for outage costs per year so for the
14 eighteen-month period of July 2012 through December
15 2013 the Company will collect \$11.609 million. We
16 propose to collect the remaining \$35.791 million
17 (\$47.4 million July 2012 - December 2018) less 11.609
18 million) over five years starting at the beginning of
19 the Rate Year by setting the annual reserve allowance
20 to \$7.158 million ($\$35.791 \text{ million} / 5 = \7.158
21 million). The decrease in the annual reserve accrual
22 from \$7.739 million to \$7.158 million is \$0.581
23 million.

1 Q. Turning to the grouping entitled Regulatory Accounting
2 on page 2 of Schedule 1 of Exhibit __ (AP-5), please
3 explain the types of items included in this category
4 of Other Operating Revenues.

5 A. These items reflect the accounting impacts of various
6 Commission decisions and they generally are not
7 applicable to the Rate Year. This category includes
8 the effect of accounting entries made to defer
9 variations between actual costs and the rate
10 allowances for items subject to true-up and to record
11 the amortization of previously deferred costs and
12 credits.

13 Q. Please describe each item of Other Operating Revenues
14 in the Regulatory Accounting section of page 2 of
15 Schedule 1 of Exhibit __ (AP-5).

16 A. We will do so addressing each item in sequence. There
17 are 14 items. They are lines 40 through 53.

18 **Line 40, Property Taxes;** This represents the deferral
19 of property tax expense underruns as compared to the
20 target levels reflected in rates in Case 09-E-0428.
21 The amortization or passback of the forecast deferred
22 balance at December 31, 2013 is shown on

Exhibit___(AP-9), Schedule 4. Variations are not projected for the Rate Year.

Line 41, Interest Rate Deferral: This represents the net variation between the cost of long term debt reflected in rates and the Company's actual cost during the Historic Year. The interest rates will be reset in this case and as a result, this variation is assumed to be zero in the Rate Years.

Line 42, Deferred Plant Carrying Charges: This represents amounts deferred for credit to customers resulting from net additions to utility plant being less than reflected in rates in Case 09-E-0428. The variation is primarily attributable to the timing of the implementation of the Company's new financial system "Project One", and lower spending on electric production and general plant projects.

Line 43, Customer Cash Flow Benefits: This item includes the carrying charges the Company has deferred for the benefit of customers resulting from cash flow benefits received from the change in tax depreciation rates referred to as Bonus Depreciation and tax savings associated with the Company's repair allowance

deduction. Such deferral is required under the Company's current electric rate plan.

Line 44, Amortization of T&D Deferral - Case 09-E-

0428: This represents the annual amortization established in Case 09-E-0428 of prior period deferrals of carrying charges pursuant to the rate plan adopted by the Commission in Case 07-E-0523. The amortization will continue through March 31, 2018.

Line 45, Amortization Other Net Deferred Costs - 09-E-

0428: This reflects the amortization of deferred costs that will be fully amortized as of March 31, 2013 under the current rate plan.

Line 46, Municipal Infrastructure Support: represents the accounting adjustment recorded by the Company to defer the variation between the actual interference cost incurred and the level of expense reflected in rates in Case 09-E-0428. In 2012, after several years of delays, relocation projects associated with the City of New York's Water Tunnel #3 project began. As a result, the Company expects that underruns of interference costs recorded through June 30, 2012 will be offset by spending above the rate allowance target through December 31, 2013.

Line 47, Revenue Furnace Brook Lake: The \$150,000 in the Historic Year represents the deferral of funding provided in Case 09-E-0428 for later refund to customers under a plan related to the sale of property pursuant to Case 11-M-0083. The Company is proposing to refund this and other deferred amounts over three years, as discussed below.

Line 48, New York State Gross Receipts Tax - Power for Jobs Credit: This represents the actual credits received by the Company during the Historic Year that have been deferred for the benefit of customers. This job credit has been legislatively eliminated and replaced by the "Recharge New York" program.

Line 49, Preferred Stock Redemption: This represents the deferral of cost savings realized by the Company by redeeming its outstanding preferred stock and issuing long term debt in its place. Such deferral was required by the Commission's January 19, 2012 order in Case 08-M-1244.

Line 50, PSE&G Wheeling Service Deferral: This represents transmission rents for the Public Service Electric and Gas Hudson Farragut Transmission Line. The contract for this service expired April 30, 2012.

1 The Company began deferring monthly amounts of the
2 level of rents provided in rates effective May 1,
3 2012, for the purpose of offsetting the Company's
4 recovery of PJM OATT charges through the MAC for the
5 contemporaneous period commencing May 1, 2012. The
6 details of this proposal are set forth in the
7 Company's July 9, 2012 letter to the Commission, which
8 was docketed in Case 09-E-0428.

9 **Line 51, Reactive Power Deferred Revenues:** This
10 represents the deferral of amounts collected from
11 customers due to insufficient power factor or
12 efficiency circumstances. The deferral is required by
13 the Commission's September 22, 2009 order in Case 08-
14 E-0751.

15 **Line 52, WTC Carrying Costs:** The represents the net
16 amount of carrying charges accrued on the average
17 deferred World Trade Center cost balance during the
18 Historic Year.

19 **Line 53, 263A Deferred Taxes:** This represents the
20 carrying costs attributable to the difference between
21 the rate base amounts for deferred 263A tax benefits
22 projected in rates and the actual amount.

B. DEPRECIATION AND AMORTIZATION

Q. Please explain Depreciation and Amortization shown on Exhibit ____ (AP-5), Schedule 1, page 1.

A. The depreciation and amortization expense of \$789.854 million for the Rate Year was calculated based on projected plant balances through the Rate Year and composite depreciation rates based on currently effective depreciation rates by plant account. The composite depreciation rates were provided to us by the Company's Property Tax and Depreciation Panel. The currently effective depreciation rates as well as those proposed to be effective at the start of the Rate Year as reflected in the revenue requirement are discussed in that Panel's testimony. Details of the calculation of the depreciation and amortization amounts are shown in Exhibit ____ (AP-5), Schedule 1, pages 4 and 5.

C. TAXES OTHER THAN INCOME TAXES

Q. Please explain the first three line items on Schedule 1, page 6, of Exhibit ____ (AP-5) named Taxes Other than Income Taxes.

A. The first item is Property Taxes (lines 1 and 2) consisting of New York City real estate and special

1 franchise taxes and Westchester County and other
2 upstate county property taxes for the Historic Year
3 applicable to electric operations of \$949,000,000 and
4 \$104,000,000, respectively. The Rate Year forecast
5 totaling \$1,257,463,000 was provided to us by the
6 Company's Property Tax and Depreciation Panel and is
7 described in their testimony. Line 3 represents the
8 reconciliation of actual property taxes to the levels
9 established in base rates in Case 09-E-0428 in
10 accordance with the reconciliation mechanism adopted
11 by the Commission in that case. There is no Rate Year
12 forecast for items of this nature.

13 Q. How did you calculate Revenue Taxes for the Rate Year
14 on line 4 of Schedule 1, page 6, of Exhibit __ (AP-5)?

15 A. Revenue taxes derived from MAC and MSC revenues as
16 included in the Electric Forecasting Panel's electric
17 sales revenue forecast are \$232,785,000. To this, we
18 added revenue taxes applicable to Other Operating
19 Revenues, such as late payment charge revenues and
20 others, in the amount of \$3,360,000 for a total of
21 \$236,145,000.

1 Q. Please describe the increase in Payroll Taxes from the
2 Historic Year to the Rate Year indicated on line 5 of
3 Schedule 1, page 6, of Exhibit __ (AP-5).

4 A. The increase in payroll taxes is due principally to
5 the increase in base wages subject to FICA. A
6 normalization adjustment was required to reclassify
7 payroll tax recoveries from the A&G Credit element of
8 expense to payroll taxes. Under the Company's new
9 accounting system, the manner in which this credit is
10 recorded has changed. Effective July 1, 2012, this
11 credit is now reflected as a reduction to payroll
12 taxes rather than included in the A&G Credit. The
13 forecast of payroll taxes was developed by dividing
14 the historic level of payroll taxes by the historic
15 payroll applicable to electric operations. This
16 factor was then applied to the projected level of
17 payroll to arrive at the Rate Year level of payroll
18 tax expense of \$60,366,000. The Company will revise
19 payroll taxes for known changes, if any, in the FICA
20 rate and base in the update stage of this proceeding.
21 Any change in payroll taxes resulting from action by
22 any taxing authority as well as any revisions related

1 to changes in forecasted employee levels will also be
2 reflected in the update stage of this proceeding.

3 Q. Please explain the Sales and Compensating Use Tax on
4 line 6.

5 A. These are the state and local sales and use taxes paid
6 by the Company when acquiring a broad range of goods
7 and services. The amount shown is the portion of such
8 taxes chargeable to expense as opposed to being
9 capitalized. In the Historic Year, this amount was
10 negative due to the receipt of refunds. We normalized
11 this item for the Rate Year.

12 Q. Please explain the Subsidiary Capital Tax item on line
13 7 on Page 6 of Schedule 1 of Exhibit __ (AP-5).

14 A. Subsidiary capital tax is the tax that New York City
15 imposes on Consolidated Edison. The tax is based on
16 the Company's capitalization. The Rate Year forecast
17 of the subsidiary capital tax was based on the average
18 historic growth in the Company's capitalization from
19 2005 through 2010 and the allocation of the tax to
20 electric operations is \$6,905,000.

21 Q. Please explain the Receipts Tax on line 8.

22 A. This tax is imposed by New York City on gross receipts
23 derived from electricity sold in certain parts of the

1 Boroughs of Staten Island and Brooklyn. Payments of
2 this tax to a municipality under franchise agreements
3 are deductible from the Special Franchise property
4 tax, as provided in Section 626 of the Real Property
5 Tax Law. As to the Rate Year, property taxes
6 forecasted by the Company's Property Tax and
7 Depreciation Panel reflect this deduction.

8 Q. Please describe All Other Taxes on line 9.

9 A. All Other Taxes represents minor taxes such as
10 commercial rent and occupancy tax, motor vehicle
11 taxes, state gasoline tax, state highway use tax,
12 federal diesel and gasoline taxes, the New York State
13 tax on insurance premiums and hazardous waste. The
14 Company estimated the Rate Year level for such taxes
15 at \$3,554,000 based on a historic three-year average
16 for the period July 2009 through June 2012.

17 Q. Does this conclude your explanation of page 6 of
18 Schedule 1 of Exhibit __ (AP-5) regarding taxes other
19 than income taxes?

20 A. Yes.

21

D. NORMALIZING ADJUSTMENTS

Q. Please explain what is shown on and the purpose of
Schedule 7 of Exhibit __ (AP-5).

A. The purpose of this schedule is to eliminate from the
elements of expense those amounts that are either
nonrecurring, out of period, or for which the Company
has decided to not seek recovery in this proceeding
and also to annualize amounts that were not fully
recognized in the Historic Year.

Q. For which normalization adjustments shown in Exhibit
__ (AP-5), Schedule 7, are you responsible?

A. We are responsible for several which we will identify
and explain.

Line 3, ERRP Major Maintenance: This normalization
adjustment removes from the calculation of the Rate
Year revenue requirement the effect of applying
reserve accounting to the \$29.1 million variation
between the expenses incurred for the major
maintenance of Units 1 and 2 of the East River
Generating Station as compared to the rate allowance
during the Historic Year.

Line 5, Hudson-Farragut Amortization: This adjustment is to eliminate an amortization that will expire prior to the Rate Year.

Line 6, PSE&G Wheeling: This adjustment is to eliminate the cost of an energy exchange agreement with PSE&G that expired April 30, 2012.

Line 15, Demand Response Programs: This adjustment is to remove from the revenue requirement an expense that is recovered through the MAC. The Company's filing does not include any projected MAC revenues for recovery of the cost of these programs, so there is no impact on the Company's revenue requirement.

Line 17, Long Term Equity Grants: This adjustment eliminates from the revenue requirement in this proceeding, the expense for the Company's long-term equity grant compensation program, for both officers and non-officer management employees, but without prejudice to the Company's right to seek the recovery of such costs in future rate proceedings.

Line 18, Executive Annual Variable Pay: This normalization adjustment eliminates the cost of the executive variable pay plan. The Company is not seeking to recover the cost of this plan through rates

1 in this proceeding, but without prejudice to the
2 Company's right to seek the recovery of such costs in
3 future rate proceedings.

4 **Line 19, Employee Welfare Expenses:** The total
5 normalization for this element of expense is a
6 decrease of \$3,801,000. As shown on Exhibit CBP-9,
7 sponsored by the Compensation and Benefits Panel, this
8 normalization has several components; the largest is
9 reclassification recovered benefit costs from the
10 shared services EOE to employee welfare expense. With
11 the new accounting system put into place in July 2012,
12 these recoveries will be more appropriately reflected
13 as credits against employee welfare costs going
14 forward. The Benefits and Compensation Panel
15 discusses all of the components, except for the
16 \$669,000 increase related to the Deferred Income Plan,
17 which we will discuss. We are normalizing out of
18 historic expenses the administrative fee related to
19 the administrative costs and losses on participants'
20 accounts under the Deferred Income Plan. The Rate
21 Year costs to administer these programs are projected
22 to be offset by the investment gains generated by the
23 trust funds.

Line 20; SIR Reconciliation: This adjustment resets the amortization of Site Investigation and Remediation ("SIR") costs during the Historic Year to zero which is replaced in the Rate Year by the level of SIR cost amortization as addressed later in our testimony.

Line 21, Pension & Medicare Part D Reconciliation:

This adjustment eliminates the effect of accounting for the reconciliation of the Company's pension, OPEB and Medicare Part D expenses during the Historic Year.

This adjustment also includes an accounting reclassification of recovered retirement-related expenses from the Shared Services EOE to pension/OPEB expense and is discussed in further detail in the Shared Services normalization section (Line 34).

Line 22, Levelization of Rate Increase: This normalization adjustment eliminates the effect during the Historic Year of accounting for the levelization of the three annual rate increases under the Company's current electric rate plan.

Line 23, P-Card Signing Bonus: The adjustment removes the effect of a non-recurring Historic Year credit from the card-issuing bank with respect to renegotiation of the terms of service of the Company's

1 "P-Card" purchasing process due to the implementation
2 of the Oracle ERP system. Prior to those changes, the
3 contract with the card issuing bank was renegotiated
4 and a signing bonus was received as a commitment to
5 meet specific spending amounts in the future. This
6 was a one-time credit that will not be received in
7 future years.

8 **Line 24, Ghost Card Early Payment:** This adjustment is
9 to reflect in the Rate Year the effect on early
10 payment discounts or rebates of the slightly later in
11 the month payment schedule under Project One than our
12 previous processing schedule (8th vs. 1st. of the
13 month). This will essentially reduce the level of
14 early payment discounts by half.

15 **Line 25; Water Accrual:** At the end of 2011, the
16 Company's review of the liability on its books for
17 water (mostly used for generation) showed an
18 overaccrual related to a prior period. This
19 normalization eliminates the out of period adjustment
20 during the Historic Year to the water accrual.

21 **Line 26, 18-a Assessment:** This adjustment is to
22 normalize the 18-a Surcharge Assessment during the
23 Historic Year. Since the 18-a Surcharge Assessment

1 includes a return on the average prepaid balance at
2 the Company's authorized rate of return, we have
3 excluded the annual assessment from operating
4 revenues, operating expenses and rate base in order to
5 eliminate any potential impact on the revenue
6 requirement that would result from using a rate of
7 return in this filing that is different from that
8 currently authorized.

9 **Line 27, Austerity:** This adjustment removes the
10 Historic Year effect of the austerity imputations
11 reflected in the revenue requirements under the
12 Company's current electric rate plan.

13 **Line 29, Project One:** During the historic period many
14 employees were working on Project One, and
15 consequently their labor costs were capitalized. Most
16 employees are returning to their old positions or
17 filling vacancies. No normalization is needed for any
18 of these returning employees. The \$1,507,000
19 normalization on this line applies to employees who
20 are leaving Project One for newly created positions;
21 twelve employees in a new organization, Finance and
22 Supply Chain, five employees in a new department,

1 Project Accounting, and two buyers in the Purchasing
2 Department. We explain these changes more fully below

3 **Line 30, Insurance:** This adjustment is to eliminate
4 an out of period life insurance premium payment.

5 **Line 32, Business Ethics & Compliance:** As discussed
6 more fully below, the Company created the Business
7 Ethics and Compliance department ("BEC") in January
8 2012. This adjustment reflects the annualization of
9 salaries for the three new positions which were
10 created and staffed during the creation of the group
11 in 2012. This adjustment does not include an
12 annualization of salaries for nine positions in the
13 BEC that were transfers from Auditing at the end of
14 2011, and were not replaced in Auditing.

15 **Line 33, Fringe Benefit Adjustment:** This adjustment
16 represents the increase in pensions and OPEBs,
17 employee welfare expenses, and workers' compensation
18 related to the increase in employees, through
19 normalization adjustments, as sponsored by various
20 Company witnesses, including the Accounting Panel.

21 **Line 34, Shared Services:** This item reflects an
22 accounting reclassification. The Historic Year level
23 of shared service costs includes \$23.1 million of

combined pension and other post-retirement benefits that were charged to PSC account 922 under the accounting system in place prior to implementation of Project One. Effective July 1, 2012, the pension, OPEB and health insurance costs will be included under PSC account 926, while the payroll tax costs will be included in account 408. The \$18.2 million adjustment reflects the electric portion of this adjustment.

Line 35; M&S Write-off: In conjunction with the implementation of Project One, the Company changed its policy regarding the accrual for unpaid receipts for material and supplies. Due to this policy change, the June 2012 accrual was \$1.2 million lower than it would have been under the old policy. This normalizing adjustment for \$966,000 removes the electric portion of this non-recurring event.

Finance and Supply Chain Organization

Q. Please describe the newly formed Finance and Supply Chain organization.

A. We would first like to provide some relevant background information regarding system changes as a result of implementing Project One. Starting in November 2009, the Company undertook a three-year

1 project to develop and implement a new integrated
2 system for its finance, supply chain and management
3 reporting activities. The new system, which is known
4 as Project One, was the largest technology investment
5 in the Company's history. Project One replaced 61
6 existing systems at CECONY and O&R with Oracle
7 Enterprise Resource Planning (ERP), Business
8 Intelligence, and Hyperion Planning and Budgeting
9 systems. The scope of Project One included
10 integrating Procurement, Inventory Management,
11 Accounts Payable, Miscellaneous Accounts Receivable,
12 Projects Accounting, Treasury, General Ledger,
13 Consolidations, Budgeting and Financial Forecasting,
14 and Management Reporting systems onto one common
15 platform. In addition, the Company also implemented a
16 new multi-segment account structure for capturing and
17 reporting all financial data.

18 The overall objective of Project One was to strengthen
19 and improve our financial, purchasing and operational
20 activities through an integrated information system.
21 The design of the new structure reduces the risk of
22 error in the financial reporting process through more
23 automation of processes and controls.

1 As a result of the implementation of Oracle Finance,
2 Supply Chain and Business Intelligence systems in July
3 2012, additional staffing will be required to provide
4 ongoing support for the new systems. A new
5 organization consisting of 15 positions was created in
6 Corporate Accounting headed by an Assistant
7 Controller. Out of the 15 positions, 12 were staffed
8 by individuals who worked on the development and
9 implementation of Project One and, up until June 30,
10 2012, the cost of their labor was capitalized as part
11 of the project cost. The organization has three
12 sections: Finance, Supply Chain, and User
13 Provisioning.

14 Q. Please describe the work that the new organization is
15 performing?

16 A. The staff is providing ongoing support relating to the
17 Oracle Finance, Supply Chain, and Business
18 Intelligence system modules. The primary support
19 activities include: (i) troubleshooting and defect
20 resolution, (ii) management and reconciliation with
21 other interfacing systems, (iii) configuration support
22 and maintenance, (iv) analysis, design, and testing of

enhancements, upgrades and patches, and (v) business user support and training.

The Finance section will be performing the above functions relative to the General Ledger and Accounts Receivable modules. The section will manage and support the interfaces between these modules and other Con Edison applications (e.g., the Customer Service System, the Allegro energy management system). In addition, the section will also be responsible for maintenance of the chart of accounts. This includes processing requests for additions, deletions, and changes to the chart of account values; synchronizing the changes across all Oracle applications; maintaining the parent-child hierarchical structure for each chart of accounts segment; and maintaining cross-validation rules. The section will also be responsible for creating new financial reports as the need arises.

The Supply Chain section will perform support activities for the Procurement, Inventory Management, Accounts Payable, and Employee Expense Reimbursement modules. They will manage and support the integration with other Con Edison applications, such as the

1 Construction payment system (COMPASS), and Cable
2 inventory system, and Logica, when implemented. They
3 will also support the external interfaces with the
4 Company's banks and suppliers.

5 The User Provisioning section is responsible for the
6 creation and maintenance of user accounts, and
7 granting users role-based access to the Oracle
8 systems.

9 Q. What are the projected O&M projected costs related to
10 this new organization?

11 A. The Company is projecting a total cost of \$1.33
12 million for the Rate Year (\$972,000 for electric,
13 \$200,000 for gas, and \$63,000 for steam with the
14 remaining \$95,000 applicable to O&R) for the 12
15 individuals whose labor costs were capitalized during
16 the Historic Year, due to their work on Project One.

17 **Project Accounting Organization**

18 Q. Please describe the newly formed Project Accounting
19 organization.

20 A. We would first like to provide some relevant
21 background information regarding system changes as a
22 result of implementing Project One. As part of the
23 implementation of Oracle Finance, Supply Chain and

1 Business Intelligence systems in July 2012, Con Edison
2 implemented the Oracle Projects module. Oracle
3 Projects is a suite of Oracle modules which forms the
4 central part of the software solution for a project-
5 oriented company. It provides an integrated cost
6 management solution for all projects and activities
7 across the company. It enables the collection of
8 costs at a granular level of detail, the application
9 of overhead costs, and the timely and accurate
10 accounting of such costs. Oracle Projects integrates
11 with all Con Edison's work management systems, as well
12 as its payroll, fixed assets and other systems to
13 collect, classify, report and monitor costs.

14 A new Project Accounting section was created
15 comprising a section manager, five senior analysts and
16 four junior accountants. Out of the 10 positions,
17 five were staffed by individuals who worked on the
18 development and implementation of Project One and, up
19 until June 30, 2012, their labor was capitalized as
20 part of the project cost and five positions were
21 transfers from the Property Record section. The key
22 functions of the new organization include: (i) setup
23 and maintenance of new projects and tasks; (ii) master

1 data maintenance; (iii) management and reconciliation
2 with work management and other interfacing systems;
3 (iv) management of the labor distribution process; and
4 (v) accounting transfers and corrections.

5 Q. What are the O&M costs that are included in the filing
6 for the new Project Accounting organization?

7 A. The Company is projecting a total cost of \$547,000 for
8 the Rate Year (\$400,000 for electric, \$82,000 for gas,
9 and \$26,000 for steam with the remaining \$39,000
10 applicable to O&R) for the five individuals whose
11 labor costs were capitalized during the Historic Year,
12 due to their work on Project One.

13 **E. PROGRAM CHANGES**

14 Q. Please explain what is shown on and the purpose of
15 Schedule 8 of Exhibit __ (AP-5).

16 A. The purpose of this schedule is to detail all the new
17 programs and any other changes to the elements of
18 expense, other than escalation that are not shown on
19 Schedule 7.

20 Q. For which program changes shown in Exhibit ____ (AP-5),
21 Schedule 8, are you responsible?

22 A. We are responsible for several which we will identify
23 and explain.

Line 3, Rents - ERRP: This adjustment represents an increase of \$3.295 million in the electric department's share of annual carrying charges on the investment in the East River Repowering Project due to higher property taxes offsetting the lower return on the declining rate base.

Line 7, ERRP Major Maintenance: This decrease of \$480,000 is necessary to reflect a Rate Year amount of \$7.158 million. Based on the schedule of maintenance costs through December 2018, the Company anticipates it would have a deferral of \$35.7913 million, in the absence of rate relief. An annual amount of \$7.158 million reflects one fifth of the \$35.791 million. This method of establishing the rate allowance for this item is that as has been used in prior Company proceedings.

Line 10, Interdepartmental Rents: The \$842,000 decrease shown for Interdepartmental Rents is comprised of a \$1.5 million decrease in the rent to Steam for the 74th and 59th Street stations and a \$658,000 increase for all other rents. The change in the rents for the 74th and 59th Street stations is discussed by the Company's Steam Fuel Panel in the

1 Company's concurrent steam rate filing. The \$658,000
2 increase in the other rents is due primarily to an
3 increased investment in the Ravenswood tunnel.

4 **Line 18, Storm Reserve:** This increase of \$15.827
5 million is required to reflect a Rate Year amount of
6 \$21.2427 million, which is the four-year average of
7 major storm costs incurred between July 2008 and June
8 2012. That rate allowance would be used in the
9 reserve accounting for this item. Company witness
10 Muccilo addresses the Company's view that including
11 Superstorm Sandy costs in determining the appropriate
12 major storm reserve accrual would be premature at this
13 time but that the level of the major storm allowance
14 should be revisited in this proceeding.

15 **Line 20, Uncollectibles:** The Rate Year level of
16 uncollectible accounts expense is estimated to be
17 \$75,568,000, an increase of \$3,013,000 above that
18 reflected in the Historic Year. The Company's
19 uncollectible factor, write-offs as a percent of
20 revenues equates to \$0.81/\$100 for the 12 months ended
21 June 30, 2012. We applied this factor to the Rate
22 Year levels of sales revenues and late payment charges
23 and that resulted in uncollectible accounts expense of

1 \$65,269,000. The remaining \$10,299,000 is the
2 uncollectible accounts expense related to revenues
3 from ESCOs billed through the POR Discount Rate. We
4 intend to update for the uncollectible rate during the
5 proceeding as has been customary practice.

6 **Line 21, Collection Agency Fees:** The Historic Year
7 includes \$1.1 million for collection agency fees and
8 \$0.8 million for payment agency fees. The program
9 change of \$153,000 represents the electric portion of
10 an estimated increase for collection agency fees.
11 Based on the total accounts for collection sent to
12 agencies, these fees are paid to the agency upon
13 collection of the balance. The rate level requested
14 is based on recent history as well as the fee
15 structure of payments made to collection agencies.
16 For the second part, fees associated with third party
17 collection agencies used to assist in the recovery of
18 uncollectible bills, is estimated to be at the
19 Historic Year level. The sum of the two for the Rate
20 Year, including escalation, is forecast at \$2.2
21 million.

22 **Line 28, Injuries and Damages:** In accordance with
23 prior practice in rate case filings, the Rate Year

level of injuries and damages was forecasted based on the average net claim payments for the most recent three-year period. In accordance with Case 08-S-0153, the Company excluded liability claims in excess of \$5 million up through April 30, 2012. The adjusted three-year average, for the period July 2009 through June 2012 results in annual claims payments of \$55.6 million, of which the allocation to electric is \$43.7 million. With escalation, the Rate Year amount for injuries and damages is \$45.9 million.

Line 29, Institutional Dues and Subscriptions: This adjustment of \$109,000 is to reflect the three-year (July 2009 through June 2012) average for this element of expense.

Line 30, Insurance: The increase of \$5,020,700 primarily represents increases in premiums for liability insurance (\$3.3 million), property insurance (\$1 million) and in the Workers Compensation Board assessment charge (\$0.6 million). The information regarding actual premiums was provided to us by the Company's insurance department. Some policies will expire before the beginning of the Rate Year and in those instances we used general escalation factors of

1 1.9 percent for 2013 and 2.0 percent for 2014 to
2 project insurance costs for the Rate Year. The
3 increase in liability insurance is primarily in the
4 excess liability insurance category, where the premium
5 costs increased by 14.8% at the last policy renewal in
6 May 2012. These increases are due to the Company's
7 own adverse loss experience, increasing underwriting
8 scrutiny by insurers of utilities with gas pipeline
9 services, and the San Bruno explosion, which is having
10 adverse ramifications for all utilities in terms of
11 both limited capacity and higher pricing. The Company
12 will update for the latest insurance premiums at a
13 later time in this proceeding.

14 **Line 32, Outside Legal:** This adjustment of \$89,000 is
15 to reflect a three-year (July 2009 through June 2012)
16 average cost for use of outside legal services.

17 **Line 33, Fringe Benefits:** This adjustment represents
18 the increase in pensions and OPEBs, employee welfare
19 expenses, and workers' compensation related to the
20 increase in employees through program changes as
21 sponsored by various Company witnesses, including the
22 Accounting Panel.

1 **Line 34, Employee Pensions / OPEBS.** This line
2 reflects the actuarially determined level of expenses
3 for employee pensions and other post employment
4 benefits ("OPEBs"), which was based on two studies
5 performed by the Company's actuary, Buck Consultants,
6 dated September 24, 2012 for pensions and October 5,
7 2012 for OPEBS. Supplemental Retirement Income Plan
8 ("SRIP") projections were obtained from a study dated
9 May 18, 2012. The studies were based on the Company's
10 actual 2011 experience. Assumptions used in the
11 forecast of pensions were a discount rate of 4.0
12 percent and an expected return on plan assets of 8.0
13 percent. Assumptions for OPEBs were equivalent to
14 those used for pensions, plus a health care cost trend
15 rate of 6.0 percent for 2012 with the rate decreasing
16 gradually by 0.25 percent per year to 4.5 percent in
17 2018. The OPEB actuary forecast reflects similar
18 assumptions. In addition the actuary projections
19 reflects a switch in the Companies' financing
20 mechanism of the post-65 retiree drug plan to an
21 Employer Group Waiver Plan ("EGWP/Wrap") in lieu of
22 the Medicare Part D retiree drug subsidy (RDS) plan
23 effective January 1, 2013. This change in the retiree

1 drug plan contributed to a \$23 million decrease in
2 OPEB expense.

3 Q. Please summarize the estimate of the Rate Year
4 employee pensions/OPEBs expense that is allocated to
5 electric.

6 A. The net amount of the actuarially determined level of
7 expense for employee pensions/OPEBs and other
8 payments, net of capitalization, allocable to electric
9 for the Historic Year is \$382 million. The Rate Year
10 estimated cost allocated to electric is \$393 million.
11 This \$11 million increase consists of a program change
12 increase of \$24 million offset by a normalization
13 adjustment decrease of \$13 million discussed
14 previously in the normalization section of our
15 testimony. The \$24 million increase is driven by
16 the use of a lower discount rate of 4% in actuarial
17 projections compared to 4.7% in 2012 offset by the
18 implementation of Total Rewards and the adoption of
19 EGWP/WRAP plan effective January 1, 2013.

20 At the time we prepared our testimony, a preliminary
21 estimate indicated the value of the assets held by the
22 Pension trust at the end of 2012 to be approximately
23 \$8.7 billion. By comparison, at the end of calendar

1 year 2008 the pension assets were valued at less than
2 \$6 billion. Gains and losses from the pension assets
3 in any one year are recognized in expense over time to
4 smooth out extreme fluctuations. As a result, market
5 gains in recent years are being credited to expense
6 over fifteen years and serve to moderate the net
7 increase in this expense.

8 **Line 36, Electricity and Gas Used:** The \$243,000
9 decrease to a Rate Year level of \$3.175 million
10 represents the forecast of electricity and gas used at
11 various Company locations, other than for the
12 production of electric or steam boiler fuel. The Rate
13 Year forecast for this cost is based on the historic
14 usage of electricity and gas and the use of the latest
15 cost rates per unit of usage. The latest rates, which
16 are based on an annual time study effective January
17 2013, are 12.34 cents/kwh for electric and \$3.98/dth
18 for gas.

19 **Line 37, Financial Services:** The increase of \$2.808
20 million represents the increase in miscellaneous
21 financing costs, fees and services for the Company's
22 expected increase in financing needs to support its
23 increased capital and operating costs as testified to

by various witnesses in this proceeding, as well as various fees paid to the rating agencies. The largest component of the increase is for the cost of a Letter of Credit to support new financings. Fees paid to banks and other financial institutions to service the Company's outstanding debt have also been increasing significantly.

Line 38, Regional Greenhouse Gas Initiative: We removed the Historic Year expense of \$6,711,000, because it is collected through the MAC.

Line 39, Renewable Portfolio Standard: This adjustment matches expenses that are collected as a separate surcharge through the MAC with the related MAC revenues to avoid a revenue requirement effect.

Line 40, Regulatory Commission Expenses: The increase of \$898,000 is comprised of a \$1,236,000 increase related to the PSC Assessment and a \$339,000 decrease related to all other expenses included in this element of expense. The Rate Year PSC Assessment was forecasted based on the latest PSC Assessment letter dated August 10, 2012, excluding refunds, for the 2012-2013 State fiscal year ending March 31, 2013. The PSC's calculation of the assessment is based on

intrastate revenue from 2011. The other expenses are estimated based on the use of a three-year (July 2009 through June 2012) average of historic costs. The Company will update this element of expense based on the PSC Assessment letter for the 2013-2014 State fiscal year.

Line 41, Consultants: Consultants are hired by the Company to assist on subject matters about which the Company does not possess sufficient expertise.

Additionally, services provided by PricewaterhouseCoopers ("PwC"), such as auditing, research, and accounting advice are also included. The forecast was based on a three-year (July 2009 through June 2012) average of historic costs, excluding PwC. The PwC audit portion was based on a 2.0 percent increase of the 2011 audit fees for 2012 as agreed to by the Board of Directors. This rate of increase was projected forward for the Rate Year.

Line 42, DSM: This adjustment increases expenses that are collected through a separate surcharge through the MAC and are an offset to those MAC revenues.

Line 43, A&S Transfer Credit: A&S Transfer Credit, relates to capitalization of administrative function

costs as those administrative functions relate to capital spending. This filing reflects the Company's plans to spend \$193.8 million more on capital projects in the Rate Year than such expenditures on which the Historic Year A&S Transfer Credit was based. As a result, more of the administrative function costs, primarily salary related, will be capitalized. This credit (decrease) to expense is estimated to be \$6.90 million.

Line 44, Duplicate Miscellaneous Charges: Duplicate miscellaneous charges is made up of credits for charges made to operating expenses or other accounts for the Company's own use of utility service. The increase in duplicate miscellaneous charges of \$691,000 for the Rate Year is the result of the annual time study that decreases the 2012 rate of 13.21 cents/kwh to the rate of 12.34 cents/kwh, which will be effective January 2013.

Line 46, System Benefit Charge: This adjustment increases expenses that are collected through a separate surcharge through the MAC and are an offset to those MAC revenues.

Line 47, Smart Grid: As part of case 09-E-0310, in November 2009, the Company was awarded a \$45 million Smart Grid Demonstration Project ("SGDG") from the DOE to identify, develop, and test new technologies within the electric delivery system that will help build a smarter, more efficient grid. The PSC has authorized a portion of the Company's costs for the SGDG (\$16.4M) to be recovered from customers over a 5-year period. These costs are recovered through the MAC as they are expended. The program change of \$508,000 reflects 5-year amortization of expenditures booked through September 2012.

Line 50, Sundry Uncollectibles: This \$947,000 decrease to Sundry Uncollectibles results in a Rate Year amount of \$548,000. The Rate Year amount is based on a five-year average for the period July 2007 through June 2012.

Line 51, Business Finance and Quality Assurance: This adjustment includes the salaries for three positions, filled after the end of the Historic Year, in the Business Finance department that the Company established in 2012. Also included are the salaries for seven positions that will be filled in 2013 and

2014 in connection with the creation of the Quality Assurance department in the Company's finance area. We provided further explanation regarding these departments later in our testimony

Line 52, Business Ethics and Compliance: As we discuss below, the Company created the Business Ethics and Compliance Department in January 2012. This adjustment reflects the salaries for four positions that were filled after the end of the Historic Year and the four new positions which will be filled by the beginning of the Rate Year.

Line 53, Legal: As we discuss below, the Company's Law Department is seeking to upgrade its Case Management System and its Document Imaging System. This \$150,000 increase to Company labor reflects the electric portion of the salaries for two new positions which will be filled during the first quarter of 2013.

Line 55, Shared Services: The projection of shared service billings is based on the historic costs, adjusted for the post-retirement benefits normalization described in the related section of this testimony. The remaining costs were apportioned to labor and non-labor related costs, escalated

1 accordingly and allocated amongst the services to
2 arrive at the \$330,000 program change for electric.

3 **Line 56, Project One:** This increase of \$4,765,000 is
4 comprised of two programs. An increase of \$2,492,000
5 related to Project One labor support, as discussed in
6 the testimony of the Electric Shared Services Panel
7 and a \$2,273,000 increase related to Oracle support
8 fees, which we will discuss. The Company implemented
9 Oracle's Finance and Supply Chain Enterprise Resource
10 Planning system, and Oracle's Business Intelligence
11 system in July 2012. The annual support fees payable
12 to Oracle provides for priority technical support
13 services. It allows Con Edison to receive software
14 fixes and enhancements. Additionally, it provides
15 access to Oracle's support teams to resolve Con Edison
16 specific issues and questions. It also grants Con
17 Edison access to Oracle's online knowledge base. The
18 \$2,273,000 increase to expense represents the electric
19 allocation of the fees.

20 **Business Finance and Quality Assurance**

21 Q. You mentioned earlier that the Company formed a
22 Business Finance organization during 2012. Please
23 explain the Company's objective in doing so.

1 A. The Company established the Business Finance
2 organization, under a new officer level position of
3 Vice President of Business Finance, filled in August
4 2012, in furtherance of implementing the element the
5 Cultural Imperatives, as described by the Management
6 Audit Panel, to reinforce cost management
7 consciousness. Establishing the Business Finance
8 organization follows the Company having established
9 its Cost Management organization.

10 The Company established the Cost Management
11 organization to centralize and sharpen focus on cost
12 management by replacing the previous more parochial
13 approach to budgeting and cost analysis. The Cost
14 Management organization began the process of
15 centralizing cost management by bringing the cost
16 analysts and managers in the operating areas together
17 in an organization charged to stress the importance of
18 cost management to operating the Company and to
19 improve the quality, consistency and cohesiveness of
20 cost planning and analysis.

21 The Business Finance organization will further promote
22 cost management and a cost consciousness mindset
23 through further consolidation by bringing financial

1 planning, budgeting, and forecasting functions under
2 one organization. This consolidation will create a
3 greater alignment in the Company's short and long
4 range plans, promote best practices in cost management
5 and improve financial performance. This
6 centralization promotes the continued high priority of
7 cost management and consistency of communication
8 across all organizations, greater integration of input
9 from all areas of the Company, and responsiveness to
10 the needs from all business units and levels of
11 management.

12 The new organization is being formed to explicitly
13 drive the reinforcement of cost management throughout
14 CECONY and O&R and provide a platform and more
15 prominent role for cost management, financial planning
16 and financial analysis within the Company. In
17 addition, the Business Finance organization is
18 expected to help reduce corporate risk through
19 increased financial transparency; drive efficiency
20 within operating and support organizations; and
21 identify and drive cost-savings opportunities across
22 the Company.

1 Other benefits will include standardization of
2 financial reporting available via Project One and
3 Business Intelligence and the development of new
4 employee competencies, focusing on improved financial
5 analytics. In addition, the recent consolidation of
6 systems and reporting due to Project One will enable
7 Business Finance to more efficiently achieve its
8 objectives.

9 Q. How will the Company staff the Business Finance
10 organization?

11 A. The new organization will merge existing personnel
12 from Company operating areas and Shared Services, O&R
13 Operations and Financial Services, as well as
14 personnel from Business Improvement Services,
15 Financial Forecasting and Revenue and Volume
16 Forecasting. Additional personnel include the new
17 vice president and associated executive assistant as
18 well as a new director at an estimated labor-related
19 O&M cost during the Rate Year of \$575,000 (\$420,000
20 for electric, \$86,000 for gas, and \$27,000 for steam
21 with the remaining \$42,000 applicable to O&R). The
22 new vice president was hired from outside the Company
23 in August 2012. The new director position will

1 oversee the consolidated financial forecasting and
2 Business Intelligence functions and is expected to be
3 filled in January 2013. The new executive assistant
4 position was filled in August of 2012.

5 Q. Please describe the new Quality Assurance department
6 you mentioned earlier in your testimony.

7 A. The Quality Assurance department's objective will be
8 to become an integral part of Company's Finance
9 department. Its focus will be to improve key Finance
10 processes by strengthening internal controls and
11 reducing the frequency of internal control
12 deficiencies. The Quality Assurance function will
13 develop and coordinate plans to improve work practices
14 in Corporate Accounting, Treasury, Tax, and Rate
15 Engineering. The department will conduct quality
16 assurance reviews that will evaluate the effectiveness
17 of internal controls and the current processes. It
18 will also conduct benchmarking initiatives to maintain
19 an understanding of the best practices in these areas.
20 A curriculum of training and industry knowledge will
21 be created from inside and outside the Company. The
22 Quality Assurance department will participate in
23 periodic meetings with similar organizations to share

1 experiences and to maximize the effectiveness of the
2 reviews.

3 The Quality Assurance department's focus on improving
4 key processes within the Finance function will help
5 improve Finance's performance and its ability to help
6 the Company meet its goals. Some examples of these
7 processes include analyzing the closing of the books
8 and bill payment processes in Corporate Accounting as
9 well as the cash payment process in Treasury. Having
10 skilled professionals review these key processes would
11 lead to improvements in controls and efficiencies.
12 Improving the overall effectiveness of the Finance
13 function is the objective.

14 The Quality Assurance team will collectively possess
15 the requisite education and experience enabling them
16 to analyze and evaluate the financial and operational
17 issues in Finance or between Finance and other
18 departments. The team will foster the environment of
19 continuous process improvement by providing
20 comprehensive analysis of post process and in-process
21 reviews. An annual coordinated risk assessment
22 discussion among senior management, Auditing and PwC
23 (external auditor) will provide the topics that the

1 Quality Assurance team will address within the next
2 planning cycle. The Quality Assurance team will
3 operate independently providing senior management with
4 a fair and objective appraisal of the effectiveness of
5 process controls and efficiency of operational
6 performance. The team will establish a data
7 management system to collect data from quality
8 assurance reviews to share with organizations within
9 Finance; identify trends and perform analyses to
10 identify areas of concern; formulate short, mid and
11 long-term plans for compliance with approved
12 procedures; prepare reports that evaluate the
13 effectiveness of processes used within all areas of
14 Finance, including recommendations for improvement.
15 The Quality Assurance methodology will be to measure,
16 inspect or observe processes and compare them to
17 approved criteria (e.g., GAPS). Standardizing work
18 practices, where appropriate, will be a focus across
19 all process reviews.

20 Q. How will the Company staff the Quality Assurance
21 organization?

22 A. The Company is requesting funding for seven employees
23 to staff this new function. The Company plans to

1 phase-in this program over a two-year period with a
2 Section Manager and the three Senior Analysts during
3 2013 and an additional three Senior Analysts during
4 2014.

5 Q. Will these positions be filled from outside the
6 Company?

7 A. A mix of outside hires and inside transfers would be
8 optimal. Outside employees can come with different
9 perspectives and experience. The Company would look
10 for individuals with quality assurance or audit
11 experience. Employees from inside the Company could
12 come from Auditing Operations or within Finance.
13 Their positions would need to be backfilled. We
14 estimate a labor-related O&M cost during the Rate Year
15 of \$665,000 (\$486,000 for electric, \$100,000 for gas,
16 and \$32,000 for steam with the remaining \$47,000
17 applicable to O&R).

18 **Business Ethics and Compliance**

19 Q. Turning now to the Business Ethics and Compliance
20 department you mentioned earlier, what was Con
21 Edison's process for managing business ethics and
22 compliance issues at the beginning of the current rate
23 plan?

1 A. The Auditing Department was charged with the
2 administration of the Ethics and Compliance program at
3 Con Edison since the 1980s. At the beginning of the
4 current rate plan, three employees (one director and
5 two section managers) were responsible for maintaining
6 and providing guidance on the Standards of Business
7 Conduct; business ethics and compliance training and
8 communications; administering the ethics helpline;
9 reviewing and maintaining policies and procedures;
10 reviewing conflict of interest disclosures; and
11 leveraging internal staff to perform investigations of
12 allegations of employee misconduct. An additional
13 section manager was solely dedicated to creating and
14 administering FERC compliance and training program to
15 oversee FERC standards of conduct and NERC
16 requirements for all Consolidated Edison, Inc. ("CEI")
17 affiliate companies.

18 In 2010, four auditor/investigators were hired to
19 consolidate all investigations of employee misconduct
20 under the Director.

21 In 2011, a system analyst was hired to assist with
22 compliance issues in the group. The system analyst
23 assisted the FERC Compliance and Training section

1 manager to set up and test a new database for
2 regulatory compliance issues.

3 Q. What factors led to the Company reassessing this
4 process?

5 A. In the wake of three separate federal prosecutions of
6 Con Edison employees and contractors from 2009 through
7 2011, Con Edison hired organizational consultants to
8 review the Company's controls and provide
9 recommendations regarding the best ethics and
10 compliance governance structure to protect our
11 stakeholders' interests. As a result of this review,
12 Con Edison's Board approved the creation of a separate
13 organization to increase focus on ethics and
14 compliance.

15 Q. Has the Company changed any processes to improve the
16 management of ethics and compliance?

17 A. Yes. In response to the consultants' recommendations,
18 a Vice President and Chief Ethics and Compliance
19 Officer ("CECO") was appointed on January 1, 2012, and
20 a separate Business Ethics and Compliance department
21 ("BEC") was created. The CECO is designated as the
22 person with day-to-day responsibility for the Ethics
23 and Compliance Program for all of CEI, including Con

1 Edison. The CECO reports administratively to the
2 General Counsel, and maintains a direct line of
3 communication to the CEO and Audit Committee of the
4 Board of Directors. The CECO restructured the
5 organization and added staffing, as described more
6 fully below. One of the goals of the restructuring
7 and increased staffing is to better align the BEC with
8 the requirements of the U.S. Sentencing Guidelines for
9 Organizations.

10 Q. Please describe Con Edison's current BEC structure and
11 resources.

12 A. The BEC is divided into three functional groups:
13 Investigations; Training and Communications; and FERC
14 Training and Compliance. Currently, the BEC is
15 staffed with 16 employees.

16 Q. Do you have an organizational chart of the BEC?

17 A. Yes, it is Schedule 1 of the document entitled
18 "Personnel Requested For The Law Department"
19 designated as EXHIBIT __ (AP-15) which was prepared
20 under our supervision and direction.

21 Q. Of the 16 positions currently in the BEC, how many are
22 positions that were formerly part of Auditing and how

1 many are new positions that were added after the BEC
2 was established?

3 A. Nine positions (the Investigations Director, three
4 section manager positions, four investigators, and the
5 system analyst) were transferred from Auditing at the
6 end of 2011, and were not replaced in Auditing. An
7 additional seven positions (the CECO, Training and
8 Communications Director, four project specialists, and
9 an analyst) were created and staffed during the
10 creation and restructuring of the group in 2012.
11 These are new, permanent positions filled during the
12 Historic Year, which were normalized to reflect a full
13 year of service in the Rate Year.

14 Q. Do you anticipate adding any more positions to the
15 BEC?

16 A. Yes. We expect to add four more positions: a project
17 specialist for communications; a third project
18 specialist for FERC Compliance and Training; an
19 attorney; and an additional investigator.

20 The ethics and compliance function is closely related
21 to the cultural imperatives of openness, fairness and
22 trust to which the Company has committed itself.

23 Change management is a long and complicated process

1 that must be closely tended to be successful in a
2 large organization. As we will explain, these
3 staffing requirements are established to meet the
4 projected increased demands of the employee population
5 as the program grows in breadth and visibility.

6 Q. Do you have a list of current BEC positions and
7 anticipated positions; the date the position was
8 filled or is planned to be filled; and the annual
9 salary or salary range associated with each position?

10 A. Yes. That information is on Schedule 2 of Exhibit 15.

11 Q. Please describe each of the functional groups under
12 the BEC.

13 A. The Investigations group focuses on investigating
14 allegations of employee misconduct. The group has
15 focused on identifying trends and leveraging
16 technology and data to perform its investigations, and
17 the team is comprised of individuals with both law
18 enforcement and utility industry expertise.

19 The Training and Communications group is responsible
20 for developing and executing all ethics training and
21 communications; administering the ethics helpline;
22 providing guidance on issues relating to the Standards
23 of Business Conduct; reviewing conflicts of interest

disclosures; conducting outreach relating to ethics and compliance with all employees, vendors and third parties; performing issue and trends tracking in collaboration with the investigations group; developing enhanced background check processes; and preparing reports for the Audit Committee.

The FERC Compliance and Training group handles the oversight of all FERC compliance and training issues.

Q. Please discuss some of the positive results of the restructuring effort?

A. The BEC has commenced a communications campaign that has raised awareness of the department's functions, objectives and services. We have increased visibility of the program through in-person and electronic communications. The team has also presented to management at staff meetings throughout the Company to introduce the BEC's mission and objectives. These staff meetings have resulted in positive feedback about the organization, and increased communications from employees seeking guidance on various ethical issues.

We revised our new employee and new management ethics training to allow more discussion of real-world

1 scenarios and present the BEC as a resource and
2 partner for employees to seek advice and raise
3 concerns about ethical issues.

4 We also recently consolidated the helpline phone
5 numbers for all subsidiaries into one, easy to
6 remember phone number and email address (1-855-FOR-
7 ETHX; FORETHX@coned.com) to further facilitate
8 reporting.

9 We developed a tracking system to assist in tracking
10 and coordinating investigative efforts among the BEC,
11 Security Departments of Con Edison and O&R, Human
12 Resources, Equal Employment Opportunity Affairs, and
13 the O&R Ethics office. The tracking system will also
14 permit BEC to further identify and report on trends
15 within the operating organizations. We have issued a
16 Request for Proposals to obtain even more robust case
17 management capabilities with vendors who are
18 experienced helpline and case management providers.
19 In addition, the BEC obtained commitment from Human
20 Resources to integrate ethical awareness as an element
21 in evaluating employee performance in the 2013
22 performance review cycle for management employees.
23 Human Resources also has agreed to expand its pre-

1 employment criminal background checks to improve our
2 due diligence processes. The BEC also worked with
3 Human Resources to revise the portion of its
4 Behavioral Events Interview that focuses on ethics and
5 integrity to update the examples and scenarios used to
6 assess candidates for employment.

7 The creation of the FERC program in 2009-2010 has led
8 to a greater awareness and a better understanding of
9 FERC, NERC, anti-market manipulation, accounting,
10 reporting and oversight. New centralized elements of
11 the FERC program include new and updated procedures
12 and training, a formalized FERC audit program, and
13 greater attention to FERC risk management.

14 Q. Why are additional resources required in order for the
15 BEC Group to accomplish its objectives?

16 A. Section 8 of the United States Sentencing Guidelines
17 for Organizations sets the baseline requirements for
18 an effective ethics and compliance program. Over the
19 last 15 years or so, industry best practices have been
20 established for such programs. The BEC seeks to
21 enhance its program to align itself with those
22 industry standards. To accomplish this goal,
23 additional resources with expertise in the areas of

1 investigations, compliance, training, and
2 communications are necessary.

3 The current resources are inadequate to continue to
4 meet the ethics and compliance needs of a publicly
5 traded company like Con Edison in a complicated legal,
6 regulatory, and compliance landscape that is
7 constantly changing and expanding. In addition, many
8 of the initiatives launched this year need additional
9 resources and support to maintain and manage for long-
10 term success.

11 The BEC intends to have all employees participate in
12 regular annual ethics training. The BEC plans to
13 supplement annual mandatory e-learning with manager-
14 led training. This will, by necessity, include in-
15 person, tailored training designed to teach managers
16 how to reach employees in the various business units,
17 who perform diverse tasks on a daily basis.

18 In conjunction with our Public Affairs Department, the
19 BEC has developed a communications plan for 2013,
20 which includes electronic and hard copy communications
21 to employees around the Company, on a quarterly basis,
22 focused on relevant and timely themes to educate and
23 raise awareness. Currently, the majority of employee

1 communications are disseminated electronically through
2 our Postmaster system. Significantly, a large part of
3 our employee base is comprised of field workers who
4 are not accustomed to acquiring information about
5 their work through electronic means. To be most
6 effective in our communications mission, a network of
7 resources is needed to develop and manage the
8 communications that must be disseminated in ways that
9 will increase engagement.

10 Con Edison is a major user of contractor services
11 within the City and State of New York. Therefore, the
12 BEC is developing a vendor outreach program to develop
13 partnerships with vendors with whom we do business to
14 assess and promote ethics and compliance. This will
15 allow us to improve our vendor due diligence by
16 confirming that those parties with whom we do business
17 have adequate ethics and compliance programs, and if
18 they do not, to assist in developing them as an
19 incentive to continue their business relationships
20 with Con Edison. One of the project specialists for
21 training is currently working on this effort.

22 We are in the process of securing an outside vendor to
23 provide non-business hours and web-based reporting, to

1 give an additional level of assurance for those who
2 desire to report anonymously, as well as more robust
3 case management capabilities. Increased regulatory
4 frameworks, such as the Dodd-Frank Act, compel
5 companies to maintain robust internal reporting
6 systems for reported concerns of misconduct.
7 Employees who contact the BEC through the Helpline
8 during business hours will continue to have the option
9 to speak to an in-house resource. Those within the
10 BEC who take calls are able to leverage their
11 knowledge of the Company and the Standards of Business
12 Conduct during their interactions with callers to more
13 quickly 1) respond to requests for advice and
14 guidance, and/or 2) refer reports of suspected
15 misconduct to the correct organization for follow up.
16 Increased awareness, integration and visibility of the
17 program will result in increased requests for advice
18 and guidance.

19 Q. Please describe the additional resources required in
20 the BEC group.

21 A. The BEC intends to add a project specialist during Q1
22 2013 to support the communications function. This
23 person will be responsible for maintaining the

1 internal website to keep employees informed about BEC
2 initiatives; assisting the section manager to develop
3 the annual communications plan; and creating and
4 disseminating communications. Among the
5 responsibilities of the communications project
6 specialist will be to assist the manager to develop,
7 coordinate, and manage a network of employees in each
8 business unit who will serve as advisors or liaisons
9 to their colleagues on ethical issues.

10 The BEC plans to add an attorney to the team during Q2
11 2013 to provide advice and counsel to the
12 investigations, training, and communications teams
13 regarding compliance issues. Currently, the Law
14 Department assigns an attorney to provide services as
15 a part-time function, but the rapid expansion of laws
16 and regulations, as well as increased scrutiny of
17 ethics and compliance functions by regulators and
18 stakeholders, demands a full time position dedicated
19 to Ethics and Compliance matters.

20 We will perform periodic enhanced background and asset
21 checks of employees in sensitive positions. Enhanced
22 background and asset checks routinely reveal
23 information that requires further review. The BEC

1 plans to increase its investigations staff by one
2 position in the Rate Year to conduct the necessary
3 follow up when issues are identified.

4 The FERC group intends to further develop and expand
5 its centralized compliance oversight of FERC
6 regulatory and legal issues. These issues cover, for
7 example, interlocking directorates, standards of
8 conduct, reliability, interconnection of generation
9 and transmission, price reporting, electronic and gas
10 quarterly reporting, natural gas capacity-related
11 transactions, anti-market manipulation, market-based
12 rate authority, filing of contracts and tariffs and
13 PSC affiliate issues. The BEC plans to add a third
14 Project Specialist in the Rate Year, who would mainly
15 focus on Affiliate transactions and billing, PSC
16 market-based requirements, energy trading code of
17 conduct, interlocking directorates, market-behavior
18 requirements, regulatory monitoring, case tracking and
19 settlement monitoring.

20 Q. What is the projected increase in labor-related O&M
21 costs for the Rate Year associated with (1)
22 normalizing new positions established during the test
23 year for a full year, and (2) new positions that have

1 been or will be filled during the linking period and
2 the Rate Year?

3 A. The projected Rate Year increase in O&M costs
4 associated with these eleven positions is \$1.176
5 million of which \$926,000 is allocated to electric.

6 Q. Are there any projected program changes for BEC for
7 the twelve-month periods ending December 31, 2015 and
8 December 31, 2016?

9 A. Not at this time.

10 **Law Department System Upgrades and Labor**

11 Q. Please describe the Law Department system upgrades and
12 two new positions you mentioned earlier.

13 A. As we mentioned above, the Company's Law Department is
14 seeking to upgrade its Case Management System and its
15 Document Imaging System. We will first explain the
16 capital funding required for the Case Management
17 System and then explain the need for the new
18 associated position.

19 The Law Department has a Case Management System that
20 was developed in-house approximately sixteen years
21 ago. The system is comprised of the following
22 components: Docket Management (developed in 1996),
23 Case Tracking & Case Notes (developed in 1999), File

1 Management (developed in 1997), Time Management
2 (developed in 1991), Process Service (developed in
3 1999), and Outside Legal (developed in 1994). Each of
4 these components is critical to the administration and
5 operation of the Law Department and enables the
6 department to promptly respond to claims, litigation
7 discovery demands, and pleadings in addition to
8 tracking all activity associated with claims or
9 litigation. The system also provides a mechanism to
10 manage case files and track attorney, paralegal and
11 investigator activity on these matters.

12 Q. Why does the Law Department need to replace its
13 current system?

14 A. One reason is a change in legal reporting
15 requirements. The Medicare, Medicaid and SCHIP
16 Extension Act of 2007 ("MMSEA" or "the Act") imposes a
17 new duty on companies identified as "primary payers,"
18 which includes any entity with liability for medical
19 payments. The Act requires primary payers to provide
20 the government with information regarding all
21 settlements, awards, judgments, or other payments for
22 personal injury cases involving a Medicare beneficiary
23 and gives Medicare the right to recover payments made

1 to Medicare beneficiaries. As of January 2011, Con
2 Edison has been required to report all workers'
3 compensation and no-fault automobile injury cases
4 opened on or after January 1, 2010. Beginning in
5 January 2012, there was an added requirement to
6 electronically submit quarterly reports of total
7 payments for personal injury matters paid on or after
8 October 1, 2011. Failure to comply with these
9 reporting requirements will result in a penalty of
10 \$1,000 per day, per claim.

11 We are currently partnering with our Workers'
12 Compensation third-party administrator to self-
13 administer mandatory reporting using a software
14 product that the administrator has developed.

15 However, because of the nature of our current Case
16 Management System, it cannot communicate with our
17 administrator's system. Accordingly, we must manually
18 enter data separately into both systems and monitor
19 compliance without using data in the Case Management
20 System. The possibility of failing to enter a case or
21 monitor it up until the time to report is a
22 significant concern.

1 The purchase of a new case management system with the
2 capability of transmitting the data directly to
3 Medicare will eliminate the duplication of entering
4 data and reduce the possibility of missing reportable
5 cases.

6 In addition, the Case Management System's technology
7 is obsolete and uses development language and
8 communications gateways that are no longer supported
9 by the vendor. The system requires frequent

10 modification to accommodate claims involving major
11 incidents and litigation involving multiple parties.

12 We are frequently asked to provide reports of data and
13 must turn to Information Resources to create these
14 reports. Moreover, the system has not kept pace with
15 the significant changes in technology that have
16 occurred since it was created and therefore lacks
17 basic capabilities such as remote access, ad-hoc user
18 reporting, integration with other Law Department
19 systems, or attaching supporting documents such as
20 photographs, medical records, or company records.

21 Q. What are the funding requirements for a new Case
22 Management System?

1 A. The projected funding is \$1.5 million in 2014 to
2 install and implement a new system. A major part of
3 the implementation will involve developing and
4 implementing process changes, and converting
5 significant amounts of current and historical data.
6 We are projecting an additional \$500,000 in 2015 to
7 integrate the Case Management System with our existing
8 document and litigation management systems. The Law
9 Department intends to add a Litigation Support
10 position to manage and administer the new system. The
11 department does not have a dedicated employee who
12 could assume the responsibilities for database and
13 application support; database management; preparation
14 of electronic data for document review and production;
15 script creation; vendor management, and quality
16 control. Our current system, developed internally,
17 relies on Information Resources programming expertise
18 for modifications, enhancements and reporting. We
19 have benchmarked our staffing levels with the City of
20 New York, the New York Power Authority, and Public
21 Service Electric & Gas and found that a dedicated
22 system administrator is critical to the success of
23 this type of project.

1 Q. What are the projected increases in labor-related O&M
2 costs associated with filling the Litigation Support
3 position during the linking period or in the Rate
4 Year?

5 A. The projected increases in labor-related O&M costs
6 associated with filling the Litigation Support
7 position is approximately \$133,000, of which \$104,700
8 is allocated to Electric.

9 Q. Please explain the capital funding required for the
10 Document Imaging System and the need for the new
11 associated position.

12 A. The Law Department is planning to develop and
13 implement a Document Imaging System to enable us to
14 electronically manage claims and litigation documents.
15 The system will allow us to receive paper documents
16 from external sources (e.g., legal proceedings and
17 discovery requests) and existing documents (e.g.,
18 company records) and convert them to an electronic
19 format.

20 Q. Why is the Document Imaging System needed?

21 A. Con Edison's litigation attorneys defend the Company
22 in approximately 3,000 pending personal injury and
23 property damage lawsuits. Accessing, searching, and

1 presenting supporting documents is critical to the
2 defense of these cases. Documents in legal cases
3 include court pleadings, transcripts, and discovery
4 materials. Our attorneys, investigators, paralegals,
5 and support staff currently access, search, retrieve,
6 and use hard-copy documents because most of the
7 documents exist only as paper.

8 The Law Department's Document Imaging system would
9 enable the attorneys, investigators, paralegals and
10 support staff to work with documents in electronic
11 format rather than paper format, allow work on matters
12 from court or other remote locations, and allow
13 greater and more efficient access to all case-related
14 documents. Implementation of a document imaging
15 system will provide our attorneys, investigators and
16 paralegals with the ability to search materials
17 electronically rather than manually, and provide
18 immediate access to case-related documents while in
19 court or at other remote locations. Without such a
20 system, the department lacks the ability to access
21 critical documents during examinations before trial,
22 settlement negotiations, and trial. Our extensive
23 dependency on paper also places severe limitations on

1 the department's ability to function from remote
2 locations or during potentially catastrophic events.
3 In addition, the New York State court system has a
4 stated goal of moving to electronic filing of
5 documents and has already implemented this process in
6 many cases. The electronic filing of documents will
7 only become more widespread in the future and we run
8 the potential risk of being unable to comply with
9 court rules.

10 Q. What is the projected funding for the Document Imaging
11 System?

12 A. The Law Department is projecting funding for the
13 Document Imaging System in the amount of \$1.5 million
14 in 2014. Additional funding of \$750,000 is projected
15 for 2015, \$500,000 for 2016, and \$500,000 for 2017.
16 The funding is required to integrate the Document
17 Imaging System with our case management, document
18 management and litigation support systems. The
19 department intends to add a Specialist during the
20 linking period or in the Rate Year to manage the
21 process and administer the system. A successful
22 document imaging system requires a controlled process
23 to make sure that documents are properly identified

1 and coded for scanning. The Specialist will provide
2 support to our legal staff to ensure system and data
3 integrity. The department's staff is otherwise
4 occupied with managing the day-to-day activities
5 associated with a caseload of approximately 3,000
6 active lawsuits and approximately 1,000 active claims.
7 We do not have a dedicated employee who can assume the
8 responsibilities of overseeing the daily activities of
9 the document imaging system.

10 Q. What is the projected O&M labor-related cost
11 associated with filling the position during the
12 linking period or in the Rate Year?

13 A. The projected O&M labor-related cost associated with
14 filling this position is \$69,200, of which \$54,440 is
15 allocated to Electric.

16 Q. Are there any projected program changes for the Law
17 Department for the twelve-month periods ending
18 December 31, 2015 and December 31, 2016?

19 A. Not at this time.

20 **F. GENERAL ESCALATION**

21 Q. Please describe how you escalated certain costs and
22 the general escalation rate you used.

1 A. The general escalation rate is applied to costs
2 anticipated to increase at the rate of inflation as
3 measured by the Gross Domestic Product ("GDP") price
4 deflator. The labor component was removed from each
5 element of expense and then the residual amounts were
6 escalated using the GDP price deflator for most
7 elements of expense subject to escalation. For
8 certain expenses the escalation factor is specifically
9 tailored to the particular expense item such as water
10 for electricity generation as addressed by the
11 Company's Electric Production Panel and medical
12 insurance costs as addressed by the Company's
13 Compensation and Benefits Panel.

14 Q. Please describe the general escalation rate you used.

15 A. The actual GDP deflator used was published as of
16 October 10, 2012 by the U.S. Department of Commerce.
17 The quarterly forecasts for 2012 and 2013 are from the
18 Blue Chip Economic Indicators, dated November 10,
19 2012. The annual forecast for 2014 is from the Blue
20 Chip Economic Indicators, dated October 10, 2012.
21 Utilizing these forecasts, we calculated the increase
22 from the average of the Historic Year through the
23 average of the Rate Year to be 4.96%. As with past

1 practice in the Company's rate cases, we will update
2 the inflation factors to reflect the latest available
3 inflation forecasts later in this proceeding.

4 **G. LABOR ESCALATION**

5 Q. What escalation factor did you use to project electric
6 labor costs from the Historic Year to the Rate Year?

7 A. We used an escalation factor of 6.43 percent.

8 Q. Please explain the derivation of the 6.43 percent
9 escalation factor you used to escalate the Historic
10 Year labor expense level to the Rate Year.

11 A. As shown on Exhibit ____ (AP-5), Schedule 2, page 1,
12 column 1, total Company salaries and wages for the
13 Historic Year amounted to \$1,376,299,000. Straight-
14 time union labor shown includes temporary summer
15 employees. For the Rate Year, total Company salaries
16 and wages, as shown in column 3, amount to
17 \$1,464,750,000. The increase of \$88,451,000 in total
18 Company labor dollars from the Historic Year level to
19 the Rate Year level equates to a 6.43 percent increase
20 after reflecting the 1% annual productivity adjustment
21 discussed later in our testimony. We assumed the same
22 total labor escalation factor would apply to
23 escalation of the Historic Year labor amount for

1 electric operations to arrive at the total Rate Year
2 level of payroll expense

3 Q. Please describe the development of the total Company
4 Rate Year labor cost forecast that equates to a 6.43
5 percent increase over the Historic Year.

6 A. As shown on Exhibit __ (AP-5), Schedule 3, starting
7 with the average number of employees during the
8 Historic Year of 13,716, we then assumed a one percent
9 annual productivity reduction from June 30, 2012
10 through December 31, 2014 to arrive at the
11 productivity-adjusted average number of employees
12 during the Rate Year of 13,443, a reduction of 273
13 employees from the average number of actual employees
14 during the Historic Year. That one percent
15 productivity-based employee reduction has lowered the
16 labor escalation factor by approximately 2 percent
17 from 8.66 percent to 6.43 percent as shown on Schedule
18 2. The Company's labor and labor-related forecasts
19 for the Rate Year were developed based on the 6.43
20 percent productivity-based factor.

21 Q. Does the method you used regarding employee level
22 recognize that there will not at all times be a full
23 complement of employees on the Company's payroll?

1 A. Yes. By starting with the average number of employees
2 during the Historic Year and not normalizing the
3 Historic Year labor cost to reflect what it would have
4 been at a full complement of employees, our forecast
5 reflects the fact that vacancies do occur.

6 Q. Please explain the remainder of the approach you used
7 to forecast labor costs.

8 A. Exhibit __ (AP-5), Schedule 2, page 4, shows the
9 computation of the average wages and salaries in the
10 Rate Year for weekly and management employees. For
11 weekly employees, we included a general wage increase
12 of 2.0 percent effective in July of 2012, 2.5% in July
13 2013 and 3.0% for each remaining year starting in July
14 2014. Semi-annual progression increases of 0.7
15 percent in October and February of each year are also
16 included but applied to only 60 percent of total
17 weekly employees. The 60 percent figure is based on a
18 three-year (2009-2012) average of the actual number of
19 weekly employees that received progression increases.
20 The annual and progression wage increase rates are all
21 pursuant to the collective bargaining agreements with
22 the unions representing the weekly employees. For
23 management employees, we assumed annual 3.0 percent

merit increases in April each year. That rate was used in order to approximate the rates applicable to union employees. We then used the Rate Year average staffing levels and average rates of pay to develop the total Company Rate Year straight-time wages and salaries as shown on Schedule 2, page 2 of Exhibit __ (AP-5).

Page 3 of Schedule 2 of Exhibit __ (AP-5) shows the calculation of salaries and wages other than straight-time payrolls. In the Historic Year, actual weekly premium time and overtime payrolls were \$34,737,000 and \$110,308,000, respectively. We increased these Historic Year amounts by the wage escalation rates contained in the current bargaining unit contracts. Management compensatory wages were developed by starting with the Historic Year level of \$30,197,000 and then applying the average rate of increase, as previously mentioned, to arrive at the Rate Year amount.

Q. Has the Commission previously rejected progression increases for weekly employees as a part of the Company's labor expense?

1 A. Yes. However, the calculation of progression
2 increases in this filing addresses the Commission's
3 reasons for rejecting progression increases in the
4 2008 rate proceeding.

5 Q. Please explain.

6 A. In Case 08-E-0539, the Commission disallowed the
7 progression increases for the following reasons:

8 1. The progression increases were calculated for all
9 union employees.

10 2. One-third of the Company's employees were
11 eligible for retirement and assumed to be at the
12 top of their pay grade.

13 3. The Company would experience savings from higher
14 paid employees leaving the Company that would
15 more than offset the costs of wage progressions

16 Q. Are these assumptions true for the current rate
17 filing?

18 A. No. As we noted above, in this case, the Company
19 applied wage progressions to only 60 percent of total
20 weekly employees, based on a three-year (2009-2012)
21 average of the actual number of weekly employee that
22 received progression increases.

1 Second, we reviewed the actual number of union
2 employees that may be eligible for retirement (55 and
3 older). We found that this equates to roughly 20% of
4 all weekly employees and not one-third of weekly
5 employees as indicated in the 2008 order.
6 Moreover, the Company has not experienced a greater
7 decrease in the number of employees over 55 retiring or
8 leaving the Company than it has for all union
9 employees. The turnover or attrition for both groups
10 of union employees (those over and under 55 years of
11 age) is equivalent.

12 In terms of actual increases in base wages paid to
13 union employees over the last three years, the average
14 annual increase for union employees under 55, which
15 make up 80% of the union population, has been 1.65%
16 higher than for those over 55. The largest portion of
17 this differential is attributable to employee wage
18 progressions of 1.3%. Other factors that account for
19 this differential are increased shift differentials for
20 employees assigned to evening and night time work-
21 shifts, which the Company has not requested in the
22 filing, and for promotional or other changes in job
23 titles of employees.

1 Accordingly, considering (1) the lower percentage of
2 weekly employees eligible for retirement than assumed
3 in the 2008 case, (2) an attrition rate for above- and
4 below-55 that is equivalent, (3) the application of
5 progression increases for purposes of this rate filing
6 to only 60 percent of weekly employees, (4) the
7 Company's nonrecovery of shift differential expenses,
8 and (5) higher average annual increases for below-55
9 employees, it is not reasonable to assume that savings
10 from higher-paid employees leaving the Company will
11 offset the costs of wage progressions.

12 Q. Do your labor cost projections include the variable
13 portion of the non-officer management labor cost?

14 A. Yes. The Company's Compensation and Benefits Panel
15 demonstrates the reasonableness of the Company's
16 compensation of its management employees and weekly
17 employees.

18 Q. What productivity imputation was reflected in rates in
19 the Company's last two electric rate cases?

20 A. In Cases 08-E-0539 and 09-E-0428, a two percent annual
21 productivity factor was imputed.

22 Q. Why did you use a one percent rather than two percent
23 productivity imputation in this case?

1 A. The reasons for reverting to the Commission's standard
2 one-percent productivity adjustment are explained in
3 the testimony of the Electric Infrastructure and
4 Operations Panel.

5 Q. Have you captured anticipated savings from other
6 programs undertaken by the Company over and above the
7 1% productivity imputation?

8 A. Yes, we were provided specific additional productivity
9 and cost savings by the Electric Customer Operations
10 Panel, Electric Infrastructure and Operations Panel,
11 and Management Audit Implementation Panel, which are
12 reflected on of Exhibit __ (AP-5), Schedule 4. For
13 the twelve months ending December 31, 2014, these
14 panels have projected savings of over \$18 million from
15 the implementation of the new Work Management System
16 for Electric Operations, expansion of the Automated
17 Meter Reading (AMR) System and other initiatives shown
18 on Exhibit __ (AP-5).

19 These efforts, as well as other Company cost-conscious
20 practices that have served to avoid unnecessary costs
21 and result in this rate request being lower than it
22 would otherwise be, are described by various witnesses
23 in addition to the aforementioned Panels, including

1 the Shared Services Panel, the Municipal
2 Infrastructure Support Panel, the Compensation and
3 Benefits Panel, the Property Tax and Depreciation
4 Panel, and Company witness Price as to environmental
5 costs. In addition, other Company witnesses identify
6 efforts to achieve efficiencies that are anticipated
7 to result in MAC/MSR charges lower than they would
8 otherwise be, through fuel efficiency measures
9 (addressed by the Company's Electric Production Panel)
10 and efforts before the NYISO and FERC (addressed by
11 Company witness Ivan Kimball, who provides examples of
12 aggressive Company efforts that have resulted in
13 materially reduced costs to our customers).
14 Accordingly, the rate request reflects the
15 productivity that should be reasonably expected from
16 the Company's proposed capital spending and programs
17 and demonstrates the Company's commitment to efficient
18 operations.

19 Q. Why did the Company nonetheless apply a one percent
20 productivity adjustment in addition to the
21 productivity identified?

22 A. We applied the one percent to minimize the number of
23 issues to be addressed in this proceeding. The

1 Company recognizes that a one percent imputation is
2 common practice. However, we would emphasize that
3 there is nothing in the Commission's rules that
4 require the Company to reflect a productivity
5 imputation in its rate filings. Nor does it otherwise
6 seem reasonable that the Company's expense forecast,
7 which reflects expected costs in the Rate Year, should
8 effectively be subject to automatic reduction of one
9 percent before the costs are even examined in this
10 case. Accordingly, we would add that the Company's
11 decision to reflect this mitigation measure in this
12 case is without prejudice to its right to not continue
13 this practice in future rate filings.

14 **VIII. AVERAGE PLANT BALANCES -- (AP-6)**

15 Q. Has the Accounting Panel prepared projections of net
16 plant balances from June 30, 2012 through December 31,
17 2013 and for the Rate Year appraising the impact of
18 the current construction and retirement programs on
19 the electric department's average rate base?

20 A. Yes, we have.

21 Q. Was the three page tabulation, the first entitled
22 "ESTIMATED NET PLANT - ELECTRIC - TWELVE MONTH AVERAGE
23 ENDING DECEMBER 31, 2014 AT CURRENT DEPRECIATION

1 RATES," the second entitled "ESTIMATED NET PLANT -
2 ELECTRIC - TWELVE MONTH AVERAGE ENDING DECEMBER 31,
3 2014 AT PROPOSED DEPRECIATION RATES" and the third
4 "ESTIMATED NET PLANT - ELECTRIC - JUNE 30, 2012 -
5 DECEMBER 31, 2013," and designated as EXHIBIT __ (AP-
6 6) prepared under your supervision and direction?

7 A. Yes, it was.

8 Q. What does this exhibit show?

9 A. There are two schedules. The first relates to the
10 average net plant in rate base. The second schedule
11 relates to the average construction work in progress
12 ("CWIP") balance in rate base (i.e., non-interest
13 bearing CWIP) and the balance subject to Allowance for
14 Funds Used During Construction ("AFUDC") (i.e.,
15 interest bearing CWIP) which is not included in rate
16 base.

17 Q. Please continue and describe those two schedules.

18 A. Page 1 of Schedule 1 of the exhibit shows the
19 projected average net plant for the twelve months
20 ending December 31, 2014 at current depreciation
21 rates. Page 2 of the schedule shows projected average
22 net plant for the twelve months ending December 31,
23 2014 at proposed depreciation rates. Page 3 of the

1 schedule shows the estimated monthly balances from
2 June 30, 2012 through December 31, 2013 that served as
3 a basis for our Rate Year projections. The first
4 column shows the book cost of plant; the second column
5 shows the accumulated provision for depreciation and
6 the third column shows the resulting net plant.

7 Schedule 2 shows the average estimated balance for
8 CWIP, both interest bearing and non-interest bearing.

9 The schedule shows the data for the same time periods
10 as Schedule 1. Page 1 shows the data for the twelve
11 months ended December 31, 2014. Page 2 shows the data
12 for the linking period. Page 1 of Schedule 1 ties
13 into the average rate base Exhibit ____ (AP-8), lines 1
14 through 5, discussed later in our testimony. Page 2
15 of Schedule 1 ties into the last column of Exhibit ____
16 (AP-8) lines 1 through 5. Non-Interest bearing CWIP
17 on Page 1 of Schedule 2 ties into the average rate
18 base Exhibit ____ (AP-8), line 6.

19 Q. Please describe the development of the projections
20 contained in Exhibits 6 and 8.

21 A. Using estimated capital expenditures provided to us by
22 the various witnesses in this proceeding and the
23 Company's books and records for CWIP balances as of

1 June 30, 2012, we developed estimated transfers to
2 plant in service, and CWIP balances. We then added
3 the estimated transfers to plant in service to the
4 actual plant in service account balances at June 30,
5 2012 and deducted the book cost of plant for
6 retirements. In addition, we calculated the
7 accumulated provision for depreciation in order to
8 develop net plant balances. Included in this
9 calculation is the forecasted depreciation accruals
10 based on current depreciation rates, and net projected
11 removal costs. The details of the average net plant
12 balances are included in the first four lines of the
13 average rate base which is included in Exhibit __ (AP-
14 8), columns 1 through 3, for the Rate Year. We will
15 update for any significant changes later in this
16 proceeding.

17 Q. Does the net plant rate base include the electric
18 department's share of common capital costs including
19 general equipment?

20 A. Yes

21 Q. How is the cost of common general equipment or plant
22 allocated?

1 A Overall, the Company's common plant expenditures are
2 allocated to the operations that benefit from the
3 projects. A reasonable basis for the allocation is
4 used. For example, if the cost driver is the number
5 of employees or the number of units, costs will be
6 allocated accordingly. If a common plant project
7 benefits O&R, the portion of the project applicable to
8 O&R will be charged to an O&R capital account through
9 the affiliate billing process. If there is not
10 another basis to allocate costs, the shared services
11 percentage will be used. This rate is currently 7.1
12 percent.

13 Q. How does the Company allocate common plant costs among
14 electric, gas and steam operations?

15 A. Generally, the portion of common plant allocated to
16 Con Edison is allocated 83 percent to electric
17 operations and 17 percent to gas operations. Steam
18 operations is charged an interdepartmental rent charge
19 for common plant used in steam operations. That
20 charge to steam operations is credited to the electric
21 and gas departments.

IX. COMMON GENERAL EQUIPMENT - FINANCE/LAW -- (AP-7)

Q. Is the Accounting Panel testifying in support of any common plant projects?

A. Yes. In our testimony we will discuss common plant as it applies to the Finance and Law Departments.

Q. Please continue.

A. The Finance and Law Department's capital spending includes the routine annual spending on items such as office equipment, communications equipment, and other miscellaneous equipment (referred to as XMs), which are necessary for daily operations of these departments. The Shared Services Panel discusses the projected spending for these items. We will discuss non-routine capital expenditures for the Finance and Law Department that are projected for 2013 through 2017. These expenditures are shown in the exhibit entitled, "CONSOLIDATED EDISON COMPANY OF NEW YORK, INC. COMMON CAPITAL PROJECTS - FINANCE/LAW" designated as EXHIBIT ____ (AP-7) which was prepared under our direction and supervision?

Q. Please describe EXHIBIT ____ (AP-7).

A. This exhibit includes expenditures for Corporate Accounting, Tax Department, Law, Rate Engineering and

1 Treasury. These projects are included in the
2 Company's Five-Year Capital Forecast. The first three
3 projects discussed are allocated between CECONY and
4 O&R, while the remaining projects listed are
5 applicable to CECONY operations only.

6 Four projects listed are discussed by other Company
7 witnesses: Dynamic Load Shaping by the Demand Analysis
8 and Cost of Service Panel; Bill Impact Enhancements
9 and Customer Usage System Enhancements by the Electric
10 Rate Panel and CUS Phase II by the Gas Rates Panel in
11 the Company's concurrent gas rate case.

12 Q. Which of the projects will you address?

13 A. We will address:

- 14 • Electronic Appropriation - \$3.0 million - estimated
15 completion at the end of calendar year 2015;
- 16 • Oracle Upgrade - \$12.0 million - estimated
17 completion date in 2016;
- 18 • Allegro Upgrade - \$1.44 million - estimated
19 completion in May 2014;
- 20 • XBRL Reporting System - \$250,000 - estimated
21 completion date December 2013;

ACCOUNTING PANEL - ELECTRIC

- 1 • Replacement of Payroll Budget System - \$1.0 million
- 2 - estimated completion in 2014;
- 3 • PowerPlant Enhancement for Tax Depreciation -
- 4 \$300,000 - estimated completion in 2016;
- 5 • Real Estate Management System Replacement - \$1.0
- 6 million - estimated completion in the fourth quarter
- 7 of fiscal year 2013

8 Q. Please describe the need for these new programs

9 A. The Electronic Appropriation Project represents an

10 initiative to develop automated and streamlined

11 processes to improve controls of financial commitments

12 and reduce processing time and errors in multiple

13 processes throughout CECONY and O&R. The project is

14 still in the conceptual stages and the Company is

15 currently benchmarking its "Delegation of Authority

16 and Project Approval Processes" in order to evaluate

17 available appropriation software programs that could

18 produce greater efficiencies and enhanced controls.

19 Q. Please continue with the Oracle Upgrade.

20 A. The final phase of the new Oracle Finance and Supply

21 Chain System became operational in July 2012. With

22 the implementation of a large scale system that

1 replaced over 60 systems and integrates numerous
2 processes throughout the Company, there will be an
3 expectation of required expansions and upgrades after
4 operating for three to five years. It is necessary
5 when utilizing vendor packaged software, that we
6 perform version upgrades to be able to access new
7 functionality as well as to ensure robust technical
8 support from Oracle. The Oracle upgrade project
9 represents work that will be required to migrate to
10 current release(s) in order to maintain Oracle
11 Corporation's support for the system and ensure that
12 we are able to apply functional upgrades along with
13 security updates to the system. The upgrade effort
14 would not only include the Oracle modules but the
15 imaging solution, automated system job scheduler and
16 bar code printing solution. As part of the upgrade
17 full regression testing would need to be completed to
18 ensure required functionality across Oracle and the
19 Company's applications properly successfully meet test
20 conditions. In addition, as the Company employees
21 gain familiarity with the new system over the next two
22 years, it is also anticipated that enhancements and
23 system changes will be warranted to improve the

utilization of the system. The Company estimates it will invest an additional \$12 million in further updates to the system over 2014 and 2015. The estimate is based on the Oracle modules the Company implemented, the data volumes that would need to be converted, the interfaces with other Company applications, and extensions made to the Oracle software to meet company-specific business needs.

Q. Please continue with XBRL Reporting System.

A. Extensible business reporting language (XBRL) is an international information format standard designed to help investors and analysts find, understand and compare financial and non-financial information by making this information machine-readable. This computer language uses a standardized eXtensible Markup Language (XML) technology and permits the automation of what are now largely manual steps for access, validation, analysis and reporting of disclosures. The Company currently uses a filing agent, RR Donnelly, to translate financial statements and footnotes into the XML format and submit the document with the regular SEC EDGAR filing. The review process is time consuming and last minute

1 changes can delay a scheduled filing. By implementing
2 a platform that includes an XBRL module to manage the
3 reporting process, the Financial Reporting Section can
4 better control documentation and changes that need to
5 be made to the filing to comply with filing deadlines.
6 This will enable users to enter data, report and
7 interactively analyze information using Microsoft
8 Suite. Additionally, XBRL provides an end-user
9 reporting tool with highly formatted, production
10 quality reports in either HTML or PDF.

11 Q. Please continue with Payroll Budgeting System
12 Replacement.

13 A. Pay Bud is the current budget system used by the
14 Company for corporate budgeting and reporting. The
15 system provides disaggregated historical pay
16 information by week/month and by earnings categories
17 (straight time, overtime, etc.). The system has been
18 in place for a number of years and uses technologies
19 that can no longer be supported in a cost effective
20 manner and is not integrated with the Capital and O&M
21 budgeting system. The payroll budgeting process
22 involves a number of manual steps to extract data from
23 Pay Bud download it to Excel spreadsheets and then

1 upload it into the Hyperion budget system. The
2 current approach involves the compilation of numerous
3 spreadsheets to analyze budget information and makes
4 managing the budget process more difficult and prone
5 to error. To improve the overall budget preparation
6 and monitoring process, a system is required that
7 integrates the labor budget with O&M and Capital
8 activities.

9 Q. Please continue with PowerPlant Enhancement for Tax
10 Depreciation.

11 A. Power Tax is the Company's tax depreciation system
12 that contains historic tax basis and reserve data. It
13 also has the functionality to perform tax depreciation
14 calculations. Power Plant is a software application
15 that facilitates processes performed by Property
16 Records, automating the identification and creation of
17 units of property and closure to plant-in-service. As
18 the systems are separate, any changes to plant
19 forecasts impacting tax depreciation require manual
20 processing. The development of a direct interface
21 between Power Tax and the Hyperion Strategic Finance
22 system will automate the updating of the tax
23 depreciation impact of changes to short and long term

1 financial forecasts of plant in service data from
2 Power Plant, enhancing efficiency and accuracy.

3 Q. Please continue with Real Estate Management System.

4 A. As the current Real Estate Management System was
5 purchased in 2002 and it is no longer maintained and
6 supported by the external vendor. A replacement
7 software system is needed to streamline the core Real
8 Estate responsibilities of managing leases and
9 licenses where the Company is either the landlord or
10 the tenant. The software requirements include
11 database features, financial features, reporting
12 features, document storage features and alarm
13 features. The financial features of the replacement
14 system will substitute the current manual process,
15 which is time-consuming and may result in input error,
16 when accessing the Accounts Receivable and accounts
17 Payable software. This upgrade will appropriately
18 manage the risk of untimely and inaccurate payment of
19 rent and other lease obligations.

20

21 **X. AVERAGE RATE BASE - (AP-8)**

22 Q. Turning to average rate base, was the document
23 entitled, "CONSOLIDATED EDISON COMPANY OF NEW YORK,

1 INC. - RATE BASE - ELECTRIC - AVERAGE TWELVE MONTHS
2 ENDED JUNE 30, 2012 AND AVERAGE TWELVE MONTHS ENDING
3 DECEMBER 31, 2014," designated as EXHIBIT __ (AP-8)
4 and consisting of three pages prepared under your
5 direction and supervision?

6 A. Yes, it was.

7 Q. Please describe this exhibit.

8 A. Page 1 shows the average rate base for the actual
9 twelve months ended June 30, 2012 in column 1; the
10 adjustment to the Historic Year to reflect conditions
11 in the Rate Year absent a rate filing in column 2; the
12 average rate base for the Rate Year absent a rate
13 filing in column 3; the adjustments to the average
14 rate base in the Rate Year as a result of this filing
15 in column 4; and the fully adjusted average rate base
16 for the Rate Year upon which the proposed rate
17 increase is based in column 5. Page 2 details the
18 items in working capital as shown on page 1, line 7.
19 Page 3 provided the details of the current and
20 projected deferred balances from reconciliation
21 mechanisms contained in the current rate plan as shown
22 on page 1, line 24.

1 Q. Please describe the various rate base items that are
2 listed in the first three columns of page 1.

3 A. Lines 1 through 5 show the average book cost of plant,
4 accumulated provision for depreciation and net plant
5 balance and line 6 shows the average balance for non-
6 interest bearing CWIP. Historic Year levels on lines
7 1, 4, and 6 were developed from the books and records
8 of the Company.

9 We described the development of Rate Year net plant
10 earlier. Because all Smart Grid project cost
11 projections are included in the methodology used, we
12 made an adjustment on Line 2 to remove Smart Grid
13 projects beyond those that the Company is requesting
14 be reflected in rate base in this proceeding from the
15 projected net plant balances. We describe that
16 request later in our testimony.

17 Line 3 relates to the Hudson Avenue Generating Station
18 ("Hudson Avenue"). This historic amount of \$1.669
19 million represents the book cost of land that was
20 transferred from Steam plant in service to the
21 Electric plant held for future use in May 2011 upon
22 the retirement of Hudson Avenue. The adjustment in
23 Column 2 of \$92.288 million reflects the transfer of

1 the undepreciated cost of structures and equipment
2 that is proposed to be transferred from the steam
3 depreciation reserve to the electric depreciation
4 reserve in this proceeding. The transfer is discussed
5 by Company witness Muccilo. The second adjustment of
6 minus \$2.307 million represents the Rate Year rate
7 base effect of amortizing those undepreciated costs
8 over twenty years at \$4.6 million per year as also
9 explained by Mr. Muccilo.

10 Q. Is the rate base forecast for plant subject to update
11 to reflect electric system storm hardening projects?

12 A. Yes. The Company's storm hardening proposals are
13 discussed by the Electric Infrastructure and
14 Operations Panel, the Electric Production Panel, the
15 Shared Services Panel and Company witness Muccilo.
16 Planned expenditures for storm hardening in 2013 of
17 \$42 million were finalized too late to be reflected in
18 the revenue requirement. We estimate at this time
19 that the associated revenue requirement would be
20 approximately \$5.6 million. We will reflect an
21 appropriate adjustment at the time of the update.

22 Q. Please explain the remaining rate base items on
23 EXHIBIT ____ (AP-8).

1 A. **Line 7** shows the level of the working capital included
2 in rate base. We will explain the details of working
3 capital later in our testimony.

4 **Line 8** represents unbilled revenue. The unbilled
5 deferral was established to allow the Company to
6 recover a portion of the deferred WTC-related costs.
7 The Company defers all earnings variations between the
8 monthly unbilled revenue accrual and the unbilled
9 balance provided in base rates to fund WTC costs.

10 **Line 9** represents the average balance of deferred
11 fuel, net of federal income tax. This amount
12 represents 30 days of recoverable fuel costs.
13 Deferred fuel is comprised of deferred MSC/MAC costs
14 less the unbilled revenue portion.

15 **Line 10** represents the average balance of the
16 Metropolitan Transportation Authority ("MTA")
17 surcharge paid but not yet collected from customers,
18 net of income taxes.

19 **Lines 11 and 12** reflect the electric portion of
20 preferred stock expense and the unamortized balance of
21 debt discount, premium and expense, respectively, as
22 additions to rate base. This rate base treatment was

1 directed by the Commission's Order on Rehearing in
2 Case 27353.

3 **Line 13** represents the Early Retirement Termination
4 Benefit offered to employees in 1999, which continues
5 to be amortized until September 2015.

6 **Line 14** shows the preliminary survey and investigation
7 costs, net of income tax.

8 **Line 15** primarily represents interest related to a
9 federal income tax audit adjustment for tax years
10 1995-1997.

11 **Line 16** represents the Mount Vernon properties that
12 the Company purchased as part of the environmental
13 remediation.

14 **Line 17** represents the balance of customer advances
15 for construction, net of income tax. These are funds
16 provided by customers for the construction of utility
17 services on their premises.

18 **Lines 18 and 19** reflect the customer advances for
19 construction from Extell in connection with the
20 Company's proposed addition of gas firing capability
21 at the 59th Street generating station and advances from
22 Hudson Transmission Partners. These funds will be
23 applied to the capital projects.

Line 20 represents and amounts billed in advance of construction, net of income tax.

Line 21 reflects items that are being amortized pursuant to the current rate plan. This balance will be zero in the Rate Year.

Line 22 is the unamortized balance of T&D carrying charges deferred pursuant to the rate plan adopted by the Commission in Case 07-E-0523. The amortization will continue through March 31, 2018.

Line 23 represents the average Historic Year balance of accounting credits being refunded to customers pursuant to the Commission's March 22, 2012 order in Case 12-E-0008. This balance will be zero in the Rate Year.

Line 24 represents the estimated average rate base impacts of the various reconciliation provisions in effect during the current rate plan. We will discuss the derivations and disposition of these items in the Revenue Requirement and Accounting Adjustments section of our testimony that covers the rate treatment for these items.

Line 25 represents interest calculated on various deferrals and is expected to have a zero balance in the Rate Year.

Line 26 represents the average unamortized balance of the carrying costs associated with the Hudson Farragut Interconnection. This amortization expired in April of 2012. This balance will be zero in the Rate Year.

Line 27 represents the average Historic Year balance of proceeds from the sale of properties, net of income taxes, being passed back to customers pursuant to Case 12-E-0008. This balance will be zero in the Rate Year.

Line 28 represents the average Historic Year balance of NYS excess dividend and GRT refunds that were passed back to customers pursuant to Case 12-E-0008. This balance will be zero in the Rate Year.

Lines 29 through 44 reflect the accumulated deferred federal and State income taxes for various items.

Line 29 represents the taxes resulting from the normalization of federal tax depreciation. The average balance of accumulated deferred taxes for the Rate Year was developed by starting with the June 30, 2012 actual balance and was increased each month,

1 through the Rate Year, to the extent of tax
2 depreciation normalized for book purposes offset in
3 part by the flow-back of tax depreciation previously
4 deferred.

5 Q. Does this filing reflect the 50% bonus depreciation
6 for 2013 as provided for in the American Tax Payer
7 Relief Act of 2012?

8 A. No. The Company was not in a position to reflect the
9 impacts of the new law in this filing. Internal
10 Revenue Service regulations have not been issued and
11 the Company has not had an opportunity to evaluate the
12 best tax strategy to apply for 2013 and 2014 to
13 minimize its current tax payments. The Company will
14 update this filing at an appropriate time to reflect
15 the impact of the extension of Bonus Depreciation
16 along with other factors to be considered when
17 developing tax strategy.

18 Q. Please continue with line 30.

19 A. **Line 30** represents deferred income taxes for repair
20 allowance deductions claimed in lieu of tax
21 depreciation on new plant.

22 **Line 31** represents deferred income taxes for
23 capitalized overheads deducted on the Company's tax

returns for under Section 263A of the IRS Code. This accounting treatment is also referred to as the Simplified Service Cost Method.

Line 32 is the accumulated federal income tax related to capitalized computer software costs.

Line 33 reflects excess deferred federal income tax for variations between the statutory tax rates in effect historically when certain deductions were claimed and the current tax rates in effect.

Line 34 reflects excess deferred state income tax for variations between the statutory tax rates in effect historically when certain deductions were claimed and the current tax rates in effect.

Line 35 reflects the amount of accumulated deferred federal income taxes on the vested vacation pay deduction.

Line 36 reflects the amount of accumulated deferred federal income taxes on prepaid insurance expenses.

Line 37 represents the deferred balance of taxes paid on unbilled revenues. The Commission, in its Statement of Policy on Accounting and Ratemaking Procedures to Implement Requirements of the Tax Reform Act of 1986 ("TRA-86"), issued July 8, 1989, in Case

29465, directed utilities to normalize the effect of unbilled revenues in taxable income. This line also reflects the effects of the unbilled revenue change we previously mentioned in this section of the testimony.

Line 38 reflects the accumulated deferred federal income taxes associated with Contributions in Aid of Construction which are reflected in taxable income and for which the Commission also mandated tax normalization since TRA-86.

Line 39 is the deferred federal income tax related to the deduction for MTA taxes.

Line 40 shows the deferred federal income taxes on Capitalized Interest. The Commission, also in Case 29456, concluded that utilities should normalize the income tax expense for additional interest required to be capitalized for tax purposes under TRA-86.

Line 41 reflects accumulated deferred federal income tax associated with the repair and maintenance allowance claimed on assets prior to 2009.

Line 42 is the deferred federal income tax effect resulting from the payment of call premiums when redeeming long-term debt issues prior to their maturity dates. The call premiums paid are a current

1 deduction for federal income tax purposes, but
2 amortized over the remaining lives of the redeemed
3 issues, in accordance with Commission policy.
4 **Line 43** is the deferred balance of Brownfield credits.

5 **Line 44** reflects the deferred balance of New York
6 State income taxes on various items.

7 Q. Please explain **Line 46**, Rate base over/under
8 capitalization adjustment.

9 A. This reflects the required adjustment to rate base to
10 make earnings base equal to capitalization. The
11 Company's adjustment is a relatively small positive
12 amount and has been for the last several years.

13 Q. You previously indicated that **line 46** of the Rate Base
14 Exhibit reflects a requirement to make earnings base
15 equal to capitalization. Would this represent the
16 Earnings Base Capitalization or "EB/Cap" Adjustment
17 the Commission has adopted in numerous prior rate
18 proceedings?

19 A. Yes. This adjustment has been required by the
20 Commission to synchronize rate base plus interest
21 bearing items (what is often referred to as the
22 "Earnings Base") with the total capitalization
23 employed in utility service.

1 Q. Did the Company adjust its EB/Cap calculation in this
2 case to include an adjustment for prepaid pension
3 expenses?

4 A. Yes, without prejudicing our position in future rate
5 proceedings, the Company made an adjustment for
6 prepaid pensions of approximately \$142 million as
7 shown on Exhibit __ (AP-8), page 1 of 3.

8 Q. Please turn to page 2 of Exhibit ____ (AP-8) and
9 explain the items of Working Capital.

10 A. Working Capital is comprised of three categories:
11 Materials and Supplies, including liquid fuel
12 inventory, Prepayments, and Cash Working Capital.

13 Q. How did you determine the average balance of liquid
14 fuel inventory and other materials and supplies for
15 the Rate Year as reflected in column 5 of page 2?

16 A. The Rate Year forecast of both items represents the
17 Historic Year amount escalated using the general
18 escalation factor of 4.96 percent. The development of
19 the 4.96 percent general escalation factor was
20 discussed by us previously.

21 Q. Please continue with an explanation and description of
22 the components in Prepayments.

1 A. Electric prepayments, lines 4-12, consist of the
2 electric department's allocation of insurance
3 premiums, rents, property taxes, the PSC assessment,
4 the 18-a surcharge assessment, software and
5 maintenance contracts, interference, EPRI fees, and
6 other items.

7 Q. How did you develop the level of prepaid insurance and
8 property taxes?

9 A. Prepaid insurance for the Rate Year was forecasted by
10 assuming that 40 percent of insurance premiums are
11 prepaid. This factor was developed by dividing the
12 prepaid insurance balance at June 30, 2012 by the
13 electric portion of the insurance premiums at June 30,
14 2012. We applied this factor to our estimate for
15 electric insurance premiums in the Rate Year of
16 \$35.028 million to arrive at the rate year level for
17 insurance prepayments of \$14.089 million. This
18 treatment is consistent with the Commission's
19 determination in prior Company rate cases.

20 Prepayments for New York City and Westchester property
21 taxes were forecasted based on the Company's actual
22 level of electric property taxes for fiscal year
23 2011/2012 and the estimated levels for fiscal year

2013/2014. Payments for property taxes are currently made to New York City in July and January of each year. Payments to Westchester are made at various points in time during the calendar year. Based on the forecast level of expense, prepayments for New York City and Westchester property taxes in the Rate Year are estimated to be \$247.272 million.

Q. Please explain the basis for prepaid rents.

A. This prepayment principally represents Transformer Vault rents paid to the City of New York. Payments are made in the fourth quarter of each year and are amortized to expense over the following twelve-month period. The Rate Year payments were developed by starting with the December 2012 payment of \$36.721 million, then escalating at annual increase of 2.8 percent as per the rent agreement to arrive at \$37.749 million for November 2013. This amount was then escalated at 2.8 percent to arrive at the 2014 level of \$38.806 million. Additional amounts for other rents, including NYC Transit Authority, were also added to arrive at a prepaid average balance for the Rate Year of \$17.746 million.

1 Q. Please continue with the prepayment for the PSC
2 Assessment.

3 A. We developed the amount for the PSC assessment, line
4 7, by taking the latest known electric assessment of
5 \$14.503 million for the fiscal year ending September
6 30, 2012. This amount was then escalated to the Rate
7 Year and reflected payments on a semi-annual basis in
8 March and September. As indicated above, if a revised
9 assessment is received during the course of this
10 proceeding, we will update the PSC Assessment, as
11 appropriate.

12 Q. Please explain the prepayment for Regulatory
13 Assessment - 18-a Legislation.

14 A. The prepayment amount for the regulatory assessment
15 relating to the 18-a Legislation represents the
16 temporary State Energy and Utility Service
17 Conservation Assessment imposed on public utility
18 companies from April 1, 2009 to September 30, 2014
19 under Public Service Law 18-a. The average prepaid
20 assessment for the Rate Year is \$64.180 million.

21 Q. How have you handled the 18-a assessment for the Rate
22 Year?

1 A. The current surcharge mechanism provides for a full
2 return on the average prepaid balance. In order to
3 eliminate any revenue requirement impact for this
4 item, we have eliminated this balance along with the
5 associated revenue and Historic Year level of expense
6 consistent in the manner this item was treated in Case
7 09-E-0428.

8 Q. Please explain the prepayment for Software and IR
9 Maintenance Contracts.

10 A. The prepayment amount was developed by utilizing the
11 average balance for the Historic Year of \$2,759,000
12 and escalating it at the 4.96 percent general
13 escalation factor to arrive at a Rate Year level of
14 \$2,896,000.

15 Q. Please explain the prepayment for Interference.

16 A. The prepayment amount for interference was developed
17 by utilizing the average balance for the Historic Year
18 of \$570,000 and escalating it at the 4.96 percent
19 general escalation factor to arrive at a Rate Year
20 level of \$598,000.

21 Q. Please explain the prepayment amount for EPRI Funding.

22 A. The prepayment amount for EPRI was developed by
23 utilizing the latest assessment, effective January

1 2012, of \$927,000, assuming quarterly payments of
2 \$309,000. The quarterly payment was then escalated by
3 the general escalation factor of 4.96 percent annually
4 to derive a quarterly payment of \$315,000 and \$321,000
5 for 2013 and 2014, respectively. The twelve-month
6 average balance for the Rate Year is projected to be
7 \$321,000.

8 Q. How did you develop the amount for "Other"
9 prepayments?

10 A. To develop prepayments applicable to "other" or
11 miscellaneous items on line 12, we took the average
12 prepayment balance for the Historic Year of \$7.377
13 million and escalated that amount by the general
14 escalation factor of 4.96 percent to arrive at the
15 Rate Year level of \$7.743 million.

16 Q. Please explain the allowance for the cash working
17 capital component of working capital rate base on line
18 27.

19 A. Line 27 is the allowance for cash working capital.
20 The Historic Year calculation was described earlier in
21 our testimony. For the Rate Year, we started with
22 operation and maintenance expenses of \$4.304 billion.
23 From this amount we eliminated purchased power and

1 fuel expenses, system benefit charges, renewable
2 portfolio charges, interdepartmental rents, and
3 uncollectibles to arrive at the level of operating
4 expenses that would be subject to the 1/8 FERC Working
5 Capital Formula that the Commission has applied for
6 many years. The cash working capital allowance is
7 \$230.548 million as shown in column 3, line 27.

8 Q. Please explain the last item of working capital
9 related to fuel and purchased power.

10 A. Line 31, represents the working capital allowance
11 related to fuel and purchased power. It is calculated
12 based on a time lag between fuel billed and payment
13 collected from the customers.

14 Q. How did you treat the cost of projects undertaken as
15 part of the Federal Stimulus Program in the
16 development of rate base?

17 A. Pursuant to the Commission's October 19, 2010 Order in
18 Case 09-E-0310, Con Edison was authorized to implement
19 a customer surcharge through the MAC and under its
20 Power Authority of the State of New York and Economic
21 Development Delivery Service tariffs to allow for
22 recovery of the customers' share of Smart Grid
23 projects not funded by federal Smart Grid Investment

1 and Smart Grid Development grants under the American
2 Recovery and Reconstruction Act of 2009. The Order
3 provided that the surcharge should continue until
4 those capital projects could be included in rate base
5 and in Con Edison's revenue requirement in its next
6 rate proceeding.

7 In this proceeding the Company proposes to include a
8 portion of the Smart Grid project costs in rate base
9 and continue the previously authorized surcharge
10 approach for others. Specifically, the Company has
11 included Smart Grid project costs through June 30,
12 2012 in rate base and has reflected the associated
13 carrying costs in the revenue requirement. The
14 Company proposes to continue the surcharge approach
15 with respect to Smart Grid project costs incurred
16 after June 30, 2012 until included in rate base and
17 reflected in rates at a time after the Rate Year

18 Q. Please explain the bases of the Company's ratemaking
19 approach to the Smart Grid projects.

20 A. The Company believes that this approach will allow
21 Staff a reasonable opportunity to review the costs as
22 of June 30, 2012 prior to the completion of this case.

23

1 **XI. REVENUE REQUIREMENT AND ACCOUNTING ADJUSTMENTS -- (AP-9)**

2 **A. SUMMARY OF REVENUE REQUIREMENT**

3 Q. Please describe the basis for the revenue requirement
4 in this filing.

5 A. The revenue requirement is based on our forecast of
6 electric operations for the Rate Year, and an overall
7 rate of return requirement of 7.691 percent. The
8 increase in the Company's revenue requirement is
9 \$375,364,000, inclusive of gross receipts taxes.

10 Q. I show you a document, the first page of which is
11 entitled, "OPERATING INCOME, RATE BASE AND RATE OF
12 RETURN FOR ELECTRIC OPERATIONS SHOWING THE EFFECT OF
13 THE PROPOSED INCREASE IN RATES - TWELVE MONTHS ENDING
14 DECEMBER 31, 2014" and designated as Exhibit ____ (AP-9)
15 and ask if it was prepared under your direction and
16 supervision?

17 A. Yes, it was.

18 Q. Please describe Exhibit ____ (AP-9).

19 A. Exhibit ____ (AP-9) consists of four schedules.
20 Schedule 1 summarizes the development of operating
21 income, average rate base and rate of return for the
22 Rate Year as adjusted for the rate increase. Column 1
23 shows operating income and rate of return unadjusted,

1 or as it would be reflected in the books of account,
2 for the Rate Year. The operating income before income
3 taxes is as shown on Exhibit ____ (AP-5), Schedule 1,
4 page 1, column 3. The New York State and federal
5 income tax computations in this column are detailed on
6 Schedule 2, pages 1 and 2, respectively, and the
7 average rate base in this column is based on Exhibit
8 ____ (AP-8). Column 2 summarizes certain adjustments
9 to operating income that are detailed on Schedule 3.
10 The adjustments to average rate base in this column
11 are also reflected on Exhibit ____ (AP-8). Column 3 is
12 the summation of columns 1 and 2. Column 4 shows the
13 effect of the \$375,364,000 rate increase. Column 5,
14 which is a summation of columns 3 and 4, shows
15 operating income, average rate base and rate of return
16 for the Rate Year after factoring in the rate
17 increase. Schedule 4 summarizes the Regulatory
18 Liabilities due customers and the Regulatory Assets to
19 be recovered from customers that are reflected on
20 Schedule 3 and included in the calculation of the
21 revenue requirement.

22 Q. What rate of return does Schedule 1 of Exhibit ____ (AP-
23 9) show?

1 A. The unadjusted rate of return in column 1 is 6.64
2 percent. After factoring in the adjustments to
3 operating income, rate base but not the proposed rate
4 increase, the rate of return on average rate base is
5 6.43 percent.

6 Q. What was the electric department's actual rate of
7 return for the Historic Year of the twelve-months
8 ended June 30, 2012?

9 A. As shown on Exhibit ____ (AP-1), Schedule 2, page 4,
10 electric operating income for the Historic Year was
11 \$1,210,035,000. The electric department's average
12 rate base for the Historic Year, as shown on Exhibit
13 ____ (AP-8), was \$15,925,872,000 producing an actual
14 rate of return for the Historic Year of 7.60 percent.
15 For the reasons explained throughout this filing,
16 absent rate relief, the Company is projecting a return
17 of 6.43% for the Rate Year.

18 Q. Please explain Schedule 2, page 1 of Exhibit ____ (AP-
19 9).

20 A. Schedule 2, page 1 details the New York State income
21 tax computation for each of the 5 columns shown on
22 Schedule 1. Column 1 of Schedule 2, page 1 is the
23 calculation of New York State income tax expense for

1 electric operations. Starting with book operating
2 income before income taxes as shown on line 1, we then
3 set forth on lines 2-55 the various required tax
4 adjustments to book operating income to determine
5 taxable income as shown on line 56. We then compute
6 on line 57 the amount of New York State income tax
7 payable using the statutory rate applicable to such
8 taxable income. From the New York State income tax
9 payable so calculated, we reflect on lines 58 and 59
10 normalizations for certain items reflected as
11 adjustments to taxable income and other tax credits to
12 arrive at New York State income tax expense as shown
13 on line 60. The items detailed on column 2 of this
14 schedule, which reflect rate case adjustments, are
15 more fully detailed on Schedule 3 of this Exhibit __
16 (AP-9) and are discussed later. Column 3 is the sum
17 of columns 1 and 2. Column 4 is the additional New
18 York State income tax to be paid as a result of the
19 additional revenue requirement and column 5 is the sum
20 of columns 3 and 4.

21 Q. Please explain Schedule 2, page 2 of Exhibit __ (AP-
22 9).

23 A. Schedule 2, page 2 details the federal income tax

ACCOUNTING PANEL - ELECTRIC

1 computation for each of the 5 columns shown on
2 Schedule 1. Column 1 of Schedule 2, page 2 is the
3 calculation of federal income tax expense for electric
4 operations. Starting with book operating income
5 before income taxes as shown on line 1, we deducted on
6 line 2 the amount of New York State income tax
7 previously determined on Schedule 2, page 1 to arrive
8 at book operating income before federal income tax on
9 line 3. We then set forth on lines 4-66 the various
10 required tax adjustments to book operating income to
11 determine taxable income as shown on line 67. We then
12 compute the amount of federal income tax payable on
13 line 68 using the statutory rate applicable to such
14 taxable income. From the federal income tax payable
15 so calculated, we reflect on lines 69-74
16 normalizations for certain items reflected as
17 adjustments to taxable income as well as amortizations
18 for items normalized in the Rate Year or in prior
19 periods to arrive at federal income tax expense as
20 shown on line 75. The items detailed on column 2 of
21 this schedule, which reflect rate case adjustments,
22 are more fully detailed on Schedule 3 of this exhibit
23 and will be discussed later. Column 3 is the sum of

1 columns 1 and 2. Column 4 is the additional federal
2 income tax to be paid as a result of the additional
3 revenue requirement and column 5 is the sum of columns
4 3 and 4.

5 **B. OTHER OPERATING REVENUES-PASSBACK OF DEFERRED CREDITS**

6 Q. Please explain the adjustments to Other Operating
7 Revenues as shown on Schedule 3 of Exhibit __ (AP-9).

8 A. Schedule 3 details the adjustments to operating income
9 as shown on Schedule 1, column 2 by major income
10 statement category.

11 Q. Please discuss the deferred credit items included in
12 Other Operating Revenues on Schedule 3 of Exhibit __
13 (AP-9) that the Company is now proposing to refund to
14 customers according to that Schedule.

15 A. Adjustments 1(a) through 1(u) reflect items for which
16 there are deferred credit balances on the books of
17 account that the Company is proposing to refund to
18 customers. The proposed refund period for each item
19 listed is three-years starting at the beginning of the
20 Rate Year. The total amount of the credits for the
21 Rate Year is \$181.162 million.

22 Q. Please discuss the origin of the accounting credits to
23 be refunded to customers as listed on Schedule 3 of

1 Exhibit __ (AP-9).

2 A. There are several and we will address them in the
3 order they appear. It should be noted that the
4 amounts shown on Schedule 3 of Exhibit __ (AP-9) are
5 based on projected credit balances as of the start of
6 the Rate Year and, because they result from
7 reconciliation mechanisms, the balances should be
8 updated to actual, later known amounts.

9 **Adjustment 1(a)** reflects a refund over three years of
10 the amount of Property Tax expense provided for in
11 Case 09-E-0428 in excess of the actual expense
12 incurred as determined by applying the property tax
13 sharing mechanism under the current rate plan.

14 **Adjustment 1(b)** reflects a refund over three years of
15 insurance and other recoveries in excess of the World
16 Trade Center related costs and interest on those
17 costs.

18 **Adjustment 1(c)** represents the refund over three years
19 of long term debt interest costs. The over collection
20 resulted from lower income tax payments that resulted
21 from new tax legislation (i.e., Bonus Depreciation)
22 that reduced the Company's debt financing requirements
23 and, more notably, the collapse of the variable rate

1 tax exempt bond market which reduced the interest rate
2 paid on this debt during the Historic Year to less
3 than 1% as shown on Exhibit __ (AP-12), Schedule 5
4 that will be adopted later in our testimony.

5 **Adjustment 1(d)** reflects a refund over three years of
6 estimated deferred carrying charges on net plant under
7 runs during the current rate plan. The majority of
8 this under run is attributable to the operational date
9 of the Company's new financial and supply chain
10 system, which went into service in July 2012, and
11 lower than projected spending for electric production
12 and shared service projects.

13 **Adjustments 1(e) and 1(f)** are to pass-back to
14 customers over three years rate base carrying charges
15 avoided as a result of additional income tax
16 deductions the Company was able to secure for (bonus)
17 depreciation and the repair allowance deduction.

18 **Adjustment 1(g)** reflects the refund over a three-year
19 period of electric interference under-spending of
20 \$11,744,000, or \$3.9 million per year. The City of
21 New York recently commenced work on its Water Tunnel
22 Project, so it is anticipated that the majority of
23 cost under runs deferred during the first two years of

the current rate plan will be offset by the beginning of the Rate Year by expenditures attributable to this project.

Adjustment 1(h) reflects the refund over a three-year period of the amount of restitution and recoveries received in connection with criminal activities committed by several former employees and contractors against the Company, plus interest.

Adjustment 1(i) reflects the refund over a three-year period of \$10,653,000 of New York State Power For Jobs Credits deferred by the Company above the level reflected in the current RDM revenue targets. As discussed previously, due to recent legislative changes in New York, this job credit has been eliminated going forward and will be replaced by the "Recharge New York" Program.

Adjustment 1(j) reflects the refund to customers over a three-year period of proceeds from the transfer of joint use poles to Verizon. The transfers were to eliminate imbalances and restore parity under joint use pole sharing agreements.

Adjustment 1(k) reflects the refund to customers over three years of a negative revenue adjustment

1 associated with the CAIDI performance target under the
2 current electric rate plan.

3 **Adjustment 1(l)** reflects the refund to customers over
4 three years of various property tax refunds. During
5 the term of the current rate plan, the Company has
6 deferred \$4.6 million of property tax refunds to be
7 refunded to ratepayers.

8 **Adjustment 1(m)** relates to the redemption of all
9 outstanding shares of the Company's preferred stock on
10 May 1, 2012. There is a net financing saving to the
11 Company related to the redemption of the preferred
12 stock. In an order dated January 19, 2012 in Case 08-
13 M-1244, the Commission directed the Company to defer
14 the net savings in total financing costs for the
15 benefit of customers until base rates are reset. This
16 adjustment reflects the refund to customers over a
17 three-year period of these net savings.

18 **Adjustment 1(n)** reflects the refund to customers over
19 three years of DC Program Incentives remaining after
20 the completion of this program. The incentives were
21 originally reserved to help mitigate the cost to
22 customers of converting from DC to AC service. All of
23 these customers have been converted.

Adjustment 1(o) reflects the refund to customers over three years of Business Incentive Rate refunds plus interest. In August 2011, the Company received \$296,584.88 a refund from BlackRock Financial Management, In. of Business Incentive Rate discounts that were included as part of a package of economic development benefits provided to businesses as inducements to relocate to New York City, to add employees, or to remain in the City. After performing an audit, the City concluded that BlackRock Financial Management had received more discounts than it was contractually entitled to, and told BlackRock to refund these discounts to the Company.

Adjustment 1(p) refunds to customers over three years carrying charges accrued on the variation between the forecasted balance of deferred SIR costs reflected in rate base under the current electric rate plan and the actual deferred balance.

Adjustment 1(q) refunds to customers over three years \$1.2 million that was collected via the SBC but not paid to a vendor that the Company believes did not perform under its contract.

Adjustment 1(r) refunds to customers over three years

1 Targeted DSM costs collected during the period that
2 DSM cost recoveries were shifted from base rates to
3 the MAC. These funds represent amounts that have not
4 been utilized by NYSERDA. These amounts fully
5 reconcile the Targeted DSM costs that predate their
6 recovery through the MAC.

7 **Adjustment 1(s)** reflects the pass-back of amounts
8 collected in rates for the third rate year of the
9 current rate plan for the Furnace Dock Road Dam
10 repairs. Amounts collected and deferred during the
11 first two rate years were among the credits used by
12 the Commission to offset the elimination of the
13 temporary rate surcharge for the third rate year of
14 the current electric rate plan pursuant to the
15 Commission's March 22, 2012 order in Case 12-E-0008.

16 **Adjustment 1(t)** reflects the pass-back of an estimated
17 \$5.5 million gain on the pending sale of various
18 Company properties. The Company will update this
19 amount during the course of the proceeding and only
20 amounts related to consummated sales should be
21 reflected in the revenue requirement.

22 **Adjustment 1(u)** reflects the crediting to customers of
23 the regulatory liability that Company witness Muccilo

explains will be recorded due to over recovery of costs being amortized under the current rate plan. The amount shown of \$2.615 million represents nine monthly accruals, for the period April 1, 2013 through December 31, 2013, based on the \$3.486 million annual amount developed in Mr. Muccilo's testimony.

C. OTHER OPERATING REVENUES-RECOVERY OF DEFERRED CHARGES

Q. Please discuss the deferred charge items included in Other Operating Revenues on Schedule 3 of Exhibit __ (AP-9) that the Company is proposing to recover from customers.

A. There are several and we will address them in the order they appear. In each case the Company is proposing to recover the deferred charge over three years effective at the start of the Rate Year, except for adjustment 2(d) related to the amortization of SIR costs for which the Company proposes a five-year amortization. It should be noted that the amounts shown on Schedule 3 of Exhibit __ (AP-9) are based on projected deferred charge balances as of the start of the Rate Year and, because they result from reconciliation mechanisms, the balances should be updated to actual, later known amounts. The total

1 amount of the charges for the Rate Year is \$195.293
2 million.

3 **Adjustment 2(a)** represents the three-year recovery of
4 deferred storm costs on the Company's books as of June
5 30, 2012 of \$78.3 million at \$26.1 million annually.
6 For purposes of this filing we assumed that increases
7 to the storm reserve would offset new charges until
8 rates are reset. The Company will update the deferred
9 storm balance if significant storm costs are incurred
10 during this proceeding. It should be noted that this
11 adjustment and our related assumptions and proposals
12 are independent of costs and ratemaking associated
13 with Superstorm Sandy which, for filing purposes, have
14 been presented separately.

15 **Adjustment 2(b)** proposes to recover over a three-year
16 period deferred pension and OPEB costs of \$87,545,000
17 at June 30, 2012, less \$1,574,000 of estimated
18 decreases to the deferral through December 31, 2013.
19 Thus the deferred amount at the start of the Rate Year
20 is estimated to be \$85,971,000. A three-year
21 amortization would be \$28,657,000 per year. Deferral
22 accounting for pension and OPEB costs is provided for
23 by the Commission's Statement of Policy and Order

Concerning the Accounting and Ratemaking Treatment for Pensions and Postretirement Benefits Other Than Pensions issued September 7, 1993 in Case 91-M-0890.

Adjustment 2(c) proposes to recover over a three-year period, deferred Medicare Part D costs of \$5,557,000 at June 30, 2012, plus \$9,864,000 of estimated increases to the deferral through December 31, 2013.

Thus the deferred amount is estimated to be \$15,421,000 at the start of the Rate Year. A three-year amortization would be \$5,140,000 per year. The deferral represents the variation between the actual Medicare Part D tax deduction reflected in rates and the tax deduction permitted. Recent federal legislation eliminated the earlier exclusion of projected retiree reimbursements from taxable income.

Adjustment 2(d) reflects the five-year amortization of SIR costs estimated through the end of the Rate Year netted against the recoveries approved under the current rate plan. The amortization amount is \$38.486 million. The use of a five-year amortization period is explained by Company witness Muccilo.

Adjustment 2(e) reflects the recovery over a three-year period of carrying charges accrued on the

1 variation between the forecasted Deferred Income Tax
2 balance related to the Section 263A-1(a)(3)-
3 Simplified Service Cost Method (SSCM) tax benefits
4 included in rate base under the current electric rate
5 plan and the actual net balance. There was an issue
6 between the Company and the IRS regarding the
7 acceptable method for calculating the SSCM deduction.
8 That issue has been resolved and the Company proposes
9 that the necessary reconciliations be resolved in this
10 proceeding rather than in Case 04-M-0026, which the
11 Commission instituted for that purpose. The actual
12 deductions allowed by the IRS were significantly less
13 than the Company originally deducted on its tax
14 returns and the final deduction allowed and
15 adjustments to resolve this matter with the IRS for
16 tax years up through 2008 are now complete.
17 The Company has reflected recovery of \$3.4 million
18 over three years in the revenue requirement in this
19 filing based on the projected amount as of the
20 beginning of the Rate Year. The Company will update
21 that amount if necessary based on later known
22 information.

23 Q. Returning to the other deferred charges on Schedule 3

of Exhibit __ (AP-9), please continue addressing the items in turn beginning with adjustment 2(f) related to ERRP Spare Parts Maintenance.

A. **Adjustment 2(f)** is to recover deferred maintenance costs incurred through June 30, 2012 for turbine overhaul repairs at the East River Repowering Plan (ERRP) over three years. The Company will update the deferred ERRP balance if major overhaul costs are incurred during this proceeding.

Adjustment 2(g) represents recovery, over three years, of the Company's Spent Nuclear Fuel (SNF) litigation costs, net of amounts recovered. The litigation involved a claim by Con Edison concerning DOE's disregard of a 1982 statute and breach of a 1983 contract under which DOE was required to commence disposal of spent nuclear fuel from the Indian Point nuclear power plant beginning in January 1998. In January 2004, the Company sued the United States for breach of contract for failure to pick up spent nuclear fuel from Indian Point beginning in 1998. The suit sought recovery of expenses incurred for engineering studies and related internal labor to evaluate on-site fuel storage options; investments

1 made in an off-site private fuel storage initiative;
2 decommissioning funds for spent fuel storage; and lost
3 profits incurred when Indian Point was sold to Entergy
4 in 2001, based on the Company's assertion that
5 potential purchasers lowered their bid prices for
6 Indian Point to account for the risk of addressing
7 spent nuclear fuel storage. As part of the sale,
8 Entergy assumed ownership and disposal responsibility
9 for all of the spent fuel, but Con Edison retained
10 claims against DOE that accrued before the closing
11 date of the sale (for the benefit of its customers).
12 The case went to trial in June 2009 before the Court
13 of Federal Claims. Regrettably, in May 2010, the
14 Court awarded Con Edison \$448,859 for the engineering
15 studies, but denied Con Edison's remaining claims. The
16 Company thereafter made a motion to reargue the
17 private fuel storage costs claim, which the trial
18 judge denied.

19 Q. Have any costs related to the SNF been reflected in
20 rates?

21 A. Yes. Some of the costs were reflected in Cases 07-E-
22 0523 and 08-E-0539. However, in the Company's last
23 electric rate case, 09-E-0428, wherein the Company

requested a rate allowance of \$2.67 million per year over three years (based on the 2006-08 historical average of costs), Staff's Accounting Panel recommended that, given the size of the rate increase requested in that proceeding and the then current state of the economy, the Company recover its actual litigation costs not already reflected in rates, with interest, from the proceeds received from DOE at the conclusion of the litigation. Case 09-E-0428 was resolved by a three-year settlement reflecting Staff's position on this matter. The Company's request in this case reflects the amount deferred by Staff in the last case, plus the subsequent 2009 and 2010 costs, less the amount recovered from DOE. As recommended by Staff, the Company applied interest at the Other Customer Capital Rate.

Q. Please continue with adjustment 2(h) related to TSC revenues.

A. **Adjustment 2(h)** - In Case 08 -E-0539, the Company had a TSC revenue target of \$18.6 million for the twelve-month period ended March 31, 2010. The actual revenues were \$8.1 million resulting in an under recovery of \$10.5 million. Prior to April 2009, the

beginning of the rate year in Case 08-E-0539, when there was no target, the Company collected TSC revenues of approximately \$22.6 million from April 1, 2008 - March 31, 2009 and deferred them for the benefit of customers. The Company will have refunded \$21.7 million of those revenues under the current rate plan as of the beginning of the Rate Year leaving a remaining deferred credit balance of \$900,000. This adjustment reflects the recovery over a three-year period of the \$10.5 million under recovery less the \$0.9 million remaining credit. Under the current rate plan any variances between the TSC target and actual revenues are flowed through the MAC.

Adjustment 2(i) reflects the recovery over a three-year period of interest on the TSC revenue undercollection.

Adjustment 2(j) reflects the recovery over a three-year period of variations between the level of SO2 Allowances projected to be sold during the current rate plan and the actual revenues received. As discussed in the testimony of Company witness Price, the market for SO2 allowances has significantly diminished and for the foreseeable future, we do not

1 anticipate there will be any significant revenue
2 contribution from the sale of these allowances.
3 Consequently, we recommend that the target amount of
4 revenues currently reflected in rates be eliminated
5 (i.e., be set at zero) but that the reconciliation of
6 target and actual revenues continue.

7 **Adjustment 2(k)** reflects the recovery of deferred
8 Reactive Power costs over a three-year period. These
9 costs represent the initial start up costs for
10 equipment to effectuate the billing of commercial
11 customers for reactive power costs. They have been
12 deferred in accordance with the Commission's September
13 22, 2009 order in Case 08-E-0751.

14 **Adjustment 2(l)** reflects the recovery over a three-
15 year period of the Company's deferred program costs
16 related to the NYISO's Emergency Demand Response and
17 Demand Reduction program costs.

18 **Adjustment 2(m)** First Avenue Property Sale represents
19 the recovery of amounts that were credited to
20 customers above the amount included in the
21 Commission's final allocation of the net gain to
22 electric operations by its August 22, 2008 order in
23 Case 01-E-0377.

1 **Adjustment 2 (n)** relates to Superstorm Sandy and
2 represents the amortization over three years of
3 incremental O&M costs incurred in response to the
4 storm and charged to the storm reserve. The costs
5 remain subject to update as well as review by Staff.
6 The storm resulted in more than 1.1 million customers
7 being out of service (more than five times the number
8 for Hurricane Irene). The Company lost five
9 transmission substations and 4,000 megawatts of
10 generation. Outages occurred for 14 Manhattan
11 networks, one Brooklyn network and three Staten Island
12 area substations. Nearly 70% of the Company's
13 overhead system was affected. Nearly 1,000 poles (ten
14 times the number for Hurricane Irene), more than 900
15 transformers (five times the number for Hurricane
16 Irene) and approximately 140 miles of cable (four
17 times the number for Hurricane Irene) were replaced.
18 Mutual aid was secured from several utilities and the
19 Company secured approximately 5,600 external personnel
20 for overhead and underground line work, tree trimming,
21 damage assessment, and site safety, among other
22 functions necessary to respond to the storm.
23 The incremental costs relate to, among other items,

1 contract and mutual aid restoration crews, contract
2 tree trimming and flagging services, Company overtime
3 labor, materials and replacement parts from inventory
4 or purchased as required, lodging, meals and dry ice.
5 The amortization amounts shown are based on
6 approximately \$273 million of costs reduced by
7 anticipated insurance reimbursements of approximately
8 \$40 million. The Company has accounted for the costs
9 in accordance with the Commission-authorized reserve
10 accounting for major storm costs.

11 **D. DEPRECIATION AND AMORTIZATION EXPENSES**

12 Q. Please explain the adjustment to depreciation expenses
13 as shown on Schedule 3 of Exhibit __ (AP-9).

14 A. We are increasing depreciation expense by a total of
15 \$54.577 million due to changes in electric
16 depreciation rates and other reasons as identified in
17 the testimony of the Electric Property Tax and
18 Depreciation Panel. This amount reflects an adjusting
19 deduction of \$1.056 million to track the adjustment to
20 plant rate base related to Smart Grid projects that we
21 described earlier in our testimony.

22

XII. PROPOSED INCREASE IN RATES ALLOCATED BETWEEN DELIVERY

SERVICE RATES AND THE MAC -- (AP-10)

Q. Did the Accounting Panel determine how much of the total increase in the revenue requirement of \$375,364,000 was allocable to delivery service and how much was allocable to the MAC?

A. Yes, and we have prepared an exhibit that reflects this allocation.

Q. I show you a document entitled "SUMMARY OF RATE INCREASE FOR ELECTRIC OPERATIONS SHOWING THE EFFECT OF THE PROPOSED INCREASE IN RATES - TWELVE MONTHS ENDING December 31, 2014" bearing the designation Exhibit ____ (AP-10) and ask if it was prepared under your direction and supervision?

A. Yes, it was.

Q. Please describe this exhibit?

A. This Exhibit ____ (AP-10) includes four schedules. Schedule 1 summarizes the proposed \$375,364,000 increase as allocated between delivery service rates and the MAC. Schedules 2 and 3 relate to the production function and Schedule 4 shows the average rate base allocated between the delivery and the MAC components. As shown on Exhibit ____ (AP-10), Schedule

1 1, the required increase in Delivery Service revenues
2 is \$320,495,000, while the required increase in MAC
3 revenues is \$54,869,000.

4
5 **XIII. RATE OF RETURN -- (AP-12)**

6 Q. Is the Accounting Panel sponsoring an exhibit
7 regarding the required rate of return?

8 A. Yes, we are sponsoring the document entitled
9 "CONSOLIDATED EDISON COMPANY OF NEW YORK, INC. - RATE
10 OF RETURN REQUIRED FOR THE RATE YEAR - TWELVE MONTHS
11 ENDING DECEMBER 31, 2014," set forth as Exhibit ____
12 (AP-12), which was prepared under our direction and
13 supervision for that purpose?

14 Q. Please describe Exhibit ____ (AP-12), Schedule 1.

15 A. Exhibit ____ (AP-12), Schedule 1 shows the actual
16 capital structure for the Company as of June 30, 2012,
17 the average cost rate for each component of the
18 capital structure and the related cost of capital.
19 The Company's overall weighted cost of capital at June
20 30, 2012 was 7.64 percent.

21 Q. Please describe Exhibit ____ (AP-12), Schedules 2, 3,
22 and 4.

1 A. These schedules show the projected average capital
2 structure, the average cost rate for each component of
3 the capital structure and the related cost of capital
4 for the Rate Year and the two following twelve-month
5 periods ending December 31, 2015 and December 31,
6 2016. The Company's overall weighted cost of capital
7 for the Rate Year is projected to be 7.69 percent.

8 Q. How did you derive the amount of average long-term
9 debt for each period?

10 A. To derive the average long-term debt for the Rate
11 Year, we determined the amount of long-term debt
12 outstanding at the end of each month from June 2012
13 through December 2014. We then utilized these amounts
14 to calculate the average of long-term debt
15 outstanding. We followed the same methodology for
16 each subsequent period.

17 Q. How was the amount of long-term debt outstanding each
18 month determined?

19 A. We estimated changes in the outstanding amount of debt
20 from month to month during the linkage period from
21 June 30, 2012 forward based on the funding
22 requirements forecasted. Exhibit__ (AP-12), Schedules
23 5, 6, 7, and 8 list the actual and projected long term

1 debt balance as of June 30, 2012 and forward. This
2 resulted in the Company's forecasted issuances and
3 scheduled maturities as follows:
4 The issuance of \$900 million, 4.15 percent Series
5 2013A debentures on June 3, 2013;
6 The issuance of \$420 million, 4.15 percent Series
7 2013B debentures on December 2, 2013;
8 The forecasted issuance of \$530 million, 4.70 percent
9 Series 2014A debentures on April 1, 2014;
10 The forecasted issuance of \$360 million, 4.70 percent
11 Series 2014B debentures on June 2, 2014;
12 The forecasted issuance of \$470 million, 5.40 percent
13 Series 2015A debentures on June 1, 2015;
14 The forecasted issuance of \$560 million, 5.40 percent
15 Series 2015B debentures on December 1, 2015;
16 The forecasted issuance of \$500 million, 6.10 percent
17 Series 2016A debentures on September 1, 2016;
18 The forecasted issuance of \$500 million, 6.10 percent
19 Series 2016B debentures on December 1, 2016;
20 The maturity of the \$300 million, 5.625 percent Series
21 2002a debentures on July 1, 2012;
22 The maturity of the \$500 million, 4.875 percent Series
23 2002B debentures on February 1, 2013;

1 The maturity of the \$200 million, 3.85 percent Series
2 2003B debentures on June 15, 2013;
3 The maturity of the \$200 million, 4.70 percent Series
4 2004A debentures on February 1, 2014;
5 The maturity of the \$275 million, 5.55 percent Series
6 2009A debentures on April 1, 2014;
7 The maturity of the \$350 million, 5.375 percent Series
8 2005C debentures on December 1, 2015;
9 The maturity of the \$400 million, 5.50 percent Series
10 2006C debentures on September 15, 2016; and
11 The maturity of the \$250 million, 5.30 percent Series
12 2006D debentures on December 1, 2016.
13 The forecasted amount of average long-term debt for
14 the Rate Year is \$10,839 million as shown on Schedule
15 6 of Exhibit ____ (AP-12).
16 Q. Does this forecast of debt issuances take into account
17 the impact of the tax law changes enacted by the
18 American Taxpayer Relief Act of 2012?
19 A. No. The Company was not in a position to take the
20 potential impacts of the new law into account when the
21 debt financing plan was developed. The Company will
22 update its financing plan once the Company's income

1 tax strategy for 2013 and 2014 is developed and the
2 related cash flow impact can be determined.

3 Q. Does the Company's capitalization as filed in this
4 proceeding include Preferred Stock?

5 A. No. During 2012 the Company redeemed all of its
6 outstanding Preferred Stock and replaced it with long
7 term debt. Debt Series 2012A was issued to provide
8 the funds necessary to redeem the outstanding
9 preferred stock. This matter was reviewed by the
10 Commission in Case 08-M-1244.

11 Q. Please explain how you derived the average customer
12 deposits, set forth on Exhibit ____ (AP-12), Schedules
13 2 - 4.

14 A. With respect to customer deposits, we started with the
15 average balance outstanding at June 30, 2012 of \$291
16 million. The balance is expected to grow by
17 approximately 0.3% a month making the average of
18 customer deposit balance for the Rate Year \$317.8
19 million. The 0.3% monthly growth rate is based on the
20 general rate of inflation.

21 Q. Please explain the change in Common Equity during the
22 linking period from June 30, 2012 to the beginning of
23 the Rate Year.

1 A. During the linking period from June 30, 2012 to the
2 beginning of the Rate Year, we increased common equity
3 for net income of \$1.962 million and decreased it for
4 common dividends of \$1.249 million to the parent
5 company.

6 Q. What is the average cost rate of CECONY's long-term
7 debt?

8 A. CECONY's long-term debt is comprised of tax-exempt
9 debt issued through NYSERDA and debenture bonds. The
10 average annual cost rate of this debt is calculated by
11 dividing the average annual interest requirements for
12 all long-term debt issues, including the average
13 annual amortization of the net amount of any premiums
14 or discounts realized when the securities were sold
15 and the cost and expense of issuance, by the amount of
16 long-term debt outstanding. As shown on Schedules 6
17 through 8 of Exhibit ____ (AP-12), the average cost of
18 long-term debt for the Rate Year is 5.18 percent, 5.26
19 percent for the twelve months ending December 31, 2015
20 and 5.40 percent for the twelve months ending December
21 31, 2016.

22 Q. What cost rate was assigned to customer deposits?

1 A. We reflected the current 1.65 percent cost rate, as
2 mandated by the Commission. The Commission reviews
3 this rate annually. We will update this rate for any
4 change the Commission may decide with respect to
5 customer deposits, at the appropriate time.

6 Q. What cost rate has the Company reflected as the rate
7 of return for common equity?

8 A. We have utilized a return on common equity of 10.35
9 percent to calculate an overall rate of return of 7.69
10 percent, which we used in determining the revenue
11 requirement for the Rate Year. The return on common
12 equity is based on Company witness Hevert's testimony.

13 Q. Will the Accounting Panel update the rate of return at
14 the appropriate time in this proceeding?

15 A. The rate of return may be updated as part of the
16 Company's rebuttal and update testimony if financial
17 conditions at that time indicate a significant change.

18 Q. Is it your decision or do you participate in any
19 decision making as to what CECONY's dividend funding
20 requirements to CEI will be?

21 A. No. The Board of Directors makes the dividend
22 decision for CEI. We are not members of the Board of

1 Directors nor are we participants in its meetings or
2 meetings of the Finance Committee of the Board.

3 Q. Does that mean that your assumption of an estimated
4 per annum dividend increase is not based upon any
5 projections that the Board of Trustees may have made?

6 A. That is correct.

7

8 **XIV. FUND REQUIREMENTS AND SOURCES -- (AP-13)**

9 Q. Was the document entitled "CONSOLIDATED EDISON COMPANY
10 OF NEW YORK, INC. - FUND REQUIREMENTS AND SOURCES -
11 TWELVE MONTHS ENDING DECEMBER 31, 2014," set forth as
12 Exhibit ____ (AP-13), prepared under your direction and
13 supervision?

14 A. Yes, it was.

15 Q. What does Exhibit ____ (AP-13) reflect?

16 A. This exhibit reflects the Company's forecast of
17 capital fund requirements and sources of capital
18 funds, as well as certain financial statistics, for
19 the Rate Year. Exhibit ____ (AP-13) shows that capital
20 funds required during the Rate Year will exceed
21 internal sources by \$1,210 million.

22 Q. Please describe the items contained in the exhibit
23 under the heading "INTERNAL SOURCES OF FUNDS."

- 1 A. The first item is retained earnings of \$433 million.
2 This estimate includes certain earnings and common
3 dividend assumptions. For the Rate Year, net income
4 for common stock is projected at \$1,154 million,
5 offset by projected common stock dividends of \$721
6 million. The second item is depreciation. The third
7 item is the amortization of net accounting credits.
8 The forth item is net working capital requirements.
9 The fifth item is deferred tax accruals, are funds
10 provided principally by the use of tax depreciation
11 subject to normalization.
- 12 As we stated previously, the Board of Trustees makes
13 the dividend decision for CECONY. We are not members
14 of the Board of Trustees nor are we participants in
15 its meetings or meetings of the Finance Committee of
16 the Board and our assumption of an estimated per annum
17 dividend increase is not based upon any projections
18 that the Board of Trustees may have made.
- 19 Q. Please describe the next section of Exhibit ____ (AP-
20 13).
- 21 A. The next section shows the projected debt issuances
22 and changes to short-term borrowings for the Rate
23 Year. Our projections show internal sources of funds

1 will provide \$1,446 million out of balance. External
2 sources of funds from proceeds will provide \$1,210
3 million. As a result the outstanding balance of
4 commercial paper and temporary investments will be
5 increased by \$1,210 million at December 31, 2014.

6 Q. Please describe the items contained in this exhibit
7 under the heading "USE OF FUNDS".

8 A. The first item, requiring the largest amount of
9 capital funds, is Construction Expenditures of \$2,182
10 million. This amount is consistent with the Company's
11 five-year forecast of construction expenditures.
12 The second item shows the long term debt maturities
13 during the Rate Year.

14

15 **XV. INTEREST COVERAGE - S.E.C. BASIS PER BOOKS - (AP-14)**

16 Q. Was the document entitled "CONSOLIDATED EDISON COMPANY
17 OF NEW YORK, INC. - INTEREST COVERAGE - S.E.C. BASIS -
18 PER BOOKS," set forth as Exhibit ____ (AP-14), prepared
19 under your direction and supervision?

20 A. Yes, it was.

21 Q. Does your calculation of interest coverage only
22 include the interest paid on long-term debt?

1 A. No. As shown in Exhibit ____ (AP-14), the interest
2 coverage calculation also includes "other" interest.

3 Q. Please explain what is included in "other" interest.

4 A. "Other" interest is comprised of interest on the
5 following items: customer deposits, commercial paper,
6 customer overpayments and other miscellaneous items.

7 Q. Does the Company currently have lines of credit
8 available to it?

9 A. Yes. The Company, along with CEI and O&R, has
10 agreements with various banks for revolving credit
11 lines of \$2,250 million. However, assuming that CEI
12 and O&R have not used their assigned portions of this
13 credit, \$1,000 million and \$200 million, respectively,
14 the Company can utilize the entire \$2,250 million.

15

16 **XVI. COST ALLOCATIONS**

17 Q. How did you allocate CECONY's common costs between
18 electric, gas and steam services?

19 A. We used the same allocations that have been effect
20 since 1999. These percentages have been approved in
21 every rate plan since 1999. Customer Operations and
22 Customer Services costs were allocated electric (82%)
23 / gas (18%). Administrative & General labor expenses

1 were allocated electric (78.7%) / gas (16.2%) / steam
2 (5.1%). Administrative & General non-labor expenses
3 were allocated electric (81.14%) / gas (13.21%) /
4 steam (5.65%).

5 Q. How did you allocate common costs between electric,
6 gas and steam services, if they applied to O&R, as
7 well as CECONY?

8 A. Administrative & General labor expenses were
9 allocated electric (73.07%) / gas (15.04%) / steam
10 (4.74%), with the remaining 7.15% pertaining to O&R.
11 Administrative & General non-labor expenses were
12 allocated electric (75.34%) / gas (12.26%) / steam
13 (5.25%), with the remaining 7.15% pertaining to O&R.

14 Q. Does this conclude your testimony?

15 A. Yes, it does.