APPENDIX 3

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Niagara Mohawk Power Corporation d/b/a National Grid
Gas Revenue Exhibit at Current Rates
FY2026 Apr 2025 – Mar 2026

Class Name	Customers	Billed Therms	1 Base Delivery Revenue	2 Merchant Function Charge Revenue	3 Other Misc Revenue /Credits	4 Total Delivery Revenue (Sum of 1 to 3)	5 Commodity Revenue	6 Gross Revenue Taxes	7 Revenue (4+5+6)
SC1 Residential Non Heat	22,043	3,272,930	$7,320,698	$58,496	$0	$7,379,194	$1,323,378	$190,718	$8,893,291
SC1 Residential Heat	546,745	521,799,291	$340,616,203	$9,401,613	$0	$350,017,816	$213,578,049	$9,627,071	$573,222,936
SC1 MB Residential Non-Heat	686	199,140	$278,351	$232	$0	$278,583	$0	$7,003	$285,586
SC1 MB Residential Heat	26,559	48,692,642	$24,592,493	$56,695	$0	$24,649,188	$0	$618,910	$25,268,098
Total SC1	**596,034**	**573,964,003**	**$372,807,745**	**$9,517,037**	**$0**	**$382,324,782**	**$214,901,427**	**$10,443,702**	**$607,669,911**
SC2 Residential Non Heat	49	26,098	$24,878	$235	$0	$25,113	$10,322	$168	$35,603
SC2 Residential Heat	772	2,156,764	$961,723	$19,615	$0	$981,338	$874,668	$8,812	$1,864,817
SC2 Commercial Non Heat	1,429	2,722,521	$1,319,440	$24,625	$0	$1,344,066	$1,090,915	$11,561	$2,446,542
SC2 Commercial Heat	34,926	108,161,952	$43,523,138	$985,996	$0	$44,509,134	$44,111,361	$420,742	$89,041,237
SC2 Industrial	117	1,212,422	$327,249	$10,877	$0	$338,126	$496,603	$3,963	$838,692
SC2 MB Residential Non Heat	12	9,543	$7,309	$1	$0	$7,311	$0	$35	$7,345
SC2 MB Residential Heat	201	1,153,666	$414,112	$165	$0	$414,277	$0	$1,967	$416,244
SC2 MB Commercial Non Heat	494	3,234,607	$1,091,062	$464	$0	$1,091,525	$0	$5,182	$1,096,707
SC2 MB Commercial Heat	10,592	83,278,396	$26,636,002	$11,948	$0	$26,647,950	$0	$126,516	$26,774,466
SC2 MB Industrial	58	896,472	$229,990	$126	$0	$230,116	$0	$1,093	$231,209
Total SC2	**48,651**	**202,852,443**	**$74,534,902**	**$1,054,052**	**$0**	**$75,588,955**	**$46,583,869**	**$580,038**	**$122,752,862**
			($1)						
SC5 Sales Service	9	4,775,517	$532,513	$35,493	$0	$568,006	$1,733,263	$10,926	$2,312,195
SC5 Firm Gas Transportation	117	58,975,733	$6,634,134	$7,312	$0	$6,641,446	$0	$31,531	$6,672,978
SC6 Interruptible	16	51,834,437	$2,563,501	$0	$0	$2,563,501	$0	$12,171	$2,575,672
SC7 Small Volume Sales Service	141	16,474,010	$3,015,514	$139,558	$0	$3,155,073	$6,344,942	$45,103	$9,545,118
SC7 Small Volume Firm Transporation	698	67,456,521	$12,772,677	$9,266	$0	$12,781,943	$0	$60,685	$12,842,627
SC8 Sales Service	3	2,820,528	$329,573	$13,595	$0	$343,167	$1,033,082	$6,534	$1,382,783
SC8 Transportation Service with Standby Sales Service	67	194,299,939	$18,882,300	$15,546	$0	$18,897,847	$1,210,834	$95,470	$20,204,150
SC9 Negotiated Transportation Service	2	73,744,778	$4,686,404	$0	$0	$4,686,404	$0	$74,373	$4,760,777
SC10 Natural Gas Vehicles	3	24,904	$26,847	$0	$0	$26,847	$9,825	$174	$36,846
NYSEG Transportation	1	2,409,554	$396,524	$0	$0	$396,524	$0	$1,883	$398,406
SC12 Distributed Generation (<250K)	-	-	$0	$0	$0	$0	$0	$0	$0
SC12 Distributed Generation (250K to 1000K)	1	735,123	$47,153	$4,831	$0	$51,985	$250,880	$1,438	$304,303
SC12 MB Distributed Generation (<250K)	12	1,752,214	$127,634	$197	$0	$127,832	$0	$607	$128,439
SC12 DB Distributed Generation (250K to 1000K)	1	201,341	$17,039	$23	$0	$17,061	$0	$81	$17,142
SC12 MB Distributed Generation (250K to 1000K)	-	-	$0	$0	$0	$0	$0	$0	$0
SC12 DB Distributed Generation (1M to 2.5M)	2	3,547,306	$216,436	$402	$0	$216,837	$0	$1,029	$217,867
SC12 DB Distributed Generation (>2.5M)	2	9,450,102	$532,366	$1,069	$0	$533,436	$0	$2,533	$535,968
SC13 Residential Distributed Generation	4	4,012	$1,801	$37	$0	$1,838	$1,630	$16	$3,484
Total SC5 - SC13	**1,079**	**488,506,020**	**$50,782,416**	**$227,330**	**$0**	**$51,009,745**	**$10,584,456**	**$344,553**	**$61,938,755**
SC14 Dual Fuel Electric Generators	6	371,598,654	$16,542,815	$0	$0	$16,542,815	$0	$262,534	$16,805,350
EJP Credit	-	-	$0	$0	($526,000)	($526,000)	$0	($13,232)	($539,232)
One Bill Billing Fees	-	-	$0	$0	($195,509)	($195,509)	$0	$0	($195,509)
Retail Revenue Total	**645,770**	**1,636,921,119**	**$514,667,878**	**$10,798,419**	**($721,509)**	**$524,744,789**	**$272,069,752**	**$11,617,596**	**$808,432,137**
Late Payment Charges					$4,082,582	$4,082,582			$4,082,582
One Bill Billing Fees					$195,509	$195,509			$195,509
Supervision and Administration Burdens					$481,314	$481,314			$481,314
Misc. 3rd Party Billings					$335,815	$335,815			$335,815
Other Misc. Fees - Service Re-Establishment Charge					$33,824	$33,824		$229	$34,053
Other Misc. Fees - Service Line-No Access Customer Fines					$224,100	$224,100			$224,100
Other Misc. Fees - AMR Opt-Out Meter Reading Fees					$570	$570			$570
Revenue Total	**645,770**	**1,636,921,119**	**$514,667,878**	**$10,798,419**	**$4,632,206**	**$530,098,503**	**$272,069,752**	**$11,617,825**	**$813,786,081**

Niagara Mohawk Power Corporation d/b/a National Grid
Gas Revenue Exhibit at Current Rates
FY2027 Apr 2026 – Mar 2027

Class Name	Customers	Billed Therms	1 Base Delivery Revenue	2 Merchant Function Charge Revenue	3 Other Misc Revenue /Credits	4 Total Delivery Revenue (Sum of 1 to 3)	5 Commodity Revenue	6 Gross Revenue Taxes	7 Revenue (4+5+6)
SC1 Residential Non Heat	21,357	3,171,323	$7,093,188	$59,382	$0	$7,152,570	$1,362,082	$185,183	$8,699,834
SC1 Residential Heat	548,462	533,384,004	$345,835,871	$10,074,998	$0	$355,910,870	$231,738,546	$9,847,792	$597,497,208
SC1 MB Residential Non-Heat	665	192,855	$269,511	$221	$0	$269,732	$0	$6,781	$276,513
SC1 MB Residential Heat	26,646	49,727,466	$25,030,253	$56,785	$0	$25,087,038	$0	$629,923	$25,716,961
Total SC1	**597,130**	**586,475,648**	**$378,228,824**	**$10,191,385**	**$0**	**$388,420,209**	**$233,100,627**	**$10,669,679**	**$632,190,515**
SC2 Residential Non Heat	47	25,293	$24,084	$237	$0	$24,321	$10,630	$166	$35,117
SC2 Residential Heat	774	2,208,637	$979,841	$20,982	$0	$1,000,823	$950,760	$9,265	$1,960,848
SC2 Commercial Non Heat	1,435	2,730,072	$1,323,834	$25,747	$0	$1,349,581	$1,161,936	$11,924	$2,523,441
SC2 Commercial Heat	35,071	108,444,543	$43,653,377	$1,034,711	$0	$44,688,087	$46,989,879	$435,258	$92,113,224
SC2 Industrial	117	1,227,119	$330,799	$11,555	$0	$342,354	$534,165	$4,161	$880,681
SC2 MB Residential Non Heat	12	9,216	$7,067	$1	$0	$7,068	$0	$34	$7,102
SC2 MB Residential Heat	202	1,184,857	$424,028	$171	$0	$424,198	$0	$2,014	$426,212
SC2 MB Commercial Non Heat	496	3,242,180	$1,093,862	$467	$0	$1,094,329	$0	$5,196	$1,099,525
SC2 MB Commercial Heat	10,631	83,474,307	$26,703,017	$12,023	$0	$26,715,040	$0	$126,835	$26,841,875
SC2 MB Industrial	58	904,474	$231,852	$128	$0	$231,980	$0	$1,101	$233,082
Total SC2	**48,844**	**203,450,699**	**$74,771,761**	**$1,106,022**	**$0**	**$75,877,783**	**$49,647,370**	**$595,954**	**$126,121,107**
SC5 Sales Service	9	4,775,517	$532,513	$37,224	$0	$569,737	$1,854,006	$11,507	$2,435,250
SC5 Firm Gas Transportation	117	58,975,733	$6,634,134	$7,389	$0	$6,641,523	$0	$31,532	$6,673,055
SC6 Interruptible	16	51,834,437	$2,563,501	$0	$0	$2,563,501	$0	$12,171	$2,575,672
SC7 Small Volume Sales Service	142	16,511,276	$3,023,338	$146,362	$0	$3,169,701	$6,772,155	$47,201	$9,989,057
SC7 Small Volume Firm Transporation	700	67,571,556	$12,799,054	$9,333	$0	$12,808,387	$0	$60,810	$12,869,197
SC8 Sales Service	3	2,820,528	$329,573	$14,361	$0	$343,933	$1,099,876	$6,855	$1,450,665
SC8 Transportation Service with Standby Sales Service	67	194,299,939	$18,882,300	$15,854	$0	$18,898,154	$1,210,834	$95,471	$20,204,459
SC9 Negotiated Transportation Service	2	73,744,778	$4,686,404	$0	$0	$4,686,404	$0	$74,373	$4,760,777
SC10 Natural Gas Vehicles	3	25,027	$26,979	$0	$0	$26,979	$10,359	$177	$37,516
NYSEG Transportation	1	2,409,554	$396,524	$0	$0	$396,524	$0	$1,883	$398,406
SC12 Distributed Generation (<250K)	-	-	$0	$0	$0	$0	$0	$0	$0
SC12 Distributed Generation (250K to 1000K)	1	735,123	$47,153	$5,075	$0	$52,228	$267,586	$1,518	$321,333
SC12 MB Distributed Generation (<250K)	12	1,752,214	$127,634	$201	$0	$127,835	$0	$607	$128,442
SC12 DB Distributed Generation (250K to 1000K)	1	201,341	$17,039	$23	$0	$17,062	$0	$81	$17,143
SC12 MB Distributed Generation (250K to 1000K)	-	-	$0	$0	$0	$0	$0	$0	$0
SC12 DB Distributed Generation (1M to 2.5M)	2	3,547,306	$216,436	$407	$0	$216,843	$0	$1,029	$217,872
SC12 DB Distributed Generation (>2.5M)	2	9,450,102	$532,366	$1,084	$0	$533,450	$0	$2,533	$535,983
SC13 Residential Distributed Generation	4	4,115	$1,818	$40	$0	$1,857	$1,776	$17	$3,650
Total SC5 - SC13	**1,082**	**488,658,546**	**$50,816,767**	**$237,352**	**$0**	**$51,054,119**	**$11,216,593**	**$347,765**	**$62,618,477**
SC14 Dual Fuel Electric Generators	6	371,598,654	$16,542,815	$0	$0	$16,542,815	$0	$262,534	$16,805,350
EJP Credit	-	-	$0	$0	($592,000)	($592,000)	$0	($14,892)	($606,892)
One Bill Billing Fees	-	-	$0	$0	($195,509)	($195,509)	$0	$0	($195,509)
Retail Revenue Total	**647,062**	**1,650,183,548**	**$520,360,167**	**$11,534,759**	**($787,509)**	**$531,107,418**	**$293,964,590**	**$11,861,040**	**$836,933,048**
Late Payment Charges					$4,226,512	$4,226,512			$4,226,512
One Bill Billing Fees					$195,509	$195,509			$195,509
Supervision and Administration Burdens					$492,572	$492,572			$492,572
Misc. 3rd Party Billings					$343,670	$343,670			$343,670
Other Misc. Fees - Service Re-Establishment Charge					$33,824	$33,824		$229	$34,053
Other Misc. Fees - Service Line-No Access Customer Fines					$272,400	$272,400			$272,400
Other Misc. Fees - AMR Opt-Out Meter Reading Fees					$570	$570			$570
Revenue Total	**647,062**	**1,650,183,548**	**$520,360,167**	**$11,534,759**	**$4,777,548**	**$536,672,475**	**$293,964,590**	**$11,861,269**	**$842,498,334**

Niagara Mohawk Power Corporation d/b/a National Grid
Gas Revenue Exhibit at Current Rates
FY2028 Apr 2027 – Mar 2028

Class Name	Customers	Billed Therms	1 Base Delivery Revenue	2 Merchant Function Charge Revenue	3 Other Misc Revenue /Credits	4 Total Delivery Revenue (Sum of 1 to 3)	5 Commodity Revenue	6 Gross Revenue Taxes	7 Revenue (4+5+6)
SC1 Residential Non Heat	20,724	3,076,866	$6,882,740	$56,789	$0	$6,939,529	$1,297,856	$179,571	$8,416,957
SC1 Residential Heat	554,049	538,323,007	$349,212,997	$10,026,801	$0	$359,239,798	$230,038,591	$9,924,447	$599,202,835
SC1 MB Residential Non-Heat	644	186,998	$261,292	$212	$0	$261,504	$0	$6,574	$268,078
SC1 MB Residential Heat	26,905	50,195,037	$25,273,063	$56,750	$0	$25,329,813	$0	$636,031	$25,965,844
Total SC1	**602,323**	**591,781,908**	**$381,630,092**	**$10,140,553**	**$0**	**$391,770,644**	**$231,336,446**	**$10,746,623**	**$633,853,713**
SC2 Residential Non Heat	46	24,549	$23,346	$227	$0	$23,573	$10,113	$160	$33,846
SC2 Residential Heat	782	2,229,543	$989,272	$20,932	$0	$1,010,204	$943,512	$9,276	$1,962,991
SC2 Commercial Non Heat	1,441	2,735,848	$1,327,521	$25,512	$0	$1,353,034	$1,142,773	$11,849	$2,507,656
SC2 Commercial Heat	35,205	108,657,413	$43,759,239	$1,024,013	$0	$44,783,253	$46,322,750	$432,543	$91,538,546
SC2 Industrial	118	1,247,849	$336,042	$11,593	$0	$347,635	$534,749	$4,189	$886,573
SC2 MB Residential Non Heat	11	8,905	$6,839	$1	$0	$6,840	$0	$32	$6,873
SC2 MB Residential Heat	204	1,195,175	$427,824	$172	$0	$427,995	$0	$2,032	$430,027
SC2 MB Commercial Non Heat	498	3,247,681	$1,096,017	$467	$0	$1,096,484	$0	$5,206	$1,101,690
SC2 MB Commercial Heat	10,667	83,616,859	$26,753,790	$12,022	$0	$26,765,813	$0	$127,076	$26,892,888
SC2 MB Industrial	58	917,788	$234,970	$130	$0	$235,100	$0	$1,116	$236,216
Total SC2	**49,030**	**203,881,610**	**$74,954,861**	**$1,095,070**	**$0**	**$76,049,931**	**$48,953,897**	**$593,479**	**$125,597,306**
SC5 Sales Service	9	4,777,353	$532,688	$36,820	$0	$569,508	$1,818,995	$11,340	$2,399,844
SC5 Firm Gas Transportation	117	59,011,065	$6,637,507	$7,372	$0	$6,644,879	$0	$31,548	$6,676,427
SC6 Interruptible	16	51,859,337	$2,564,679	$0	$0	$2,564,679	$0	$12,176	$2,576,855
SC7 Small Volume Sales Service	142	16,537,891	$3,029,417	$144,945	$0	$3,174,363	$6,666,300	$46,720	$9,887,383
SC7 Small Volume Firm Transporation	702	67,644,764	$12,818,449	$9,323	$0	$12,827,773	$0	$60,902	$12,888,675
SC8 Sales Service	3	2,826,112	$330,106	$14,201	$0	$344,307	$1,082,378	$6,773	$1,433,458
SC8 Transportation Service with Standby Sales Service	67	194,429,258	$18,893,883	$15,794	$0	$18,909,676	$1,210,834	$95,526	$20,216,036
SC9 Negotiated Transportation Service	2	73,749,924	$4,686,622	$0	$0	$4,686,622	$0	$74,377	$4,760,998
SC10 Natural Gas Vehicles	3	25,132	$27,092	$0	$0	$27,092	$10,166	$177	$37,435
NYSEG Transportation	1	2,414,798	$396,774	$0	$0	$396,774	$0	$1,884	$398,658
SC12 Distributed Generation (<250K)	-	-	$0	$0	$0	$0	$0	$0	$0
SC12 Distributed Generation (250K to 1000K)	1	736,978	$47,265	$5,032	$0	$52,296	$263,714	$1,500	$317,511
SC12 MB Distributed Generation (<250K)	12	1,752,841	$127,677	$201	$0	$127,877	$0	$607	$128,484
SC12 DB Distributed Generation (250K to 1000K)	1	201,341	$17,039	$23	$0	$17,062	$0	$81	$17,143
SC12 MB Distributed Generation (250K to 1000K)	-	-	$0	$0	$0	$0	$0	$0	$0
SC12 DB Distributed Generation (1M to 2.5M)	2	3,551,388	$216,664	$406	$0	$217,070	$0	$1,031	$218,101
SC12 DB Distributed Generation (>2.5M)	2	9,456,597	$532,439	$1,082	$0	$533,521	$0	$2,533	$536,054
SC13 Residential Distributed Generation	4	4,148	$1,831	$39	$0	$1,870	$1,761	$17	$3,648
Total SC5 - SC13	**1,085**	**488,978,927**	**$50,860,132**	**$235,238**	**$0**	**$51,095,369**	**$11,054,148**	**$347,192**	**$62,496,709**
SC14 Dual Fuel Electric Generators	6	371,648,316	$16,545,008	$0	$0	$16,545,008	$0	$262,569	$16,807,577
EJP Credit	-	-	$0	$0	($770,000)	($770,000)	$0	($19,370)	($789,370)
One Bill Billing Fees	-	-	$0	$0	($195,509)	($195,509)	$0	$0	($195,509)
Retail Revenue Total	**652,444**	**1,656,290,761**	**$523,990,092**	**$11,470,860**	**($965,509)**	**$534,495,444**	**$291,344,491**	**$11,930,493**	**$837,770,428**
Late Payment Charges					$4,230,741	$4,230,741			$4,230,741
One Bill Billing Fees					$195,509	$195,509			$195,509
Supervision and Administration Burdens					$503,286	$503,286			$503,286
Misc. 3rd Party Billings					$351,144	$351,144			$351,144
Other Misc. Fees - Service Re-Establishment Charge					$33,824	$33,824		$229	$34,053
Other Misc. Fees - Service Line-No Access Customer Fines					$209,300	$209,300			$209,300
Other Misc. Fees - AMR Opt-Out Meter Reading Fees					$570	$570			$570
Revenue Total	**652,444**	**1,656,290,761**	**$523,990,092**	**$11,470,860**	**$4,558,865**	**$540,019,818**	**$291,344,491**	**$11,930,722**	**$843,295,031**

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Sch 2

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026
Index to Class Cost of Service Study

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Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026
Summary of Results

Line	Account	Balance	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
1	Base Delivery	493,439	372,808	74,535	2,564	7,167	15,788	19,212	27	941	2	397
2	Other Revenue	308,730	244,492	51,653	42	2,057	7,213	2,936	10	311	2	14
3	**Total Revenue**	802,168	617,300	126,187	2,605	9,224	23,001	22,148	37	1,252	4	411
4												
5	Expenses	712,724	547,526	112,366	1,439	8,378	21,735	19,310	17	1,591	4	358
6	Net income	89,444	69,774	13,821	1,166	846	1,266	2,838	20	(339)	(0)	53
7												
8	Rate Base	2,241,921	1,626,460	365,209	3,443	39,808	95,916	100,292	34	7,717	11	3,032
9	*Returns Original Filing*	*2.18%*	*1.88%*	*3.46%*	*30.58%*	*1.52%*	*1.76%*	*3.70%*	*203.67%*	*(8.21%)*	*(4.93%)*	*(1.13%)*
10	Return on Rate Base	3.99%	4.29%	3.78%	33.88%	2.12%	1.32%	2.83%	58.12%	(4.40%)	(1.83%)	1.74%
11	Relative Return	1.00	1.07527	0.95	8.49	0.53	0.33	0.71	14.57	(1.10)	(0.46)	0.44
12	Revenue Requirement	892,016	677,624	141,656	1,692	11,545	29,385	27,276	20	2,215	5	600
13												
14	Operating expenses	536,888	413,774	85,358	1,301	5,991	15,678	13,462	14	1,147	3	160
15	Uncollectibles expense	17,019	14,568	2,433	0	0	17	0	0	0	0	0
16	Depreciation expense	99,703	77,351	14,793	88	1,190	3,091	2,856	2	236	1	95
17	General tax / Other	59,121	41,863	9,866	27	1,181	2,929	2,938	0	215	0	102
18	GRT	0	0	0	0	0	0	0	0	0	0	0
19		712,730	547,556	112,450	1,416	8,361	21,715	19,256	17	1,598	4	357
20	Pre-tax income	179,286	130,068	29,206	275	3,183	7,670	8,020	3	617	1	242
21	Income taxes	25,266	18,330	4,116	39	449	1,081	1,130	0	87	0	34
22	Net income	154,020	111,738	25,090	237	2,735	6,589	6,890	2	530	1	208
23												
24	Return on Rate Base	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%
25												
26	Revenue increase (decrease)	89,848	60,324	15,468	(913)	2,321	6,384	5,128	(17)	963	1	189
27	Revenue increase (decrease) %	11.20%	9.77%	12.26%	(35.06%)	25.17%	27.76%	23.15%	(47.01%)	76.92%	31.35%	45.93%

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Total
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Line	Account	No.	Balance	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
1	**I. GAS PLANT IN SERVICE**		0.512										
2	**A. INTANGIBLE PLANT**												
3	Franchise & Consents	302	3	2	0	0	0	0	0	0	0	0	0
4	Software & Other Intangibles	303I	1,770	1,327	279	1	26	66	63	0	5	0	2
5	**Intangible Plant**		1,773	1,329	280	1	26	66	63	0	5	0	2
6													
7	**B. TRANSMISSION PLANT**												
8	Structures	365	22,371	13,494	4,704	0	669	1,658	1,666	0	120	0	60
9	Land, Struct and Improve	366	15,029	9,065	3,160	0	449	1,114	1,119	0	81	0	41
10	Mains	367	326,971	197,221	68,750	0	9,779	24,228	24,348	1	1,760	1	882
11	Measuring and Reg. Sta. Equip.	369	135,744	81,878	28,542	0	4,060	10,058	10,108	1	731	1	366
12	**Transmission Plant**	360-368	500,115	301,657	105,156	0	14,957	37,057	37,242	2	2,692	2	1,349
13													
14	**C. DISTRIBUTION PLANT**												
15	Land and Land Rights	374	5,886	4,546	881	4	72	188	176	0	14	0	6
16	Structures and Improvements	375	21,390	16,520	3,201	14	262	682	638	0	50	0	21
17	Mains	376	1,411,161	1,067,279	205,547	17	22,128	55,373	54,840	6	3,978	7	1,985
18	Mains- Direct Assign TC	376TC	0	0	0	0	0	0	0	0	0	0	0
19	Meas. & Reg. Stat. Equip. - Genera	378	427,227	257,693	89,830	0	12,778	31,656	31,814	2	2,300	2	1,153
20	Services	380	992,657	849,991	137,694	362	357	2,375	1,585	9	255	6	23
21	Meters	381	370,608	306,394	49,649	622	2,216	8,203	2,722	36	700	2	64
22	Meters Install.	382	0	0	0	0	0	0	0	0	0	0	0
23	House Regulators	383	10,024	9,268	756	0	0	0	0	0	0	0	0
24	House Regulators Install	384	8,308	7,681	627	0	0	0	0	0	0	0	0
25	Indust. Meas. & Reg. Station Equip.	385	14,705	0	0	1,097	2,214	5,484	5,512	0	398	0	0
26	Other Property on Cust Premises	386	0	0	0	0	0	0	0	0	0	0	0
27	**Distribution Plant**	374-388	3,261,965	2,519,372	488,186	2,116	40,026	103,962	97,286	53	7,695	17	3,252
28													
29	**D. GENERAL PLANT**												
30	General Plant	389	83,778	66,338	11,422	320	927	2,176	2,362	2	198	0	33
31	Common Plant	398	53,850	42,640	7,342	205	596	1,399	1,518	1	127	0	21
32	**General Plant**	389-399	137,628	108,978	18,764	525	1,523	3,575	3,881	3	325	1	55
33													
34	**TOTAL UTILITY PLANT**		3,901,481	2,931,336	612,386	2,642	56,532	144,660	138,472	58	10,716	20	4,658

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35													
36	**II. DEPRECIATION RESERVE**												
37	Unallocated	108	0	0	0	0	0	0	0	0	0	0	0
38	Intangible Plant	111	1,666	1,250	263	1	24	62	60	0	5	0	2
39	Storage Plant	108	0	0	0	0	0	0	0	0	0	0	0
40	Transmission Plant	109	88,472	53,364	18,603	0	2,646	6,556	6,588	0	476	0	239
41	Distribution- Mains	108M	533,369	403,394	77,690	6	8,364	20,929	20,728	2	1,503	3	750
42	Distribution- Services	108S	367,674	314,832	51,001	134	132	880	587	3	94	2	8
43	Distribution- Meters	108Mt	106,649	88,170	14,287	179	638	2,361	783	10	201	1	18
44	Distribution- Other	108O	81,056	62,600	11,188	91	1,148	2,892	2,836	1	212	0	87
45	General Plant	109	47,320	37,469	6,452	181	524	1,229	1,334	1	112	0	19
46	**Depreciation Reserve**	108	1,226,206	961,079	179,483	592	13,476	34,909	32,916	18	2,603	6	1,124
47													
48	**III. OTHER RATE BASE ITEMS**												
49	Materials and Supplies	105	27,458	20,814	3,975	124	418	923	1,099	0	88	0	16
50	Storage Gas	107M	53,841	28,327	10,040	1,615	2,411	3,944	6,875	1	510	0	118
51	CWIP	CWIP	29,702	22,940	4,445	19	364	947	886	0	70	0	30
52	Other Regulatory Assets	182P	24,168	17,533	3,937	37	429	1,034	1,081	0	83	0	33
53	EBCap Adjustment	EBCap	(190,179)	(137,970)	(30,980)	(292)	(3,377)	(8,136)	(8,508)	(3)	(655)	(1)	(257)
54	Accum Deferred Income Taxes	190	(460,205)	(345,089)	(72,582)	(259)	(6,726)	(17,250)	(16,456)	(7)	(1,271)	(2)	(563)
55	CWC	CWC	33,102	25,093	4,792	149	504	1,113	1,325	1	106	0	19
56	CWC- Supply-related	CWC-Su	48,760	24,555	8,678	0	2,727	3,591	8,433	1	671	0	103
57	**Other Rate Base**		(433,353)	(343,797)	(67,694)	1,394	(3,249)	(13,835)	(5,264)	(6)	(396)	(2)	(502)
58													
59	**TOTAL RATE BASE**		2,241,921	1,626,460	365,209	3,443	39,808	95,916	100,292	34	7,717	11	3,032
60													
61	**I. OPERATING AND MAINTENANCE EXPENSES**												
62	**A. PRODUCTION EXPENSE**												
63	2. Other Gas Supply Expenses												
64	Natural Gas City Gate Purchases	804	272,070	214,901	46,584	0	1,733	6,345	2,244	10	251	2	0
65	Unbilled Wholesale Gas	804	0	0	0	0	0	0	0	0	0	0	0
66	Energy Trading- Gas Supply	813	0	0	0	0	0	0	0	0	0	0	0
67	**Subtotal-Production expenses**	710-813	272,070	214,901	46,584	0	1,733	6,345	2,244	10	251	2	0
68													
69	**B. STORAGE EXPENSES**												
70	Storage Opers & Labor	841	0	0	0	0	0	0	0	0	0	0	0
71	Maintenance Exp- Admin	843	2,517	1,324	469	75	113	184	321	0	24	0	6
72	**Subtotal- Storage expenses**	840-850	2,517	1,324	469	75	113	184	321	0	24	0	6
73													

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74	**C. TRANSMISSION EXPENSES**												
75	Mains Operating	850-856	8,691	5,242	1,827	0	260	644	647	0	47	0	23
76	Rents	860	0	0	0	0	0	0	0	0	0	0	0
77	Mains Maintenance	861-865	8,360	5,042	1,758	0	250	619	623	0	45	0	23
78	Maintenance Other Equip.	865	665	401	140	0	20	49	50	0	4	0	2
79	**Subtotal-Transmission**	850-867	17,716	10,686	3,725	0	530	1,313	1,319	0	95	0	48
80													
81	**D. DISTRIBUTION O&M EXPENSE**												
82	Operation Supv & Engineering	870	6,020	4,771	824	22	65	156	165	0	14	0	2
83	Distribution Load Dispatching	871	2,882	1,738	606	0	86	214	215	0	16	0	8
84	Mains and Services Expenses	874	9,470	7,553	1,352	1	89	227	222	0	17	0	8
85	Meas & Reg Exp General	875	743	448	156	0	22	55	55	0	4	0	2
86	Meas & Reg Exp Industrial	875	302	0	0	23	46	113	113	0	8	0	0
87	Meter & House Regulator Exp	878	6,337	5,239	849	11	38	140	47	1	12	0	1
88	Cust Installations Field	879	235	217	18	0	0	0	0	0	0	0	0
89	Other Expenses	880	11,615	10,212	1,089	0	49	131	119	0	9	0	4
90	Rents	881	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
91	Maint Supv & Engineering	885	1,988	1,576	272	7	22	52	55	0	5	0	1
92	Maint Struct & Improv	886	0	0	0	0	0	0	0	0	0	0	0
93	Maint of Mains	887	2,860	2,163	417	0	45	112	111	0	8	0	4
94	Maint. of Meas. & Reg. General	889	1,065	805	155	0	17	42	41	0	3	0	1
95	Maint. of Meas. & Reg.- Indust	890	3,028	0	0	226	456	1,129	1,135	0	82	0	0
96	Maint. of Services	892	51,590	44,176	7,156	19	19	123	82	0	13	0	1
97	Maint. of Meters & House Regulato	893	994	822	133	2	6	22	7	0	2	0	0
98	Maint. Other Equip.	894	73	56	11	0	1	2	2	0	0	0	0
99	**Dist. Oper. & Maint. Exp.**	870-899	99,202	79,776	13,039	310	960	2,520	2,371	1	192	1	33
100	**Total O&M Expenses**		391,504	306,687	63,817	386	3,335	10,362	6,255	11	562	2	86
101			100.00%	87.92%	9.38%	0.00%	0.43%	1.13%	1.03%	0.00%	0.08%	0.00%	0.04%
102	**II. CUSTOMER ACCOUNTS AND SERVICE**			78.34%									
103	Supervision	901	1,086	1,002	78	0	1	3	2	0	0	0	0
104	Meter Reading Expenses	902	620	512	83	1	4	14	5	0	1	0	0
105	Customer Records & Collection Exp	903	11,050	10,193	816	1	6	23	10	0	1	0	0
106	Uncollectible Accounts	904	15,303	13,204	2,085	0	0	13	0	0	0	0	0
107	Miscellaneous Customer Accounts I	905	4,088	3,771	293	1	4	12	7	0	0	0	0
108	**Customer Accts. Exp.**	901-905	32,147	28,683	3,354	4	14	64	24	0	3	0	0
109													

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110	**III. CUSTOMER ACCOUNTS AND INFORMATION**												
111	Supervision	907	0	0	0	0	0	0	0	0	0	0	0
112	Labor	908Lab	0	0	0	0	0	0	0	0	0	0	0
113	Low Income Disc	908LI	9,359	7,110	1,486	18	121	308	286	0	23	0	6
114	Cust Assist Programs	908Prog	14,581	10,579	2,529	112	229	512	560	1	57	0	2
115	EE_Programs	908EE	23,668	12,669	4,448	587	1,028	1,708	2,994	0	233	0	0
116	Econ Dev	908EDP	1,000	760	159	2	13	33	31	0	2	0	1
117	Info/ Demo / Misc	912-916	1,094	1,010	82	0	0	1	0	0	0	0	0
118	**Customer Service Exp.**	908-919	49,702	32,128	8,704	719	1,391	2,563	3,871	1	316	0	9
119	**Customer Accts. & Serv. Exp.**	901-919	81,849	60,811	12,059	723	1,405	2,627	3,895	1	318	0	9
120													
121	**E. ADMINISTRATIVE AND GENERAL**												
122	Administrative & General Salaries	920	17,280	13,803	2,310	59	179	430	453	0	38	0	6
123	Office Supplies & Expenses	921	15,588	12,373	2,123	56	168	402	424	0	36	0	5
124	Admin Transferred	921	0	0	0	0	0	0	0	0	0	0	0
125	Outside Services Employed	923	2,781	2,207	379	10	30	72	76	0	6	0	1
126	Property Insurance	924	1,457	1,092	230	1	21	55	52	0	4	0	2
127	Injuries & Damages	925	2,091	1,661	284	7	22	54	57	0	5	0	1
128	Employee Pensions and Benefits	926	4,808	3,912	609	15	44	106	111	0	9	0	1
129	Regulatory Commission Expenses	928	3,924	2,847	639	6	70	168	176	0	14	0	5
130	Misc General Exp	930	5,075	2,556	903	0	284	374	878	0	70	0	11
131	A&G- Rents	931	25,831	19,026	4,089	39	432	1,042	1,086	0	84	0	32
132	Maint General Plant	935	4	3	0	0	0	0	0	0	0	0	0
133	**Admin & Genl. Exp.**	920-932	78,838	59,480	11,567	193	1,250	2,702	3,312	1	266	0	65
134													
135	**Total Operating Expenses**		552,190	426,978	87,443	1,301	5,991	15,691	13,462	14	1,147	3	160
136													
137	**II. DEPRECIATION EXPENSE**												
138	Intangible Plant	403	134	100	21	0	2	5	5	0	0	0	0
139	Storage Plant	403	897	472	167	27	40	66	115	0	9	0	2
140	Transmission Plant	404	10,918	6,585	2,296	0	327	809	813	0	59	0	29
141	Mains	403M	37,135	28,086	5,409	0	582	1,457	1,443	0	105	0	52
142	Services	403S	23,039	19,728	3,196	8	8	55	37	0	6	0	1
143	Meters	403Mt	17,444	14,421	2,337	29	104	386	128	2	33	0	3
144	Distr Other	403O	6,843	5,285	945	8	97	244	239	0	18	0	7
145	General Plant	404	4,293	3,399	585	16	47	111	121	0	10	0	2
146	Amort Regulatory Debits	407	(1,000)	(725)	(163)	(2)	(18)	(43)	(45)	(0)	(3)	(0)	(1)
147	OPEN1	403	0	0	0	0	0	0	0	0	0	0	0
148	**Depreciation Expense**		99,703	77,351	14,793	88	1,190	3,091	2,856	2	236	1	95
149													

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150	**III. TAXES and OTHER**												
151	**A. GENERAL TAXES**												
152	Taxes- Labor based	408L	6,809	5,392	928	26	75	177	192	0	16	0	3
153	Taxes- Plant based	408P	51,431	35,811	8,799	1	1,092	2,719	2,714	0	197	0	98
154	General Taxes	408O	881	660	139	0	13	33	31	0	2	0	1
155	OPEN1	408	0	0	0	0	0	0	0	0	0	0	0
156	**General Taxes**		59,121	41,863	9,866	27	1,181	2,929	2,938	0	215	0	102
157													
158	**B. GROSS RECEIPTS TAX**												
159	Gross Receipts tax		0	0	0	0	0	0	0	0	0	0	0
160	**Gross Receipts Tax**		0	0	0	0	0	0	0	0	0	0	0
161													
162	**B. FEDERAL / STATE INCOME TAXES**												
163	Fed / State Income Tax Expense		1,710	1,334	264	22	16	24	54	0	(6)	(0)	1
164	**Income Taxes**	409-411	1,710	1,334	264	22	16	24	54	0	(6)	(0)	1
165	**Total Taxes**	408-411	60,831	43,197	10,130	49	1,197	2,953	2,992	1	209	0	103
166													
167	**TOTAL EXPENSES**		712,724	547,526	112,366	1,439	8,378	21,735	19,310	17	1,591	4	358
168													
169	**IV. OPERATING REVENUES at Present Rates**												
170	Base Delivery	480	493,439	372,808	74,535	2,564	7,167	15,788	19,212	27	941	2	397
171	Commodity	480C	272,070	214,901	46,584	0	1,733	6,345	2,244	10	251	2	0
172	GRT	480GRT	0	0	0	0	0	0	0	0	0	0	0
173	MFC	480MFC	10,798	9,517	1,054	0	43	149	29	0	7	0	0
174	SBC / EE	480SBC	0	0	0	0	0	0	0	0	0	0	0
175	Supervision to Gas		481	372	76	1	5	14	12	0	1	0	0
176	Late payment		4,083	3,523	556	0	0	3	0	0	0	0	0
177	Miscellaneous revenue		594	451	94	1	8	20	18	0	1	0	0
178	EJP Discount		(526)	(400)	(84)	(1)	(7)	(17)	(16)	(0)	(1)	(0)	(0)
179	Billing Service Fee		0	0	0	0	0	0	0	0	0	0	0
180	Off System	415/416	0	0	0	0	0	0	0	0	0	0	0
181	Other Revenue		21,229	16,127	3,371	40	275	699	649	0	53	0	14
182	**TOTAL REVENUE**		802,168	617,300	126,187	2,605	9,224	23,001	22,148	37	1,252	4	411
183													
184	**Total Expenses**		712,724	547,526	112,366	1,439	8,378	21,735	19,310	17	1,591	4	358
185													
186	**V. Net Income at Present Rates**		89,444	69,774	13,821	1,166	846	1,266	2,838	20	(339)	(0)	53
187													
188	**RATE BASE**		2,241,921	1,626,460	365,209	3,443	39,808	95,916	100,292	34	7,717	11	3,032
189	Return on Rate Base		3.99%	4.29%	3.78%	33.88%	2.12%	1.32%	2.83%	58.12%	(4.40%)	(1.83%)	1.74%
190													

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Total
Class Allocations - Total
Sch 2B
Tot

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026
Class Allocations - Total

Line	Account	No.	Balance	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
191	**REVENUE REQUIREMENTS**												
192	Target Rate of Return		6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%
193	Rate Base		2,241,921	1,626,460	365,209	3,443	39,808	95,916	100,292	34	7,717	11	3,032
194													
195	Operating expenses, Depreciation		636,590	491,125	100,150	1,389	7,181	18,769	16,318	17	1,383	4	255
196	Uncollectible accounts		17,019	14,568	2,433	0	0	17	0	0	0	0	0
197	General taxes / Other		59,121	41,863	9,866	27	1,181	2,929	2,938	0	215	0	102
198	Subtotal- Operating Costs to recove		712,730	547,556	112,450	1,416	8,361	21,715	19,256	17	1,598	4	357
199													
200	Target Return on rate base		154,020	111,738	25,090	237	2,735	6,589	6,890	2	530	1	208
201	Income Taxes		25,266	18,330	4,116	39	449	1,081	1,130	0	87	0	34
202													
203	Subtotal- Rev Req before GRT		892,016	677,624	141,656	1,692	11,545	29,385	27,276	20	2,215	5	600
204	GRT needed		0	0	0	0	0	0	0	0	0	0	0
205	**TOTAL REVENUE REQUIREMENT**		892,016	677,624	141,656	1,692	11,545	29,385	27,276	20	2,215	5	600
206													
207	Revenue at Present rates		802,168	617,300	126,187	2,605	9,224	23,001	22,148	37	1,252	4	411
208	Revenue Excess (Deficiency)		(89,848)	(60,324)	(15,468)	913	(2,321)	(6,384)	(5,128)	17	(963)	(1)	(189)
209													

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

FuncClass
Revenu
Sch 2C
Tot

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026
Revenue Requirement By Functional Classification

Line	Account Description	Total	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
1	**Demand-related**											
2	Supply-Storage	17,568	10,840	3,229	241	568	861	1,676	0	128	0	25
3	Transmission	67,934	41,055	14,329	(3)	2,012	4,989	5,008	0	362	0	182
4	Distribution	137,328	79,475	27,420	420	4,850	11,661	12,263	1	893	1	345
5	Procurement	1,231	1,137	85	0	1	4	3	0	0	0	0
6		224,061	132,506	45,062	658	7,432	17,515	18,951	1	1,383	1	552
7	**Demand-related, Per dth**	**$1.88**	**$2.31**	**$2.22**	**$0.13**	**$1.17**	**$2.09**	**$0.96**	**$0.42**	**$0.88**	**$2.24**	**$2.29**
8												
9	**Commodity-related**											
10	Supply-Storage	272,070	214,901	46,584	0	1,733	6,345	2,244	10	251	2	0
11		272,070	214,901	46,584	0	1,733	6,345	2,244	10	251	2	0
12												
13	Gas Deliveries, dth	119,157,769	57,396,400	20,285,244	5,183,444	6,375,125	8,393,053	19,712,047	2,490	1,568,609	401	240,955
14	**Commodity-related, Per dth**	**$2.28**	**$3.74**	**$2.30**	**$0.00**	**$0.27**	**$0.76**	**$0.11**	**$3.95**	**$0.16**	**$4.06**	**$0.00**
15												
16	**Customer-related**											
17	Collections	4,348	4,011	320	1	2	9	4	0	0	0	0
18	Distribution	383,584	318,855	49,097	1,033	2,376	5,506	6,077	9	581	2	48
19	Billing	7,953	7,350	593	0	1	9	(0)	0	0	0	(0)
20	Sales Promotion	0	0	0	0	0	0	0	0	0	0	0
21		395,885	330,216	50,010	1,034	2,380	5,524	6,082	9	581	2	48
22												
23	Number of Bills	7,749,146	7,152,406	583,811	192	1,512	10,072	840	36	216	48	12
24	**Customer-related, Per bill**	**$51.09**	**$46.17**	**$85.66**	**$5,383.83**	**$1,573.58**	**$548.50**	**$7,239.98**	**$244.47**	**$2,690**	**$44.93**	**$3,994**
25												
26	**Total revenue requirement**	**892,016**	**677,624**	**141,656**	**1,692**	**11,545**	**29,385**	**27,276**	**20**	**2,215**	**5**	**600**
27												
28	**Total revenue requirement**	892,016	677,624	141,656	1,692	11,545	29,385	27,276	20	2,215	5	600
29												

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

CustChg
Customer Charge Costs
Sch 2D
Tot

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026
Customer Charge Costs

	Account Description	Total	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
1	**RATE BASE AND RETURN**											
2	Services, cost	992,657	849,991	137,694	362	357	2,375	1,585	9	255	6	23
3	Meters & Regulators cost	388,940	323,343	51,032	622	2,216	8,203	2,722	36	700	2	64
4	Accum Depr, Mains-Cust, Svc, Mtr	(474,323)	(403,002)	(65,288)	(313)	(770)	(3,240)	(1,370)	(14)	(296)	(3)	(27)
5	ADIT- Service / Meter	(162,804)	(138,130)	(22,368)	(96)	(306)	(1,261)	(512)	(5)	(113)	(1)	(10)
6	Rate Base	744,470	632,203	101,070	575	1,497	6,077	2,425	26	546	4	49
7	Required Rate of return	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%
8	Return on Rate Base	51,145	43,432	6,943	39	103	417	167	2	37	0	3
9	Income tax gross-up	8,390	7,125	1,139	6	17	68	27	0	6	0	1
10	Uncollectibles gross-up	1,241	1,105	136	0	0	0	0	0	0	0	0
11	**Return on Rate Base**	60,776	51,662	8,218	46	120	486	194	2	44	0	4
12												
13	**O&M and OTHER COSTS**											
14	Distribution Customer, O&M	70,898	61,138	9,135	36	73	321	160	1	30	0	3
15	Distribution Customer, Cust Accts	12,553	11,313	1,168	3	10	37	19	0	2	0	0
16	Billing Customer, Cust Accts	6,767	6,246	510	0	1	9	1	0	0	0	0
17	Collections Customer, Cust Accts	3,598	3,315	268	1	2	8	4	0	0	0	0
18	Less: Uncollectible	(6,119)	(5,436)	(680)	0	0	(3)	0	0	0	0	0
19	Distribution Customer, A&G (Labor)	58,260	46,451	8,212	126	560	1,346	1,412	1	121	0	30
20	Billing Customer, A&G (Labor)	386	357	29	0	0	1	0	0	0	0	0
21	Depr Exp, Mains-Cust, Svc, Mtr	40,483	34,149	5,533	38	113	441	165	2	39	0	4
22	Prop Tax, Mains-Cust	15,023	13,851	1,144	1	3	21	2	0	1	0	0
23	Uncollectibles gross-up	4,173	3,746	425	0	0	1	0	0	0	0	0
24	**Expenses**	206,022	175,129	25,746	204	764	2,181	1,764	5	192	1	37
25	**Total Return and Expenses**	266,799	226,791	33,964	250	883	2,668	1,957	7	236	1	41
26												
27	Number of Meters	645,762	596,034	48,651	16	126	839	70	3	18	4	1
28												
29	Return Component	$7.84	$7.22	$14.08	$239.40	$79.13	$48.28	$230.84	$57.63	$202.04	$5.93	$328.25
30	Expense Component	$26.59	$24.49	$44.10	$1,060.29	$504.93	$216.59	$2,099.43	$128.20	$891.17	$23.73	$3,066.95
31	**Customer Charge Costs, per month**	**$34.43**	**$31.71**	**$58.18**	**$1,299.69**	**$584.06**	**$264.87**	**$2,330.28**	**$185.83**	**$1,093.21**	**$29.66**	**$3,395.19**
32												
33	Plant in Service- Cost	3,901,481	2,931,336	612,386	2,642	56,532	144,660	138,472	58	10,716	20	4,658
34	Mains-C/Svc / Mtr % Plant	35.4%	40.0%	30.8%	37.3%	4.6%	7.3%	3.1%	77.1%	8.9%	38.7%	1.9%
35	ADIT	(460,205)	(345,089)	(72,582)	(259)	(6,726)	(17,250)	(16,456)	(7)	(1,271)	(2)	(563)
36												
37	Total Uncollectibles	15,303	13,204	2,085	0	0	13	0	0	0	0	0
38	Total Revenue	802,168	617,300	126,187	2,605	9,224	23,001	22,148	37	1,252	4	411
39	Uncollectibles %	1.9%	2.1%	1.7%	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%
40	Uncollectibles gross-up	1.9%	2.2%	1.7%	0.0%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Functions
Functionalization
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Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026
Functionalization

Line	Account	No.	Balance	Allocator	Supply-Storage	Collections	Transmission	Distribution	Billing	Sales Promotion	Procurement
1	**I. GAS PLANT IN SERVICE**										
2	**A. INTANGIBLE PLANT**										
3	Franchise & Consents	302	3	Dist	-	-	-	3	-	-	-
4	Software & Other Intangibles	303I	1,770	Oper-Pt	-	-	235	1,534	-	-	-
5	**Intangible Plant**		1,773		-	-	235	1,538	-	-	-
6											
7	**B. TRANSMISSION PLANT**										
8	Structures	365	22,371	Tran	-	-	22,371	-	-	-	-
9	Land, Struct and Improve	366	15,029	Tran	-	-	15,029	-	-	-	-
10	Mains	367	326,971	Tran	-	-	326,971	-	-	-	-
11	Measuring and Reg. Sta. Equip.	369	135,744	Tran	-	-	135,744	-	-	-	-
12	**Transmission Plant**	360-368	500,115		-	-	500,115	-	-	-	-
13											
14	**C. DISTRIBUTION PLANT**										
15	Land and Land Rights	374	5,886	Dist	-	-	-	5,886	-	-	-
16	Structures and Improvements	375	21,390	Dist	-	-	-	21,390	-	-	-
17	Mains	376	1,411,161	Dist	-	-	-	1,411,161	-	-	-
18	Mains- Direct Assign TC	376TC	-	Dist	-	-	-	-	-	-	-
19	Meas. & Reg. Stat. Equip. - General	378	427,227	Dist	-	-	-	427,227	-	-	-
20	Services	380	992,657	Dist	-	-	-	992,657	-	-	-
21	Meters	381	370,608	Dist	-	-	-	370,608	-	-	-
22	Meters Install.	382	-	Dist	-	-	-	-	-	-	-
23	House Regulators	383	10,024	Dist	-	-	-	10,024	-	-	-
24	House Regulators Install	384	8,308	Dist	-	-	-	8,308	-	-	-
25	Indust. Meas. & Reg. Station Equip.	385	14,705	Dist	-	-	-	14,705	-	-	-
26	Other Property on Cust Premises	386	-	Dist	-	-	-	-	-	-	-
27	**Distribution Plant**	374-388	3,261,965		-	-	-	3,261,965	-	-	-
28											
29	**D. GENERAL PLANT**										
30	General Plant	389	83,778	Labor	2,515	1,345	1,191	76,217	2,511	-	-
31	Common Plant	398	53,850	Labor	1,617	864	765	48,989	1,614	-	-
32	**General Plant**	389-399	137,628		4,132	2,209	1,956	125,206	4,125	-	-
33											
34	**TOTAL UTILITY PLANT**		3,901,481		4,132	2,209	502,306	3,388,709	4,125	-	-

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Niagara Mohawk Power Corporation (Gas)
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Functionalization

Line	Account	No.	Balance	Allocator	Supply-Storage	Collections	Transmission	Distribution	Billing	Sales Promotion	Procurement
35											
36	**II. DEPRECIATION RESERVE**										
37	Unallocated	108	-	Oper-Pt	-	-	-	-	-	-	-
38	Intangible Plant	111	1,666	Intan-Pt	-	-	221	1,445	-	-	-
39	Storage Plant	108	-	Supp	-	-	-	-	-	-	-
40	Transmission Plant	109	88,472	Tran	-	-	88,472	-	-	-	-
41	Distribution- Mains	108M	533,369	Dist	-	-	-	533,369	-	-	-
42	Distribution- Services	108S	367,674	Dist	-	-	-	367,674	-	-	-
43	Distribution- Meters	108Mt	106,649	Dist	-	-	-	106,649	-	-	-
44	Distribution- Other	108O	81,056	Dist	-	-	-	81,056	-	-	-
45	General Plant	108.7	47,320	Labor	1,421	760	673	43,049	1,418	-	-
46	**Depreciation Reserve**	108	1,226,206		1,421	760	89,366	1,133,242	1,418	-	-
47											
48	**III. OTHER RATE BASE ITEMS**										
49	Materials and Supplies	105	27,458	O&MxGas	-	395	1,961	24,260	722	-	120
50	Storage Gas	107M	53,841	Supp	53,841	-	-	-	-	-	-
51	CWIP	CWIP	29,702	Dist	-	-	-	29,702	-	-	-
52	Other Regulatory Assets	182P	24,168	RateBase	1,057	23	3,574	19,468	43	-	3
53	EBCap Adjustment	EBCap	(190,179)	RateBase	(8,318)	(183)	(28,124)	(153,194)	(339)	-	(21)
54	Accum Deferred Income Taxes	190	(460,205)	Oper-Pt	-	-	(61,178)	(399,028)	-	-	-
55	CWC	CWC	33,102	O&MxGas	-	476	2,364	29,247	870	-	144
56	CWC- Supply-related	CWC-Su	48,760	Supp	48,760	-	-	-	-	-	-
57	**Other Rate Base**		(433,353)		95,341	712	(81,403)	(449,544)	1,295	-	246
58											
59	**TOTAL RATE BASE**		2,241,921		98,052	2,161	331,537	1,805,923	4,002	-	246
60											
61	**I. OPERATING AND MAINTENANCE EXPENSES**										
62	**A. PRODUCTION EXPENSE**										
63	2. Other Gas Supply Expenses										
64	Natural Gas City Gate Purchases	804	272,070	Supp	272,070	-	-	-	-	-	-
65	Unbilled Wholesale Gas	804.1	-	Supp	-	-	-	-	-	-	-
66	Energy Trading- Gas Supply	813	-	Supp	-	-	-	-	-	-	-
67	**Subtotal-Production expenses**	710-813	272,070		272,070	-	-	-	-	-	-
68											
69	**B. STORAGE EXPENSES**										
70	Storage Opers & Labor	841	-	Supp	-	-	-	-	-	-	-
71	Maintenance Exp- Admin	843	2,517	Supp	2,517	-	-	-	-	-	-
72	**Subtotal- Storage expenses**	840-850	2,517		2,517	-	-	-	-	-	-
73											

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Niagara Mohawk Power Corporation (Gas)
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Functionalization

Line	Account	No.	Balance	Allocator	Supply-Storage	Collections	Transmission	Distribution	Billing	Sales Promotion	Procurement
74	**C. TRANSMISSION EXPENSES**										
75	Mains Operating	850-856	8,691	Tran	-	-	8,691	-	-	-	-
76	Rents	860	-	Tran	-	-	-	-	-	-	-
77	Mains Maintenance	861-865	8,360	Tran	-	-	8,360	-	-	-	-
78	Maintenance Other Equip.	865	665	Tran	-	-	665	-	-	-	-
79	**Subtotal-Transmission**	850-867	17,716		-	-	17,716	-	-	-	-
80											
81	**D. DISTRIBUTION O&M EXPENSE**										
82	Operation Supv & Engineering	870	6,020	Dist	-	-	-	6,020	-	-	-
83	Distribution Load Dispatching	871	2,882	Dist	-	-	-	2,882	-	-	-
84	Mains and Services Expenses	874	9,470	Dist	-	-	-	9,470	-	-	-
85	Meas & Reg Exp General	875	743	Dist	-	-	-	743	-	-	-
86	Meas & Reg Exp Industrial	875	302	Dist	-	-	-	302	-	-	-
87	Meter & House Regulator Exp	878	6,337	Dist	-	-	-	6,337	-	-	-
88	Cust Installations Field	879	235	Dist	-	-	-	235	-	-	-
89	Other Expenses	880	11,615	Dist	-	-	-	11,615	-	-	-
90	Rents	881	(0)	Dist	-	-	-	(0)	-	-	-
91	Maint Supv & Engineering	885	1,988	Dist	-	-	-	1,988	-	-	-
92	Maint Struct & Improv	886	-	Dist	-	-	-	-	-	-	-
93	Maint of Mains	887	2,860	Dist	-	-	-	2,860	-	-	-
94	Maint. of Meas. & Reg. General	889	1,065	Dist	-	-	-	1,065	-	-	-
95	Maint. of Meas. & Reg.- Indust	890	3,028	Dist	-	-	-	3,028	-	-	-
96	Maint. of Services	892	51,590	Dist	-	-	-	51,590	-	-	-
97	Maint. of Meters & House Regulators	893	994	Dist	-	-	-	994	-	-	-
98	Maint. Other Equip.	894	73	Dist	-	-	-	73	-	-	-
99	**Dist. Oper. & Maint. Exp.**	870-899	99,202		-	-	-	99,202	-	-	-
100	**Total O&M Expenses**		391,504		274,586	-	17,716	99,202	-	-	-
101											
102	**II. CUSTOMER ACCOUNTS AND SERVICE**										
103	Supervision	901	1,086	FUNC-901	-	95	-	716	265	-	10
104	Meter Reading Expenses	902	620	Dist	-	-	-	620	-	-	-
105	Customer Records & Collection Expense	903	11,050	FUNC-903	-	2,927	-	2,429	5,650	-	43
106	Uncollectible Accounts	904	15,303	Dist Rev	5,439	10	1,525	8,309	18	-	1
107	Miscellaneous Customer Accounts Exp.	905	4,088	FUNC-905	-	566	-	2,670	834	-	19
108	**Customer Accts. Exp.**	901-905	32,147		5,439	3,598	1,525	14,744	6,767	-	74
109											

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Niagara Mohawk Power Corporation (Gas)
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Rate Year Ending March 31, 2026
Functionalization

Line	Account	No.	Balance	Allocator	Supply-Storage	Collections	Transmission	Distribution	Billing	Sales Promotion	Procurement
110	**III. CUSTOMER ACCOUNTS AND INFORMATION**										
111	Supervision	907	-	Dist	-	-	-	-	-	-	-
112	Labor	908Lab	-	Dist	-	-	-	-	-	-	-
113	Low Income Disc	908LI	9,359	Dist	-	-	-	9,359	-	-	-
114	Cust Assist Programs	908Prog	14,581	Dist	-	-	-	14,581	-	-	-
115	EE Programs	908EE	23,668	Dist	-	-	-	23,668	-	-	-
116	Econ Dev	908EDP	1,000	Dist	-	-	-	1,000	-	-	-
117	Info/ Demo / Misc	912-916	1,094	Dist	-	-	-	1,094	-	-	-
118	Customer Service Exp.	908-919	49,702		-	-	-	49,702	-	-	-
119	Customer Accts. & Serv. Exp.	901-919	81,849		5,439	3,598	1,525	64,445	6,767	-	74
120											
121	**E. ADMINISTRATIVE AND GENERAL**										
122	Administrative & General Salaries	920	17,280	FUNC-920	-	26	-	16,443	31	-	780
123	Office Supplies & Expenses	921	15,588	FUNC-921	-	(2)	-	15,435	0	-	154
124	Admin Transferred	921	-	FUNC-921	-	-	-	-	-	-	-
125	Outside Services Employed	923	2,781	FUNC-923	-	13	-	2,762	1	-	5
126	Property Insurance	924	1,457	Oper-Pt	-	-	194	1,263	-	-	-
127	Injuries & Damages	925	2,091	FUNC-925	-	11	-	2,059	14	-	7
128	Employee Pensions and Benefits	926	4,808	FUNC-926	-	271	-	4,029	340	-	168
129	Regulatory Commission Expenses	928	3,924	Dist	-	-	-	3,924	-	-	-
130	Misc General Exp	930.2	5,075	Dist	-	-	-	5,075	-	-	-
131	A&G- Rents	931	25,831	Dist	-	-	-	25,831	-	-	-
132	Maint General Plant	935	4	Labor	0	0	0	3	0	-	-
133	**Admin & Genl. Exp.**	920-932	78,838		0	319	194	76,825	386	-	1,114
134											
135	**Total Operating Expenses**		552,190		280,025	3,917	19,435	240,472	7,154	-	1,187
136											
137	**II. DEPRECIATION EXPENSE**										
138	Intangible Plant	403	134	Intan-Pt	-	-	18	116	-	-	-
139	Storage Plant	403	897	Supp	897	-	-	-	-	-	-
140	Transmission Plant	404	10,918	Tran	-	-	10,918	-	-	-	-
141	Mains	403M	37,135	Dist	-	-	-	37,135	-	-	-
142	Services	403S	23,039	Dist	-	-	-	23,039	-	-	-
143	Meters	403Mt	17,444	Dist	-	-	-	17,444	-	-	-
144	Distr Other	403O	6,843	Dist	-	-	-	6,843	-	-	-
145	General Plant	404	4,293	Labor	129	69	61	3,905	129	-	-
146	Amort Regulatory Debits	407	(1,000)	Dist	-	-	-	(1,000)	-	-	-
147	OPEN1	403	-	None	-	-	-	-	-	-	-
148	**Depreciation Expense**		99,703		1,026	69	10,997	87,483	129	-	-
149											

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Line	Account	No.	Balance	Allocator	Supply-Storage	Collections	Transmission	Distribution	Billing	Sales Promotion	Procurement
150	**III. TAXES and OTHER**										
151	**A. GENERAL TAXES**										
152	Taxes- Labor based	408L	6,809	Labor	204	109	97	6,195	204	-	-
153	Taxes- Plant based	408P	51,431	Plant_Real	-	-	10,899	40,532	-	-	-
154	General Taxes	408O	881	Plant	-	-	117	764	-	-	-
155	OPEN1	408	-	None	-	-	-	-	-	-	-
156	**General Taxes**		59,121		204	109	11,113	47,490	204	-	-
157											
158	**B. GROSS RECEIPTS TAX**										
159	Gross Receipts tax		-	RevReq	-	-	-	-	-	-	-
160	**Gross Receipts Tax**		-		-	-	-	-	-	-	-
161											
162	**B. FEDERAL / STATE INCOME TAXES**										
163	Fed / State Income Tax Expense		1,710	Pretax	(145)	(67)	660	1,407	(123)	-	(21)
164	**Income Taxes**	409-411	1,710		(145)	(67)	660	1,407	(123)	-	(21)
165	**Total Taxes**	408-411	60,831		59	42	11,773	48,897	81	-	(21)
166											
167	**TOTAL EXPENSES**		712,724		281,110	4,028	42,205	376,852	7,363	-	1,166
168											
169	**IV. OPERATING REVENUES at Present Rates**										
170	Base Delivery	480	493,439	RevReq_PF	-	497	76,307	415,656	921	-	57
171	Commodity	480C	272,070	Supp	272,070	-	-	-	-	-	-
172	GRT	480GRT	-	Supp	-	-	-	-	-	-	-
173	MFC	480MFC	10,798	Dist	-	-	-	10,798	-	-	-
174	SBC / EE	480SBC	-	Dist	-	-	-	-	-	-	-
175	Supervision to Gas		481	Dist	-	-	-	481	-	-	-
176	Late payment		4,083	Dist_Rev	1,451	3	407	2,217	5	-	0
177	Miscellaneous revenue		594	Dist	-	-	-	594	-	-	-
178	EJP Discount		(526)	Dist	-	-	-	(526)	-	-	-
179	Billing Service Fee		-	Dist	-	-	-	-	-	-	-
180	Off System	415/416	-	Dist	-	-	-	-	-	-	-
181	Other Revenue		21,229	Dist	-	-	-	21,229	-	-	-
182	**TOTAL REVENUE**		802,168		273,521	500	76,714	450,450	926	-	57
183											
184	**Total Expenses**		712,724		281,110	4,028	42,205	376,852	7,363	-	1,166
185											
186	**V. Net Income at Present Rates**		89,444		(7,590)	(3,528)	34,509	73,598	(6,437)	-	(1,109)
187											
188	**RATE BASE**		2,241,921		98,052	2,161	331,537	1,805,923	4,002	-	246
189	Return on Rate Base		3.99%		(7.74%)	(163.23%)	10.41%	4.08%	(160.85%)	-	(450.93%)
190											

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Line	Account	No.	Balance	Allocator	Supply-Storage	Collections	Transmission	Distribution	Billing	Sales Promotion	Procurement
191	**REVENUE REQUIREMENTS**										
192	Target Rate of Return		6.87%		6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.8700%
193	Rate Base		2,241,921		98,052	2,161	331,537	1,805,923	4,002	0	246
194											
195	Operating expenses, Depreciation		636,591		275,612	3,976	28,907	319,646	7,264	0	1,186
196	Uncollectible accounts		17,019	Uncollect_RR	5,980	90	1,401	9,357	165	0	26
197	General taxes / Other		59,121		204	109	11,113	47,490	204	0	0
198	Subtotal- Operating Costs to recover		712,730		281,796	4,175	41,421	376,493	7,633	0	1,212
199											
200	Target Return on rate base		154,020		6,736	148	22,777	124,067	275	0	17
201	Income Taxes		25,266	16.40%	1,105	24	3,736	20,353	45	0	3
202				14.09%							
203	Subtotal- Rev Req before GRT		892,016		289,638	4,348	67,934	520,912	7,953	0	1,231
204	GRT needed		0	0.00%	0	0	0	0	0	0	0
205	**TOTAL REVENUE REQUIREMENT**		892,016		289,638	4,348	67,934	520,912	7,953	0	1,231
206											
207	Revenue at Present rates		802,168		273,521	500	76,714	450,450	926	0	57
208	Revenue Excess (Deficiency)		(89,848)		(16,117)	(3,848)	8,780	(70,462)	(7,027)	0	(1,174)
209											

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Line	Account	No.	Supply-Storage		Demand	Commodity		Distribution		Demand	Customer	
1	**I. GAS PLANT IN SERVICE**											
2	**A. INTANGIBLE PLANT**											
3	Franchise & Consents	302	-	None	-	-	-	3	Dist_Pt	1	2	-
4	Software & Other Intangibles	303I	-	Supp_Pt	-	-	-	1,534	Dist_Pt	559	976	-
5	**Intangible Plant**		- -		-	-	-	1,538		560	978	-
6												
7	**B. TRANSMISSION PLANT**						-					
8	Structures	365	-	None	-	-	-	-	None	-	-	-
9	Land, Struct and Improve	366	-	None	-	-	-	-	None	-	-	-
10	Mains	367	-	None	-	-	-	-	None	-	-	-
11	Measuring and Reg. Sta. Equip.	369	-	None	-	-	-	-	None	-	-	-
12	**Transmission Plant**	360-368	-		-	-	-	-		-	-	-
14	**C. DISTRIBUTION PLANT**											
15	Land and Land Rights	374	-	None	-	-	-	5,886	Dist_Pt	2,142	3,743	-
16	Structures and Improvements	375	-	None	-	-	-	21,390	Dist_Pt	7,786	13,604	-
17	Mains	376	-	None	-	-	-	1,411,161	MinSys-Mains	735,459	675,702	-
18	Mains- Direct Assign TC	376TC	-	None	-	-	-	-	Customer	-	-	-
19	Meas. & Reg. Stat. Equip. - General	378	-	None	-	-	-	427,227	Demand	427,227	-	-
20	Services	380	-	None	-	-	-	992,657	MinSys-Serv	-	992,657	-
21	Meters	381	-	None	-	-	-	370,608	Customer	-	370,608	-
22	Meters Install.	382	-	None	-	-	-	-	Customer	-	-	-
23	House Regulators	383	-	None	-	-	-	10,024	Customer	-	10,024	-
24	House Regulators Install	384	-	None	-	-	-	8,308	Customer	-	8,308	-
25	Indust. Meas. & Reg. Station Equip.	385	-	None	-	-	-	14,705	Demand	14,705	-	-
26	Other Property on Cust Premises	386	-	None	-	-	-	-	Dist_Pt	-	-	-
27	**Distribution Plant**	374-388	-		-	-	-	3,261,965		1,187,319	2,074,646	-
28												
29	**D. GENERAL PLANT**											
30	General Plant	389	2,515	Demand	2,515	-	-	76,217	Dist_Lab	10,427	65,790	-
31	Common Plant	398	1,617	Demand	1,617	-	-	48,989	Dist_Lab	6,702	42,287	-
32	**General Plant**	389-399	4,132		4,132	-	-	125,206		17,129	108,077	-
33												
34	**TOTAL UTILITY PLANT**		4,132		4,132	-	-	3,388,709		1,205,008	2,183,701	-

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Line	Account	No.	Supply-Storage		Demand	Commodity		Distribution		Demand	Customer	
35												
36	**II. DEPRECIATION RESERVE**											
37	Unallocated	108	-	None	-	-	-	-	None	-	-	-
38	Intangible Plant	111	-	None	-	-	-	1,445	Dist_Int	526	919	-
39	Storage Plant	108	-	None	-	-	-	-	None	-	-	-
40	Transmission Plant	109	-	None	-	-	-	-	None	-	-	-
41	Distribution- Mains	108M	-	None	-	-	-	533,369	Mains_Dist	277,978	255,392	-
42	Distribution- Services	108S	-	None	-	-	-	367,674	Services	-	367,674	-
43	Distribution- Meters	108Mt	-	None	-	-	-	106,649	Customer	-	106,649	-
44	Distribution- Other	108O	-	None	-	-	-	81,056	Dist_Oth	33,105	47,951	-
45	General Plant	109	1,421	Demand	1,421	-	-	43,049	Dist_Lab	5,889	37,160	-
46	**Depreciation Reserve**	108	1,421		1,421	-	-	1,133,242		317,498	815,744	-
47												
48	**III. OTHER RATE BASE ITEMS**											
49	Materials and Supplies	105	-	None	-	-	-	24,260	Dist_OM	3,172	21,088	-
50	Storage Gas	107M	53,841	Demand	53,841	-	-	-	None	-	-	-
51	CWIP	CWIP	-	None	-	-	-	29,702	Dist_Pt	10,811	18,891	-
52	Other Regulatory Assets	182P	1,057	Demand	1,057	-	-	19,468	Dist_Pt	7,086	12,382	-
53	EBCap Adjustment	EBCap	(8,318)	Demand	(8,318)	-	-	(153,194)	Dist_Pt	(55,761)	(97,433)	-
54	Accum Deferred Income Taxes	190	-	None	-	-	-	(399,028)	Dist_Pt	(145,242)	(253,786)	-
55	CWC	CWC	-	None	-	-	-	29,247	Dist_OM	3,824	25,423	-
56	CWC- Supply-related	CWC-Su	48,760	Demand	48,760	-	-	-	None	-	-	-
57	**Other Rate Base**		95,341		95,341	-	-	(449,544)		(176,109)	(273,435)	-
58												
59	**TOTAL RATE BASE**		98,052		98,052	-	-	1,805,923		711,401	1,094,522	-
60												
61	**I. OPERATING AND MAINTENANCE EXPENSES**											
62	**A. PRODUCTION EXPENSE**											
63												
64	Natural Gas City Gate Purchases	804	272,070	Commodity	-	272,070	-	-	None	-	-	-
65	Unbilled Wholesale Gas	804	-	Commodity	-	-	-	-	None	-	-	-
66	Energy Trading- Gas Supply	813	-	None	-	-	-	-	None	-	-	-
67	**Subtotal-Production expenses**	710-813	272,070		-	272,070	-	-		-	-	-
68												
69	**B. STORAGE EXPENSES**											
70	Storage Opers & Labor	841	-	Demand	-	-	-	-	None	-	-	-
71	Maintenance Exp- Admin	843	2,517	Demand	2,517	-	-	-	None	-	-	-
72	**Subtotal- Storage expenses**	840-850	2,517		2,517	-		-		-	-	-
73												

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Line	Account	No.	Supply-Storage		Demand	Commodity		Distribution		Demand	Customer	
74	**C. TRANSMISSION EXPENSES**											
75	Mains Operating	850-856	-	None	-	-	-	-	None	-	-	-
76	Rents	860	-	None	-	-	-	-	None	-	-	-
77	Mains Maintenance	861-865	-	None	-	-	-	-	None	-	-	-
78	Maintenance Other Equip.	865	-	None	-	-	-	-	None	-	-	-
79	**Subtotal-Transmission**	850-867	-		-	-	-	-		-	-	-
80												
81	**D. DISTRIBUTION O&M EXPENSE**											
82	Operation Supv & Engineering	870	-	None	-	-	-	6,020	Dist_Lab	824	5,196	-
83	Distribution Load Dispatching	871	-	None	-	-	-	2,882	Demand	2,882	-	-
84	Mains and Services Expenses	874	-	None	-	-	-	9,470	Mains_Serv	2,897	6,572	-
85	Meas & Reg Exp General	875	-	None	-	-	-	743	Demand	743	-	-
86	Meas & Reg Exp Industrial	875	-	None	-	-	-	302	Demand	302	-	-
87	Meter & House Regulator Exp	878	-	None	-	-	-	6,337	Customer	-	6,337	-
88	Cust Installations Field	879	-	None	-	-	-	235	Customer	-	235	-
89	Other Expenses	880	-	None	-	-	-	11,615	Dist_Lab	1,589	10,026	-
90	Rents	881	-	None	-	-	-	(0)	Dist_Lab	(0)	(0)	-
91	Maint Supv & Engineering	885	-	None	-	-	-	1,988	Dist_Lab	272	1,716	-
92	Maint Struct & Improv	886	-	None	-	-	-	-	Demand	-	-	-
93	Maint of Mains	887	-	None	-	-	-	2,860	Mains_Dist	1,491	1,370	-
94	Maint. of Meas. & Reg. General	889	-	None	-	-	-	1,065	Mains_Dist	555	510	-
95	Maint. of Meas. & Reg.- Indust	890	-	None	-	-	-	3,028	Demand	3,028	-	-
96	Maint. of Services	892	-	None	-	-	-	51,590	Services	-	51,590	-
97	Maint. of Meters & House Regulators	893	-	None	-	-	-	994	Customer	-	994	-
98	Maint. Other Equip.	894	-	None	-	-	-	73	Dist_Pt	26	46	-
99	**Dist. Oper. & Maint. Exp.**	870-899	-		-	-	-	99,202		14,610	84,592	-
100	**Total O&M Expenses**		274,586		2,517	272,070	-	99,202		14,610	84,592	-
101												
102	**II. CUSTOMER ACCOUNTS AND SERVICE**											
103	Supervision	901	-	None	-	-	-	716	Customer	-	716	-
104	Meter Reading Expenses	902	-	None	-	-	-	620	Customer	-	620	-
105	Customer Records & Collection Expen	903	-	None	-	-	-	2,429	Customer	-	2,429	-
106	Uncollectible Accounts	904	5,439	Demand	5,439	-	-	8,309	D-RevReq_PF	2,191	6,119	-
107	Miscellaneous Customer Accounts Exp	905	-	None	-	-	-	2,670	Customer	-	2,670	-
108	**Customer Accts. Exp.**	901-905	5,439		5,439	-	-	14,744		2,191	12,553	-
109												

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Line	Account	No.	Supply-Storage		Demand	Commodity		Distribution		Demand	Customer	
110	**III. CUSTOMER ACCOUNTS AND**											
111	Supervision	907	-	None	-	-	-	-	Customer	-	-	-
112	Labor	908Lab	-	None	-	-	-	-	Customer	-	-	-
113	Low Income Disc	908LI	-	None	-	-	-	9,359	Customer	-	9,359	-
114	Cust Assist Programs	908Prog	-	None	-	-	-	14,581	Customer	-	14,581	-
115	EE_Programs	908EE	-	None	-	-	-	23,668	Customer	-	23,668	-
116	Econ Dev	908EDP	-	None	-	-	-	1,000	Customer	-	1,000	-
117	Info/ Demo / Misc	912-916	-	None	-	-	-	1,094	Customer	-	1,094	-
118	**Customer Service Exp.**	908-919	-		-	-	-	49,702		-	49,702	-
119	**Customer Accts. & Serv. Exp.**	901-919	5,439		5,439	-	-	64,445		2,191	62,255	-
120												
121	**E. ADMINISTRATIVE AND GENERAL**											
122	Administrative & General Salaries	920	-	None	-	-	-	16,443	Dist_Lab	2,250	14,193	-
123	Office Supplies & Expenses	921	-	None	-	-	-	15,435	Dist_Lab	2,112	13,324	-
124	Admin Transferred	921	-	None	-	-	-	-	Dist_Lab	-	-	-
125	Outside Services Employed	923	-	None	-	-	-	2,762	Dist_Lab	378	2,384	-
126	Property Insurance	924	-	None	-	-	-	1,263	Dist_Pt	460	803	-
127	Injuries & Damages	925	-	None	-	-	-	2,059	Dist_Lab	282	1,777	-
128	Employee Pensions and Benefits	926	-	None	-	-	-	4,029	Dist_Lab	551	3,478	-
129	Regulatory Commission Expenses	928	-	None	-	-	-	3,924	Customer	-	3,924	-
130	Misc General Exp	930	-	None	-	-	-	5,075	Demand	5,075	-	-
131	A&G- Rents	931	-	Demand	-	-	-	25,831	Dist_Lab	3,534	22,297	-
132	Maint General Plant	935	0	Demand	0	-	-	3	Dist_Lab	0	3	-
133	**Admin & Genl. Exp.**	920-932	0		0	-	-	76,825		14,641	62,184	-
134												
135	**Total Operating Expenses**		280,025		7,955	272,070	-	240,472		31,441	209,031	-
136												
137	**II. DEPRECIATION EXPENSE**											
138	Intangible Plant	403	-	None	-	-	-	116	Dist_Int	42	74	-
139	Storage Plant	403	897	Demand	897	-	-	-	Demand	-	-	-
140	Transmission Plant	404	-	None	-	-	-	-	None	-	-	-
141	Mains	403M	-	None	-	-	-	37,135	Mains_Dist	19,354	17,781	-
142	Services	403S	-	None	-	-	-	23,039	Services	-	23,039	-
143	Meters	403Mt	-	None	-	-	-	17,444	Customer	-	17,444	-
144	Distr Other	403O	-	None	-	-	-	6,843	Dist_Oth	2,795	4,048	-
145	General Plant	404	129	Demand	129	-	-	3,905	Dist_Lab	534	3,371	-
146	Amort Regulatory Debits	407	-	None	-	-	-	(1,000)	Demand	(1,000)	-	-
147	OPEN1	403	-	None	-	-	-	-	None	-	-	-
148	**Depreciation Expense**		1,026		1,026	-	-	87,483		21,725	65,757	-
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Line	Account	No.	Supply-Storage		Demand	Commodity		Distribution		Demand	Customer	
150	**III. TAXES and OTHER**											
151	**A. GENERAL TAXES**											
152	Taxes- Labor based	408L	204	Supp_Lab	204	-	-	6,195	Dist_Lab	847	5,347	-
153	Taxes- Plant based	408P	-	None	-	-	-	40,532	Dist_Pt_Real	25,509	15,023	-
154	General Taxes	408O	-	None	-	-	-	764	Dist_Pt	278	486	-
155	OPEN1	408	-	None	-	-	-	-	None	-	-	-
156	**General Taxes**		204		204	-	-	47,490		26,635	20,856	-
157												
158	**B. GROSS RECEIPTS TAX**											
159	Gross Receipts tax		-	None	-	-	-	-	None	-	-	-
160	**Gross Receipts Tax**		-		-	-	-	-		-	-	-
161												
162	**B. FEDERAL / STATE INCOME TAXES**											
163	Fed / State Income Tax Expense		(145)	Supp_Pretax	(145)	-	-	1,407	Dist_Pretax	570	838	-
164	**Income Taxes**	409-411	(145)		(145)	-	-	1,407		570	838	-
165	**Total Taxes**	408-411	59		59	-	-	48,897		27,204	21,693	-
166												
167	**TOTAL EXPENSES**		281,110		9,041	272,070	-	376,852		80,371	296,481	-
168												
169	**IV. OPERATING REVENUES at Present Rates**											
170	Base Delivery	480	-	None	-	-	-	415,656	D-RevReq_PF	109,579	306,077	-
171	Commodity	480C	272,070	Commodity	-	272,070	-	-	None	-	-	-
172	GRT	480T	-	None	-	-	-	-	D-RevReq_PF	-	-	-
173	MFC	480MFC	-	None	-	-	-	10,798	Customer	-	10,798	-
174	SBC / EE	480SBC	-	None	-	-	-	-	Customer	-	-	-
175	Supervision to Gas		-	None	-	-	-	481	Customer	-	481	-
176	Late payment		1,451	Demand	1,451	-	-	2,217	Dist_Rev	584	1,632	-
177	Miscellaneous revenue		-	None	-	-	-	594	Customer	-	594	-
178	EJP Discount		-	None	-	-	-	(526)	Customer	-	(526)	-
179	Billing Service Fee		-	None	-	-	-	-	Customer	-	-	-
180	Off System	415/416	-	None	-	-	-	-	Demand	-	-	-
181	Other Revenue		-	None	-	-	-	21,229	Customer	-	21,229	-
182	**TOTAL REVENUE**		273,521		1,451	272,070		450,450		110,164	340,286	
183												
184	**Total Expenses**		281,110		9,041	272,070	-	376,852		80,371	296,481	-
185												
186	**V. Net Income at Present Rates**		(7,590)		(7,590)	-	-	73,598		29,793	43,805	-
187												
188	**RATE BASE**		98,052		98,052	-	-	1,805,923		711,401	1,094,522	-
189	Return on Rate Base		(7.74%)		(7.74%)	-		4.08%		4.19%	4.00%	
190												

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Line	Account	No.	Supply-Storage		Demand	Commodity		Distribution		Demand	Customer	
191	**REVENUE REQUIREMENTS**											
192	Target Rate of Return		6.8700%		6.8700%	6.8700%		6.8700%		6.8700%	6.8700%	
193	Rate Base		98,052		98,052	0	-	1,805,923		711,401	1,094,522	-
194												
195	Operating expenses, Depreciation		275,612		3,543	272,070	-	319,646		50,976	268,669	-
196	Uncollectible accounts		5,980	Demand	5,980	0	-	9,357	Dist_Unc_RR	2,827	6,531	-
197	General taxes / Other		204		204	0	-	47,490		26,635	20,856	-
198	Subtotal- Operating Costs to recover		281,796		9,727	272,070	-	376,493		80,438	296,055	-
199												
200	Target Return on rate base		6,736		6,736	0	-	124,067		48,873	75,194	-
201	Income Taxes	16.40%	1,105		1,105	0	-	20,353		8,017	12,335	-
202												
203	Subtotal- Rev Req before GRT		289,638		17,568	272,070	-	520,912		137,328	383,584	-
204	GRT needed	0.00%	0		0	0	-	0		0	0	-
205	**TOTAL REVENUE REQUIREMENT**		289,638		17,568	272,070	-	520,912		137,328	383,584	-
206												
207	Revenue at Present rates		273,521		1,451	272,070	-	450,450		110,164	340,286	-
208	Revenue Excess (Deficiency)		(16,117)		(16,117)	0	-	(70,462)		(27,164)	(43,298)	-
209												

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Niagara Mohawk Power Corporation (Gas)
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Class Allocation - Supply -Storage Non -GAC

Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
1	**I. GAS PLANT IN SERVICE**													
2	**A. INTANGIBLE PLANT**													
3	Franchise & Consents	302	-	None	-	-	-	-	-	-	-	-	-	-
4	Software & Other Intangibles	303I	-	None	-	-	-	-	-	-	-	-	-	-
5	**Intangible Plant**		-		-	-	-	-	-	-	-	-	-	-
6														
7	**B. TRANSMISSION PLANT**													
8	Structures	365	-	None	-	-	-	-	-	-	-	-	-	-
9	Land, Struct and Improve	366	-	None	-	-	-	-	-	-	-	-	-	-
10	Mains	367	-	None	-	-	-	-	-	-	-	-	-	-
11	Measuring and Reg. Sta. Equip.	369	-	None	-	-	-	-	-	-	-	-	-	-
12	**Transmission Plant**	360-368	-		-	-	-	-	-	-	-	-	-	-
13														
14	**C. DISTRIBUTION PLANT**													
15	Land and Land Rights	374	-	None	-	-	-	-	-	-	-	-	-	-
16	Structures and Improvements	375	-	None	-	-	-	-	-	-	-	-	-	-
17	Mains	376	-	None	-	-	-	-	-	-	-	-	-	-
18	Mains- Direct Assign TC	376TC	-	None	-	-	-	-	-	-	-	-	-	-
19	Meas. & Reg. Stat. Equip. - General	378	-	None	-	-	-	-	-	-	-	-	-	-
20	Services	380	-	None	-	-	-	-	-	-	-	-	-	-
21	Meters	381	-	None	-	-	-	-	-	-	-	-	-	-
22	Meters Install.	382	-	None	-	-	-	-	-	-	-	-	-	-
23	House Regulators	383	-	None	-	-	-	-	-	-	-	-	-	-
24	House Regulators Install	384	-	None	-	-	-	-	-	-	-	-	-	-
25	Indust. Meas. & Reg. Station Equip.	385	-	None	-	-	-	-	-	-	-	-	-	-
26	Other Property on Cust Premises	386	-	None	-	-	-	-	-	-	-	-	-	-
27	**Distribution Plant**	374-388	-		-	-	-	-	-	-	-	-	-	-
28														
29	**D. GENERAL PLANT**													
30	General Plant	389	2,515	SuppD-Lab	1,619	464	45	67	111	191	0	14	0	3
31	Common Plant	398	1,617	SuppD-Lab	1,040	299	29	43	72	123	0	9	0	2
32	**General Plant**	389-399	4,132		2,659	763	74	110	183	314	0	23	0	5
33														
34	**TOTAL UTILITY PLANT**		4,132		2,659	763	74	110	183	314	0	23	0	5

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Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
35														
36	**II. DEPRECIATION RESERVE**													
37	Unallocated	108	-	None	-	-	-	-	-	-	-	-	-	-
38	Intangible Plant	111	-	None	-	-	-	-	-	-	-	-	-	-
39	Storage Plant	108	-	None	-	-	-	-	-	-	-	-	-	-
40	Transmission Plant	109	-	None	-	-	-	-	-	-	-	-	-	-
41	Distribution- Mains	108M	-	None	-	-	-	-	-	-	-	-	-	-
42	Distribution- Services	108S	-	None	-	-	-	-	-	-	-	-	-	-
43	Distribution- Meters	108Mt	-	None	-	-	-	-	-	-	-	-	-	-
44	Distribution- Other	108O	-	None	-	-	-	-	-	-	-	-	-	-
45	General Plant	109	1,421	SuppD-Lab	914	262	25	38	63	108	0	8	0	2
46	**Depreciation Reserve**	108	1,421		914	262	25	38	63	108	0	8	0	2
47														
48	**III. OTHER RATE BASE ITEMS**													
49	Materials and Supplies	105	-	None	-	-	-	-	-	-	-	-	-	-
50	Storage Gas	107M	53,841	Thru_Winter	28,327	10,040	1,615	2,411	3,944	6,875	1	510	0	118
51	CWIP	CWIP	-	None	-	-	-	-	-	-	-	-	-	-
52	Other Regulatory Assets	182P	1,057	RateBase	767	172	2	19	45	47	0	4	0	1
53	EBCap Adjustment	EBCap	(8,318)	RateBase	(6,034)	(1,355)	(13)	(148)	(356)	(372)	(0)	(29)	(0)	(11)
54	Accum Deferred Income Taxes	190	-	None	-	-	-	-	-	-	-	-	-	-
55	CWC	CWC	-	None	-	-	-	-	-	-	-	-	-	-
56	CWC- Supply-related	CWC-Su	48,760	Gas_Del_Firm	24,555	8,678	-	2,727	3,591	8,433	1	671	0	103
57	**Other Rate Base**		95,341		47,615	17,536	1,604	5,009	7,224	14,983	2	1,156	0	211
58														
59	**TOTAL RATE BASE**		98,052		49,359	18,037	1,653	5,081	7,344	15,190	2	1,172	0	215
60														
61	**I. OPERATING AND MAINTENANCE EXPENSES**													
62	**A. PRODUCTION EXPENSE**													
63	2. Other Gas Supply Expenses													
64	Natural Gas City Gate Purchases	804	-	None	-	-	-	-	-	-	-	-	-	-
65	Unbilled Wholesale Gas	804	-	None	-	-	-	-	-	-	-	-	-	-
66	Energy Trading- Gas Supply	813	-	None	-	-	-	-	-	-	-	-	-	-
67	**Subtotal-Production expenses**	710-813	-		-	-	-	-	-	-	-	-	-	-
68														
69	**B. STORAGE EXPENSES**													
70	Storage Opers & Labor	841	-	None	-	-	-	-	-	-	-	-	-	-
71	Maintenance Exp- Admin	843	2,517	Thru_Winter	1,324	469	75	113	184	321	0	24	0	6
72	**Subtotal- Storage expenses**	840-850	2,517		1,324	469	75	113	184	321	0	24	0	6
73														

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Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
74	**C. TRANSMISSION EXPENSES**													
75	Mains Operating	850-856	-	None	-	-	-	-	-	-	-	-	-	-
76	Rents	860	-	None	-	-	-	-	-	-	-	-	-	-
77	Mains Maintenance	861-865	-	None	-	-	-	-	-	-	-	-	-	-
78	Maintenance Other Equip.	865	-	None	-	-	-	-	-	-	-	-	-	-
79	**Subtotal-Transmission**	850-867	-		-	-	-	-	-	-	-	-	-	-
80														
81	**D. DISTRIBUTION O&M EXPENSE**													
82	Operation Supv & Engineering	870	-	None	-	-	-	-	-	-	-	-	-	-
83	Distribution Load Dispatching	871	-	None	-	-	-	-	-	-	-	-	-	-
84	Mains and Services Expenses	874	-	None	-	-	-	-	-	-	-	-	-	-
85	Meas & Reg Exp General	875	-	None	-	-	-	-	-	-	-	-	-	-
86	Meas & Reg Exp Industrial	875	-	None	-	-	-	-	-	-	-	-	-	-
87	Meter & House Regulator Exp	878	-	None	-	-	-	-	-	-	-	-	-	-
88	Cust Installations Field	879	-	None	-	-	-	-	-	-	-	-	-	-
89	Other Expenses	880	-	None	-	-	-	-	-	-	-	-	-	-
90	Rents	881	-	None	-	-	-	-	-	-	-	-	-	-
91	Maint Supv & Engineering	885	-	None	-	-	-	-	-	-	-	-	-	-
92	Maint Struct & Improv	886	-	None	-	-	-	-	-	-	-	-	-	-
93	Maint of Mains	887	-	None	-	-	-	-	-	-	-	-	-	-
94	Maint. of Meas. & Reg. General	889	-	None	-	-	-	-	-	-	-	-	-	-
95	Maint. of Meas. & Reg.- Indust	890	-	None	-	-	-	-	-	-	-	-	-	-
96	Maint. of Services	892	-	None	-	-	-	-	-	-	-	-	-	-
97	Maint. of Meters & House Regulators	893	-	None	-	-	-	-	-	-	-	-	-	-
98	Maint. Other Equip.	894	-	None	-	-	-	-	-	-	-	-	-	-
99	**Dist. Oper. & Maint. Exp.**	870-899	-		-	-	-	-	-	-	-	-	-	-
100	**Total O&M Expenses**		2,517		1,324	469	75	113	184	321	0	24	0	6
101														
102	**II. CUSTOMER ACCOUNTS AND SERVICE**													
103	Supervision	901	-	None	-	-	-	-	-	-	-	-	-	-
104	Meter Reading Expenses	902	-	None	-	-	-	-	-	-	-	-	-	-
105	Customer Records & Collection Expen	903	-	None	-	-	-	-	-	-	-	-	-	-
106	Uncollectible Accounts	904	5,439	WriteOff_Gas	4,441	990	-	-	8	-	-	-	-	-
107	Miscellaneous Customer Accounts Exp	905	-	None	-	-	-	-	-	-	-	-	-	-
108	**Customer Accts. Exp.**	901-905	5,439		4,441	990	-	-	8	-	-	-	-	-
109														

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Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
110	**III. CUSTOMER ACCOUNTS AND INFORMATION**													
111	Supervision	907	-	None	-	-	-	-	-	-	-	-	-	-
112	Labor	908Lab	-	None	-	-	-	-	-	-	-	-	-	-
113	Low Income Disc	908LI	-	None	-	-	-	-	-	-	-	-	-	-
114	Cust Assist Programs	908Prog	-	None	-	-	-	-	-	-	-	-	-	-
115	EE_Programs	908EE	-	None	-	-	-	-	-	-	-	-	-	-
116	Econ Dev	908EDP	-	None	-	-	-	-	-	-	-	-	-	-
117	Info/ Demo / Misc	912-916	-	None	-	-	-	-	-	-	-	-	-	-
118	**Customer Service Exp.**	908-919	-		-	-	-	-	-	-	-	-	-	-
119	**Customer Accts. & Serv. Exp.**	901-919	5,439		4,441	990	-	-	8	-	-	-	-	-
120														
121	**E. ADMINISTRATIVE AND GENERAL**													
122	Administrative & General Salaries	920	-	None	-	-	-	-	-	-	-	-	-	-
123	Office Supplies & Expenses	921	-	None	-	-	-	-	-	-	-	-	-	-
124	Admin Transferred	921	-	None	-	-	-	-	-	-	-	-	-	-
125	Outside Services Employed	923	-	None	-	-	-	-	-	-	-	-	-	-
126	Property Insurance	924	-	None	-	-	-	-	-	-	-	-	-	-
127	Injuries & Damages	925	-	None	-	-	-	-	-	-	-	-	-	-
128	Employee Pensions and Benefits	926	-	None	-	-	-	-	-	-	-	-	-	-
129	Regulatory Commission Expenses	928	-	None	-	-	-	-	-	-	-	-	-	-
130	Misc General Exp	930	-	None	-	-	-	-	-	-	-	-	-	-
131	A&G- Rents	931	-	None	-	-	-	-	-	-	-	-	-	-
132	Maint General Plant	935	0	None	-	-	-	-	-	-	-	-	-	-
133	**Admin & Genl. Exp.**	920-932	0		-	-	-	-	-	-	-	-	-	-
134														
135	**Total Operating Expenses**		7,955		5,765	1,459	75	113	193	321	0	24	0	6
136														
137	**II. DEPRECIATION EXPENSE**													
138	Intangible Plant	403	-	None	-	-	-	-	-	-	-	-	-	-
139	Storage Plant	403	897	Thru_Winter	472	167	27	40	66	115	0	9	0	2
140	Transmission Plant	404	-	None	-	-	-	-	-	-	-	-	-	-
141	Mains	403M	-	None	-	-	-	-	-	-	-	-	-	-
142	Services	403S	-	None	-	-	-	-	-	-	-	-	-	-
143	Meters	403Mt	-	None	-	-	-	-	-	-	-	-	-	-
144	Distr Other	403O	-	None	-	-	-	-	-	-	-	-	-	-
145	General Plant	404	129	SuppD-Lab	83	24	2	3	6	10	0	1	0	0
146	Amort Regulatory Debits	407	-	None	-	-	-	-	-	-	-	-	-	-
147	OPEN1	403	-	None	-	-	-	-	-	-	-	-	-	-
148	**Depreciation Expense**		1,026		555	191	29	44	71	124	0	9	0	2
149														

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Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
150	**III. TAXES and OTHER**													
151	**A. GENERAL TAXES**													
152	Taxes- Labor based	408L	204	SuppD-Lab	132	38	4	5	9	16	0	1	0	0
153	Taxes- Plant based	408P	-	None	-	-	-	-	-	-	-	-	-	-
154	General Taxes	408O	-	None	-	-	-	-	-	-	-	-	-	-
155	OPEN1	408	-	None	-	-	-	-	-	-	-	-	-	-
156	**General Taxes**		204		132	38	4	5	9	16	0	1	0	0
157														
158	**B. GROSS RECEIPTS TAX**													
159	Gross Receipts tax		-	None	-	-	-	-	-	-	-	-	-	-
160	**Gross Receipts Tax**		-		-	-	-	-	-	-	-	-	-	-
161														
162	**B. FEDERAL / STATE INCOME TAXES**													
163	Fed / State Income Tax Expense		(145)	SuppD-Pretax	(99)	(27)	(2)	(3)	(5)	(9)	(0)	(1)	(0)	(0)
164	**Income Taxes**	409-411	(145)		(99)	(27)	(2)	(3)	(5)	(9)	(0)	(1)	(0)	(0)
165	**Total Taxes**	408-411	59		33	11	2	2	4	7	0	1	0	0
166														
167	**TOTAL EXPENSES**		9,041		6,352	1,661	106	159	268	453	0	34	0	8
168														
169	**IV. OPERATING REVENUES at Present Rates**													
170	Base Delivery	480	-	None	-	-	-	-	-	-	-	-	-	-
171	Commodity	480C	-	None	-	-	-	-	-	-	-	-	-	-
172	GRT	480T	-	None	-	-	-	-	-	-	-	-	-	-
173	MFC	480MFC	-	None	-	-	-	-	-	-	-	-	-	-
174	SBC / EE	480SBC	-	None	-	-	-	-	-	-	-	-	-	-
175	Supervision to Gas		-	None	-	-	-	-	-	-	-	-	-	-
176	Late payment		1,451	WriteOff_Gas	1,185	264	-	-	2	-	-	-	-	-
177	Miscellaneous revenue		-	None	-	-	-	-	-	-	-	-	-	-
178	EJP Discount		-	None	-	-	-	-	-	-	-	-	-	-
179	Billing Service Fee		-	None	-	-	-	-	-	-	-	-	-	-
180	Off System	415/416	-	None	-	-	-	-	-	-	-	-	-	-
181	Other Revenue		-	None	-	-	-	-	-	-	-	-	-	-
182	**TOTAL REVENUE**		1,451		1,185	264	-	-	2	-	-	-	-	-
183														
184	**Total Expenses**		9,041		6,352	1,661	106	159	268	453	0	34	0	8
185														
186	**V. Net Income at Present Rates**		(7,590)		(5,168)	(1,397)	(106)	(159)	(266)	(453)	(0)	(34)	(0)	(8)
187														
188	**RATE BASE**		98,052		49,359	18,037	1,653	5,081	7,344	15,190	2	1,172	0	215
189	Return on Rate Base		(7.74%)		(10.47%)	(7.75%)	(6.43%)	(3.12%)	(3.62%)	(2.98%)	(2.62%)	(2.87%)	(3.89%)	(3.62%)
190														

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

SuppDem
Class Allocation - Supply -Storage Non -GAC
Sch 2G
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Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026
Class Allocation - Supply -Storage Non -GAC

Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
191	**REVENUE REQUIREMENTS**													
192	Target Rate of Return		6.8700%		6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%
193	Rate Base		98,052		49,359	18,037	1,653	5,081	7,344	15,190	2	1,172	0	215
194														
195	Operating expenses, Depreciation		3,543		1,879	660	105	156	256	446	0	33	0	8
196	Uncollectible accounts		5,980	WriteOff_Gas	4,883	1,088	-	-	9	-	-	-	-	-
197	General taxes / Other		204		132	38	4	5	9	16	0	1	0	0
198	Subtotal- Operating Costs to recover		9,727		6,893	1,786	108	162	274	461	0	34	0	8
199														
200	Target Return on rate base		6,736		3,391	1,239	114	349	505	1,044	0	81	0	15
201	Income Taxes		1,105	16.40%	556	203	19	57	83	171	0	13	0	2
202														
203	Subtotal- Rev Req before GRT		17,568		10,840	3,229	241	568	861	1,676	0	128	0	25
204	GRT needed		0	-	0	0	0	0	0	0	0	0	0	0
205	**TOTAL REVENUE REQUIREMENT**		17,568		10,840	3,229	241	568	861	1,676	0	128	0	25
206														
207	Revenue at Present rates		1,451		1,185	264	0	0	2	0	0	0	0	0
208	Revenue Excess (Deficiency)		(16,117)		(9,655)	(2,965)	(241)	(568)	(859)	(1,676)	(0)	(128)	(0)	(25)
209														

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

SuppCom
Class Allocation - Supply -Storage GAC
Sch 2H
CAl

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026
Class Allocation - Supply -Storage GAC

Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
1	**I. GAS PLANT IN SERVICE**													
2	**A. INTANGIBLE PLANT**													
3	Franchise & Consents	302	-	None	-	-	-	-	-	-	-	-	-	-
4	Software & Other Intangibles	303I	-	None	-	-	-	-	-	-	-	-	-	-
5	**Intangible Plant**		-		-	-	-	-	-	-	-	-	-	-
6														
7	**B. TRANSMISSION PLANT**													
8	Structures	365	-	None	-	-	-	-	-	-	-	-	-	-
9	Land, Struct and Improve	366	-	None	-	-	-	-	-	-	-	-	-	-
10	Mains	367	-	None	-	-	-	-	-	-	-	-	-	-
11	Measuring and Reg. Sta. Equip.	369	-	None	-	-	-	-	-	-	-	-	-	-
12	**Transmission Plant**	360-368	-		-	-	-	-	-	-	-	-	-	-
14	**C. DISTRIBUTION PLANT**													
15	Land and Land Rights	374	-	None	-	-	-	-	-	-	-	-	-	-
16	Structures and Improvements	375	-	None	-	-	-	-	-	-	-	-	-	-
17	Mains	376	-	None	-	-	-	-	-	-	-	-	-	-
18	Mains- Direct Assign TC	376TC	-	None	-	-	-	-	-	-	-	-	-	-
19	Meas. & Reg. Stat. Equip. - General	378	-	None	-	-	-	-	-	-	-	-	-	-
20	Services	380	-	None	-	-	-	-	-	-	-	-	-	-
21	Meters	381	-	None	-	-	-	-	-	-	-	-	-	-
22	Meters Install.	382	-	None	-	-	-	-	-	-	-	-	-	-
23	House Regulators	383	-	None	-	-	-	-	-	-	-	-	-	-
24	House Regulators Install	384	-	None	-	-	-	-	-	-	-	-	-	-
25	Indust. Meas. & Reg. Station Equip.	385	-	None	-	-	-	-	-	-	-	-	-	-
26	Other Property on Cust Premises	386	-	None	-	-	-	-	-	-	-	-	-	-
27	**Distribution Plant**	374-388	-		-	-	-	-	-	-	-	-	-	-
28														
29	**D. GENERAL PLANT**													
30	General Plant	389	-	None	-	-	-	-	-	-	-	-	-	-
31	Common Plant	398	-	None	-	-	-	-	-	-	-	-	-	-
32	**General Plant**	389-399	-		-	-	-	-	-	-	-	-	-	-
33														
34	**TOTAL UTILITY PLANT**		-		-	-	-	-	-	-	-	-	-	-

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SuppCom
Class Allocation - Supply -Storage GAC
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Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026
Class Allocation - Supply -Storage GAC

Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
35														
36	**II. DEPRECIATION RESERVE**													
37	Unallocated	108	-	None	-	-	-	-	-	-	-	-	-	-
38	Intangible Plant	111	-	None	-	-	-	-	-	-	-	-	-	-
39	Storage Plant	108	-	None	-	-	-	-	-	-	-	-	-	-
40	Transmission Plant	109	-	None	-	-	-	-	-	-	-	-	-	-
41	Distribution- Mains	108M	-	None	-	-	-	-	-	-	-	-	-	-
42	Distribution- Services	108S	-	None	-	-	-	-	-	-	-	-	-	-
43	Distribution- Meters	108Mt	-	None	-	-	-	-	-	-	-	-	-	-
44	Distribution- Other	108O	-	None	-	-	-	-	-	-	-	-	-	-
45	General Plant	109	-	None	-	-	-	-	-	-	-	-	-	-
46	**Depreciation Reserve**	108	-		-	-	-	-	-	-	-	-	-	-
47														
48	**III. OTHER RATE BASE ITEMS**													
49	Materials and Supplies	105	-	None	-	-	-	-	-	-	-	-	-	-
50	Storage Gas	107M	-	None	-	-	-	-	-	-	-	-	-	-
51	CWIP	CWIP	-	None	-	-	-	-	-	-	-	-	-	-
52	Other Regulatory Assets	182P	-	None	-	-	-	-	-	-	-	-	-	-
53	EBCap Adjustment	EBCap	-	None	-	-	-	-	-	-	-	-	-	-
54	Accum Deferred Income Taxes	190	-	None	-	-	-	-	-	-	-	-	-	-
55	CWC	CWC	-	RateBase	-	-	-	-	-	-	-	-	-	-
56	CWC- Supply-related	CWC-Su	-	Rev-Comm	-	-	-	-	-	-	-	-	-	-
57	**Other Rate Base**		-		-	-	-	-	-	-	-	-	-	-
58														
59	**TOTAL RATE BASE**		-		-	-	-	-	-	-	-	-	-	-
60														
61	**I. OPERATING AND MAINTENANCE EXPENSES**													
62	**A. PRODUCTION EXPENSE**													
63	2. Other Gas Supply Expenses													
64	Natural Gas City Gate Purchases	804	272,070	Rev-Comm	214,901	46,584	-	1,733	6,345	2,244	10	251	2	-
65	Unbilled Wholesale Gas	804	-	Rev-Comm	-	-	-	-	-	-	-	-	-	-
66	Energy Trading- Gas Supply	813	-	None	-	-	-	-	-	-	-	-	-	-
67	**Subtotal-Production expenses**	710-813	272,070		214,901	46,584	-	1,733	6,345	2,244	10	251	2	-
68														
69	**B. STORAGE EXPENSES**													
70	Storage Opers & Labor	841	-	None	-	-	-	-	-	-	-	-	-	-
71	Maintenance Exp- Admin	843	-	None	-	-	-	-	-	-	-	-	-	-
72	**Subtotal- Storage expenses**	840-850	-		-	-	-	-	-	-	-	-	-	-
73														

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Niagara Mohawk Power Corporation (Gas)
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Rate Year Ending March 31, 2026
Class Allocation - Supply -Storage GAC

Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
74	**C. TRANSMISSION EXPENSES**													
75	Mains Operating	850-856	-	None	-	-	-	-	-	-	-	-	-	-
76	Rents	860	-	None	-	-	-	-	-	-	-	-	-	-
77	Mains Maintenance	861-865	-	None	-	-	-	-	-	-	-	-	-	-
78	Maintenance Other Equip.	865	-	None	-	-	-	-	-	-	-	-	-	-
79	**Subtotal-Transmission**	850-867	-		-	-	-	-	-	-	-	-	-	-
80														
81	**D. DISTRIBUTION O&M EXPENSE**													
82	Operation Supv & Engineering	870	-	None	-	-	-	-	-	-	-	-	-	-
83	Distribution Load Dispatching	871	-	None	-	-	-	-	-	-	-	-	-	-
84	Mains and Services Expenses	874	-	None	-	-	-	-	-	-	-	-	-	-
85	Meas & Reg Exp General	875	-	None	-	-	-	-	-	-	-	-	-	-
86	Meas & Reg Exp Industrial	875	-	None	-	-	-	-	-	-	-	-	-	-
87	Meter & House Regulator Exp	878	-	None	-	-	-	-	-	-	-	-	-	-
88	Cust Installations Field	879	-	None	-	-	-	-	-	-	-	-	-	-
89	Other Expenses	880	-	None	-	-	-	-	-	-	-	-	-	-
90	Rents	881	-	None	-	-	-	-	-	-	-	-	-	-
91	Maint Supv & Engineering	885	-	None	-	-	-	-	-	-	-	-	-	-
92	Maint Struct & Improv	886	-	None	-	-	-	-	-	-	-	-	-	-
93	Maint of Mains	887	-	None	-	-	-	-	-	-	-	-	-	-
94	Maint. of Meas. & Reg. General	889	-	None	-	-	-	-	-	-	-	-	-	-
95	Maint. of Meas. & Reg.- Indust	890	-	None	-	-	-	-	-	-	-	-	-	-
96	Maint. of Services	892	-	None	-	-	-	-	-	-	-	-	-	-
97	Maint. of Meters & House Regulators	893	-	None	-	-	-	-	-	-	-	-	-	-
98	Maint. Other Equip.	894	-	None	-	-	-	-	-	-	-	-	-	-
99	**Dist. Oper. & Maint. Exp.**	870-899	-		-	-	-	-	-	-	-	-	-	-
100	**Total O&M Expenses**		272,070		214,901	46,584	-	1,733	6,345	2,244	10	251	2	-
101														
102	**II. CUSTOMER ACCOUNTS AND SERVICE**													
103	Supervision	901	-	None	-	-	-	-	-	-	-	-	-	-
104	Meter Reading Expenses	902	-	None	-	-	-	-	-	-	-	-	-	-
105	Customer Records & Collection Expen	903	-	None	-	-	-	-	-	-	-	-	-	-
106	Uncollectible Accounts	904	-	WriteOff_Gas	-	-	-	-	-	-	-	-	-	-
107	Miscellaneous Customer Accounts Exp	905	-	None	-	-	-	-	-	-	-	-	-	-
108	**Customer Accts. Exp.**	901-905	-		-	-	-	-	-	-	-	-	-	-
109														

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Niagara Mohawk Power Corporation (Gas)
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Rate Year Ending March 31, 2026
Class Allocation - Supply -Storage GAC

Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
110	**III. CUSTOMER ACCOUNTS AND INFORMATION**													
111	Supervision	907	-	None	-	-	-	-	-	-	-	-	-	-
112	Labor	908Lab	-	None	-	-	-	-	-	-	-	-	-	-
113	Low Income Disc	908LI	-	None	-	-	-	-	-	-	-	-	-	-
114	Cust Assist Programs	908Prog	-	None	-	-	-	-	-	-	-	-	-	-
115	EE_Programs	908EE	-	None	-	-	-	-	-	-	-	-	-	-
116	Econ Dev	908EDP	-	None	-	-	-	-	-	-	-	-	-	-
117	Info/ Demo / Misc	912-916	-	None	-	-	-	-	-	-	-	-	-	-
118	**Customer Service Exp.**	908-919	-		-	-	-	-	-	-	-	-	-	-
119	**Customer Accts. & Serv. Exp.**	901-919	-		-	-	-	-	-	-	-	-	-	-
120														
121	**E. ADMINISTRATIVE AND GENERAL**													
122	Administrative & General Salaries	920	-	None	-	-	-	-	-	-	-	-	-	-
123	Office Supplies & Expenses	921	-	None	-	-	-	-	-	-	-	-	-	-
124	Admin Transferred	921	-	None	-	-	-	-	-	-	-	-	-	-
125	Outside Services Employed	923	-	None	-	-	-	-	-	-	-	-	-	-
126	Property Insurance	924	-	None	-	-	-	-	-	-	-	-	-	-
127	Injuries & Damages	925	-	None	-	-	-	-	-	-	-	-	-	-
128	Employee Pensions and Benefits	926	-	None	-	-	-	-	-	-	-	-	-	-
129	Regulatory Commission Expenses	928	-	None	-	-	-	-	-	-	-	-	-	-
130	Misc General Exp	930	-	None	-	-	-	-	-	-	-	-	-	-
131	A&G- Rents	931	-	Acct931	-	-	-	-	-	-	-	-	-	-
132	Maint General Plant	935	-	None	-	-	-	-	-	-	-	-	-	-
133	**Admin & Genl. Exp.**	920-932	-		-	-	-	-	-	-	-	-	-	-
134														
135	**Total Operating Expenses**		272,070		214,901	46,584	-	1,733	6,345	2,244	10	251	2	-
136														
137	**II. DEPRECIATION EXPENSE**													
138	Intangible Plant	403	-	None	-	-	-	-	-	-	-	-	-	-
139	Storage Plant	403	-	None	-	-	-	-	-	-	-	-	-	-
140	Transmission Plant	404	-	None	-	-	-	-	-	-	-	-	-	-
141	Mains	403M	-	None	-	-	-	-	-	-	-	-	-	-
142	Services	403S	-	None	-	-	-	-	-	-	-	-	-	-
143	Meters	403Mt	-	None	-	-	-	-	-	-	-	-	-	-
144	Distr Other	403O	-	None	-	-	-	-	-	-	-	-	-	-
145	General Plant	404	-	None	-	-	-	-	-	-	-	-	-	-
146	Amort Regulatory Debits	407	-	None	-	-	-	-	-	-	-	-	-	-
147	OPEN1	403	-	None	-	-	-	-	-	-	-	-	-	-
148	**Depreciation Expense**		-		-	-	-	-	-	-	-	-	-	-
149														

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Class Allocation - Supply -Storage GAC

Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
150	**III. TAXES and OTHER**													
151	**A. GENERAL TAXES**													
152	Taxes- Labor based	408L	-	None	-	-	-	-	-	-	-	-	-	-
153	Taxes- Plant based	408P	-	None	-	-	-	-	-	-	-	-	-	-
154	General Taxes	408O	-	None	-	-	-	-	-	-	-	-	-	-
155	OPEN1	408	-	None	-	-	-	-	-	-	-	-	-	-
156	**General Taxes**		-		-	-	-	-	-	-	-	-	-	-
157														
158	**B. GROSS RECEIPTS TAX**													
159	Gross Receipts tax		-	None	-	-	-	-	-	-	-	-	-	-
160	**Gross Receipts Tax**		-		-	-	-	-	-	-	-	-	-	-
161														
162	**B. FEDERAL / STATE INCOME TAXES**													
163	Fed / State Income Tax Expense		-	SuppC-Pretax	-	-	-	-	-	-	-	-	-	-
164	**Income Taxes**	409-411	-		-	-	-	-	-	-	-	-	-	-
165	**Total Taxes**	408-411	-		-	-	-	-	-	-	-	-	-	-
166														
167	**TOTAL EXPENSES**		272,070		214,901	46,584	-	1,733	6,345	2,244	10	251	2	-
168														
169	**IV. OPERATING REVENUES at Present Rates**													
170	Base Delivery	480	-	None	-	-	-	-	-	-	-	-	-	-
171	Commodity	480C	272,070	Rev-Comm	214,901	46,584	-	1,733	6,345	2,244	10	251	2	-
172	GRT	480T	-	None	-	-	-	-	-	-	-	-	-	-
173	MFC	480MFC	-	None	-	-	-	-	-	-	-	-	-	-
174	SBC / EE	480SBC	-	None	-	-	-	-	-	-	-	-	-	-
175	Supervision to Gas		-	None	-	-	-	-	-	-	-	-	-	-
176	Late payment		-	WriteOff_Gas	-	-	-	-	-	-	-	-	-	-
177	Miscellaneous revenue		-	Total_RR	-	-	-	-	-	-	-	-	-	-
178	EJP Discount		-	None	-	-	-	-	-	-	-	-	-	-
179	Billing Service Fee		-	None	-	-	-	-	-	-	-	-	-	-
180	Off System	415/416	-	None	-	-	-	-	-	-	-	-	-	-
181	Other Revenue		-	None	-	-	-	-	-	-	-	-	-	-
182	**TOTAL REVENUE**		272,070		214,901	46,584	-	1,733	6,345	2,244	10	251	2	-
183														
184	**Total Expenses**		272,070		214,901	46,584	-	1,733	6,345	2,244	10	251	2	-
185														
186	**V. Net Income at Present Rates**		-		-	-	-	-	-	-	-	-	-	-
187														
188	**RATE BASE**		-		-	-	-	-	-	-	-	-	-	-
189	Return on Rate Base		-		-	-	-	-	-	-	-	-	-	-
190														

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191	**REVENUE REQUIREMENTS**													
192	Target Rate of Return		6.8700%		6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%
193	Rate Base		0		0	0	0	0	0	0	0	0	0	0
194														
195	Operating expenses, Depreciation		272,070		214,901	46,584	0	1,733	6,345	2,244	10	251	2	0
196	Uncollectible accounts		0	None	-	-	-	-	-	-	-	-	-	-
197	General taxes / Other		0		0	0	0	0	0	0	0	0	0	0
198	Subtotal- Operating Costs to recover		272,070		214,901	46,584	0	1,733	6,345	2,244	10	251	2	0
199														
200	Target Return on rate base		0		0	0	0	0	0	0	0	0	0	0
201	Income Taxes		0	16.40%	0	0	0	0	0	0	0	0	0	0
202														
203	Subtotal- Rev Req before GRT		272,070		214,901	46,584	0	1,733	6,345	2,244	10	251	2	0
204	GRT needed		0	-	0	0	0	0	0	0	0	0	0	0
205	**TOTAL REVENUE REQUIREMENT**		272,070		214,901	46,584	0	1,733	6,345	2,244	10	251	2	0
206														
207	Revenue at Present rates		272,070		214,901	46,584	0	1,733	6,345	2,244	10	251	2	0
208	Revenue Excess (Deficiency)		0		0	0	0	0	0	0	0	0	0	0
209														

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Niagara Mohawk Power Corporation (Gas)
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Rate Year Ending March 31, 2026
Class Allocation - Collections

Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
1	**I. GAS PLANT IN SERVICE**													
2	**A. INTANGIBLE PLANT**													
3	Franchise & Consents	302	-	None	-	-	-	-	-	-	-	-	-	-
4	Software & Other Intangibles	303I	-	CollC-TotPt	-	-	-	-	-	-	-	-	-	-
5	**Intangible Plant**		-		-	-	-	-	-	-	-	-	-	-
6														
7	**B. TRANSMISSION PLANT**													
8	Structures	365	-	None	-	-	-	-	-	-	-	-	-	-
9	Land, Struct and Improve	366	-	None	-	-	-	-	-	-	-	-	-	-
10	Mains	367	-	None	-	-	-	-	-	-	-	-	-	-
11	Measuring and Reg. Sta. Equip.	369	-	None	-	-	-	-	-	-	-	-	-	-
12	**Transmission Plant**	360-368	-		-	-	-	-	-	-	-	-	-	-
14	**C. DISTRIBUTION PLANT**													
15	Land and Land Rights	374	-	None	-	-	-	-	-	-	-	-	-	-
16	Structures and Improvements	375	-	None	-	-	-	-	-	-	-	-	-	-
17	Mains	376	-	None	-	-	-	-	-	-	-	-	-	-
18	Mains- Direct Assign TC	376TC	-	None	-	-	-	-	-	-	-	-	-	-
19	Meas. & Reg. Stat. Equip. - General	378	-	None	-	-	-	-	-	-	-	-	-	-
20	Services	380	-	None	-	-	-	-	-	-	-	-	-	-
21	Meters	381	-	None	-	-	-	-	-	-	-	-	-	-
22	Meters Install.	382	-	None	-	-	-	-	-	-	-	-	-	-
23	House Regulators	383	-	None	-	-	-	-	-	-	-	-	-	-
24	House Regulators Install	384	-	None	-	-	-	-	-	-	-	-	-	-
25	Indust. Meas. & Reg. Station Equip.	385	-	None	-	-	-	-	-	-	-	-	-	-
26	Other Property on Cust Premises	386	-	None	-	-	-	-	-	-	-	-	-	-
27	**Distribution Plant**	374-388	-		-	-	-	-	-	-	-	-	-	-
28														
29	**D. GENERAL PLANT**													
30	General Plant	389	1,345	CollC-Lab	1,239	100	0	1	3	2	0	0	0	0
31	Common Plant	398	864	CollC-Lab	796	64	0	1	2	1	0	0	0	0
32	**General Plant**	389-399	2,209		2,035	164	0	1	5	3	0	0	0	0
33														
34	**TOTAL UTILITY PLANT**		2,209		2,035	164	0	1	5	3	0	0	0	0

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Class Allocation - Collections

Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
35														
36	**II. DEPRECIATION RESERVE**													
37	Unallocated	108	-	None	-	-	-	-	-	-	-	-	-	-
38	Intangible Plant	111	-	None	-	-	-	-	-	-	-	-	-	-
39	Storage Plant	108	-	None	-	-	-	-	-	-	-	-	-	-
40	Transmission Plant	109	-	None	-	-	-	-	-	-	-	-	-	-
41	Distribution- Mains	108M	-	None	-	-	-	-	-	-	-	-	-	-
42	Distribution- Services	108S	-	None	-	-	-	-	-	-	-	-	-	-
43	Distribution- Meters	108Mt	-	None	-	-	-	-	-	-	-	-	-	-
44	Distribution- Other	108O	-	None	-	-	-	-	-	-	-	-	-	-
45	General Plant	109	760	CollC-Lab	700	57	0	0	2	1	0	0	0	0
46	**Depreciation Reserve**	108	760		700	57	0	0	2	1	0	0	0	0
47														
48	**III. OTHER RATE BASE ITEMS**													
49	Materials and Supplies	105	395	CollC-OM	364	29	0	0	1	0	0	0	0	0
50	Storage Gas	107M	-	CollC-OM	-	-	-	-	-	-	-	-	-	-
51	CWIP	CWIP	-	None	-	-	-	-	-	-	-	-	-	-
52	Other Regulatory Assets	182P	23	RateBase	17	4	0	0	1	1	0	0	0	0
53	EBCap Adjustment	EBCap	(183)	RateBase	(133)	(30)	(0)	(3)	(8)	(8)	(0)	(1)	(0)	(0)
54	Accum Deferred Income Taxes	190	-	CollC-TotPt	-	-	-	-	-	-	-	-	-	-
55	CWC	CWC	476	CollC-OM	439	35	0	0	1	1	0	0	0	0
56	CWC- Supply-related	CWC-Su	-	None	-	-	-	-	-	-	-	-	-	-
57	**Other Rate Base**		712		687	39	(0)	(2)	(5)	(6)	0	(0)	0	(0)
58														
59	**TOTAL RATE BASE**		2,161		2,022	147	0	(1)	(2)	(4)	0	(0)	0	(0)
60														
61	**I. OPERATING AND MAINTENANCE EXPENSES**													
62	**A. PRODUCTION EXPENSE**													
63	2. Other Gas Supply Expenses													
64	Natural Gas City Gate Purchases	804	-	None	-	-	-	-	-	-	-	-	-	-
65	Unbilled Wholesale Gas	804	-	None	-	-	-	-	-	-	-	-	-	-
66	Energy Trading- Gas Supply	813	-	None	-	-	-	-	-	-	-	-	-	-
67	**Subtotal-Production expenses**	710-813	-		-	-	-	-	-	-	-	-	-	-
68														
69	**B. STORAGE EXPENSES**													
70	Storage Opers & Labor	841	-	None	-	-	-	-	-	-	-	-	-	-
71	Maintenance Exp- Admin	843	-	None	-	-	-	-	-	-	-	-	-	-
72	**Subtotal- Storage expenses**	840-850	-		-	-	-	-	-	-	-	-	-	-
73														

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Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
74	**C. TRANSMISSION EXPENSES**													
75	Mains Operating	850-856	-	None	-	-	-	-	-	-	-	-	-	-
76	Rents	860	-	None	-	-	-	-	-	-	-	-	-	-
77	Mains Maintenance	861-865	-	None	-	-	-	-	-	-	-	-	-	-
78	Maintenance Other Equip.	865	-	None	-	-	-	-	-	-	-	-	-	-
79	**Subtotal-Transmission**	850-867	-		-	-	-	-	-	-	-	-	-	-
80														
81	**D. DISTRIBUTION O&M EXPENSE**													
82	Operation Supv & Engineering	870	-	None	-	-	-	-	-	-	-	-	-	-
83	Distribution Load Dispatching	871	-	None	-	-	-	-	-	-	-	-	-	-
84	Mains and Services Expenses	874	-	None	-	-	-	-	-	-	-	-	-	-
85	Meas & Reg Exp General	875	-	None	-	-	-	-	-	-	-	-	-	-
86	Meas & Reg Exp Industrial	875	-	None	-	-	-	-	-	-	-	-	-	-
87	Meter & House Regulator Exp	878	-	None	-	-	-	-	-	-	-	-	-	-
88	Cust Installations Field	879	-	None	-	-	-	-	-	-	-	-	-	-
89	Other Expenses	880	-	None	-	-	-	-	-	-	-	-	-	-
90	Rents	881	-	None	-	-	-	-	-	-	-	-	-	-
91	Maint Supv & Engineering	885	-	None	-	-	-	-	-	-	-	-	-	-
92	Maint Struct & Improv	886	-	None	-	-	-	-	-	-	-	-	-	-
93	Maint of Mains	887	-	None	-	-	-	-	-	-	-	-	-	-
94	Maint. of Meas. & Reg. General	889	-	None	-	-	-	-	-	-	-	-	-	-
95	Maint. of Meas. & Reg.- Indust	890	-	None	-	-	-	-	-	-	-	-	-	-
96	Maint. of Services	892	-	None	-	-	-	-	-	-	-	-	-	-
97	Maint. of Meters & House Regulators	893	-	None	-	-	-	-	-	-	-	-	-	-
98	Maint. Other Equip.	894	-	None	-	-	-	-	-	-	-	-	-	-
99	**Dist. Oper. & Maint. Exp.**	870-899	-		-	-	-	-	-	-	-	-	-	-
100	**Total O&M Expenses**		-		-	-	-	-	-	-	-	-	-	-
101														
102	**II. CUSTOMER ACCOUNTS AND SERVICE**													
103	Supervision	901	95	Acct903_Coll	88	7	0	0	0	0	0	0	0	0
104	Meter Reading Expenses	902	-	None	-	-	-	-	-	-	-	-	-	-
105	Customer Records & Collection Expen	903	2,927	Acct903_Coll	2,697	218	0	2	7	3	0	0	0	0
106	Uncollectible Accounts	904	10	WriteOff_Del	9	1	-	-	0	-	-	-	-	-
107	Miscellaneous Customer Accounts Exp	905	566	Acct903_Coll	521	42	0	0	1	1	0	0	0	0
108	**Customer Accts. Exp.**	901-905	3,598		3,315	268	1	2	8	4	0	0	0	0
109														

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Niagara Mohawk Power Corporation (Gas)
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Class Allocation - Collections

Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
110	**III. CUSTOMER ACCOUNTS AND INFORMATION**													
111	Supervision	907	-	None	-	-	-	-	-	-	-	-	-	-
112	Labor	908Lab	-	None	-	-	-	-	-	-	-	-	-	-
113	Low Income Disc	908LI	-	None	-	-	-	-	-	-	-	-	-	-
114	Cust Assist Programs	908Prog	-	None	-	-	-	-	-	-	-	-	-	-
115	EE_Programs	908EE	-	None	-	-	-	-	-	-	-	-	-	-
116	Econ Dev	908EDP	-	None	-	-	-	-	-	-	-	-	-	-
117	Info/ Demo / Misc	912-916	-	None	-	-	-	-	-	-	-	-	-	-
118	**Customer Service Exp.**	908-919	-		-	-	-	-	-	-	-	-	-	-
119	**Customer Accts. & Serv. Exp.**	901-919	3,598		3,315	268	1	2	8	4	0	0	0	0
120														
121	**E. ADMINISTRATIVE AND GENERAL**													
122	Administrative & General Salaries	920	26	CollC-Lab	24	2	0	0	0	0	0	0	0	0
123	Office Supplies & Expenses	921	(2)	CollC-Lab	(2)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
124	Admin Transferred	921	-	CollC-Lab	-	-	-	-	-	-	-	-	-	-
125	Outside Services Employed	923	13	CollC-Lab	12	1	0	0	0	0	0	0	0	0
126	Property Insurance	924	-	None	-	-	-	-	-	-	-	-	-	-
127	Injuries & Damages	925	11	CollC-Lab	10	1	0	0	0	0	0	0	0	0
128	Employee Pensions and Benefits	926	271	CollC-Lab	249	20	0	0	1	0	0	0	0	0
129	Regulatory Commission Expenses	928	-	None	-	-	-	-	-	-	-	-	-	-
130	Misc General Exp	930	-	None	-	-	-	-	-	-	-	-	-	-
131	A&G- Rents	931	-	Acct931	-	-	-	-	-	-	-	-	-	-
132	Maint General Plant	935	0	CollC-Lab	0	0	0	0	0	0	0	0	0	0
133	**Admin & Genl. Exp.**	920-932	319		294	24	0	0	1	0	0	0	0	0
134														
135	**Total Operating Expenses**		3,917		3,608	292	1	2	9	5	0	0	0	0
136														
137	**II. DEPRECIATION EXPENSE**													
138	Intangible Plant	403	-	None	-	-	-	-	-	-	-	-	-	-
139	Storage Plant	403	-	None	-	-	-	-	-	-	-	-	-	-
140	Transmission Plant	404	-	None	-	-	-	-	-	-	-	-	-	-
141	Mains	403M	-	None	-	-	-	-	-	-	-	-	-	-
142	Services	403S	-	None	-	-	-	-	-	-	-	-	-	-
143	Meters	403Mt	-	None	-	-	-	-	-	-	-	-	-	-
144	Distr Other	403O	-	None	-	-	-	-	-	-	-	-	-	-
145	General Plant	404	69	CollC-Lab	63	5	0	0	0	0	0	0	0	0
146	Amort Regulatory Debits	407	-	None	-	-	-	-	-	-	-	-	-	-
147	OPEN1	403	-	None	-	-	-	-	-	-	-	-	-	-
148	**Depreciation Expense**		69		63	5	0	0	0	0	0	0	0	0
149														

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150	**III. TAXES and OTHER**													
151	**A. GENERAL TAXES**													
152	Taxes- Labor based	408L	109	CollC-Lab	101	8	0	0	0	0	0	0	0	0
153	Taxes- Plant based	408P	-	None	-	-	-	-	-	-	-	-	-	-
154	General Taxes	408O	-	None	-	-	-	-	-	-	-	-	-	-
155	OPEN1	408	-	None	-	-	-	-	-	-	-	-	-	-
156	**General Taxes**		109		101	8	0	0	0	0	0	0	0	0
157														
158	**B. GROSS RECEIPTS TAX**													
159	Gross Receipts tax		-	None	-	-	-	-	-	-	-	-	-	-
160	**Gross Receipts Tax**		-		-	-	-	-	-	-	-	-	-	-
161														
162	**B. FEDERAL / STATE INCOME TAXES**													
163	Fed / State Income Tax Expense		(67)	CollC-Pretax	(64)	(4)	0	0	0	0	0	0	(0)	0
164	**Income Taxes**	409-411	(67)		(64)	(4)	0	0	0	0	0	0	(0)	0
165	**Total Taxes**	408-411	42		37	4	0	0	0	0	0	0	0	0
166														
167	**TOTAL EXPENSES**		4,028		3,709	301	1	3	9	5	0	0	0	0
168														
169	**IV. OPERATING REVENUES at Present Rates**													
170	Base Delivery	480	497	Rev-BaseDel	376	75	3	7	16	19	0	1	0	0
171	Commodity	480C	-	None	-	-	-	-	-	-	-	-	-	-
172	GRT	480T	-	Rev-BaseDel	-	-	-	-	-	-	-	-	-	-
173	MFC	480MFC	-	None	-	-	-	-	-	-	-	-	-	-
174	SBC / EE	480SBC	-	None	-	-	-	-	-	-	-	-	-	-
175	Supervision to Gas		-	None	-	-	-	-	-	-	-	-	-	-
176	Late payment		3	WriteOff_Del	2	0	-	-	0	-	-	-	-	-
177	Miscellaneous revenue		-	Total_RR	-	-	-	-	-	-	-	-	-	-
178	EJP Discount		-	None	-	-	-	-	-	-	-	-	-	-
179	Billing Service Fee		-	None	-	-	-	-	-	-	-	-	-	-
180	Off System	415/416	-	None	-	-	-	-	-	-	-	-	-	-
181	Other Revenue		-	None	-	-	-	-	-	-	-	-	-	-
182	**TOTAL REVENUE**		500		378	75	3	7	16	19	0	1	0	0
183														
184	**Total Expenses**		4,028		3,709	301	1	3	9	5	0	0	0	0
185														
186	**V. Net Income at Present Rates**		(3,528)		(3,331)	(225)	2	5	6	14	0	1	(0)	0
187														
188	**RATE BASE**		2,161		2,022	147	0	(1)	(2)	(4)	0	(0)	0	(0)
189	Return on Rate Base		(163.23%)		(164.70%)	(153.52%)	1863.88%	(328.90%)	(419.55%)	(322.12%)	19.90%	(166.65%)	(170.01%)	(183.69%)
190														

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191	**REVENUE REQUIREMENTS**													
192	Target Rate of Return		6.8700%		6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%
193	Rate Base		2,161		2,022	147	0	(1)	(2)	(4)	0	(0)	0	(0)
194														
195	Operating expenses, Depreciation		3,976		3,663	296	1	2	9	5	0	0	0	0
196	Uncollectible accounts		90	CollC-Unc_RR	86	4	-	-	0	-	-	-	-	-
197	General taxes / Other		109		101	8	0	0	0	0	0	0	0	0
198	Subtotal- Operating Costs to recover		4,175		3,849	308	1	3	9	5	0	0	0	0
199														
200	Target Return on rate base		148		139	10	0	(0)	(0)	(0)	0	(0)	0	(0)
201	Income Taxes		24	16.40%	23	2	0	(0)	(0)	(0)	0	(0)	0	(0)
202														
203	Subtotal- Rev Req before GRT		4,348		4,011	320	1	2	9	4	0	0	0	0
204	GRT needed		0	-	0	0	0	0	0	0	0	0	0	0
205	**TOTAL REVENUE REQUIREMENT**		4,348		4,011	320	1	2	9	4	0	0	0	0
206														
207	Revenue at Present rates		500		378	75	3	7	16	19	0	1	0	0
208	Revenue Excess (Deficiency)		(3,848)		(3,633)	(244)	2	5	7	15	0	1	(0)	0
209														

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TranDem
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Sch 2J
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Class Allocation - Transmission

Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
1	**I. GAS PLANT IN SERVICE**													
2	**A. INTANGIBLE PLANT**													
3	Franchise & Consents	302	-	None	-	-	-	-	-	-	-	-	-	-
4	Software & Other Intangibles	303I	235	Peak_Sendout	142	49	-	7	17	18	0	1	0	1
5	**Intangible Plant**		235		142	49	-	7	17	18	0	1	0	1
6														
7	**B. TRANSMISSION PLANT**													
8	Structures	365	22,371	Peak_Sendout	13,494	4,704	-	669	1,658	1,666	0	120	0	60
9	Land, Struct and Improve	366	15,029	Peak_Sendout	9,065	3,160	-	449	1,114	1,119	0	81	0	41
10	Mains	367	326,971	Peak_Sendout	197,221	68,750	-	9,779	24,228	24,348	1	1,760	1	882
11	Measuring and Reg. Sta. Equip.	369	135,744	Peak_Sendout	81,878	28,542	-	4,060	10,058	10,108	1	731	1	366
12	**Transmission Plant**	360-368	500,115		301,657	105,156	-	14,957	37,057	37,242	2	2,692	2	1,349
14	**C. DISTRIBUTION PLANT**													
15	Land and Land Rights	374	-	None	-	-	-	-	-	-	-	-	-	-
16	Structures and Improvements	375	-	None	-	-	-	-	-	-	-	-	-	-
17	Mains	376	-	None	-	-	-	-	-	-	-	-	-	-
18	Mains- Direct Assign TC	376TC	-	None	-	-	-	-	-	-	-	-	-	-
19	Meas. & Reg. Stat. Equip. - General	378	-	None	-	-	-	-	-	-	-	-	-	-
20	Services	380	-	None	-	-	-	-	-	-	-	-	-	-
21	Meters	381	-	None	-	-	-	-	-	-	-	-	-	-
22	Meters Install.	382	-	None	-	-	-	-	-	-	-	-	-	-
23	House Regulators	383	-	None	-	-	-	-	-	-	-	-	-	-
24	House Regulators Install	384	-	None	-	-	-	-	-	-	-	-	-	-
25	Indust. Meas. & Reg. Station Equip.	385	-	None	-	-	-	-	-	-	-	-	-	-
26	Other Property on Cust Premises	386	-	None	-	-	-	-	-	-	-	-	-	-
27	**Distribution Plant**	374-388	-		-	-	-	-	-	-	-	-	-	-
28														
29	**D. GENERAL PLANT**													
30	General Plant	389	1,191	TranD-Lab	759	236	-	31	78	78	0	6	0	3
31	Common Plant	398	765	TranD-Lab	488	152	-	20	50	50	0	4	0	2
32	**General Plant**	389-399	1,956		1,247	388	-	51	128	128	0	9	0	5
33														
34	**TOTAL UTILITY PLANT**		502,306		303,046	105,594	-	15,016	37,202	37,387	2	2,703	2	1,355

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Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
35														
36	**II. DEPRECIATION RESERVE**													
37	Unallocated	108	-	None	-	-	-	-	-	-	-	-	-	-
38	Intangible Plant	111	221	Peak_Sendout	133	46	-	7	16	16	0	1	0	1
39	Storage Plant	108	-	None	-	-	-	-	-	-	-	-	-	-
40	Transmission Plant	109	88,472	Peak_Sendout	53,364	18,603	-	2,646	6,556	6,588	0	476	0	239
41	Distribution- Mains	108M	-	None	-	-	-	-	-	-	-	-	-	-
42	Distribution- Services	108S	-	None	-	-	-	-	-	-	-	-	-	-
43	Distribution- Meters	108Mt	-	None	-	-	-	-	-	-	-	-	-	-
44	Distribution- Other	108O	-	None	-	-	-	-	-	-	-	-	-	-
45	General Plant	109	673	TranD-Lab	429	133	-	18	44	44	0	3	0	2
46	**Depreciation Reserve**	108	89,366		53,926	18,782	-	2,670	6,616	6,649	0	481	0	241
47														
48	**III. OTHER RATE BASE ITEMS**													
49	Materials and Supplies	105	1,961	TranD-OM	1,227	397	-	54	134	135	0	10	0	5
50	Storage Gas	107M	-	TranD-OM	-	-	-	-	-	-	-	-	-	-
51	CWIP	CWIP	-	None	-	-	-	-	-	-	-	-	-	-
52	Other Regulatory Assets	182P	3,574	RateBase	2,593	582	5	63	153	160	0	12	0	5
53	EBCap Adjustment	EBCap	(28,124)	RateBase	(20,403)	(4,581)	(43)	(499)	(1,203)	(1,258)	(0)	(97)	(0)	(38)
54	Accum Deferred Income Taxes	190	(61,178)	TranD-Pt	(36,901)	(12,863)	-	(1,830)	(4,533)	(4,556)	(0)	(329)	(0)	(165)
55	CWC	CWC	2,364	TranD-OM	1,479	479	-	65	161	162	0	12	0	6
56	CWC- Supply-related	CWC-Su	-	None	-	-	-	-	-	-	-	-	-	-
57	**Other Rate Base**		(81,403)		(52,006)	(15,987)	(38)	(2,146)	(5,288)	(5,357)	(1)	(392)	(0)	(188)
58														
59	**TOTAL RATE BASE**		331,537		197,113	70,824	(38)	10,199	25,298	25,382	1	1,830	1	926
60														
61	**I. OPERATING AND MAINTENANCE EXPENSES**													
62	**A. PRODUCTION EXPENSE**													
63	2. Other Gas Supply Expenses													
64	Natural Gas City Gate Purchases	804	-	None	-	-	-	-	-	-	-	-	-	-
65	Unbilled Wholesale Gas	804	-	None	-	-	-	-	-	-	-	-	-	-
66	Energy Trading- Gas Supply	813	-	None	-	-	-	-	-	-	-	-	-	-
67	**Subtotal-Production expenses**	710-813	-		-	-	-	-	-	-	-	-	-	-
68														
69	**B. STORAGE EXPENSES**													
70	Storage Opers & Labor	841	-	None	-	-	-	-	-	-	-	-	-	-
71	Maintenance Exp- Admin	843	-	None	-	-	-	-	-	-	-	-	-	-
72	**Subtotal- Storage expenses**	840-850	-		-	-	-	-	-	-	-	-	-	-
73														

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74	**C. TRANSMISSION EXPENSES**													
75	Mains Operating	850-856	8,691	Peak_Sendout	5,242	1,827	-	260	644	647	0	47	0	23
76	Rents	860	-	Peak_Sendout	-	-	-	-	-	-	-	-	-	-
77	Mains Maintenance	861-865	8,360	Peak_Sendout	5,042	1,758	-	250	619	623	0	45	0	23
78	Maintenance Other Equip.	865	665	TranD-Pt	401	140	-	20	49	50	0	4	0	2
79	**Subtotal-Transmission**	850-867	17,716		10,686	3,725	-	530	1,313	1,319	0	95	0	48
80														
81	**D. DISTRIBUTION O&M EXPENSE**													
82	Operation Supv & Engineering	870	-	None	-	-	-	-	-	-	-	-	-	-
83	Distribution Load Dispatching	871	-	None	-	-	-	-	-	-	-	-	-	-
84	Mains and Services Expenses	874	-	None	-	-	-	-	-	-	-	-	-	-
85	Meas & Reg Exp General	875	-	None	-	-	-	-	-	-	-	-	-	-
86	Meas & Reg Exp Industrial	875	-	None	-	-	-	-	-	-	-	-	-	-
87	Meter & House Regulator Exp	878	-	None	-	-	-	-	-	-	-	-	-	-
88	Cust Installations Field	879	-	None	-	-	-	-	-	-	-	-	-	-
89	Other Expenses	880	-	None	-	-	-	-	-	-	-	-	-	-
90	Rents	881	-	None	-	-	-	-	-	-	-	-	-	-
91	Maint Supv & Engineering	885	-	None	-	-	-	-	-	-	-	-	-	-
92	Maint Struct & Improv	886	-	None	-	-	-	-	-	-	-	-	-	-
93	Maint of Mains	887	-	None	-	-	-	-	-	-	-	-	-	-
94	Maint. of Meas. & Reg. General	889	-	None	-	-	-	-	-	-	-	-	-	-
95	Maint. of Meas. & Reg.- Indust	890	-	None	-	-	-	-	-	-	-	-	-	-
96	Maint. of Services	892	-	None	-	-	-	-	-	-	-	-	-	-
97	Maint. of Meters & House Regulators	893	-	None	-	-	-	-	-	-	-	-	-	-
98	Maint. Other Equip.	894	-	None	-	-	-	-	-	-	-	-	-	-
99	**Dist. Oper. & Maint. Exp.**	870-899	-		-	-	-	-	-	-	-	-	-	-
100	**Total O&M Expenses**		17,716		10,686	3,725	-	530	1,313	1,319	0	95	0	48
101														
102	**II. CUSTOMER ACCOUNTS AND SERVICE**													
103	Supervision	901	-	None	-	-	-	-	-	-	-	-	-	-
104	Meter Reading Expenses	902	-	None	-	-	-	-	-	-	-	-	-	-
105	Customer Records & Collection Expen	903	-	None	-	-	-	-	-	-	-	-	-	-
106	Uncollectible Accounts	904	1,525	WriteOff_Del	1,355	169	-	-	1	-	-	-	-	-
107	Miscellaneous Customer Accounts Exp	905	-	None	-	-	-	-	-	-	-	-	-	-
108	**Customer Accts. Exp.**	901-905	1,525		1,355	169	-	-	1	-	-	-	-	-
109														

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110	**III. CUSTOMER ACCOUNTS AND INFORMATION**													
111	Supervision	907	-	None	-	-	-	-	-	-	-	-	-	-
112	Labor	908Lab	-	None	-	-	-	-	-	-	-	-	-	-
113	Low Income Disc	908LI	-	None	-	-	-	-	-	-	-	-	-	-
114	Cust Assist Programs	908Prog	-	None	-	-	-	-	-	-	-	-	-	-
115	EE_Programs	908EE	-	None	-	-	-	-	-	-	-	-	-	-
116	Econ Dev	908EDP	-	None	-	-	-	-	-	-	-	-	-	-
117	Info/ Demo / Misc	912-916	-	None	-	-	-	-	-	-	-	-	-	-
118	**Customer Service Exp.**	908-919	-		-	-	-	-	-	-	-	-	-	-
119	**Customer Accts. & Serv. Exp.**	901-919	1,525		1,355	169	-	-	1	-	-	-	-	-
120														
121	**E. ADMINISTRATIVE AND GENERAL**													
122	Administrative & General Salaries	920	-	TranD-Lab	-	-	-	-	-	-	-	-	-	-
123	Office Supplies & Expenses	921	-	TranD-Lab	-	-	-	-	-	-	-	-	-	-
124	Admin Transferred	921	-	TranD-Lab	-	-	-	-	-	-	-	-	-	-
125	Outside Services Employed	923	-	TranD-Lab	-	-	-	-	-	-	-	-	-	-
126	Property Insurance	924	194	TranD-Pt	117	41	-	6	14	14	0	1	0	1
127	Injuries & Damages	925	-	TranD-Lab	-	-	-	-	-	-	-	-	-	-
128	Employee Pensions and Benefits	926	-	TranD-Lab	-	-	-	-	-	-	-	-	-	-
129	Regulatory Commission Expenses	928	-	None	-	-	-	-	-	-	-	-	-	-
130	Misc General Exp	930	-	None	-	-	-	-	-	-	-	-	-	-
131	A&G- Rents	931	-	Acct931	-	-	-	-	-	-	-	-	-	-
132	Maint General Plant	935	0	TranD-Lab	0	0	-	0	0	0	0	0	0	0
133	**Admin & Genl. Exp.**	920-932	194		117	41	-	6	14	14	0	1	0	1
134														
135	**Total Operating Expenses**		19,435		12,158	3,935	-	536	1,328	1,334	0	96	0	48
136														
137	**II. DEPRECIATION EXPENSE**													
138	Intangible Plant	403	18	TranD-Pt	11	4	-	1	1	1	0	0	0	0
139	Storage Plant	403	-	None	-	-	-	-	-	-	-	-	-	-
140	Transmission Plant	404	10,918	TranD-Pt	6,585	2,296	-	327	809	813	0	59	0	29
141	Mains	403M	-	None	-	-	-	-	-	-	-	-	-	-
142	Services	403S	-	None	-	-	-	-	-	-	-	-	-	-
143	Meters	403Mt	-	None	-	-	-	-	-	-	-	-	-	-
144	Distr Other	403O	-	None	-	-	-	-	-	-	-	-	-	-
145	General Plant	404	61	TranD-Lab	39	12	-	2	4	4	0	0	0	0
146	Amort Regulatory Debits	407	-	None	-	-	-	-	-	-	-	-	-	-
147	OPEN1	403	-	None	-	-	-	-	-	-	-	-	-	-
148	**Depreciation Expense**		10,997		6,635	2,312	-	329	814	818	0	59	0	30
149														

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150	**III. TAXES and OTHER**													
151	**A. GENERAL TAXES**													
152	Taxes- Labor based	408L	97	TranD-Lab	62	19	-	3	6	6	0	0	0	0
153	Taxes- Plant based	408P	10,899	TranC-Pt_Real	6,574	2,292	-	326	808	812	0	59	0	29
154	General Taxes	408O	117	TranD-Pt	71	25	-	4	9	9	0	1	0	0
155	OPEN1	408	-	None	-	-	-	-	-	-	-	-	-	-
156	**General Taxes**		11,113		6,707	2,336	-	332	823	827	0	60	0	30
157														
158	**B. GROSS RECEIPTS TAX**													
159	Gross Receipts tax		-	None	-	-	-	-	-	-	-	-	-	-
160	**Gross Receipts Tax**		-		-	-	-	-	-	-	-	-	-	-
161														
162	**B. FEDERAL / STATE INCOME TAXES**													
163	Fed / State Income Tax Expense		660	TranD-Pretax	610	56	7	(2)	(10)	(0)	0	(1)	0	(1)
164	**Income Taxes**	409-411	660		610	56	7	(2)	(10)	(0)	0	(1)	0	(1)
165	**Total Taxes**	408-411	11,773		7,317	2,392	7	330	813	827	0	58	0	29
166														
167	**TOTAL EXPENSES**		42,205		26,110	8,638	7	1,195	2,955	2,979	0	214	0	107
168														
169	**IV. OPERATING REVENUES at Present Rates**													
170	Base Delivery	480	76,307	Rev-BaseDel	57,653	11,526	396	1,108	2,442	2,971	4	145	0	61
171	Commodity	480C	-	None	-	-	-	-	-	-	-	-	-	-
172	GRT	480T	-	Rev-BaseDel	-	-	-	-	-	-	-	-	-	-
173	MFC	480MFC	-	None	-	-	-	-	-	-	-	-	-	-
174	SBC / EE	480SBC	-	None	-	-	-	-	-	-	-	-	-	-
175	Supervision to Gas		-	None	-	-	-	-	-	-	-	-	-	-
176	Late payment		407	WriteOff_Del	362	45	-	-	0	-	-	-	-	-
177	Miscellaneous revenue		-	Total_RR	-	-	-	-	-	-	-	-	-	-
178	EJP Discount		-	None	-	-	-	-	-	-	-	-	-	-
179	Billing Service Fee		-	None	-	-	-	-	-	-	-	-	-	-
180	Off System	415/416	-	None	-	-	-	-	-	-	-	-	-	-
181	Other Revenue		-	None	-	-	-	-	-	-	-	-	-	-
182	**TOTAL REVENUE**		76,714		58,014	11,572	396	1,108	2,442	2,971	4	145	0	61
183														
184	**Total Expenses**		42,205		26,110	8,638	7	1,195	2,955	2,979	0	214	0	107
185														
186	**V. Net Income at Present Rates**		34,509		31,905	2,933	389	(86)	(513)	(8)	4	(69)	0	(46)
187														
188	**RATE BASE**		331,537		197,113	70,824	(38)	10,199	25,298	25,382	1	1,830	1	926
189	Return on Rate Base		10.41%		16.19%	4.14%	(1031.67%)	(0.85%)	(2.03%)	(0.03%)	356.25%	(4%)	7%	(4.94%)
190														

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191	**REVENUE REQUIREMENTS**													
192	Target Rate of Return		6.8700%		6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%
193	Rate Base		331,537		197,113	70,824	(38)	10,199	25,298	25,382	1	1,830	1	926
194														
195	Operating expenses, Depreciation		28,907		17,438	6,077	0	864	2,141	2,152	0	156	0	78
196	Uncollectible accounts		1,401	TranD-Unc_RR	1,147	252	-	-	2	-	-	-	-	-
197	General taxes / Other		11,113		6,707	2,336	0	332	823	827	0	60	0	30
198	Subtotal- Operating Costs to recover		41,421		25,291	8,665	0	1,196	2,966	2,979	0	215	0	108
199														
200	Target Return on rate base		22,777		13,542	4,866	(3)	701	1,738	1,744	0	126	0	64
201	Income Taxes		3,736	16.40%	2,221	798	(0)	115	285	286	0	21	0	10
202														
203	Subtotal- Rev Req before GRT		67,934		41,055	14,329	(3)	2,012	4,989	5,008	0	362	0	182
204	GRT needed		0	-	0	0	0	0	0	0	0	0	0	0
205	**TOTAL REVENUE REQUIREMENT**		67,934		41,055	14,329	(3)	2,012	4,989	5,008	0	362	0	182
206														
207	Revenue at Present rates		76,714		58,014	11,572	396	1,108	2,442	2,971	4	145	0	61
208	Revenue Excess (Deficiency)		8,780		16,960	(2,757)	399	(904)	(2,547)	(2,037)	4	(216)	(0)	(121)
209														

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DistDem
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1	**I. GAS PLANT IN SERVICE**													
2	**A. INTANGIBLE PLANT**													
3	Franchise & Consents	302	1	DistD-Pt	1	0	0	0	0	0	0	0	0	0
4	Software & Other Intangibles	303I	559	DistD-Pt	333	116	1	18	43	44	0	3	0	1
5	**Intangible Plant**		560		333	116	1	18	44	44	0	3	0	1
6														
7	**B. TRANSMISSION PLANT**													
8	Structures	365	-	None	-	-	-	-	-	-	-	-	-	-
9	Land, Struct and Improve	366	-	None	-	-	-	-	-	-	-	-	-	-
10	Mains	367	-	None	-	-	-	-	-	-	-	-	-	-
11	Measuring and Reg. Sta. Equip.	369	-	None	-	-	-	-	-	-	-	-	-	-
12	**Transmission Plant**	360-368	-		-	-	-	-	-	-	-	-	-	-
14	**C. DISTRIBUTION PLANT**													
15	Land and Land Rights	374	2,142	DistD-Pt	1,276	445	2	67	167	168	0	12	0	6
16	Structures and Improvements	375	7,786	DistD-Pt	4,637	1,617	7	245	606	609	0	44	0	21
17	Mains	376	735,459	Peak_Sendout	443,611	154,641	-	21,996	54,495	54,767	3	3,959	3	1,984
18	Mains- Direct Assign TC	376TC	-	None	-	-	-	-	-	-	-	-	-	-
19	Meas. & Reg. Stat. Equip. - General	378	427,227	Peak_Sendout	257,693	89,830	-	12,778	31,656	31,814	2	2,300	2	1,153
20	Services	380	-	Service_Invest	-	-	-	-	-	-	-	-	-	-
21	Meters	381	-	None	-	-	-	-	-	-	-	-	-	-
22	Meters Install.	382	-	None	-	-	-	-	-	-	-	-	-	-
23	House Regulators	383	-	None	-	-	-	-	-	-	-	-	-	-
24	House Regulators Install	384	-	None	-	-	-	-	-	-	-	-	-	-
25	Indust. Meas. & Reg. Station Equip.	385	14,705	Peak_Indu	-	-	1,097	2,214	5,484	5,512	-	398	-	-
26	Other Property on Cust Premises	386	-	DistD-Pt	-	-	-	-	-	-	-	-	-	-
27	**Distribution Plant**	374-388	1,187,319		707,217	246,532	1,106	37,299	92,408	92,869	5	6,713	5	3,163
28														
29	**D. GENERAL PLANT**													
30	General Plant	389	10,427	DistD-Lab	5,530	1,846	103	478	1,154	1,206	0	88	0	23
31	Common Plant	398	6,702	DistD-Lab	3,554	1,186	66	307	742	775	0	56	0	15
32	**General Plant**	389-399	17,129		9,084	3,032	169	785	1,895	1,981	0	144	0	38
33														
34	**TOTAL UTILITY PLANT**		1,205,008		716,634	249,681	1,276	38,102	94,347	94,894	5	6,860	5	3,203

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35														
36	**II. DEPRECIATION RESERVE**													
37	Unallocated	108	-	DistD-Pt	-	-	-	-	-	-	-	-	-	-
38	Intangible Plant	111	526	DistD-Int	313	109	0	17	41	41	0	3	0	1
39	Storage Plant	108	-	None	-	-	-	-	-	-	-	-	-	-
40	Transmission Plant	109	-	None	-	-	-	-	-	-	-	-	-	-
41	Distribution- Mains	108M	277,978	Peak_Sendout	167,669	58,449	-	8,314	20,597	20,700	1	1,496	1	750
42	Distribution- Services	108S	-	Service_Invest	-	-	-	-	-	-	-	-	-	-
43	Distribution- Meters	108Mt	-	None	-	-	-	-	-	-	-	-	-	-
44	Distribution- Other	108O	33,105	DistD-Pt_xMSM	19,311	6,732	81	1,122	2,779	2,792	0	202	0	86
45	General Plant	109	5,889	DistD-Lab	3,123	1,043	58	270	652	681	0	50	0	13
46	**Depreciation Reserve**	108	317,498		190,417	66,332	140	9,722	24,069	24,215	1	1,751	1	851
47														
48	**III. OTHER RATE BASE ITEMS**													
49	Materials and Supplies	105	3,172	DistD-OM	1,721	517	32	148	332	387	0	29	0	6
50	Storage Gas	107M	-	DistD-OM	-	-	-	-	-	-	-	-	-	-
51	CWIP	CWIP	10,811	DistD-Pt	6,440	2,245	10	340	841	846	0	61	0	29
52	Other Regulatory Assets	182P	7,086	RateBase	5,141	1,154	11	126	303	317	0	24	0	10
53	EBCap Adjustment	EBCap	(55,761)	RateBase	(40,453)	(9,083)	(86)	(990)	(2,386)	(2,494)	(1)	(192)	(0)	(75)
54	Accum Deferred Income Taxes	190	(145,242)	DistD-Pt	(86,512)	(30,158)	(135)	(4,563)	(11,304)	(11,360)	(1)	(821)	(1)	(387)
55	CWC	CWC	3,824	DistD-OM	2,075	623	39	179	400	467	0	35	0	7
56	CWC- Supply-related	CWC-Su	-	None	-	-	-	-	-	-	-	-	-	-
57	**Other Rate Base**		(176,109)		(111,589)	(34,702)	(129)	(4,760)	(11,813)	(11,838)	(1)	(864)	(1)	(411)
58														
59	**TOTAL RATE BASE**		711,401		414,628	148,647	1,007	23,620	58,465	58,842	2	4,246	3	1,941
60														
61	**I. OPERATING AND MAINTENANCE EXPENSES**													
62	**A. PRODUCTION EXPENSE**													
63	2. Other Gas Supply Expenses													
64	Natural Gas City Gate Purchases	804	-	None	-	-	-	-	-	-	-	-	-	-
65	Unbilled Wholesale Gas	804	-	None	-	-	-	-	-	-	-	-	-	-
66	Energy Trading- Gas Supply	813	-	None	-	-	-	-	-	-	-	-	-	-
67	**Subtotal-Production expenses**	710-813	-		-	-	-	-	-	-	-	-	-	-
68														
69	**B. STORAGE EXPENSES**													
70	Storage Opers & Labor	841	-	None	-	-	-	-	-	-	-	-	-	-
71	Maintenance Exp- Admin	843	-	None	-	-	-	-	-	-	-	-	-	-
72	**Subtotal- Storage expenses**	840-850	-		-	-	-	-	-	-	-	-	-	-
73														

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74	**C. TRANSMISSION EXPENSES**													
75	Mains Operating	850-856	-	None	-	-	-	-	-	-	-	-	-	-
76	Rents	860	-	None	-	-	-	-	-	-	-	-	-	-
77	Mains Maintenance	861-865	-	None	-	-	-	-	-	-	-	-	-	-
78	Maintenance Other Equip.	865	-	None	-	-	-	-	-	-	-	-	-	-
79	**Subtotal-Transmission**	850-867	-		-	-	-	-	-	-	-	-	-	-
80														
81	**D. DISTRIBUTION O&M EXPENSE**													
82	Operation Supv & Engineering	870	824	DistD-Lab	437	146	8	38	91	95	0	7	0	2
83	Distribution Load Dispatching	871	2,882	Peak_Sendout	1,738	606	-	86	214	215	0	16	0	8
84	Mains and Services Expenses	874	2,897	DistD-MainsSvc	1,748	609	-	87	215	216	0	16	0	8
85	Meas & Reg Exp General	875	743	Peak_Sendout	448	156	-	22	55	55	0	4	0	2
86	Meas & Reg Exp Industrial	875	302	Peak_Indu	-	-	23	46	113	113	-	8	-	-
87	Meter & House Regulator Exp	878	-	None	-	-	-	-	-	-	-	-	-	-
88	Cust Installations Field	879	-	None	-	-	-	-	-	-	-	-	-	-
89	Other Expenses	880	1,589	Peak_Sendout	958	334	-	48	118	118	0	9	0	4
90	Rents	881	(0)	DistD-Pt	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
91	Maint Supv & Engineering	885	272	DistD-Lab	144	48	3	12	30	31	0	2	0	1
92	Maint Struct & Improv	886	-	DistD-Pt	-	-	-	-	-	-	-	-	-	-
93	Maint of Mains	887	1,491	Peak_Sendout	899	313	-	45	110	111	0	8	0	4
94	Maint. of Meas. & Reg. General	889	555	Peak_Sendout	335	117	-	17	41	41	0	3	0	1
95	Maint. of Meas. & Reg.- Indust	890	3,028	Peak_Indu	-	-	226	456	1,129	1,135	-	82	-	-
96	Maint. of Services	892	-	None	-	-	-	-	-	-	-	-	-	-
97	Maint. of Meters & House Regulators	893	-	None	-	-	-	-	-	-	-	-	-	-
98	Maint. Other Equip.	894	26	DistD-Pt	16	6	0	1	2	2	0	0	0	0
99	**Dist. Oper. & Maint. Exp.**	870-899	14,610		6,723	2,335	259	856	2,118	2,134	0	154	0	30
100	**Total O&M Expenses**		14,610		6,723	2,335	259	856	2,118	2,134	0	154	0	30
101														
102	**II. CUSTOMER ACCOUNTS AND SERVICE**													
103	Supervision	901	-	None	-	-	-	-	-	-	-	-	-	-
104	Meter Reading Expenses	902	-	None	-	-	-	-	-	-	-	-	-	-
105	Customer Records & Collection Expen	903	-	None	-	-	-	-	-	-	-	-	-	-
106	Uncollectible Accounts	904	2,191	WriteOff_Del	1,946	243	-	-	1	-	-	-	-	-
107	Miscellaneous Customer Accounts Exp	905	-	None	-	-	-	-	-	-	-	-	-	-
108	**Customer Accts. Exp.**	901-905	2,191		1,946	243	-	-	1	-	-	-	-	-
109														

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110	**III. CUSTOMER ACCOUNTS AND INFORMATION**													
111	Supervision	907	-	None	-	-	-	-	-	-	-	-	-	-
112	Labor	908Lab	-	None	-	-	-	-	-	-	-	-	-	-
113	Low Income Disc	908LI	-	None	-	-	-	-	-	-	-	-	-	-
114	Cust Assist Programs	908Prog	-	None	-	-	-	-	-	-	-	-	-	-
115	EE_Programs	908EE	-	None	-	-	-	-	-	-	-	-	-	-
116	Econ Dev	908EDP	-	None	-	-	-	-	-	-	-	-	-	-
117	Info/ Demo / Misc	912-916	-	None	-	-	-	-	-	-	-	-	-	-
118	**Customer Service Exp.**	908-919	-		-	-	-	-	-	-	-	-	-	-
119	**Customer Accts. & Serv. Exp.**	901-919	2,191		1,946	243	-	-	1	-	-	-	-	-
120														
121	**E. ADMINISTRATIVE AND GENERAL**													
122	Administrative & General Salaries	920	2,250	DistD-Lab	1,193	398	22	103	249	260	0	19	0	5
123	Office Supplies & Expenses	921	2,112	DistD-Lab	1,120	374	21	97	234	244	0	18	0	5
124	Admin Transferred	921	-	DistD-Lab	-	-	-	-	-	-	-	-	-	-
125	Outside Services Employed	923	378	DistD-Lab	200	67	4	17	42	44	0	3	0	1
126	Property Insurance	924	460	DistD-Pt	274	95	0	14	36	36	0	3	0	1
127	Injuries & Damages	925	282	DistD-Lab	149	50	3	13	31	33	0	2	0	1
128	Employee Pensions and Benefits	926	551	DistD-Lab	292	98	5	25	61	64	0	5	0	1
129	Regulatory Commission Expenses	928	-	None	-	-	-	-	-	-	-	-	-	-
130	Misc General Exp	930	5,075	Gas_Del_Firm	2,556	903	-	284	374	878	0	70	0	11
131	A&G- Rents	931	3,534	Acct931	2,603	559	5	59	143	149	0	11	0	4
132	Maint General Plant	935	0	DistD-Lab	0	0	0	0	0	0	0	0	0	0
133	**Admin & Genl. Exp.**	920-932	14,641		8,388	2,545	61	613	1,169	1,707	0	131	0	29
134														
135	**Total Operating Expenses**		31,441		17,057	5,123	320	1,469	3,288	3,840	0	285	0	59
136														
137	**II. DEPRECIATION EXPENSE**													
138	Intangible Plant	403	42	DistD-Int	25	9	0	1	3	3	0	0	0	0
139	Storage Plant	403	-	None	-	-	-	-	-	-	-	-	-	-
140	Transmission Plant	404	-	None	-	-	-	-	-	-	-	-	-	-
141	Mains	403M	19,354	DistD-Mains	11,674	4,069	-	579	1,434	1,441	0	104	0	52
142	Services	403S	-	Service_Invest	-	-	-	-	-	-	-	-	-	-
143	Meters	403Mt	-	None	-	-	-	-	-	-	-	-	-	-
144	Distr Other	403O	2,795	DistD-Pt_xMSM	1,630	568	7	95	235	236	0	17	0	7
145	General Plant	404	534	DistD-Lab	283	95	5	24	59	62	0	4	0	1
146	Amort Regulatory Debits	407	(1,000)	RateBase	(725)	(163)	(2)	(18)	(43)	(45)	(0)	(3)	(0)	(1)
147	OPEN1	403	-	None	-	-	-	-	-	-	-	-	-	-
148	**Depreciation Expense**		21,725		12,887	4,578	11	682	1,688	1,697	0	123	0	59
149														

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150	**III. TAXES and OTHER**													
151	**A. GENERAL TAXES**													
152	Taxes- Labor based	408L	847	DistD-Lab	449	150	8	39	94	98	0	7	0	2
153	Taxes- Plant based	408P	25,509	DistD-Pt_Real	15,385	5,363	0	763	1,891	1,900	0	137	0	69
154	General Taxes	408O	278	DistD-Pt	166	58	0	9	22	22	0	2	0	1
155	OPEN1	408	-	None	-	-	-	-	-	-	-	-	-	-
156	**General Taxes**		26,635		16,000	5,571	9	811	2,006	2,020	0	146	0	71
157														
158	**B. GROSS RECEIPTS TAX**													
159	Gross Receipts tax		-	None	-	-	-	-	-	-	-	-	-	-
160	**Gross Receipts Tax**		-		-	-	-	-	-	-	-	-	-	-
161														
162	**B. FEDERAL / STATE INCOME TAXES**													
163	Fed / State Income Tax Expense		570	DistD-Pretax	701	25	4	(26)	(65)	(62)	0	(6)	0	(2)
164	**Income Taxes**	409-411	570		701	25	4	(26)	(65)	(62)	0	(6)	0	(2)
165	**Total Taxes**	408-411	27,204		16,701	5,596	13	785	1,941	1,958	0	140	0	70
166														
167	**TOTAL EXPENSES**		80,371		46,645	15,297	344	2,936	6,917	7,496	1	547	0	188
168														
169	**IV. OPERATING REVENUES at Present Rates**													
170	Base Delivery	480	109,579	Rev-BaseDel	82,791	16,552	569	1,592	3,506	4,266	6	209	0	88
171	Commodity	480C	-	None	-	-	-	-	-	-	-	-	-	-
172	GRT	480T	-	None	-	-	-	-	-	-	-	-	-	-
173	MFC	480MFC	-	None	-	-	-	-	-	-	-	-	-	-
174	SBC / EE	480SBC	-	None	-	-	-	-	-	-	-	-	-	-
175	Supervision to Gas		-	None	-	-	-	-	-	-	-	-	-	-
176	Late payment		584	WriteOff_Del	519	65	-	-	0	-	-	-	-	-
177	Miscellaneous revenue		-	Total_RR	-	-	-	-	-	-	-	-	-	-
178	EJP Discount		-	None	-	-	-	-	-	-	-	-	-	-
179	Billing Service Fee		-	None	-	-	-	-	-	-	-	-	-	-
180	Off System	415/416	-	None	-	-	-	-	-	-	-	-	-	-
181	Other Revenue		-	Total_RR	-	-	-	-	-	-	-	-	-	-
182	**TOTAL REVENUE**		110,164		83,310	16,617	569	1,592	3,506	4,266	6	209	0	88
183														
184	**Total Expenses**		80,371		46,645	15,297	344	2,936	6,917	7,496	1	547	0	188
185														
186	**V. Net Income at Present Rates**		29,793		36,664	1,320	225	(1,344)	(3,411)	(3,230)	5	(338)	0	(99)
187														
188	**RATE BASE**		711,401		414,628	148,647	1,007	23,620	58,465	58,842	2	4,246	3	1,941
189	Return on Rate Base		4.19%		8.84%	0.89%	22.38%	(5.69%)	(5.83%)	(5.49%)	228.29%	(7.97%)	2.69%	(5.13%)
190														

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191	**REVENUE REQUIREMENTS**													
192	Target Rate of Return		6.8700%		6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%
193	Rate Base		711,401		414,628	148,647	1,007	23,620	58,465	58,842	2	4,246	3	1,941
194														
195	Operating expenses, Depreciation		50,976		27,998	9,458	331	2,151	4,975	5,538	0	408	0	118
196	Uncollectible accounts		2,827	DistD-Unc_RR	2,319	503	-	-	5	-	-	-	-	-
197	General taxes / Other		26,635		16,000	5,571	9	811	2,006	2,020	0	146	0	71
198	Subtotal- Operating Costs to recover		80,438		46,317	15,532	340	2,961	6,986	7,558	0	554	0	189
199														
200	Target Return on rate base		48,873		28,485	10,212	69	1,623	4,017	4,042	0	292	0	133
201	Income Taxes		8,017	16.40%	4,673	1,675	11	266	659	663	0	48	0	22
202														
203	Subtotal- Rev Req before GRT		137,328		79,475	27,420	420	4,850	11,661	12,263	1	893	1	345
204	GRT needed		0	-	0	0	0	0	0	0	0	0	0	0
205	**TOTAL REVENUE REQUIREMEN**		137,328		79,475	27,420	420	4,850	11,661	12,263	1	893	1	345
206														
207	Revenue at Present rates		110,164		83,310	16,617	569	1,592	3,506	4,266	6	209	0	88
208	Revenue Excess (Deficiency)		(27,164)		3,835	(10,802)	149	(3,259)	(8,155)	(7,997)	5	(684)	(0)	(257)
209														

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1	**I. GAS PLANT IN SERVICE**													
2	**A. INTANGIBLE PLANT**													
3	Franchise & Consents	302	2	DistC-Pt	2	0	0	0	0	0	0	0	0	0
4	Software & Other Intangibles	303I	976	DistC-Pt	852	114	0	1	5	2	0	0	0	0
5	**Intangible Plant**		978		854	114	0	1	5	2	0	0	0	0
6														
7	**B. TRANSMISSION PLANT**													
8	Structures	365	-	None	-	-	-	-	-	-	-	-	-	-
9	Land, Struct and Improve	366	-	None	-	-	-	-	-	-	-	-	-	-
10	Mains	367	-	None	-	-	-	-	-	-	-	-	-	-
11	Measuring and Reg. Sta. Equip.	369	-	None	-	-	-	-	-	-	-	-	-	-
12	**Transmission Plant**	360-368	-		-	-	-	-	-	-	-	-	-	-
14	**C. DISTRIBUTION PLANT**													
15	Land and Land Rights	374	3,743	DistC-Pt	3,270	436	2	5	21	8	0	2	0	0
16	Structures and Improvements	375	13,604	DistC-Pt	11,883	1,585	7	18	76	29	0	6	0	1
17	Mains	376	675,702	Cust_Avg	623,668	50,907	17	132	878	73	3	19	4	1
18	Mains- Direct Assign TC	376TC	-	None	-	-	-	-	-	-	-	-	-	-
19	Meas. & Reg. Stat. Equip. - General	378	-	Cust_Avg	-	-	-	-	-	-	-	-	-	-
20	Services	380	992,657	Service_Invest	849,991	137,694	362	357	2,375	1,585	9	255	6	23
21	Meters	381	370,608	Meter_Invest	306,394	49,649	622	2,216	8,203	2,722	36	700	2	64
22	Meters Install.	382	-	Meter_Invest	-	-	-	-	-	-	-	-	-	-
23	House Regulators	383	10,024	Cust_Small	9,268	756	-	-	-	-	-	-	-	-
24	House Regulators Install	384	8,308	Cust_Small	7,681	627	-	-	-	-	-	-	-	-
25	Indust. Meas. & Reg. Station Equip.	385	-	None	-	-	-	-	-	-	-	-	-	-
26	Other Property on Cust Premises	386	-	DistC-Pt	-	-	-	-	-	-	-	-	-	-
27	**Distribution Plant**	374-388	2,074,646		1,812,155	241,654	1,010	2,727	11,553	4,417	48	982	12	88
28														
29	**D. GENERAL PLANT**													
30	General Plant	389	65,790	DistC-Lab	54,875	8,587	171	349	827	885	2	90	0	4
31	Common Plant	398	42,287	DistC-Lab	35,271	5,519	110	224	532	569	1	58	0	3
32	**General Plant**	389-399	108,077		90,146	14,106	282	574	1,358	1,454	3	148	1	7
33														
34	**TOTAL UTILITY PLANT**		2,183,701		1,903,155	255,873	1,292	3,302	12,917	5,873	51	1,130	13	95

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35														
36	**II. DEPRECIATION RESERVE**													
37	Unallocated	108	-	DistC-Pt	-	-	-	-	-	-	-	-	-	-
38	Intangible Plant	111	919	DistC-Int	803	107	0	1	5	2	0	0	0	0
39	Storage Plant	108	-	None	-	-	-	-	-	-	-	-	-	-
40	Transmission Plant	109	-	None	-	-	-	-	-	-	-	-	-	-
41	Distribution- Mains	108M	255,392	Cust_Avg	235,725	19,241	6	50	332	28	1	7	2	0
42	Distribution- Services	108S	367,674	Service_Invest	314,832	51,001	134	132	880	587	3	94	2	8
43	Distribution- Meters	108Mt	106,649	Meter_Invest	88,170	14,287	179	638	2,361	783	10	201	1	18
44	Distribution- Other	108O	47,951	DistC-Pt_xMSM	43,289	4,456	10	27	114	43	0	10	0	1
45	General Plant	109	37,160	DistC-Lab	30,994	4,850	97	197	467	500	1	51	0	2
46	**Depreciation Reserve**	108	815,744		713,813	93,943	427	1,045	4,158	1,943	16	364	5	30
47														
48	**III. OTHER RATE BASE ITEMS**													
49	Materials and Supplies	105	21,088	DistC-OM	16,726	2,969	91	215	456	577	0	49	0	5
50	Storage Gas	107M	-	DistC-OM	-	-	-	-	-	-	-	-	-	-
51	CWIP	CWIP	18,891	DistC-Pt	16,501	2,200	9	25	105	40	0	9	0	1
52	Other Regulatory Assets	182P	12,382	RateBase	8,983	2,017	19	220	530	554	0	43	0	17
53	EBCap Adjustment	EBCap	(97,433)	RateBase	(70,685)	(15,872)	(150)	(1,730)	(4,168)	(4,359)	(1)	(335)	(0)	(132)
54	Accum Deferred Income Taxes	190	(253,786)	DistC-Pt	(221,676)	(29,561)	(124)	(334)	(1,413)	(540)	(6)	(120)	(1)	(11)
55	CWC	CWC	25,423	DistC-OM	20,164	3,579	110	260	549	695	0	60	0	6
56	CWC- Supply-related	CWC-Su	-	None	-	-	-	-	-	-	-	-	-	-
57	**Other Rate Base**		(273,435)		(229,988)	(34,667)	(44)	(1,344)	(3,942)	(3,033)	(6)	(295)	(2)	(114)
58														
59	**TOTAL RATE BASE**		1,094,522		959,354	127,263	821	913	4,817	896	29	471	7	(50)
60														
61	**I. OPERATING AND MAINTENANCE EXPENSES**													
62	**A. PRODUCTION EXPENSE**													
63	2. Other Gas Supply Expenses													
64	Natural Gas City Gate Purchases	804	-	None	-	-	-	-	-	-	-	-	-	-
65	Unbilled Wholesale Gas	804	-	None	-	-	-	-	-	-	-	-	-	-
66	Energy Trading- Gas Supply	813	-	None	-	-	-	-	-	-	-	-	-	-
67	**Subtotal-Production expenses**	710-813	-		-	-	-	-	-	-	-	-	-	-
68														
69	**B. STORAGE EXPENSES**													
70	Storage Opers & Labor	841	-	None	-	-	-	-	-	-	-	-	-	-
71	Maintenance Exp- Admin	843	-	None	-	-	-	-	-	-	-	-	-	-
72	**Subtotal- Storage expenses**	840-850	-		-	-	-	-	-	-	-	-	-	-
73														

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74	**C. TRANSMISSION EXPENSES**													
75	Mains Operating	850-856	-	None	-	-	-	-	-	-	-	-	-	-
76	Rents	860	-	None	-	-	-	-	-	-	-	-	-	-
77	Mains Maintenance	861-865	-	None	-	-	-	-	-	-	-	-	-	-
78	Maintenance Other Equip.	865	-	None	-	-	-	-	-	-	-	-	-	-
79	**Subtotal-Transmission**	850-867	-		-	-	-	-	-	-	-	-	-	-
80														
81	**D. DISTRIBUTION O&M EXPENSE**													
82	Operation Supv & Engineering	870	5,196	DistC-Lab	4,334	678	14	28	65	70	0	7	0	0
83	Distribution Load Dispatching	871	-	None	-	-	-	-	-	-	-	-	-	-
84	Mains and Services Expenses	874	6,572	DistC-MainsSvc	5,805	743	1	2	13	7	0	1	0	0
85	Meas & Reg Exp General	875	-	Cust_Avg	-	-	-	-	-	-	-	-	-	-
86	Meas & Reg Exp Industrial	875	-	None	-	-	-	-	-	-	-	-	-	-
87	Meter & House Regulator Exp	878	6,337	Meter_Invest	5,239	849	11	38	140	47	1	12	0	1
88	Cust Installations Field	879	235	Cust_Avg	217	18	0	0	0	0	0	0	0	0
89	Other Expenses	880	10,026	Cust_Avg	9,254	755	0	2	13	1	0	0	0	0
90	Rents	881	(0)	DistC-Pt	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
91	Maint Supv & Engineering	885	1,716	DistC-Lab	1,432	224	4	9	22	23	0	2	0	0
92	Maint Struct & Improv	886	-	None	-	-	-	-	-	-	-	-	-	-
93	Maint of Mains	887	1,370	Cust_Avg	1,264	103	0	0	2	0	0	0	0	0
94	Maint. of Meas. & Reg. General	889	510	Cust_Avg	470	38	0	0	1	0	0	0	0	0
95	Maint. of Meas. & Reg.- Indust	890	-	None	-	-	-	-	-	-	-	-	-	-
96	Maint. of Services	892	51,590	Service_Invest	44,176	7,156	19	19	123	82	0	13	0	1
97	Maint. of Meters & House Regulators	893	994	Meter_Invest	822	133	2	6	22	7	0	2	0	0
98	Maint. Other Equip.	894	46	DistC-Pt	40	5	0	0	0	0	0	0	0	0
99	**Dist. Oper. & Maint. Exp.**	870-899	84,592		73,053	10,703	51	103	401	237	1	38	0	3
100	**Total O&M Expenses**		84,592		73,053	10,703	51	103	401	237	1	38	0	3
101														
102	**II. CUSTOMER ACCOUNTS AND SERVICE**													
103	Supervision	901	716	Account903	661	50	0	1	2	2	0	0	0	0
104	Meter Reading Expenses	902	620	Meter_Invest	512	83	1	4	14	5	0	1	0	0
105	Customer Records & Collection Expen	903	2,429	Account903	2,241	170	1	3	8	6	0	0	0	0
106	Uncollectible Accounts	904	6,119	WriteOff_Del	5,436	680	-	-	3	-	-	-	-	-
107	Miscellaneous Customer Accounts Exp	905	2,670	Account903	2,463	186	1	3	9	7	0	0	0	0
108	**Customer Accts. Exp.**	901-905	12,553		11,313	1,168	3	10	37	19	0	2	0	0
109														

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110	**III. CUSTOMER ACCOUNTS AND INFORMATION**													
111	Supervision	907	-	Cust_Avg	-	-	-	-	-	-	-	-	-	-
112	Labor	908Lab	-	Total_Labor	-	-	-	-	-	-	-	-	-	-
113	Low Income Disc	908LI	9,359	Total_RR	7,110	1,486	18	121	308	286	0	23	0	6
114	Cust Assist Programs	908Prog	14,581	Account908	10,579	2,529	112	229	512	560	1	57	0	2
115	EE_Programs	908EE	23,668	EE_Prog	12,669	4,448	587	1,028	1,708	2,994	-	233	0	-
116	Econ Dev	908EDP	1,000	Total_RR	760	159	2	13	33	31	0	2	0	1
117	Info/ Demo / Misc	912-916	1,094	Cust_Avg	1,010	82	0	0	1	0	0	0	0	0
118	**Customer Service Exp.**	908-919	49,702		32,128	8,704	719	1,391	2,563	3,871	1	316	0	9
119	**Customer Accts. & Serv. Exp.**	901-919	62,255		43,441	9,873	722	1,401	2,600	3,890	1	318	0	9
120														
121	**E. ADMINISTRATIVE AND GENERAL**													
122	Administrative & General Salaries	920	14,193	DistC-Lab	11,839	1,852	37	75	178	191	0	19	0	1
123	Office Supplies & Expenses	921	13,324	DistC-Lab	11,113	1,739	35	71	167	179	0	18	0	1
124	Admin Transferred	921	-	DistC-Lab	-	-	-	-	-	-	-	-	-	-
125	Outside Services Employed	923	2,384	DistC-Lab	1,989	311	6	13	30	32	0	3	0	0
126	Property Insurance	924	803	DistC-Pt	702	94	0	1	4	2	0	0	0	0
127	Injuries & Damages	925	1,777	DistC-Lab	1,482	232	5	9	22	24	0	2	0	0
128	Employee Pensions and Benefits	926	3,478	DistC-Lab	2,901	454	9	18	44	47	0	5	0	0
129	Regulatory Commission Expenses	928	3,924	RateBase	2,847	639	6	70	168	176	0	14	0	5
130	Misc General Exp	930	-	Gas_Del_Firm	-	-	-	-	-	-	-	-	-	-
131	A&G- Rents	931	22,297	Acct931	16,423	3,529	34	373	900	937	0	72	0	28
132	Maint General Plant	935	3	DistC-Lab	2	0	0	0	0	0	0	0	0	0
133	**Admin & Genl. Exp.**	920-932	62,184		49,298	8,851	132	630	1,514	1,587	1	134	0	36
134														
135	**Total Operating Expenses**		209,031		165,791	29,427	905	2,135	4,515	5,714	4	490	1	48
136														
137	**II. DEPRECIATION EXPENSE**													
138	Intangible Plant	403	74	DistC-Int	65	9	0	0	0	0	0	0	0	0
139	Storage Plant	403	-	None	-	-	-	-	-	-	-	-	-	-
140	Transmission Plant	404	-	None	-	-	-	-	-	-	-	-	-	-
141	Mains	403M	17,781	DistC-Mains	16,412	1,340	0	3	23	2	0	0	0	0
142	Services	403S	23,039	Service_Invest	19,728	3,196	8	8	55	37	0	6	0	1
143	Meters	403Mt	17,444	Meter_Invest	14,421	2,337	29	104	386	128	2	33	0	3
144	Distr Other	403O	4,048	DistC-Pt_xMSM	3,655	376	1	2	10	4	0	1	0	0
145	General Plant	404	3,371	DistC-Lab	2,812	440	9	18	42	45	0	5	0	0
146	Amort Regulatory Debits	407	-	Gas_Del_Firm	-	-	-	-	-	-	-	-	-	-
147	OPEN1	403	-	None	-	-	-	-	-	-	-	-	-	-
148	**Depreciation Expense**		65,757		57,092	7,697	48	136	517	216	2	45	0	4
149														

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150	**III. TAXES and OTHER**													
151	**A. GENERAL TAXES**													
152	Taxes- Labor based	408L	5,347	DistC-Lab	4,460	698	14	28	67	72	0	7	0	0
153	Taxes- Plant based	408P	15,023	DistC-Pt_Real	13,851	1,144	1	3	21	2	0	1	0	0
154	General Taxes	408O	486	DistC-Pt	424	57	0	1	3	1	0	0	0	0
155	OPEN1	408	-	None	-	-	-	-	-	-	-	-	-	-
156	**General Taxes**		20,856		18,735	1,898	15	32	91	75	0	8	0	0
157														
158	**B. GROSS RECEIPTS TAX**													
159	Gross Receipts tax		-	None	-	-	-	-	-	-	-	-	-	-
160	**Gross Receipts Tax**		-		-	-	-	-	-	-	-	-	-	-
161														
162	**B. FEDERAL / STATE INCOME TAXES**													
163	Fed / State Income Tax Expense		838	DistC-Pretax	322	223	12	46	104	124	0	2	(0)	4
164	**Income Taxes**	409-411	838		322	223	12	46	104	124	0	2	(0)	4
165	**Total Taxes**	408-411	21,693		19,057	2,122	27	79	195	199	0	10	0	4
166														
167	**TOTAL EXPENSES**		296,481		241,940	39,246	980	2,350	5,226	6,130	7	545	2	56
168														
169	**IV. OPERATING REVENUES at Present Rates**													
170	Base Delivery	480	306,077	Rev-BaseDel	231,250	46,233	1,590	4,445	9,793	11,917	17	583	1	246
171	Commodity	480C	-	None	-	-	-	-	-	-	-	-	-	-
172	GRT	480T	-	None	-	-	-	-	-	-	-	-	-	-
173	MFC	480MFC	10,798	Rev-MFC	9,517	1,054	-	43	149	29	-	7	0	-
174	SBC / EE	480SBC	-	None	-	-	-	-	-	-	-	-	-	-
175	Supervision to Gas		481	OM_xGas	372	76	1	5	14	12	0	1	0	0
176	Late payment		1,632	WriteOff_Del	1,450	181	-	-	1	-	-	-	-	-
177	Miscellaneous revenue		594	Total_RR	451	94	1	8	20	18	0	1	0	0
178	EJP Discount		(526)	Total_RR	(400)	(84)	(1)	(7)	(17)	(16)	(0)	(1)	(0)	(0)
179	Billing Service Fee		-	Cust_Avg	-	-	-	-	-	-	-	-	-	-
180	Off System	415/416	-	None	-	-	-	-	-	-	-	-	-	-
181	Other Revenue		21,229	Total_RR	16,127	3,371	40	275	699	649	0	53	0	14
182	**TOTAL REVENUE**		340,286		258,768	50,927	1,632	4,769	10,658	12,609	17	644	1	260
183														
184	**Total Expenses**		296,481		241,940	39,246	980	2,350	5,226	6,130	7	545	2	56
185														
186	**V. Net Income at Present Rates**		43,805		16,828	11,681	652	2,419	5,432	6,480	11	99	(0)	205
187														
188	**RATE BASE**		1,094,522		959,354	127,263	821	913	4,817	896	29	471	7	(50)
189	Return on Rate Base		4.00%		1.75%	9.18%	79.37%	264.96%	112.77%	722.81%	36.25%	21.02%	(4.70%)	(411.00%)
190														

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191	**REVENUE REQUIREMENTS**													
192	Target Rate of Return		6.8700%		6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%
193	Rate Base		1,094,522		959,354	127,263	821	913	4,817	896	29	471	7	(50)
194														
195	Operating expenses, Depreciation		268,669		217,447	36,445	953	2,271	5,029	5,930	6	535	1	51
196	Uncollectible accounts		6,531	DistC-Unc_RR	5,953	576	-	-	1	-	-	-	-	-
197	General taxes / Other		20,856		18,735	1,898	15	32	91	75	0	8	0	0
198	Subtotal- Operating Costs to recover		296,055		242,136	38,920	967	2,303	5,121	6,006	6	543	2	52
199														
200	Target Return on rate base		75,194		65,908	8,743	56	63	331	62	2	32	0	(3)
201	Income Taxes		12,335	16.40%	10,812	1,434	9	10	54	10	0	5	0	(1)
202														
203	Subtotal- Rev Req before GRT		383,584		318,855	49,097	1,033	2,376	5,506	6,077	9	581	2	48
204	GRT needed		0	-	0	0	0	0	0	0	0	0	0	0
205	**TOTAL REVENUE REQUIREMENT**		383,584		318,855	49,097	1,033	2,376	5,506	6,077	9	581	2	48
206														
207	Revenue at Present rates		340,286		258,768	50,927	1,632	4,769	10,658	12,609	17	644	1	260
208	Revenue Excess (Deficiency)		(43,298)		(60,087)	1,830	599	2,393	5,152	6,532	8	63	(1)	213
209														

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BillCus
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1	**I. GAS PLANT IN SERVICE**													
2	**A. INTANGIBLE PLANT**													
3	Franchise & Consents	302	-	None	-	-	-	-	-	-	-	-	-	-
4	Software & Other Intangibles	303I	-	None	-	-	-	-	-	-	-	-	-	-
5	**Intangible Plant**		-		-	-	-	-	-	-	-	-	-	-
6														
7	**B. TRANSMISSION PLANT**													
8	Structures	365	-	None	-	-	-	-	-	-	-	-	-	-
9	Land, Struct and Improve	366	-	None	-	-	-	-	-	-	-	-	-	-
10	Mains	367	-	None	-	-	-	-	-	-	-	-	-	-
11	Measuring and Reg. Sta. Equip.	369	-	None	-	-	-	-	-	-	-	-	-	-
12	**Transmission Plant**	360-368	-		-	-	-	-	-	-	-	-	-	-
14	**C. DISTRIBUTION PLANT**													
15	Land and Land Rights	374	-	None	-	-	-	-	-	-	-	-	-	-
16	Structures and Improvements	375	-	None	-	-	-	-	-	-	-	-	-	-
17	Mains	376	-	None	-	-	-	-	-	-	-	-	-	-
18	Mains- Direct Assign TC	376TC	-	None	-	-	-	-	-	-	-	-	-	-
19	Meas. & Reg. Stat. Equip. - General	378	-	None	-	-	-	-	-	-	-	-	-	-
20	Services	380	-	None	-	-	-	-	-	-	-	-	-	-
21	Meters	381	-	None	-	-	-	-	-	-	-	-	-	-
22	Meters Install.	382	-	None	-	-	-	-	-	-	-	-	-	-
23	House Regulators	383	-	None	-	-	-	-	-	-	-	-	-	-
24	House Regulators Install	384	-	None	-	-	-	-	-	-	-	-	-	-
25	Indust. Meas. & Reg. Station Equip.	385	-	None	-	-	-	-	-	-	-	-	-	-
26	Other Property on Cust Premises	386	-	None	-	-	-	-	-	-	-	-	-	-
27	**Distribution Plant**	374-388	-		-	-	-	-	-	-	-	-	-	-
28														
29	**D. GENERAL PLANT**													
30	General Plant	389	2,511	BillC-Lab	2,317	189	0	0	3	0	0	0	0	0
31	Common Plant	398	1,614	BillC-Lab	1,490	122	0	0	2	0	0	0	0	0
32	**General Plant**	389-399	4,125		3,807	311	0	1	5	0	0	0	0	0
33														
34	**TOTAL UTILITY PLANT**		4,125		3,807	311	0	1	5	0	0	0	0	0

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Class Allocation - Billing

Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
35														
36	**II. DEPRECIATION RESERVE**													
37	Unallocated	108	-	None	-	-	-	-	-	-	-	-	-	-
38	Intangible Plant	111	-	None	-	-	-	-	-	-	-	-	-	-
39	Storage Plant	108	-	None	-	-	-	-	-	-	-	-	-	-
40	Transmission Plant	109	-	None	-	-	-	-	-	-	-	-	-	-
41	Distribution- Mains	108M	-	None	-	-	-	-	-	-	-	-	-	-
42	Distribution- Services	108S	-	None	-	-	-	-	-	-	-	-	-	-
43	Distribution- Meters	108Mt	-	None	-	-	-	-	-	-	-	-	-	-
44	Distribution- Other	108O	-	None	-	-	-	-	-	-	-	-	-	-
45	General Plant	109	1,418	BillC-Lab	1,309	107	0	0	2	0	0	0	0	0
46	**Depreciation Reserve**	108	1,418		1,309	107	0	0	2	0	0	0	0	0
47														
48	**III. OTHER RATE BASE ITEMS**													
49	Materials and Supplies	105	722	BillC-OM	666	54	0	0	1	0	0	0	0	0
50	Storage Gas	107M	-	BillC-OM	-	-	-	-	-	-	-	-	-	-
51	CWIP	CWIP	-	None	-	-	-	-	-	-	-	-	-	-
52	Other Regulatory Assets	182P	43	RateBase	31	7	0	1	2	2	0	0	0	0
53	EBCap Adjustment	EBCap	(339)	RateBase	(246)	(55)	(1)	(6)	(15)	(15)	(0)	(1)	(0)	(0)
54	Accum Deferred Income Taxes	190	-	BillC-TotPt	-	-	-	-	-	-	-	-	-	-
55	CWC	CWC	870	BillC-OM	803	66	0	0	1	0	0	0	0	0
56	CWC- Supply-related	CWC-Su	-	None	-	-	-	-	-	-	-	-	-	-
57	**Other Rate Base**		1,295		1,254	72	(0)	(5)	(11)	(13)	0	(1)	0	(0)
58														
59	**TOTAL RATE BASE**		4,002		3,752	276	(0)	(4)	(7)	(13)	0	(1)	0	(0)
60														
61	**I. OPERATING AND MAINTENANCE EXPENSES**													
62	**A. PRODUCTION EXPENSE**													
63	2. Other Gas Supply Expenses													
64	Natural Gas City Gate Purchases	804	-	None	-	-	-	-	-	-	-	-	-	-
65	Unbilled Wholesale Gas	804	-	None	-	-	-	-	-	-	-	-	-	-
66	Energy Trading- Gas Supply	813	-	None	-	-	-	-	-	-	-	-	-	-
67	**Subtotal-Production expenses**	710-813	-		-	-	-	-	-	-	-	-	-	-
68														
69	**B. STORAGE EXPENSES**													
70	Storage Opers & Labor	841	-	None	-	-	-	-	-	-	-	-	-	-
71	Maintenance Exp- Admin	843	-	None	-	-	-	-	-	-	-	-	-	-
72	**Subtotal- Storage expenses**	840-850	-		-	-	-	-	-	-	-	-	-	-
73														

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Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
74	**C. TRANSMISSION EXPENSES**													
75	Mains Operating	850-856	-	None	-	-	-	-	-	-	-	-	-	-
76	Rents	860	-	None	-	-	-	-	-	-	-	-	-	-
77	Mains Maintenance	861-865	-	None	-	-	-	-	-	-	-	-	-	-
78	Maintenance Other Equip.	865	-	None	-	-	-	-	-	-	-	-	-	-
79	**Subtotal-Transmission**	850-867	-		-	-	-	-	-	-	-	-	-	-
80														
81	**D. DISTRIBUTION O&M EXPENSE**													
82	Operation Supv & Engineering	870	-	None	-	-	-	-	-	-	-	-	-	-
83	Distribution Load Dispatching	871	-	None	-	-	-	-	-	-	-	-	-	-
84	Mains and Services Expenses	874	-	None	-	-	-	-	-	-	-	-	-	-
85	Meas & Reg Exp General	875	-	None	-	-	-	-	-	-	-	-	-	-
86	Meas & Reg Exp Industrial	875	-	None	-	-	-	-	-	-	-	-	-	-
87	Meter & House Regulator Exp	878	-	None	-	-	-	-	-	-	-	-	-	-
88	Cust Installations Field	879	-	None	-	-	-	-	-	-	-	-	-	-
89	Other Expenses	880	-	None	-	-	-	-	-	-	-	-	-	-
90	Rents	881	-	None	-	-	-	-	-	-	-	-	-	-
91	Maint Supv & Engineering	885	-	None	-	-	-	-	-	-	-	-	-	-
92	Maint Struct & Improv	886	-	None	-	-	-	-	-	-	-	-	-	-
93	Maint of Mains	887	-	None	-	-	-	-	-	-	-	-	-	-
94	Maint. of Meas. & Reg. General	889	-	None	-	-	-	-	-	-	-	-	-	-
95	Maint. of Meas. & Reg.- Indust	890	-	None	-	-	-	-	-	-	-	-	-	-
96	Maint. of Services	892	-	None	-	-	-	-	-	-	-	-	-	-
97	Maint. of Meters & House Regulators	893	-	None	-	-	-	-	-	-	-	-	-	-
98	Maint. Other Equip.	894	-	None	-	-	-	-	-	-	-	-	-	-
99	**Dist. Oper. & Maint. Exp.**	870-899	-		-	-	-	-	-	-	-	-	-	-
100	**Total O&M Expenses**		-		-	-	-	-	-	-	-	-	-	-
101														
102	**II. CUSTOMER ACCOUNTS AND SERVICE**													
103	Supervision	901	265	Acct903_Bill	245	20	0	0	0	0	0	0	0	0
104	Meter Reading Expenses	902	-	None	-	-	-	-	-	-	-	-	-	-
105	Customer Records & Collection Expen	903	5,650	Acct903_Bill	5,215	426	0	1	7	1	0	0	0	0
106	Uncollectible Accounts	904	18	WriteOff_Del	16	2	-	-	0	-	-	-	-	-
107	Miscellaneous Customer Accounts Exp	905	834	Acct903_Bill	769	63	0	0	1	0	0	0	0	0
108	**Customer Accts. Exp.**	901-905	6,767		6,246	510	0	1	9	1	0	0	0	0
109														

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110	**III. CUSTOMER ACCOUNTS AND INFORMATION**													
111	Supervision	907	-	None	-	-	-	-	-	-	-	-	-	-
112	Labor	908Lab	-	None	-	-	-	-	-	-	-	-	-	-
113	Low Income Disc	908LI	-	None	-	-	-	-	-	-	-	-	-	-
114	Cust Assist Programs	908Prog	-	None	-	-	-	-	-	-	-	-	-	-
115	EE_Programs	908EE	-	None	-	-	-	-	-	-	-	-	-	-
116	Econ Dev	908EDP	-	None	-	-	-	-	-	-	-	-	-	-
117	Info/ Demo / Misc	912-916	-	None	-	-	-	-	-	-	-	-	-	-
118	**Customer Service Exp.**	908-919	-		-	-	-	-	-	-	-	-	-	-
119	**Customer Accts. & Serv. Exp.**	901-919	6,767		6,246	510	0	1	9	1	0	0	0	0
120														
121	**E. ADMINISTRATIVE AND GENERAL**													
122	Administrative & General Salaries	920	31	BillC-Lab	29	2	0	0	0	0	0	0	0	0
123	Office Supplies & Expenses	921	0	BillC-Lab	0	0	0	0	0	0	0	0	0	0
124	Admin Transferred	921	-	BillC-Lab	-	-	-	-	-	-	-	-	-	-
125	Outside Services Employed	923	1	BillC-Lab	1	0	0	0	0	0	0	0	0	0
126	Property Insurance	924	-	BillC-TotPt	-	-	-	-	-	-	-	-	-	-
127	Injuries & Damages	925	14	BillC-Lab	13	1	0	0	0	0	0	0	0	0
128	Employee Pensions and Benefits	926	340	BillC-Lab	314	26	0	0	0	0	0	0	0	0
129	Regulatory Commission Expenses	928	-	None	-	-	-	-	-	-	-	-	-	-
130	Misc General Exp	930	-	None	-	-	-	-	-	-	-	-	-	-
131	A&G- Rents	931	-	Acct931	-	-	-	-	-	-	-	-	-	-
132	Maint General Plant	935	0	BillC-Lab	0	0	0	0	0	0	0	0	0	0
133	**Admin & Genl. Exp.**	920-932	386		357	29	0	0	1	0	0	0	0	0
134														
135	**Total Operating Expenses**		7,154		6,602	540	0	1	9	1	0	0	0	0
136														
137	**II. DEPRECIATION EXPENSE**													
138	Intangible Plant	403	-	None	-	-	-	-	-	-	-	-	-	-
139	Storage Plant	403	-	None	-	-	-	-	-	-	-	-	-	-
140	Transmission Plant	404	-	None	-	-	-	-	-	-	-	-	-	-
141	Mains	403M	-	None	-	-	-	-	-	-	-	-	-	-
142	Services	403S	-	None	-	-	-	-	-	-	-	-	-	-
143	Meters	403Mt	-	None	-	-	-	-	-	-	-	-	-	-
144	Distr Other	403O	-	None	-	-	-	-	-	-	-	-	-	-
145	General Plant	404	129	BillC-Lab	119	10	0	0	0	0	0	0	0	0
146	Amort Regulatory Debits	407	-	None	-	-	-	-	-	-	-	-	-	-
147	OPEN1	403	-	None	-	-	-	-	-	-	-	-	-	-
148	**Depreciation Expense**		129		119	10	0	0	0	0	0	0	0	0
149														

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150	**III. TAXES and OTHER**													
151	**A. GENERAL TAXES**													
152	Taxes- Labor based	408L	204	BillC-Lab	188	15	0	0	0	0	0	0	0	0
153	Taxes- Plant based	408P	-	None	-	-	-	-	-	-	-	-	-	-
154	General Taxes	408O	-	None	-	-	-	-	-	-	-	-	-	-
155	OPEN1	408	-	None	-	-	-	-	-	-	-	-	-	-
156	**General Taxes**		204		188	15	0	0	0	0	0	0	0	0
157														
158	**B. GROSS RECEIPTS TAX**													
159	Gross Receipts tax		-	None	-	-	-	-	-	-	-	-	-	-
160	**Gross Receipts Tax**		-		-	-	-	-	-	-	-	-	-	-
161														
162	**B. FEDERAL / STATE INCOME TAXES**													
163	Fed / State Income Tax Expense		(123)	BillC-Pretax	(116)	(8)	0	0	0	1	0	0	(0)	0
164	**Income Taxes**	409-411	(123)		(116)	(8)	0	0	0	1	0	0	(0)	0
165	**Total Taxes**	408-411	81		72	7	0	0	1	1	0	0	0	0
166														
167	**TOTAL EXPENSES**		7,363		6,793	557	0	2	10	1	0	0	0	0
168														
169	**IV. OPERATING REVENUES at Present Rates**													
170	Base Delivery	480	921	Rev-BaseDel	696	139	5	13	29	36	0	2	0	1
171	Commodity	480C	-	None	-	-	-	-	-	-	-	-	-	-
172	GRT	480T	-	None	-	-	-	-	-	-	-	-	-	-
173	MFC	480MFC	-	None	-	-	-	-	-	-	-	-	-	-
174	SBC / EE	480SBC	-	None	-	-	-	-	-	-	-	-	-	-
175	Supervision to Gas		-	None	-	-	-	-	-	-	-	-	-	-
176	Late payment		5	WriteOff_Del	4	1	-	-	0	-	-	-	-	-
177	Miscellaneous revenue		-	Total_RR	-	-	-	-	-	-	-	-	-	-
178	EJP Discount		-	None	-	-	-	-	-	-	-	-	-	-
179	Billing Service Fee		-	None	-	-	-	-	-	-	-	-	-	-
180	Off System	415/416	-	None	-	-	-	-	-	-	-	-	-	-
181	Other Revenue		-	None	-	-	-	-	-	-	-	-	-	-
182	**TOTAL REVENUE**		926		700	140	5	13	29	36	0	2	0	1
183														
184	**Total Expenses**		7,363		6,793	557	0	2	10	1	0	0	0	0
185														
186	**V. Net Income at Present Rates**		(6,437)		(6,093)	(417)	5	12	19	34	0	2	(0)	1
187														
188	**RATE BASE**		4,002		3,752	276	(0)	(4)	(7)	(13)	0	(1)	0	(0)
189	Return on Rate Base		(161%)		(162%)	(151%)	(1294%)	(264%)	(273%)	(269%)	98%	(169%)	(168%)	(181%)
190														

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191	**REVENUE REQUIREMENTS**													
192	Target Rate of Return		6.8700%		6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%
193	Rate Base		4,002		3,752	276	(0)	(4)	(7)	(13)	0	(1)	0	(0)
194														
195	Operating expenses, Depreciation		7,264		6,705	547	0	1	9	1	0	0	0	0
196	Uncollectible accounts		165	BillC-Unc_RR	157	8	-	-	0	-	-	-	-	-
197	General taxes / Other		204		188	15	0	0	0	0	0	0	0	0
198	Subtotal- Operating Costs to recover		7,633		7,050	571	0	1	10	1	0	0	0	0
199			275											
200	Target Return on rate base		275		258	19	(0)	(0)	(0)	(1)	0	(0)	0	(0)
201	Income Taxes		45	16.40%	42	3	(0)	(0)	(0)	(0)	0	(0)	0	(0)
202														
203	Subtotal- Rev Req before GRT		7,953		7,350	593	0	1	9	(0)	0	0	0	(0)
204	GRT needed		0	-	0	0	0	0	0	0	0	0	0	0
205	**TOTAL REVENUE REQUIREMENT**		7,953		7,350	593	0	1	9	(0)	0	0	0	(0)
206														
207	Revenue at Present rates		926		700	140	5	13	29	36	0	2	0	1
208	Revenue Excess (Deficiency)		(7,027)		(6,650)	(453)	5	12	20	36	0	2	(0)	1
209														

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Class Allocation - Procurement
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1	**I. GAS PLANT IN SERVICE**													
2	**A. INTANGIBLE PLANT**													
3	Franchise & Consents	302	-	None	-	-	-	-	-	-	-	-	-	-
4	Software & Other Intangibles	303I	-	None	-	-	-	-	-	-	-	-	-	-
5	**Intangible Plant**		-		-	-	-	-	-	-	-	-	-	-
6														
7	**B. TRANSMISSION PLANT**													
8	Structures	365	-	None	-	-	-	-	-	-	-	-	-	-
9	Land, Struct and Improve	366	-	None	-	-	-	-	-	-	-	-	-	-
10	Mains	367	-	None	-	-	-	-	-	-	-	-	-	-
11	Measuring and Reg. Sta. Equip.	369	-	None	-	-	-	-	-	-	-	-	-	-
12	**Transmission Plant**	360-368	-		-	-	-	-	-	-	-	-	-	-
14	**C. DISTRIBUTION PLANT**													
15	Land and Land Rights	374	-	None	-	-	-	-	-	-	-	-	-	-
16	Structures and Improvements	375	-	None	-	-	-	-	-	-	-	-	-	-
17	Mains	376	-	None	-	-	-	-	-	-	-	-	-	-
18	Mains- Direct Assign TC	376TC	-	None	-	-	-	-	-	-	-	-	-	-
19	Meas. & Reg. Stat. Equip. - General	378	-	None	-	-	-	-	-	-	-	-	-	-
20	Services	380	-	None	-	-	-	-	-	-	-	-	-	-
21	Meters	381	-	None	-	-	-	-	-	-	-	-	-	-
22	Meters Install.	382	-	None	-	-	-	-	-	-	-	-	-	-
23	House Regulators	383	-	None	-	-	-	-	-	-	-	-	-	-
24	House Regulators Install	384	-	None	-	-	-	-	-	-	-	-	-	-
25	Indust. Meas. & Reg. Station Equip.	385	-	None	-	-	-	-	-	-	-	-	-	-
26	Other Property on Cust Premises	386	-	None	-	-	-	-	-	-	-	-	-	-
27	**Distribution Plant**	374-388	-		-	-	-	-	-	-	-	-	-	-
28														
29	**D. GENERAL PLANT**													
30	General Plant	389	-	None	-	-	-	-	-	-	-	-	-	-
31	Common Plant	398	-	None	-	-	-	-	-	-	-	-	-	-
32	**General Plant**	389-399	-		-	-	-	-	-	-	-	-	-	-
33														
34	**TOTAL UTILITY PLANT**		-		-	-	-	-	-	-	-	-	-	-

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35														
36	**II. DEPRECIATION RESERVE**													
37	Unallocated	108	-	None	-	-	-	-	-	-	-	-	-	-
38	Intangible Plant	111	-	None	-	-	-	-	-	-	-	-	-	-
39	Storage Plant	108	-	None	-	-	-	-	-	-	-	-	-	-
40	Transmission Plant	109	-	None	-	-	-	-	-	-	-	-	-	-
41	Distribution- Mains	108M	-	None	-	-	-	-	-	-	-	-	-	-
42	Distribution- Services	108S	-	None	-	-	-	-	-	-	-	-	-	-
43	Distribution- Meters	108Mt	-	None	-	-	-	-	-	-	-	-	-	-
44	Distribution- Other	108O	-	None	-	-	-	-	-	-	-	-	-	-
45	General Plant	109	-	None	-	-	-	-	-	-	-	-	-	-
46	**Depreciation Reserve**	108	-		-	-	-	-	-	-	-	-	-	-
47														
48	**III. OTHER RATE BASE ITEMS**													
49	Materials and Supplies	105	120	ProcC-OM	110	8	0	0	0	0	0	0	0	0
50	Storage Gas	107M	-	ProcC-OM	-	-	-	-	-	-	-	-	-	-
51	CWIP	CWIP	-	None	-	-	-	-	-	-	-	-	-	-
52	Other Regulatory Assets	182P	3	RateBase	2	0	0	0	0	0	0	0	0	0
53	EBCap Adjustment	EBCap	(21)	RateBase	(15)	(3)	(0)	(0)	(1)	(1)	(0)	(0)	(0)	(0)
54	Accum Deferred Income Taxes	190	-	None	-	-	-	-	-	-	-	-	-	-
55	CWC	CWC	144	ProcC-OM	133	10	0	0	0	0	0	0	0	0
56	CWC- Supply-related	CWC-Su	-	None	-	-	-	-	-	-	-	-	-	-
57	**Other Rate Base**		246		230	16	0	(0)	0	(0)	0	(0)	0	(0)
58														
59	**TOTAL RATE BASE**		246		230	16	0	(0)	0	(0)	0	(0)	0	(0)
60														
61	**I. OPERATING AND MAINTENANCE EXPENSES**													
62	**A. PRODUCTION EXPENSE**													
63	2. Other Gas Supply Expenses													
64	Natural Gas City Gate Purchases	804	-	None	-	-	-	-	-	-	-	-	-	-
65	Unbilled Wholesale Gas	804	-	None	-	-	-	-	-	-	-	-	-	-
66	Energy Trading- Gas Supply	813	-	None	-	-	-	-	-	-	-	-	-	-
67	**Subtotal-Production expenses**	710-813	-		-	-	-	-	-	-	-	-	-	-
68														
69	**B. STORAGE EXPENSES**													
70	Storage Opers & Labor	841	-	None	-	-	-	-	-	-	-	-	-	-
71	Maintenance Exp- Admin	843	-	None	-	-	-	-	-	-	-	-	-	-
72	**Subtotal- Storage expenses**	840-850	-		-	-	-	-	-	-	-	-	-	-
73														

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Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
74	**C. TRANSMISSION EXPENSES**													
75	Mains Operating	850-856	-	None	-	-	-	-	-	-	-	-	-	-
76	Rents	860	-	None	-	-	-	-	-	-	-	-	-	-
77	Mains Maintenance	861-865	-	None	-	-	-	-	-	-	-	-	-	-
78	Maintenance Other Equip.	865	-	None	-	-	-	-	-	-	-	-	-	-
79	**Subtotal-Transmission**	850-867	-		-	-	-	-	-	-	-	-	-	-
80														
81	**D. DISTRIBUTION O&M EXPENSE**													
82	Operation Supv & Engineering	870	-	None	-	-	-	-	-	-	-	-	-	-
83	Distribution Load Dispatching	871	-	None	-	-	-	-	-	-	-	-	-	-
84	Mains and Services Expenses	874	-	None	-	-	-	-	-	-	-	-	-	-
85	Meas & Reg Exp General	875	-	None	-	-	-	-	-	-	-	-	-	-
86	Meas & Reg Exp Industrial	875	-	None	-	-	-	-	-	-	-	-	-	-
87	Meter & House Regulator Exp	878	-	None	-	-	-	-	-	-	-	-	-	-
88	Cust Installations Field	879	-	None	-	-	-	-	-	-	-	-	-	-
89	Other Expenses	880	-	None	-	-	-	-	-	-	-	-	-	-
90	Rents	881	-	None	-	-	-	-	-	-	-	-	-	-
91	Maint Supv & Engineering	885	-	None	-	-	-	-	-	-	-	-	-	-
92	Maint Struct & Improv	886	-	None	-	-	-	-	-	-	-	-	-	-
93	Maint of Mains	887	-	None	-	-	-	-	-	-	-	-	-	-
94	Maint. of Meas. & Reg. General	889	-	None	-	-	-	-	-	-	-	-	-	-
95	Maint. of Meas. & Reg.- Indust	890	-	None	-	-	-	-	-	-	-	-	-	-
96	Maint. of Services	892	-	None	-	-	-	-	-	-	-	-	-	-
97	Maint. of Meters & House Regulators	893	-	None	-	-	-	-	-	-	-	-	-	-
98	Maint. Other Equip.	894	-	None	-	-	-	-	-	-	-	-	-	-
99	**Dist. Oper. & Maint. Exp.**	870-899	-		-	-	-	-	-	-	-	-	-	-
100	**Total O&M Expenses**		-		-	-	-	-	-	-	-	-	-	-
101														
102	**II. CUSTOMER ACCOUNTS AND SERVICE**													
103	Supervision	901	10	Account903	9	1	0	0	0	0	0	0	0	0
104	Meter Reading Expenses	902	-	None	-	-	-	-	-	-	-	-	-	-
105	Customer Records & Collection Expen	903	43	Account903	40	3	0	0	0	0	0	0	0	0
106	Uncollectible Accounts	904	1	WriteOff_Del	1	0	-	-	0	-	-	-	-	-
107	Miscellaneous Customer Accounts Exp	905	19	Account903	18	1	0	0	0	0	0	0	0	0
108	**Customer Accts. Exp.**	901-905	74		68	5	0	0	0	0	0	0	0	0
109														

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Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
110	**III. CUSTOMER ACCOUNTS AND INFORMATION**													
111	Supervision	907	-	None	-	-	-	-	-	-	-	-	-	-
112	Labor	908Lab	-	None	-	-	-	-	-	-	-	-	-	-
113	Low Income Disc	908LI	-	None	-	-	-	-	-	-	-	-	-	-
114	Cust Assist Programs	908Prog	-	None	-	-	-	-	-	-	-	-	-	-
115	EE_Programs	908EE	-	None	-	-	-	-	-	-	-	-	-	-
116	Econ Dev	908EDP	-	None	-	-	-	-	-	-	-	-	-	-
117	Info/ Demo / Misc	912-916	-	None	-	-	-	-	-	-	-	-	-	-
118	**Customer Service Exp.**	908-919	-		-	-	-	-	-	-	-	-	-	-
119	**Customer Accts. & Serv. Exp.**	901-919	74		68	5	0	0	0	0	0	0	0	0
120														
121	**E. ADMINISTRATIVE AND GENERAL**													
122	Administrative & General Salaries	920	780	ProcC-Lab	719	55	0	1	3	2	0	0	0	0
123	Office Supplies & Expenses	921	154	ProcC-Lab	142	11	0	0	1	0	0	0	0	0
124	Admin Transferred	921	-	ProcC-Lab	-	-	-	-	-	-	-	-	-	-
125	Outside Services Employed	923	5	ProcC-Lab	5	0	0	0	0	0	0	0	0	0
126	Property Insurance	924	-	None	-	-	-	-	-	-	-	-	-	-
127	Injuries & Damages	925	7	ProcC-Lab	7	1	0	0	0	0	0	0	0	0
128	Employee Pensions and Benefits	926	168	ProcC-Lab	155	12	0	0	1	0	0	0	0	0
129	Regulatory Commission Expenses	928	-	None	-	-	-	-	-	-	-	-	-	-
130	Misc General Exp	930	-	None	-	-	-	-	-	-	-	-	-	-
131	A&G- Rents	931	-	Acct931	-	-	-	-	-	-	-	-	-	-
132	Maint General Plant	935	-	None	-	-	-	-	-	-	-	-	-	-
133	**Admin & Genl. Exp.**	920-932	1,114		1,027	78	0	1	4	3	0	0	0	0
134														
135	**Total Operating Expenses**		1,187		1,095	83	0	1	4	3	0	0	0	0
136														
137	**II. DEPRECIATION EXPENSE**													
138	Intangible Plant	403	-	None	-	-	-	-	-	-	-	-	-	-
139	Storage Plant	403	-	None	-	-	-	-	-	-	-	-	-	-
140	Transmission Plant	404	-	None	-	-	-	-	-	-	-	-	-	-
141	Mains	403M	-	None	-	-	-	-	-	-	-	-	-	-
142	Services	403S	-	None	-	-	-	-	-	-	-	-	-	-
143	Meters	403Mt	-	None	-	-	-	-	-	-	-	-	-	-
144	Distr Other	403O	-	None	-	-	-	-	-	-	-	-	-	-
145	General Plant	404	-	None	-	-	-	-	-	-	-	-	-	-
146	Amort Regulatory Debits	407	-	None	-	-	-	-	-	-	-	-	-	-
147	OPEN1	403	-	None	-	-	-	-	-	-	-	-	-	-
148	**Depreciation Expense**		-		-	-	-	-	-	-	-	-	-	-
149														

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Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
150	**III. TAXES and OTHER**													
151	**A. GENERAL TAXES**													
152	Taxes- Labor based	408L	-	None	-	-	-	-	-	-	-	-	-	-
153	Taxes- Plant based	408P	-	None	-	-	-	-	-	-	-	-	-	-
154	General Taxes	408O	-	None	-	-	-	-	-	-	-	-	-	-
155	OPEN1	408	-	None	-	-	-	-	-	-	-	-	-	-
156	**General Taxes**		-		-	-	-	-	-	-	-	-	-	-
157														
158	**B. GROSS RECEIPTS TAX**													
159	Gross Receipts tax		-	None	-	-	-	-	-	-	-	-	-	-
160	**Gross Receipts Tax**		-		-	-	-	-	-	-	-	-	-	-
161														
162	**B. FEDERAL / STATE INCOME TAXES**													
163	Fed / State Income Tax Expense		(21)	ProcC-Pretax	(20)	(1)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
164	**Income Taxes**	409-411	(21)		(20)	(1)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
165	**Total Taxes**	408-411	(21)		(20)	(1)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
166														
167	**TOTAL EXPENSES**		1,166		1,075	82	0	1	4	3	0	0	0	0
168														
169	**IV. OPERATING REVENUES at Present Rates**													
170	Base Delivery	480	57	Rev-BaseDel	43	9	0	1	2	2	0	0	0	0
171	Commodity	480C	-	None	-	-	-	-	-	-	-	-	-	-
172	GRT	480T	-	None	-	-	-	-	-	-	-	-	-	-
173	MFC	480MFC	-	None	-	-	-	-	-	-	-	-	-	-
174	SBC / EE	480SBC	-	None	-	-	-	-	-	-	-	-	-	-
175	Supervision to Gas		-	None	-	-	-	-	-	-	-	-	-	-
176	Late payment		0	WriteOff_Del	0	0	-	-	0	-	-	-	-	-
177	Miscellaneous revenue		-	None	-	-	-	-	-	-	-	-	-	-
178	EJP Discount		-	None	-	-	-	-	-	-	-	-	-	-
179	Billing Service Fee		-	None	-	-	-	-	-	-	-	-	-	-
180	Off System	415/416	-	None	-	-	-	-	-	-	-	-	-	-
181	Other Revenue		-	None	-	-	-	-	-	-	-	-	-	-
182	**TOTAL REVENUE**		57		43	9	0	1	2	2	0	0	0	0
183														
184	**Total Expenses**		1,166		1,075	82	0	1	4	3	0	0	0	0
185														
186	**V. Net Income at Present Rates**		(1,109)		(1,032)	(73)	(0)	(1)	(2)	(1)	(0)	(0)	(0)	(0)
187														
188	**RATE BASE**		246		230	16	0	(0)	0	(0)	0	(0)	0	(0)
189	Return on Rate Base		(451%)		(448%)	(471%)	(128%)	2551%	(1673%)	464%	(336%)	341%	(458%)	67%
190														

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Line	Account	No.	Balance	Allocator	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
191	**REVENUE REQUIREMENTS**													
192	Target Rate of Return		6.8700%		6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%	6.8700%
193	Rate Base		246		230	16	0	(0)	0	(0)	0	(0)	0	(0)
194														
195	Operating expenses, Depreciation		1,186		1,094	83	0	1	4	3	0	0	0	0
196	Uncollectible accounts		26	ProcC-Unc_RR	24	1	-	-	0	-	-	-	-	-
197	General taxes / Other		0		0	0	0	0	0	0	0	0	0	0
198	Subtotal- Operating Costs to recover		1,212		1,118	84	0	1	4	3	0	0	0	0
199			17											
200	Target Return on rate base		17		16	1	0	(0)	0	(0)	0	(0)	0	(0)
201	Income Taxes		3	16.40%	3	0	0	(0)	0	(0)	0	(0)	0	(0)
202														
203	Subtotal- Rev Req before GRT		1,231		1,137	85	0	1	4	3	0	0	0	0
204	GRT needed		0	-	0	0	0	0	0	0	0	0	0	0
205	**TOTAL REVENUE REQUIREMENT**		1,231		1,137	85	0	1	4	3	0	0	0	0
206														
207	Revenue at Present rates		57		43	9	0	1	2	2	0	0	0	0
208	Revenue Excess (Deficiency)		(1,174)		(1,094)	(77)	(0)	(1)	(2)	(1)	(0)	(0)	(0)	(0)
209														

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Allocator Assignments

Line	Account	No.	Balance	Functional	Classification		Class Allocation								
					Supply-Storage	Distribution	SuppDem	SuppCom	CollCus	TranDem	DistDem	DistCus	BillCus	SaleCus	ProcCus
1	**I. GAS PLANT IN SERVICE**														
2	**A. INTANGIBLE PLANT**														
3	Franchise & Consents	302	3	Dist	-	Dist_Pt	-	-	-	-	DistD-Pt	DistC-Pt	-	-	-
4	Software & Other Intangibles	303I	1,770	Oper-Pt	-	Dist_Pt	-	-	-	Peak_Sendou	DistD-Pt	DistC-Pt	-	-	-
5	**Intangible Plant**		1,773												
6															
7	**B. TRANSMISSION PLANT**														
8	Structures	365	22,371	Tran	-	-	-	-	-	Peak_Sendou	-	-	-	-	-
9	Land, Struct and Improve	366	15,029	Tran	-	-	-	-	-	Peak_Sendou	-	-	-	-	-
10	Mains	367	326,971	Tran	-	-	-	-	-	Peak_Sendou	-	-	-	-	-
11	Measuring and Reg. Sta. Equip.	369	135,744	Tran	-	-	-	-	-	Peak_Sendou	-	-	-	-	-
12	**Transmission Plant**	360-368	500,115												
13															
14	**C. DISTRIBUTION PLANT**														
15	Land and Land Rights	374	5,886	Dist	-	Dist_Pt	-	-	-	-	DistD-Pt	DistC-Pt	-	-	-
16	Structures and Improvements	375	21,390	Dist	-	Dist_Pt	-	-	-	-	DistD-Pt	DistC-Pt	-	-	-
17	Mains	376	1,411,161	Dist	-	MinSys-Mains	-	-	-	-	Peak_Sendou	Cust_Avg	-	-	-
18	Mains- Direct Assign TC	376TC	0	-	-	-	-	-	-	-	-	-	-	-	-
19	Meas. & Reg. Stat. Equip. - General	378	427,227	Dist	-	Demand	-	-	-	-	Peak_Sendou	-	-	-	-
20	Services	380	992,657	Dist	-	MinSys-Serv	-	-	-	-	-	Service Inves	-	-	-
21	Meters	381	370,608	Dist	-	Customer	-	-	-	-	-	Meter Invest	-	-	-
22	Meters Install.	382	0	-	-	-	-	-	-	-	-	-	-	-	-
23	House Regulators	383	10,024	Dist	-	Customer	-	-	-	-	-	Cust Small	-	-	-
24	House Regulators Install	384	8,308	Dist	-	Customer	-	-	-	-	-	Cust_Small	-	-	-
25	Indust. Meas. & Reg. Station Equip.	385	14,705	Dist	-	Demand	-	-	-	-	Peak_Indu	-	-	-	-
26	Other Property on Cust Premises	386	0	-	-	-	-	-	-	-	-	-	-	-	-
27	**Distribution Plant**	374-388	3,261,965												
28															
29	**D. GENERAL PLANT**														
30	General Plant	389	83,778	Labor	Demand	Dist_Lab	SuppD-Lab	-	CollC-Lab	TranD-Lab	DistD-Lab	DistC-Lab	BillC-Lab	-	-
31	Common Plant	398	53,850	Labor	Demand	Dist_Lab	SuppD-Lab	-	CollC-Lab	TranD-Lab	DistD-Lab	DistC-Lab	BillC-Lab	-	-
32	**General Plant**	389-399	137,628												
33															
34	**TOTAL UTILITY PLANT**		3,901,481												

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					Supply-Storage	Distribution	SuppDem	SuppCom	CollCus	TranDem	DistDem	DistCus	BillCus	SaleCus	ProcCus
35			*3,901,481*												
36	**II. DEPRECIATION RESERVE**														
37	Unallocated	108	0	-	-	-	-	-	-	-	-	-	-	-	-
38	Intangible Plant	111	1,666	Intan-Pt	-	Dist_Int	-	-	-	Peak_Sendou	DistD-Int	DistC-Int	-	-	-
39	Storage Plant	108	0	-	-	-	-	-	-	-	-	-	-	-	-
40	Transmission Plant	109	88,472	Tran	-	-	-	-	-	Peak_Sendou	-	-	-	-	-
41	Distribution- Mains	108M	533,369	Dist	-	Mains_Dist	-	-	-	-	Peak_Sendou	Cust_Avg	-	-	-
42	Distribution- Services	108S	367,674	Dist	-	Services	-	-	-	-	-	Service Inves	-	-	-
43	Distribution- Meters	108Mt	106,649	Dist	-	Customer	-	-	-	-	-	Meter Invest	-	-	-
44	Distribution- Other	108O	81,056	Dist	-	Dist Oth	-	-	-	-	istD-Pt xMS	istC-Pt xMS	-	-	-
45	General Plant	109	47,320	Labor	Demand	Dist Lab	SuppD-Lab	-	CollC-Lab	TranD-Lab	DistD-Lab	DistC-Lab	BillC-Lab	-	-
46	**Depreciation Reserve**	108	1,226,206												
47			*1,226,206*												
48	**III. OTHER RATE BASE ITEMS**														
49	Materials and Supplies	105	27,458	O&MxGas	-	Dist_OM	-	-	CollC-OM	TranD-OM	DistD-OM	DistC-OM	BillC-OM	-	ProcC-OM
50	Storage Gas	107M	53,841	Supp	Demand	-	Thru_Winter	-	-	-	-	-	-	-	-
51	CWIP	CWIP	29,702	Dist	-	Dist_Pt	-	-	-	-	DistD-Pt	DistC-Pt	-	-	-
52	Other Regulatory Assets	182P	24,168	RateBase	Demand	Dist_Pt	RateBase	-	RateBase	RateBase	RateBase	RateBase	RateBase	-	RateBase
53	EBCap Adjustment	EBCap	(190,179)	RateBase	Demand	Dist_Pt	RateBase	-	RateBase	RateBase	RateBase	RateBase	RateBase	-	RateBase
54	Accum Deferred Income Taxes	190	(460,205)	Oper-Pt	-	Dist Pt	-	-	-	TranD-Pt	DistD-Pt	DistC-Pt	-	-	-
55	CWC	CWC	33,102	O&MxGas	-	Dist OM	-	-	CollC-OM	TranD-OM	DistD-OM	DistC-OM	BillC-OM	-	ProcC-OM
56	CWC- Supply-related	CWC-Su	48,760	Supp	Demand	-	Gas Del Firn	-	-	-	-	-	-	-	-
57	**Other Rate Base**		(433,353)												
58															
59	**TOTAL RATE BASE**		2,241,921												
60			*2,241,921*												
61	**I. OPERATING AND MAINTENANCE EXPENSES**														
62	**A. PRODUCTION EXPENSE**														
63															
64	Natural Gas City Gate Purchases	804	272,070	Supp	Commodity	-	-	Rev-Comm	-	-	-	-	-	-	-
65	Unbilled Wholesale Gas	804	0	-	-	-	-	-	-	-	-	-	-	-	-
66	Energy Trading- Gas Supply	813	0	-	-	-	-	-	-	-	-	-	-	-	-
67	Subtotal-Production expenses	710-813	272,070												
68															
69	B. STORAGE EXPENSES														
70	Storage Opers & Labor	841	0	-	-	-	-	-	-	-	-	-	-	-	-
71	Maintenance Exp- Admin	843	2,517	Supp	Demand	-	Thru_Winter	-	-	-	-	-	-	-	-
72	Subtotal- Storage expenses	840-850	2,517												
73															

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Line	Account	No.	Balance	Functional	Classification		Class Allocation								
					Supply-Storage	Distribution	SuppDem	SuppCom	CollCus	TranDem	DistDem	DistCus	BillCus	SaleCus	ProcCus
74	**C. TRANSMISSION EXPENSES**														
75	Mains Operating	850-856	8,691	Tran	-	-	-	-	-	Peak_Sendou	-	-	-	-	-
76	Rents	860	0	-	-	-	-	-	-	-	-	-	-	-	-
77	Mains Maintenance	861-865	8,360	Tran	-	-	-	-	-	Peak_Sendou	-	-	-	-	-
78	Maintenance Other Equip.	865	665	Tran	-	-	-	-	-	TranD-Pt	-	-	-	-	-
79	**Subtotal-Transmission**	850-867	17,716												
80															
81	**D. DISTRIBUTION O&M EXPENSE**														
82	Operation Supv & Engineering	870	6,020	Dist	-	Dist Lab	-	-	-	-	DistD-Lab	DistC-Lab	-	-	-
83	Distribution Load Dispatching	871	2,882	Dist	-	Demand	-	-	-	-	Peak Sendou	-	-	-	-
84	Mains and Services Expenses	874	9,470	Dist	-	Mains Serv	-	-	-	-	istD-MainsSv	istC-MainsSv	-	-	-
85	Meas & Reg Exp General	875	743	Dist	-	Demand	-	-	-	-	Peak_Sendou	-	-	-	-
86	Meas & Reg Exp Industrial	875	302	Dist	-	Demand	-	-	-	-	Peak_Indu	-	-	-	-
87	Meter & House Regulator Exp	878	6,337	Dist	-	Customer	-	-	-	-	-	Meter_Invest	-	-	-
88	Cust Installations Field	879	235	Dist	-	Customer	-	-	-	-	-	Cust_Avg	-	-	-
89	Other Expenses	880	11,615	Dist	-	Dist_Lab	-	-	-	-	Peak_Sendou	Cust_Avg	-	-	-
90	Rents	881	(0)	-	-	-	-	-	-	-	-	-	-	-	-
91	Maint Supv & Engineering	885	1,988	Dist	-	Dist_Lab	-	-	-	-	DistD-Lab	DistC-Lab	-	-	-
92	Maint Struct & Improv	886	0	-	-	-	-	-	-	-	-	-	-	-	-
93	Maint of Mains	887	2,860	Dist	-	Mains Dist	-	-	-	-	Peak Sendou	Cust Avg	-	-	-
94	Maint. of Meas. & Reg. General	889	1,065	Dist	-	Mains Dist	-	-	-	-	Peak Sendou	Cust Avg	-	-	-
95	Maint. of Meas. & Reg.- Indust	890	3,028	Dist	-	Demand	-	-	-	-	Peak Indu	-	-	-	-
96	Maint. of Services	892	51,590	Dist	-	Services	-	-	-	-	-	Service Inves	-	-	-
97	Maint. of Meters & House Regulators	893	994	Dist	-	Customer	-	-	-	-	-	Meter_Invest	-	-	-
98	Maint. Other Equip.	894	73	Dist	-	Dist_Pt	-	-	-	-	DistD-Pt	DistC-Pt	-	-	-
99	**Dist. Oper. & Maint. Exp.**	870-899	99,202												
100	Total O&M Expenses		391,504												
101															
102	**II. CUSTOMER ACCOUNTS AND SERVICE**														
103	Supervision	901	1,086	FUNC-901	-	Customer	-	-	Acct903_Col	-	-	Account903	Acct903_Bill	-	Account903
104	Meter Reading Expenses	902	620	Dist	-	Customer	-	-	-	-	-	Meter_Invest	-	-	-
105	Customer Records & Collection Expense	903	11,050	FUNC-903	-	Customer	-	-	Acct903_Col	-	-	Account903	Acct903_Bill	-	Account903
106	Uncollectible Accounts	904	15,303	Dist Rev	Demand	D-RevReq PF	WriteOff Gas	-	WriteOff De	WriteOff De	WriteOff De	WriteOff De	WriteOff De	-	WriteOff Del
107	Miscellaneous Customer Accounts Exp.	905	4,088	FUNC-905	-	Customer	-	-	Acct903 Col	-	-	Account903	Acct903 Bill	-	Account903
108	**Customer Accts. Exp.**	901-905	32,147												
109															

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Line	Account	No.	Balance	Functional	Classification		Class Allocation								
					Supply-Storage	Distribution	SuppDem	SuppCom	CollCus	TranDem	DistDem	DistCus	BillCus	SaleCus	ProcCus
110	**III. CUSTOMER ACCOUNTS AND IN**														
111	Supervision	907	0	-	-	-	-	-	-	-	-	-	-	-	-
112	Labor	908Lab	0	-	-	-	-	-	-	-	-	-	-	-	-
113	Low Income Disc	908LI	9,359	Dist	-	Customer	-	-	-	-	-	Total_RR	-	-	-
114	Cust Assist Programs	908Prog	14,581	Dist	-	Customer	-	-	-	-	-	Account908	-	-	-
115	EE_Programs	908EE	23,668	Dist	-	Customer	-	-	-	-	-	EE_Prog	-	-	-
116	Econ Dev	908EDP	1,000	Dist	-	Customer	-	-	-	-	-	Total_RR	-	-	-
117	Info/ Demo / Misc	912-916	1,094	Dist	-	Customer	-	-	-	-	-	Cust Avg	-	-	-
118	**Customer Service Exp.**	908-919	49,702												
119	**Customer Accts. & Serv. Exp.**	901-919	81,849												
120															
121	**E. ADMINISTRATIVE AND GENERAL**														
122	Administrative & General Salaries	920	17,280	FUNC-920	-	Dist_Lab	-	-	CollC-Lab	-	DistD-Lab	DistC-Lab	BillC-Lab	-	ProcC-Lab
123	Office Supplies & Expenses	921	15,588	FUNC-921	-	Dist_Lab	-	-	CollC-Lab	-	DistD-Lab	DistC-Lab	-	-	ProcC-Lab
124	Admin Transferred	921	0	-	-	-	-	-	-	-	-	-	-	-	-
125	Outside Services Employed	923	2,781	FUNC-923	-	Dist_Lab	-	-	CollC-Lab	-	DistD-Lab	DistC-Lab	BillC-Lab	-	ProcC-Lab
126	Property Insurance	924	1,457	Oper-Pt	-	Dist_Pt	-	-	-	TranD-Pt	DistD-Pt	DistC-Pt	-	-	-
127	Injuries & Damages	925	2,091	FUNC-925	-	Dist_Lab	-	-	CollC-Lab	-	DistD-Lab	DistC-Lab	BillC-Lab	-	ProcC-Lab
128	Employee Pensions and Benefits	926	4,808	FUNC-926	-	Dist_Lab	-	-	CollC-Lab	-	DistD-Lab	DistC-Lab	BillC-Lab	-	ProcC-Lab
129	Regulatory Commission Expenses	928	3,924	Dist	-	Customer	-	-	-	-	-	RateBase	-	-	-
130	Misc General Exp	930.2	5,075	Dist	-	Demand	-	-	-	-	Gas Del Firn	-	-	-	-
131	A&G- Rents	931	25,831	Dist	-	Dist Lab	-	-	-	-	Acct931	Acct931	-	-	-
132	Maint General Plant	935	4	Labor	-	Dist Lab	-	-	-	-	-	DistC-Lab	-	-	-
133	**Admin & Genl. Exp.**	920-932	78,838												
134															
135	**Total Operating Expenses**		552,190												
136			*552,190*												
137	**II. DEPRECIATION EXPENSE**														
138	Intangible Plant	403	134	Intan-Pt	-	Dist_Int	-	-	-	TranD-Pt	DistD-Int	DistC-Int	-	-	-
139	Storage Plant	403	897	Supp	Demand	-	Thru_Winter	-	-	-	-	-	-	-	-
140	Transmission Plant	404	10,918	Tran	-	-	-	-	-	TranD-Pt	-	-	-	-	-
141	Mains	403M	37,135	Dist	-	Mains_Dist	-	-	-	-	DistD-Mains	DistC-Mains	-	-	-
142	Services	403S	23,039	Dist	-	Services	-	-	-	-	-	Service Inves	-	-	-
143	Meters	403Mt	17,444	Dist	-	Customer	-	-	-	-	-	Meter Invest	-	-	-
144	Distr Other	403O	6,843	Dist	-	Dist Oth	-	-	-	-	istD-Pt xMS	istC-Pt xMS	-	-	-
145	General Plant	404	4,293	Labor	Demand	Dist Lab	SuppD-Lab	-	CollC-Lab	TranD-Lab	DistD-Lab	DistC-Lab	BillC-Lab	-	-
146	Amort Regulatory Debits	407	(1,000)	Dist	-	Demand	-	-	-	-	RateBase	-	-	-	-
147	OPEN1	403	0	-	-	-	-	-	-	-	-	-	-	-	-
148	**Depreciation Expense**		99,703												
149															

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					Supply-Storage	Distribution	SuppDem	SuppCom	CollCus	TranDem	DistDem	DistCus	BillCus	SaleCus	ProcCus
150	**III. TAXES and OTHER**														
151	**A. GENERAL TAXES**														
152	Taxes- Labor based	408L	6,809	Labor	Supp_Lab	Dist_Lab	SuppD-Lab	-	CollC-Lab	TranD-Lab	DistD-Lab	DistC-Lab	BillC-Lab	-	-
153	Taxes- Plant based	408P	51,431	Plant_Real	-	Dist_Pt_Real	-	-	-	TranC-Pt_Rea	DistD-Pt_Rea	DistC-Pt_Rea	-	-	-
154	General Taxes	408O	881	Plant	-	Dist_Pt	-	-	-	TranD-Pt	DistD-Pt	DistC-Pt	-	-	-
155	OPEN1	408	0	-	-	-	-	-	-	-	-	-	-	-	-
156	**General Taxes**		59,121												
157															
158	**B. GROSS RECEIPTS TAX**														
159	Gross Receipts tax		0	-	-	-	-	-	-	-	-	-	-	-	-
160	**Gross Receipts Tax**		0												
161															
162	**B. FEDERAL / STATE INCOME TAXES**														
163	Fed / State Income Tax Expense		1,710	Pretax	Supp_Pretax	Dist_Pretax	SuppD-Preta	-	CollC-Pretax	TranD-Pretax	DistD-Pretax	DistC-Pretax	BillC-Pretax	-	ProcC-Pretax
164	**Income Taxes**	409-411	1,710												
165	**Total Taxes**	408-411	60,831												
166															
167	**TOTAL EXPENSES**		712,724												
168			*712,724*												
169	**IV. OPERATING REVENUES at Present Rates**														
170	Base Delivery	480	493,439	RevReq_PF	-	D-RevReq_PF	-	-	Rev-BaseDel	Rev-BaseDel	Rev-BaseDel	Rev-BaseDel	Rev-BaseDel	-	Rev-BaseDel
171	Commodity	480C	272,070	Supp	Commodity	-	-	Rev-Comm	-	-	-	-	-	-	-
172	GRT	480GRT	0	-	-	-	-	-	-	-	-	-	-	-	-
173	MFC	480MFC	10,798	Dist	-	Customer	-	-	-	-	-	Rev-MFC	-	-	-
174	SBC / EE	480SBC	0	-	-	-	-	-	-	-	-	-	-	-	-
175	Supervision to Gas		481	Dist	-	Customer	-	-	-	-	-	OM xGas	-	-	-
176	Late payment		4,083	Dist Rev	Demand	Dist Rev	WriteOff Ga	-	WriteOff De	WriteOff De	WriteOff De	WriteOff De	WriteOff De	-	-
177	Miscellaneous revenue		594	Dist	-	Customer	-	-	-	-	-	Total RR	-	-	-
178	EJP Discount		(526)	Dist	-	Customer	-	-	-	-	-	Total RR	-	-	-
179	Billing Service Fee		0	-	-	-	-	-	-	-	-	-	-	-	-
180	Off System	415/416	0	-	-	-	-	-	-	-	-	-	-	-	-
181	Other Revenue		21,229	Dist	-	Customer	-	-	-	-	-	Total_RR	-	-	-
182	**TOTAL REVENUE**		802,168												
183			*802,168*												
184	**Total Expenses**		712,724												
185															
186	**V. Net Income at Present Rates**		89,444												
187			*89,444*												

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	Allocator Name	Total	Supply-Storage	Collections	Transmission	Distribution	Billing	Sales Promotion	Procurement
1	None	0							
2		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
3									
4	Supp	1	1						
5		100.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
6									
7	Coll	1		1					
8		100.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
9									
10	Tran	1			1				
11		100.00%	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%
12									
13	Dist	1				1			
14		100.00%	0.00%	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%
15									
16	Bill	1					1		
17		100.00%	0.00%	0.00%	0.00%	0.00%	100.00%	0.00%	0.00%
18									
19	Intan-Pt	1,773	-	-	235	1,538	-	-	-
20		100.00%	0.00%	0.00%	13.27%	86.73%	0.00%	0.00%	0.00%
21									
22	Tran-Pt	500,115	-	-	500,115	-	-	-	-
23		100.00%	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%	0.00%
24									
25	Dist-Pt	3,261,965	-	-	-	3,261,965	-	-	-
26		100.00%	0.00%	0.00%	0.00%	100.00%	0.00%	0.00%	0.00%
27									
28	Oper-Pt	3,763,853	-	-	500,350	3,263,503	-	-	-
29		100.00%	0.00%	0.00%	13.29%	86.71%	0.00%	0.00%	0.00%
30									
31	Gen-Pt	137,628	4,132	2,209	1,956	125,206	4,125	-	-
32		100.00%	3.00%	1.61%	1.42%	90.97%	3.00%	0.00%	0.00%
33									

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	Allocator Name	Total	Supply-Storage	Collections	Transmission	Distribution	Billing	Sales Promotion	Procurement
34	FUNC-901	100.0%	0.0%	8.8%	0.0%	65.9%	24.4%	0.0%	0.9%
35		100.00%	0.00%	8.78%	0.00%	65.92%	24.40%	0.00%	0.91%
36									
37	FUNC-903	100.0%	0.0%	26.5%	0.0%	22.0%	51.1%	0.0%	0.4%
38		100.00%	0.00%	26.49%	0.00%	21.98%	51.14%	0.00%	0.39%
39									
40	FUNC-905	100.0%	0.0%	13.8%	0.0%	65.3%	20.4%	0.0%	0.5%
41		100.00%	0.00%	13.84%	0.00%	65.30%	20.39%	0.00%	0.47%
42									
43	FUNC-912	100.0%	0.0%	0.0%	0.0%	99.9%	0.0%	0.0%	0.0%
44		100.00%	0.00%	0.01%	0.00%	99.95%	0.04%	0.00%	0.00%
45									
46	FUNC-920	100.0%	0.0%	0.1%	0.0%	95.2%	0.2%	0.0%	4.5%
47		100.00%	0.00%	0.15%	0.00%	95.16%	0.18%	0.00%	4.51%
48									
49	FUNC-921	100.0%	0.0%	0.0%	0.0%	99.0%	0.0%	0.0%	1.0%
50		100.00%	0.00%	-0.01%	0.00%	99.02%	0.00%	0.00%	0.98%
51									
52	FUNC-923	100.0%	0.0%	0.5%	0.0%	99.3%	0.0%	0.0%	0.2%
53		100.00%	0.00%	0.46%	0.00%	99.31%	0.03%	0.00%	0.19%
54									
55	FUNC-925	100.0%	0.0%	0.5%	0.0%	98.5%	0.7%	0.0%	0.3%
56		100.00%	0.00%	0.53%	0.00%	98.47%	0.65%	0.00%	0.35%
57									
58	FUNC-926	100.0%	0.0%	5.6%	0.0%	83.8%	7.1%	0.0%	3.5%
59		100.00%	0.00%	5.63%	0.00%	83.81%	7.07%	0.00%	3.49%
60									
61	Dist_Rev	765,508	272,070	497	76,307	415,656	921	-	57
62		100.00%	35.54%	0.06%	9.97%	54.30%	0.12%	0.00%	0.01%
63									
64	Plant	3,762,080	-	-	500,115	3,261,965	-	-	-
65		100.00%	0.00%	0.00%	13.29%	86.71%	0.00%	0.00%	0.00%
66									
67	Plant_Real	2,359,892	-	-	500,115	1,859,778	-	-	-
68		100.00%	0.00%	0.00%	21.19%	78.81%	0.00%	0.00%	0.00%
69									

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	Allocator Name	Total	Supply-Storage	Collections	Transmission	Distribution	Billing	Sales Promotion	Procurement
70	PlantxSup	3,762,080		-	500,115	3,261,965	-	-	-
71		100.00%	0.00%	0.00%	13.29%	86.71%	0.00%	0.00%	0.00%
72									
73	O&MxGas	272,165		3,917	19,435	240,472	7,154	-	1,187
74		100.00%	0.00%	1.44%	7.14%	88.36%	2.63%	0.00%	0.44%
75									
76	Labor	100.000%	3.002%	1.605%	1.421%	90.974%	2.997%		
77		100.00%	3.00%	1.61%	1.42%	90.97%	3.00%	0.00%	0.00%
78									
79	Pretax	91,154	(7,735)	(3,595)	35,169	75,005	(6,560)	-	(1,130)
80		100.00%	(8.49%)	(3.94%)	38.58%	82.28%	(7.20%)	-	(1.24%)
81									
82	RateBase	2,241,921	98,052	2,161	331,537	1,805,923	4,002	0	246
83		100.00%	4.37%	0.10%	14.79%	80.55%	0.18%	0.00%	0.01%
84									
85	RevReq	892,016	289,638	4,348	67,934	520,912	7,953	0	1,231
86		100.00%	32.47%	0.49%	7.62%	58.40%	0.89%	0.00%	0.14%
87									
88	RevReq_PF	2,143,869		2,161	331,537	1,805,923	4,002	0	246
89		100.00%	0.00%	0.10%	15.46%	84.24%	0.19%	0.00%	0.01%
90									
91	Uncollect_RR	16,309	5,730	86	1,343	8,967	158	0	24
92		100.00%	35.14%	0.53%	8.23%	54.98%	0.97%	0.00%	0.15%
93									

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	Allocator Name	Total	Demand	Commodity	Customer
1	None	0			
2		0.00%	0.00%	0.00%	0.00%
3					
4	Demand	1	1		
5		100.00%	100.00%	0.00%	0.00%
6					
7	Commodity	1		1	
8		100.00%	0.00%	100.00%	0.00%
9					
10	Customer	1			1
11		100.00%	0.00%	0.00%	100.00%
12					
13	Services	992,657	-	-	992,657
14		100.00%	0.00%	0.00%	100.00%
15					
16	MinSys-Mains	100.00%	52.12%	0.00%	47.88%
17		100.00%	52.12%	0.00%	47.88%
18					
19	MinSys-Serv	100.00%	0.00%	0.00%	100.00%
20		100.00%	0.00%	0.00%	100.00%
21					
22	Supp_Int	-	-	-	-
23		0.00%	0.00%	0.00%	0.00%
24					
25	Supp_Pt	4,132	4,132	-	-
26		100.00%	100.00%	0.00%	0.00%
27					
28	Supp_Pt_Real	-	-	-	-
29		0.00%	0.00%	0.00%	0.00%
30					
31	Supp_OM	7,955	7,955	-	-
32		100.00%	100.00%	0.00%	0.00%
33					
34	Supp_RB	98,052	98,052	-	-
35		100.00%	100.00%	0.00%	0.00%
36					

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	Allocator Name	Total	Demand	Commodity	Customer
37	Supp_Lab	3,849	3,849	-	-
38		100.00%	100.00%	0.00%	0.00%
39					
40	S-RevReq_PF	289,638	17,568	272,070	-
41		100.00%	6.07%	93.93%	0.00%
42					
43	S-Dist_Rev	272,070	-	272,070	-
44		100.00%	0.00%	100.00%	0.00%
45					
46	Supp_Pretax	(7,735)	(7,735)	-	-
47		100.00%	100.00%	0.00%	0.00%
48					
49	Supp_Unc_RR	-	-	-	-
50		0.00%	0.00%	0.00%	0.00%
51					
52	Mains_Serv	2,403,818	735,459	-	1,668,359
53		100.00%	30.60%	0.00%	69.40%
54					
55	Mains_Dist	1,411,161	735,459	-	675,702
56		100.00%	52.12%	0.00%	47.88%
57					
58	Dist_Pt	3,261,965	1,187,319	-	2,074,646
59		100.00%	36.40%	0.00%	63.60%
60					
61	Dist_Pt_Real	1,859,778	1,170,471	-	689,306
62		100.00%	62.94%	0.00%	37.06%
63					
64	Dist_Int	1,538	560	-	978
65		100.00%	36.40%	0.00%	63.60%
66					
67	Dist_Oth	60,313	24,633	-	35,680
68		100.00%	40.84%	0.00%	59.16%
69					
70	Dist_RB	1,805,923	711,401	-	1,094,522
71		100.00%	39.39%	0.00%	60.61%
72					

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Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
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	Allocator Name	Total	Demand	Commodity	Customer
73	Dist_OM	240,472	31,441	-	209,031
74		100.00%	13.07%	0.00%	86.93%
75					
76	Dist_Lab	145,630	19,923	-	125,707
77		100.00%	13.68%	0.00%	86.32%
78					
79	Dist_Pretax	75,005	30,362	-	44,643
80		100.00%	40.48%	0.00%	59.52%
81					
82	Dist_Unc_RR	9,001	2,719	-	6,282
83		100.00%	30.21%	0.00%	69.79%
84					
85	D-RevReq_PF	520,912	137,328	-	383,584
86		100.00%	26.36%	0.00%	73.64%
87					
88	Dist_Rev	415,656	109,579	-	306,077
89		100.00%	26.36%	0.00%	73.64%
90					

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Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026
Class Allocation Factors

	Allocator Name	Total	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
1	None	-										
2		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
3												
4	Cust_Avg	645,762	596,034	48,651	16	126	839	70	3	18	4	1
5		100.00%	92.30%	7.53%	0.00%	0.02%	0.13%	0.01%	0.00%	0.00%	0.00%	0.00%
6												
7	Cust_Res	596,038	596,034	-	-	-	-	-	-	-	4	-
8		100.00%	100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
9												
10	Cust_XRes	49,724	-	48,651	16	126	839	70	3	18	-	1
11		100.00%	0.00%	97.84%	0.03%	0.25%	1.69%	0.14%	0.01%	0.04%	0.00%	0.00%
12												
13	Cust_Mains	317,944	268,215	48,651	16	126	839	70	3	18	4	1
14		100.00%	84.36%	15.30%	0.01%	0.04%	0.26%	0.02%	0.00%	0.01%	0.00%	0.00%
15												
16	Cust_Small	644,685	596,034	48,651								
17		100.00%	92.45%	7.55%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
18												
19	Cust_NonRes	49,724	-	48,651	16	126	839	70	3	18	-	1
20		100.00%	0.00%	97.84%	0.03%	0.25%	1.69%	0.14%	0.01%	0.04%	0.00%	0.00%
21												
22	Gas_Deliveries	119,157,769	57,396,400	20,285,244	5,183,444	6,375,125	8,393,053	19,712,047	2,490	1,568,609	401	240,955
23		100.00%	48.17%	17.02%	4.35%	5.35%	7.04%	16.54%	0.00%	1.32%	0.00%	0.20%
24												
25	Gas_Del_Firm	113,974,325	57,396,400	20,285,244	-	6,375,125	8,393,053	19,712,047	2,490	1,568,609	401	240,955
26		100.00%	50.36%	17.80%	0.00%	5.59%	7.36%	17.30%	0.00%	1.38%	0.00%	0.21%
27												
28	Thru_Winter	76,584,362	40,292,538	14,281,467	2,297,598	3,428,786	5,609,944	9,778,991	914	725,989	290	167,844
29		100.00%	52.61%	18.65%	3.00%	4.48%	7.33%	12.77%	0.00%	0.95%	0.00%	0.22%
30												
31	Collect_Num	3,100,639	3,012,146	86,576	28	224	1,494	125	5	32	7	2
32		100.00%	97.15%	2.79%	0.00%	0.01%	0.05%	0.00%	0.00%	0.00%	0.00%	0.00%
33												
34	Peak_Sendout	1,291,007	778,703	271,452	-	38,612	95,660	96,137	5	6,949	6	3,483
35		100.00%	60.32%	21.03%	0.00%	2.99%	7.41%	7.45%	0.00%	0.54%	0.00%	0.27%
36												
37	Collect_Dol	278,071	251,514	18,118	380	1,326	3,304	3,186	5	178	1	59
38		100.00%	90.45%	6.52%	0.14%	0.48%	1.19%	1.15%	0.00%	0.06%	0.00%	0.02%
39												
40	Peak_Indu	256,493	-	-	19,136	38,612	95,660	96,137	-	6,949	-	-
41		100.00%	0.00%	0.00%	7.46%	15.05%	37.30%	37.48%	0.00%	2.71%	0.00%	0.00%
42												
43	WriteOff_Tot	74,939,280	64,419,753	10,451,871	-	-	67,656	-	-	-	-	-
44		100.00%	85.96%	13.95%	0.00%	0.00%	0.09%	0.00%	0.00%	0.00%	0.00%	0.00%
45												

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Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026
Class Allocation Factors

	Allocator Name	Total	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
46	WriteOff_Gas	30,029,802	24,520,179	5,464,177	-	-	45,446	-	-	-	-	-
47		100.00%	81.65%	18.20%	0.00%	0.00%	0.15%	0.00%	0.00%	0.00%	0.00%	0.00%
48												
49	WriteOff_Del	44,909,478	39,899,574	4,987,694	-	-	22,210	-	-	-	-	-
50		100.00%	88.84%	11.11%	0.00%	0.00%	0.05%	0.00%	0.00%	0.00%	0.00%	0.00%
51												
52	Account903	7,444,391	6,867,754	519,664	2,287	8,582	25,887	18,622	57	1,159	38	341
53		100.00%	92.25%	6.98%	0.03%	0.12%	0.35%	0.25%	0.00%	0.02%	0.00%	0.00%
54												
55	Acct903_Bill	3,263,374	3,012,071	245,859	81	637	4,242	354	15	91	20	5
56		100.00%	92.30%	7.53%	0.00%	0.02%	0.13%	0.01%	0.00%	0.00%	0.00%	0.00%
57												
58	Acct903_Coll	341,966	315,039	25,436	52	214	784	401	2	29	2	7
59		100.00%	92.13%	7.44%	0.02%	0.06%	0.23%	0.12%	0.00%	0.01%	0.00%	0.00%
60												
61	Account908	11,647,393	8,450,836	2,020,211	89,663	182,742	408,731	447,187	828	45,711	58	1,427
62		100.00%	72.56%	17.34%	0.77%	1.57%	3.51%	3.84%	0.01%	0.39%	0.00%	0.01%
63												
64	EE_Prog	100.0%	53.5%	18.8%	2.5%	4.3%	7.2%	12.7%	0.0%	1.0%	0.0%	0.0%
65		100.00%	53.53%	18.79%	2.48%	4.34%	7.22%	12.65%	0.00%	0.98%	0.00%	0.00%
66												
67	Meter_Invest	242,039,177	200,102,011	32,425,001	406,342	1,446,931	5,357,300	1,777,746	23,682	457,135	1,357	41,673
68		100.00%	82.67%	13.40%	0.17%	0.60%	2.21%	0.73%	0.01%	0.19%	0.00%	0.02%
69												
70	Service_Invest	3,121,077,170	2,672,513,858	432,933,515	1,139,043	1,121,563	7,468,955	4,983,312	26,727	800,889	18,118	71,190
71		100.00%	85.63%	13.87%	0.04%	0.04%	0.24%	0.16%	0.00%	0.03%	0.00%	0.00%
72												
73	Total_Revenue	787,600,751	607,669,911	122,752,862	2,575,672	8,985,173	22,387,745	21,586,933	36,846	1,203,719	3,484	398,406
74		100.00%	77.15%	15.59%	0.33%	1.14%	2.84%	2.74%	0.00%	0.15%	0.00%	0.05%
75												
76	Rev-Comm	272,069,752	214,901,427	46,583,869	-	1,733,263	6,344,942	2,243,916	9,825	250,880	1,630	-
77		100.00%	78.99%	17.12%	0.00%	0.64%	2.33%	0.82%	0.00%	0.09%	0.00%	0.00%
78												
79	Rev-MFC	10,798,419	9,517,037	1,054,052	-	42,805	148,824	29,141	-	6,523	37	-
80		100.00%	88.13%	9.76%	0.00%	0.40%	1.38%	0.27%	0.00%	0.06%	0.00%	0.00%
81												
82	Rev-BaseDel	493,438,659	372,807,745	74,534,902	2,563,501	7,166,648	15,788,191	19,211,873	26,847	940,628	1,801	396,524
83		100.00%	75.55%	15.11%	0.52%	1.45%	3.20%	3.89%	0.01%	0.19%	0.00%	0.08%
84												
85	Rev-GRT	11,293,920	10,443,702	580,038	12,171	42,457	105,788	102,004	174	5,688	16	1,883
86		100.00%	92.47%	5.14%	0.11%	0.38%	0.94%	0.90%	0.00%	0.05%	0.00%	0.02%
87												
88	SuppD-Lab	3,849	2,477	711	69	103	170	293	0	22	0	5
89		100.00%	64.35%	18.47%	1.79%	2.67%	4.42%	7.61%	0.00%	0.56%	0.00%	0.13%
90												

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Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026
Class Allocation Factors

	Allocator Name	Total	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
91	SuppD-OMGas	7,955	5,765	1,459	75	113	193	321	0	24	0	6
92		100.00%	72.47%	18.34%	0.95%	1.42%	2.42%	4.04%	0.00%	0.30%	0.00%	0.07%
93												
94	SuppD-Rev	1,451	1,185	264	-	-	2	-	-	-	-	-
95		100.00%	81.65%	18.20%	0.00%	0.00%	0.15%	0.00%	0.00%	0.00%	0.00%	0.00%
96												
97	SuppD-Pretax	(7,735)	(5,266)	(1,424)	(108)	(162)	(271)	(461)	(0)	(34)	(0)	(8)
98		100.00%	68.09%	18.41%	1.40%	2.09%	3.50%	5.96%	0.00%	0.44%	0.00%	0.10%
99												
100	SuppC-Rev	272,070	214,901	46,584	-	1,733	6,345	2,244	10	251	2	-
101		100.00%	78.99%	17.12%	-	0.64%	2.33%	0.82%	0.00%	0.09%	0.00%	-
102												
103	SuppC-Pretax	-	-	-	-	-	-	-	-	-	-	-
104		0.00%	-	-	-	-	-	-	-	-	-	-
105												
106	CollC-Lab	2,698	2,485	201	0	2	6	3	0	0	0	0
107		100.00%	92.12%	7.44%	0.02%	0.06%	0.23%	0.12%	0.00%	0.01%	0.00%	0.00%
108												
109	CollC-TotPt	2,209	2,035	164	0	1	5	3	0	0	0	0
110		100.00%	92.12%	7.44%	0.02%	0.06%	0.23%	0.12%	0.00%	0.01%	0.00%	0.00%
111												
112	CollC-OM	3,917	3,608	292	1	2	9	5	0	0	0	0
113		100.00%	92.12%	7.45%	0.02%	0.06%	0.23%	0.12%	0.00%	0.01%	0.00%	0.00%
114												
115	CollC-Rev	500	378	75	3	7	16	19	0	1	0	0
116		100.00%	75.62%	15.08%	0.52%	1.44%	3.18%	3.87%	0.01%	0.19%	0.00%	0.08%
117												
118	CollC-Unc_RR	98	94	5	-	-	0	-	-	-	-	-
119		100.00%	95.24%	4.76%	-	-	0.00%	-	-	-	-	-
120												
121	CollC-Pretax	(3,595)	(3,394)	(230)	2	5	7	15	0	1	(0)	0
122		100.00%	94.41%	6.39%	(0.05%)	(0.13%)	(0.18%)	(0.41%)	(0.00%)	(0.02%)	0.00%	(0.01%)
123												
124	TranD-Lab	3,631	2,315	720	-	96	237	238	0	17	0	9
125		100.00%	63.75%	19.83%	-	2.63%	6.52%	6.55%	0.00%	0.47%	0.00%	0.24%
126												
127	TranD-Pt	500,115	301,657	105,156	-	14,957	37,057	37,242	2	2,692	2	1,349
128		100.00%	60.32%	21.03%	0.00%	2.99%	7.41%	7.45%	0.00%	0.54%	0.00%	0.27%
129												
130	TranC-Pt_Real	500,115	301,657	105,156	-	14,957	37,057	37,242	2	2,692	2	1,349
131		100.00%	60.32%	21.03%	0.00%	2.99%	7.41%	7.45%	0.00%	0.54%	0.00%	0.27%
132												
133	TranD-OM	19,435	12,158	3,935	-	536	1,328	1,334	0	96	0	48
134		100.00%	62.56%	20.25%	0.00%	2.76%	6.83%	6.86%	0.00%	0.50%	0.00%	0.25%
135												

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Class Allocation Factors

	Allocator Name	Total	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
136	TranD-Unc_RR	1,161	951	209	-	-	2	-	-	-	-	-
137		100.00%	81.86%	18.01%	-	-	0.13%	-	-	-	-	-
138												
139	TranD-Pretax	35,169	32,515	2,989	396	(88)	(523)	(8)	4	(70)	0	(47)
140		100.00%	92.45%	8.50%	1.13%	-0.25%	-1.49%	-0.02%	0.01%	-0.20%	0.00%	-0.13%
141												
142	DistD-Lab	19,923	10,566	3,527	197	913	2,205	2,304	0	168	0	44
143		100.00%	53.03%	17.70%	0.99%	4.58%	11.07%	11.57%	0.00%	0.84%	0.00%	0.22%
144												
145	DistD-Int	560	333	116	1	18	44	44	0	3	0	1
146		100.00%	59.56%	20.76%	0.09%	3.14%	7.78%	7.82%	0.00%	0.57%	0.00%	0.27%
147												
148	DistD-Pt	1,187,319	707,217	246,532	1,106	37,299	92,408	92,869	5	6,713	5	3,163
149		100.00%	59.56%	20.76%	0.09%	3.14%	7.78%	7.82%	0.00%	0.57%	0.00%	0.27%
150												
151	DistD-Pt_Real	1,170,471	705,941	246,088	7	35,018	86,757	87,190	5	6,303	5	3,158
152		100.00%	60.31%	21.02%	0.00%	2.99%	7.41%	7.45%	0.00%	0.54%	0.00%	0.27%
153												
154	DistD-Pt_xMSM	449,718	262,330	91,447	1,104	15,236	37,746	37,935	2	2,742	2	1,173
155		100.00%	58.33%	20.33%	0.25%	3.39%	8.39%	8.44%	0.00%	0.61%	0.00%	0.26%
156												
157	DistD-Mains	735,459	443,611	154,641	-	21,996	54,495	54,767	3	3,959	3	1,984
158		100.00%	60.32%	21.03%	0.00%	2.99%	7.41%	7.45%	0.00%	0.54%	0.00%	0.27%
159												
160	DistD-MainsSvc	735,459	443,611	154,641	-	21,996	54,495	54,767	3	3,959	3	1,984
161		100.00%	60.32%	21.03%	0.00%	2.99%	7.41%	7.45%	0.00%	0.54%	0.00%	0.27%
162												
163	DistD-OM	31,441	17,057	5,123	320	1,469	3,288	3,840	0	285	0	59
164		100.00%	54.25%	16.29%	1.02%	4.67%	10.46%	12.21%	0.00%	0.91%	0.00%	0.19%
165												
166	DistD-Unc_RR	2,249	1,844	400	-	-	4	-	-	-	-	-
167		100.00%	82.03%	17.81%	-	-	0.16%	-	-	-	-	-
168												
169	DistD-Pretax	30,362	37,365	1,345	230	(1,370)	(3,476)	(3,291)	6	(345)	0	(101)
170		100.00%	123.06%	4.43%	0.76%	-4.51%	-11.45%	-10.84%	0.02%	-1.14%	0.00%	-0.33%
171												
172	DistC-Lab	125,707	104,851	16,407	328	667	1,580	1,691	3	172	1	8
173		100.00%	83.41%	13.05%	0.26%	0.53%	1.26%	1.35%	0.00%	0.14%	0.00%	0.01%
174												
175	DistC-Int	978	854	114	0	1	5	2	0	0	0	0
176		100.00%	87.35%	11.65%	0.05%	0.13%	0.56%	0.21%	0.00%	0.05%	0.00%	0.00%
177												
178	DistC-Pt	2,074,646	1,812,155	241,654	1,010	2,727	11,553	4,417	48	982	12	88
179		100.00%	87.35%	11.65%	0.05%	0.13%	0.56%	0.21%	0.00%	0.05%	0.00%	0.00%
180												

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Rate Year Ending March 31, 2026
Class Allocation Factors

	Allocator Name	Total	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
181	DistC-Pt_Real	689,306	635,551	52,491	23	150	954	102	3	25	4	2
182		100.00%	92.20%	7.62%	0.00%	0.02%	0.14%	0.01%	0.00%	0.00%	0.00%	0.00%
183												
184	DistC-Pt_xMSM	31,937	28,832	2,968	7	18	76	29	0	6	0	1
185		100.00%	90.28%	9.29%	0.02%	0.06%	0.24%	0.09%	0.00%	0.02%	0.00%	0.00%
186												
187	DistC-Mains	675,702	623,668	50,907	17	132	878	73	3	19	4	1
188		100.00%	92.30%	7.53%	0.00%	0.02%	0.13%	0.01%	0.00%	0.00%	0.00%	0.00%
189												
190	DistC-MainsSvc	1,668,359	1,473,660	188,601	379	489	3,254	1,658	12	274	10	24
191		100.00%	88.33%	11.30%	0.02%	0.03%	0.20%	0.10%	0.00%	0.02%	0.00%	0.00%
192												
193	DistC-OM	209,031	165,791	29,427	905	2,135	4,515	5,714	4	490	1	48
194		100.00%	79.31%	14.08%	0.43%	1.02%	2.16%	2.73%	0.00%	0.23%	0.00%	0.02%
195												
196	DistC-Unc_RR	6,714	6,120	592	-	-	1	-	-	-	-	-
197		100.00%	91.16%	8.82%	-	-	0.02%	-	-	-	-	-
198												
199	DistC-Pretax	44,643	17,150	11,904	664	2,466	5,536	6,603	11	101	(0)	209
200		100.00%	38.42%	26.67%	1.49%	5.52%	12.40%	14.79%	0.02%	0.23%	0.00%	0.47%
201												
202	BillC-Lab	4,953	4,571	373	0	1	6	1	0	0	0	0
203		100.00%	92.30%	7.54%	0.00%	0.02%	0.13%	0.01%	0.00%	0.00%	0.00%	0.00%
204												
205	BillC-TotPt	4,125	3,807	311	0	1	5	0	0	0	0	0
206		100.00%	92.30%	7.54%	0.00%	0.02%	0.13%	0.01%	0.00%	0.00%	0.00%	0.00%
207												
208	BillC-OM	7,154	6,602	540	0	1	9	1	0	0	0	0
209		100.00%	92.29%	7.54%	0.00%	0.02%	0.13%	0.01%	0.00%	0.00%	0.00%	0.00%
210												
211	BillC-Pretax	(6,560)	(6,209)	(425)	5	12	20	35	0	2	(0)	1
212		100.00%	94.64%	6.48%	(0.07%)	(0.18%)	(0.30%)	(0.53%)	(0.00%)	(0.02%)	0.00%	(0.01%)
213												
214	BIllC-Unc_RR	180	172	9	-	-	0	-	-	-	-	-
215		100.00%	95.19%	4.81%	-	-	0.00%	-	-	-	-	-
216												
217	SaleC-OM	-	-	-	-	-	-	-	-	-	-	-
218		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
219												
220	SaleC-Pretax	-	-	-	-	-	-	-	-	-	-	-
221		0.00%	-	-	-	-	-	-	-	-	-	-
222												
223	SaleC-Unc_RR	-	-	-	-	-	-	-	-	-	-	-
224		0.00%	-	-	-	-	-	-	-	-	-	-
225												

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

AllocFctr
Class Allocation Factors
Sch 2R
Fac

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026
Class Allocation Factors

	Allocator Name	Total	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
226	ProcC-OM	1,187	1,095	83	0	1	4	3	0	0	0	0
227		100.00%	92.23%	7.00%	0.03%	0.11%	0.35%	0.25%	0.00%	0.02%	0.00%	0.00%
228												
229	ProcC-Lab	999	921	70	0	1	3	2	0	0	0	0
230		100.00%	92.24%	7.00%	0.03%	0.11%	0.35%	0.25%	0.00%	0.02%	0.00%	0.00%
231												
232	ProcC-Pretax	(1,130)	(1,052)	(75)	(0)	(1)	(2)	(1)	(0)	(0)	(0)	(0)
233		100.00%	93.07%	6.60%	0.01%	0.05%	0.20%	0.07%	0.00%	0.01%	0.00%	0.00%
234												
235	ProcC-Unc_RR	28	27	1	-	-	0	-	-	-	-	-
236		100.00%	95.50%	4.50%	-	-	0.00%	-	-	-	-	-
237												
238	OM_xGas	552,190	426,978	87,443	1,301	5,991	15,691	13,462	14	1,147	3	160
239		100.00%	77.32%	15.84%	0.24%	1.08%	2.84%	2.44%	0.00%	0.21%	0.00%	0.03%
240												
241	Acct931	100.00%	73.66%	15.83%	0.15%	1.67%	4.04%	4.20%	0.00%	0.32%	0.00%	0.13%
242		100.00%	73.66%	15.83%	0.15%	1.67%	4.04%	4.20%	0.00%	0.32%	0.00%	0.13%
243												
244	RateBase	2,241,921	1,626,460	365,209	3,443	39,808	95,916	100,292	34	7,717	11	3,032
245		100.00%	72.55%	16.29%	0.15%	1.78%	4.28%	4.47%	0.00%	0.34%	0.00%	0.14%
246												
247	TotalDxPt	3,261,965	2,519,372	488,186	2,116	40,026	103,962	97,286	53	7,695	17	3,252
248		100.00%	77.23%	14.97%	0.06%	1.23%	3.19%	2.98%	0.00%	0.24%	0.00%	0.10%
249												
250	Taxes_PltBased	51,431	35,811	8,799	1	1,092	2,719	2,714	0	197	0	98
251		100.00%	69.63%	17.11%	0.00%	2.12%	5.29%	5.28%	0.00%	0.38%	0.00%	0.19%
252												
253	Total_Labor	161,760	128,186	22,009	594	1,783	4,208	4,532	3	379	1	65
254		100.00%	79.24%	13.61%	0.37%	1.10%	2.60%	2.80%	0.00%	0.23%	0.00%	0.04%
255												
256	Rev-Other	-	-	-	-	-	-	-	-	-	-	-
257		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
258												
259	Total_RR	892,016	677,624	141,656	1,692	11,545	29,385	27,276	20	2,215	5	600
260		100.00%	75.97%	15.88%	0.19%	1.29%	3.29%	3.06%	0.00%	0.25%	0.00%	0.07%
261												

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

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Sch 2S-Index
Index

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Rate Year Ending March 31, 2026 ($000s)

Appendix 3, Schedule 2S- Development of Allocators

Line	Tab	Schedule	Exhibit
1	Index	Sch 2S-Index	Index to Schedule 2S
2	Allocators	Sch 2S-1	Summary of External Allocator Values
3	Deliveries	Sch 2S-2	Gas Deliveries (dekatherms)
4	Revenue	Sch 2S-3	Revenue at Present Rates
5	Customers	Sch 2S-4	Number of Customers
6	DesignDay	Sch 2S-5	Design Day Requirements (dekatherms)
7	Mains	Sch 2S-6	Mains- Minimum System Study
8	Services	Sch 2S-7	Services Investment
9	Meters	Sch 2S-8	Meters Investment
10	Acct903	Sch 2S-9	Allocators- Acct903
11	Acct908	Sch 2S-10	Allocators- Acct908
12	Aging	Sch 2S-11	Aging Analysis
13	WriteOff	Sch 2S-12	Write-Offs

Allocators
Sch 2S-1
AllocSum

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Summary of External Allocator Values

	Allocator Name	TOTAL	SC-1 Residential	SC-2 Small General	SC-6 Interruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12-S/L DG NonRes	SC-13 DG Res	NYSEG
	ALLOCATOR VALUES											
1	Cust_Avg	645,762	596,034	48,651	16	126	839	70	3	18	4	1
1	Cust_Res	596,038	596,034								4	
2	Cust_NonRes	49,724		48,651	16	126	839	70	3	18		1
2	Gas_Deliveries	119,157,769	57,396,400	20,285,244	5,183,444	6,375,125	8,393,053	19,712,047	2,490	1,568,609	401	240,955
3	Gas_Del_Firm	113,974,325	57,396,400	20,285,244		6,375,125	8,393,053	19,712,047	2,490	1,568,609	401	240,955
4	Thru_Winter	76,584,362	40,292,538	14,281,467	2,297,598	3,428,786	5,609,944	9,778,991	914	725,989	290	167,844
5	Peak_Sendout	1,291,007	778,703	271,452	0	38,612	95,660	96,137	5	6,949	6	3,483
6	Collect_Dol	278,071,006	251,514,299	18,117,583	380,154	1,326,157	3,304,296	3,186,101	5,438	177,662	514	58,802
7	Collect_Num	3,100,639	3,012,146	86,576	28	224	1,494	125	5	32	7	2
8	Peak_Indu	256,493			19,136	38,612	95,660	96,137		6,949		
9	WriteOff_Tot	74,939,280	64,419,753	10,451,871	0	0	67,656	0	0	0	0	0
10	WriteOff_Gas	30,029,802	24,520,179	5,464,177	0	0	45,446	0	0	0	0	0
11	WriteOff_Del	44,909,478	39,899,574	4,987,694	0	0	22,210	0	0	0	0	0
12	Account903	7,444,391	6,867,754	519,664	2,287	8,582	25,887	18,622	57	1,159	38	341
13	Acct903_Bill	3,263,374	3,012,071	245,859	81	637	4,242	354	15	91	20	5
14	Acct903_Coll	341,966	315,039	25,436	52	214	784	401	2	29	2	7
15	Account908	11,647,393	8,450,836	2,020,211	89,663	182,742	408,731	447,187	828	45,711	58	1,427
16	EE_Prog	100.00%	53.53%	18.79%	2.48%	4.34%	7.22%	12.65%	0.00%	0.98%	0.00%	0.00%
17	Total_Revenue	787,600,751	607,669,911	122,752,862	2,575,672	8,985,173	22,387,745	21,586,933	36,846	1,203,719	3,484	398,406
18	Rev-Comm	272,069,752	214,901,427	46,583,869	0	1,733,263	6,344,942	2,243,916	9,825	250,880	1,630	0
19	Rev-BaseDel	493,438,659	372,807,745	74,534,902	2,563,501	7,166,648	15,788,191	19,211,873	26,847	940,628	1,801	396,524
20	Rev-MFC	10,798,419	9,517,037	1,054,052	0	42,805	148,824	29,141	0	6,523	37	0
21	Rev-Other	0	0	0	0	0	0	0	0	0	0	0
22	Rev-GRT	11,293,920	10,443,702	580,038	12,171	42,457	105,788	102,004	174	5,688	16	1,883
23	Meter_Invest	242,039,177	200,102,011	32,425,001	406,342	1,446,931	5,357,300	1,777,746	23,682	457,135	1,357	41,673
24	Service_Invest	3,121,077,170	2,672,513,858	432,933,515	1,139,043	1,121,563	7,468,955	4,983,312	26,727	800,889	18,118	71,190

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Deliveries
Sch 2S-2
Deliv

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Gas Deliveries (dekatherms)

Line	Class	SC	0 Apr-25	0 May-25	0 Jun-25	0 Jul-25	0 Aug-25	0 Sep-25	0 Oct-25	Winter Nov-25	Winter Dec-25	Winter Jan-26	Winter Feb-26	Winter Mar-26	TOTAL	Total Winter
1	SC-1 Residential	1	6,244,348	2,900,747	1,957,668	1,424,067	1,339,997	1,355,503	1,881,532	4,039,248	6,650,576	7,741,557	13,545,629	8,315,529	**57,396,400**	**40,292,538**
2	SC-2 Small General	2	2,048,136	1,022,327	663,567	524,247	516,177	515,543	713,781	1,482,326	2,440,066	2,863,894	4,740,501	2,754,679	**20,285,244**	**14,281,467**
3	SC-6 Interruptible	6	435,353	451,937	347,581	375,251	441,486	399,351	434,889	466,855	475,464	475,613	507,108	372,557	**5,183,444**	**2,297,598**
4	SC-5 Firm	5	470,223	443,139	383,002	354,409	399,358	386,353	509,854	585,954	705,662	716,557	814,962	605,652	**6,375,125**	**3,428,786**
5	SC-7 Small Firm	7	757,605	382,864	344,905	292,108	287,094	304,637	413,897	766,342	941,204	1,074,761	1,720,584	1,107,053	**8,393,053**	**5,609,944**
6	SC-8 Standby	8	1,739,224	1,535,202	1,359,616	1,193,192	1,359,516	1,345,229	1,401,077	1,705,817	1,958,100	2,023,143	2,186,557	1,905,374	**19,712,047**	**9,778,991**
7	SC-10 NGV	10	213	170	291	210	236	245	210	168	211	143	166	227	**2,490**	**914**
8	SC-12-S/L DG NonRes	12	126,421	104,818	132,917	120,173	119,374	115,155	123,763	131,952	143,548	136,496	170,871	143,123	**1,568,609**	**725,989**
9	SC-13 DG Res	13	43	19	9	9	6	9	17	34	38	60	97	60	**401**	**290**
10	NYSEG	NYSEG	30,947	15,173	8,125	4,546	4,388	4,581	5,351	9,776	21,749	31,383	59,761	45,176	**240,955**	**167,844**
11	**TOTAL**		**11,852,513**	**6,856,394**	**5,197,679**	**4,288,211**	**4,467,632**	**4,426,606**	**5,484,372**	**9,188,472**	**13,336,616**	**15,063,607**	**23,746,236**	**15,249,431**	**119,157,769**	**76,584,362**

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Revenue at Present Rates

Line	Class	SC	Therms	Base Delivery	MFC	Other	Total Other Delivery	Total Delivery	Commodity	Total Before GRT	GRT	Total	ESCO Commodity
1	SC-1 Residential	1	573,964,003	372,807,745	9,517,037	-	9,517,037	382,324,782	214,901,427	597,226,209	10,443,702	607,669,911	20,055,269
2	SC-2 Small General	2	202,852,443	74,534,902	1,054,052	-	1,054,052	75,588,955	46,583,869	122,172,824	580,038	122,752,862	36,226,225
3	SC-6 Interruptible	6	51,834,437	2,563,501	-	-	-	2,563,501	-	2,563,501	12,171	2,575,672	14,746,588
4	SC-5 Firm	5	63,751,250	7,166,648	42,805	-	42,805	7,209,453	1,733,263	8,942,716	42,457	8,985,173	21,486,918
5	SC-7 Small Firm	7	83,930,531	15,788,191	148,824	-	148,824	15,937,015	6,344,942	22,281,957	105,788	22,387,745	26,265,902
6	SC-8 Standby	8	197,120,467	19,211,873	29,141	-	29,141	19,241,014	2,243,916	21,484,930	102,004	21,586,933	70,883,643
7	SC-10 NGV	10	24,904	26,847	-	-	-	26,847	9,825	36,672	174	36,846	-
8	SC-12-S/L DG NonRes	12	15,686,086	940,628	6,523	-	6,523	947,151	250,880	1,198,031	5,688	1,203,719	5,056,597
9	SC-13 DG Res	13	4,012	1,801	37	-	37	1,838	1,630	3,468	16	3,484	-
10	NYSEG	NYSEG	2,409,554	396,524	-	-	-	396,524	-	396,524	1,883	398,406	-
11	**TOTAL**		**1,191,577,687**	**493,438,659**	**10,798,419**	**-**	**10,798,419**	**504,237,078**	**272,069,752**	**776,306,831**	**11,293,920**	**787,600,751**	**194,721,142**
12													
13													
14	Revenue Sharing Classes (SC9, SC 14)		445,343,432	21,229,219	-	-	-	21,229,219	-	21,229,219	336,907	**21,566,126**	
15	Late Payment Charges					4,082,582	4,082,582	4,082,582	-	4,082,582	-	**4,082,582**	
16	Miscellaneous 3rd Party					594,309	594,309	594,309	-	594,309	229	**594,539**	
17	Misc Fees, Acct, Low Inc					-	-	-	-	-	-	**-**	
18	Supervision & Admin					481,314	481,314	481,314	-	481,314	-	**481,314**	
19	EZR/EJP (Credit)					(526,000)	(526,000)	(526,000)	-	(526,000)	(13,232)	**(539,232)**	
20	**TOTAL REVENUES**		**1,636,921,119**	**514,667,878**	**10,798,419**	**4,632,206**	**15,430,625**	**530,098,503**	**272,069,752**	**802,168,256**	**11,617,825**	**813,786,081**	

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Customers
Sch 2S-4
Cust

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Number of Customers

Line	Classes	SC	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Total	Average
1	SC-1 Residential	1	596,323	596,207	595,159	593,758	593,151	593,253	593,974	595,282	597,120	598,567	599,486	600,127	**7,152,406**	596,034
2	SC-2 Small General	2	48,879	48,831	48,652	48,462	48,322	48,256	48,318	48,459	48,692	48,881	48,978	49,082	**583,811**	48,651
3	SC-6 Interruptible	6	16	16	16	16	16	16	16	16	16	16	16	16	**192**	16
4	SC-5 Firm	5	126	126	126	126	126	126	126	126	126	126	126	126	**1,512**	126
5	SC-7 Small Firm	7	844	843	840	836	834	832	834	836	840	843	845	847	**10,072**	839
6	SC-8 Standby	8	70	70	70	70	70	70	70	70	70	70	70	70	**840**	70
7	SC-10 NGV	10	3	3	3	3	3	3	3	3	3	3	3	3	**36**	3
8	SC-12-S/L DG NonRes	12	18	18	18	18	18	18	18	18	18	18	18	18	**216**	18
9	SC-13 DG Res	13	4	4	4	4	4	4	4	4	4	4	4	4	**48**	4
10	NYSEG	NYSEG	1	1	1	1	1	1	1	1	1	1	1	1	**12**	1
11	**TOTAL**		**646,284**	**646,119**	**644,888**	**643,294**	**642,544**	**642,579**	**643,364**	**644,815**	**646,890**	**648,529**	**649,547**	**650,294**	7,749,146	**645,762**

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

DesignDay
Sch 2S-5
DDReq

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Design Day Requirements (dekatherms)

	Classes	Peak February 2026 Sales (Usage) dth	Customers	Monthly Use per Customer	Daily Use per Customer	Annual Daily Use per Customer	Base July 2025-August 2025 Sales (Usage) dth	Customers	Daily Use per Customer	Monthly Use per Customer
		(A)	(B)	(C)	31	365			62	31
1	SC-1 Residential	13,545,629	599,486	22.60	0.73	0.26	2,764,064	593,454	0.08	2.33
2	SC-2 Small General	4,740,501	48,978	96.79	3.12	1.14	1,040,424	48,392	0.35	10.75
3	SC-6 Interruptible	507,108	16	31,694.25	1,022.40	887.58	816,737	16	823.32	25,523.02
4	SC-5 Firm	814,962	126	6,466.12	208.58	138.58	753,767	126	96.46	2,990.29
5	SC-7 Small Firm	1,720,584	845	2,037.09	65.71	27.40	579,202	835	11.19	346.85
6	SC-8 Standby	2,186,557	70	31,236.53	1,007.63	771.51	2,552,707	70	588.18	18,233.62
7	SC-10 NGV	166	3	54.81	1.77	2.27	446	3	2.41	74.69
8	SC-12-S/L DG NonRes	170,871	18	9,492.81	306.22	238.75	239,547	18	214.65	6,654.07
9	SC-13 DG Res	97	4	23.97	0.77	0.27	15	4	0.06	1.85
10	NYSEG	59,761	1	59,760.80	1,927.77	660.15	8,934	1	144.09	4,466.85
11	**TOTAL**	**23,746,236**	**649,547**	36.56	1.18		**8,755,843**	**642,919**	0.22	6.81
12	**TOTAL**	**23,746,236**	**649,547**				**8,755,843**	**642,919**	0.22	6.81
13										

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

DesignDay
Sch 2S-5
DDReq

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Design Day Requirements (dekatherms)

	Classes	Peak February 2026		Design Day		
		Heating Load Per Customer	Use per Customer per HDD	Design Day HEATING Use per Customer	Design Day GROSS Class Needs	Design Day Allocation
			1,242	75		
1	SC-1 Residential	20.27	0.02	1.30	778,703	60.32%
2	SC-2 Small General	86.04	0.07	5.54	271,452	21.03%
3	SC-6 Interruptible	6,171.23	4.97		0	0.00%
4	SC-5 Firm	3,475.83	2.80	306.35	38,612	2.99%
5	SC-7 Small Firm	1,690.24	1.36	113.26	95,660	7.41%
6	SC-8 Standby	13,002.91	10.47	1,373.38	96,137	7.45%
7	SC-10 NGV	0.00	0.00	1.77	5	0.00%
8	SC-12-S/L DG NonRes	2,838.74	2.29	386.07	6,949	0.54%
9	SC-13 DG Res	22.13	0.02	1.40	6	0.00%
10	NYSEG	55,293.95	44.52	3,483.10	3,483	0.27%
11	**TOTAL**	29.75	0.02395	2.02	**1,291,007**	**100.00%**
12	**TOTAL**				**1,291,007**	
13						

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Mains
Sch 2S-6
Mains

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Mains- Minimum System Study

Line	Desscription	Desscription	Plastic 2"	Plastic 4"	Plastic 6"	Plastic 8"	Plastic 12"	Steel All	Total
1									
2	Mains Dollars	New, 2014-2018	11,837,150	6,246,185	3,226,554	3,894,920	3,454,976	3,217,253	31,877,038
3	Mains Feet	New, 2014-2018	345,312	134,797	59,566	35,823	15,773	6,709	597,980
4	$ / Foot		$34.28	$46.34	$54.17	$108.73	$219.04	$479.54	$53.31
5									
6	Installed Feet	In Place	2,432,329	2,540,520	1,698,532	1,188,078	815,282	108,491	8,783,233
7	Cost at Minimum (2" Plastic)		83,379,225	87,087,964	58,224,974	40,726,814	27,947,537	3,719,010	301,085,523
8									
9	Cost at Like Replacement		83,379,225	117,721,910	92,005,606	129,175,923	178,582,452	52,025,866	652,890,983
10	**Minimum Size Ratio, 2014-2018**								**46.12%**
11									
12	Mains Dollars	New, 2019-2022	31,771,499	39,683,265	6,775,973	5,173,865	1,713,631	7,522,912	92,641,145
13	Mains Feet	New, 2019-2022	405,748	323,728	28,137	26,399	7,762	8,587	800,361
14	$ / Foot		$78.30	$122.58	$240.82	$195.99	$220.77	$876.08	$115.75
15									
16	Installed Feet X1000	In Place	2,838,077	2,864,248	1,726,670	1,214,477	823,044	117,078	9,583,594
17	Cost at Minimum (2" Plastic)		222,231,460	224,280,735	135,204,315	95,097,832	64,447,276	9,167,583	750,429,202
18									
19	Cost at Like Replacement		222,231,460	351,105,631	415,814,876	238,021,887	181,705,073	102,569,460	1,511,448,387
20	**Minimum Size Ratio, 2019-2022**								**49.65%**
21									
22	**Minimum Size for ACOS, Average**								**47.88%**
23									
24									

Services
Sch 2S-7
Services

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Services Investment

Line	Class	Service Cost Ratio to Residential Heat	Average Service Cost	Average Customers	Services Cost
1	SC-1 Residential		$4,484	596,034	2,672,513,858
2	SC-2 Small General		$8,899	48,651	432,933,515
3	SC-6 Interruptible	8.0	$71,190	16	1,139,043
4	SC-5 Firm		$8,899	126	1,121,563
5	SC-7 Small Firm		$8,899	839	7,468,955
6	SC-8 Standby	8.0	$71,190	70	4,983,312
7	SC-10 NGV		$8,899	3	26,727
8	SC-12-S/L DG NonRes	5.0	$44,494	18	800,889
9	SC-13 DG Res		$4,484	4	18,118
10	NYSEG	8.0	$71,190	1	71,190
10	**Total**		$4,833	**645,762**	**3,121,077,170**
16					
17					

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Meters
Sch 2S-8
Meters

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Meters Investment

Line	Classes	Rate	Most Common Meter	Average Cost Installed	Average Customers	Meter Cost- Total
1	SC-1 Residential	1	American Meter AC 250 TC	$335.72	596,034	200,102,011
2	SC-2 Small General	2	American Meter AC 250 TC	$666.48	48,651	32,425,001
3	SC-6 Interruptible	6	Mulcare AAT140	$25,396.38	16	406,342
4	SC-5 Firm	5	Mulcare AAT35	$11,480.33	126	1,446,931
5	SC-7 Small Firm	7	Dresser 7M TC	$6,382.87	839	5,357,300
6	SC-8 Standby	8	Mulcare AAT140	$25,396.38	70	1,777,746
7	SC-10 NGV	10	Dresser 7M CD	$7,884.83	3	23,682
8	SC-12-S/L DG NonRes	12	Dresser 56M CD	$25,396.38	18	457,135
9	SC-13 DG Res	13	American Meter AC 250 TC	$335.72	4	1,357
10	NYSEG	NYSEG	Dresser 56M CD	$41,672.86	1	41,673
11	**Total**	Overall average		**$374.81**	**645,762**	**242,039,177**

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Acct903
Sch 2S-9
Acct903

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Allocators- Acct903

Line	Activity		Allocator	Amount	Total	SC-1 Residential	SC-2 Small General	SC-6 Interruptible	SC-5 Firm	SC-7 Small	SC-8 Standby	SC-10 NGV	SC-12-S/L DG	SC-13 DG	NYSEG
1	**ACCOUNT 903 - Customer Records & Collection Expense**														
2	Billing		Cust_Avg	1,720,274	1,720,274	1,587,801	129,603	43	336	2,236	186	8	48	11	3
3	Print Mail, Postage		Cust_Avg	3,932,003	3,932,003	3,629,210	296,232	97	767	5,111	426	18	110	25	6
4	Payment Processing		Cust_Avg	436,110	436,110	402,527	32,856	11	85	567	47	2	12	3	1
5	Collections		Collect_Dol	1,604,960	1,604,960	1,451,681	104,570	2,194	7,654	19,072	18,389	31	1,025	3	339
6	Field Collections		Collect_Num	530,810	530,810	515,661	14,821	5	38	256	21	1	5	1	0
7	Call Center		Cust_Avg	1,746,713	1,746,713	1,612,204	131,595	43	341	2,270	189	8	49	11	3
8	Other		Cust_Avg	1,078,861	1,078,861	995,781	81,280	27	211	1,402	117	5	30	7	2
9	Specifically allocated			11,049,731	11,049,731	10,194,863	790,959	2,420	9,432	30,913	19,377	74	1,279	60	354
10	To BILLING Function			(3,263,374)	(3,263,374)	(3,012,071)	(245,859)	(81)	(637)	(4,242)	(354)	(15)	(91)	(20)	(5)
11	To COLLECTIONS Function			(341,966)	(341,966)	(315,039)	(25,436)	(52)	(214)	(784)	(401)	(2)	(29)	(2)	(7)
12	**Account903 Allocator**			7,444,391	7,444,391	6,867,754	519,664	2,287	8,582	25,887	18,622	57	1,159	38	341
13															
14			Competitive												
15	Print & Mail/ Billing	Billing %	52.00%	2,939,184	2,939,184	2,712,846	221,435	73	574	3,820	319	14	82	18	5
16	Call Center	Billing %	18.56%	324,190	324,190	299,225	24,424	8	63	421	35	2	9	2	1
17	**Acct903_Bill Allocator**			6,526,743	3,263,374	3,012,071	245,859	81	637	4,242	354	15	91	20	5
18															
19	Collections	Collections	2.00%	32,099	32,099	29,034	2,091	44	153	381	368	1	21	0	7
20	Call Center	Collections	17.74%	309,867	309,867	286,005	23,345	8	60	403	34	1	9	2	0
21	**Acct903_Coll Allocator**			683,925	341,966	315,039	25,436	52	214	784	401	2	29	2	7
22	Collections / (Collections plus Billing)			9.48%											

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Acct908
Sch 2S-10
Acct908

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Allocators- Acct908

Line	Activity	Allocator	Amount	SC-1 Residential	SC-2 Small General	SC-6 Interrupti	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12- S/L DG	SC-13 DG Res	NYSEG
1	**ACCOUNT 908 - Programs**												
2	AMI	Meter_Invest	8,245,589	6,816,909	1,104,628	13,843	49,293	182,508	60,563	807	15,573	46	1,420
3	Prepaid DRCR	Cust_Avg	0	0	0	0	0	0	0	0	0	0	0
4	Mktg, Sales, Growth	EE_Prog	2,560,477	1,370,648	481,197	63,509	111,203	184,822	323,914	0	25,175	10	0
5	Non-Pipes Alternatives	EE_Prog	491,826	263,279	92,430	12,199	21,360	35,501	62,219	0	4,836	2	0
6	CI Customers/ RAS	Cust_NonRes	349,500	0	341,956	112	886	5,899	492	21	127	0	7
7	**Account908 Allocator**		11,647,393	8,450,836	2,020,211	89,663	182,742	408,731	447,187	828	45,711	58	1,427
8	Labor	Account908	2,933,528	2,128,439	508,813	22,583	46,026	102,943	112,629	209	11,513	15	359
9			14,580,920	10,579,275	2,529,024	112,246	228,767	511,674	559,816	1,036	57,223	72	1,786
10													

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Aging
Sch 2S-11
Aging

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Aging Analysis

Line	Classes	SC	Revenue Res	Revenue C&I	Revenue % Res-H %	Revenue % C&I %	Collection Weights - Collect-Dol 31-60	1 Collect-Dol 61-90	2 Collect-Dol 91-120	3 Collect-Dol 121-180	5 Collect-Dol >180	Weighted Collect-Dol	Weighted Collect-Num
1	SC-1 Residential	1	597,226		100%		8,791	5,952	5,941	10,520	40,424	251,514	3,012
2	SC-2 Small General	2		122,173		68%	1,616	704	489	627	2,911	18,118	87
3	SC-6 Interruptible	6		2,564		1%	34	15	10	13	61	380	0
4	SC-5 Firm	5		8,943		5%	118	52	36	46	213	1,326	0
5	SC-7 Small Firm	7		22,282		12%	295	128	89	114	531	3,304	1
6	SC-8 Standby	8		21,485		12%	284	124	86	110	512	3,186	0
7	SC-10 NGV	10		37		0%	0	0	0	0	1	5	0
8	SC-12-S/L DG NonRes	12		1,198		1%	16	7	5	6	29	178	0
9	SC-13 DG Res	13		3		0%	0	0	0	0	0	1	0
10	NYSEG	NYSEG		397		0%	5	2	2	2	9	59	0
11			**597,226**	**179,081**	**100%**	**100%**	**11,159**	**6,984**	**6,657**	**11,439**	**44,691**	**278,071**	**3,101**
12				776,307									
13													
14							**31-60**	**61-90**	**91-120**	**121-180**	**>180**	**0-30**	**Total**
15	Residential						8,791	5,952	5,941	10,520	40,424	41,737	113,365
16	Non-Residential						2,368	1,033	716	920	4,267	20,186	29,489
17	All						11,159	6,984	6,657	11,439	44,691	61,924	142,854

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

WriteOff
Sch 2S-12
WriteOff

Niagara Mohawk Power Corporation (Gas)
Embedded Cost of Service Study (ECOSS) (S)
Write-Offs

Line	Classes	SC	Write-Offs 2022-2023	Annual Revenue	Commodity Revenue	Non-Commodity Revenue	ESCO Commodity	Total Commodity	Revenue Basis for Write-Offs	Net as % Revenue	Delivery Write-Offs	Commodity Write-Offs
1	SC-1 Residential	1	64,419,753	597,226,209	214,901,427	382,324,782	20,055,269	234,956,696	617,281,477	10.44%	39,899,574	24,520,179
2	SC-2 Small General	2	10,451,871	122,172,824	46,583,869	75,588,955	36,226,225	82,810,095	158,399,050	6.60%	4,987,694	5,464,177
3	SC-6 Interruptible	6		2,563,501	-	2,563,501	14,746,588	14,746,588	17,310,089	0.00%	-	-
4	SC-5 Firm	5	-	8,942,716	1,733,263	7,209,453	21,486,918	23,220,181	30,429,634	0.00%	-	-
5	SC-7 Small Firm	7	67,656	22,281,957	6,344,942	15,937,015	26,265,902	32,610,844	48,547,860	0.14%	22,210	45,446
6	SC-8 Standby	8	-	21,484,930	2,243,916	19,241,014	70,883,643	73,127,559	92,368,573	0.00%	-	-
7	SC-10 NGV	10		36,672	9,825	26,847	-	9,825	36,672	0.00%	-	-
8	SC-12-S/L DG NonRes	12		1,198,031	250,880	947,151	5,056,597	5,307,477	6,254,628	0.00%	-	-
9	SC-13 DG Res	13		3,468	1,630	1,838	-	1,630	3,468	0.00%	-	-
10	NYSEG	NYSEG		396,524	-	396,524	-	-	396,524	0.00%		-
11	**Totals**		74,939,280	776,306,831	272,069,752	504,237,078	194,721,142	466,790,895	971,027,973	7.72%	44,909,478	30,029,802

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3 Index
Index

Niagara Mohawk Power Corporation (Gas)
REVENUE ALLOCATION AND RATE DESIGN (S)

Line	Tab	Schedule	Exhibit
1	Index	Sch 3 Index	Index to Schedule 3
2	RevAlloc	Sch 3A	Revenue Allocation Settlement (S)
3	Rates_Lev1	Sch 3B	Current and Proposed Rates (S)- Level Year 1
4	CompSep	Sch 3C	Calculation of Compressed Rates (S)- Level Year 1
5	Rates_Lev2	Sch 3D	Current and Proposed Rates (S)- Level Year 2
6	Rates_Lev3	Sch 3E	Current and Proposed Rates (S)- Level Year 3
7	Rates_Post	Sch 3F	Current and Proposed Rates (S)- Post Year 3
8	Reconcile	Sch 3G	Reconciliation of Proposed Increase (S)
9	MFC	Sch 3H	MFC Components from ECOSS (S)
10	RateSum	Sch 3I	Summary of Rates

Niagara Mohawk Power Corporation (Gas)
Revenue Allocation Settlement (S)
Rate Year Ending March 31, 2026

Line	Account	Balance	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
1	**Delivery revenue at present rates**	493,439	372,808	74,535	2,564	7,167	15,788	19,212	27	941	2	397
2	MFC Revenue	10,798	9,517	1,054	-	43	149	29	-	7	0	-
3	**Delivery revenue, pro forma**	504,237	382,325	75,589	2,564	7,209	15,937	19,241	27	947	2	397
4	Commodity, Other revenue	297,931	234,975	50,599	42	2,014	7,064	2,907	10	305	2	14
5	Total revenue	802,168	617,300	126,187	2,605	9,224	23,001	22,148	37	1,252	4	411
6		*802,168*	*617,300*	*126,187*	*2,605*	*9,224*	*23,001*	*22,148*	*37*	*1,252*	*4*	*411*
7	**Return at Present Rates**	**3.99%**	**4.29%**	**3.78%**	**33.88%**	**2.12%**	**1.32%**	**2.8%**	**58.1%**	**(4.40%)**	**(1.83%)**	**1.74%**
8	**Relative Return at Present Rates**	**1.00**	**1.08**	**0.95**	**8.49**	**0.53**	**0.33**	**0.71**	**14.57**	**(1.10)**	**(0.46)**	**0.44**
9												
10	**Step 1- ECOS with Revenue Requirement at Full Cost of Service**											
11	Total Revenue Requirement	892,016	677,624	141,656	1,692	11,545	29,385	27,276	20	2,215	5	600
12												
13	Less: Commodity revenue	(272,070)	(214,901)	(46,584)	0	(1,733)	(6,345)	(2,244)	(10)	(251)	(2)	0
14	Less: Other revenue excl MFC	(25,861)	(20,074)	(4,015)	(42)	(281)	(719)	(663)	(0)	(54)	(0)	(14)
15	Delivery Rev Req w/MFC	594,085	442,649	91,057	1,650	9,531	22,321	24,369	9	1,910	3	585
16	Rate of Return	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%	6.87%
17	Dist Revenue Inc (Dec) Required	89,848	60,324	15,468	(913)	2,321	6,384	5,128	(17)	963	1	189
18	*Check*	*89,848*										
19	**Step 2- Tolerance Band for Return at Present Rates**											
20	Increase Needed	89,848										
21	Change LPC, Billing Fee	(489)										
22	Change MFC	(3,501)										
23	Target	85,858										
24												
25		Averages										
26												
27	Delivery	17.40%										
28	Total	11.20%										
29												

0.5909 *rRevMult*

Bottom	Top	Increase	Caption	Revenue
	(1.11)	*24.03%*	*Low*	-
(1.11)	-	*23.15%*	*Neg*	942
-	*0.80*	*19.46%*	*Under*	42,563
0.80	*1.20*	*18.13%*	*Within*	447,343
1.20	*2.00*	*15.76%*	*Over*	-
2.00	*8.49*	*10.35%*	*SC6*	2,564
8.49	*15.57*	*1.18%*	*V High*	27
				493,439

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Niagara Mohawk Power Corporation (Gas)
Revenue Allocation Settlement (S)
Rate Year Ending March 31, 2026

Line	Account	Balance	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
30	**Step 3- Tolerance Band Position**		Within	Within	SC6	Under	Under	Under	V High	Neg	Neg	Under
31	**Step 4- Revenue Target for Band**		18.13%	18.13%	10.35%	19.46%	19.46%	19.46%	1.18%	23.15%	23.15%	19.46%
32			1.08	0.95	8.49	0.53	0.33	0.71	14.57	(1.10)	(0.46)	0.44
33	**Overall Increase**	89,848	67,574	13,510	265	1,394	3,072	3,738	0	218	0	77
34	(Higher) MFC, LPC	(3,990)	(3,098)	(723)	(0)	(31)	(100)	(32)	(0)	(5)	(0)	(0)
35	Other increases (decreases)	0										
36	**Distribution Increase**	**85,858**	**64,476**	**12,787**	**265**	**1,363**	**2,971**	**3,705**	**0**	**213**	**0**	**77**
37	Distribution Increase	17.03%	16.86%	16.92%	10.35%	18.91%	18.64%	19.26%	1.17%	22.44%	21.22%	19.45%
38	**Overall Increase**	17.82%	17.67%	17.87%	10.35%	19.34%	19.27%	19.43%	1.18%	22.99%	22.68%	19.46%
39												
40	**Proposed Delivery Revenue**	**579,297**	**437,284**	**87,322**	**2,829**	**8,530**	**18,759**	**22,917**	**27**	**1,153**	**2**	**474**
41	MFC Proposed	14,299	12,163	1,740	0	74	249	61	0	12	0	0
42	Commodity and Other revenue	298,420	235,427	50,635	42	2,014	7,064	2,907	10	305	2	14
43	Operating Expenses	(712,730)	(547,556)	(112,450)	(1,416)	(8,361)	(21,715)	(19,256)	(17)	(1,598)	(4)	(357)
44	Delivery uncollectibles- Proposed rat	0										
45		179,286	137,318	27,247	1,454	2,256	4,358	6,630	21	(128)	0	131
46	Income tax expense	25,266	19,352	3,840	205	318	614	934	3	(18)	0	18
47	**Net income**	154,020	117,966	23,407	1,249	1,938	3,744	5,695	18	(110)	0	112
48	*Check*	*154,020*										
49	**Rate of Return on rate base**	**6.87%**	**7.25%**	**6.41%**	**36.28%**	**4.87%**	**3.90%**	**5.68%**	**51.7%**	**(1.43%)**	**1.54%**	**3.71%**
50	Relative Return, Proposed	1.00	1.06	0.93	5.28	0.71	0.57	0.83	7.52	(0.21)	0.22	0.54
51	**Target Return**	**6.87%**										
52	**Progress Towards Unity**		**26%**	**(30%)**	**43%**	**38%**	**35%**	**40%**	**52%**	**43%**	**47%**	**18%**
53												
54												
55												
56	Target revenue	892,016										
57	Target expenses	737,996										
58	Target net income	154,020										

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Niagara Mohawk Power Corporation (Gas)
Revenue Allocation Settlement (S)
Rate Year Ending March 31, 2026

Line	Account	Balance	SC-1 Residential	SC-2 Small General	SC-6 Inter-ruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG
60	**LEVELIZED REVENUE TARGETS**											
61	**Levelization**											
62	Proposed Delivery Revenue- Base	579,297	437,284	87,322	2,829	8,530	18,759	22,917	27	1,153	2	474
63	% of Total	100.00%	75.49%	15.07%	0.49%	1.47%	3.24%	3.96%	0.00%	0.20%	0.00%	0.08%
64												
65	Year 1 Reduction (Increase)	(32,295)	(24,378)	(4,868)	(158)	(476)	(1,046)	(1,278)	(2)	(64)	(0)	(26)
66	Year 1 Target	547,002	412,906	82,454	2,671	8,054	17,714	21,640	26	1,089	2	447
67												
68	Year 2 Reduction (Increase)	40,509	30,578	6,106	198	596	1,312	1,603	2	81	0	33
69	Year 2 Target Revenue	619,806	467,862	93,428	3,027	9,126	20,071	24,520	29	1,234	2	507
70												
71	Year 3 Reduction (Increase)	115,014	86,819	17,337	562	1,693	3,725	4,550	5	229	0	94
72	Year 3 Target Revenue	694,311	524,102	104,659	3,390	10,223	22,484	27,467	33	1,382	3	568
73												
74	Post Year 3 Reduction (Increase)	80,014	60,399	12,061	391	1,178	2,591	3,165	4	159	0	65
75	POST Year 3 Target Revenue	659,311	497,683	99,383	3,220	9,708	21,351	26,083	31	1,312	2	539

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3B
Rates_Lev1

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 1
Rate Year Ending March 31, 2026

Line	Description	SC	Customers	Rate Year Deliveries therms Block 1	Block 2	Block 3	Block 4	Total	Demand Units
1	Residential	SC1	596,034	24,511,132	239,081,777	310,371,094		573,964,003	
2	Commercial / Industrial	SC2	48,651	1,408,690	66,088,554	116,012,739	19,342,459	202,852,443	
3	Large	SC6	16	19,200	51,815,237			51,834,437	
4	Firm Transport	SC5	126	158,655	63,592,595			63,751,250	
5	Small FT	SC7	839	19,571,171	3,154,712	11,861,998	49,342,650	83,930,531	
6	Firm & Standby	SC8	70	84,801	71,496,932	78,217,788	47,320,945	197,120,467	
7	NGV	SC10	3	-	24,904			24,904	
8	DG <250 (Apr-Oct)	SC12S	12	252	1,219,631			1,219,883	
9	DG <250 (Nov-Mar)	SC12S	-	180	532,151			532,331	
10	DG 250-1000 (Apr-Oct)	SC12M	2	42	404,552			404,594	
11	DG 250-1000 (Nov-Oct)	SC12M	-	30	531,840			531,870	
12	DG 1M-2.5M (Apr-Oct)	SC12L	2	1,400	1,849,165			1,850,565	
13	DG 1M-2.5M (Nov-Mar)	SC12L	-	1,000	1,695,741			1,696,741	
14	DG >2.5M (Apr-Oct)	SC12LL	2	1,400	4,949,758			4,951,158	256,108
15	DG >2.5M (Nov-Mar)	SC12LL	-	1,000	4,497,944			4,498,944	182,934
16	DG Sales	SC13	4	145	3,867			4,012	
17	Electric Generation	SC14						-	
18	NYSEG	NYSEG	1	-	2,409,554			2,409,554	360,000
19	Special Contract	SC9						-	
20	Rounding	Round						-	
21			645,762	45,759,099	513,348,914	516,463,620	116,006,054	1,191,577,687	799,042

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3B
Rates_Lev1

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 1
Rate Year Ending March 31, 2026

			Current Rates					Current Rates Revenue			
Line	Description	SC	Block 1 (CC)	Block 2	Block 3	Block 4	Demand	Block 1 (CC)	Blocks 2-4	Demand Revenue	Total
1	Residential	SC1	$ 21.40	$ 0.71722	$ 0.15553			153,061,497	219,746,248		372,807,745
2	Commercial / Industrial	SC2	$ 26.00	$ 0.42349	$ 0.25520	$ 0.09107		15,179,092	59,355,811		74,534,902
3	Large	SC6	$ 581.27	$ 0.04732				111,604	2,451,897		2,563,501
4	Firm Transport	SC5	$ 718.00	$ 0.09562				1,085,924	6,080,724		7,166,648
5	Small FT	SC7	$ 350.00	$ 0.45479	$ 0.33923	$ 0.13790		3,525,162	12,263,029		15,788,191
6	Firm & Standby	SC8	$ 1,650.00	$ 0.09712	$ 0.09141	$ 0.07887		1,386,000	17,825,873		19,211,873
7	NGV	SC10		$ 1.07800				-	26,847	-	26,847
8	DG <250 (Apr-Oct)	SC12S	$ 200.00	$ 0.05165				28,800	62,994		91,794
9	DG <250 (Nov-Mar)	SC12S	$ 200.00	$ 0.06735				-	35,840		35,840
10	DG 250-1000 (Apr-Oct)	SC12M	$ 500.00	$ 0.05012				12,000	20,276		32,276
11	DG 250-1000 (Nov-Oct)	SC12M	$ 500.00	$ 0.06001				-	31,916		31,916
12	DG 1M-2.5M (Apr-Oct)	SC12L	$ 1,550.00	$ 0.04562	$ 0.03912			37,200	84,359		121,559
13	DG 1M-2.5M (Nov-Mar)	SC12L	$ 1,550.00	$ 0.05595	$ 0.04797			-	94,877		94,877
14	DG >2.5M (Apr-Oct)	SC12LL	$ 1,550.00	$ 0.00892			$ 0.91222	37,200	44,152	233,626	314,978
15	DG >2.5M (Nov-Mar)	SC12LL	$ 1,550.00	$ 0.01123			$ 0.91222	-	50,512	166,876	217,388
16	DG Sales	SC13	$ 28.00	$ 0.11458				1,358	443		1,801
17	Electric Generation	SC14						-			-
18	NYSEG	NYSEG	$ 931.96	$ 0.04772			$ 0.75099	11,184	114,984	270,356	396,524
19	Special Contract	SC9						-			-
20	Rounding	Round									
21								174,477,020	318,290,781	670,859	493,438,659

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3B
Rates_Lev1

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 1
Rate Year Ending March 31, 2026

			Step 1 Proposed Rates- Before Incremental Low Income Discount							
Line	Description	SC	Proposed Target	Block 1 (CC)	Block 2	Block 3	Block 4	Demand	Target slope	Slope reduction
1	Residential	SC1	412,905,544	$ 22.50	$ 0.81115	$ 0.18702			23.06%	1.75%
2	Commercial / Industrial	SC2	82,453,778	$ 28.60	$ 0.46273	$ 0.27885	$ 0.14608		60.26%	0.00%
3	Large	SC6	2,671,107	$ 668.50	$ 0.04907					
4	Firm Transport	SC5	8,054,089	$ 800.00	$ 0.10762					
5	Small FT	SC7	17,713,575	$ 375.00	$ 0.50025	$ 0.35550	$ 0.16500		74.59%	0.00%
6	Firm & Standby	SC8	21,639,577	$ 1,785.00	$ 0.10973	$ 0.10328	$ 0.08910		94.12%	0.00%
7	NGV	SC10	25,648	$ -	$ 1.03000					
8	DG <250 (Apr-Oct)	SC12S	106,263	$ 230.00	$ 0.05997					
9	DG <250 (Nov-Mar)	SC12S	41,490	$ 230.00	$ 0.07797					
10	DG 250-1000 (Apr-Oct)	SC12M	37,364	$ 575.00	$ 0.05825					
11	DG 250-1000 (Nov-Oct)	SC12M	36,947	$ 575.00	$ 0.06947					
12	DG 1M-2.5M (Apr-Oct)	SC12L	140,720	$ 1,782.50	$ 0.05296	$ 0.04541			85.75%	0.00%
13	DG 1M-2.5M (Nov-Mar)	SC12L	109,832	$ 1,782.50	$ 0.06477	$ 0.05553			85.74%	0.00%
14	DG >2.5M (Apr-Oct)	SC12LL	364,628	$ 1,782.50	$ 0.01038			$ 1.05601		
15	DG >2.5M (Nov-Mar)	SC12LL	251,655	$ 1,782.50	$ 0.01300			$ 1.05601		
16	DG Sales	SC13	2,069	$ 32.20	$ 0.13118					
17	Electric Generation	SC14	-							
18	NYSEG	NYSEG	447,260	$ 1,071.80	$ 0.05372			$ 0.84708		
19	Special Contract	SC9	-							
20	Rounding	Round								
21			547,001,545							

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3B
Rates_Lev1

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 1
Rate Year Ending March 31, 2026

			Step 1 Proposed Rates Revenue				
Line	**Description**	**SC**	**Block 1 (CC)**	**Blocks 2-4**	**Demand Revenue**	**Total**	**Check to Target**
1	Residential	SC1	160,929,144	251,976,785		412,905,929	385
2	Commercial / Industrial	SC2	16,697,001	65,756,855		82,453,856	79
3	Large	SC6	128,352	2,542,574		2,670,926	(182)
4	Firm Transport	SC5	1,209,943	6,843,835		8,053,778	(312)
5	Small FT	SC7	3,776,960	13,936,622		17,713,582	7
6	Firm & Standby	SC8	1,499,400	20,139,988		21,639,388	(189)
7	NGV	SC10	-	25,652		25,652	4
8	DG <250 (Apr-Oct)	SC12S	33,120	73,141		106,261	(2)
9	DG <250 (Nov-Mar)	SC12S	-	41,492		41,492	2
10	DG 250-1000 (Apr-Oct)	SC12M	13,800	23,565		37,365	1
11	DG 250-1000 (Nov-Oct)	SC12M	-	36,947		36,947	(0)
12	DG 1M-2.5M (Apr-Oct)	SC12L	42,780	97,932		140,712	(8)
13	DG 1M-2.5M (Nov-Mar)	SC12L	-	109,833		109,833	1
14	DG >2.5M (Apr-Oct)	SC12LL	42,780	51,378	270,452	364,611	(17)
15	DG >2.5M (Nov-Mar)	SC12LL	-	58,473	193,180	251,653	(2)
16	DG Sales	SC13	1,561	507		2,069	(0)
17	Electric Generation	SC14	-			-	-
18	NYSEG	NYSEG	12,862	129,441	304,949	447,252	(9)
19	Special Contract	SC9	-			-	-
20	Rounding	Round					
21			184,387,702	361,845,021	768,581	547,001,305	(241)

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3B
Rates_Lev1

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 1
Rate Year Ending March 31, 2026

			Spread Incremental LI Discount			Step 2 Proposed Rates- With Incremental Low Income Discount				
Line	Description	SC	Target % Revenue for Incr LI Disc	Incremental LI Discount	% Increase Volumetric Revenue	Block 1 (CC)	Block 2	Block 3	Block 4	Demand
1	Residential	SC1	75.49%	1,037,002	0.41%	$ 22.50	$ 0.81449	$ 0.18779		
2	Commercial / Industrial	SC2	15.07%	207,081	0.31%	$ 28.60	$ 0.46419	$ 0.27973	$ 0.14654	
3	Large	SC6	0.49%	6,708	0.26%	$ 668.50	$ 0.04920			
4	Firm Transport	SC5	1.47%	20,228	0.30%	$ 800.00	$ 0.10794			
5	Small FT	SC7	3.24%	44,487	0.32%	$ 375.00	$ 0.50185	$ 0.35663	$ 0.16553	
6	Firm & Standby	SC8	3.96%	54,347	0.27%	$ 1,785.00	$ 0.11003	$ 0.10356	$ 0.08934	
7	NGV	SC10	0.00%	64	0.25%	$ -	$ 1.03259			
8	DG <250 (Apr-Oct)	SC12S	0.02%	267	0.36%	$ 230.00	$ 0.06019			
9	DG <250 (Nov-Mar)	SC12S	0.01%	104	0.25%	$ 230.00	$ 0.07817			
10	DG 250-1000 (Apr-Oct)	SC12M	0.01%	94	0.40%	$ 575.00	$ 0.05848			
11	DG 250-1000 (Nov-Oct)	SC12M	0.01%	93	0.25%	$ 575.00	$ 0.06964			
12	DG 1M-2.5M (Apr-Oct)	SC12L	0.03%	353	0.36%	$ 1,782.50	$ 0.05315	$ 0.04557		
13	DG 1M-2.5M (Nov-Mar)	SC12L	0.02%	276	0.25%	$ 1,782.50	$ 0.06493	$ 0.05567		
14	DG >2.5M (Apr-Oct)	SC12LL	0.07%	916	0.28%	$ 1,782.50	$ 0.01041			$ 1.05901
15	DG >2.5M (Nov-Mar)	SC12LL	0.05%	632	0.25%	$ 1,782.50	$ 0.01303			$ 1.05901
16	DG Sales	SC13	0.00%	5	1.02%	$ 32.20	$ 0.13252			
17	Electric Generation	SC14								
18	NYSEG	NYSEG	0.08%	1,123	0.26%	$ 1,071.80	$ 0.05386			$ 0.84927
19	Special Contract	SC9								
20	Rounding	Round								
21			100.00%	1,373,780	0.38%					

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3B
Rates_Lev1

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 1
Rate Year Ending March 31, 2026

Line	Description	SC	Step 2 Proposed Rates Revenue					Difference to Original Target	Difference to Target, Adjust Incr LI Discount
			Block 1 (CC)	Blocks 2-4	Demand Revenue	Incr Low Inc Disc	Total		
1	Residential	SC1	160,929,144	253,014,304		(1,373,780)	412,569,668	(335,877)	902
2	Commercial / Industrial	SC2	16,697,001	65,964,333			82,661,334	207,557	476
3	Large	SC6	128,352	2,549,310			2,677,662	6,554	(154)
4	Firm Transport	SC5	1,209,943	6,864,185			8,074,128	20,038	(190)
5	Small FT	SC7	3,776,960	13,981,225			17,758,185	44,611	123
6	Firm & Standby	SC8	1,499,400	20,194,695			21,694,095	54,518	171
7	NGV	SC10	-	25,716			25,716	68	4
8	DG <250 (Apr-Oct)	SC12S	33,120	73,410			106,530	267	(0)
9	DG <250 (Nov-Mar)	SC12S	-	41,598			41,598	108	4
10	DG 250-1000 (Apr-Oct)	SC12M	13,800	23,658			37,458	94	0
11	DG 250-1000 (Nov-Oct)	SC12M	-	37,037			37,037	90	(2)
12	DG 1M-2.5M (Apr-Oct)	SC12L	42,780	98,283			141,063	343	(10)
13	DG 1M-2.5M (Nov-Mar)	SC12L	-	110,104			110,104	272	(3)
14	DG >2.5M (Apr-Oct)	SC12LL	42,780	51,527	271,221		365,527	899	(16)
15	DG >2.5M (Nov-Mar)	SC12LL	-	58,608	193,729		252,337	682	50
16	DG Sales	SC13	1,561	512			2,074	5	(0)
17	Electric Generation	SC14							-
18	NYSEG	NYSEG	12,862	129,779	305,737		448,377	1,117	(6)
19	Special Contract	SC9							-
20	Rounding	Round							-
21			184,387,702	363,218,286	770,687	(1,373,780)	547,002,894	1,349	1,349

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3C
CompSep

Niagara Mohawk Power Corporation (Gas)
Calculation of Compressed Rates (S)- Level Year 1
Rate Year Ending March 31, 2026

			Current Rates				
Line	**Class**	**SC**	**Block 1 (CC)**	**Block 2**	**Block 3**	**Block 4**	**Demand**
1	Residential	SC1	$ 21.40	$ 0.71722	$ 0.15553		
2	Comm / Indu	SC2	$ 26.00	$ 0.42349	$ 0.25520	$ 0.09107	
3	Lg Vol IT	SC6	$ 581.27	$ 0.04732			
4	Firm Transport	SC5	$ 718.00	$ 0.09562			
5	Small FT	SC7	$ 350.00	$ 0.45479	$ 0.33923	$ 0.13790	
6	Firm & Standby	SC8	$ 1,650.00	$ 0.09712	$ 0.09141	$ 0.07887	
7	NGV	SC10		$ 1.07800			
8							
9	DG <250 (Apr-Oct)	SC12S	$ 200.00	$ 0.05165			
10	DG <250 (Nov-Mar)	SC12S	$ 200.00	$ 0.06735			
12	DG 250-1000 (Apr-Oct)	SC12M	$ 500.00	$ 0.05012			
13	DG 250-1000 (Nov-Oct)	SC12M	$ 500.00	$ 0.06001			
15	DG 1M-2.5M (Apr-Oct)	SC12L	$ 1,550.00	$ 0.04562	$ 0.03912		
16	DG 1M-2.5M (Nov-Mar)	SC12L	$ 1,550.00	$ 0.05595	$ 0.04797		
18	DG >2.5M (Apr-Oct)	SC12LL	$ 1,550.00	$ 0.00892			$ 0.91222
19	DG >2.5M (Nov-Mar)	SC12LL	$ 1,550.00	$ 0.01123			$ 0.91222
20							
21	DG Sales	SC13	$ 28.00	$ 0.11458			
23	NYSEG	NYSEG	$ 931.96	$ 0.04772			$ 0.75099
24							
25	Total						
26	Check						
27	Check=0						
28							

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3C
CompSep

Niagara Mohawk Power Corporation (Gas)
Calculation of Compressed Rates (S)- Level Year 1
Rate Year Ending March 31, 2026

Proposed Rates- Full Year

Line	Class	SC	Block 1 (CC)	Block 2	Block 3	Block 4	Demand	Pro Forma Target Revenue
1	Residential	SC1	$ 22.50	$ 0.81449	$ 0.18779			413,942,931
2	Comm / Indu	SC2	$ 28.60	$ 0.46419	$ 0.27973	$ 0.14654		82,660,937
3	Lg Vol IT	SC6	$ 668.50	$ 0.04920				2,677,634
4	Firm Transport	SC5	$ 800.00	$ 0.10794				8,074,006
5	Small FT	SC7	$ 375.00	$ 0.50185	$ 0.35663	$ 0.16553		17,758,069
6	Firm & Standby	SC8	$ 1,785.00	$ 0.11003	$ 0.10356	$ 0.08934		21,693,735
7	NGV	SC10		$ 1.03259				25,716
8								
9	DG <250 (Apr-Oct)	SC12S	$ 230.00	$ 0.06019				106,528
10	DG <250 (Nov-Mar)	SC12S	$ 230.00	$ 0.07817				41,596
12	DG 250-1000 (Apr-Oct)	SC12M	$ 575.00	$ 0.05848				37,459
13	DG 250-1000 (Nov-Oct)	SC12M	$ 575.00	$ 0.06964				37,040
15	DG 1M-2.5M (Apr-Oct)	SC12L	$ 1,782.50	$ 0.05315	$ 0.04557			141,065
16	DG 1M-2.5M (Nov-Mar)	SC12L	$ 1,782.50	$ 0.06493	$ 0.05567			110,109
18	DG >2.5M (Apr-Oct)	SC12LL	$ 1,782.50	$ 0.01041			$ 1.05901	365,526
19	DG >2.5M (Nov-Mar)	SC12LL	$ 1,782.50	$ 0.01303			$ 1.05901	252,285
20								
21	DG Sales	SC13	$ 32.20	$ 0.13252				2,074
23	NYSEG	NYSEG	$ 1,071.80	$ 0.05386			$ 0.84927	448,375
24								
25	Total							548,375,085
26	Check							*548,375,085*
27	Check=0							-
28								

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3C
CompSep

Niagara Mohawk Power Corporation (Gas)
Calculation of Compressed Rates (S)- Level Year 1
Rate Year Ending March 31, 2026

Line	Class	SC	Apr 2025 Customers	Apr 2025 Block 1	Apr 2025 Block 2	Apr 2025 Block 3	Apr 2025 Block 4	Apr 2025 Total	Apr 2025 Demand Units	Apr 2025 Revenue at Proposed Rates	11 Months May 2025-Mar 2026 Balance of Revenue to Recover
1	Residential	SC1	596,323	1,953,933	27,126,721	33,362,828	-	62,443,483		41,776,919	372,166,012
2	Comm / Indu	SC2	48,879	127,466	7,136,008	11,838,297	1,379,586	20,481,357		8,224,090	74,436,847
3	Lg Vol IT	SC6	16	1,600	4,351,926	-	-	4,353,526		224,811	2,452,823
4	Firm Transport	SC5	126	9,073	4,693,157	-	-	4,702,230		607,408	7,466,598
5	Small FT	SC7	844	1,317,040	247,456	1,038,266	4,973,287	7,576,049		1,634,026	16,124,043
6	Firm & Standby	SC8	70	6,017	5,257,728	7,353,517	4,774,978	17,392,241		1,891,585	19,802,150
7	NGV	SC10	3	-	2,133	-	-	2,133		2,202	23,514
8											
9	DG <250 (Apr-Oct)	SC12S	12	36	99,680			99,716		8,760	139,364
10	DG <250 (Nov-Mar)	SC12S									
12	DG 250-1000 (Apr-Oct)	SC12M	2	6	72,815			72,821		5,408	69,090
13	DG 250-1000 (Nov-Oct)	SC12M									
15	DG 1M-2.5M (Apr-Oct)	SC12L	2	200	320,642	-		320,842		20,607	230,567
16	DG 1M-2.5M (Nov-Mar)	SC12L									
18	DG >2.5M (Apr-Oct)	SC12LL	2	200	770,633			770,833	36,587	50,333	567,479
19	DG >2.5M (Nov-Mar)	SC12LL									
20											
21	DG Sales	SC13	4	12	416			428		185	1,888
23	NYSEG	NYSEG	1	-	309,471			309,471	30,000	43,218	405,157
24											
25	Total								66,587	54,489,552	493,885,533
26	Check										548,375,085
27	Check=0										
28											

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3C
CompSep

Niagara Mohawk Power Corporation (Gas)
Calculation of Compressed Rates (S)- Level Year 1
Rate Year Ending March 31, 2026

Line	Class	SC	Customers	4 Months May 2025-Aug 2026 Block 1	4 Months May 2025-Aug 2026 Block 2	4 Months May 2025-Aug 2026 Block 3	4 Months May 2025-Aug 2026 Block 4	4 Months May 2025-Aug 2026 Total	4 Months May 2025-Aug 2026 Demand Units	4 Months May 2025-Aug 2026 Revenue at Current Rates	7 Months Sep 2025-Mar 2026 Revenue to Recover at New Rates
1	Residential	SC1	2,378,275	8,512,027	53,694,519	14,018,236	-	76,224,782		91,586,114	280,579,898
2	Comm / Indu	SC2	194,267	407,633	11,880,887	12,154,731	2,819,921	27,263,173		13,441,066	60,995,781
3	Lg Vol IT	SC6	64	6,400	16,156,137	-	-	16,162,537		801,710	1,651,114
4	Firm Transport	SC5	504	51,661	15,747,423	-	-	15,799,084		1,867,743	5,598,854
5	Small FT	SC7	3,352	4,760,163	662,904	2,213,223	5,433,418	13,069,708		2,974,828	13,149,216
6	Firm & Standby	SC8	280	26,943	21,690,360	20,535,771	12,222,175	54,475,249		5,409,706	14,392,445
7	NGV	SC10	12	-	9,075			9,075		9,783	13,731
8											
9	DG <250 (Apr-Oct)	SC12S	48	144	909,542			909,686		56,578	82,787
10	DG <250 (Nov-Mar)	SC12S									
12	DG 250-1000 (Apr-Oct)	SC12M	8	24	227,959			227,983		15,425	53,665
13	DG 250-1000 (Nov-Oct)	SC12M									
15	DG 1M-2.5M (Apr-Oct)	SC12L	8	800	948,246	-		949,046		55,659	174,908
16	DG 1M-2.5M (Nov-Mar)	SC12L									
18	DG >2.5M (Apr-Oct)	SC12LL	8	800	2,685,293			2,686,093	146,347	169,854	397,625
19	DG >2.5M (Nov-Mar)	SC12LL									
20											
21	DG Sales	SC13	16	48	378	-	-	426		495	1,394
23	NYSEG	NYSEG	4	-	322,321	-	-	322,321	120,000	109,228	295,929
24											
25	Total			13,766,644	124,935,044	48,921,961	20,475,514		266,347		
26	Check										
27	Check=0										
28											

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3C
CompSep

Niagara Mohawk Power Corporation (Gas)
Calculation of Compressed Rates (S)- Level Year 1
Rate Year Ending March 31, 2026

Line	Class	SC	7 Months Sep 2025-Mar 2026 Customers	7 Months Sep 2025-Mar 2026 Block 1	7 Months Sep 2025-Mar 2026 Block 2	7 Months Sep 2025-Mar 2026 Block 3	7 Months Sep 2025-Mar 2026 Block 4	7 Months Sep 2025-Mar 2026 Total	7 Months Sep 2025-Mar 2026 Demand Units	Total Across Apr 2025-Mar 2026 dth
1	Residential	SC1	4,177,809	14,045,172	158,260,536	262,990,030	-	435,295,738		573,964,003
2	Comm / Indu	SC2	340,666	873,591	47,071,659	92,019,711	15,142,951	155,107,913		202,852,443
3	Lg Vol IT	SC6	112	11,200	31,307,174	-	-	31,318,374		51,834,437
4	Firm Transport	SC5	882	97,921	43,152,015	-	-	43,249,936		63,751,250
5	Small FT	SC7	5,876	13,493,968	2,244,351	8,610,510	38,935,945	63,284,775		83,930,531
6	Firm & Standby	SC8	490	51,841	44,548,844	50,328,500	30,323,793	125,252,977		197,120,467
7	NGV	SC10	21	-	13,697	-	-	13,697		24,904
8										
9	DG <250 (Apr-Oct)	SC12S	24	72	210,409			210,481		1,219,883
10	DG <250 (Nov-Mar)	SC12S	60	180	532,151			532,331		532,331
12	DG 250-1000 (Apr-Oct)	SC12M	4	12	103,778			103,790		404,594
13	DG 250-1000 (Nov-Oct)	SC12M	10	30	531,840			531,870		531,870
15	DG 1M-2.5M (Apr-Oct)	SC12L	4	400	580,277	-		580,677		1,850,565
16	DG 1M-2.5M (Nov-Mar)	SC12L	10	1,000	1,695,741	-		1,696,741		1,696,741
18	DG >2.5M (Apr-Oct)	SC12LL	4	400	1,493,832			1,494,232	73,174	4,951,158
19	DG >2.5M (Nov-Mar)	SC12LL	10	1,000	4,497,944			4,498,944	182,934	4,498,944
20										
21	DG Sales	SC13	28	85	3,073	-	-	3,158		4,012
23	NYSEG	NYSEG	7	-	1,777,762	-	-	1,777,762	210,000	2,409,554
24										
25	Total			28,576,873	338,025,084	413,948,751	84,402,689		466,108	1,191,577,687
26	Check									*1,191,577,687*
27	Check=0									-
28										

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3C
CompSep

Niagara Mohawk Power Corporation (Gas)
Calculation of Compressed Rates (S)- Level Year 1
Rate Year Ending March 31, 2026

Line	Class	SC	7 Months Sep 2025-Mar 2026 Customer Charge Revenue	7 Months Sep 2025-Mar 2026 Volumetric Revenue to Collect	7 Months Sep 2025-Mar 2026 Volumetric Revenue at Original Proposed Rates	Multiplier for Original Proposed Rates	Compressed Rates Sep 2025-Mar 2026 Block 1 (CC)	Block 2	Block 3	Block 4	Demand
1	Residential	SC1	94,000,697	186,579,201	178,288,522	1.04650	$ 22.50	$ 0.85236	$ 0.19652	$ -	$ -
2	Comm / Indu	SC2	9,743,042	51,252,740	49,809,915	1.02897	$ 28.60	$ 0.47764	$ 0.28783	$ 0.15078	$ -
3	Lg Vol IT	SC6	74,872	1,576,242	1,540,313	1.02333	$ 668.50	$ 0.05035	$ -	$ -	$ -
4	Firm Transport	SC5	705,800	4,893,054	4,657,828	1.05050	$ 800.00	$ 0.11339	$ -	$ -	$ -
5	Small FT	SC7	2,203,533	10,945,683	10,642,161	1.02852	$ 375.00	$ 0.51616	$ 0.36680	$ 0.17025	$ -
6	Firm & Standby	SC8	874,650	13,517,795	12,822,856	1.05420	$ 1,785.00	$ 0.11599	$ 0.10917	$ 0.09418	$ -
7	NGV	SC10	-	13,731	14,143	0.97086	$ -	$ 1.00250	$ -	$ -	$ -
8											
9	DG <250 (Apr-Oct)	SC12S	5,520	63,467	12,665	1.16962	$ 230.00	$ 0.07040			
10	DG <250 (Nov-Mar)	SC12S	13,800		41,598		$ 230.00	$ 0.09143			
12	DG 250-1000 (Apr-Oct)	SC12M	2,300	45,615	6,069	1.05820	$ 575.00	$ 0.06188			
13	DG 250-1000 (Nov-Oct)	SC12M	5,750		37,037		$ 575.00	$ 0.07369			
15	DG 1M-2.5M (Apr-Oct)	SC12L	7,130	149,953	30,842	1.06390	$ 1,782.50	$ 0.05655	$ 0.04848		
16	DG 1M-2.5M (Nov-Mar)	SC12L	17,825		110,104		$ 1,782.50	$ 0.06908	$ 0.05923		
18	DG >2.5M (Apr-Oct)	SC12LL	7,130	372,670	93,042	1.07902	$ 1,782.50	$ 0.01123			$ 1.14269
19	DG >2.5M (Nov-Mar)	SC12LL	17,825		252,337		$ 1,782.50	$ 0.01406			$ 1.14269
20											
21	DG Sales	SC13	912	482	407	1.18297	$ 32.20	$ 0.15677	$ -	$ -	$ -
23	NYSEG	NYSEG	7,503	288,427	274,097	1.05228	$ 1,071.80	$ 0.05668	$ -	$ -	$ 0.89367
24											
25	Total										
26	Check										
27	Check=0										
28											

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3C
CompSep

Niagara Mohawk Power Corporation (Gas)
Calculation of Compressed Rates (S)- Level Year 1
Rate Year Ending March 31, 2026

			1 Months	4 Months	7 Months	11 Months	
			Apr 2025	May 2025-Aug 2025	Sep 2025-Mar 2026	May 2025-Mar 2026	
Line	**Class**	**SC**	**Present Rates**	**Present Rates**	**Compressed Rates**	**Total Revenue**	**Difference to 11 Month Target**
1	Residential	SC1	37,406,062	91,586,114	280,578,448	372,164,562	1,449
2	Comm / Indu	SC2	7,439,650	13,441,066	60,995,637	74,436,702	145
3	Lg Vol IT	SC6	215,233	801,710	1,651,188	2,452,898	(75)
4	Firm Transport	SC5	539,253	1,867,743	5,598,807	7,466,550	47
5	Small FT	SC7	1,445,814	2,974,828	13,149,157	16,123,985	59
6	Firm & Standby	SC8	1,674,918	5,409,706	14,392,128	19,801,833	317
7	NGV	SC10	2,299	9,783	13,731	23,514	(0)
8							
9	DG <250 (Apr-Oct)	SC12S	7,548	56,578	20,333	76,911	(1)
10	DG <250 (Nov-Mar)	SC12S	-	-	62,455	62,455	
12	DG 250-1000 (Apr-Oct)	SC12M	4,649	15,425	8,722	24,147	2
13	DG 250-1000 (Nov-Oct)	SC12M	-	-	44,941	44,941	
15	DG 1M-2.5M (Apr-Oct)	SC12L	17,728	55,659	39,945	95,604	(3)
16	DG 1M-2.5M (Nov-Mar)	SC12L	-	-	134,967	134,967	
18	DG >2.5M (Apr-Oct)	SC12LL	43,349	169,854	107,520	277,374	2
19	DG >2.5M (Nov-Mar)	SC12LL	-	-	290,103	290,103	
20							
21	DG Sales	SC13	161	495	1,394	1,888	(0)
23	NYSEG	NYSEG	38,230	109,228	295,937	405,165	(8)
24							
25	Total			116,498,186	377,385,412	493,883,598	1,935
26	Check					*493,885,533*	
27	Check=0						
28							

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3D
Rates_Lev2

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 2
Year Ending March 31, 2027

				Rate Year Deliveries therms					
Line	**Description**	**SC**	**Customers**	**Block 1**	**Block 2**	**Block 3**	**Block 4**	**Total**	**Demand Units**
1	Residential	SC1	597,130	25,447,098	245,026,672	316,001,877		586,475,648	
2	Commercial / Industrial	SC2	48,844	1,413,663	66,293,133	116,345,761	19,398,142	203,450,699	
3	Large	SC6	16	19,200	51,815,237			51,834,437	
4	Firm Transport	SC5	126	158,655	63,592,595			63,751,250	
5	Small FT	SC7	842	19,607,429	3,160,351	11,883,069	49,431,983	84,082,832	
6	Firm & Standby	SC8	70	84,801	71,496,932	78,217,788	47,320,945	197,120,467	
7	NGV	SC10	3	-	25,027			25,027	
8	DG <250 (Apr-Oct)	SC12S	12	252	1,219,631			1,219,883	
9	DG <250 (Nov-Mar)	SC12S	-	180	532,151			532,331	
10	DG 250-1000 (Apr-Oct)	SC12M	2	42	404,552			404,594	
11	DG 250-1000 (Nov-Oct)	SC12M	-	30	531,840			531,870	
12	DG 1M-2.5M (Apr-Oct)	SC12L	2	1,400	1,849,165			1,850,565	
13	DG 1M-2.5M (Nov-Mar)	SC12L	-	1,000	1,695,741			1,696,741	
14	DG >2.5M (Apr-Oct)	SC12LL	2	1,400	4,949,758			4,951,158	256,108
15	DG >2.5M (Nov-Mar)	SC12LL	-	1,000	4,497,944			4,498,944	182,934
16	DG Sales	SC13	4	146	3,969			4,115	
17	Electric Generation	SC14						-	
18	NYSEG	NYSEG	1	-	2,409,554			2,409,554	360,000
19	Special Contract	SC9						-	
20	Rounding	Round						-	
21			647,054	46,736,298	519,504,252	522,448,496	116,151,070	1,204,840,116	799,042

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3D
Rates_Lev2

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 2
Year Ending March 31, 2027

			Current Rates					Current Rates Revenue			
Line	Description	SC	Block 1 (CC)	Block 2	Block 3	Block 4	Demand	Block 1 (CC)	Blocks 2-4	Demand Revenue	Total
1	Residential	SC1	$ 21.40	$ 0.71722	$ 0.15553			153,343,022	224,885,802		378,228,824
2	Commercial / Industrial	SC2	$ 26.00	$ 0.42349	$ 0.25520	$ 0.09107		15,239,255	59,532,506		74,771,761
3	Large	SC6	$ 581.27	$ 0.04732				111,604	2,451,897		2,563,501
4	Firm Transport	SC5	$ 718.00	$ 0.09562				1,085,924	6,080,724		7,166,648
5	Small FT	SC7	$ 350.00	$ 0.45479	$ 0.33923	$ 0.13790		3,537,333	12,285,060		15,822,393
6	Firm & Standby	SC8	$ 1,650.00	$ 0.09712	$ 0.09141	$ 0.07887		1,386,000	17,825,873		19,211,873
7	NGV	SC10		$ 1.07800				-	26,979	-	26,979
8	DG <250 (Apr-Oct)	SC12S	$ 200.00	$ 0.05165				28,800	62,994		91,794
9	DG <250 (Nov-Mar)	SC12S	$ 200.00	$ 0.06735				-	35,840		35,840
10	DG 250-1000 (Apr-Oct)	SC12M	$ 500.00	$ 0.05012				12,000	20,276		32,276
11	DG 250-1000 (Nov-Oct)	SC12M	$ 500.00	$ 0.06001				-	31,916		31,916
12	DG 1M-2.5M (Apr-Oct)	SC12L	$ 1,550.00	$ 0.04562	$ 0.03912			37,200	84,359		121,559
13	DG 1M-2.5M (Nov-Mar)	SC12L	$ 1,550.00	$ 0.05595	$ 0.04797			-	94,877		94,877
14	DG >2.5M (Apr-Oct)	SC12LL	$ 1,550.00	$ 0.00892			$ 0.91222	37,200	44,152	233,626	314,978
15	DG >2.5M (Nov-Mar)	SC12LL	$ 1,550.00	$ 0.01123			$ 0.91222	-	50,512	166,876	217,388
16	DG Sales	SC13	$ 28.00	$ 0.11458				1,363	455		1,818
17	Electric Generation	SC14						-			-
18	NYSEG	NYSEG	$ 931.96	$ 0.04772			$ 0.75099	11,184	114,984	270,356	396,524
19	Special Contract	SC9						-			-
20	Rounding	Round									
21								174,830,884	323,629,205	670,859	499,130,948

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3D
Rates_Lev2

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 2
Year Ending March 31, 2027

			Step 1 Proposed Rates- Before Incremental Low Income Discount							
Line	Description	SC	Proposed Target	Block 1 (CC)	Block 2	Block 3	Block 4	Demand	Target slope	Slope reduction
1	Residential	SC1	467,862,046	$ 23.75	$ 0.92921	$ 0.22151			23.84%	2.75%
2	Commercial / Industrial	SC2	93,428,131	$ 28.60	$ 0.53785	$ 0.32411	$ 0.17012		60.26%	0.00%
3	Large	SC6	3,026,624	$ 668.50	$ 0.05593					
4	Firm Transport	SC5	9,126,065	$ 800.00	$ 0.12448					
5	Small FT	SC7	20,071,199	$ 375.00	$ 0.73059	$ 0.40000	$ 0.18650		74.59%	0.00%
6	Firm & Standby	SC8	24,519,740	$ 1,785.00	$ 0.12542	$ 0.11805	$ 0.10185		94.12%	0.00%
7	NGV	SC10	29,061	$ -	$ 1.16100					
8	DG <250 (Apr-Oct)	SC12S	120,407	$ 230.00	$ 0.07157					
9	DG <250 (Nov-Mar)	SC12S	47,012	$ 230.00	$ 0.08834					
10	DG 250-1000 (Apr-Oct)	SC12M	42,337	$ 575.00	$ 0.07054					
11	DG 250-1000 (Nov-Oct)	SC12M	41,864	$ 575.00	$ 0.07872					
12	DG 1M-2.5M (Apr-Oct)	SC12L	159,450	$ 1,782.50	$ 0.06309	$ 0.05410			85.75%	0.00%
13	DG 1M-2.5M (Nov-Mar)	SC12L	124,450	$ 1,782.50	$ 0.07339	$ 0.06292			85.74%	0.00%
14	DG >2.5M (Apr-Oct)	SC12LL	413,159	$ 1,782.50	$ 0.01292			$ 1.19656		
15	DG >2.5M (Nov-Mar)	SC12LL	285,149	$ 1,782.50	$ 0.01473			$ 1.19656		
16	DG Sales	SC13	2,344	$ 32.20	$ 0.19561					
17	Electric Generation	SC14	-							
18	NYSEG	NYSEG	506,789	$ 1,071.80	$ 0.06158			$ 0.95983		
19	Special Contract	SC9	-							
20	Rounding	Round								
21			619,805,826							

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3D
Rates_Lev2

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 2
Year Ending March 31, 2027

			Step 1 Proposed Rates Revenue				
Line	Description	SC	Block 1 (CC)	Blocks 2-4	Demand Revenue	Total	Check to Target
1	Residential	SC1	170,182,092	297,678,810		467,860,902	(1,143)
2	Commercial / Industrial	SC2	16,763,181	76,664,598		93,427,779	(352)
3	Large	SC6	128,352	2,898,026		3,026,378	(246)
4	Firm Transport	SC5	1,209,943	7,916,006		9,125,949	(116)
5	Small FT	SC7	3,789,999	16,281,213		20,071,212	14
6	Firm & Standby	SC8	1,499,400	23,020,393		24,519,793	54
7	NGV	SC10	-	29,057		29,057	(5)
8	DG <250 (Apr-Oct)	SC12S	33,120	87,289		120,409	2
9	DG <250 (Nov-Mar)	SC12S	-	47,010		47,010	(2)
10	DG 250-1000 (Apr-Oct)	SC12M	13,800	28,537		42,337	0
11	DG 250-1000 (Nov-Oct)	SC12M	-	41,866		41,866	2
12	DG 1M-2.5M (Apr-Oct)	SC12L	42,780	116,664		159,444	(6)
13	DG 1M-2.5M (Nov-Mar)	SC12L	-	124,450		124,450	0
14	DG >2.5M (Apr-Oct)	SC12LL	42,780	63,951	306,448	413,179	20
15	DG >2.5M (Nov-Mar)	SC12LL	-	66,255	218,892	285,146	(3)
16	DG Sales	SC13	1,568	776		2,344	(0)
17	Electric Generation	SC14	-			-	-
18	NYSEG	NYSEG	12,862	148,380	345,539	506,781	(9)
19	Special Contract	SC9	-			-	-
20	Rounding	Round					
21			193,719,876	425,213,283	870,878	619,804,038	(1,788)

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3D
Rates_Lev2

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 2
Year Ending March 31, 2027

			Spread Incremental LI Discount			Step 2 Proposed Rates- With Incremental Low Income Discount				
Line	Description	SC	Target % Revenue for Incr LI Disc	Incremental LI Discount	% Increase Volumetric Revenue	Block 1 (CC)	Block 2	Block 3	Block 4	Demand
1	Residential	SC1	75.49%	5,058,204	1.70%	$ 23.75	$ 0.94500	$ 0.22527		
2	Commercial / Industrial	SC2	15.07%	1,010,081	1.32%	$ 28.60	$ 0.54494	$ 0.32838	$ 0.17236	
3	Large	SC6	0.49%	32,722	1.13%	$ 668.50	$ 0.05656			
4	Firm Transport	SC5	1.47%	98,665	1.25%	$ 800.00	$ 0.12603			
5	Small FT	SC7	3.24%	216,996	1.33%	$ 375.00	$ 0.74033	$ 0.40533	$ 0.18899	
6	Firm & Standby	SC8	3.96%	265,091	1.15%	$ 1,785.00	$ 0.12686	$ 0.11941	$ 0.10302	
7	NGV	SC10	0.00%	314	1.08%	$ -	$ 1.17355			
8	DG <250 (Apr-Oct)	SC12S	0.02%	1,302	1.49%	$ 230.00	$ 0.07264			
9	DG <250 (Nov-Mar)	SC12S	0.01%	508	1.08%	$ 230.00	$ 0.08930			
10	DG 250-1000 (Apr-Oct)	SC12M	0.01%	458	1.60%	$ 575.00	$ 0.07167			
11	DG 250-1000 (Nov-Oct)	SC12M	0.01%	453	1.08%	$ 575.00	$ 0.07957			
12	DG 1M-2.5M (Apr-Oct)	SC12L	0.03%	1,724	1.48%	$ 1,782.50	$ 0.06402	$ 0.05490		
13	DG 1M-2.5M (Nov-Mar)	SC12L	0.02%	1,345	1.08%	$ 1,782.50	$ 0.07418	$ 0.06360		
14	DG >2.5M (Apr-Oct)	SC12LL	0.07%	4,467	1.21%	$ 1,782.50	$ 0.01308			$ 1.21099
15	DG >2.5M (Nov-Mar)	SC12LL	0.05%	3,083	1.08%	$ 1,782.50	$ 0.01489			$ 1.21099
16	DG Sales	SC13	0.00%	25	3.26%	$ 32.20	$ 0.20199			
17	Electric Generation	SC14								
18	NYSEG	NYSEG	0.08%	5,479	1.11%	$ 1,071.80	$ 0.06226			$ 0.97048
19	Special Contract	SC9								
20	Rounding	Round								
21			100.00%	6,700,915	1.57%					

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3D
Rates_Lev2

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 2
Year Ending March 31, 2027

			Step 2 Proposed Rates Revenue						
Line	Description	SC	Block 1 (CC)	Blocks 2-4	Demand Revenue	Incr Low Inc Disc	Total	Difference to Original Target	Difference to Target, Adjust Incr LI Discount
1	Residential	SC1	170,182,092	302,735,948		(6,700,915)	466,217,125	(1,644,921)	(2,209)
2	Commercial / Industrial	SC2	16,763,181	77,674,864			94,438,045	1,009,915	(166)
3	Large	SC6	128,352	2,930,670			3,059,022	32,398	(324)
4	Firm Transport	SC5	1,209,943	8,014,575			9,224,518	98,453	(212)
5	Small FT	SC7	3,789,999	16,498,418			20,288,417	217,218	222
6	Firm & Standby	SC8	1,499,400	23,285,091			24,784,491	264,751	(340)
7	NGV	SC10	-	29,371			29,371	310	(5)
8	DG <250 (Apr-Oct)	SC12S	33,120	88,594			121,714	1,307	5
9	DG <250 (Nov-Mar)	SC12S	-	47,521			47,521	509	1
10	DG 250-1000 (Apr-Oct)	SC12M	13,800	28,994			42,794	457	(0)
11	DG 250-1000 (Nov-Oct)	SC12M	-	42,319			42,319	455	2
12	DG 1M-2.5M (Apr-Oct)	SC12L	42,780	118,384			161,164	1,714	(10)
13	DG 1M-2.5M (Nov-Mar)	SC12L	-	125,790			125,790	1,340	(5)
14	DG >2.5M (Apr-Oct)	SC12LL	42,780	64,743	310,144		417,667	4,508	41
15	DG >2.5M (Nov-Mar)	SC12LL	-	66,974	221,531		288,506	3,357	274
16	DG Sales	SC13	1,568	802			2,369	25	(0)
17	Electric Generation	SC14							-
18	NYSEG	NYSEG	12,862	150,019	349,373		512,253	5,464	(15)
19	Special Contract	SC9							-
20	Rounding	Round							-
21			193,719,876	431,903,075	881,048	(6,700,915)	619,803,084	(2,742)	(2,742)

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3E
Rates_Lev3

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 3
Year Ending March 31, 2028

				Rate Year Deliveries therms					
Line	**Description**	**SC**	**Customers**	**Block 1**	**Block 2**	**Block 3**	**Block 4**	**Total**	**Demand Units**
1	Residential	SC1	602,323	25,678,446	247,302,697	318,800,765		591,781,908	
2	Commercial / Industrial	SC2	49,030	1,416,755	66,430,296	116,591,814	19,442,745	203,881,610	
3	Large	SC6	16	19,200	51,840,137			51,859,337	
4	Firm Transport	SC5	126	158,719	63,629,699			63,788,418	
5	Small FT	SC7	845	19,631,278	3,163,944	11,896,398	49,491,036	84,182,655	
6	Firm & Standby	SC8	70	84,848	71,539,310	78,274,076	47,357,136	197,255,370	
7	NGV	SC10	3	-	25,132			25,132	
8	DG <250 (Apr-Oct)	SC12S	12	252	1,219,631			1,219,883	
9	DG <250 (Nov-Mar)	SC12S	-	180	532,778			532,958	
10	DG 250-1000 (Apr-Oct)	SC12M	2	42	404,552			404,594	
11	DG 250-1000 (Nov-Oct)	SC12M	-	30	533,695			533,725	
12	DG 1M-2.5M (Apr-Oct)	SC12L	2	1,400	1,849,165			1,850,565	
13	DG 1M-2.5M (Nov-Mar)	SC12L	-	1,000	1,699,823			1,700,823	
14	DG >2.5M (Apr-Oct)	SC12LL	2	1,400	4,949,758			4,951,158	256,108
15	DG >2.5M (Nov-Mar)	SC12LL	-	1,000	4,504,439			4,505,439	182,934
16	DG Sales	SC13	4	147	4,000			4,148	
17	Electric Generation	SC14						-	
18	NYSEG	NYSEG	1	-	2,414,798			2,414,798	360,000
19	Special Contract	SC9						-	
20	Rounding	Round						-	
21			652,436	46,994,696	522,043,855	525,563,053	116,290,917	1,210,892,521	799,042

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3E
Rates_Lev3

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 3
Year Ending March 31, 2028

			Current Rates					Current Rates Revenue			
Line	Description	SC	Block 1 (CC)	Block 2	Block 3	Block 4	Demand	Block 1 (CC)	Blocks 2-4	Demand Revenue	Total
1	Residential	SC1	$ 21.40	$ 0.71722	$ 0.15553			154,676,568	226,953,523		381,630,092
2	Commercial / Industrial	SC2	$ 26.00	$ 0.42349	$ 0.25520	$ 0.09107		15,297,431	59,657,448		74,954,878
3	Large	SC6	$ 581.27	$ 0.04732				111,604	2,453,075		2,564,679
4	Firm Transport	SC5	$ 718.00	$ 0.09562				1,085,924	6,084,272		7,170,196
5	Small FT	SC7	$ 350.00	$ 0.45479	$ 0.33923	$ 0.13790		3,548,508	12,299,359		15,847,867
6	Firm & Standby	SC8	$ 1,650.00	$ 0.09712	$ 0.09141	$ 0.07887		1,386,000	17,837,988		19,223,988
7	NGV	SC10		$ 1.07800				-	27,092	-	27,092
8	DG <250 (Apr-Oct)	SC12S	$ 200.00	$ 0.05165				28,800	62,994		91,794
9	DG <250 (Nov-Mar)	SC12S	$ 200.00	$ 0.06735				-	35,883		35,883
10	DG 250-1000 (Apr-Oct)	SC12M	$ 500.00	$ 0.05012				12,000	20,276		32,276
11	DG 250-1000 (Nov-Oct)	SC12M	$ 500.00	$ 0.06001				-	32,027		32,027
12	DG 1M-2.5M (Apr-Oct)	SC12L	$ 1,550.00	$ 0.04562	$ 0.03912			37,200	84,359		121,559
13	DG 1M-2.5M (Nov-Mar)	SC12L	$ 1,550.00	$ 0.05595	$ 0.04797			-	95,105		95,105
14	DG >2.5M (Apr-Oct)	SC12LL	$ 1,550.00	$ 0.00892			$ 0.91222	37,200	44,152	233,626	314,978
15	DG >2.5M (Nov-Mar)	SC12LL	$ 1,550.00	$ 0.01123			$ 0.91222	-	50,585	166,876	217,461
16	DG Sales	SC13	$ 28.00	$ 0.11458				1,373	458		1,831
17	Electric Generation	SC14						-			-
18	NYSEG	NYSEG	$ 931.96	$ 0.04772			$ 0.75099	11,184	115,234	270,356	396,774
19	Special Contract	SC9						-			-
20	Rounding	Round									
21								176,233,790	325,853,831	670,859	502,758,480

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3E
Rates_Lev3

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 3
Year Ending March 31, 2028

			Step 1 Proposed Rates- Before Incremental Low Income Discount							
Line	**Description**	**SC**	**Proposed Target**	**Block 1 (CC)**	**Block 2**	**Block 3**	**Block 4**	**Demand**	**Target slope**	**Slope reduction**
1	Residential	SC1	524,102,464	$ 23.75	$ 1.08178	$ 0.26636			24.62%	3.75%
2	Commercial / Industrial	SC2	104,658,871	$ 28.60	$ 0.60709	$ 0.37308	$ 0.20600		61.45%	3.00%
3	Large	SC6	3,390,446	$ 668.50	$ 0.06293					
4	Firm Transport	SC5	10,223,084	$ 800.00	$ 0.14165					
5	Small FT	SC7	22,483,903	$ 375.00	$ 0.58674	$ 0.43765	$ 0.23477			
6	Firm & Standby	SC8	27,467,191	$ 1,785.00	$ 0.14138	$ 0.13307	$ 0.11482			
7	NGV	SC10	32,555	$ -	$ 1.29500					
8	DG <250 (Apr-Oct)	SC12S	134,815	$ 230.00	$ 0.08338					
9	DG <250 (Nov-Mar)	SC12S	52,700	$ 230.00	$ 0.09892					
10	DG 250-1000 (Apr-Oct)	SC12M	47,403	$ 575.00	$ 0.08306					
11	DG 250-1000 (Nov-Oct)	SC12M	47,037	$ 575.00	$ 0.08813					
12	DG 1M-2.5M (Apr-Oct)	SC12L	178,530	$ 1,782.50	$ 0.07341	$ 0.06295				
13	DG 1M-2.5M (Nov-Mar)	SC12L	139,678	$ 1,782.50	$ 0.08217	$ 0.07045				
14	DG >2.5M (Apr-Oct)	SC12LL	462,600	$ 1,782.50	$ 0.01550			$ 1.33975		
15	DG >2.5M (Nov-Mar)	SC12LL	319,379	$ 1,782.50	$ 0.01649			$ 1.33975		
16	DG Sales	SC13	2,626	$ 32.20	$ 0.26172					
17	Electric Generation	SC14	-							
18	NYSEG	NYSEG	567,709	$ 1,071.80	$ 0.06958			$ 1.07453		
19	Special Contract	SC9	-							
20	Rounding	Round								
21			694,310,990							

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3E
Rates_Lev3

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 3
Year Ending March 31, 2028

			Step 1 Proposed Rates Revenue				
Line	**Description**	**SC**	**Block 1 (CC)**	**Blocks 2-4**	**Demand Revenue**	**Total**	**Check to Target**
1	Residential	SC1	171,662,079	352,442,883		524,104,963	2,499
2	Commercial / Industrial	SC2	16,827,174	87,832,448		104,659,621	750
3	Large	SC6	128,352	3,262,300		3,390,652	206
4	Firm Transport	SC5	1,209,943	9,013,147		10,223,090	6
5	Small FT	SC7	3,801,972	18,681,881		22,483,854	(49)
6	Firm & Standby	SC8	1,499,400	25,967,705		27,467,105	(85)
7	NGV	SC10	-	32,546		32,546	(9)
8	DG <250 (Apr-Oct)	SC12S	33,120	101,693		134,813	(2)
9	DG <250 (Nov-Mar)	SC12S	-	52,702		52,702	2
10	DG 250-1000 (Apr-Oct)	SC12M	13,800	33,602		47,402	(1)
11	DG 250-1000 (Nov-Oct)	SC12M	-	47,035		47,035	(2)
12	DG 1M-2.5M (Apr-Oct)	SC12L	42,780	135,747		178,527	(3)
13	DG 1M-2.5M (Nov-Mar)	SC12L	-	139,674		139,674	(4)
14	DG >2.5M (Apr-Oct)	SC12LL	42,780	76,721	343,120	462,621	21
15	DG >2.5M (Nov-Mar)	SC12LL	-	74,278	245,086	319,364	(15)
16	DG Sales	SC13	1,579	1,047		2,626	0
17	Electric Generation	SC14	-			-	-
18	NYSEG	NYSEG	12,862	168,022	386,831	567,714	5
19	Special Contract	SC9	-			-	-
20	Rounding	Round					
21			195,275,841	498,063,432	975,037	694,314,310	3,319

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3E
Rates_Lev3

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 3
Year Ending March 31, 2028

			Spread Incremental LI Discount			Step 2 Proposed Rates- With Incremental Low Income Discount				
Line	Description	SC	Target % Revenue for Incr LI Disc	Incremental LI Discount	% Increase Volumetric Revenue	Block 1 (CC)	Block 2	Block 3	Block 4	Demand
1	Residential	SC1	75.49%	8,573,537	2.43%	$ 23.75	$ 1.10810	$ 0.27284		
2	Commercial / Industrial	SC2	15.07%	1,712,064	1.95%	$ 28.60	$ 0.61892	$ 0.38035	$ 0.21002	
3	Large	SC6	0.49%	55,463	1.70%	$ 668.50	$ 0.06400			
4	Firm Transport	SC5	1.47%	167,234	1.86%	$ 800.00	$ 0.14428			
5	Small FT	SC7	3.24%	367,803	1.97%	$ 375.00	$ 0.59829	$ 0.44627	$ 0.23939	
6	Firm & Standby	SC8	3.96%	449,322	1.73%	$ 1,785.00	$ 0.14383	$ 0.13537	$ 0.11681	
7	NGV	SC10	0.00%	533	1.64%	$ -	$ 1.31619			
8	DG <250 (Apr-Oct)	SC12S	0.02%	2,205	2.17%	$ 230.00	$ 0.08519			
9	DG <250 (Nov-Mar)	SC12S	0.01%	862	1.64%	$ 230.00	$ 0.10054			
10	DG 250-1000 (Apr-Oct)	SC12M	0.01%	775	2.31%	$ 575.00	$ 0.08498			
11	DG 250-1000 (Nov-Oct)	SC12M	0.01%	769	1.64%	$ 575.00	$ 0.08957			
12	DG 1M-2.5M (Apr-Oct)	SC12L	0.03%	2,920	2.15%	$ 1,782.50	$ 0.07499	$ 0.06430		
13	DG 1M-2.5M (Nov-Mar)	SC12L	0.02%	2,285	1.64%	$ 1,782.50	$ 0.08351	$ 0.07160		
14	DG >2.5M (Apr-Oct)	SC12LL	0.07%	7,567	1.80%	$ 1,782.50	$ 0.01578			$ 1.36390
15	DG >2.5M (Nov-Mar)	SC12LL	0.05%	5,225	1.64%	$ 1,782.50	$ 0.01676			$ 1.36390
16	DG Sales	SC13	0.00%	43	4.10%	$ 32.20	$ 0.27246			
17	Electric Generation	SC14								
18	NYSEG	NYSEG	0.08%	9,287	1.67%	$ 1,071.80	$ 0.07074			$ 1.09252
19	Special Contract	SC9								
20	Rounding	Round								
21			100.00%	11,357,896	2.28%					

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3E
Rates_Lev3

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Level Year 3
Year Ending March 31, 2028

			Step 2 Proposed Rates Revenue						
Line	Description	SC	Block 1 (CC)	Blocks 2-4	Demand Revenue	Incr Low Inc Disc	Total	Difference to Original Target	Difference to Target, Adjust Incr LI Discount
1	Residential	SC1	171,662,079	361,017,719		(11,357,896)	521,321,903	(2,780,561)	3,797
2	Commercial / Industrial	SC2	16,827,174	89,544,101			106,371,274	1,712,403	339
3	Large	SC6	128,352	3,317,769			3,446,121	55,675	212
4	Firm Transport	SC5	1,209,943	9,180,493			10,390,436	167,352	117
5	Small FT	SC7	3,801,972	19,049,621			22,851,593	367,690	(113)
6	Firm & Standby	SC8	1,499,400	26,417,248			27,916,648	449,457	135
7	NGV	SC10	-	33,079			33,079	524	(9)
8	DG <250 (Apr-Oct)	SC12S	33,120	103,900			137,020	2,205	(0)
9	DG <250 (Nov-Mar)	SC12S	-	53,566			53,566	866	3
10	DG 250-1000 (Apr-Oct)	SC12M	13,800	34,379			48,179	776	0
11	DG 250-1000 (Nov-Oct)	SC12M	-	47,803			47,803	766	(3)
12	DG 1M-2.5M (Apr-Oct)	SC12L	42,780	138,669			181,449	2,919	(2)
13	DG 1M-2.5M (Nov-Mar)	SC12L	-	141,952			141,952	2,274	(11)
14	DG >2.5M (Apr-Oct)	SC12LL	42,780	78,107	349,305		470,192	7,592	25
15	DG >2.5M (Nov-Mar)	SC12LL	-	75,494	249,504		324,998	5,619	395
16	DG Sales	SC13	1,579	1,090			2,669	43	0
17	Electric Generation	SC14							-
18	NYSEG	NYSEG	12,862	170,823	393,307		576,992	9,282	(4)
19	Special Contract	SC9							-
20	Rounding	Round							-
21			195,275,841	509,405,812	992,116	(11,357,896)	694,315,872	4,882	4,882

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3F
Rates_Post

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Post Year 3
Years Ending March 31, 2029 and After

				Rate Year Deliveries therms					
Line	**Description**	**SC**	**Customers**	**Block 1**	**Block 2**	**Block 3**	**Block 4**	**Total**	**Demand Units**
1	Residential	SC1	602,323	25,678,446	247,302,697	318,800,765		591,781,908	
2	Commercial / Industrial	SC2	49,030	1,416,755	66,430,296	116,591,814	19,442,745	203,881,610	
3	Large	SC6	16	19,200	51,840,137			51,859,337	
4	Firm Transport	SC5	126	158,719	63,629,699			63,788,418	
5	Small FT	SC7	845	19,631,278	3,163,944	11,896,398	49,491,036	84,182,655	
6	Firm & Standby	SC8	70	84,848	71,539,310	78,274,076	47,357,136	197,255,370	
7	NGV	SC10	3	-	25,132			25,132	
8	DG <250 (Apr-Oct)	SC12S	12	252	1,219,631			1,219,883	
9	DG <250 (Nov-Mar)	SC12S	-	180	532,778			532,958	
10	DG 250-1000 (Apr-Oct)	SC12M	2	42	404,552			404,594	
11	DG 250-1000 (Nov-Oct)	SC12M	-	30	533,695			533,725	
12	DG 1M-2.5M (Apr-Oct)	SC12L	2	1,400	1,849,165			1,850,565	
13	DG 1M-2.5M (Nov-Mar)	SC12L	-	1,000	1,699,823			1,700,823	
14	DG >2.5M (Apr-Oct)	SC12LL	2	1,400	4,949,758			4,951,158	439,042
15	DG >2.5M (Nov-Mar)	SC12LL	-	1,000	4,504,439			4,505,439	
16	DG Sales	SC13	4	147	4,000			4,148	
17	Electric Generation	SC14						-	
18	NYSEG	NYSEG	1	-	2,414,798			2,414,798	360,000
19	Special Contract	SC9						-	
20	Rounding	Round						-	
21			652,436	46,994,696	522,043,855	525,563,053	116,290,917	1,210,892,521	799,042

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3F
Rates_Post

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Post Year 3
Years Ending March 31, 2029 and After

			Current Rates					Current Rates Revenue			
Line	Description	SC	Block 1 (CC)	Block 2	Block 3	Block 4	Demand	Block 1 (CC)	Blocks 2-4	Demand Revenue	Total
1	Residential	SC1	$ 21.40	$ 0.71722	$ 0.15553			154,676,568	226,953,523		381,630,092
2	Commercial / Industrial	SC2	$ 26.00	$ 0.42349	$ 0.25520	$ 0.09107		15,297,431	59,657,448		74,954,878
3	Large	SC6	$ 581.27	$ 0.04732				111,604	2,453,075		2,564,679
4	Firm Transport	SC5	$ 718.00	$ 0.09562				1,085,924	6,084,272		7,170,196
5	Small FT	SC7	$ 350.00	$ 0.45479	$ 0.33923	$ 0.13790		3,548,508	12,299,359		15,847,867
6	Firm & Standby	SC8	$ 1,650.00	$ 0.09712	$ 0.09141	$ 0.07887		1,386,000	17,837,988		19,223,988
7	NGV	SC10		$ 1.07800				-	27,092	-	27,092
8	DG <250 (Apr-Oct)	SC12S	$ 200.00	$ 0.05165				28,800	62,994		91,794
9	DG <250 (Nov-Mar)	SC12S	$ 200.00	$ 0.06735				-	35,883		35,883
10	DG 250-1000 (Apr-Oct)	SC12M	$ 500.00	$ 0.05012				12,000	20,276		32,276
11	DG 250-1000 (Nov-Oct)	SC12M	$ 500.00	$ 0.06001				-	32,027		32,027
12	DG 1M-2.5M (Apr-Oct)	SC12L	$ 1,550.00	$ 0.04562	$ 0.03912			37,200	84,359		121,559
13	DG 1M-2.5M (Nov-Mar)	SC12L	$ 1,550.00	$ 0.05595	$ 0.04797			-	95,105		95,105
14	DG >2.5M (Apr-Oct)	SC12LL	$ 1,550.00	$ 0.00892			$ 0.91222	37,200	44,152	400,503	481,854
15	DG >2.5M (Nov-Mar)	SC12LL	$ 1,550.00	$ 0.01123				-	50,585		50,585
16	DG Sales	SC13	$ 28.00	$ 0.11458				1,373	458		1,831
17	Electric Generation	SC14						-			-
18	NYSEG	NYSEG	$ 931.96	$ 0.04772			$ 0.75099	11,184	115,234	270,356	396,774
19	Special Contract	SC9						-			-
20	Rounding	Round									
21								176,233,790	325,853,831	670,859	502,758,480

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3F
Rates_Post

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Post Year 3
Years Ending March 31, 2029 and After

				Step 1 Proposed Rates- Before Incremental Low Income Discount						
Line	**Description**	**SC**	**Proposed Target**	**Block 1 (CC)**	**Block 2**	**Block 3**	**Block 4**	**Demand**	**Target slope**	**Slope reduction**
1	Residential	SC1	497,682,779	$ 23.75	$ 1.00068	$ 0.24639			24.62%	3.75%
2	Commercial / Industrial	SC2	99,383,081	$ 28.60	$ 0.57051	$ 0.35060	$ 0.19441		61.45%	3.00%
3	Large	SC6	3,219,536	$ 668.50	$ 0.05963					
4	Firm Transport	SC5	9,707,745	$ 800.00	$ 0.13355					
5	Small FT	SC7	21,350,503	$ 375.00	$ 0.54122	$ 0.40370	$ 0.22294			
6	Firm & Standby	SC8	26,082,586	$ 1,785.00	$ 0.13384	$ 0.12598	$ 0.10869			
7	NGV	SC10	30,914	$ -	$ 1.23000					
8	DG <250 (Apr-Oct)	SC12S	128,019	$ 230.00	$ 0.07781					
9	DG <250 (Nov-Mar)	SC12S	50,043	$ 230.00	$ 0.09393					
10	DG 250-1000 (Apr-Oct)	SC12M	45,014	$ 575.00	$ 0.07716					
11	DG 250-1000 (Nov-Oct)	SC12M	44,666	$ 575.00	$ 0.08369					
12	DG 1M-2.5M (Apr-Oct)	SC12L	169,531	$ 1,782.50	$ 0.06854	$ 0.05877				
13	DG 1M-2.5M (Nov-Mar)	SC12L	132,637	$ 1,782.50	$ 0.07803	$ 0.06690				
14	DG >2.5M (Apr-Oct)	SC12LL	672,012	$ 1,782.50	$ 0.01428			$ 1.27222		
15	DG >2.5M (Nov-Mar)	SC12LL	70,548	$ 1,782.50	$ 0.01566					
16	DG Sales	SC13	2,493	$ 32.20	$ 0.22863					
17	Electric Generation	SC14	-							
18	NYSEG	NYSEG	539,091	$ 1,071.80	$ 0.06580			$ 1.02036		
19	Special Contract	SC9	-							
20	Rounding	Round								
21			659,311,198							

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3F
Rates_Post

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Post Year 3
Years Ending March 31, 2029 and After

			Step 1 Proposed Rates Revenue				
Line	**Description**	**SC**	**Block 1 (CC)**	**Blocks 2-4**	**Demand Revenue**	**Total**	**Check to Target**
1	Residential	SC1	171,662,079	326,020,183		497,682,263	(516)
2	Commercial / Industrial	SC2	16,827,174	82,556,102		99,383,276	194
3	Large	SC6	128,352	3,091,227		3,219,579	44
4	Firm Transport	SC5	1,209,943	8,497,746		9,707,689	(56)
5	Small FT	SC7	3,801,972	17,548,497		21,350,470	(33)
6	Firm & Standby	SC8	1,499,400	24,583,037		26,082,437	(150)
7	NGV	SC10	-	30,912		30,912	(1)
8	DG <250 (Apr-Oct)	SC12S	33,120	94,899		128,019	0
9	DG <250 (Nov-Mar)	SC12S	-	50,044		50,044	1
10	DG 250-1000 (Apr-Oct)	SC12M	13,800	31,215		45,015	1
11	DG 250-1000 (Nov-Oct)	SC12M	-	44,665		44,665	(1)
12	DG 1M-2.5M (Apr-Oct)	SC12L	42,780	126,742		169,522	(9)
13	DG 1M-2.5M (Nov-Mar)	SC12L	-	132,637		132,637	0
14	DG >2.5M (Apr-Oct)	SC12LL	42,780	70,683	558,558	672,020	8
15	DG >2.5M (Nov-Mar)	SC12LL	-	70,540		70,540	(8)
16	DG Sales	SC13	1,579	915		2,493	(0)
17	Electric Generation	SC14	-			-	-
18	NYSEG	NYSEG	12,862	158,894	367,330	539,085	(6)
19	Special Contract	SC9	-			-	-
20	Rounding	Round					
21			195,275,841	463,108,938	925,887	659,310,666	(532)

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3F
Rates_Post

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Post Year 3
Years Ending March 31, 2029 and After

			Spread Incremental LI Discount			Step 2 Proposed Rates- With Incremental Low Income Discount				
Line	**Description**	**SC**	**Target % Revenue for Incr LI Disc**	**Incremental LI Discount**	**% Increase Volumetric Revenue**	**Block 1 (CC)**	**Block 2**	**Block 3**	**Block 4**	**Demand**
1	Residential	SC1	75.49%	8,039,547	2.47%	$ 23.75	$ 1.02536	$ 0.25247		
2	Commercial / Industrial	SC2	15.07%	1,605,430	1.94%	$ 28.60	$ 0.58160	$ 0.35742	$ 0.19819	
3	Large	SC6	0.49%	52,008	1.68%	$ 668.50	$ 0.06063			
4	Firm Transport	SC5	1.47%	156,819	1.85%	$ 800.00	$ 0.13601			
5	Small FT	SC7	3.24%	344,895	1.97%	$ 375.00	$ 0.55186	$ 0.41163	$ 0.22732	
6	Firm & Standby	SC8	3.96%	421,337	1.71%	$ 1,785.00	$ 0.13613	$ 0.12814	$ 0.11055	
7	NGV	SC10	0.00%	499	1.62%	$ -	$ 1.24987			
8	DG <250 (Apr-Oct)	SC12S	0.02%	2,068	2.18%	$ 230.00	$ 0.07951			
9	DG <250 (Nov-Mar)	SC12S	0.01%	808	1.62%	$ 230.00	$ 0.09545			
10	DG 250-1000 (Apr-Oct)	SC12M	0.01%	727	2.33%	$ 575.00	$ 0.07896			
11	DG 250-1000 (Nov-Oct)	SC12M	0.01%	722	1.62%	$ 575.00	$ 0.08504			
12	DG 1M-2.5M (Apr-Oct)	SC12L	0.03%	2,739	2.16%	$ 1,782.50	$ 0.07002	$ 0.06004		
13	DG 1M-2.5M (Nov-Mar)	SC12L	0.02%	2,143	1.62%	$ 1,782.50	$ 0.07929	$ 0.06798		
14	DG >2.5M (Apr-Oct)	SC12LL	0.10%	10,856	1.73%	$ 1,782.50	$ 0.01453			$ 1.29417
15	DG >2.5M (Nov-Mar)	SC12LL	0.01%	1,140	1.62%	$ 1,782.50	$ 0.01591			
16	DG Sales	SC13	0.00%	40	4.40%	$ 32.20	$ 0.23870			
17	Electric Generation	SC14								
18	NYSEG	NYSEG	0.08%	8,708	1.65%	$ 1,071.80	$ 0.06689			$ 1.03725
19	Special Contract	SC9								
20	Rounding	Round								
21			100.00%	10,650,486	2.30%					

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3F
Rates_Post

Niagara Mohawk Power Corporation (Gas)
Current and Proposed Rates (S)- Post Year 3
Years Ending March 31, 2029 and After

Line	Description	SC	Step 2 Proposed Rates Revenue					Difference to Original Target	Difference to Target, Adjust Incr LI Discount
			Block 1 (CC)	Blocks 2-4	Demand Revenue	Incr Low Inc Disc	Total		
1	Residential	SC1	171,662,079	334,061,922		(10,650,486)	495,073,516	(2,609,263)	1,676
2	Commercial / Industrial	SC2	16,827,174	84,161,464			100,988,637	1,605,556	126
3	Large	SC6	128,352	3,143,068			3,271,420	51,884	(124)
4	Firm Transport	SC5	1,209,943	8,654,275			9,864,218	156,473	(345)
5	Small FT	SC7	3,801,972	17,893,271			21,695,243	344,740	(155)
6	Firm & Standby	SC8	1,499,400	25,004,018			26,503,418	420,831	(506)
7	NGV	SC10	-	31,412			31,412	498	(1)
8	DG <250 (Apr-Oct)	SC12S	33,120	96,973			130,093	2,074	6
9	DG <250 (Nov-Mar)	SC12S	-	50,854			50,854	811	2
10	DG 250-1000 (Apr-Oct)	SC12M	13,800	31,943			45,743	729	2
11	DG 250-1000 (Nov-Oct)	SC12M	-	45,385			45,385	719	(2)
12	DG 1M-2.5M (Apr-Oct)	SC12L	42,780	129,479			172,259	2,728	(11)
13	DG 1M-2.5M (Nov-Mar)	SC12L	-	134,779			134,779	2,142	(1)
14	DG >2.5M (Apr-Oct)	SC12LL	42,780	71,920	568,194		682,894	10,882	27
15	DG >2.5M (Nov-Mar)	SC12LL	-	71,666			71,666	1,118	(22)
16	DG Sales	SC13	1,579	955			2,534	40	(0)
17	Electric Generation	SC14							-
18	NYSEG	NYSEG	12,862	161,526	373,410		547,797	8,706	(2)
19	Special Contract	SC9							-
20	Rounding	Round							-
21			195,275,841	473,744,909	941,604	(10,650,486)	659,311,868	670	670

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3G
Reconcile

Niagara Mohawk Power Corporation (Gas)
Reconciliation of Proposed Increase (S)
Rate Year Ending March 31, 2026

Line	Description	Rate Year 1 Level	Rate Year 2 Level	Rate Year 3 Level	Post Rate Year 3
1	Base Rev Req	904,935	967,786	1,006,624	1,006,624
2	Less: GRT	(12,919)	(13,624)	(14,241)	(14,241)
3	Total Rev Req (excl GRT)	892,016	954,161	992,383	992,383
4	Less: Commodity	(272,070)	(293,965)	(291,344)	(291,344)
5	Gross Margin	619,947	660,197	701,038	701,038
6					
7	MFC Proposed	14,299	15,158	15,101	15,101
8	Supervision to Gas	481	493	503	503
9	Late payment	4,083	4,227	4,231	4,231
10	Miscellaneous revenue	594	650	595	595
11	EJP Discount	(526)	(592)	(770)	(770)
12	Increase Other Fees	35	35	35	35
13	Increase LPC	290	616	978	801
14	Other revenues (SC14, SC9)	21,229	21,229	21,232	21,232
15	Additional LI Discount				
16	Other revenue at Proposed	40,486	41,816	41,905	41,727
17					
18	**Total to Recover in Delivery, Before Level**	**579,461**	**618,381**	**659,134**	**659,311**
19	Deferral	(32,459)	1,425	35,177	
20	**Delivery Revenue Needed**	**547,002**	**619,806**	**694,311**	**659,311**
21					
22	Produced by Rates- Before Low Inc	547,001	619,804	694,314	659,311
23	Produced by Rates- After Low Inc	547,003	619,803	694,316	659,312
24					

Sch 3H
MFC

Niagara Mohawk Power Corporation (Gas)
MFC Components from ECOSS (S)
Rate Year Ending March 31, 2026

Line	Calculations for MFC	Source	Costs	% to MFC	In MFC
1					
2	Procurement function	Appendix 3, Schedule 2C, line 5	1,231	100.00%	1,231
3	Collections function	Appendix 3, Schedule 2C, line 17	4,348	28.02%	1,218
4	Promotion function	Appendix 3, Schedule 2C, line 20	0	28.02%	0
5			5,580		2,450
6					
7	Delivery revenue	Appendix 3, Schedule 2S-3, line 10	493,439	50.82%	
8	Commodity- Full service	Appendix 3, Schedule 2S-3, line 10	272,070	28.02%	
9	Commodity- ESCO	Appendix 3, Schedule 2S-3, line 10	194,721	20.05%	
10	MFC	Appendix 3, Schedule 2S-3, line 10	10,798	1.11%	
11			971,028	100.00%	
12					

13			Billing	Collections	Total
14	Operating expenses	Appendix 3, Schedule 2M, line 108 and Schedule 2I, line 108	6,767	3,598	10,366
15	Revenue requirement	Appendix 3, Schedule 2C, line 19 and line 17	7,953	4,348	12,301
16	Multiplier	Line 15 / Line 14	1.175	1.208	1.187
17					
18	Competitive Billing costs, Account 903	Appendix 3, Schedule 2S-10, line 10			3,263
19	Revenue requirement for Comnpetitve Billing costs	Line 16 X Line 18			3,873

Sch 3I
RateSum

Niagara Mohawk Power Corporation (Gas)
Rate Year Ending March 31, 2026
Summary of Rates

Niagara Mohawk Power Corporation (Gas)
Rate Year Ending March 31, 2026
Summary of Rates

			Current Rates					Proposed Effective September 1, 2025				
Line	**Description**	**SC**	**Block 1 (CC)**	**Block 2**	**Block 3**	**Block 4**	**Demand**	**Block 1 (CC)**	**Block 2**	**Block 3**	**Block 4**	**Demand**
1	Residential	SC1	$ 21.40	$ 0.71722	$ 0.15553			$ 22.50	$ 0.85236	$ 0.19652		
2	Commercial / Industrial	SC2	$ 26.00	$ 0.42349	$ 0.25520	$ 0.09107		$ 28.60	$ 0.47764	$ 0.28783	$ 0.15078	
3	Large	SC6	$ 581.27	$ 0.04732				$ 668.50	$ 0.05035			
4	Firm Transport	SC5	$ 718.00	$ 0.09562				$ 800.00	$ 0.11339			
5	Small FT	SC7	$ 350.00	$ 0.45479	$ 0.33923	$ 0.13790		$ 375.00	$ 0.51616	$ 0.36680	$ 0.17025	
6	Firm & Standby	SC8	$ 1,650.00	$ 0.09712	$ 0.09141	$ 0.07887		$ 1,785.00	$ 0.11599	$ 0.10917	$ 0.09418	
7	NGV	SC10		$ 1.07800				$ -	$ 1.00250			
8	DG <250 (Apr-Oct)	SC12S	$ 200.00	$ 0.05165				$ 230.00	$ 0.07040			
9	DG <250 (Nov-Mar)	SC12S	$ 200.00	$ 0.06735				$ 230.00	$ 0.09143			
10	DG 250-1000 (Apr-Oct)	SC12M	$ 500.00	$ 0.05012				$ 575.00	$ 0.06188			
11	DG 250-1000 (Nov-Oct)	SC12M	$ 500.00	$ 0.06001				$ 575.00	$ 0.07369			
12	DG 1M-2.5M (Apr-Oct)	SC12L	$ 1,550.00	$ 0.04562	$ 0.03912			$ 1,782.50	$ 0.05655	$ 0.04848		
13	DG 1M-2.5M (Nov-Mar)	SC12L	$ 1,550.00	$ 0.05595	$ 0.04797			$ 1,782.50	$ 0.06908	$ 0.05923		
14	DG >2.5M (Apr-Oct)	SC12LL	$ 1,550.00	$ 0.00892			$ 0.91222	$ 1,782.50	$ 0.01123			$ 1.14269
15	DG >2.5M (Nov-Mar)	SC12LL	$ 1,550.00	$ 0.01123			$ 0.91222	$ 1,782.50	$ 0.01406			$ 1.14269
16	DG Sales	SC13	$ 28.00	$ 0.11458				$ 32.20	$ 0.15677			
17	Electric Generation	SC14										
18	NYSEG	NYSEG	$ 931.96	$ 0.04772			$ 0.75099	$ 1,071.80	$ 0.05668			$ 0.89367
19	Special Contract	SC9										
20	Rounding	Round										
21												

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3I
RateSum

Niagara Mohawk Power Corporation (Gas)
Rate Year Ending March 31, 2027
Summary of Rates

Niagara Mohawk Power Corporation (Gas)
Rate Year Ending March 31, 2028
Summary of Rates

			Proposed Effective April 1, 2026					Proposed Effective April 1, 2027				
Line	**Description**	**SC**	**Block 1 (CC)**	**Block 2**	**Block 3**	**Block 4**	**Demand**	**Block 1 (CC)**	**Block 2**	**Block 3**	**Block 4**	**Demand**
1	Residential	SC1	$ 23.75	$ 0.94500	$ 0.22527			$ 23.75	$ 1.10810	$ 0.27284		
2	Commercial / Industrial	SC2	$ 28.60	$ 0.54494	$ 0.32838	$ 0.17236		$ 28.60	$ 0.61892	$ 0.38035	$ 0.21002	
3	Large	SC6	$ 668.50	$ 0.05656				$ 668.50	$ 0.06400			
4	Firm Transport	SC5	$ 800.00	$ 0.12603				$ 800.00	$ 0.14428			
5	Small FT	SC7	$ 375.00	$ 0.74033	$ 0.40533	$ 0.18899		$ 375.00	$ 0.59829	$ 0.44627	$ 0.23939	
6	Firm & Standby	SC8	$ 1,785.00	$ 0.12686	$ 0.11941	$ 0.10302		$ 1,785.00	$ 0.14383	$ 0.13537	$ 0.11681	
7	NGV	SC10	$ -	$ 1.17355				$ -	$ 1.31619			
8	DG <250 (Apr-Oct)	SC12S	$ 230.00	$ 0.07264				$ 230.00	$ 0.08519			
9	DG <250 (Nov-Mar)	SC12S	$ 230.00	$ 0.08930				$ 230.00	$ 0.10054			
10	DG 250-1000 (Apr-Oct)	SC12M	$ 575.00	$ 0.07167				$ 575.00	$ 0.08498			
11	DG 250-1000 (Nov-Oct)	SC12M	$ 575.00	$ 0.07957				$ 575.00	$ 0.08957			
12	DG 1M-2.5M (Apr-Oct)	SC12L	$ 1,782.50	$ 0.06402	$ 0.05490			$ 1,782.50	$ 0.07499	$ 0.06430		
13	DG 1M-2.5M (Nov-Mar)	SC12L	$ 1,782.50	$ 0.07418	$ 0.06360			$ 1,782.50	$ 0.08351	$ 0.07160		
14	DG >2.5M (Apr-Oct)	SC12LL	$ 1,782.50	$ 0.01308			$ 1.21099	$ 1,782.50	$ 0.01578			$ 1.36390
15	DG >2.5M (Nov-Mar)	SC12LL	$ 1,782.50	$ 0.01489			$ 1.21099	$ 1,782.50	$ 0.01676			$ 1.36390
16	DG Sales	SC13	$ 32.20	$ 0.20199				$ 32.20	$ 0.27246			
17	Electric Generation	SC14										
18	NYSEG	NYSEG	$ 1,071.80	$0.06226			$ 0.97048	$ 1,071.80	$0.07074			$ 1.09252
19	Special Contract	SC9										
20	Rounding	Round										
21												

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Sch 3I
RateSum

Niagara Mohawk Power Corporation (Gas)
Post Rate Year Ending March 31, 2028
Summary of Rates

			Proposed Effective April 1, 2028				
Line	**Description**	**SC**	**Block 1 (CC)**	**Block 2**	**Block 3**	**Block 4**	**Demand**
1	Residential	SC1	$ 23.75	$ 1.02536	$ 0.25247		
2	Commercial / Industrial	SC2	$ 28.60	$ 0.58160	$ 0.35742	$ 0.19819	
3	Large	SC6	$ 668.50	$ 0.06063			
4	Firm Transport	SC5	$ 800.00	$ 0.13601			
5	Small FT	SC7	$ 375.00	$ 0.55186	$ 0.41163	$ 0.22732	
6	Firm & Standby	SC8	$ 1,785.00	$ 0.13613	$ 0.12814	$ 0.11055	
7	NGV	SC10	$ -	$ 1.24987			
8	DG <250 (Apr-Oct)	SC12S	$ 230.00	$ 0.07951			
9	DG <250 (Nov-Mar)	SC12S	$ 230.00	$ 0.09545			
10	DG 250-1000 (Apr-Oct)	SC12M	$ 575.00	$ 0.07896			
11	DG 250-1000 (Nov-Oct)	SC12M	$ 575.00	$ 0.08504			
12	DG 1M-2.5M (Apr-Oct)	SC12L	$ 1,782.50	$ 0.07002	$ 0.06004		
13	DG 1M-2.5M (Nov-Mar)	SC12L	$ 1,782.50	$ 0.07929	$ 0.06798		
14	DG >2.5M (Apr-Oct)	SC12LL	$ 1,782.50	$ 0.01453			$ 1.29417
15	DG >2.5M (Nov-Mar)	SC12LL	$ 1,782.50	$ 0.01591			$ 1.29417
16	DG Sales	SC13	$ 32.20	$ 0.23870			
17	Electric Generation	SC14					
18	NYSEG	NYSEG	$ 1,071.80	$0.06689			$ 1.03725
19	Special Contract	SC9					
20	Rounding	Round					
21							

Note: SC6 is included for illustrative purposes only and not used for revenue allocation or rate design purposes

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table - Summary
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

Service Class	Average UPC	Proposed Delivery Bill	Delivery $ Change	Delivery Change %	Proposed Commodity Bill	Commodity $ Change	Commodity Change %	Total Bill Difference	Total Bill Change %
SC 1 Residential Non-Heat and Heat	78	$69.13	$7.22	11.65%	$32.37	$0.44	1.38%	$7.66	8.16%
SC 1 Residential Non-Heat Reduced Rate (Tiers 1-4)	11	$26.81	$2.01	8.09%	$4.56	$0.06	1.38%	$2.07	7.06%
SC 1 Residential Heat Reduced Rate (Tier 1)	72	$64.89	$7.08	12.26%	$29.88	$0.41	1.38%	$7.49	8.58%
SC 1 Residential Heat Reduced Rate (Tier 2)	72	$64.89	$7.08	12.26%	$29.88	$0.41	1.38%	$7.49	8.58%
SC 1 Residential Heat Reduced Rate (Tier 3)	72	$44.60	$0.67	1.52%	$29.88	$0.41	1.38%	$1.08	1.47%
SC 1 Residential Heat Reduced Rate (Tier 4)	72	$48.03	$0.67	1.41%	$29.88	$0.41	1.38%	$1.08	1.40%
SC 2 Small General	356	$179.23	$15.63	9.56%	$144.24	$2.33	1.65%	$17.97	5.88%
SC 5 Firm Gas Sales and Transportation	41,005	$5,397.71	$575.97	11.95%	$15,134.94	$254.73	1.71%	$830.70	4.22%
SC 7 Small Volume Firm Gas Sales and Transportation	9,212	$1,979.76	$171.69	9.50%	$3,566.27	$58.82	1.68%	$230.51	4.34%
SC 8 Gas Sales and Transportation Service with Standby Sales	239,902	$32,254.11	$3,396.43	11.77%	$89,087.33	$1,493.07	1.70%	$4,889.49	4.20%
SC 12 Distributed Generation Service - Non-Residential (< 250,000 Therms for Summer)	7,559	$732.78	$139.02	23.41%	$2,619.63	$45.32	1.76%	$184.34	5.82%
SC 12 Distributed Generation Service - Non-Residential (< 250,000 Therms for Winter)	7,559	$891.68	$179.29	25.17%	$2,619.63	$45.32	1.76%	$224.61	6.83%
SC 12 Distributed Generation Service - Non-Residential (250,000 - 1,000,000 Therms for Summer)	30,064	$2,319.19	$298.64	14.78%	$10,418.92	$180.25	1.76%	$478.89	3.91%
SC 12 Distributed Generation Service - Non-Residential (250,000 - 1,000,000 Therms for Winter)	30,064	$2,674.21	$356.36	15.37%	$10,418.92	$180.25	1.76%	$536.61	4.27%
SC 12 Distributed Generation Service - Non-Residential (1,000,000 - 2,500,000 Therms for Summer)	148,031	$9,576.89	$1,209.89	14.46%	$51,301.33	$887.53	1.76%	$2,097.42	3.57%
SC 12 Distributed Generation Service - Non-Residential (1,000,000 - 2,500,000 Therms for Winter)	148,031	$11,430.47	$1,535.34	15.52%	$51,301.33	$887.53	1.76%	$2,422.87	4.02%
SC 12 Distributed Generation Service - Non-Residential (Greater than 2,500,000 Therms for Summer)	376,366	$26,027.38	$3,806.37	17.13%	$130,432.64	$2,256.52	1.76%	$6,062.88	4.03%
SC 12 Distributed Generation Service - Non-Residential (Greater than 2,500,000 Therms for Winter)	376,366	$27,092.49	$4,002.08	17.33%	$130,432.64	$2,256.52	1.76%	$6,258.59	4.14%
SC 13 Distributed Generation - Residential	102	$46.81	$6.55	16.27%	$41.21	$0.67	1.65%	$7.22	8.93%

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Non-Heat and Heat
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	0	$21.84	$22.96	$1.12	5.14%	$0.00	$0.00	$0.00	0.00%	$21.84	$22.96	$1.12	5.14%
	1	$21.85	$22.96	$1.10	5.04%	$0.41	$0.41	$0.01	1.38%	$22.26	$23.37	$1.11	4.98%
	2	$21.87	$22.95	$1.08	4.95%	$0.82	$0.83	$0.01	1.38%	$22.69	$23.78	$1.09	4.82%
	3	$21.88	$22.95	$1.06	4.85%	$1.23	$1.24	$0.02	1.38%	$23.11	$24.19	$1.08	4.67%
	10	$27.12	$29.01	$1.89	6.96%	$4.09	$4.15	$0.06	1.38%	$31.21	$33.16	$1.94	6.23%
	50	$57.03	$63.63	$6.60	11.58%	$20.46	$20.75	$0.28	1.38%	$77.49	$84.38	$6.89	8.89%
Average	78	$61.92	$69.13	$7.22	11.65%	$31.93	$32.37	$0.44	1.38%	$93.84	$101.50	$7.66	8.16%
	100	$65.76	$73.45	$7.70	11.70%	$40.93	$41.50	$0.57	1.38%	$106.69	$114.95	$8.26	7.74%
	200	$83.21	$93.09	$9.88	11.87%	$81.86	$82.99	$1.13	1.38%	$165.07	$176.09	$11.01	6.67%
	300	$100.67	$112.73	$12.06	11.98%	$122.79	$124.49	$1.70	1.38%	$223.46	$237.22	$13.76	6.16%
	400	$118.13	$132.38	$14.25	12.06%	$163.72	$165.99	$2.27	1.38%	$281.85	$298.36	$16.51	5.86%
	500	$135.59	$152.02	$16.43	12.12%	$204.65	$207.48	$2.83	1.38%	$340.23	$359.50	$19.26	5.66%
	700	$170.50	$191.30	$20.80	12.20%	$286.51	$290.48	$3.97	1.38%	$457.01	$481.77	$24.76	5.42%
	1,000	$222.87	$250.22	$27.35	12.27%	$409.30	$414.97	$5.67	1.38%	$632.17	$665.19	$33.02	5.22%
*	2,000	$397.45	$446.63	$49.19	12.38%	$818.60	$829.93	$11.33	1.38%	$1,216.04	$1,276.56	$60.52	4.98%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$21.40		$22.50	$1.10	$1.10
Next 47 Therms per Therm	$0.71722		$0.85236	$0.14	$6.35
Over 50 Therms per Therm	$0.15553		$0.19652	$0.04	$1.15
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000200		$0.000200	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000130		$0.000130	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340		$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700		$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.019590	-$0.019590	-$1.53
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.017419		$0.022345	$0.004926	$0.38
Monthly Cost of Gas	$0.391880		$0.392620	$0.000740	$0.06
Gross Receipts Tax					
Delivery	2.040820%		2.040820%	0.00%	$0.14
Supply	0.000000%		0.000000%	0.00%	$0.00

* There are an additional 0.05% of customers with usage above 2,000 Therms

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Non-Heat Reduced Rate (Tiers 1-4)
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

	Delivery				Commodity				Total			
Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
0	$18.78	$19.90	$1.12	5.98%	$0.00	$0.00	$0.00	0.00%	$18.78	$19.90	$1.12	5.98%
1	$18.79	$19.89	$1.10	5.87%	$0.41	$0.41	$0.01	1.38%	$19.20	$20.31	$1.11	5.77%
2	$18.81	$19.89	$1.08	5.76%	$0.82	$0.83	$0.01	1.38%	$19.63	$20.72	$1.09	5.57%
3	$18.82	$19.89	$1.06	5.64%	$1.23	$1.24	$0.02	1.38%	$20.05	$21.13	$1.08	5.38%
10	$24.06	$25.95	$1.89	7.85%	$4.09	$4.15	$0.06	1.38%	$28.15	$30.09	$1.94	6.91%
11	$24.80	$26.81	$2.01	8.09%	$4.50	$4.56	$0.06	1.38%	$29.31	$31.38	$2.07	7.06%
50	$53.97	$60.57	$6.60	12.24%	$20.46	$20.75	$0.28	1.38%	$74.43	$81.32	$6.89	9.25%
100	$62.69	$70.39	$7.70	12.28%	$40.93	$41.50	$0.57	1.38%	$103.62	$111.89	$8.26	7.97%
200	$80.15	$90.03	$9.88	12.33%	$81.86	$82.99	$1.13	1.38%	$162.01	$173.02	$11.01	6.80%
300	$97.61	$109.67	$12.06	12.36%	$122.79	$124.49	$1.70	1.38%	$220.40	$234.16	$13.76	6.24%
400	$115.07	$129.31	$14.25	12.38%	$163.72	$165.99	$2.27	1.38%	$278.79	$295.30	$16.51	5.92%
500	$132.52	$148.96	$16.43	12.40%	$204.65	$207.48	$2.83	1.38%	$337.17	$356.44	$19.26	5.71%
700	$167.44	$188.24	$20.80	12.42%	$286.51	$290.48	$3.97	1.38%	$453.95	$478.71	$24.76	5.46%
1,000	$219.81	$247.16	$27.35	12.44%	$409.30	$414.97	$5.67	1.38%	$629.11	$662.13	$33.02	5.25%
2,000	$394.38	$443.57	$49.19	12.47%	$818.60	$829.93	$11.33	1.38%	$1,212.98	$1,273.50	$60.52	4.99%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$18.40		$19.50	$1.10	$1.10
Next 47 Therms per Therm	$0.71722		$0.85236	$0.14	$1.08
Over 50 Therms per Therm	$0.15553		$0.19652	$0.04	$0.00
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000200		$0.000200	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000130		$0.000130	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340		$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700		$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.019590	-$0.019590	-$0.22
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.017419		$0.022345	$0.004926	$0.05
Monthly Cost of Gas	$0.391880		$0.392620	$0.000740	$0.01
Gross Receipts Tax					
Delivery	2.040820%		2.040820%	0.00%	$0.04
Supply	0.000000%		0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:
Non-Heat Tiers : Tier 1-Tier 4: $3.00 Proposed Non-Heat Tiers : Tier 1-Tier 4: $3.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Heat Reduced Rate (Tier 1)
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	0	$18.78	$19.90	$1.12	5.98%	$0.00	$0.00	$0.00	0.00%	$18.78	$19.90	$1.12	5.98%
	1	$18.79	$19.89	$1.10	5.87%	$0.41	$0.41	$0.01	1.38%	$19.20	$20.31	$1.11	5.77%
	2	$18.81	$19.89	$1.08	5.76%	$0.82	$0.83	$0.01	1.38%	$19.63	$20.72	$1.09	5.57%
	3	$18.82	$19.89	$1.06	5.64%	$1.23	$1.24	$0.02	1.38%	$20.05	$21.13	$1.08	5.38%
	10	$24.06	$25.95	$1.89	7.85%	$4.09	$4.15	$0.06	1.38%	$28.15	$30.09	$1.94	6.91%
	50	$53.97	$60.57	$6.60	12.24%	$20.46	$20.75	$0.28	1.38%	$74.43	$81.32	$6.89	9.25%
Average	72	$57.81	$64.89	$7.08	12.26%	$29.47	$29.88	$0.41	1.38%	$87.28	$94.77	$7.49	8.58%
	100	$62.69	$70.39	$7.70	12.28%	$40.93	$41.50	$0.57	1.38%	$103.62	$111.89	$8.26	7.97%
	200	$80.15	$90.03	$9.88	12.33%	$81.86	$82.99	$1.13	1.38%	$162.01	$173.02	$11.01	6.80%
	300	$97.61	$109.67	$12.06	12.36%	$122.79	$124.49	$1.70	1.38%	$220.40	$234.16	$13.76	6.24%
	400	$115.07	$129.31	$14.25	12.38%	$163.72	$165.99	$2.27	1.38%	$278.79	$295.30	$16.51	5.92%
	500	$132.52	$148.96	$16.43	12.40%	$204.65	$207.48	$2.83	1.38%	$337.17	$356.44	$19.26	5.71%
	700	$167.44	$188.24	$20.80	12.42%	$286.51	$290.48	$3.97	1.38%	$453.95	$478.71	$24.76	5.46%
	1,000	$219.81	$247.16	$27.35	12.44%	$409.30	$414.97	$5.67	1.38%	$629.11	$662.13	$33.02	5.25%
	2,000	$394.38	$443.57	$49.19	12.47%	$818.60	$829.93	$11.33	1.38%	$1,212.98	$1,273.50	$60.52	4.99%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$18.40		$19.50	$1.10	$1.10
Next 47 Therms per Therm	$0.71722		$0.85236	$0.14	$6.35
Over 50 Therms per Therm	$0.15553		$0.19652	$0.04	$0.90
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000200		$0.000200	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000130		$0.000130	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340		$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700		$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.019590	-$0.019590	-$1.41
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.017419		$0.022345	$0.004926	$0.35
Monthly Cost of Gas	$0.391880		$0.392620	$0.000740	$0.05
Gross Receipts Tax					
Delivery	2.040820%		2.040820%	0.00%	$0.14
Supply	0.000000%		0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:
Current Residential Heating Tier 1: $3.00 Proposed Residential Heating Tier 1: $3.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Heat Reduced Rate (Tier 2)
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	0	$18.78	$19.90	$1.12	5.98%	$0.00	$0.00	$0.00	0.00%	$18.78	$19.90	$1.12	5.98%
	1	$18.79	$19.89	$1.10	5.87%	$0.41	$0.41	$0.01	1.38%	$19.20	$20.31	$1.11	5.77%
	2	$18.81	$19.89	$1.08	5.76%	$0.82	$0.83	$0.01	1.38%	$19.63	$20.72	$1.09	5.57%
	3	$18.82	$19.89	$1.06	5.64%	$1.23	$1.24	$0.02	1.38%	$20.05	$21.13	$1.08	5.38%
	10	$24.06	$25.95	$1.89	7.85%	$4.09	$4.15	$0.06	1.38%	$28.15	$30.09	$1.94	6.91%
	50	$53.97	$60.57	$6.60	12.24%	$20.46	$20.75	$0.28	1.38%	$74.43	$81.32	$6.89	9.25%
Average	72	$57.81	$64.89	$7.08	12.26%	$29.47	$29.88	$0.41	1.38%	$87.28	$94.77	$7.49	8.58%
	100	$62.69	$70.39	$7.70	12.28%	$40.93	$41.50	$0.57	1.38%	$103.62	$111.89	$8.26	7.97%
	200	$80.15	$90.03	$9.88	12.33%	$81.86	$82.99	$1.13	1.38%	$162.01	$173.02	$11.01	6.80%
	300	$97.61	$109.67	$12.06	12.36%	$122.79	$124.49	$1.70	1.38%	$220.40	$234.16	$13.76	6.24%
	400	$115.07	$129.31	$14.25	12.38%	$163.72	$165.99	$2.27	1.38%	$278.79	$295.30	$16.51	5.92%
	500	$132.52	$148.96	$16.43	12.40%	$204.65	$207.48	$2.83	1.38%	$337.17	$356.44	$19.26	5.71%
	700	$167.44	$188.24	$20.80	12.42%	$286.51	$290.48	$3.97	1.38%	$453.95	$478.71	$24.76	5.46%
	1,000	$219.81	$247.16	$27.35	12.44%	$409.30	$414.97	$5.67	1.38%	$629.11	$662.13	$33.02	5.25%
	2,000	$394.38	$443.57	$49.19	12.47%	$818.60	$829.93	$11.33	1.38%	$1,212.98	$1,273.50	$60.52	4.99%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$18.40		$19.50	$1.10	$1.10
Next 47 Therms per Therm	$0.71722		$0.85236	$0.14	$6.35
Over 50 Therms per Therm	$0.15553		$0.19652	$0.04	$0.90
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000200		$0.000200	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000130		$0.000130	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340		$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700		$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.019590	-$0.019590	-$1.41
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.017419		$0.022345	$0.004926	$0.35
Monthly Cost of Gas	$0.391880		$0.392620	$0.000740	$0.05
Gross Receipts Tax					
Delivery	2.040820%		2.040820%	0.00%	$0.14
Supply	0.000000%		0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:
Current Residential Heating Tier 2: $3.00 Proposed Residential Heating Tier 2: $3.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Heat Reduced Rate (Tier 3)
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	0	$4.90	($0.39)	($5.29)	-108.05%	$0.00	$0.00	$0.00	0.00%	$4.90	($0.39)	($5.29)	-108.05%
	1	$4.91	($0.40)	($5.31)	-108.11%	$0.41	$0.41	$0.01	1.38%	$5.32	$0.02	($5.31)	-99.69%
	2	$4.93	($0.40)	($5.33)	-108.17%	$0.82	$0.83	$0.01	1.38%	$5.75	$0.43	($5.32)	-92.57%
	3	$4.95	($0.41)	($5.35)	-108.22%	$1.23	$1.24	$0.02	1.38%	$6.17	$0.84	($5.34)	-86.42%
	10	$10.18	$5.65	($4.53)	-44.47%	$4.09	$4.15	$0.06	1.38%	$14.27	$9.80	($4.47)	-31.32%
	50	$40.09	$40.28	$0.19	0.47%	$20.46	$20.75	$0.28	1.38%	$60.55	$61.03	$0.47	0.78%
Average	72	$43.93	$44.60	$0.67	1.52%	$29.47	$29.88	$0.41	1.38%	$73.40	$74.48	$1.08	1.47%
	100	$48.82	$50.10	$1.28	2.62%	$40.93	$41.50	$0.57	1.38%	$89.75	$91.60	$1.85	2.06%
	200	$66.27	$69.74	$3.46	5.23%	$81.86	$82.99	$1.13	1.38%	$148.13	$152.73	$4.60	3.10%
	300	$83.73	$89.38	$5.65	6.75%	$122.79	$124.49	$1.70	1.38%	$206.52	$213.87	$7.35	3.56%
	400	$101.19	$109.02	$7.83	7.74%	$163.72	$165.99	$2.27	1.38%	$264.91	$275.01	$10.10	3.81%
	500	$118.65	$128.66	$10.02	8.44%	$204.65	$207.48	$2.83	1.38%	$323.30	$336.15	$12.85	3.97%
	700	$153.56	$167.94	$14.38	9.37%	$286.51	$290.48	$3.97	1.38%	$440.07	$458.42	$18.35	4.17%
	1,000	$205.93	$226.87	$20.93	10.17%	$409.30	$414.97	$5.67	1.38%	$615.23	$641.83	$26.60	4.32%
	2,000	$380.51	$423.28	$42.77	11.24%	$818.60	$829.93	$11.33	1.38%	$1,199.10	$1,253.21	$54.10	4.51%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$4.80		-$0.39	($5.19)	($5.19)
Next 47 Therms per Therm	$0.71722		$0.85236	$0.14	$6.35
Over 50 Therms per Therm	$0.15553		$0.19652	$0.04	$0.90
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000200		$0.000200	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000130		$0.000130	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340		$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700		$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.019590	-$0.019590	-$1.41
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.017419		$0.022345	$0.004926	$0.35
Monthly Cost of Gas	$0.391880		$0.392620	$0.000740	$0.05
Gross Receipts Tax					
Delivery	2.040820%		2.040820%	0.00%	$0.01
Supply	0.000000%		0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:
Current Residential Heating Tier 3: $16.60 Proposed Residential Heating Tier 3: $22.89

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Heat Reduced Rate (Tier 4)
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	0	$8.33	$3.03	($5.29)	-63.59%	$0.00	$0.00	$0.00	0.00%	$8.33	$3.03	($5.29)	-63.59%
	1	$8.34	$3.03	($5.31)	-63.71%	$0.41	$0.41	$0.01	1.38%	$8.75	$3.44	($5.31)	-60.66%
	2	$8.36	$3.02	($5.33)	-63.83%	$0.82	$0.83	$0.01	1.38%	$9.18	$3.85	($5.32)	-58.01%
	3	$8.37	$3.02	($5.35)	-63.94%	$1.23	$1.24	$0.02	1.38%	$9.60	$4.26	($5.34)	-55.59%
	10	$13.61	$9.08	($4.53)	-33.28%	$4.09	$4.15	$0.06	1.38%	$17.70	$13.23	($4.47)	-25.27%
	50	$43.52	$43.70	$0.19	0.43%	$20.46	$20.75	$0.28	1.38%	$63.98	$64.45	$0.47	0.73%
Average	72	$47.36	$48.03	$0.67	1.41%	$29.47	$29.88	$0.41	1.38%	$76.83	$77.90	$1.08	1.40%
	100	$52.25	$53.52	$1.28	2.45%	$40.93	$41.50	$0.57	1.38%	$93.18	$95.02	$1.85	1.98%
	200	$69.70	$73.17	$3.46	4.97%	$81.86	$82.99	$1.13	1.38%	$151.56	$156.16	$4.60	3.03%
	300	$87.16	$92.81	$5.65	6.48%	$122.79	$124.49	$1.70	1.38%	$209.95	$217.30	$7.35	3.50%
	400	$104.62	$112.45	$7.83	7.48%	$163.72	$165.99	$2.27	1.38%	$268.34	$278.43	$10.10	3.76%
	500	$122.08	$132.09	$10.01	8.20%	$204.65	$207.48	$2.83	1.38%	$326.72	$339.57	$12.85	3.93%
	700	$156.99	$171.37	$14.38	9.16%	$286.51	$290.48	$3.97	1.38%	$443.50	$461.85	$18.35	4.14%
	1,000	$209.36	$230.29	$20.93	10.00%	$409.30	$414.97	$5.67	1.38%	$618.66	$645.26	$26.60	4.30%
	2,000	$383.94	$426.70	$42.77	11.14%	$818.60	$829.93	$11.33	1.38%	$1,202.53	$1,256.63	$54.10	4.50%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$8.16		$2.97	($5.19)	($5.19)
Next 47 Therms per Therm	$0.71722		$0.85236	$0.14	$6.35
Over 50 Therms per Therm	$0.15553		$0.19652	$0.04	$0.90
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000200		$0.000200	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000130		$0.000130	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340		$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700		$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.019590	-$0.019590	-$1.41
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.017419		$0.022345	$0.004926	$0.35
Monthly Cost of Gas	$0.391880		$0.392620	$0.000740	$0.05
Gross Receipts Tax					
Delivery	2.040820%		2.040820%	0.00%	$0.01
Supply	0.000000%		0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:
Current Residential Heating Tier 4: $13.24 Proposed Residential Heating Tier 4: $19.53

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 2 Small General
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	0	$26.00	$28.60	$2.60	10.00%	$0.00	$0.00	$0.00	0.00%	$26.00	$28.60	$2.60	10.00%
	1	$26.00	$28.59	$2.59	9.95%	$0.40	$0.41	$0.01	1.65%	$26.40	$29.00	$2.59	9.83%
	2	$26.01	$28.58	$2.58	9.90%	$0.80	$0.81	$0.01	1.65%	$26.80	$29.39	$2.59	9.66%
	3	$26.01	$28.57	$2.56	9.85%	$1.20	$1.22	$0.02	1.65%	$27.20	$29.79	$2.58	9.49%
	10	$28.99	$31.84	$2.85	9.85%	$3.99	$4.05	$0.07	1.65%	$32.98	$35.90	$2.92	8.85%
	50	$46.03	$50.55	$4.52	9.82%	$19.93	$20.26	$0.33	1.65%	$65.96	$70.81	$4.85	7.35%
	100	$67.33	$73.93	$6.60	9.81%	$39.86	$40.52	$0.66	1.65%	$107.19	$114.45	$7.26	6.77%
Average	356	$163.60	$179.23	$15.63	9.56%	$141.90	$144.24	$2.33	1.65%	$305.50	$323.47	$17.97	5.88%
	500	$200.71	$219.24	$18.53	9.23%	$199.30	$202.58	$3.28	1.65%	$400.02	$421.83	$21.81	5.45%
	1,000	$329.57	$358.18	$28.60	8.68%	$398.61	$405.17	$6.56	1.65%	$728.18	$763.34	$35.16	4.83%
	1,500	$458.43	$497.11	$38.67	8.44%	$597.91	$607.75	$9.84	1.65%	$1,056.35	$1,104.86	$48.51	4.59%
	2,000	$587.29	$636.04	$48.74	8.30%	$797.22	$810.33	$13.12	1.65%	$1,384.51	$1,446.37	$61.86	4.47%
	3,000	$845.02	$913.90	$68.88	8.15%	$1,195.82	$1,215.50	$19.68	1.65%	$2,040.84	$2,129.40	$88.56	4.34%
	4,000	$1,102.74	$1,191.76	$89.02	8.07%	$1,594.43	$1,620.67	$26.24	1.65%	$2,697.17	$2,812.43	$115.26	4.27%
	5,000	$1,360.46	$1,469.62	$109.16	8.02%	$1,993.04	$2,025.83	$32.79	1.65%	$3,353.50	$3,495.46	$141.96	4.23%
	7,500	$1,594.44	$1,821.65	$227.21	14.25%	$2,989.56	$3,038.75	$49.19	1.65%	$4,584.00	$4,860.40	$276.40	6.03%
*	10,000	$1,828.42	$2,173.68	$345.26	18.88%	$3,986.08	$4,051.67	$65.59	1.65%	$5,814.50	$6,225.35	$410.85	7.07%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$26.00		$28.60	$2.60	$2.60
Next 277 Therms per Therm	$0.42349		$0.47764	$0.05	$15.00
Next 4,720 Therms per Therm	$0.25520		$0.28783	$0.03	$2.48
Over 5,000 Therms per Therm	$0.09107		$0.15078	$0.06	$0.00
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000110		$0.000110	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000110		$0.000110	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.001490		$0.001490	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000630		$0.000630	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.012490	-$0.012490	-$4.45
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.008928		$0.014747	$0.005819	$2.07
Monthly Cost of Gas	$0.389680		$0.390420	$0.000740	$0.26
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

* There are an additional 0.13% of customers with usage above 10,000 Therms

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 5 Firm Gas Sales and Transportation
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	100	$718.47	$799.90	$81.43	11.33%	$36.29	$36.91	$0.62	1.71%	$754.76	$836.81	$82.05	10.87%
	500	$758.59	$844.86	$86.27	11.37%	$181.44	$184.55	$3.11	1.71%	$940.04	$1,029.41	$89.37	9.51%
	1,000	$808.75	$901.06	$92.31	11.41%	$362.89	$369.10	$6.21	1.71%	$1,171.64	$1,270.16	$98.53	8.41%
	5,000	$1,210.00	$1,350.67	$140.67	11.63%	$1,814.44	$1,845.50	$31.06	1.71%	$3,024.44	$3,196.17	$171.73	5.68%
	10,000	$1,711.56	$1,912.68	$201.12	11.75%	$3,628.88	$3,691.00	$62.12	1.71%	$5,340.43	$5,603.68	$263.24	4.93%
	20,000	$2,714.68	$3,036.70	$322.02	11.86%	$7,257.75	$7,382.00	$124.24	1.71%	$9,972.43	$10,418.70	$446.27	4.48%
	30,000	$3,717.80	$4,160.72	$442.92	11.91%	$10,886.63	$11,072.99	$186.37	1.71%	$14,604.43	$15,233.71	$629.29	4.31%
Average	41,005	$4,821.73	$5,397.71	$575.97	11.95%	$14,880.21	$15,134.94	$254.73	1.71%	$19,701.94	$20,532.64	$830.70	4.22%
	50,000	$5,724.04	$6,408.76	$684.72	11.96%	$18,144.38	$18,454.99	$310.61	1.71%	$23,868.42	$24,863.75	$995.33	4.17%
	60,000	$6,727.16	$7,532.78	$805.62	11.98%	$21,773.26	$22,145.99	$372.73	1.71%	$28,500.41	$29,678.77	$1,178.35	4.13%
	70,000	$7,730.28	$8,656.80	$926.52	11.99%	$25,402.13	$25,836.98	$434.85	1.71%	$33,132.41	$34,493.79	$1,361.38	4.11%
	80,000	$8,733.40	$9,780.82	$1,047.42	11.99%	$29,031.01	$29,527.98	$496.97	1.71%	$37,764.41	$39,308.80	$1,544.40	4.09%
	90,000	$9,736.52	$10,904.84	$1,168.32	12.00%	$32,659.89	$33,218.98	$559.10	1.71%	$42,396.40	$44,123.82	$1,727.42	4.07%
	100,000	$10,739.64	$12,028.86	$1,289.22	12.00%	$36,288.76	$36,909.98	$621.22	1.71%	$47,028.40	$48,938.84	$1,910.44	4.06%
	200,000	$20,770.84	$23,269.06	$2,498.22	12.03%	$72,577.52	$73,819.96	$1,242.43	1.71%	$93,348.36	$97,089.02	$3,740.66	4.01%
	300,000	$30,802.04	$34,509.26	$3,707.22	12.04%	$108,866.28	$110,729.94	$1,863.65	1.71%	$139,668.32	$145,239.20	$5,570.87	3.99%

Current		Proposed		Difference	Avg. Usage $ Change
First 100 or Less	$718.00		$800.00	$82.00	$82.00
Over 100 Therms per Therm	$0.09562		$0.11339	$0.02	$726.88
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000030		$0.000030	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000050		$0.000050	$0.000000	$0.00
Energy Efficiency Program Costs (ETIP) Reconciliation	$0.003780		$0.003780	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.000370		$0.000370	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000280		$0.000280	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.005680	-$0.005680	-$232.91
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.008488		$0.013960	$0.005472	$224.39
Monthly Cost of Gas	$0.354400		$0.355140	$0.000740	$30.34
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 7 Small Volume Firm Gas Sales and Transportation
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	2,100	$351.89	$357.09	$5.20	1.48%	$799.57	$812.98	$13.41	1.68%	$1,151.46	$1,170.07	$18.61	1.62%
	2,500	$534.17	$560.14	$25.97	4.86%	$951.87	$967.83	$15.96	1.68%	$1,486.04	$1,527.98	$41.94	2.82%
	3,000	$704.24	$739.28	$35.04	4.98%	$1,142.24	$1,161.40	$19.16	1.68%	$1,846.48	$1,900.68	$54.20	2.94%
	3,500	$874.30	$918.42	$44.11	5.05%	$1,332.62	$1,354.97	$22.35	1.68%	$2,206.92	$2,273.38	$66.46	3.01%
	4,000	$1,044.37	$1,097.55	$53.18	5.09%	$1,522.99	$1,548.53	$25.54	1.68%	$2,567.36	$2,646.08	$78.72	3.07%
	4,500	$1,154.04	$1,217.72	$63.69	5.52%	$1,713.36	$1,742.10	$28.73	1.68%	$2,867.40	$2,959.82	$92.42	3.22%
	5,000	$1,223.44	$1,298.58	$75.15	6.14%	$1,903.74	$1,935.67	$31.93	1.68%	$3,127.18	$3,234.25	$107.07	3.42%
	6,000	$1,362.24	$1,460.31	$98.07	7.20%	$2,284.49	$2,322.80	$38.31	1.68%	$3,646.73	$3,783.11	$136.38	3.74%
	7,000	$1,501.04	$1,622.03	$120.99	8.06%	$2,665.23	$2,709.93	$44.70	1.68%	$4,166.28	$4,331.96	$165.69	3.98%
	8,000	$1,639.84	$1,783.75	$143.91	8.78%	$3,045.98	$3,097.07	$51.08	1.68%	$4,685.82	$4,880.82	$194.99	4.16%
Average	9,212	$1,808.07	$1,979.76	$171.69	9.50%	$3,507.45	$3,566.27	$58.82	1.68%	$5,315.52	$5,546.03	$230.51	4.34%
	10,000	$1,917.45	$2,107.19	$189.75	9.90%	$3,807.48	$3,871.33	$63.85	1.68%	$5,724.92	$5,978.53	$253.60	4.43%
	20,000	$3,305.47	$3,724.41	$418.95	12.67%	$7,614.95	$7,742.66	$127.71	1.68%	$10,920.42	$11,467.08	$546.66	5.01%
	30,000	$4,693.49	$5,341.63	$648.15	13.81%	$11,422.43	$11,614.00	$191.56	1.68%	$16,115.92	$16,955.63	$839.71	5.21%

Current		Proposed		Difference	Avg. Usage $ Change
First 2,100 or Less	$350.00		$375.00	$25.00	$25.00
Next 400 Therms per Therm	$0.45479		$0.51616	$0.06	$24.55
Next 1,700 Therms per Therm	$0.33923		$0.36680	$0.03	$46.87
Over 4,200 Therms per Therm	$0.13790		$0.17025	$0.03	$162.14
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000060		$0.000060	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000100		$0.000100	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000560		$0.000560	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.009430	-$0.009430	-$86.87
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.008708		$0.014353	$0.005645	$52.01
Monthly Cost of Gas	$0.372040		$0.372780	$0.000740	$6.82
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 8 Gas Sales and Transportation Service with Standby Sales
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	100	$1,651.97	$1,786.50	$134.54	8.14%	$36.51	$37.13	$0.62	1.70%	$1,688.48	$1,823.64	$135.16	8.00%
	500	$1,698.68	$1,838.92	$140.24	8.26%	$182.56	$185.67	$3.11	1.70%	$1,881.24	$2,024.59	$143.35	7.62%
	1,000	$1,757.07	$1,904.43	$147.36	8.39%	$365.13	$371.35	$6.22	1.70%	$2,122.20	$2,275.78	$153.59	7.24%
	5,000	$2,224.20	$2,428.56	$204.36	9.19%	$1,825.63	$1,856.74	$31.12	1.70%	$4,049.82	$4,285.31	$235.48	5.81%
	10,000	$2,808.11	$3,083.72	$275.61	9.81%	$3,651.25	$3,713.49	$62.24	1.70%	$6,459.36	$6,797.21	$337.85	5.23%
	50,000	$7,479.39	$8,325.00	$845.61	11.31%	$18,256.26	$18,567.44	$311.18	1.70%	$25,735.65	$26,892.44	$1,156.80	4.49%
	100,000	$13,318.49	$14,876.60	$1,558.11	11.70%	$36,512.52	$37,134.89	$622.37	1.70%	$49,831.01	$52,011.49	$2,180.48	4.38%
	200,000	$24,425.69	$27,297.80	$2,872.11	11.76%	$73,025.04	$74,269.77	$1,244.73	1.70%	$97,450.73	$101,567.57	$4,116.85	4.22%
Average	239,902	$28,857.68	$32,254.11	$3,396.43	11.77%	$87,594.26	$89,087.33	$1,493.07	1.70%	$116,451.95	$121,341.44	$4,889.49	4.20%
	330,000	$38,865.05	$43,445.36	$4,580.31	11.79%	$120,491.31	$122,545.12	$2,053.81	1.70%	$159,356.36	$165,990.48	$6,634.12	4.16%
	345,000	$40,531.13	$45,308.54	$4,777.41	11.79%	$125,968.19	$128,115.35	$2,147.16	1.70%	$166,499.32	$173,423.90	$6,924.58	4.16%
	350,000	$41,086.49	$45,929.60	$4,843.11	11.79%	$127,793.82	$129,972.10	$2,178.28	1.70%	$168,880.30	$175,901.70	$7,021.39	4.16%
	400,000	$46,640.09	$52,140.20	$5,500.11	11.79%	$146,050.08	$148,539.54	$2,489.47	1.70%	$192,690.16	$200,679.74	$7,989.58	4.15%
	450,000	$52,193.69	$58,350.80	$6,157.11	11.80%	$164,306.34	$167,106.98	$2,800.65	1.70%	$216,500.02	$225,457.79	$8,957.76	4.14%
	500,000	$57,747.29	$64,561.40	$6,814.11	11.80%	$182,562.60	$185,674.43	$3,111.83	1.70%	$240,309.88	$250,235.83	$9,925.94	4.13%
	550,000	$62,673.89	$70,022.50	$7,348.61	11.73%	$200,818.86	$204,241.87	$3,423.01	1.70%	$263,492.74	$274,264.37	$10,771.63	4.09%
	600,000	$67,600.49	$75,483.60	$7,883.11	11.66%	$219,075.11	$222,809.31	$3,734.20	1.70%	$286,675.60	$298,292.91	$11,617.31	4.05%
	700,000	$77,453.69	$86,405.80	$8,952.11	11.56%	$255,587.63	$259,944.20	$4,356.56	1.70%	$333,041.32	$346,350.00	$13,308.68	4.00%
	800,000	$87,306.89	$97,328.00	$10,021.11	11.48%	$292,100.15	$297,079.08	$4,978.93	1.70%	$379,407.04	$394,407.08	$15,000.04	3.95%
	900,000	$97,160.09	$108,250.20	$11,090.11	11.41%	$328,612.67	$334,213.97	$5,601.30	1.70%	$425,772.76	$442,464.17	$16,691.41	3.92%
	1,000,000	$107,013.29	$119,172.40	$12,159.11	11.36%	$365,125.19	$371,348.85	$6,223.66	1.70%	$472,138.48	$490,521.25	$18,382.78	3.89%

Current		Proposed		Difference	Avg. Usage $ Change
First 100 or Less	$1,650.00		$1,785.00	$135.00	$135.00
Next 99,900 Therms per Therm	$0.09712		$0.11599	$0.02	$1,885.11
Next 400,000 Therms per Therm	$0.09141		$0.10917	$0.02	$2,484.66
Over 500,000 Therms per Therm	$0.07887		$0.09418	$0.02	$0.00
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000040		$0.000040	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000050		$0.000050	$0.000000	$0.00
Energy Efficiency Program Costs (ETIP) Reconciliation	$0.019030		$0.019030	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.000080		$0.000080	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000280		$0.000280	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.004620	-$0.004620	-$1,108.35
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.008515		$0.014009	$0.005494	$1,317.94
Monthly Cost of Gas	$0.356610		$0.357340	$0.000730	$175.13
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (< 250,000 Therms for Summer)
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	0	$200.00	$230.00	$30.00	15.00%	$0.00	$0.00	$0.00	0.00%	$200.00	$230.00	$30.00	15.00%
	3	$200.00	$229.99	$29.99	14.99%	$1.02	$1.04	$0.02	1.76%	$201.02	$231.03	$30.01	14.93%
	100	$205.06	$236.44	$31.39	15.31%	$34.06	$34.66	$0.60	1.76%	$239.11	$271.10	$31.99	13.38%
	500	$225.90	$263.06	$37.16	16.45%	$170.28	$173.28	$3.00	1.76%	$396.18	$436.34	$40.16	10.14%
	1,000	$251.96	$296.33	$44.37	17.61%	$340.56	$346.56	$6.00	1.76%	$592.52	$642.89	$50.37	8.50%
	5,000	$460.41	$562.50	$102.09	22.17%	$1,702.81	$1,732.79	$29.98	1.76%	$2,163.22	$2,295.29	$132.07	6.11%
Average	7,559	$593.76	$732.78	$139.02	23.41%	$2,574.31	$2,619.63	$45.32	1.76%	$3,168.07	$3,352.41	$184.34	5.82%
	20,000	$1,242.09	$1,560.63	$318.54	25.65%	$6,811.25	$6,931.16	$119.91	1.76%	$8,053.33	$8,491.79	$438.45	5.44%
	40,000	$2,284.33	$2,891.47	$607.14	26.58%	$13,622.50	$13,862.32	$239.82	1.76%	$15,906.82	$16,753.79	$846.97	5.32%
	60,000	$3,326.57	$4,222.31	$895.74	26.93%	$20,433.75	$20,793.48	$359.73	1.76%	$23,760.31	$25,015.79	$1,255.48	5.28%
	80,000	$4,368.81	$5,553.15	$1,184.34	27.11%	$27,245.00	$27,724.64	$479.64	1.76%	$31,613.80	$33,277.79	$1,663.99	5.26%
	100,000	$5,411.05	$6,883.99	$1,472.94	27.22%	$34,056.25	$34,655.80	$599.55	1.76%	$39,467.29	$41,539.79	$2,072.50	5.25%
	120,000	$6,453.29	$8,214.83	$1,761.54	27.30%	$40,867.49	$41,586.96	$719.46	1.76%	$47,320.78	$49,801.79	$2,481.01	5.24%
	140,000	$7,495.53	$9,545.67	$2,050.14	27.35%	$47,678.74	$48,518.12	$839.38	1.76%	$55,174.27	$58,063.79	$2,889.52	5.24%
	160,000	$8,537.77	$10,876.51	$2,338.74	27.39%	$54,489.99	$55,449.28	$959.29	1.76%	$63,027.76	$66,325.79	$3,298.03	5.23%
	180,000	$9,580.01	$12,207.35	$2,627.34	27.43%	$61,301.24	$62,380.44	$1,079.20	1.76%	$70,881.25	$74,587.79	$3,706.54	5.23%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$200.00		$230.00	$30.00	$30.00
Over 3 Therms per Therm	$0.05165		$0.07040	$0.02	$141.68
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000020	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000040		$0.000040	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.004320	-$0.004320	-$32.65
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.008212		$0.013468	$0.005256	$39.73
Monthly Cost of Gas	$0.332350		$0.333090	$0.000740	$5.59
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (< 250,000 Therms for Winter)
Rate Year One (Current vs. Proposed)
Based on December 27, 2023 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	0	$200.00	$230.00	$30.00	15.00%	$0.00	$0.00	$0.00	0.00%	$200.00	$230.00	$30.00	15.00%
	3	$200.00	$229.99	$29.99	14.99%	$1.02	$1.04	$0.02	1.76%	$201.02	$231.03	$30.01	14.93%
	100	$206.58	$238.48	$31.90	15.44%	$34.06	$34.66	$0.60	1.76%	$240.64	$273.14	$32.50	13.51%
	500	$233.70	$273.51	$39.81	17.03%	$170.28	$173.28	$3.00	1.76%	$403.99	$446.79	$42.81	10.60%
	1,000	$267.61	$317.30	$49.69	18.57%	$340.56	$346.56	$6.00	1.76%	$608.17	$663.86	$55.68	9.16%
	5,000	$538.86	$667.59	$128.73	23.89%	$1,702.81	$1,732.79	$29.98	1.76%	$2,241.67	$2,400.38	$158.71	7.08%
Average	7,559	$712.39	$891.68	$179.29	25.17%	$2,574.31	$2,619.63	$45.32	1.76%	$3,286.70	$3,511.31	$224.61	6.83%
	10,000	$1,551.42	$2,019.75	$468.33	30.19%	$3,405.62	$3,465.58	$59.96	1.76%	$4,957.04	$5,485.33	$528.28	10.66%
	40,000	$2,912.28	$3,732.61	$820.33	28.17%	$13,622.50	$13,862.32	$239.82	1.76%	$16,534.78	$17,594.93	$1,060.15	6.41%
	60,000	$4,268.52	$5,484.05	$1,215.53	28.48%	$20,433.75	$20,793.48	$359.73	1.76%	$24,702.27	$26,277.53	$1,575.26	6.38%
	80,000	$5,624.76	$7,235.49	$1,610.73	28.64%	$27,245.00	$27,724.64	$479.64	1.76%	$32,869.75	$34,960.12	$2,090.37	6.36%
	100,000	$6,981.00	$8,986.93	$2,005.93	28.73%	$34,056.25	$34,655.80	$599.55	1.76%	$41,037.24	$43,642.72	$2,605.48	6.35%
	120,000	$8,337.24	$10,738.37	$2,401.13	28.80%	$40,867.49	$41,586.96	$719.46	1.76%	$49,204.73	$52,325.32	$3,120.59	6.34%
	140,000	$9,693.48	$12,489.81	$2,796.33	28.85%	$47,678.74	$48,518.12	$839.38	1.76%	$57,372.22	$61,007.92	$3,635.70	6.34%
	160,000	$11,049.72	$14,241.25	$3,191.53	28.88%	$54,489.99	$55,449.28	$959.29	1.76%	$65,539.71	$69,690.52	$4,150.81	6.33%
	180,000	$12,405.96	$15,992.69	$3,586.73	28.91%	$61,301.24	$62,380.44	$1,079.20	1.76%	$73,707.20	$78,373.12	$4,665.92	6.33%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$200.00		$230.00	$30.00	$30.00
Over 3 Therms per Therm	$0.06735		$0.09143	$0.02	$181.95
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000020	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000040		$0.000040	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.004320	-$0.004320	-$32.65
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.008212		$0.013468	$0.005256	$39.73
Monthly Cost of Gas	$0.332350		$0.333090	$0.000740	$5.59
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (250,000 - 1,000,000 Therms for Summer)
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	0	$500.00	$575.00	$75.00	15.00%	$0.00	$0.00	$0.00	0.00%	$500.00	$575.00	$75.00	15.00%
	3	$500.00	$574.99	$74.99	15.00%	$1.02	$1.04	$0.02	1.76%	$501.02	$576.03	$75.01	14.97%
	100	$504.91	$580.62	$75.71	14.99%	$34.06	$34.66	$0.60	1.76%	$538.96	$615.27	$76.31	14.16%
	500	$525.14	$603.83	$78.68	14.98%	$170.28	$173.28	$3.00	1.76%	$695.42	$777.10	$81.68	11.75%
	1,000	$550.43	$632.84	$82.40	14.97%	$340.56	$346.56	$6.00	1.76%	$890.99	$979.39	$88.40	9.92%
	10,000	$1,005.67	$1,155.03	$149.36	14.85%	$3,405.62	$3,465.58	$59.96	1.76%	$4,411.29	$4,620.61	$209.32	4.75%
	20,000	$1,511.49	$1,735.25	$223.76	14.80%	$6,811.25	$6,931.16	$119.91	1.76%	$8,322.74	$8,666.41	$343.68	4.13%
Average	30,064	$2,020.55	$2,319.19	$298.64	14.78%	$10,238.67	$10,418.92	$180.25	1.76%	$12,259.22	$12,738.11	$478.89	3.91%
	40,000	$2,523.13	$2,895.69	$372.56	14.77%	$13,622.50	$13,862.32	$239.82	1.76%	$16,145.63	$16,758.01	$612.39	3.79%
	50,000	$3,028.95	$3,475.91	$446.96	14.76%	$17,028.12	$17,327.90	$299.78	1.76%	$20,057.07	$20,803.81	$746.74	3.72%
	60,000	$3,534.77	$4,056.13	$521.36	14.75%	$20,433.75	$20,793.48	$359.73	1.76%	$23,968.52	$24,849.61	$881.10	3.68%
	70,000	$4,040.59	$4,636.35	$595.76	14.74%	$23,839.37	$24,259.06	$419.69	1.76%	$27,879.96	$28,895.41	$1,015.45	3.64%
	80,000	$4,546.41	$5,216.57	$670.16	14.74%	$27,245.00	$27,724.64	$479.64	1.76%	$31,791.41	$32,941.21	$1,149.81	3.62%
	90,000	$5,052.23	$5,796.79	$744.56	14.74%	$30,650.62	$31,190.22	$539.60	1.76%	$35,702.85	$36,987.01	$1,284.16	3.60%
	100,000	$5,558.05	$6,377.01	$818.96	14.73%	$34,056.25	$34,655.80	$599.55	1.76%	$39,614.29	$41,032.81	$1,418.52	3.58%
	110,000	$6,063.87	$6,957.23	$893.36	14.73%	$37,461.87	$38,121.38	$659.51	1.76%	$43,525.74	$45,078.61	$1,552.87	3.57%
	120,000	$6,569.69	$7,537.45	$967.76	14.73%	$40,867.49	$41,586.96	$719.46	1.76%	$47,437.18	$49,124.41	$1,687.23	3.56%
	130,000	$7,075.51	$8,117.67	$1,042.16	14.73%	$44,273.12	$45,052.54	$779.42	1.76%	$51,348.63	$53,170.21	$1,821.58	3.55%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$500.00		$575.00	$75.00	$75.00
Over 3 Therms per Therm	$0.05012		$0.06188	$0.01	$353.52
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000020	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000040		$0.000040	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.004320	-$0.004320	-$129.88
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.008212		$0.013468	$0.005256	$158.00
Monthly Cost of Gas	$0.332350		$0.333090	$0.000740	$22.25
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (250,000 - 1,000,000 Therms for Winter)
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
		Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	Therm Usage												
	0	$500.00	$575.00	$75.00	15.00%	$0.00	$0.00	$0.00	0.00%	$500.00	$575.00	$75.00	15.00%
	3	$500.00	$574.99	$74.99	15.00%	$1.02	$1.04	$0.02	1.76%	$501.02	$576.03	$75.01	14.97%
	100	$505.87	$581.76	$75.89	15.00%	$34.06	$34.66	$0.60	1.76%	$539.92	$616.42	$76.49	14.17%
	500	$530.06	$609.69	$79.64	15.02%	$170.28	$173.28	$3.00	1.76%	$700.34	$782.97	$82.64	11.80%
	1,000	$560.29	$644.61	$84.32	15.05%	$340.56	$346.56	$6.00	1.76%	$900.85	$991.17	$90.31	10.03%
	10,000	$1,104.54	$1,273.10	$168.56	15.26%	$3,405.62	$3,465.58	$59.96	1.76%	$4,510.16	$4,738.68	$228.51	5.07%
	20,000	$1,709.26	$1,971.42	$262.16	15.34%	$6,811.25	$6,931.16	$119.91	1.76%	$8,520.51	$8,902.58	$382.07	4.48%
Average	30,064	$2,317.85	$2,674.21	$356.36	15.37%	$10,238.67	$10,418.92	$180.25	1.76%	$12,556.52	$13,093.13	$536.61	4.27%
	40,000	$2,918.70	$3,368.06	$449.36	15.40%	$13,622.50	$13,862.32	$239.82	1.76%	$16,541.20	$17,230.38	$689.18	4.17%
	50,000	$3,523.42	$4,066.38	$542.96	15.41%	$17,028.12	$17,327.90	$299.78	1.76%	$20,551.54	$21,394.28	$842.74	4.10%
	60,000	$4,128.14	$4,764.70	$636.56	15.42%	$20,433.75	$20,793.48	$359.73	1.76%	$24,561.89	$25,558.18	$996.29	4.06%
	70,000	$4,732.86	$5,463.02	$730.16	15.43%	$23,839.37	$24,259.06	$419.69	1.76%	$28,572.23	$29,722.08	$1,149.85	4.02%
	80,000	$5,337.58	$6,161.34	$823.76	15.43%	$27,245.00	$27,724.64	$479.64	1.76%	$32,582.58	$33,885.98	$1,303.40	4.00%
	90,000	$5,942.30	$6,859.66	$917.36	15.44%	$30,650.62	$31,190.22	$539.60	1.76%	$36,592.92	$38,049.88	$1,456.96	3.98%
	100,000	$6,547.02	$7,557.98	$1,010.96	15.44%	$34,056.25	$34,655.80	$599.55	1.76%	$40,603.27	$42,213.78	$1,610.51	3.97%
	110,000	$7,151.74	$8,256.30	$1,104.56	15.44%	$37,461.87	$38,121.38	$659.51	1.76%	$44,613.61	$46,377.68	$1,764.07	3.95%
	120,000	$7,756.46	$8,954.62	$1,198.16	15.45%	$40,867.49	$41,586.96	$719.46	1.76%	$48,623.95	$50,541.58	$1,917.62	3.94%
	130,000	$8,361.18	$9,652.94	$1,291.76	15.45%	$44,273.12	$45,052.54	$779.42	1.76%	$52,634.30	$54,705.48	$2,071.18	3.94%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$500.00		$575.00	$75.00	$75.00
Over 3 Therms per Therm	$0.06001		$0.07369	$0.01	$411.23
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000020	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000040		$0.000040	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.004320	-$0.004320	-$129.88
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.008212		$0.013468	$0.005256	$158.00
Monthly Cost of Gas	$0.332350		$0.333090	$0.000740	$22.25
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (1,000,000 - 2,500,000 Therms for Summer)
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
		Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	Therm Usage												
	0	$1,550.00	$1,782.50	$232.50	15.00%	$0.00	$0.00	$0.00	0.00%	$1,550.00	$1,782.50	$232.50	15.00%
	3	$1,550.00	$1,782.49	$232.49	15.00%	$1.02	$1.04	$0.02	1.76%	$1,551.02	$1,783.53	$232.51	14.99%
	100	$1,550.05	$1,782.11	$232.07	14.97%	$34.06	$34.66	$0.60	1.76%	$1,584.10	$1,816.77	$232.67	14.69%
	500	$1,568.48	$1,803.19	$234.71	14.96%	$170.28	$173.28	$3.00	1.76%	$1,738.76	$1,976.47	$237.71	13.67%
	1,000	$1,591.52	$1,829.54	$238.02	14.96%	$340.56	$346.56	$6.00	1.76%	$1,932.08	$2,176.09	$244.01	12.63%
	10,000	$2,006.26	$2,303.77	$297.51	14.83%	$3,405.62	$3,465.58	$59.96	1.76%	$5,411.88	$5,769.34	$357.46	6.61%
	50,000	$3,849.54	$4,411.45	$561.91	14.60%	$17,028.12	$17,327.90	$299.78	1.76%	$20,877.66	$21,739.34	$861.68	4.13%
	100,000	$6,153.64	$7,046.05	$892.41	14.50%	$34,056.25	$34,655.80	$599.55	1.76%	$40,209.88	$41,701.84	$1,491.96	3.71%
	120,000	$7,075.28	$8,099.89	$1,024.61	14.48%	$40,867.49	$41,586.96	$719.46	1.76%	$47,942.77	$49,686.84	$1,744.07	3.64%
	130,000	$7,536.10	$8,626.81	$1,090.71	14.47%	$44,273.12	$45,052.54	$779.42	1.76%	$51,809.22	$53,679.34	$1,870.13	3.61%
Average	148,031	$8,367.00	$9,576.89	$1,209.89	14.46%	$50,413.80	$51,301.33	$887.53	1.76%	$58,780.80	$60,878.22	$2,097.42	3.57%
	150,000	$8,457.74	$9,680.65	$1,222.91	14.46%	$51,084.37	$51,983.70	$899.33	1.76%	$59,542.11	$61,664.34	$2,122.24	3.56%
	160,000	$8,918.56	$10,207.57	$1,289.01	14.45%	$54,489.99	$55,449.28	$959.29	1.76%	$63,408.55	$65,656.84	$2,248.29	3.55%
	170,000	$9,379.38	$10,734.49	$1,355.11	14.45%	$57,895.62	$58,914.86	$1,019.24	1.76%	$67,275.00	$69,649.34	$2,374.35	3.53%
	180,000	$9,840.20	$11,261.41	$1,421.21	14.44%	$61,301.24	$62,380.44	$1,079.20	1.76%	$71,141.44	$73,641.84	$2,500.40	3.51%
	190,000	$10,301.02	$11,788.33	$1,487.31	14.44%	$64,706.87	$65,846.02	$1,139.15	1.76%	$75,007.88	$77,634.34	$2,626.46	3.50%
	200,000	$10,761.84	$12,315.25	$1,553.41	14.43%	$68,112.49	$69,311.60	$1,199.11	1.76%	$78,874.33	$81,626.84	$2,752.51	3.49%
	210,000	$11,222.66	$12,842.17	$1,619.51	14.43%	$71,518.12	$72,777.18	$1,259.06	1.76%	$82,740.77	$85,619.34	$2,878.57	3.48%

Current		Proposed		Difference	Avg. Usage $ Change
First 100 or Less	$1,550.00		$1,782.50	$232.50	$232.50
Next 499,900 Therms per Therm	$0.04562		$0.05655	$0.01	$1,616.89
Over 500,000 Therms per Therm	$0.03912		$0.04848	$0.01	$0.00
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000020	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000040		$0.000040	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.004320	-$0.004320	-$639.49
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.008212		$0.013468	$0.005256	$777.98
Monthly Cost of Gas	$0.332350		$0.333090	$0.000740	$109.54
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (1,000,000 - 2,500,000 Therms for Winter)
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
		Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	Therm Usage												
	0	$1,550.00	$1,782.50	$232.50	15.00%	$0.00	$0.00	$0.00	0.00%	$1,550.00	$1,782.50	$232.50	15.00%
	3	$1,550.00	$1,782.49	$232.49	15.00%	$1.02	$1.04	$0.02	1.76%	$1,551.02	$1,783.53	$232.51	14.99%
	100	$1,550.05	$1,782.11	$232.07	14.97%	$34.06	$34.66	$0.60	1.76%	$1,584.10	$1,816.77	$232.67	14.69%
	500	$1,572.61	$1,808.20	$235.59	14.98%	$170.28	$173.28	$3.00	1.76%	$1,742.89	$1,981.48	$238.59	13.69%
	1,000	$1,600.82	$1,840.81	$240.00	14.99%	$340.56	$346.56	$6.00	1.76%	$1,941.38	$2,187.37	$245.99	12.67%
	10,000	$2,108.53	$2,427.81	$319.29	15.14%	$3,405.62	$3,465.58	$59.96	1.76%	$5,514.15	$5,893.39	$379.24	6.88%
	50,000	$4,365.01	$5,036.69	$671.69	15.39%	$17,028.12	$17,327.90	$299.78	1.76%	$21,393.13	$22,364.59	$971.46	4.54%
	100,000	$7,185.61	$8,297.79	$1,112.19	15.48%	$34,056.25	$34,655.80	$599.55	1.76%	$41,241.85	$42,953.59	$1,711.74	4.15%
	120,000	$8,313.85	$9,602.23	$1,288.39	15.50%	$40,867.49	$41,586.96	$719.46	1.76%	$49,181.34	$51,189.19	$2,007.85	4.08%
	130,000	$8,877.97	$10,254.45	$1,376.49	15.50%	$44,273.12	$45,052.54	$779.42	1.76%	$53,151.08	$55,306.99	$2,155.91	4.06%
Average	148,031	$9,895.13	$11,430.47	$1,535.34	15.52%	$50,413.80	$51,301.33	$887.53	1.76%	$60,308.93	$62,731.80	$2,422.87	4.02%
	150,000	$10,006.21	$11,558.89	$1,552.69	15.52%	$51,084.37	$51,983.70	$899.33	1.76%	$61,090.57	$63,542.59	$2,452.02	4.01%
	160,000	$10,570.33	$12,211.11	$1,640.79	15.52%	$54,489.99	$55,449.28	$959.29	1.76%	$65,060.32	$67,660.39	$2,600.07	4.00%
	170,000	$11,134.45	$12,863.33	$1,728.89	15.53%	$57,895.62	$58,914.86	$1,019.24	1.76%	$69,030.06	$71,778.19	$2,748.13	3.98%
	180,000	$11,698.57	$13,515.55	$1,816.99	15.53%	$61,301.24	$62,380.44	$1,079.20	1.76%	$72,999.81	$75,895.99	$2,896.18	3.97%
	190,000	$12,262.69	$14,167.77	$1,905.09	15.54%	$64,706.87	$65,846.02	$1,139.15	1.76%	$76,969.55	$80,013.79	$3,044.24	3.96%
	200,000	$12,826.81	$14,819.99	$1,993.19	15.54%	$68,112.49	$69,311.60	$1,199.11	1.76%	$80,939.30	$84,131.59	$3,192.29	3.94%
	210,000	$13,390.93	$15,472.21	$2,081.29	15.54%	$71,518.12	$72,777.18	$1,259.06	1.76%	$84,909.04	$88,249.39	$3,340.35	3.93%

Current		Proposed		Difference	Avg. Usage $ Change
First 100 or Less	$1,550.00		$1,782.50	$232.50	$232.50
Next 499,900 Therms per Therm	$0.05595		$0.06908	$0.01	$1,942.33
Over 500,000 Therms per Therm	$0.04797		$0.05923	$0.01	$0.00
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000020	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000040		$0.000040	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.004320	-$0.004320	-$639.49
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.008212		$0.013468	$0.005256	$777.98
Monthly Cost of Gas	$0.332350		$0.333090	$0.000740	$109.54
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (Greater than 2,500,000 Therms for Summer)
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
		Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	Therm Usage												
	0	$18,689.98	$23,252.85	$4,562.87	24.41%	$0.00	$0.00	$0.00	0.00%	$18,689.98	$23,252.85	$4,562.87	24.41%
	3	$18,689.98	$23,252.83	$4,562.86	24.41%	$1.02	$1.04	$0.02	1.76%	$18,691.00	$23,253.87	$4,562.87	24.41%
	100	$18,690.89	$23,253.55	$4,562.66	24.41%	$34.06	$34.66	$0.60	1.76%	$18,724.94	$23,288.20	$4,563.26	24.37%
	500	$18,694.64	$23,256.50	$4,561.86	24.40%	$170.28	$173.28	$3.00	1.76%	$18,864.92	$23,429.78	$4,564.86	24.20%
	1,000	$18,699.33	$23,260.18	$4,560.85	24.39%	$340.56	$346.56	$6.00	1.76%	$19,039.89	$23,606.74	$4,566.85	23.99%
	2,000	$18,708.71	$23,267.56	$4,558.84	24.37%	$681.12	$693.12	$11.99	1.76%	$19,389.84	$23,960.67	$4,570.83	23.57%
	100,000	$19,628.15	$23,990.01	$4,361.86	22.22%	$34,056.25	$34,655.80	$599.55	1.76%	$53,684.39	$58,645.81	$4,961.42	9.24%
	200,000	$20,566.35	$24,727.21	$4,160.86	20.23%	$68,112.49	$69,311.60	$1,199.11	1.76%	$88,678.84	$94,038.81	$5,359.97	6.04%
Average	376,366	$22,221.01	$26,027.38	$3,806.37	17.13%	$128,176.13	$130,432.64	$2,256.52	1.76%	$150,397.14	$156,460.03	$6,062.88	4.03%
	400,000	$22,442.75	$26,201.61	$3,758.86	16.75%	$136,224.98	$138,623.20	$2,398.21	1.76%	$158,667.73	$164,824.81	$6,157.08	3.88%
	500,000	$23,380.95	$26,938.81	$3,557.86	15.22%	$170,281.23	$173,278.99	$2,997.77	1.76%	$193,662.18	$200,217.81	$6,555.63	3.39%
	600,000	$24,319.15	$27,676.01	$3,356.86	13.80%	$204,337.47	$207,934.79	$3,597.32	1.76%	$228,656.62	$235,610.81	$6,954.18	3.04%
	700,000	$25,257.35	$28,413.21	$3,155.86	12.49%	$238,393.72	$242,590.59	$4,196.88	1.76%	$263,651.07	$271,003.80	$7,352.74	2.79%
	800,000	$26,195.55	$29,150.41	$2,954.86	11.28%	$272,449.96	$277,246.39	$4,796.43	1.76%	$298,645.51	$306,396.80	$7,751.29	2.60%
	900,000	$27,133.75	$29,887.61	$2,753.86	10.15%	$306,506.21	$311,902.19	$5,395.98	1.76%	$333,639.96	$341,789.80	$8,149.85	2.44%
	1,000,000	$28,071.95	$30,624.81	$2,552.86	9.09%	$340,562.45	$346,557.99	$5,995.54	1.76%	$368,634.40	$377,182.80	$8,548.40	2.32%
	1,100,000	$29,010.15	$31,362.01	$2,351.86	8.11%	$374,618.70	$381,213.79	$6,595.09	1.76%	$403,628.85	$412,575.80	$8,946.95	2.22%
	1,200,000	$29,948.35	$32,099.21	$2,150.86	7.18%	$408,674.94	$415,869.59	$7,194.64	1.76%	$438,623.29	$447,968.80	$9,345.51	2.13%
	1,300,000	$30,886.55	$32,836.41	$1,949.86	6.31%	$442,731.19	$450,525.39	$7,794.20	1.76%	$473,617.74	$483,361.80	$9,744.06	2.06%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$1,550.00		$1,782.50	$232.50	$232.50
Over 3 Therms per Therm	$0.00892		$0.01123	$0.00	$869.40
Demand Charge per Therm of MPDQ*	$0.91222		$1.14269	$0.23	$4,330.37
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000020	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000040		$0.000040	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.004320	-$0.004320	-$1,625.90
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.008212		$0.013468	$0.005256	$1,978.01
Monthly Cost of Gas	$0.332350		$0.333090	$0.000740	$278.51
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

*Assumes MPDQ of 18,789 Therms

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (Greater than 2,500,000 Therms for Winter)
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	0	$18,689.98	$23,252.85	$4,562.87	24.41%	$0.00	$0.00	$0.00	0.00%	$18,689.98	$23,252.85	$4,562.87	24.41%
	3	$18,689.98	$23,252.83	$4,562.86	24.41%	$1.02	$1.04	$0.02	1.76%	$18,691.00	$23,253.87	$4,562.87	24.41%
	100	$18,691.11	$23,253.82	$4,562.71	24.41%	$34.06	$34.66	$0.60	1.76%	$18,725.17	$23,288.48	$4,563.31	24.37%
	500	$18,695.79	$23,257.90	$4,562.12	24.40%	$170.28	$173.28	$3.00	1.76%	$18,866.07	$23,431.18	$4,565.11	24.20%
	1,000	$18,701.63	$23,263.01	$4,561.37	24.39%	$340.56	$346.56	$6.00	1.76%	$19,042.20	$23,609.56	$4,567.37	23.99%
	2,000	$18,713.33	$23,273.21	$4,559.88	24.37%	$681.12	$693.12	$11.99	1.76%	$19,394.45	$23,966.32	$4,571.87	23.57%
	100,000	$19,859.14	$24,273.00	$4,413.86	22.23%	$34,056.25	$34,655.80	$599.55	1.76%	$53,915.39	$58,928.80	$5,013.42	9.30%
	200,000	$21,028.34	$25,293.20	$4,264.86	20.28%	$68,112.49	$69,311.60	$1,199.11	1.76%	$89,140.83	$94,604.80	$5,463.97	6.13%
Average	376,366	$23,090.41	$27,092.49	$4,002.08	17.33%	$128,176.13	$130,432.64	$2,256.52	1.76%	$151,266.54	$157,525.13	$6,258.59	4.14%
	400,000	$23,366.74	$27,333.60	$3,966.86	16.98%	$136,224.98	$138,623.20	$2,398.21	1.76%	$159,591.72	$165,956.80	$6,365.08	3.99%
	500,000	$24,535.94	$28,353.80	$3,817.86	15.56%	$170,281.23	$173,278.99	$2,997.77	1.76%	$194,817.17	$201,632.80	$6,815.63	3.50%
	600,000	$25,705.14	$29,374.00	$3,668.86	14.27%	$204,337.47	$207,934.79	$3,597.32	1.76%	$230,042.61	$237,308.80	$7,266.18	3.16%
	700,000	$26,874.34	$30,394.20	$3,519.86	13.10%	$238,393.72	$242,590.59	$4,196.88	1.76%	$265,268.06	$272,984.80	$7,716.74	2.91%
	800,000	$28,043.54	$31,414.40	$3,370.86	12.02%	$272,449.96	$277,246.39	$4,796.43	1.76%	$300,493.50	$308,660.79	$8,167.29	2.72%
	900,000	$29,212.74	$32,434.60	$3,221.86	11.03%	$306,506.21	$311,902.19	$5,395.98	1.76%	$335,718.95	$344,336.79	$8,617.84	2.57%
	1,000,000	$30,381.94	$33,454.80	$3,072.86	10.11%	$340,562.45	$346,557.99	$5,995.54	1.76%	$370,944.39	$380,012.79	$9,068.40	2.44%
	1,100,000	$31,551.14	$34,475.00	$2,923.86	9.27%	$374,618.70	$381,213.79	$6,595.09	1.76%	$406,169.84	$415,688.79	$9,518.95	2.34%
	1,200,000	$32,720.34	$35,495.20	$2,774.86	8.48%	$408,674.94	$415,869.59	$7,194.64	1.76%	$441,395.29	$451,364.79	$9,969.50	2.26%
	1,300,000	$33,889.54	$36,515.40	$2,625.86	7.75%	$442,731.19	$450,525.39	$7,794.20	1.76%	$476,620.73	$487,040.79	$10,420.06	2.19%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$1,550.00		$1,782.50	$232.50	$232.50
Over 3 Therms per Therm	$0.01123		$0.01406	$0.00	$1,065.11
Demand Charge per Therm of MPDQ*	$0.91222		$1.14269	$0.23	$4,330.37
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000020	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000040		$0.000040	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.004320	-$0.004320	-$1,625.90
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.008212		$0.013468	$0.005256	$1,978.01
Monthly Cost of Gas	$0.332350		$0.333090	$0.000740	$278.51
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

*Assumes MPDQ of 18,789 Therms

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 13 Distributed Generation - Residential
Rate Year One (Current vs. Proposed)
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change	Current	Proposed	Difference	Change
	0	$28.57	$32.86	$4.29	15.00%	$0.00	$0.00	$0.00	0.00%	$28.57	$32.86	$4.29	15.00%
	3	$28.57	$32.80	$4.23	14.79%	$1.19	$1.21	$0.02	1.65%	$29.77	$34.01	$4.25	14.27%
	10	$29.40	$33.79	$4.39	14.94%	$3.97	$4.04	$0.07	1.65%	$33.38	$37.83	$4.46	13.35%
	50	$34.12	$39.45	$5.33	15.62%	$19.87	$20.20	$0.33	1.65%	$53.99	$59.65	$5.66	10.48%
	60	$35.30	$40.87	$5.56	15.76%	$23.85	$24.24	$0.39	1.65%	$59.15	$65.11	$5.96	10.07%
	70	$36.48	$42.28	$5.80	15.90%	$27.82	$28.28	$0.46	1.65%	$64.30	$70.56	$6.26	9.73%
	80	$37.66	$43.69	$6.03	16.02%	$31.80	$32.32	$0.52	1.65%	$69.46	$76.02	$6.56	9.44%
	90	$38.84	$45.11	$6.27	16.14%	$35.77	$36.36	$0.59	1.65%	$74.61	$81.47	$6.86	9.19%
Average	102	$40.26	$46.81	$6.55	16.27%	$40.54	$41.21	$0.67	1.65%	$80.80	$88.02	$7.22	8.93%
	200	$51.82	$60.67	$8.85	17.08%	$79.50	$80.81	$1.31	1.65%	$131.32	$141.48	$10.16	7.74%
	300	$63.62	$74.82	$11.20	17.60%	$119.25	$121.21	$1.97	1.65%	$182.87	$196.03	$13.16	7.20%

Current		Proposed		Difference	Avg. Usage $ Change
First 3 or Less	$28.00		$32.20	$4.20	$4.20
Over 3 Therms per Therm	$0.11458		$0.15677	$0.04	$4.18
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000110		$0.000110	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000120		$0.000120	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000650		$0.000650	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		-$0.019190	-$0.019190	-$1.96
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.008914		$0.014722	$0.005808	$0.59
Monthly Cost of Gas	$0.388570		$0.389320	$0.000750	$0.08
Gross Receipts Tax					
Delivery	2.040820%		2.040820%	0.00%	$0.13
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table - Summary
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

Service Class	Average UPC	RY 2 Delivery Bill	Delivery $ Change	Delivery Change %	RY 2 Commodity Bill	Commodity $ Change	Commodity Change %	Total Bill Difference	Total Bill Change %
SC 1 Residential Non-Heat and Heat	78	$77.20	$8.08	11.69%	$34.40	$0.00	0.00%	$8.08	7.81%
SC 1 Residential Non-Heat Reduced Rate (Tiers 1-4)	11	$29.06	$2.25	8.39%	$4.85	$0.00	0.00%	$2.25	7.10%
SC 1 Residential Heat Reduced Rate (Tier 1)	72	$72.67	$7.79	12.00%	$31.75	$0.00	0.00%	$7.79	8.06%
SC 1 Residential Heat Reduced Rate (Tier 2)	72	$64.69	($0.20)	-0.30%	$31.75	$0.00	0.00%	($0.20)	-0.20%
SC 1 Residential Heat Reduced Rate (Tier 3)	72	$42.60	($1.99)	-4.46%	$31.75	$0.00	0.00%	($1.99)	-2.60%
SC 1 Residential Heat Reduced Rate (Tier 4)	72	$46.03	($1.99)	-4.14%	$31.75	$0.00	0.00%	($1.99)	-2.49%
SC 2 Small General	356	$205.32	$26.13	14.58%	$153.38	$0.00	0.00%	$26.13	7.86%
SC 5 Firm Gas Sales and Transportation	41,005	$5,989.37	$748.72	14.29%	$16,182.69	$0.00	0.00%	$748.72	3.49%
SC 7 Small Volume Firm Gas Sales and Transportation	9,212	$2,314.25	$335.41	16.95%	$3,802.24	$0.00	0.00%	$335.41	5.80%
SC 8 Gas Sales and Transportation Service with Standby Sales	239,902	$31,294.04	$3,617.26	13.07%	$95,219.80	$0.00	0.00%	$3,617.26	2.94%
SC 12 Distributed Generation Service - Non-Residential (< 250,000 Therms for Summer)	7,559	$781.91	$49.43	6.75%	$2,811.98	$0.00	0.00%	$49.43	1.39%
SC 12 Distributed Generation Service - Non-Residential (< 250,000 Therms for Winter)	7,559	$907.79	$16.41	1.84%	$2,811.98	$0.00	0.00%	$16.41	0.44%
SC 12 Distributed Generation Service - Non-Residential (250,000 - 1,000,000 Therms for Summer)	30,064	$2,741.56	$423.57	18.27%	$11,183.95	$0.00	0.00%	$423.57	3.14%
SC 12 Distributed Generation Service - Non-Residential (250,000 - 1,000,000 Therms for Winter)	30,064	$2,979.04	$306.03	11.45%	$11,183.95	$0.00	0.00%	$306.03	2.21%
SC 12 Distributed Generation Service - Non-Residential (1,000,000 - 2,500,000 Therms for Summer)	148,031	$11,312.55	$1,741.58	18.20%	$55,068.25	$0.00	0.00%	$1,741.58	2.69%
SC 12 Distributed Generation Service - Non-Residential (1,000,000 - 2,500,000 Therms for Winter)	148,031	$12,815.53	$1,390.98	12.18%	$55,068.25	$0.00	0.00%	$1,390.98	2.09%
SC 12 Distributed Generation Service - Non-Residential (Greater than 2,500,000 Therms for Summer)	376,366	$29,610.28	$3,597.95	13.83%	$140,009.99	$0.00	0.00%	$3,597.95	2.17%
SC 12 Distributed Generation Service - Non-Residential (Greater than 2,500,000 Therms for Winter)	376,366	$30,291.50	$3,214.06	11.87%	$140,009.99	$0.00	0.00%	$3,214.06	1.92%
SC 13 Distributed Generation - Residential	102	$53.35	$6.55	14.01%	$43.83	$0.00	0.00%	$6.55	7.23%

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Non-Heat and Heat
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	0	$22.96	$24.23	$1.28	5.56%	$0.00	$0.00	$0.00	0.00%	$22.96	$24.23	$1.28	5.56%
	1	$22.95	$24.25	$1.30	5.64%	$0.44	$0.44	$0.00	0.00%	$23.40	$24.69	$1.30	5.54%
	2	$22.95	$24.27	$1.32	5.73%	$0.88	$0.88	$0.00	0.00%	$23.83	$25.15	$1.32	5.52%
	3	$22.95	$24.28	$1.33	5.82%	$1.32	$1.32	$0.00	0.00%	$24.27	$25.60	$1.33	5.50%
	10	$29.00	$31.14	$2.14	7.36%	$4.41	$4.41	$0.00	0.00%	$33.42	$35.55	$2.14	6.39%
	50	$63.63	$70.33	$6.71	10.54%	$22.05	$22.05	$0.00	0.00%	$85.68	$92.38	$6.71	7.83%
Average	78	$69.12	$77.20	$8.08	11.69%	$34.40	$34.40	$0.00	0.00%	$103.52	$111.60	$8.08	7.81%
	100	$73.44	$82.60	$9.16	12.48%	$44.10	$44.10	$0.00	0.00%	$117.54	$126.71	$9.16	7.80%
	200	$93.07	$107.14	$14.08	15.12%	$88.21	$88.21	$0.00	0.00%	$181.27	$195.35	$14.08	7.77%
	300	$112.69	$131.68	$18.99	16.85%	$132.31	$132.31	$0.00	0.00%	$245.00	$263.99	$18.99	7.75%
	400	$132.32	$156.22	$23.90	18.06%	$176.41	$176.41	$0.00	0.00%	$308.74	$332.64	$23.90	7.74%
	500	$151.95	$180.76	$28.81	18.96%	$220.52	$220.52	$0.00	0.00%	$372.47	$401.28	$28.81	7.74%
	700	$191.21	$229.84	$38.64	20.21%	$308.72	$308.72	$0.00	0.00%	$499.93	$538.57	$38.64	7.73%
	1,000	$250.09	$303.46	$53.37	21.34%	$441.03	$441.03	$0.00	0.00%	$691.12	$744.50	$53.37	7.72%
*	2,000	$446.37	$548.86	$102.50	22.96%	$882.07	$882.07	$0.00	0.00%	$1,328.44	$1,430.93	$102.50	7.72%

RY 1		RY 2		Difference	Avg. Usage $ Change
First 3 or Less	$22.50		$23.75	$1.25	$1.25
Next 47 Therms per Therm	$0.85236		$0.94500	$0.09	$4.35
Over 50 Therms per Therm	$0.19652		$0.22527	$0.03	$0.81
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000200		$0.000000	-$0.000200	-$0.02
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340		$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700		$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.019590		$0.000000	$0.019590	$1.53
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.023275		$0.023275	$0.000000	$0.00
Monthly Cost of Gas	$0.417760		$0.417760	$0.000000	$0.00
Gross Receipts Tax					
Delivery	2.040820%		2.040820%	0.00%	$0.16
Supply	0.000000%		0.000000%	0.00%	$0.00

* There are an additional 0.05% of customers with usage above 2,000 Therms

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Non-Heat Reduced Rate (Tiers 1-4)
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

	Delivery				Commodity				Total			
Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
0	$19.90	$21.17	$1.28	6.41%	$0.00	$0.00	$0.00	0.00%	$19.90	$21.17	$1.28	6.41%
1	$19.89	$21.19	$1.30	6.51%	$0.44	$0.44	$0.00	0.00%	$20.33	$21.63	$1.30	6.37%
2	$19.89	$21.20	$1.32	6.61%	$0.88	$0.88	$0.00	0.00%	$20.77	$22.09	$1.32	6.33%
3	$19.89	$21.22	$1.33	6.71%	$1.32	$1.32	$0.00	0.00%	$21.21	$22.54	$1.33	6.29%
10	$25.94	$28.08	$2.14	8.23%	$4.41	$4.41	$0.00	0.00%	$30.35	$32.49	$2.14	7.03%
11	$26.81	$29.06	$2.25	8.39%	$4.85	$4.85	$0.00	0.00%	$31.66	$33.91	$2.25	7.10%
50	$60.56	$67.27	$6.71	11.08%	$22.05	$22.05	$0.00	0.00%	$82.62	$89.32	$6.71	8.12%
100	$70.38	$79.54	$9.16	13.02%	$44.10	$44.10	$0.00	0.00%	$114.48	$123.64	$9.16	8.00%
200	$90.01	$104.08	$14.08	15.64%	$88.21	$88.21	$0.00	0.00%	$178.21	$192.29	$14.08	7.90%
300	$109.63	$128.62	$18.99	17.32%	$132.31	$132.31	$0.00	0.00%	$241.94	$260.93	$18.99	7.85%
400	$129.26	$153.16	$23.90	18.49%	$176.41	$176.41	$0.00	0.00%	$305.67	$329.58	$23.90	7.82%
500	$148.89	$177.70	$28.81	19.35%	$220.52	$220.52	$0.00	0.00%	$369.41	$398.22	$28.81	7.80%
700	$188.14	$226.78	$38.64	20.54%	$308.72	$308.72	$0.00	0.00%	$496.87	$535.51	$38.64	7.78%
1,000	$247.03	$300.40	$53.37	21.61%	$441.03	$441.03	$0.00	0.00%	$688.06	$741.44	$53.37	7.76%
2,000	$443.31	$545.80	$102.50	23.12%	$882.07	$882.07	$0.00	0.00%	$1,325.37	$1,427.87	$102.50	7.73%

RY 1		RY 2	Difference	Avg. Usage $ Change
First 3 or Less	$19.50	$20.75	$1.25	$1.25
Next 47 Therms per Therm	$0.85236	$0.94500	$0.09	$0.74
Over 50 Therms per Therm	$0.19652	$0.22527	$0.03	$0.00
Delivery Service Adjustment				
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000200	$0.000000	-$0.000200	$0.00
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340	$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700	$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.019590	$0.000000	$0.019590	$0.22
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.023275	$0.023275	$0.000000	$0.00
Monthly Cost of Gas	$0.417760	$0.417760	$0.000000	$0.00
Gross Receipts Tax				
Delivery	2.040820%	2.040820%	0.00%	$0.04
Supply	0.000000%	0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:
RY1 Non-Heat Tiers : Tier 1-Tier 4: $3.00 RY2 Non-Heat Tiers : Tier 1-Tier 4: $3.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Heat Reduced Rate (Tier 1)
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	0	$19.90	$21.17	$1.28	6.41%	$0.00	$0.00	$0.00	0.00%	$19.90	$21.17	$1.28	6.41%
	1	$19.89	$21.19	$1.30	6.51%	$0.44	$0.44	$0.00	0.00%	$20.33	$21.63	$1.30	6.37%
	2	$19.89	$21.20	$1.32	6.61%	$0.88	$0.88	$0.00	0.00%	$20.77	$22.09	$1.32	6.33%
	3	$19.89	$21.22	$1.33	6.71%	$1.32	$1.32	$0.00	0.00%	$21.21	$22.54	$1.33	6.29%
	10	$25.94	$28.08	$2.14	8.23%	$4.41	$4.41	$0.00	0.00%	$30.35	$32.49	$2.14	7.03%
	50	$60.56	$67.27	$6.71	11.08%	$22.05	$22.05	$0.00	0.00%	$82.62	$89.32	$6.71	8.12%
Average	72	$64.88	$72.67	$7.79	12.00%	$31.75	$31.75	$0.00	0.00%	$96.64	$104.42	$7.79	8.06%
	100	$70.38	$79.54	$9.16	13.02%	$44.10	$44.10	$0.00	0.00%	$114.48	$123.64	$9.16	8.00%
	200	$90.01	$104.08	$14.08	15.64%	$88.21	$88.21	$0.00	0.00%	$178.21	$192.29	$14.08	7.90%
	300	$109.63	$128.62	$18.99	17.32%	$132.31	$132.31	$0.00	0.00%	$241.94	$260.93	$18.99	7.85%
	400	$129.26	$153.16	$23.90	18.49%	$176.41	$176.41	$0.00	0.00%	$305.67	$329.58	$23.90	7.82%
	500	$148.89	$177.70	$28.81	19.35%	$220.52	$220.52	$0.00	0.00%	$369.41	$398.22	$28.81	7.80%
	700	$188.14	$226.78	$38.64	20.54%	$308.72	$308.72	$0.00	0.00%	$496.87	$535.51	$38.64	7.78%
	1,000	$247.03	$300.40	$53.37	21.61%	$441.03	$441.03	$0.00	0.00%	$688.06	$741.44	$53.37	7.76%
	2,000	$443.31	$545.80	$102.50	23.12%	$882.07	$882.07	$0.00	0.00%	$1,325.37	$1,427.87	$102.50	7.73%

RY 1		RY 2	Difference	Avg. Usage $ Change
First 3 or Less	$19.50	$20.75	$1.25	$1.25
Next 47 Therms per Therm	$0.85236	$0.94500	$0.09	$4.35
Over 50 Therms per Therm	$0.19652	$0.22527	$0.03	$0.63
Delivery Service Adjustment				
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000200	$0.000000	-$0.000200	-$0.01
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340	$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700	$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.019590	$0.000000	$0.019590	$1.41
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.023275	$0.023275	$0.000000	$0.00
Monthly Cost of Gas	$0.417760	$0.417760	$0.000000	$0.00
Gross Receipts Tax				
Delivery	2.040820%	2.040820%	0.00%	$0.16
Supply	0.000000%	0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:
RY1 Residential Heating Tier 1: $3.00 RY2 Residential Heating Tier 1: $3.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Heat Reduced Rate (Tier 2)
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	0	$19.90	$13.19	($6.71)	-33.71%	$0.00	$0.00	$0.00	0.00%	$19.90	$13.19	($6.71)	-33.71%
	1	$19.89	$13.21	($6.69)	-33.62%	$0.44	$0.44	$0.00	0.00%	$20.33	$13.65	($6.69)	-32.89%
	2	$19.89	$13.22	($6.67)	-33.53%	$0.88	$0.88	$0.00	0.00%	$20.77	$14.10	($6.67)	-32.10%
	3	$19.89	$13.24	($6.65)	-33.43%	$1.32	$1.32	$0.00	0.00%	$21.21	$14.56	($6.65)	-31.35%
	10	$25.94	$20.10	($5.85)	-22.54%	$4.41	$4.41	$0.00	0.00%	$30.35	$24.51	($5.85)	-19.27%
	50	$60.56	$59.29	($1.28)	-2.11%	$22.05	$22.05	$0.00	0.00%	$82.62	$81.34	($1.28)	-1.54%
Average	72	$64.88	$64.69	($0.20)	-0.30%	$31.75	$31.75	$0.00	0.00%	$96.64	$96.44	($0.20)	-0.20%
	100	$70.38	$71.56	$1.18	1.68%	$44.10	$44.10	$0.00	0.00%	$114.48	$115.66	$1.18	1.03%
	200	$90.01	$96.10	$6.09	6.77%	$88.21	$88.21	$0.00	0.00%	$178.21	$184.30	$6.09	3.42%
	300	$109.63	$120.64	$11.00	10.04%	$132.31	$132.31	$0.00	0.00%	$241.94	$252.95	$11.00	4.55%
	400	$129.26	$145.18	$15.92	12.31%	$176.41	$176.41	$0.00	0.00%	$305.67	$321.59	$15.92	5.21%
	500	$148.89	$169.72	$20.83	13.99%	$220.52	$220.52	$0.00	0.00%	$369.41	$390.24	$20.83	5.64%
	700	$188.14	$218.80	$30.65	16.29%	$308.72	$308.72	$0.00	0.00%	$496.87	$527.52	$30.65	6.17%
	1,000	$247.03	$292.42	$45.39	18.37%	$441.03	$441.03	$0.00	0.00%	$688.06	$733.45	$45.39	6.60%
	2,000	$443.31	$537.82	$94.51	21.32%	$882.07	$882.07	$0.00	0.00%	$1,325.37	$1,419.89	$94.51	7.13%

RY 1		RY 2		Difference	Avg. Usage $ Change
First 3 or Less	$19.50		$12.93	($6.57)	($6.57)
Next 47 Therms per Therm	$0.85236		$0.94500	$0.09	$4.35
Over 50 Therms per Therm	$0.19652		$0.22527	$0.03	$0.63
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000200		$0.000000	-$0.000200	-$0.01
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340		$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700		$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.019590		$0.000000	$0.019590	$1.41
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.023275		$0.023275	$0.000000	$0.00
Monthly Cost of Gas	$0.417760		$0.417760	$0.000000	$0.00
Gross Receipts Tax					
Delivery	2.040820%		2.040820%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:
RY1 Residential Heating Tier 2: $3.00 RY2 Residential Heating Tier 2: $10.82

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Heat Reduced Rate (Tier 3)
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	0	($0.39)	($8.89)	($8.50)	-2155.59%	$0.00	$0.00	$0.00	0.00%	($0.39)	($8.89)	($8.50)	-2155.59%
	1	($0.40)	($8.88)	($8.48)	-2127.62%	$0.44	$0.44	$0.00	0.00%	$0.04	($8.44)	($8.48)	-19969.28%
	2	($0.40)	($8.86)	($8.46)	-2100.25%	$0.88	$0.88	$0.00	0.00%	$0.48	($7.98)	($8.46)	-1765.32%
	3	($0.41)	($8.85)	($8.44)	-2073.45%	$1.32	$1.32	$0.00	0.00%	$0.92	($7.52)	($8.44)	-921.42%
	10	$5.65	($1.99)	($7.64)	-135.19%	$4.41	$4.41	$0.00	0.00%	$10.06	$2.42	($7.64)	-75.93%
	50	$40.27	$37.20	($3.07)	-7.62%	$22.05	$22.05	$0.00	0.00%	$62.32	$59.26	($3.07)	-4.92%
Average	72	$44.59	$42.60	($1.99)	-4.46%	$31.75	$31.75	$0.00	0.00%	$76.34	$74.36	($1.99)	-2.60%
	100	$50.09	$49.47	($0.61)	-1.22%	$44.10	$44.10	$0.00	0.00%	$94.19	$93.58	($0.61)	-0.65%
	200	$69.71	$74.01	$4.30	6.17%	$88.21	$88.21	$0.00	0.00%	$157.92	$162.22	$4.30	2.72%
	300	$89.34	$98.55	$9.21	10.31%	$132.31	$132.31	$0.00	0.00%	$221.65	$230.86	$9.21	4.16%
	400	$108.97	$123.09	$14.13	12.96%	$176.41	$176.41	$0.00	0.00%	$285.38	$299.51	$14.13	4.95%
	500	$128.60	$147.63	$19.04	14.80%	$220.52	$220.52	$0.00	0.00%	$349.11	$368.15	$19.04	5.45%
	700	$167.85	$196.71	$28.86	17.19%	$308.72	$308.72	$0.00	0.00%	$476.58	$505.44	$28.86	6.06%
	1,000	$226.74	$270.33	$43.60	19.23%	$441.03	$441.03	$0.00	0.00%	$667.77	$711.37	$43.60	6.53%
	2,000	$423.01	$515.73	$92.72	21.92%	$882.07	$882.07	$0.00	0.00%	$1,305.08	$1,397.80	$92.72	7.10%

RY 1		RY 2	Difference	Avg. Usage $ Change
First 3 or Less	-$0.39	-$8.72	($8.33)	-$8.33
Next 47 Therms per Therm	$0.85236	$0.94500	$0.09	$4.35
Over 50 Therms per Therm	$0.19652	$0.22527	$0.03	$0.63
Delivery Service Adjustment				
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000200	$0.000000	-$0.000200	-$0.01
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340	$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700	$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.019590	$0.000000	$0.019590	$1.41
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.023275	$0.023275	$0.000000	$0.00
Monthly Cost of Gas	$0.417760	$0.417760	$0.000000	$0.00
Gross Receipts Tax				
Delivery	2.040820%	2.040820%	0.00%	-$0.04
Supply	0.000000%	0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:
RY1 Residential Heating Tier 3: $22.89 RY2 Residential Heating Tier 3: $32.47

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Heat Reduced Rate (Tier 4)
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	0	$3.03	($5.47)	($8.50)	-280.36%	$0.00	$0.00	$0.00	0.00%	$3.03	($5.47)	($8.50)	-280.36%
	1	$3.03	($5.45)	($8.48)	-280.11%	$0.44	$0.44	$0.00	0.00%	$3.47	($5.01)	($8.48)	-244.49%
	2	$3.02	($5.44)	($8.46)	-279.84%	$0.88	$0.88	$0.00	0.00%	$3.91	($4.55)	($8.46)	-216.64%
	3	$3.02	($5.42)	($8.44)	-279.58%	$1.32	$1.32	$0.00	0.00%	$4.34	($4.10)	($8.44)	-194.39%
	10	$9.08	$1.44	($7.64)	-84.17%	$4.41	$4.41	$0.00	0.00%	$13.49	$5.85	($7.64)	-56.65%
	50	$43.70	$40.63	($3.07)	-7.02%	$22.05	$22.05	$0.00	0.00%	$65.75	$62.68	($3.07)	-4.67%
Average	72	$48.02	$46.03	($1.99)	-4.14%	$31.75	$31.75	$0.00	0.00%	$79.77	$77.78	($1.99)	-2.49%
	100	$53.51	$52.90	($0.61)	-1.14%	$44.10	$44.10	$0.00	0.00%	$97.61	$97.00	($0.61)	-0.63%
	200	$73.14	$77.44	$4.30	5.88%	$88.21	$88.21	$0.00	0.00%	$161.35	$165.65	$4.30	2.67%
	300	$92.77	$101.98	$9.21	9.93%	$132.31	$132.31	$0.00	0.00%	$225.08	$234.29	$9.21	4.09%
	400	$112.39	$126.52	$14.13	12.57%	$176.41	$176.41	$0.00	0.00%	$288.81	$302.93	$14.13	4.89%
	500	$132.02	$151.06	$19.04	14.42%	$220.52	$220.52	$0.00	0.00%	$352.54	$371.58	$19.04	5.40%
	700	$171.28	$200.14	$28.86	16.85%	$308.72	$308.72	$0.00	0.00%	$480.00	$508.86	$28.86	6.01%
	1,000	$230.16	$273.76	$43.60	18.94%	$441.03	$441.03	$0.00	0.00%	$671.20	$714.79	$43.60	6.50%
	2,000	$426.44	$519.16	$92.72	21.74%	$882.07	$882.07	$0.00	0.00%	$1,308.51	$1,401.23	$92.72	7.09%

RY 1		RY 2	Difference	Avg. Usage $ Change
First 3 or Less	$2.97	-$5.36	($8.33)	($8.33)
Next 47 Therms per Therm	$0.85236	$0.94500	$0.09	$4.35
Over 50 Therms per Therm	$0.19652	$0.22527	$0.03	$0.63
Delivery Service Adjustment				
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000200	$0.000000	-$0.000200	-$0.01
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340	$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700	$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.019590	$0.000000	$0.019590	$1.41
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.023275	$0.023275	$0.000000	$0.00
Monthly Cost of Gas	$0.417760	$0.417760	$0.000000	$0.00
Gross Receipts Tax				
Delivery	2.040820%	2.040820%	0.00%	-$0.04
Supply	0.000000%	0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:

RY1 Residential Heating Tier 4: $19.53

RY2 Residential Heating Tier 4: $29.11

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 2 Small General
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	0	$28.60	$28.60	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$28.60	$28.60	$0.00	0.00%
	1	$28.59	$28.60	$0.01	0.04%	$0.43	$0.43	$0.00	0.00%	$29.02	$29.03	$0.01	0.04%
	2	$28.58	$28.60	$0.02	0.09%	$0.86	$0.86	$0.00	0.00%	$29.44	$29.47	$0.02	0.08%
	3	$28.57	$28.61	$0.04	0.13%	$1.29	$1.29	$0.00	0.00%	$29.86	$29.90	$0.04	0.12%
	10	$31.84	$32.44	$0.59	1.87%	$4.31	$4.31	$0.00	0.00%	$36.15	$36.75	$0.59	1.65%
	50	$50.55	$54.33	$3.78	7.48%	$21.54	$21.54	$0.00	0.00%	$72.09	$75.87	$3.78	5.25%
	100	$73.92	$81.69	$7.77	10.51%	$43.09	$43.09	$0.00	0.00%	$117.01	$124.77	$7.77	6.64%
Average	356	$179.19	$205.32	$26.13	14.58%	$153.38	$153.38	$0.00	0.00%	$332.58	$358.71	$26.13	7.86%
	500	$219.19	$252.94	$33.75	15.40%	$215.43	$215.43	$0.00	0.00%	$434.62	$468.37	$33.75	7.77%
	1,000	$358.07	$418.28	$60.22	16.82%	$430.86	$430.86	$0.00	0.00%	$788.92	$849.14	$60.22	7.63%
	1,500	$496.94	$583.62	$86.68	17.44%	$646.28	$646.28	$0.00	0.00%	$1,143.23	$1,229.91	$86.68	7.58%
	2,000	$635.82	$748.97	$113.15	17.80%	$861.71	$861.71	$0.00	0.00%	$1,497.53	$1,610.68	$113.15	7.56%
	3,000	$913.57	$1,079.65	$166.08	18.18%	$1,292.57	$1,292.57	$0.00	0.00%	$2,206.14	$2,372.22	$166.08	7.53%
	4,000	$1,191.32	$1,410.33	$219.01	18.38%	$1,723.42	$1,723.42	$0.00	0.00%	$2,914.75	$3,133.75	$219.01	7.51%
	5,000	$1,469.07	$1,741.01	$271.94	18.51%	$2,154.28	$2,154.28	$0.00	0.00%	$3,623.35	$3,895.29	$271.94	7.51%
	7,500	$1,820.83	$2,177.67	$356.84	19.60%	$3,231.42	$3,231.42	$0.00	0.00%	$5,052.25	$5,409.09	$356.84	7.06%
*	10,000	$2,172.58	$2,614.32	$441.74	20.33%	$4,308.56	$4,308.56	$0.00	0.00%	$6,481.14	$6,922.88	$441.74	6.82%

RY 1		RY 2	Difference	Avg. Usage $ Change
First 3 or Less	$28.60	$28.60	$0.00	$0.00
Next 277 Therms per Therm	$0.47764	$0.54494	$0.07	$18.64
Next 4,720 Therms per Therm	$0.28783	$0.32838	$0.04	$3.08
Over 5,000 Therms per Therm	$0.15078	$0.17236	$0.02	$0.00
Delivery Service Adjustment				
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000110	$0.000000	-$0.000110	-$0.04
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.001490	$0.001490	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000630	$0.000630	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.012490	$0.000000	$0.012490	$4.45
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.015316	$0.015316	$0.000000	$0.00
Monthly Cost of Gas	$0.415540	$0.415540	$0.000000	$0.00
Gross Receipts Tax				
Delivery	0.000000%	0.000000%	0.00%	$0.00
Supply	0.000000%	0.000000%	0.00%	$0.00

* There are an additional 0.13% of customers with usage above 10,000 Therms

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 5 Firm Gas Sales and Transportation
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	100	$799.52	$800.08	$0.56	0.07%	$39.47	$39.47	$0.00	0.00%	$838.98	$839.55	$0.56	0.07%
	500	$842.95	$850.83	$7.88	0.93%	$197.33	$197.33	$0.00	0.00%	$1,040.27	$1,048.15	$7.88	0.76%
	1,000	$897.23	$914.26	$17.03	1.90%	$394.65	$394.65	$0.00	0.00%	$1,291.88	$1,308.91	$17.03	1.32%
	5,000	$1,331.52	$1,421.71	$90.19	6.77%	$1,973.26	$1,973.26	$0.00	0.00%	$3,304.78	$3,394.97	$90.19	2.73%
	10,000	$1,874.38	$2,056.02	$181.64	9.69%	$3,946.52	$3,946.52	$0.00	0.00%	$5,820.90	$6,002.53	$181.64	3.12%
	20,000	$2,960.10	$3,324.64	$364.54	12.31%	$7,893.03	$7,893.03	$0.00	0.00%	$10,853.13	$11,217.67	$364.54	3.36%
	30,000	$4,045.82	$4,593.26	$547.44	13.53%	$11,839.55	$11,839.55	$0.00	0.00%	$15,885.37	$16,432.81	$547.44	3.45%
Average	41,005	$5,240.66	$5,989.37	$748.72	14.29%	$16,182.69	$16,182.69	$0.00	0.00%	$21,423.35	$22,172.07	$748.72	3.49%
	50,000	$6,217.26	$7,130.50	$913.24	14.69%	$19,732.58	$19,732.58	$0.00	0.00%	$25,949.85	$26,863.08	$913.24	3.52%
	60,000	$7,302.98	$8,399.12	$1,096.14	15.01%	$23,679.10	$23,679.10	$0.00	0.00%	$30,982.08	$32,078.22	$1,096.14	3.54%
	70,000	$8,388.70	$9,667.74	$1,279.04	15.25%	$27,625.62	$27,625.62	$0.00	0.00%	$36,014.32	$37,293.35	$1,279.04	3.55%
	80,000	$9,474.42	$10,936.36	$1,461.94	15.43%	$31,572.13	$31,572.13	$0.00	0.00%	$41,046.56	$42,508.49	$1,461.94	3.56%
	90,000	$10,560.14	$12,204.98	$1,644.84	15.58%	$35,518.65	$35,518.65	$0.00	0.00%	$46,078.79	$47,723.63	$1,644.84	3.57%
	100,000	$11,645.86	$13,473.60	$1,827.74	15.69%	$39,465.17	$39,465.17	$0.00	0.00%	$51,111.03	$52,938.77	$1,827.74	3.58%
	200,000	$22,503.06	$26,159.80	$3,656.74	16.25%	$78,930.34	$78,930.34	$0.00	0.00%	$101,433.40	$105,090.13	$3,656.74	3.61%
	300,000	$33,360.26	$38,846.00	$5,485.74	16.44%	$118,395.50	$118,395.50	$0.00	0.00%	$151,755.77	$157,241.50	$5,485.74	3.61%

RY 1		RY 2			Avg. Usage
				Difference	$ Change
First 100 or Less	$800.00		$800.00	$0.00	$0.00
Over 100 Therms per Therm	$0.11339		$0.12603	$0.01	$517.04
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000030		$0.000000	-$0.000030	-$1.23
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Energy Efficiency Program Costs (ETIP) Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.000370		$0.000370	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000280		$0.000280	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.005680		$0.000000	$0.005680	$232.91
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014522		$0.014522	$0.000000	$0.00
Monthly Cost of Gas	$0.380130		$0.380130	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 7 Small Volume Firm Gas Sales and Transportation
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	2,100	$356.88	$376.56	$19.68	5.51%	$866.77	$866.77	$0.00	0.00%	$1,223.65	$1,243.33	$19.68	1.61%
	2,500	$559.89	$672.99	$113.09	20.20%	$1,031.87	$1,031.87	$0.00	0.00%	$1,591.77	$1,704.86	$113.09	7.10%
	3,000	$738.98	$876.02	$137.04	18.54%	$1,238.25	$1,238.25	$0.00	0.00%	$1,977.23	$2,114.27	$137.04	6.93%
	3,500	$918.07	$1,079.06	$160.99	17.54%	$1,444.62	$1,444.62	$0.00	0.00%	$2,362.69	$2,523.68	$160.99	6.81%
	4,000	$1,097.15	$1,282.10	$184.94	16.86%	$1,650.99	$1,650.99	$0.00	0.00%	$2,748.15	$2,933.09	$184.94	6.73%
	4,500	$1,217.27	$1,420.23	$202.96	16.67%	$1,857.37	$1,857.37	$0.00	0.00%	$3,074.64	$3,277.60	$202.96	6.60%
	5,000	$1,298.08	$1,515.10	$217.01	16.72%	$2,063.74	$2,063.74	$0.00	0.00%	$3,361.83	$3,578.84	$217.01	6.46%
	6,000	$1,459.71	$1,704.83	$245.12	16.79%	$2,476.49	$2,476.49	$0.00	0.00%	$3,936.20	$4,181.32	$245.12	6.23%
	7,000	$1,621.33	$1,894.56	$273.23	16.85%	$2,889.24	$2,889.24	$0.00	0.00%	$4,510.57	$4,783.80	$273.23	6.06%
	8,000	$1,782.95	$2,084.29	$301.34	16.90%	$3,301.99	$3,301.99	$0.00	0.00%	$5,084.94	$5,386.28	$301.34	5.93%
Average	9,212	$1,978.84	$2,314.25	$335.41	16.95%	$3,802.24	$3,802.24	$0.00	0.00%	$5,781.08	$6,116.49	$335.41	5.80%
	10,000	$2,106.19	$2,463.76	$357.56	16.98%	$4,127.49	$4,127.49	$0.00	0.00%	$6,233.68	$6,591.24	$357.56	5.74%
	20,000	$3,722.41	$4,361.08	$638.66	17.16%	$8,254.97	$8,254.97	$0.00	0.00%	$11,977.39	$12,616.05	$638.66	5.33%
	30,000	$5,338.63	$6,258.40	$919.76	17.23%	$12,382.46	$12,382.46	$0.00	0.00%	$17,721.09	$18,640.86	$919.76	5.19%

RY 1		RY 2		Difference	Avg. Usage $ Change
First 2,100 or Less	$375.00		$375.00	$0.00	$0.00
Next 400 Therms per Therm	$0.51616		$0.74033	$0.22	$89.67
Next 1,700 Therms per Therm	$0.36680		$0.40533	$0.04	$65.50
Over 4,200 Therms per Therm	$0.17025		$0.18899	$0.02	$93.92
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000060		$0.000000	-$0.000060	-$0.55
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000560		$0.000560	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.009430		$0.000000	$0.009430	$86.87
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014919		$0.014919	$0.000000	$0.00
Monthly Cost of Gas	$0.397830		$0.397830	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 8 Gas Sales and Transportation Service with Standby Sales
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	100	$1,784.60	$1,785.05	$0.46	0.03%	$39.69	$39.69	$0.00	0.00%	$1,824.29	$1,824.75	$0.46	0.03%
	500	$1,829.38	$1,836.02	$6.64	0.36%	$198.46	$198.46	$0.00	0.00%	$2,027.83	$2,034.47	$6.64	0.33%
	1,000	$1,885.35	$1,899.72	$14.36	0.76%	$396.91	$396.91	$0.00	0.00%	$2,282.26	$2,296.63	$14.36	0.63%
	5,000	$2,333.16	$2,409.32	$76.16	3.26%	$1,984.56	$1,984.56	$0.00	0.00%	$4,317.72	$4,393.88	$76.16	1.76%
	10,000	$2,892.92	$3,046.33	$153.41	5.30%	$3,969.11	$3,969.11	$0.00	0.00%	$6,862.03	$7,015.45	$153.41	2.24%
	50,000	$7,371.00	$8,142.41	$771.41	10.47%	$19,845.56	$19,845.56	$0.00	0.00%	$27,216.56	$27,987.98	$771.41	2.83%
	100,000	$12,968.60	$14,512.51	$1,543.91	11.91%	$39,691.12	$39,691.12	$0.00	0.00%	$52,659.73	$54,203.64	$1,543.91	2.93%
	200,000	$23,481.80	$26,507.71	$3,025.91	12.89%	$79,382.25	$79,382.25	$0.00	0.00%	$102,864.05	$105,889.96	$3,025.91	2.94%
Average	239,902	$27,676.78	$31,294.04	$3,617.26	13.07%	$95,219.80	$95,219.80	$0.00	0.00%	$122,896.58	$126,513.84	$3,617.26	2.94%
	330,000	$37,148.96	$42,101.47	$4,952.51	13.33%	$130,980.71	$130,980.71	$0.00	0.00%	$168,129.67	$173,082.19	$4,952.51	2.95%
	345,000	$38,725.94	$43,900.75	$5,174.81	13.36%	$136,934.38	$136,934.38	$0.00	0.00%	$175,660.32	$180,835.14	$5,174.81	2.95%
	350,000	$39,251.60	$44,500.51	$5,248.91	13.37%	$138,918.94	$138,918.94	$0.00	0.00%	$178,170.54	$183,419.45	$5,248.91	2.95%
	400,000	$44,508.20	$50,498.11	$5,989.91	13.46%	$158,764.50	$158,764.50	$0.00	0.00%	$203,272.70	$209,262.61	$5,989.91	2.95%
	450,000	$49,764.80	$56,495.71	$6,730.91	13.53%	$178,610.06	$178,610.06	$0.00	0.00%	$228,374.86	$235,105.78	$6,730.91	2.95%
	500,000	$55,021.40	$62,493.31	$7,471.91	13.58%	$198,455.62	$198,455.62	$0.00	0.00%	$253,477.03	$260,948.94	$7,471.91	2.95%
	550,000	$59,528.50	$67,671.41	$8,142.91	13.68%	$218,301.19	$218,301.19	$0.00	0.00%	$277,829.69	$285,972.60	$8,142.91	2.93%
	600,000	$64,035.60	$72,849.51	$8,813.91	13.76%	$238,146.75	$238,146.75	$0.00	0.00%	$302,182.35	$310,996.26	$8,813.91	2.92%
	700,000	$73,049.80	$83,205.71	$10,155.91	13.90%	$277,837.87	$277,837.87	$0.00	0.00%	$350,887.68	$361,043.59	$10,155.91	2.89%
	800,000	$82,064.00	$93,561.91	$11,497.91	14.01%	$317,529.00	$317,529.00	$0.00	0.00%	$399,593.00	$411,090.91	$11,497.91	2.88%
	900,000	$91,078.20	$103,918.11	$12,839.91	14.10%	$357,220.12	$357,220.12	$0.00	0.00%	$448,298.33	$461,138.24	$12,839.91	2.86%
	1,000,000	$100,092.40	$114,274.31	$14,181.91	14.17%	$396,911.25	$396,911.25	$0.00	0.00%	$497,003.65	$511,185.56	$14,181.91	2.85%

RY 1		RY 2	Difference	Avg. Usage $ Change
First 100 or Less	$1,785.00	$1,785.00	$0.00	$0.00
Next 99,900 Therms per Therm	$0.11599	$0.12686	$0.01	$1,085.91
Next 400,000 Therms per Therm	$0.10917	$0.11941	$0.01	$1,432.60
Over 500,000 Therms per Therm	$0.09418	$0.10302	$0.01	$0.00
Delivery Service Adjustment				
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000040	$0.000000	-$0.000040	-$9.60
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Energy Efficiency Program Costs (ETIP) Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.000080	$0.000080	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000280	$0.000280	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.004620	$0.000000	$0.004620	$1,108.35
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014571	$0.014571	$0.000000	$0.00
Monthly Cost of Gas	$0.382340	$0.382340	$0.000000	$0.00
Gross Receipts Tax				
Delivery	0.000000%	0.000000%	0.00%	$0.00
Supply	0.000000%	0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (< 250,000 Therms for Summer)
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

	Delivery				Commodity				Total			
Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
0	$230.00	$230.00	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$230.00	$230.00	$0.00	0.00%
3	$229.99	$230.00	$0.01	0.01%	$1.12	$1.12	$0.00	0.00%	$231.10	$231.12	$0.01	0.01%
100	$236.44	$237.09	$0.65	0.27%	$37.20	$37.20	$0.00	0.00%	$273.64	$274.29	$0.65	0.24%
500	$263.04	$266.30	$3.26	1.24%	$186.00	$186.00	$0.00	0.00%	$449.04	$452.31	$3.26	0.73%
1,000	$296.29	$302.82	$6.53	2.21%	$372.00	$372.00	$0.00	0.00%	$668.30	$674.83	$6.53	0.98%
5,000	$562.30	$594.99	$32.69	5.81%	$1,860.02	$1,860.02	$0.00	0.00%	$2,422.32	$2,455.02	$32.69	1.35%
Average 7,559	$732.48	$781.91	$49.43	6.75%	$2,811.98	$2,811.98	$0.00	0.00%	$3,544.46	$3,593.89	$49.43	1.39%
20,000	$1,559.83	$1,690.62	$130.79	8.39%	$7,440.10	$7,440.10	$0.00	0.00%	$8,999.93	$9,130.72	$130.79	1.45%
40,000	$2,889.87	$3,151.46	$261.59	9.05%	$14,880.20	$14,880.20	$0.00	0.00%	$17,770.06	$18,031.66	$261.59	1.47%
60,000	$4,219.91	$4,612.30	$392.39	9.30%	$22,320.29	$22,320.29	$0.00	0.00%	$26,540.20	$26,932.59	$392.39	1.48%
80,000	$5,549.95	$6,073.14	$523.19	9.43%	$29,760.39	$29,760.39	$0.00	0.00%	$35,310.34	$35,833.53	$523.19	1.48%
100,000	$6,879.99	$7,533.98	$653.99	9.51%	$37,200.49	$37,200.49	$0.00	0.00%	$44,080.48	$44,734.47	$653.99	1.48%
120,000	$8,210.03	$8,994.82	$784.79	9.56%	$44,640.59	$44,640.59	$0.00	0.00%	$52,850.61	$53,635.41	$784.79	1.48%
140,000	$9,540.07	$10,455.66	$915.59	9.60%	$52,080.68	$52,080.68	$0.00	0.00%	$61,620.75	$62,536.34	$915.59	1.49%
160,000	$10,870.11	$11,916.50	$1,046.39	9.63%	$59,520.78	$59,520.78	$0.00	0.00%	$70,390.89	$71,437.28	$1,046.39	1.49%
180,000	$12,200.15	$13,377.34	$1,177.19	9.65%	$66,960.88	$66,960.88	$0.00	0.00%	$79,161.03	$80,338.22	$1,177.19	1.49%

RY 1		RY 2		Difference	Avg. Usage $ Change
First 3 or Less	$230.00		$230.00	$0.00	$0.00
Over 3 Therms per Therm	$0.07040		$0.07264	$0.00	$16.93
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000000	-$0.000020	-$0.15
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.004320		$0.000000	$0.004320	$32.65
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014025		$0.014025	$0.000000	$0.00
Monthly Cost of Gas	$0.357980		$0.357980	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (< 250,000 Therms for Winter)
Rate Year One vs. Rate Year Two
Based on December 27, 2023 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	0	$230.00	$230.00	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$230.00	$230.00	$0.00	0.00%
	3	$229.99	$230.00	$0.01	0.01%	$1.12	$1.12	$0.00	0.00%	$231.10	$231.12	$0.01	0.01%
	100	$238.48	$238.70	$0.22	0.09%	$37.20	$37.20	$0.00	0.00%	$275.68	$275.90	$0.22	0.08%
	500	$273.49	$274.58	$1.09	0.40%	$186.00	$186.00	$0.00	0.00%	$459.49	$460.59	$1.09	0.24%
	1,000	$317.26	$319.43	$2.18	0.69%	$372.00	$372.00	$0.00	0.00%	$689.26	$691.44	$2.18	0.32%
	5,000	$667.39	$678.24	$10.86	1.63%	$1,860.02	$1,860.02	$0.00	0.00%	$2,527.41	$2,538.27	$10.86	0.43%
Average	7,559	$891.38	$907.79	$16.41	1.84%	$2,811.98	$2,811.98	$0.00	0.00%	$3,703.36	$3,719.77	$16.41	0.44%
	10,000	$2,019.35	$2,019.75	$0.41	0.02%	$3,720.05	$3,720.05	$0.00	0.00%	$5,739.39	$5,739.80	$0.41	0.01%
	40,000	$3,731.01	$3,817.81	$86.81	2.33%	$14,880.20	$14,880.20	$0.00	0.00%	$18,611.20	$18,698.01	$86.81	0.47%
	60,000	$5,481.65	$5,611.85	$130.21	2.38%	$22,320.29	$22,320.29	$0.00	0.00%	$27,801.94	$27,932.14	$130.21	0.47%
	80,000	$7,232.29	$7,405.89	$173.61	2.40%	$29,760.39	$29,760.39	$0.00	0.00%	$36,992.68	$37,166.28	$173.61	0.47%
	100,000	$8,982.93	$9,199.93	$217.01	2.42%	$37,200.49	$37,200.49	$0.00	0.00%	$46,183.41	$46,400.42	$217.01	0.47%
	120,000	$10,733.57	$10,993.97	$260.41	2.43%	$44,640.59	$44,640.59	$0.00	0.00%	$55,374.15	$55,634.56	$260.41	0.47%
	140,000	$12,484.21	$12,788.01	$303.81	2.43%	$52,080.68	$52,080.68	$0.00	0.00%	$64,564.89	$64,868.69	$303.81	0.47%
	160,000	$14,234.85	$14,582.05	$347.21	2.44%	$59,520.78	$59,520.78	$0.00	0.00%	$73,755.63	$74,102.83	$347.21	0.47%
	180,000	$15,985.49	$16,376.09	$390.61	2.44%	$66,960.88	$66,960.88	$0.00	0.00%	$82,946.36	$83,336.97	$390.61	0.47%

RY 1		RY 2		Difference	Avg. Usage $ Change
First 3 or Less	$230.00		$230.00	$0.00	$0.00
Over 3 Therms per Therm	$0.09143		$0.08930	($0.00)	-$16.09
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000000	-$0.000020	-$0.15
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.004320		$0.000000	$0.004320	$32.65
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014025		$0.014025	$0.000000	$0.00
Monthly Cost of Gas	$0.357980		$0.357980	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (250,000 - 1,000,000 Therms for Summer)
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	0	$575.00	$575.00	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$575.00	$575.00	$0.00	0.00%
	3	$574.99	$575.00	$0.01	0.00%	$1.12	$1.12	$0.00	0.00%	$576.10	$576.12	$0.01	0.00%
	100	$580.61	$581.99	$1.38	0.24%	$37.20	$37.20	$0.00	0.00%	$617.81	$619.19	$1.38	0.22%
	500	$603.81	$610.82	$7.02	1.16%	$186.00	$186.00	$0.00	0.00%	$789.81	$796.82	$7.02	0.89%
	1,000	$632.80	$646.86	$14.06	2.22%	$372.00	$372.00	$0.00	0.00%	$1,004.80	$1,018.86	$14.06	1.40%
	10,000	$1,154.63	$1,295.50	$140.87	12.20%	$3,720.05	$3,720.05	$0.00	0.00%	$4,874.68	$5,015.55	$140.87	2.89%
	20,000	$1,734.45	$2,016.22	$281.77	16.25%	$7,440.10	$7,440.10	$0.00	0.00%	$9,174.55	$9,456.32	$281.77	3.07%
Average	30,064	$2,317.99	$2,741.56	$423.57	18.27%	$11,183.95	$11,183.95	$0.00	0.00%	$13,501.94	$13,925.51	$423.57	3.14%
	40,000	$2,894.09	$3,457.66	$563.57	19.47%	$14,880.20	$14,880.20	$0.00	0.00%	$17,774.29	$18,337.86	$563.57	3.17%
	50,000	$3,473.91	$4,178.38	$704.47	20.28%	$18,600.24	$18,600.24	$0.00	0.00%	$22,074.16	$22,778.63	$704.47	3.19%
	60,000	$4,053.73	$4,899.10	$845.37	20.85%	$22,320.29	$22,320.29	$0.00	0.00%	$26,374.03	$27,219.40	$845.37	3.21%
	70,000	$4,633.55	$5,619.82	$986.27	21.29%	$26,040.34	$26,040.34	$0.00	0.00%	$30,673.90	$31,660.17	$986.27	3.22%
	80,000	$5,213.37	$6,340.54	$1,127.17	21.62%	$29,760.39	$29,760.39	$0.00	0.00%	$34,973.76	$36,100.94	$1,127.17	3.22%
	90,000	$5,793.19	$7,061.26	$1,268.07	21.89%	$33,480.44	$33,480.44	$0.00	0.00%	$39,273.63	$40,541.70	$1,268.07	3.23%
	100,000	$6,373.01	$7,781.98	$1,408.97	22.11%	$37,200.49	$37,200.49	$0.00	0.00%	$43,573.50	$44,982.47	$1,408.97	3.23%
	110,000	$6,952.83	$8,502.70	$1,549.87	22.29%	$40,920.54	$40,920.54	$0.00	0.00%	$47,873.37	$49,423.24	$1,549.87	3.24%
	120,000	$7,532.65	$9,223.42	$1,690.77	22.45%	$44,640.59	$44,640.59	$0.00	0.00%	$52,173.24	$53,864.01	$1,690.77	3.24%
	130,000	$8,112.47	$9,944.14	$1,831.67	22.58%	$48,360.63	$48,360.63	$0.00	0.00%	$56,473.11	$58,304.78	$1,831.67	3.24%

RY 1		RY 2		Difference	Avg. Usage $ Change
First 3 or Less	$575.00		$575.00	$0.00	$0.00
Over 3 Therms per Therm	$0.06188		$0.07167	$0.01	$294.30
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000000	-$0.000020	-$0.60
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.004320		$0.000000	$0.004320	$129.88
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014025		$0.014025	$0.000000	$0.00
Monthly Cost of Gas	$0.357980		$0.357980	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (250,000 - 1,000,000 Therms for Winter)
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
		RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	Therm Usage												
	0	$575.00	$575.00	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$575.00	$575.00	$0.00	0.00%
	3	$574.99	$575.00	$0.01	0.00%	$1.12	$1.12	$0.00	0.00%	$576.10	$576.12	$0.01	0.00%
	100	$581.76	$582.76	$1.00	0.17%	$37.20	$37.20	$0.00	0.00%	$618.96	$619.96	$1.00	0.16%
	500	$609.67	$614.75	$5.07	0.83%	$186.00	$186.00	$0.00	0.00%	$795.68	$800.75	$5.07	0.64%
	1,000	$644.57	$654.73	$10.16	1.58%	$372.00	$372.00	$0.00	0.00%	$1,016.58	$1,026.74	$10.16	1.00%
	10,000	$1,272.70	$1,374.48	$101.78	8.00%	$3,720.05	$3,720.05	$0.00	0.00%	$4,992.75	$5,094.53	$101.78	2.04%
	20,000	$1,970.62	$2,174.20	$203.58	10.33%	$7,440.10	$7,440.10	$0.00	0.00%	$9,410.72	$9,614.30	$203.58	2.16%
Average	30,064	$2,673.01	$2,979.04	$306.03	11.45%	$11,183.95	$11,183.95	$0.00	0.00%	$13,856.96	$14,162.99	$306.03	2.21%
	40,000	$3,366.46	$3,773.64	$407.18	12.10%	$14,880.20	$14,880.20	$0.00	0.00%	$18,246.65	$18,653.84	$407.18	2.23%
	50,000	$4,064.38	$4,573.36	$508.98	12.52%	$18,600.24	$18,600.24	$0.00	0.00%	$22,664.62	$23,173.61	$508.98	2.25%
	60,000	$4,762.30	$5,373.08	$610.78	12.83%	$22,320.29	$22,320.29	$0.00	0.00%	$27,082.59	$27,693.37	$610.78	2.26%
	70,000	$5,460.22	$6,172.80	$712.58	13.05%	$26,040.34	$26,040.34	$0.00	0.00%	$31,500.56	$32,213.14	$712.58	2.26%
	80,000	$6,158.14	$6,972.52	$814.38	13.22%	$29,760.39	$29,760.39	$0.00	0.00%	$35,918.53	$36,732.91	$814.38	2.27%
	90,000	$6,856.06	$7,772.24	$916.18	13.36%	$33,480.44	$33,480.44	$0.00	0.00%	$40,336.50	$41,252.68	$916.18	2.27%
	100,000	$7,553.98	$8,571.96	$1,017.98	13.48%	$37,200.49	$37,200.49	$0.00	0.00%	$44,754.47	$45,772.45	$1,017.98	2.27%
	110,000	$8,251.90	$9,371.68	$1,119.78	13.57%	$40,920.54	$40,920.54	$0.00	0.00%	$49,172.44	$50,292.22	$1,119.78	2.28%
	120,000	$8,949.82	$10,171.40	$1,221.58	13.65%	$44,640.59	$44,640.59	$0.00	0.00%	$53,590.40	$54,811.99	$1,221.58	2.28%
	130,000	$9,647.74	$10,971.12	$1,323.38	13.72%	$48,360.63	$48,360.63	$0.00	0.00%	$58,008.37	$59,331.76	$1,323.38	2.28%

RY 1	RY 2	Difference	Avg. Usage $ Change
First 3 or Less	$575.00	$575.00	$0.00	$0.00
Over 3 Therms per Therm	$0.07369	$0.07957	$0.01	$176.76
Delivery Service Adjustment			
Net Revenue Sharing	$0.000000	$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020	$0.000000	-$0.000020	-$0.60
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220	$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.004320	$0.000000	$0.004320	$129.88
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014025	$0.014025	$0.000000	$0.00
Monthly Cost of Gas	$0.357980	$0.357980	$0.000000	$0.00
Gross Receipts Tax			
Delivery	0.000000%	0.000000%	0.00%	$0.00
Supply	0.000000%	0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (1,000,000 - 2,500,000 Therms for Summer)
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
		RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	Therm Usage												
	0	$1,782.50	$1,782.50	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$1,782.50	$1,782.50	$0.00	0.00%
	3	$1,782.49	$1,782.50	$0.01	0.00%	$1.12	$1.12	$0.00	0.00%	$1,783.60	$1,783.62	$0.01	0.00%
	100	$1,782.11	$1,782.54	$0.43	0.02%	$37.20	$37.20	$0.00	0.00%	$1,819.31	$1,819.74	$0.43	0.02%
	500	$1,803.17	$1,808.31	$5.14	0.28%	$186.00	$186.00	$0.00	0.00%	$1,989.17	$1,994.31	$5.14	0.26%
	1,000	$1,829.50	$1,840.52	$11.02	0.60%	$372.00	$372.00	$0.00	0.00%	$2,201.50	$2,212.52	$11.02	0.50%
	10,000	$2,303.37	$2,420.32	$116.95	5.08%	$3,720.05	$3,720.05	$0.00	0.00%	$6,023.41	$6,140.37	$116.95	1.94%
	50,000	$4,409.45	$4,997.20	$587.75	13.33%	$18,600.24	$18,600.24	$0.00	0.00%	$23,009.69	$23,597.44	$587.75	2.55%
	100,000	$7,042.05	$8,218.30	$1,176.25	16.70%	$37,200.49	$37,200.49	$0.00	0.00%	$44,242.53	$45,418.79	$1,176.25	2.66%
	120,000	$8,095.09	$9,506.74	$1,411.65	17.44%	$44,640.59	$44,640.59	$0.00	0.00%	$52,735.67	$54,147.32	$1,411.65	2.68%
	130,000	$8,621.61	$10,150.96	$1,529.35	17.74%	$48,360.63	$48,360.63	$0.00	0.00%	$56,982.24	$58,511.59	$1,529.35	2.68%
Average	148,031	$9,570.97	$11,312.55	$1,741.58	18.20%	$55,068.25	$55,068.25	$0.00	0.00%	$64,639.23	$66,380.80	$1,741.58	2.69%
	150,000	$9,674.65	$11,439.40	$1,764.75	18.24%	$55,800.73	$55,800.73	$0.00	0.00%	$65,475.38	$67,240.13	$1,764.75	2.70%
	160,000	$10,201.17	$12,083.62	$1,882.45	18.45%	$59,520.78	$59,520.78	$0.00	0.00%	$69,721.95	$71,604.40	$1,882.45	2.70%
	170,000	$10,727.69	$12,727.84	$2,000.15	18.64%	$63,240.83	$63,240.83	$0.00	0.00%	$73,968.51	$75,968.67	$2,000.15	2.70%
	180,000	$11,254.21	$13,372.06	$2,117.85	18.82%	$66,960.88	$66,960.88	$0.00	0.00%	$78,215.08	$80,332.94	$2,117.85	2.71%
	190,000	$11,780.73	$14,016.28	$2,235.55	18.98%	$70,680.93	$70,680.93	$0.00	0.00%	$82,461.65	$84,697.20	$2,235.55	2.71%
	200,000	$12,307.25	$14,660.50	$2,353.25	19.12%	$74,400.98	$74,400.98	$0.00	0.00%	$86,708.22	$89,061.47	$2,353.25	2.71%
	210,000	$12,833.77	$15,304.72	$2,470.95	19.25%	$78,121.02	$78,121.02	$0.00	0.00%	$90,954.79	$93,425.74	$2,470.95	2.72%

RY 1		RY 2		Difference	Avg. Usage $ Change
First 100 or Less	$1,782.50		$1,782.50	$0.00	$0.00
Next 499,900 Therms per Therm	$0.05655		$0.06402	$0.01	$1,105.04
Over 500,000 Therms per Therm	$0.04848		$0.05490	$0.01	$0.00
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000000	-$0.000020	-$2.96
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.004320		$0.000000	$0.004320	$639.49
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014025		$0.014025	$0.000000	$0.00
Monthly Cost of Gas	$0.357980		$0.357980	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (1,000,000 - 2,500,000 Therms for Winter)
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
		RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	Therm Usage												
	0	$1,782.50	$1,782.50	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$1,782.50	$1,782.50	$0.00	0.00%
	3	$1,782.49	$1,782.50	$0.01	0.00%	$1.12	$1.12	$0.00	0.00%	$1,783.60	$1,783.62	$0.01	0.00%
	100	$1,782.11	$1,782.54	$0.43	0.02%	$37.20	$37.20	$0.00	0.00%	$1,819.31	$1,819.74	$0.43	0.02%
	500	$1,808.18	$1,812.37	$4.19	0.23%	$186.00	$186.00	$0.00	0.00%	$1,994.19	$1,998.38	$4.19	0.21%
	1,000	$1,840.77	$1,849.66	$8.89	0.48%	$372.00	$372.00	$0.00	0.00%	$2,212.78	$2,221.67	$8.89	0.40%
	10,000	$2,427.41	$2,520.90	$93.49	3.85%	$3,720.05	$3,720.05	$0.00	0.00%	$6,147.46	$6,240.95	$93.49	1.52%
	50,000	$5,034.69	$5,504.18	$469.49	9.33%	$18,600.24	$18,600.24	$0.00	0.00%	$23,634.94	$24,104.43	$469.49	1.99%
	100,000	$8,293.79	$9,233.28	$939.49	11.33%	$37,200.49	$37,200.49	$0.00	0.00%	$45,494.28	$46,433.77	$939.49	2.07%
	120,000	$9,597.43	$10,724.92	$1,127.49	11.75%	$44,640.59	$44,640.59	$0.00	0.00%	$54,238.02	$55,365.51	$1,127.49	2.08%
	130,000	$10,249.25	$11,470.74	$1,221.49	11.92%	$48,360.63	$48,360.63	$0.00	0.00%	$58,609.89	$59,831.38	$1,221.49	2.08%
Average	148,031	$11,424.55	$12,815.53	$1,390.98	12.18%	$55,068.25	$55,068.25	$0.00	0.00%	$66,492.80	$67,883.78	$1,390.98	2.09%
	150,000	$11,552.89	$12,962.38	$1,409.49	12.20%	$55,800.73	$55,800.73	$0.00	0.00%	$67,353.62	$68,763.11	$1,409.49	2.09%
	160,000	$12,204.71	$13,708.20	$1,503.49	12.32%	$59,520.78	$59,520.78	$0.00	0.00%	$71,725.49	$73,228.98	$1,503.49	2.10%
	170,000	$12,856.53	$14,454.02	$1,597.49	12.43%	$63,240.83	$63,240.83	$0.00	0.00%	$76,097.36	$77,694.85	$1,597.49	2.10%
	180,000	$13,508.35	$15,199.84	$1,691.49	12.52%	$66,960.88	$66,960.88	$0.00	0.00%	$80,469.23	$82,160.72	$1,691.49	2.10%
	190,000	$14,160.17	$15,945.66	$1,785.49	12.61%	$70,680.93	$70,680.93	$0.00	0.00%	$84,841.10	$86,626.59	$1,785.49	2.10%
	200,000	$14,811.99	$16,691.48	$1,879.49	12.69%	$74,400.98	$74,400.98	$0.00	0.00%	$89,212.97	$91,092.46	$1,879.49	2.11%
	210,000	$15,463.81	$17,437.30	$1,973.49	12.76%	$78,121.02	$78,121.02	$0.00	0.00%	$93,584.84	$95,558.33	$1,973.49	2.11%

RY 1		RY 2		Difference	Avg. Usage $ Change
First 100 or Less	$1,782.50		$1,782.50	$0.00	$0.00
Next 499,900 Therms per Therm	$0.06908		$0.07418	$0.01	$754.45
Over 500,000 Therms per Therm	$0.05923		$0.06360	$0.00	$0.00
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000000	-$0.000020	-$2.96
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.004320		$0.000000	$0.004320	$639.49
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014025		$0.014025	$0.000000	$0.00
Monthly Cost of Gas	$0.357980		$0.357980	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (Greater than 2,500,000 Therms for Summer)
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
		RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	Therm Usage												
	0	$23,252.85	$24,536.15	$1,283.31	5.52%	$0.00	$0.00	$0.00	0.00%	$23,252.85	$24,536.15	$1,283.31	5.52%
	3	$23,252.83	$24,536.16	$1,283.32	5.52%	$1.12	$1.12	$0.00	0.00%	$23,253.95	$24,537.27	$1,283.32	5.52%
	100	$23,253.54	$24,537.46	$1,283.92	5.52%	$37.20	$37.20	$0.00	0.00%	$23,290.75	$24,574.66	$1,283.92	5.51%
	500	$23,256.48	$24,542.86	$1,286.38	5.53%	$186.00	$186.00	$0.00	0.00%	$23,442.48	$24,728.86	$1,286.38	5.49%
	1,000	$23,260.14	$24,549.60	$1,289.45	5.54%	$372.00	$372.00	$0.00	0.00%	$23,632.15	$24,921.60	$1,289.45	5.46%
	2,000	$23,267.48	$24,563.08	$1,295.60	5.57%	$744.01	$744.01	$0.00	0.00%	$24,011.49	$25,307.09	$1,295.60	5.40%
	100,000	$23,986.01	$25,884.32	$1,898.30	7.91%	$37,200.49	$37,200.49	$0.00	0.00%	$61,186.50	$63,084.80	$1,898.30	3.10%
	200,000	$24,719.21	$27,232.52	$2,513.30	10.17%	$74,400.98	$74,400.98	$0.00	0.00%	$99,120.19	$101,633.49	$2,513.30	2.54%
Average	376,366	$26,012.33	$29,610.28	$3,597.95	13.83%	$140,009.99	$140,009.99	$0.00	0.00%	$166,022.31	$169,620.27	$3,597.95	2.17%
	400,000	$26,185.61	$29,928.92	$3,743.30	14.30%	$148,801.95	$148,801.95	$0.00	0.00%	$174,987.56	$178,730.87	$3,743.30	2.14%
	500,000	$26,918.81	$31,277.12	$4,358.30	16.19%	$186,002.44	$186,002.44	$0.00	0.00%	$212,921.25	$217,279.55	$4,358.30	2.05%
	600,000	$27,652.01	$32,625.32	$4,973.30	17.99%	$223,202.93	$223,202.93	$0.00	0.00%	$250,854.94	$255,828.24	$4,973.30	1.98%
	700,000	$28,385.21	$33,973.52	$5,588.30	19.69%	$260,403.41	$260,403.41	$0.00	0.00%	$288,788.62	$294,376.93	$5,588.30	1.94%
	800,000	$29,118.41	$35,321.72	$6,203.30	21.30%	$297,603.90	$297,603.90	$0.00	0.00%	$326,722.31	$332,925.62	$6,203.30	1.90%
	900,000	$29,851.61	$36,669.92	$6,818.30	22.84%	$334,804.39	$334,804.39	$0.00	0.00%	$364,656.00	$371,474.30	$6,818.30	1.87%
	1,000,000	$30,584.81	$38,018.12	$7,433.30	24.30%	$372,004.88	$372,004.88	$0.00	0.00%	$402,589.69	$410,022.99	$7,433.30	1.85%
	1,100,000	$31,318.01	$39,366.32	$8,048.30	25.70%	$409,205.36	$409,205.36	$0.00	0.00%	$440,523.38	$448,571.68	$8,048.30	1.83%
	1,200,000	$32,051.21	$40,714.52	$8,663.30	27.03%	$446,405.85	$446,405.85	$0.00	0.00%	$478,457.06	$487,120.37	$8,663.30	1.81%
	1,300,000	$32,784.41	$42,062.72	$9,278.30	28.30%	$483,606.34	$483,606.34	$0.00	0.00%	$516,390.75	$525,669.05	$9,278.30	1.80%

RY 1		RY 2		Difference	Avg. Usage $ Change
First 3 or Less	$1,782.50		$1,782.50	$0.00	$0.00
Over 3 Therms per Therm	$0.01123		$0.01308	$0.00	$696.27
Demand Charge per Therm of MPDQ*	$1.14269		$1.21099	$0.07	$1,283.31
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000000	-$0.000020	-$7.53
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.004320		$0.000000	$0.004320	$1,625.90
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014025		$0.014025	$0.000000	$0.00
Monthly Cost of Gas	$0.357980		$0.357980	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

*Assumes MPDQ of 18,789 Therms

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (Greater than 2,500,000 Therms for Winter)
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
		RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	Therm Usage												
	0	$23,252.85	$24,536.15	$1,283.31	5.52%	$0.00	$0.00	$0.00	0.00%	$23,252.85	$24,536.15	$1,283.31	5.52%
	3	$23,252.83	$24,536.16	$1,283.32	5.52%	$1.12	$1.12	$0.00	0.00%	$23,253.95	$24,537.27	$1,283.32	5.52%
	100	$23,253.82	$24,537.64	$1,283.82	5.52%	$37.20	$37.20	$0.00	0.00%	$23,291.02	$24,574.84	$1,283.82	5.51%
	500	$23,257.88	$24,543.76	$1,285.87	5.53%	$186.00	$186.00	$0.00	0.00%	$23,443.89	$24,729.76	$1,285.87	5.48%
	1,000	$23,262.97	$24,551.40	$1,288.44	5.54%	$372.00	$372.00	$0.00	0.00%	$23,634.97	$24,923.41	$1,288.44	5.45%
	2,000	$23,273.13	$24,566.69	$1,293.57	5.56%	$744.01	$744.01	$0.00	0.00%	$24,017.14	$25,310.70	$1,293.57	5.39%
	100,000	$24,269.00	$26,065.31	$1,796.31	7.40%	$37,200.49	$37,200.49	$0.00	0.00%	$61,469.49	$63,265.80	$1,796.31	2.92%
	200,000	$25,285.20	$27,594.51	$2,309.31	9.13%	$74,400.98	$74,400.98	$0.00	0.00%	$99,686.18	$101,995.48	$2,309.31	2.32%
Average	376,366	$27,077.43	$30,291.50	$3,214.06	11.87%	$140,009.99	$140,009.99	$0.00	0.00%	$167,087.42	$170,301.49	$3,214.06	1.92%
	400,000	$27,317.60	$30,652.91	$3,335.31	12.21%	$148,801.95	$148,801.95	$0.00	0.00%	$176,119.55	$179,454.86	$3,335.31	1.89%
	500,000	$28,333.80	$32,182.11	$3,848.31	13.58%	$186,002.44	$186,002.44	$0.00	0.00%	$214,336.24	$218,184.55	$3,848.31	1.80%
	600,000	$29,350.00	$33,711.31	$4,361.31	14.86%	$223,202.93	$223,202.93	$0.00	0.00%	$252,552.93	$256,914.24	$4,361.31	1.73%
	700,000	$30,366.20	$35,240.51	$4,874.31	16.05%	$260,403.41	$260,403.41	$0.00	0.00%	$290,769.62	$295,643.92	$4,874.31	1.68%
	800,000	$31,382.40	$36,769.71	$5,387.31	17.17%	$297,603.90	$297,603.90	$0.00	0.00%	$328,986.30	$334,373.61	$5,387.31	1.64%
	900,000	$32,398.60	$38,298.91	$5,900.31	18.21%	$334,804.39	$334,804.39	$0.00	0.00%	$367,202.99	$373,103.30	$5,900.31	1.61%
	1,000,000	$33,414.80	$39,828.11	$6,413.31	19.19%	$372,004.88	$372,004.88	$0.00	0.00%	$405,419.68	$411,832.99	$6,413.31	1.58%
	1,100,000	$34,431.00	$41,357.31	$6,926.31	20.12%	$409,205.36	$409,205.36	$0.00	0.00%	$443,636.37	$450,562.67	$6,926.31	1.56%
	1,200,000	$35,447.20	$42,886.51	$7,439.31	20.99%	$446,405.85	$446,405.85	$0.00	0.00%	$481,853.05	$489,292.36	$7,439.31	1.54%
	1,300,000	$36,463.40	$44,415.71	$7,952.31	21.81%	$483,606.34	$483,606.34	$0.00	0.00%	$520,069.74	$528,022.05	$7,952.31	1.53%

RY 1		RY 2		Difference	Avg. Usage $ Change
First 3 or Less	$1,782.50		$1,782.50	$0.00	$0.00
Over 3 Therms per Therm	$0.01406		$0.01489	$0.00	$312.38
Demand Charge per Therm of MPDQ*	$1.14269		$1.21099	$0.07	$1,283.31
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000020		$0.000000	-$0.000020	-$7.53
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.004320		$0.000000	$0.004320	$1,625.90
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014025		$0.014025	$0.000000	$0.00
Monthly Cost of Gas	$0.357980		$0.357980	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

*Assumes MPDQ of 18,789 Therms

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 13 Distributed Generation - Residential
Rate Year One vs. Rate Year Two
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change	RY 1	RY 2	Difference	Change
	0	$32.86	$32.86	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$32.86	$32.86	$0.00	0.00%
	3	$32.80	$32.86	$0.06	0.18%	$1.29	$1.29	$0.00	0.00%	$34.09	$34.15	$0.06	0.17%
	10	$33.79	$34.31	$0.52	1.53%	$4.30	$4.30	$0.00	0.00%	$38.09	$38.61	$0.52	1.36%
	50	$39.44	$42.59	$3.14	7.97%	$21.49	$21.49	$0.00	0.00%	$60.93	$64.07	$3.14	5.16%
	60	$40.86	$44.66	$3.80	9.30%	$25.78	$25.78	$0.00	0.00%	$66.64	$70.44	$3.80	5.70%
	70	$42.27	$46.73	$4.45	10.54%	$30.08	$30.08	$0.00	0.00%	$72.35	$76.81	$4.45	6.16%
	80	$43.69	$48.80	$5.11	11.70%	$34.38	$34.38	$0.00	0.00%	$78.06	$83.17	$5.11	6.55%
	90	$45.10	$50.87	$5.77	12.79%	$38.68	$38.68	$0.00	0.00%	$83.77	$89.54	$5.77	6.88%
Average	102	$46.79	$53.35	$6.55	14.01%	$43.83	$43.83	$0.00	0.00%	$90.63	$97.18	$6.55	7.23%
	200	$60.65	$73.63	$12.98	21.41%	$85.95	$85.95	$0.00	0.00%	$146.59	$159.58	$12.98	8.86%
	300	$74.78	$94.33	$19.55	26.14%	$128.92	$128.92	$0.00	0.00%	$203.70	$223.25	$19.55	9.60%

RY 1		RY 2		Difference	Avg. Usage $ Change
First 3 or Less	$32.20		$32.20	$0.00	$0.00
Over 3 Therms per Therm	$0.15677		$0.20199	$0.05	$4.48
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000110		$0.000000	-$0.000110	-$0.01
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000650		$0.000650	$0.000000	$0.00
Rate Adjustment Mechanism	-$0.019190		$0.000000	$0.019190	$1.96
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.015291		$0.015291	$0.000000	$0.00
Monthly Cost of Gas	$0.414440		$0.414440	$0.000000	$0.00
Gross Receipts Tax					
Delivery	2.040820%		2.040820%	0.00%	$0.13
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table - Summary
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

Service Class	Average UPC	RY 3 Delivery Bill	Delivery $ Change	Delivery Change %	RY 3 Commodity Bill	Commodity $ Change	Commodity Change %	Total Bill Difference	Total Bill Change %
SC 1 Residential Non-Heat and Heat	78	$86.39	$9.18	11.89%	$34.06	$0.00	0.00%	$9.18	8.25%
SC 1 Residential Non-Heat Reduced Rate (Tiers 1-4)	11	$30.39	$1.33	4.58%	$4.80	$0.00	0.00%	$1.33	3.93%
SC 1 Residential Heat Reduced Rate (Tier 1)	72	$81.56	$8.89	12.23%	$31.44	$0.00	0.00%	$8.89	8.54%
SC 1 Residential Heat Reduced Rate (Tier 2)	72	$67.41	$2.72	4.21%	$31.44	$0.00	0.00%	$2.72	2.83%
SC 1 Residential Heat Reduced Rate (Tier 3)	72	$44.77	$2.17	5.09%	$31.44	$0.00	0.00%	$2.17	2.93%
SC 1 Residential Heat Reduced Rate (Tier 4)	72	$48.28	$2.25	4.90%	$31.44	$0.00	0.00%	$2.25	2.91%
SC 2 Small General	356	$229.77	$24.44	11.90%	$151.92	$0.00	0.00%	$24.44	6.84%
SC 5 Firm Gas Sales and Transportation	41,005	$6,735.89	$746.52	12.46%	$16,073.05	$0.00	0.00%	$746.52	3.38%
SC 7 Small Volume Firm Gas Sales and Transportation	9,212	$2,579.63	$265.39	11.47%	$3,771.04	$0.00	0.00%	$265.39	4.36%
SC 8 Gas Sales and Transportation Service with Standby Sales	239,902	$35,222.18	$3,928.14	12.55%	$94,558.80	$0.00	0.00%	$3,928.14	3.12%
SC 12 Distributed Generation Service - Non-Residential (< 250,000 Therms for Summer)	7,559	$876.73	$94.83	12.13%	$2,798.78	$0.00	0.00%	$94.83	2.65%
SC 12 Distributed Generation Service - Non-Residential (< 250,000 Therms for Winter)	7,559	$992.72	$84.93	9.36%	$2,798.78	$0.00	0.00%	$84.93	2.29%
SC 12 Distributed Generation Service - Non-Residential (250,000 - 1,000,000 Therms for Summer)	30,064	$3,141.67	$400.11	14.59%	$11,131.44	$0.00	0.00%	$400.11	2.88%
SC 12 Distributed Generation Service - Non-Residential (250,000 - 1,000,000 Therms for Winter)	30,064	$3,279.65	$300.61	10.09%	$11,131.44	$0.00	0.00%	$300.61	2.13%
SC 12 Distributed Generation Service - Non-Residential (1,000,000 - 2,500,000 Therms for Summer)	148,031	$12,938.31	$1,625.76	14.37%	$54,809.66	$0.00	0.00%	$1,625.76	2.46%
SC 12 Distributed Generation Service - Non-Residential (1,000,000 - 2,500,000 Therms for Winter)	148,031	$14,195.73	$1,380.20	10.77%	$54,809.66	$0.00	0.00%	$1,380.20	2.04%
SC 12 Distributed Generation Service - Non-Residential (Greater than 2,500,000 Therms for Summer)	376,366	$33,499.53	$3,889.25	13.13%	$139,352.52	$0.00	0.00%	$3,889.25	2.30%
SC 12 Distributed Generation Service - Non-Residential (Greater than 2,500,000 Therms for Winter)	376,366	$33,868.37	$3,576.87	11.81%	$139,352.52	$0.00	0.00%	$3,576.87	2.11%
SC 13 Distributed Generation - Residential	102	$60.47	$7.12	13.34%	$43.42	$0.00	0.00%	$7.12	7.36%

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Non-Heat and Heat
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	0	$24.23	$24.23	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$24.23	$24.23	$0.00	0.00%
	1	$24.25	$24.25	$0.00	0.00%	$0.44	$0.44	$0.00	0.00%	$24.69	$24.69	$0.00	0.00%
	2	$24.27	$24.27	$0.00	0.00%	$0.87	$0.87	$0.00	0.00%	$25.14	$25.14	$0.00	0.00%
	3	$24.28	$24.28	$0.00	0.00%	$1.31	$1.31	$0.00	0.00%	$25.59	$25.59	$0.00	0.00%
	10	$31.14	$32.31	$1.17	3.74%	$4.37	$4.37	$0.00	0.00%	$35.51	$36.67	$1.17	3.28%
	50	$70.33	$78.15	$7.82	11.12%	$21.84	$21.84	$0.00	0.00%	$92.17	$99.99	$7.82	8.49%
Average	78	$77.20	$86.39	$9.18	11.89%	$34.06	$34.06	$0.00	0.00%	$111.27	$120.45	$9.18	8.25%
	100	$82.60	$92.85	$10.25	12.41%	$43.67	$43.67	$0.00	0.00%	$126.28	$136.53	$10.25	8.12%
	200	$107.14	$122.25	$15.10	14.10%	$87.35	$87.35	$0.00	0.00%	$194.49	$209.59	$15.10	7.77%
	300	$131.68	$151.64	$19.96	15.16%	$131.02	$131.02	$0.00	0.00%	$262.70	$282.66	$19.96	7.60%
	400	$156.22	$181.03	$24.81	15.88%	$174.69	$174.69	$0.00	0.00%	$330.92	$355.73	$24.81	7.50%
	500	$180.76	$210.43	$29.67	16.41%	$218.37	$218.37	$0.00	0.00%	$399.13	$428.79	$29.67	7.43%
	700	$229.84	$269.22	$39.37	17.13%	$305.71	$305.71	$0.00	0.00%	$535.55	$574.93	$39.37	7.35%
	1,000	$303.46	$357.40	$53.94	17.77%	$436.73	$436.73	$0.00	0.00%	$740.19	$794.13	$53.94	7.29%
*	2,000	$548.86	$651.34	$102.48	18.67%	$873.46	$873.46	$0.00	0.00%	$1,422.32	$1,524.80	$102.48	7.20%

RY 2		RY 3		Avg. Usage $
			Difference	Change
First 3 or Less	$23.75	$23.75	$0.00	$0.00
Next 47 Therms per Therm	$0.94500	$1.10810	$0.16	$7.67
Over 50 Therms per Therm	$0.22527	$0.27284	$0.05	$1.33
Delivery Service Adjustment				
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340	$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700	$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.023101	$0.023101	$0.000000	$0.00
Monthly Cost of Gas	$0.413630	$0.413630	$0.000000	$0.00
Gross Receipts Tax				
Delivery	2.040820%	2.040820%	0.00%	$0.18
Supply	0.000000%	0.000000%	0.00%	$0.00

* There are an additional 0.05% of customers with usage above 2,000 Therms

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Non-Heat Reduced Rate (Tiers 1-4)
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

	Delivery				Commodity				Total			
Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
0	$21.17	$21.17	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$21.17	$21.17	$0.00	0.00%
1	$21.19	$21.19	$0.00	0.00%	$0.44	$0.44	$0.00	0.00%	$21.63	$21.63	$0.00	0.00%
2	$21.20	$21.20	$0.00	0.00%	$0.87	$0.87	$0.00	0.00%	$22.08	$22.08	$0.00	0.00%
3	$21.22	$21.22	$0.00	0.00%	$1.31	$1.31	$0.00	0.00%	$22.53	$22.53	$0.00	0.00%
10	$28.08	$29.24	$1.17	4.15%	$4.37	$4.37	$0.00	0.00%	$32.45	$33.61	$1.17	3.59%
11	$29.06	$30.39	$1.33	4.58%	$4.80	$4.80	$0.00	0.00%	$33.86	$35.19	$1.33	3.93%
50	$67.27	$75.09	$7.82	11.63%	$21.84	$21.84	$0.00	0.00%	$89.11	$96.93	$7.82	8.78%
100	$79.54	$89.79	$10.25	12.89%	$43.67	$43.67	$0.00	0.00%	$123.21	$133.46	$10.25	8.32%
200	$104.08	$119.18	$15.10	14.51%	$87.35	$87.35	$0.00	0.00%	$191.43	$206.53	$15.10	7.89%
300	$128.62	$148.58	$19.96	15.52%	$131.02	$131.02	$0.00	0.00%	$259.64	$279.60	$19.96	7.69%
400	$153.16	$177.97	$24.81	16.20%	$174.69	$174.69	$0.00	0.00%	$327.85	$352.67	$24.81	7.57%
500	$177.70	$207.37	$29.67	16.69%	$218.37	$218.37	$0.00	0.00%	$396.07	$425.73	$29.67	7.49%
700	$226.78	$266.16	$39.37	17.36%	$305.71	$305.71	$0.00	0.00%	$532.49	$571.87	$39.37	7.39%
1,000	$300.40	$354.34	$53.94	17.95%	$436.73	$436.73	$0.00	0.00%	$737.13	$791.07	$53.94	7.32%
2,000	$545.80	$648.28	$102.48	18.78%	$873.46	$873.46	$0.00	0.00%	$1,419.26	$1,521.74	$102.48	7.22%

RY 2		RY 3	Difference	Avg. Usage $ Change
First 3 or Less	$20.75	$20.75	$0.00	$0.00
Next 47 Therms per Therm	$0.94500	$1.10810	$0.16	$1.30
Over 50 Therms per Therm	$0.22527	$0.27284	$0.05	$0.00
Delivery Service Adjustment				
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340	$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700	$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.023101	$0.023101	$0.000000	$0.00
Monthly Cost of Gas	$0.413630	$0.413630	$0.000000	$0.00
Gross Receipts Tax				
Delivery	2.040820%	2.040820%	0.00%	$0.03
Supply	0.000000%	0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:
RY2 Non-Heat Tiers : Tier 1-Tier 4: $3.00 RY3 Non-Heat Tiers : Tier 1-Tier 4: $3.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Heat Reduced Rate (Tier 1)
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	0	$21.17	$21.17	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$21.17	$21.17	$0.00	0.00%
	1	$21.19	$21.19	$0.00	0.00%	$0.44	$0.44	$0.00	0.00%	$21.63	$21.63	$0.00	0.00%
	2	$21.20	$21.20	$0.00	0.00%	$0.87	$0.87	$0.00	0.00%	$22.08	$22.08	$0.00	0.00%
	3	$21.22	$21.22	$0.00	0.00%	$1.31	$1.31	$0.00	0.00%	$22.53	$22.53	$0.00	0.00%
	10	$28.08	$29.24	$1.17	4.15%	$4.37	$4.37	$0.00	0.00%	$32.45	$33.61	$1.17	3.59%
	50	$67.27	$75.09	$7.82	11.63%	$21.84	$21.84	$0.00	0.00%	$89.11	$96.93	$7.82	8.78%
Average	72	$72.67	$81.56	$8.89	12.23%	$31.44	$31.44	$0.00	0.00%	$104.11	$113.00	$8.89	8.54%
	100	$79.54	$89.79	$10.25	12.89%	$43.67	$43.67	$0.00	0.00%	$123.21	$133.46	$10.25	8.32%
	200	$104.08	$119.18	$15.10	14.51%	$87.35	$87.35	$0.00	0.00%	$191.43	$206.53	$15.10	7.89%
	300	$128.62	$148.58	$19.96	15.52%	$131.02	$131.02	$0.00	0.00%	$259.64	$279.60	$19.96	7.69%
	400	$153.16	$177.97	$24.81	16.20%	$174.69	$174.69	$0.00	0.00%	$327.85	$352.67	$24.81	7.57%
	500	$177.70	$207.37	$29.67	16.69%	$218.37	$218.37	$0.00	0.00%	$396.07	$425.73	$29.67	7.49%
	700	$226.78	$266.16	$39.37	17.36%	$305.71	$305.71	$0.00	0.00%	$532.49	$571.87	$39.37	7.39%
	1,000	$300.40	$354.34	$53.94	17.95%	$436.73	$436.73	$0.00	0.00%	$737.13	$791.07	$53.94	7.32%
	2,000	$545.80	$648.28	$102.48	18.78%	$873.46	$873.46	$0.00	0.00%	$1,419.26	$1,521.74	$102.48	7.22%

RY 2		RY 3	Difference	Avg. Usage $ Change
First 3 or Less	$20.75	$20.75	$0.00	$0.00
Next 47 Therms per Therm	$0.94500	$1.10810	$0.16	$7.67
Over 50 Therms per Therm	$0.22527	$0.27284	$0.05	$1.05
Delivery Service Adjustment				
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340	$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700	$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.023101	$0.023101	$0.000000	$0.00
Monthly Cost of Gas	$0.413630	$0.413630	$0.000000	$0.00
Gross Receipts Tax				
Delivery	2.040820%	2.040820%	0.00%	$0.18
Supply	0.000000%	0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:
RY2 Residential Heating Tier 1: $3.00 RY3 Residential Heating Tier 1: $3.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Heat Reduced Rate (Tier 2)
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	0	$13.19	$7.02	($6.17)	-46.77%	$0.00	$0.00	$0.00	0.00%	$13.19	$7.02	($6.17)	-46.77%
	1	$13.21	$7.04	($6.17)	-46.71%	$0.44	$0.44	$0.00	0.00%	$13.64	$7.47	($6.17)	-45.22%
	2	$13.22	$7.05	($6.17)	-46.66%	$0.87	$0.87	$0.00	0.00%	$14.09	$7.93	($6.17)	-43.77%
	3	$13.24	$7.07	($6.17)	-46.60%	$1.31	$1.31	$0.00	0.00%	$14.55	$8.38	($6.17)	-42.41%
	10	$20.10	$15.09	($5.00)	-24.90%	$4.37	$4.37	$0.00	0.00%	$24.46	$19.46	($5.00)	-20.45%
	50	$59.29	$60.94	$1.65	2.79%	$21.84	$21.84	$0.00	0.00%	$81.12	$82.78	$1.65	2.04%
Average	72	$64.69	$67.41	$2.72	4.21%	$31.44	$31.44	$0.00	0.00%	$96.13	$98.85	$2.72	2.83%
	100	$71.56	$75.64	$4.08	5.70%	$43.67	$43.67	$0.00	0.00%	$115.23	$119.31	$4.08	3.54%
	200	$96.10	$105.03	$8.93	9.30%	$87.35	$87.35	$0.00	0.00%	$183.44	$192.38	$8.93	4.87%
	300	$120.64	$134.43	$13.79	11.43%	$131.02	$131.02	$0.00	0.00%	$251.66	$265.45	$13.79	5.48%
	400	$145.18	$163.82	$18.64	12.84%	$174.69	$174.69	$0.00	0.00%	$319.87	$338.51	$18.64	5.83%
	500	$169.72	$193.21	$23.50	13.84%	$218.37	$218.37	$0.00	0.00%	$388.08	$411.58	$23.50	6.05%
	700	$218.80	$252.00	$33.20	15.18%	$305.71	$305.71	$0.00	0.00%	$524.51	$557.71	$33.20	6.33%
	1,000	$292.42	$340.19	$47.77	16.34%	$436.73	$436.73	$0.00	0.00%	$729.15	$776.92	$47.77	6.55%
	2,000	$537.82	$634.13	$96.31	17.91%	$873.46	$873.46	$0.00	0.00%	$1,411.28	$1,507.59	$96.31	6.82%

RY 2		RY 3	Difference	Avg. Usage $ Change
First 3 or Less	$12.93	$6.88	($6.05)	($6.05)
Next 47 Therms per Therm	$0.94500	$1.10810	$0.16	$7.67
Over 50 Therms per Therm	$0.22527	$0.27284	$0.05	$1.05
Delivery Service Adjustment				
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340	$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700	$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.023101	$0.023101	$0.000000	$0.00
Monthly Cost of Gas	$0.413630	$0.413630	$0.000000	$0.00
Gross Receipts Tax				
Delivery	2.040820%	2.040820%	0.00%	$0.05
Supply	0.000000%	0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:

RY2 Residential Heating Tier 2:	$10.82	RY3 Residential Heating Tier 2:	$16.87

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Heat Reduced Rate (Tier 3)
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	0	($8.89)	($15.62)	($6.72)	-75.57%	$0.00	$0.00	$0.00	0.00%	($8.89)	($15.62)	($6.72)	-75.57%
	1	($8.88)	($15.60)	($6.72)	-75.71%	$0.44	$0.44	$0.00	0.00%	($8.44)	($15.16)	($6.72)	-79.62%
	2	($8.86)	($15.58)	($6.72)	-75.84%	$0.87	$0.87	$0.00	0.00%	($7.99)	($14.71)	($6.72)	-84.13%
	3	($8.85)	($15.57)	($6.72)	-75.97%	$1.31	$1.31	$0.00	0.00%	($7.54)	($14.26)	($6.72)	-89.18%
	10	($1.99)	($7.55)	($5.56)	-279.39%	$4.37	$4.37	$0.00	0.00%	$2.38	($3.18)	($5.56)	-233.62%
	50	$37.20	$38.30	$1.10	2.96%	$21.84	$21.84	$0.00	0.00%	$59.04	$60.14	$1.10	1.86%
Average	72	$42.60	$44.77	$2.17	5.09%	$31.44	$31.44	$0.00	0.00%	$74.05	$76.22	$2.17	2.93%
	100	$49.47	$53.00	$3.53	7.13%	$43.67	$43.67	$0.00	0.00%	$93.15	$96.67	$3.53	3.79%
	200	$74.01	$82.40	$8.38	11.32%	$87.35	$87.35	$0.00	0.00%	$161.36	$169.74	$8.38	5.19%
	300	$98.55	$111.79	$13.24	13.43%	$131.02	$131.02	$0.00	0.00%	$229.57	$242.81	$13.24	5.77%
	400	$123.09	$141.18	$18.09	14.70%	$174.69	$174.69	$0.00	0.00%	$297.79	$315.88	$18.09	6.07%
	500	$147.63	$170.58	$22.94	15.54%	$218.37	$218.37	$0.00	0.00%	$366.00	$388.94	$22.94	6.27%
	700	$196.71	$229.37	$32.65	16.60%	$305.71	$305.71	$0.00	0.00%	$502.43	$535.08	$32.65	6.50%
	1,000	$270.33	$317.55	$47.21	17.47%	$436.73	$436.73	$0.00	0.00%	$707.06	$754.28	$47.21	6.68%
	2,000	$515.73	$611.49	$95.76	18.57%	$873.46	$873.46	$0.00	0.00%	$1,389.20	$1,484.95	$95.76	6.89%

RY 2		RY 3		Difference	Avg. Usage $ Change
First 3 or Less	-$8.72		-$15.30	($6.59)	($6.59)
Next 47 Therms per Therm	$0.94500		$1.10810	$0.16	$7.67
Over 50 Therms per Therm	$0.22527		$0.27284	$0.05	$1.05
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340		$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700		$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.023101		$0.023101	$0.000000	$0.00
Monthly Cost of Gas	$0.413630		$0.413630	$0.000000	$0.00
Gross Receipts Tax					
Delivery	2.040820%		2.040820%	0.00%	$0.04
Supply	0.000000%		0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:
RY2 Residential Heating Tier 3: $32.47 RY3 Residential Heating Tier 3: $39.05

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 1 Residential Heat Reduced Rate (Tier 4)
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	0	($5.47)	($12.10)	($6.64)	-121.35%	$0.00	$0.00	$0.00	0.00%	($5.47)	($12.10)	($6.64)	-121.35%
	1	($5.45)	($12.09)	($6.64)	-121.70%	$0.44	$0.44	$0.00	0.00%	($5.02)	($11.65)	($6.64)	-132.30%
	2	($5.44)	($12.07)	($6.64)	-122.05%	$0.87	$0.87	$0.00	0.00%	($4.56)	($11.20)	($6.64)	-145.41%
	3	($5.42)	($12.06)	($6.64)	-122.40%	$1.31	$1.31	$0.00	0.00%	($4.11)	($10.75)	($6.64)	-161.40%
	10	$1.44	($4.03)	($5.47)	-380.66%	$4.37	$4.37	$0.00	0.00%	$5.80	$0.33	($5.47)	-94.25%
	50	$40.63	$41.82	$1.19	2.92%	$21.84	$21.84	$0.00	0.00%	$62.47	$63.65	$1.19	1.90%
Average	72	$46.03	$48.28	$2.25	4.90%	$31.44	$31.44	$0.00	0.00%	$77.47	$79.73	$2.25	2.91%
	100	$52.90	$56.51	$3.61	6.83%	$43.67	$43.67	$0.00	0.00%	$96.57	$100.19	$3.61	3.74%
	200	$77.44	$85.91	$8.47	10.93%	$87.35	$87.35	$0.00	0.00%	$164.79	$173.25	$8.47	5.14%
	300	$101.98	$115.30	$13.32	13.06%	$131.02	$131.02	$0.00	0.00%	$233.00	$246.32	$13.32	5.72%
	400	$126.52	$144.70	$18.18	14.37%	$174.69	$174.69	$0.00	0.00%	$301.21	$319.39	$18.18	6.03%
	500	$151.06	$174.09	$23.03	15.25%	$218.37	$218.37	$0.00	0.00%	$369.43	$392.46	$23.03	6.23%
	700	$200.14	$232.88	$32.74	16.36%	$305.71	$305.71	$0.00	0.00%	$505.85	$538.59	$32.74	6.47%
	1,000	$273.76	$321.06	$47.30	17.28%	$436.73	$436.73	$0.00	0.00%	$710.49	$757.79	$47.30	6.66%
	2,000	$519.16	$615.00	$95.84	18.46%	$873.46	$873.46	$0.00	0.00%	$1,392.62	$1,488.46	$95.84	6.88%

RY 2		RY 3	Difference	Avg. Usage $ Change
First 3 or Less	-$5.36	-$11.86	($6.50)	($6.50)
Next 47 Therms per Therm	$0.94500	$1.10810	$0.16	$7.67
Over 50 Therms per Therm	$0.22527	$0.27284	$0.05	$1.05
Delivery Service Adjustment				
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.014340	$0.014340	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000700	$0.000700	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.023101	$0.023101	$0.000000	$0.00
Monthly Cost of Gas	$0.413630	$0.413630	$0.000000	$0.00
Gross Receipts Tax				
Delivery	2.040820%	2.040820%	0.00%	$0.05
Supply	0.000000%	0.000000%	0.00%	$0.00

The SC-1 low income bill impacts are using the Energy Affordability Credit Tiers:

RY2 Residential Heating Tier 4:	$29.11	RY3 Residential Heating Tier 4:	$35.61

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 2 Small General
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	0	$28.60	$28.60	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$28.60	$28.60	$0.00	0.00%
	1	$28.60	$28.60	$0.00	0.00%	$0.43	$0.43	$0.00	0.00%	$29.03	$29.03	$0.00	0.00%
	2	$28.60	$28.60	$0.00	0.00%	$0.85	$0.85	$0.00	0.00%	$29.46	$29.46	$0.00	0.00%
	3	$28.61	$28.61	$0.00	0.00%	$1.28	$1.28	$0.00	0.00%	$29.89	$29.89	$0.00	0.00%
	10	$32.44	$32.96	$0.52	1.60%	$4.27	$4.27	$0.00	0.00%	$36.70	$37.22	$0.52	1.41%
	50	$54.33	$57.80	$3.48	6.40%	$21.34	$21.34	$0.00	0.00%	$75.66	$79.14	$3.48	4.60%
	100	$81.69	$88.87	$7.18	8.78%	$42.67	$42.67	$0.00	0.00%	$124.36	$131.54	$7.18	5.77%
Average	356	$205.32	$229.77	$24.44	11.90%	$151.92	$151.92	$0.00	0.00%	$357.24	$381.68	$24.44	6.84%
	500	$252.94	$284.87	$31.93	12.62%	$213.37	$213.37	$0.00	0.00%	$466.31	$498.24	$31.93	6.85%
	1,000	$418.28	$476.19	$57.91	13.84%	$426.74	$426.74	$0.00	0.00%	$845.02	$902.93	$57.91	6.85%
	1,500	$583.62	$667.52	$83.90	14.37%	$640.10	$640.10	$0.00	0.00%	$1,223.73	$1,307.62	$83.90	6.86%
	2,000	$748.97	$858.85	$109.88	14.67%	$853.47	$853.47	$0.00	0.00%	$1,602.44	$1,712.32	$109.88	6.86%
	3,000	$1,079.65	$1,241.50	$161.85	14.99%	$1,280.21	$1,280.21	$0.00	0.00%	$2,359.85	$2,521.71	$161.85	6.86%
	4,000	$1,410.33	$1,624.15	$213.82	15.16%	$1,706.94	$1,706.94	$0.00	0.00%	$3,117.27	$3,331.09	$213.82	6.86%
	5,000	$1,741.01	$2,006.80	$265.79	15.27%	$2,133.68	$2,133.68	$0.00	0.00%	$3,874.69	$4,140.48	$265.79	6.86%
	7,500	$2,177.67	$2,537.61	$359.94	16.53%	$3,200.52	$3,200.52	$0.00	0.00%	$5,378.18	$5,738.13	$359.94	6.69%
*	10,000	$2,614.32	$3,068.41	$454.09	17.37%	$4,267.36	$4,267.36	$0.00	0.00%	$6,881.68	$7,335.77	$454.09	6.60%

RY 2		RY 3		Avg. Usage
			Difference	$ Change
First 3 or Less	$28.60	$28.60	$0.00	$0.00
Next 277 Therms per Therm	$0.54494	$0.61892	$0.07	$20.49
Next 4,720 Therms per Therm	$0.32838	$0.38035	$0.05	$3.95
Over 5,000 Therms per Therm	$0.17236	$0.21002	$0.04	$0.00
Delivery Service Adjustment				
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.001490	$0.001490	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000630	$0.000630	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.015226	$0.015226	$0.000000	$0.00
Monthly Cost of Gas	$0.411510	$0.411510	$0.000000	$0.00
Gross Receipts Tax				
Delivery	0.000000%	0.000000%	0.00%	$0.00
Supply	0.000000%	0.000000%	0.00%	$0.00

* There are an additional 0.13% of customers with usage above 10,000 Therms

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 5 Firm Gas Sales and Transportation
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	100	$800.08	$800.08	$0.00	0.00%	$39.20	$39.20	$0.00	0.00%	$839.28	$839.28	$0.00	0.00%
	500	$850.83	$858.13	$7.30	0.86%	$195.99	$195.99	$0.00	0.00%	$1,046.82	$1,054.12	$7.30	0.70%
	1,000	$914.26	$930.68	$16.43	1.80%	$391.98	$391.98	$0.00	0.00%	$1,306.24	$1,322.66	$16.43	1.26%
	5,000	$1,421.71	$1,511.13	$89.43	6.29%	$1,959.89	$1,959.89	$0.00	0.00%	$3,381.60	$3,471.02	$89.42	2.64%
	10,000	$2,056.02	$2,236.69	$180.68	8.79%	$3,919.78	$3,919.78	$0.00	0.00%	$5,975.80	$6,156.47	$180.68	3.02%
	20,000	$3,324.64	$3,687.81	$363.18	10.92%	$7,839.56	$7,839.56	$0.00	0.00%	$11,164.19	$11,527.37	$363.18	3.25%
	30,000	$4,593.26	$5,138.93	$545.67	11.88%	$11,759.33	$11,759.33	$0.00	0.00%	$16,352.59	$16,898.27	$545.67	3.34%
Average	41,005	$5,989.37	$6,735.89	$746.52	12.46%	$16,073.05	$16,073.05	$0.00	0.00%	$22,062.42	$22,808.94	$746.52	3.38%
	50,000	$7,130.50	$8,041.17	$910.67	12.77%	$19,598.89	$19,598.89	$0.00	0.00%	$26,729.39	$27,640.06	$910.67	3.41%
	60,000	$8,399.12	$9,492.29	$1,093.18	13.02%	$23,518.67	$23,518.67	$0.00	0.00%	$31,917.79	$33,010.96	$1,093.18	3.42%
	70,000	$9,667.74	$10,943.41	$1,275.68	13.20%	$27,438.45	$27,438.45	$0.00	0.00%	$37,106.18	$38,381.86	$1,275.68	3.44%
	80,000	$10,936.36	$12,394.53	$1,458.18	13.33%	$31,358.23	$31,358.23	$0.00	0.00%	$42,294.58	$43,752.76	$1,458.18	3.45%
	90,000	$12,204.98	$13,845.65	$1,640.68	13.44%	$35,278.00	$35,278.00	$0.00	0.00%	$47,482.98	$49,123.66	$1,640.68	3.46%
	100,000	$13,473.60	$15,296.77	$1,823.18	13.53%	$39,197.78	$39,197.78	$0.00	0.00%	$52,671.38	$54,494.55	$1,823.18	3.46%
	200,000	$26,159.80	$29,807.97	$3,648.18	13.95%	$78,395.56	$78,395.56	$0.00	0.00%	$104,555.36	$108,203.54	$3,648.18	3.49%
	300,000	$38,846.00	$44,319.17	$5,473.18	14.09%	$117,593.35	$117,593.35	$0.00	0.00%	$156,439.34	$161,912.52	$5,473.18	3.50%

RY 2		RY 3			Avg. Usage
				Difference	$ Change
First 100 or Less	$800.00		$800.00	$0.00	$0.00
Over 100 Therms per Therm	$0.12603		$0.14428	$0.02	$746.52
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Energy Efficiency Program Costs (ETIP) Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.000370		$0.000370	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000280		$0.000280	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014458		$0.014458	$0.000000	$0.00
Monthly Cost of Gas	$0.377520		$0.377520	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 7 Small Volume Firm Gas Sales and Transportation
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	2,100	$376.56	$376.56	$0.00	0.00%	$859.66	$859.66	$0.00	0.00%	$1,236.22	$1,236.22	$0.00	0.00%
	2,500	$672.99	$616.17	($56.82)	-8.44%	$1,023.40	$1,023.40	$0.00	0.00%	$1,696.39	$1,639.58	($56.82)	-3.35%
	3,000	$876.02	$839.68	($36.35)	-4.15%	$1,228.09	$1,228.09	$0.00	0.00%	$2,104.11	$2,067.76	($36.35)	-1.73%
	3,500	$1,079.06	$1,063.18	($15.88)	-1.47%	$1,432.77	$1,432.77	$0.00	0.00%	$2,511.83	$2,495.95	($15.88)	-0.63%
	4,000	$1,282.10	$1,286.69	$4.59	0.36%	$1,637.45	$1,637.45	$0.00	0.00%	$2,919.54	$2,924.14	$4.59	0.16%
	4,500	$1,420.23	$1,448.13	$27.90	1.96%	$1,842.13	$1,842.13	$0.00	0.00%	$3,262.36	$3,290.26	$27.90	0.86%
	5,000	$1,515.10	$1,568.20	$53.10	3.50%	$2,046.81	$2,046.81	$0.00	0.00%	$3,561.90	$3,615.01	$53.10	1.49%
	6,000	$1,704.83	$1,808.33	$103.50	6.07%	$2,456.17	$2,456.17	$0.00	0.00%	$4,161.00	$4,264.50	$103.50	2.49%
	7,000	$1,894.56	$2,048.46	$153.90	8.12%	$2,865.53	$2,865.53	$0.00	0.00%	$4,760.09	$4,913.99	$153.90	3.23%
	8,000	$2,084.29	$2,288.59	$204.30	9.80%	$3,274.89	$3,274.89	$0.00	0.00%	$5,359.19	$5,563.49	$204.30	3.81%
Average	9,212	$2,314.25	$2,579.63	$265.39	11.47%	$3,771.04	$3,771.04	$0.00	0.00%	$6,085.29	$6,350.67	$265.39	4.36%
	10,000	$2,463.76	$2,768.86	$305.10	12.38%	$4,093.62	$4,093.62	$0.00	0.00%	$6,557.37	$6,862.48	$305.10	4.65%
	20,000	$4,361.08	$5,170.18	$809.10	18.55%	$8,187.24	$8,187.24	$0.00	0.00%	$12,548.31	$13,357.41	$809.10	6.45%
	30,000	$6,258.40	$7,571.50	$1,313.10	20.98%	$12,280.86	$12,280.86	$0.00	0.00%	$18,539.25	$19,852.35	$1,313.10	7.08%

RY 2		RY 3		Avg. Usage
			Difference	$ Change
First 2,100 or Less	$375.00	$375.00	$0.00	$0.00
Next 400 Therms per Therm	$0.74033	$0.59829	($0.14)	-$56.82
Next 1,700 Therms per Therm	$0.40533	$0.44627	$0.04	$69.60
Over 4,200 Therms per Therm	$0.18899	$0.23939	$0.05	$252.60
Delivery Service Adjustment				
Research & Development Surcharge	$0.000182	$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Revenue Decoupling Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000560	$0.000560	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000	$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000	$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000	$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014842	$0.014842	$0.000000	$0.00
Monthly Cost of Gas	$0.394520	$0.394520	$0.000000	$0.00
Gross Receipts Tax				
Delivery	0.000000%	0.000000%	0.00%	$0.00
Supply	0.000000%	0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 8 Gas Sales and Transportation Service with Standby Sales
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	100	$1,785.05	$1,785.05	$0.00	0.00%	$39.42	$39.42	$0.00	0.00%	$1,824.47	$1,824.47	$0.00	0.00%
	500	$1,836.02	$1,842.80	$6.79	0.37%	$197.08	$197.08	$0.00	0.00%	$2,033.09	$2,039.88	$6.79	0.33%
	1,000	$1,899.72	$1,914.99	$15.27	0.80%	$394.16	$394.16	$0.00	0.00%	$2,293.87	$2,309.14	$15.27	0.67%
	5,000	$2,409.32	$2,492.48	$83.15	3.45%	$1,970.78	$1,970.78	$0.00	0.00%	$4,380.10	$4,463.26	$83.15	1.90%
	10,000	$3,046.33	$3,214.34	$168.00	5.51%	$3,941.56	$3,941.56	$0.00	0.00%	$6,987.89	$7,155.90	$168.00	2.40%
	50,000	$8,142.41	$8,989.22	$846.80	10.40%	$19,707.80	$19,707.80	$0.00	0.00%	$27,850.21	$28,697.01	$846.80	3.04%
	100,000	$14,512.51	$16,207.82	$1,695.30	11.68%	$39,415.59	$39,415.59	$0.00	0.00%	$53,928.11	$55,623.41	$1,695.30	3.14%
	200,000	$26,507.71	$29,799.02	$3,291.30	12.42%	$78,831.19	$78,831.19	$0.00	0.00%	$105,338.90	$108,630.20	$3,291.30	3.12%
Average	239,902	$31,294.04	$35,222.18	$3,928.14	12.55%	$94,558.80	$94,558.80	$0.00	0.00%	$125,852.84	$129,780.97	$3,928.14	3.12%
	330,000	$42,101.47	$47,467.58	$5,366.10	12.75%	$130,071.46	$130,071.46	$0.00	0.00%	$172,172.93	$177,539.04	$5,366.10	3.12%
	345,000	$43,900.75	$49,506.26	$5,605.50	12.77%	$135,983.80	$135,983.80	$0.00	0.00%	$179,884.55	$185,490.05	$5,605.50	3.12%
	350,000	$44,500.51	$50,185.82	$5,685.30	12.78%	$137,954.58	$137,954.58	$0.00	0.00%	$182,455.09	$188,140.39	$5,685.30	3.12%
	400,000	$50,498.11	$56,981.42	$6,483.30	12.84%	$157,662.37	$157,662.37	$0.00	0.00%	$208,160.49	$214,643.79	$6,483.30	3.11%
	450,000	$56,495.71	$63,777.02	$7,281.30	12.89%	$177,370.17	$177,370.17	$0.00	0.00%	$233,865.88	$241,147.19	$7,281.30	3.11%
	500,000	$62,493.31	$70,572.62	$8,079.30	12.93%	$197,077.97	$197,077.97	$0.00	0.00%	$259,571.28	$267,650.58	$8,079.30	3.11%
	550,000	$67,671.41	$76,440.22	$8,768.80	12.96%	$216,785.76	$216,785.76	$0.00	0.00%	$284,457.18	$293,225.98	$8,768.80	3.08%
	600,000	$72,849.51	$82,307.82	$9,458.30	12.98%	$236,493.56	$236,493.56	$0.00	0.00%	$309,343.08	$318,801.38	$9,458.30	3.06%
	700,000	$83,205.71	$94,043.02	$10,837.30	13.02%	$275,909.15	$275,909.15	$0.00	0.00%	$359,114.87	$369,952.17	$10,837.30	3.02%
	800,000	$93,561.91	$105,778.22	$12,216.30	13.06%	$315,324.75	$315,324.75	$0.00	0.00%	$408,886.66	$421,102.97	$12,216.30	2.99%
	900,000	$103,918.11	$117,513.42	$13,595.30	13.08%	$354,740.34	$354,740.34	$0.00	0.00%	$458,658.46	$472,253.76	$13,595.30	2.96%
	1,000,000	$114,274.31	$129,248.62	$14,974.30	13.10%	$394,155.94	$394,155.94	$0.00	0.00%	$508,430.25	$523,404.55	$14,974.30	2.95%

RY 2		RY 3		Difference	Avg. Usage $ Change
First 100 or Less	$1,785.00		$1,785.00	$0.00	$0.00
Next 99,900 Therms per Therm	$0.12686		$0.14383	$0.02	$1,695.30
Next 400,000 Therms per Therm	$0.11941		$0.13537	$0.02	$2,232.84
Over 500,000 Therms per Therm	$0.10302		$0.11681	$0.01	$0.00
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Energy Efficiency Program Costs (ETIP) Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Arrears Management Program Recovery Surcharge	$0.000080		$0.000080	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000280		$0.000280	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.014506		$0.014506	$0.000000	$0.00
Monthly Cost of Gas	$0.379650		$0.379650	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (< 250,000 Therms for Summer)
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	0	$230.00	$230.00	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$230.00	$230.00	$0.00	0.00%
	3	$230.00	$230.00	$0.00	0.00%	$1.11	$1.11	$0.00	0.00%	$231.11	$231.11	$0.00	0.00%
	100	$237.09	$238.30	$1.22	0.51%	$37.03	$37.03	$0.00	0.00%	$274.11	$275.33	$1.22	0.44%
	500	$266.30	$272.54	$6.24	2.34%	$185.13	$185.13	$0.00	0.00%	$451.43	$457.67	$6.24	1.38%
	1,000	$302.82	$315.34	$12.51	4.13%	$370.26	$370.26	$0.00	0.00%	$673.08	$685.59	$12.51	1.86%
	5,000	$594.99	$657.70	$62.71	10.54%	$1,851.29	$1,851.29	$0.00	0.00%	$2,446.28	$2,508.99	$62.71	2.56%
Average	7,559	$781.91	$876.73	$94.83	12.13%	$2,798.78	$2,798.78	$0.00	0.00%	$3,580.69	$3,675.51	$94.83	2.65%
	20,000	$1,690.62	$1,941.58	$250.96	14.84%	$7,405.16	$7,405.16	$0.00	0.00%	$9,095.78	$9,346.74	$250.96	2.76%
	40,000	$3,151.46	$3,653.42	$501.96	15.93%	$14,810.32	$14,810.32	$0.00	0.00%	$17,961.78	$18,463.74	$501.96	2.79%
	60,000	$4,612.30	$5,365.26	$752.96	16.33%	$22,215.48	$22,215.48	$0.00	0.00%	$26,827.78	$27,580.74	$752.96	2.81%
	80,000	$6,073.14	$7,077.10	$1,003.96	16.53%	$29,620.64	$29,620.64	$0.00	0.00%	$35,693.78	$36,697.74	$1,003.96	2.81%
	100,000	$7,533.98	$8,788.94	$1,254.96	16.66%	$37,025.80	$37,025.80	$0.00	0.00%	$44,559.78	$45,814.74	$1,254.96	2.82%
	120,000	$8,994.82	$10,500.78	$1,505.96	16.74%	$44,430.96	$44,430.96	$0.00	0.00%	$53,425.78	$54,931.74	$1,505.96	2.82%
	140,000	$10,455.66	$12,212.62	$1,756.96	16.80%	$51,836.12	$51,836.12	$0.00	0.00%	$62,291.78	$64,048.74	$1,756.96	2.82%
	160,000	$11,916.50	$13,924.46	$2,007.96	16.85%	$59,241.28	$59,241.28	$0.00	0.00%	$71,157.78	$73,165.74	$2,007.96	2.82%
	180,000	$13,377.34	$15,636.30	$2,258.96	16.89%	$66,646.44	$66,646.44	$0.00	0.00%	$80,023.78	$82,282.74	$2,258.96	2.82%

RY 2		RY 3		Difference	Avg. Usage $ Change
First 3 or Less	$230.00		$230.00	$0.00	$0.00
Over 3 Therms per Therm	$0.07264		$0.08519	$0.01	$94.83
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.013978		$0.013978	$0.000000	$0.00
Monthly Cost of Gas	$0.356280		$0.356280	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (< 250,000 Therms for Winter)
Rate Year Two vs. Rate Year Three
Based on December 27, 2023 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	0	$230.00	$230.00	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$230.00	$230.00	$0.00	0.00%
	3	$230.00	$230.00	$0.00	0.00%	$1.11	$1.11	$0.00	0.00%	$231.11	$231.11	$0.00	0.00%
	100	$238.70	$239.79	$1.09	0.46%	$37.03	$37.03	$0.00	0.00%	$275.73	$276.82	$1.09	0.40%
	500	$274.58	$280.17	$5.59	2.03%	$185.13	$185.13	$0.00	0.00%	$459.71	$465.30	$5.59	1.22%
	1,000	$319.43	$330.64	$11.21	3.51%	$370.26	$370.26	$0.00	0.00%	$689.69	$700.90	$11.21	1.62%
	5,000	$678.24	$734.41	$56.17	8.28%	$1,851.29	$1,851.29	$0.00	0.00%	$2,529.53	$2,585.70	$56.17	2.22%
Average	7,559	$907.79	$992.72	$84.93	9.36%	$2,798.78	$2,798.78	$0.00	0.00%	$3,706.57	$3,791.50	$84.93	2.29%
	10,000	$2,019.75	$2,244.52	$224.77	11.13%	$3,702.58	$3,702.58	$0.00	0.00%	$5,722.33	$5,947.10	$224.77	3.93%
	40,000	$3,817.81	$4,267.38	$449.57	11.78%	$14,810.32	$14,810.32	$0.00	0.00%	$18,628.13	$19,077.70	$449.57	2.41%
	60,000	$5,611.85	$6,286.22	$674.37	12.02%	$22,215.48	$22,215.48	$0.00	0.00%	$27,827.33	$28,501.70	$674.37	2.42%
	80,000	$7,405.89	$8,305.06	$899.17	12.14%	$29,620.64	$29,620.64	$0.00	0.00%	$37,026.53	$37,925.70	$899.17	2.43%
	100,000	$9,199.93	$10,323.90	$1,123.97	12.22%	$37,025.80	$37,025.80	$0.00	0.00%	$46,225.73	$47,349.70	$1,123.97	2.43%
	120,000	$10,993.97	$12,342.74	$1,348.77	12.27%	$44,430.96	$44,430.96	$0.00	0.00%	$55,424.93	$56,773.70	$1,348.77	2.43%
	140,000	$12,788.01	$14,361.58	$1,573.57	12.31%	$51,836.12	$51,836.12	$0.00	0.00%	$64,624.13	$66,197.70	$1,573.57	2.43%
	160,000	$14,582.05	$16,380.42	$1,798.37	12.33%	$59,241.28	$59,241.28	$0.00	0.00%	$73,823.33	$75,621.70	$1,798.37	2.44%
	180,000	$16,376.09	$18,399.26	$2,023.17	12.35%	$66,646.44	$66,646.44	$0.00	0.00%	$83,022.53	$85,045.70	$2,023.17	2.44%

RY 2		RY 3		Difference	Avg. Usage $ Change
First 3 or Less	$230.00		$230.00	$0.00	$0.00
Over 3 Therms per Therm	$0.08930		$0.10054	$0.01	$84.93
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.013978		$0.013978	$0.000000	$0.00
Monthly Cost of Gas	$0.356280		$0.356280	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (250,000 - 1,000,000 Therms for Summer)
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	0	$575.00	$575.00	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$575.00	$575.00	$0.00	0.00%
	3	$575.00	$575.00	$0.00	0.00%	$1.11	$1.11	$0.00	0.00%	$576.11	$576.11	$0.00	0.00%
	100	$581.99	$583.28	$1.29	0.22%	$37.03	$37.03	$0.00	0.00%	$619.02	$620.31	$1.29	0.21%
	500	$610.82	$617.44	$6.62	1.08%	$185.13	$185.13	$0.00	0.00%	$795.95	$802.57	$6.62	0.83%
	1,000	$646.86	$660.13	$13.27	2.05%	$370.26	$370.26	$0.00	0.00%	$1,017.11	$1,030.39	$13.27	1.30%
	10,000	$1,295.50	$1,428.57	$133.06	10.27%	$3,702.58	$3,702.58	$0.00	0.00%	$4,998.08	$5,131.15	$133.06	2.66%
	20,000	$2,016.22	$2,282.39	$266.16	13.20%	$7,405.16	$7,405.16	$0.00	0.00%	$9,421.38	$9,687.55	$266.16	2.83%
Average	30,064	$2,741.56	$3,141.67	$400.11	14.59%	$11,131.44	$11,131.44	$0.00	0.00%	$13,872.99	$14,273.11	$400.11	2.88%
	40,000	$3,457.66	$3,990.03	$532.36	15.40%	$14,810.32	$14,810.32	$0.00	0.00%	$18,267.98	$18,800.34	$532.36	2.91%
	50,000	$4,178.38	$4,843.85	$665.46	15.93%	$18,512.90	$18,512.90	$0.00	0.00%	$22,691.28	$23,356.74	$665.46	2.93%
	60,000	$4,899.10	$5,697.67	$798.56	16.30%	$22,215.48	$22,215.48	$0.00	0.00%	$27,114.58	$27,913.14	$798.56	2.95%
	70,000	$5,619.82	$6,551.49	$931.66	16.58%	$25,918.06	$25,918.06	$0.00	0.00%	$31,537.88	$32,469.54	$931.66	2.95%
	80,000	$6,340.54	$7,405.31	$1,064.76	16.79%	$29,620.64	$29,620.64	$0.00	0.00%	$35,961.18	$37,025.94	$1,064.76	2.96%
	90,000	$7,061.26	$8,259.13	$1,197.86	16.96%	$33,323.22	$33,323.22	$0.00	0.00%	$40,384.48	$41,582.34	$1,197.86	2.97%
	100,000	$7,781.98	$9,112.95	$1,330.96	17.10%	$37,025.80	$37,025.80	$0.00	0.00%	$44,807.78	$46,138.74	$1,330.96	2.97%
	110,000	$8,502.70	$9,966.77	$1,464.06	17.22%	$40,728.38	$40,728.38	$0.00	0.00%	$49,231.08	$50,695.14	$1,464.06	2.97%
	120,000	$9,223.42	$10,820.59	$1,597.16	17.32%	$44,430.96	$44,430.96	$0.00	0.00%	$53,654.38	$55,251.54	$1,597.16	2.98%
	130,000	$9,944.14	$11,674.41	$1,730.26	17.40%	$48,133.54	$48,133.54	$0.00	0.00%	$58,077.68	$59,807.94	$1,730.26	2.98%

RY 2		RY 3		Difference	Avg. Usage $ Change
First 3 or Less	$575.00		$575.00	$0.00	$0.00
Over 3 Therms per Therm	$0.07167		$0.08498	$0.01	$400.11
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.013978		$0.013978	$0.000000	$0.00
Monthly Cost of Gas	$0.356280		$0.356280	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (250,000 - 1,000,000 Therms for Winter)
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
		RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	Therm Usage												
	0	$575.00	$575.00	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$575.00	$575.00	$0.00	0.00%
	3	$575.00	$575.00	$0.00	0.00%	$1.11	$1.11	$0.00	0.00%	$576.11	$576.11	$0.00	0.00%
	100	$582.76	$583.73	$0.97	0.17%	$37.03	$37.03	$0.00	0.00%	$619.78	$620.75	$0.97	0.16%
	500	$614.75	$619.72	$4.97	0.81%	$185.13	$185.13	$0.00	0.00%	$799.88	$804.85	$4.97	0.62%
	1,000	$654.73	$664.70	$9.97	1.52%	$370.26	$370.26	$0.00	0.00%	$1,024.99	$1,034.96	$9.97	0.97%
	10,000	$1,374.48	$1,474.45	$99.97	7.27%	$3,702.58	$3,702.58	$0.00	0.00%	$5,077.06	$5,177.03	$99.97	1.97%
	20,000	$2,174.20	$2,374.17	$199.97	9.20%	$7,405.16	$7,405.16	$0.00	0.00%	$9,579.36	$9,779.33	$199.97	2.09%
Average	30,064	$2,979.04	$3,279.65	$300.61	10.09%	$11,131.44	$11,131.44	$0.00	0.00%	$14,110.48	$14,411.09	$300.61	2.13%
	40,000	$3,773.64	$4,173.61	$399.97	10.60%	$14,810.32	$14,810.32	$0.00	0.00%	$18,583.96	$18,983.93	$399.97	2.15%
	50,000	$4,573.36	$5,073.33	$499.97	10.93%	$18,512.90	$18,512.90	$0.00	0.00%	$23,086.26	$23,586.23	$499.97	2.17%
	60,000	$5,373.08	$5,973.05	$599.97	11.17%	$22,215.48	$22,215.48	$0.00	0.00%	$27,588.56	$28,188.53	$599.97	2.17%
	70,000	$6,172.80	$6,872.77	$699.97	11.34%	$25,918.06	$25,918.06	$0.00	0.00%	$32,090.86	$32,790.83	$699.97	2.18%
	80,000	$6,972.52	$7,772.49	$799.97	11.47%	$29,620.64	$29,620.64	$0.00	0.00%	$36,593.16	$37,393.13	$799.97	2.19%
	90,000	$7,772.24	$8,672.21	$899.97	11.58%	$33,323.22	$33,323.22	$0.00	0.00%	$41,095.46	$41,995.43	$899.97	2.19%
	100,000	$8,571.96	$9,571.93	$999.97	11.67%	$37,025.80	$37,025.80	$0.00	0.00%	$45,597.76	$46,597.73	$999.97	2.19%
	110,000	$9,371.68	$10,471.65	$1,099.97	11.74%	$40,728.38	$40,728.38	$0.00	0.00%	$50,100.06	$51,200.03	$1,099.97	2.20%
	120,000	$10,171.40	$11,371.37	$1,199.97	11.80%	$44,430.96	$44,430.96	$0.00	0.00%	$54,602.36	$55,802.33	$1,199.97	2.20%
	130,000	$10,971.12	$12,271.09	$1,299.97	11.85%	$48,133.54	$48,133.54	$0.00	0.00%	$59,104.66	$60,404.63	$1,299.97	2.20%

RY 2		RY 3		Difference	Avg. Usage $ Change
First 3 or Less	$575.00		$575.00	$0.00	$0.00
Over 3 Therms per Therm	$0.07957		$0.08957	$0.01	$300.61
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.013978		$0.013978	$0.000000	$0.00
Monthly Cost of Gas	$0.356280		$0.356280	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (1,000,000 - 2,500,000 Therms for Summer)
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
		RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	Therm Usage												
	0	$1,782.50	$1,782.50	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$1,782.50	$1,782.50	$0.00	0.00%
	3	$1,782.50	$1,782.50	$0.00	0.00%	$1.11	$1.11	$0.00	0.00%	$1,783.61	$1,783.61	$0.00	0.00%
	100	$1,782.54	$1,782.54	$0.00	0.00%	$37.03	$37.03	$0.00	0.00%	$1,819.57	$1,819.57	$0.00	0.00%
	500	$1,808.31	$1,812.71	$4.40	0.24%	$185.13	$185.13	$0.00	0.00%	$1,993.44	$1,997.84	$4.40	0.22%
	1,000	$1,840.52	$1,850.41	$9.89	0.54%	$370.26	$370.26	$0.00	0.00%	$2,210.78	$2,220.67	$9.89	0.45%
	10,000	$2,420.32	$2,529.12	$108.80	4.50%	$3,702.58	$3,702.58	$0.00	0.00%	$6,122.90	$6,231.70	$108.80	1.78%
	50,000	$4,997.20	$5,545.60	$548.40	10.97%	$18,512.90	$18,512.90	$0.00	0.00%	$23,510.10	$24,058.50	$548.40	2.33%
	100,000	$8,218.30	$9,316.20	$1,097.90	13.36%	$37,025.80	$37,025.80	$0.00	0.00%	$45,244.10	$46,342.00	$1,097.90	2.43%
	120,000	$9,506.74	$10,824.44	$1,317.70	13.86%	$44,430.96	$44,430.96	$0.00	0.00%	$53,937.70	$55,255.40	$1,317.70	2.44%
	130,000	$10,150.96	$11,578.56	$1,427.60	14.06%	$48,133.54	$48,133.54	$0.00	0.00%	$58,284.50	$59,712.10	$1,427.60	2.45%
Average	148,031	$11,312.55	$12,938.31	$1,625.76	14.37%	$54,809.66	$54,809.66	$0.00	0.00%	$66,122.21	$67,747.98	$1,625.76	2.46%
	150,000	$11,439.40	$13,086.80	$1,647.40	14.40%	$55,538.70	$55,538.70	$0.00	0.00%	$66,978.10	$68,625.50	$1,647.40	2.46%
	160,000	$12,083.62	$13,840.92	$1,757.30	14.54%	$59,241.28	$59,241.28	$0.00	0.00%	$71,324.90	$73,082.20	$1,757.30	2.46%
	170,000	$12,727.84	$14,595.04	$1,867.20	14.67%	$62,943.86	$62,943.86	$0.00	0.00%	$75,671.70	$77,538.90	$1,867.20	2.47%
	180,000	$13,372.06	$15,349.16	$1,977.10	14.79%	$66,646.44	$66,646.44	$0.00	0.00%	$80,018.50	$81,995.60	$1,977.10	2.47%
	190,000	$14,016.28	$16,103.28	$2,087.00	14.89%	$70,349.02	$70,349.02	$0.00	0.00%	$84,365.30	$86,452.30	$2,087.00	2.47%
	200,000	$14,660.50	$16,857.40	$2,196.90	14.99%	$74,051.60	$74,051.60	$0.00	0.00%	$88,712.10	$90,909.00	$2,196.90	2.48%
	210,000	$15,304.72	$17,611.52	$2,306.80	15.07%	$77,754.18	$77,754.18	$0.00	0.00%	$93,058.90	$95,365.70	$2,306.80	2.48%

RY 2		RY 3		Difference	Avg. Usage $ Change
First 100 or Less	$1,782.50		$1,782.50	$0.00	$0.00
Next 499,900 Therms per Therm	$0.06402		$0.07499	$0.01	$1,622.80
Over 500,000 Therms per Therm	$0.05490		$0.06430	$0.01	$0.00
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000		$0.000020	$0.000020	$2.96
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.013978		$0.013978	$0.000000	$0.00
Monthly Cost of Gas	$0.356280		$0.356280	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (1,000,000 - 2,500,000 Therms for Winter)
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
		RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	Therm Usage												
	0	$1,782.50	$1,782.50	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$1,782.50	$1,782.50	$0.00	0.00%
	3	$1,782.50	$1,782.50	$0.00	0.00%	$1.11	$1.11	$0.00	0.00%	$1,783.61	$1,783.61	$0.00	0.00%
	100	$1,782.54	$1,782.54	$0.00	0.00%	$37.03	$37.03	$0.00	0.00%	$1,819.57	$1,819.57	$0.00	0.00%
	500	$1,812.37	$1,816.11	$3.73	0.21%	$185.13	$185.13	$0.00	0.00%	$1,997.50	$2,001.23	$3.73	0.19%
	1,000	$1,849.66	$1,858.06	$8.40	0.45%	$370.26	$370.26	$0.00	0.00%	$2,219.92	$2,228.32	$8.40	0.38%
	10,000	$2,520.90	$2,613.27	$92.37	3.66%	$3,702.58	$3,702.58	$0.00	0.00%	$6,223.48	$6,315.85	$92.37	1.48%
	50,000	$5,504.18	$5,969.75	$465.57	8.46%	$18,512.90	$18,512.90	$0.00	0.00%	$24,017.08	$24,482.65	$465.57	1.94%
	100,000	$9,233.28	$10,165.35	$932.07	10.09%	$37,025.80	$37,025.80	$0.00	0.00%	$46,259.08	$47,191.15	$932.07	2.01%
	120,000	$10,724.92	$11,843.59	$1,118.67	10.43%	$44,430.96	$44,430.96	$0.00	0.00%	$55,155.88	$56,274.55	$1,118.67	2.03%
	130,000	$11,470.74	$12,682.71	$1,211.97	10.57%	$48,133.54	$48,133.54	$0.00	0.00%	$59,604.28	$60,816.25	$1,211.97	2.03%
Average	148,031	$12,815.53	$14,195.73	$1,380.20	10.77%	$54,809.66	$54,809.66	$0.00	0.00%	$67,625.19	$69,005.39	$1,380.20	2.04%
	150,000	$12,962.38	$14,360.95	$1,398.57	10.79%	$55,538.70	$55,538.70	$0.00	0.00%	$68,501.08	$69,899.65	$1,398.57	2.04%
	160,000	$13,708.20	$15,200.07	$1,491.87	10.88%	$59,241.28	$59,241.28	$0.00	0.00%	$72,949.48	$74,441.35	$1,491.87	2.05%
	170,000	$14,454.02	$16,039.19	$1,585.17	10.97%	$62,943.86	$62,943.86	$0.00	0.00%	$77,397.88	$78,983.05	$1,585.17	2.05%
	180,000	$15,199.84	$16,878.31	$1,678.47	11.04%	$66,646.44	$66,646.44	$0.00	0.00%	$81,846.28	$83,524.75	$1,678.47	2.05%
	190,000	$15,945.66	$17,717.43	$1,771.77	11.11%	$70,349.02	$70,349.02	$0.00	0.00%	$86,294.68	$88,066.45	$1,771.77	2.05%
	200,000	$16,691.48	$18,556.55	$1,865.07	11.17%	$74,051.60	$74,051.60	$0.00	0.00%	$90,743.08	$92,608.15	$1,865.07	2.06%
	210,000	$17,437.30	$19,395.67	$1,958.37	11.23%	$77,754.18	$77,754.18	$0.00	0.00%	$95,191.48	$97,149.85	$1,958.37	2.06%

RY 2		RY 3		Difference	Avg. Usage $ Change
First 100 or Less	$1,782.50		$1,782.50	$0.00	$0.00
Next 499,900 Therms per Therm	$0.07418		$0.08351	$0.01	$1,380.20
Over 500,000 Therms per Therm	$0.06360		$0.07160	$0.01	$0.00
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.013978		$0.013978	$0.000000	$0.00
Monthly Cost of Gas	$0.356280		$0.356280	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (Greater than 2,500,000 Therms for Summer)
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
		RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	Therm Usage												
	0	$24,536.15	$27,409.23	$2,873.07	11.71%	$0.00	$0.00	$0.00	0.00%	$24,536.15	$27,409.23	$2,873.07	11.71%
	3	$24,536.16	$27,409.23	$2,873.07	11.71%	$1.11	$1.11	$0.00	0.00%	$24,537.27	$27,410.34	$2,873.07	11.71%
	100	$24,537.46	$27,410.80	$2,873.33	11.71%	$37.03	$37.03	$0.00	0.00%	$24,574.49	$27,447.82	$2,873.33	11.69%
	500	$24,542.86	$27,417.27	$2,874.41	11.71%	$185.13	$185.13	$0.00	0.00%	$24,727.99	$27,602.40	$2,874.41	11.62%
	1,000	$24,549.60	$27,425.36	$2,875.76	11.71%	$370.26	$370.26	$0.00	0.00%	$24,919.86	$27,795.62	$2,875.76	11.54%
	2,000	$24,563.08	$27,441.54	$2,878.46	11.72%	$740.52	$740.52	$0.00	0.00%	$25,303.60	$28,182.06	$2,878.46	11.38%
	100,000	$25,884.32	$29,027.38	$3,143.06	12.14%	$37,025.80	$37,025.80	$0.00	0.00%	$62,910.11	$66,053.18	$3,143.06	5.00%
	200,000	$27,232.52	$30,645.58	$3,413.06	12.53%	$74,051.60	$74,051.60	$0.00	0.00%	$101,284.11	$104,697.18	$3,413.06	3.37%
Average	376,366	$29,610.28	$33,499.53	$3,889.25	13.13%	$139,352.52	$139,352.52	$0.00	0.00%	$168,962.80	$172,852.06	$3,889.25	2.30%
	400,000	$29,928.92	$33,881.98	$3,953.06	13.21%	$148,103.20	$148,103.20	$0.00	0.00%	$178,032.11	$181,985.18	$3,953.06	2.22%
	500,000	$31,277.12	$35,500.18	$4,223.06	13.50%	$185,129.00	$185,129.00	$0.00	0.00%	$216,406.11	$220,629.18	$4,223.06	1.95%
	600,000	$32,625.32	$37,118.38	$4,493.06	13.77%	$222,154.80	$222,154.80	$0.00	0.00%	$254,780.11	$259,273.18	$4,493.06	1.76%
	700,000	$33,973.52	$38,736.58	$4,763.06	14.02%	$259,180.60	$259,180.60	$0.00	0.00%	$293,154.11	$297,917.18	$4,763.06	1.62%
	800,000	$35,321.72	$40,354.78	$5,033.06	14.25%	$296,206.40	$296,206.40	$0.00	0.00%	$331,528.11	$336,561.18	$5,033.06	1.52%
	900,000	$36,669.92	$41,972.98	$5,303.06	14.46%	$333,232.20	$333,232.20	$0.00	0.00%	$369,902.11	$375,205.18	$5,303.06	1.43%
	1,000,000	$38,018.12	$43,591.18	$5,573.06	14.66%	$370,258.00	$370,258.00	$0.00	0.00%	$408,276.11	$413,849.18	$5,573.06	1.37%
	1,100,000	$39,366.32	$45,209.38	$5,843.06	14.84%	$407,283.80	$407,283.80	$0.00	0.00%	$446,650.11	$452,493.18	$5,843.06	1.31%
	1,200,000	$40,714.52	$46,827.58	$6,113.06	15.01%	$444,309.60	$444,309.60	$0.00	0.00%	$485,024.11	$491,137.18	$6,113.06	1.26%
	1,300,000	$42,062.72	$48,445.78	$6,383.06	15.18%	$481,335.40	$481,335.40	$0.00	0.00%	$523,398.11	$529,781.18	$6,383.06	1.22%

RY 2		RY 3		Difference	Avg. Usage $ Change
First 3 or Less	$1,782.50		$1,782.50	$0.00	$0.00
Over 3 Therms per Therm	$0.01308		$0.01578	$0.00	$1,016.18
Demand Charge per Therm of MPDQ*	$1.21099		$1.36390	$0.15	$2,873.07
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.013978		$0.013978	$0.000000	$0.00
Monthly Cost of Gas	$0.356280		$0.356280	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

*Assumes MPDQ of 18,789 Therms

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 12 Distributed Generation Service - Non-Residential (Greater than 2,500,000 Therms for Winter)
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	0	$24,536.15	$27,409.23	$2,873.07	11.71%	$0.00	$0.00	$0.00	0.00%	$24,536.15	$27,409.23	$2,873.07	11.71%
	3	$24,536.16	$27,409.23	$2,873.07	11.71%	$1.11	$1.11	$0.00	0.00%	$24,537.27	$27,410.34	$2,873.07	11.71%
	100	$24,537.64	$27,410.89	$2,873.25	11.71%	$37.03	$37.03	$0.00	0.00%	$24,574.66	$27,447.92	$2,873.25	11.69%
	500	$24,543.76	$27,417.76	$2,874.00	11.71%	$185.13	$185.13	$0.00	0.00%	$24,728.88	$27,602.89	$2,874.00	11.62%
	1,000	$24,551.40	$27,426.34	$2,874.94	11.71%	$370.26	$370.26	$0.00	0.00%	$24,921.66	$27,796.60	$2,874.94	11.54%
	2,000	$24,566.69	$27,443.50	$2,876.81	11.71%	$740.52	$740.52	$0.00	0.00%	$25,307.21	$28,184.02	$2,876.81	11.37%
	100,000	$26,065.31	$29,125.38	$3,060.07	11.74%	$37,025.80	$37,025.80	$0.00	0.00%	$63,091.11	$66,151.18	$3,060.07	4.85%
	200,000	$27,594.51	$30,841.58	$3,247.07	11.77%	$74,051.60	$74,051.60	$0.00	0.00%	$101,646.11	$104,893.18	$3,247.07	3.19%
Average	376,366	$30,291.50	$33,868.37	$3,576.87	11.81%	$139,352.52	$139,352.52	$0.00	0.00%	$169,644.02	$173,220.89	$3,576.87	2.11%
	400,000	$30,652.91	$34,273.98	$3,621.07	11.81%	$148,103.20	$148,103.20	$0.00	0.00%	$178,756.11	$182,377.18	$3,621.07	2.03%
	500,000	$32,182.11	$35,990.18	$3,808.07	11.83%	$185,129.00	$185,129.00	$0.00	0.00%	$217,311.11	$221,119.17	$3,808.07	1.75%
	600,000	$33,711.31	$37,706.38	$3,995.07	11.85%	$222,154.80	$222,154.80	$0.00	0.00%	$255,866.11	$259,861.17	$3,995.07	1.56%
	700,000	$35,240.51	$39,422.58	$4,182.07	11.87%	$259,180.60	$259,180.60	$0.00	0.00%	$294,421.11	$298,603.17	$4,182.07	1.42%
	800,000	$36,769.71	$41,138.78	$4,369.07	11.88%	$296,206.40	$296,206.40	$0.00	0.00%	$332,976.11	$337,345.17	$4,369.07	1.31%
	900,000	$38,298.91	$42,854.98	$4,556.07	11.90%	$333,232.20	$333,232.20	$0.00	0.00%	$371,531.11	$376,087.17	$4,556.07	1.23%
	1,000,000	$39,828.11	$44,571.18	$4,743.07	11.91%	$370,258.00	$370,258.00	$0.00	0.00%	$410,086.11	$414,829.17	$4,743.07	1.16%
	1,100,000	$41,357.31	$46,287.38	$4,930.07	11.92%	$407,283.80	$407,283.80	$0.00	0.00%	$448,641.11	$453,571.17	$4,930.07	1.10%
	1,200,000	$42,886.51	$48,003.58	$5,117.07	11.93%	$444,309.60	$444,309.60	$0.00	0.00%	$487,196.11	$492,313.17	$5,117.07	1.05%
	1,300,000	$44,415.71	$49,719.78	$5,304.07	11.94%	$481,335.40	$481,335.40	$0.00	0.00%	$525,751.11	$531,055.17	$5,304.07	1.01%

RY 2		RY 3		Difference	Avg. Usage $ Change
First 3 or Less	$1,782.50		$1,782.50	$0.00	$0.00
Over 3 Therms per Therm	$0.01489		$0.01676	$0.00	$703.80
Demand Charge per Therm of MPDQ*	$1.21099		$1.36390	$0.15	$2,873.07
Delivery Service Adjustment					
Net Revenue Sharing	$0.000000		$0.000000	$0.000000	$0.00
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000220		$0.000220	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Net Utility Plant and Depreciation Expense Reconciliation	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.013978		$0.013978	$0.000000	$0.00
Monthly Cost of Gas	$0.356280		$0.356280	$0.000000	$0.00
Gross Receipts Tax					
Delivery	0.000000%		0.000000%	0.00%	$0.00
Supply	0.000000%		0.000000%	0.00%	$0.00

*Assumes MPDQ of 18,789 Therms

Niagara Mohawk Power Corporation d/b/a National Grid
Monthly Bill Comparison Table
SC 13 Distributed Generation - Residential
Rate Year Two vs. Rate Year Three
Based on December 27, 2024 NYMEX

		Delivery				Commodity				Total			
	Therm Usage	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change	RY 2	RY 3	Difference	Change
	0	$32.86	$32.86	$0.00	0.00%	$0.00	$0.00	$0.00	0.00%	$32.86	$32.86	$0.00	0.00%
	3	$32.86	$32.86	$0.00	0.00%	$1.28	$1.28	$0.00	0.00%	$34.14	$34.14	$0.00	0.00%
	10	$34.31	$34.81	$0.50	1.47%	$4.26	$4.26	$0.00	0.00%	$38.56	$39.07	$0.50	1.31%
	50	$42.59	$45.97	$3.38	7.94%	$21.28	$21.28	$0.00	0.00%	$63.87	$67.25	$3.38	5.29%
	60	$44.66	$48.76	$4.10	9.18%	$25.54	$25.54	$0.00	0.00%	$70.20	$74.29	$4.10	5.84%
	70	$46.73	$51.54	$4.82	10.31%	$29.80	$29.80	$0.00	0.00%	$76.52	$81.34	$4.82	6.30%
	80	$48.80	$54.33	$5.54	11.35%	$34.05	$34.05	$0.00	0.00%	$82.85	$88.38	$5.54	6.68%
	90	$50.87	$57.12	$6.26	12.30%	$38.31	$38.31	$0.00	0.00%	$89.17	$95.43	$6.26	7.02%
Average	102	$53.35	$60.47	$7.12	13.34%	$43.42	$43.42	$0.00	0.00%	$96.77	$103.88	$7.12	7.36%
	200	$73.63	$87.80	$14.17	19.24%	$85.13	$85.13	$0.00	0.00%	$158.76	$172.93	$14.17	8.92%
	300	$94.33	$115.68	$21.36	22.64%	$127.70	$127.70	$0.00	0.00%	$222.02	$243.38	$21.36	9.62%

RY 2		RY 3		Difference	Avg. Usage $ Change
First 3 or Less	$32.20		$32.20	$0.00	$0.00
Over 3 Therms per Therm	$0.20199		$0.27246	$0.07	$6.98
Delivery Service Adjustment					
Research & Development Surcharge	$0.000182		$0.000182	$0.000000	$0.00
Net Revenue Sharing Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Gas Safety and Reliability Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Earnings Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Demand Response Surcharge Mechanism	$0.000650		$0.000650	$0.000000	$0.00
Rate Adjustment Mechanism	$0.000000		$0.000000	$0.000000	$0.00
Incremental Energy Efficiency Surcharge	$0.000000		$0.000000	$0.000000	$0.00
Merchant Function Charge	$0.015202		$0.015202	$0.000000	$0.00
Monthly Cost of Gas	$0.410450		$0.410450	$0.000000	$0.00
Gross Receipts Tax					
Delivery	2.040820%		2.040820%	0.00%	$0.14
Supply	0.000000%		0.000000%	0.00%	$0.00

Niagara Mohawk Power Corporation d/b/a National Grid
Summary of Annual Bill Comparison for an Average SC-1 Residential Heating Customers
Based on December 27, 2024 NYMEX

	Annual Use (Therms)	Rate Year (TME March 2026) @ Current Rates	Compressed Rates eff 09/01/2025 Rate Year (TME March 2026) @ Proposed Rates	Difference	%
SC 1B- Residential Heat	935				
Total Delivery Charge		$657.43	$707.52	$50.09	7.6%
Total Supply Charge		$399.60	$403.91	$4.32	1.1%
Total Monthly Charge		$1,057.02	$1,111.43	$54.41	5.1%

Niagara Mohawk Power Corporation d/b/a National Grid
Annual Bill Comparisons for an Average SC-1 Residential Heating Customers
Based on December 27, 2024 NYMEX

	Block End	Max Block Usage	Block Rates - Current Rates	Twelve Months March 2026 - Current Rates												
				Apr-2025	May-2025	Jun-2025	Jul-2025	Aug-2025	Sep-2025	Oct-2025	Nov-2025	Dec-2025	Jan-2026	Feb-2026	Mar-2026	Total
% of Usage				11%	5%	3%	2%	2%	2%	4%	10%	14%	15%	19%	14%	100%
Usage per Customer				103	45	27	15	14	17	37	91	127	141	182	135	935
Block Usage																
First Block	3	3		3	3	3	3	3	3	3	3	3	3	3	3	
Second Block	50	47		47	42	24	12	11	14	34	47	47	47	47	47	
Third Block	NA	NA		53	0	0	0	0	0	0	41	77	91	132	85	
Total				103	45	27	15	14	17	37	91	127	141	182	135	935
Check				0	0	0	0	0	0	0	0	0	0	0	0	0
		Effective 07/01/2024 - Stayout	Effective 05/01/2025 - Post Stayout													
1) Delivery																
First Block		$21.40	$21.40	$21.40	$21.40	$21.40	$21.40	$21.40	$21.40	$21.40	$21.40	$21.40	$21.40	$21.40	$21.40	$256.80
Second Block		$0.67731	$0.71722	$31.83	$30.35	$17.30	$8.30	$8.16	$9.85	$24.40	$33.71	$33.71	$33.71	$33.71	$33.71	$298.74
Third Block		$0.14687	$0.15553	$7.84	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$6.37	$12.03	$14.18	$20.54	$13.23	$74.19
Delivery Service Adjustment				$1.61	$0.70	$0.42	$0.23	$0.22	$0.26	$0.58	$1.41	$1.98	$2.20	$2.83	$2.10	$14.54
System Benefits Charge				$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
GRT on Delivery	2.040820%			$1.28	$1.07	$0.80	$0.61	$0.61	$0.64	$0.95	$1.28	$1.41	$1.46	$1.60	$1.44	$13.15
Total Delivery				$63.96	$53.53	$39.92	$30.54	$30.39	$32.15	$47.32	$64.18	$70.53	$72.95	$80.08	$71.88	$657.43
2) Supply																
MCG Rate Demand				$ 0.11229	$ 0.11622	$ 0.11622	$ 0.11622	$ 0.11622	$ 0.11525	$ 0.11525	$ 0.11134	$ 0.11134	$ 0.11134	$ 0.11134	$ 0.11134	
MCG Rate Commodity (Variable)				$ 0.26251	$ 0.25623	$ 0.26429	$ 0.27235	$ 0.26601	$ 0.24461	$ 0.23621	$ 0.28054	$ 0.31385	$ 0.33420	$ 0.31598	$ 0.30410	
Total MCG Rate				$ 0.37480	$ 0.37245	$ 0.38051	$ 0.38857	$ 0.38223	$ 0.35986	$ 0.35146	$ 0.39188	$ 0.42519	$ 0.44554	$ 0.42732	$ 0.41544	
Cost of Gas in $ - Variable				$27.14	$11.61	$7.17	$3.97	$3.82	$4.09	$8.74	$25.52	$39.96	$47.19	$57.53	$41.08	$277.82
Cost of Gas in $ - Demand				$11.61	$5.27	$3.15	$1.69	$1.67	$1.93	$4.27	$10.13	$14.18	$15.72	$20.27	$15.04	$104.92
Merchant Function Charge				$1.77	$0.77	$0.47	$0.26	$0.25	$0.27	$0.60	$1.58	$2.35	$2.70	$3.37	$2.45	$16.85
GRT on Supply	0.000000%			$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Total Supply				$40.51	$17.65	$10.79	$5.92	$5.74	$6.30	$13.61	$37.24	$56.49	$65.60	$81.17	$58.58	$399.60
Total Bill Without GRT				$103.19	$70.11	$49.90	$35.84	$35.52	$37.81	$59.99	$100.14	$125.60	$137.09	$159.65	$129.02	$1,043.87
Total Bill				**$104.47**	**$71.18**	**$50.70**	**$36.46**	**$36.13**	**$38.45**	**$60.93**	**$101.42**	**$127.01**	**$138.55**	**$161.25**	**$130.46**	**$1,057.02**

	Block End	Max Block Usage	Block Rates - Proposed Rates	Twelve Months March 2026 - Proposed Rates (Compressed Rates eff 09/01/2025)												
				Apr-2025	May-2025	Jun-2025	Jul-2025	Aug-2025	Sep-2025	Oct-2025	Nov-2025	Dec-2025	Jan-2026	Feb-2026	Mar-2026	Total
% of Usage				11%	5%	3%	2%	2%	2%	4%	10%	14%	15%	19%	14%	100%
Usage per Customer				103	45	27	15	14	17	37	91	127	141	182	135	935
Block Usage																
First Block	3	3		3	3	3	3	3	3	3	3	3	3	3	3	
Second Block	50	47		47	42	24	12	11	14	34	47	47	47	47	47	
Third Block	NA	NA		53	0	0	0	0	0	0	41	77	91	132	85	
Total				103	45	27	15	14	17	37	91	127	141	182	135	935
Check				0	0	0	0	0	0	0	0	0	0	0	0	0
		Compressed Sept 2025														
1) Delivery			Proposed													
First Block			$ 22.50	$21.40	$21.40	$21.40	$21.40	$21.40	$22.50	$22.50	$22.50	$22.50	$22.50	$22.50	$22.50	$264.50
Second Block			$0.85236	$31.83	$30.35	$17.30	$8.30	$8.16	$11.71	$29.00	$40.06	$40.06	$40.06	$40.06	$40.06	$336.95
Third Block			$0.19652	$7.84	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$8.05	$15.19	$17.92	$25.95	$16.72	$91.68
Delivery Service Adjustment				$1.61	$0.70	$0.42	$0.23	$0.22	($0.07)	($0.15)	($0.37)	($0.51)	($0.57)	($0.74)	($0.55)	$0.23
System Benefits Charge				$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
GRT on Delivery	2.040820%			$1.28	$1.07	$0.80	$0.61	$0.61	$0.70	$1.05	$1.43	$1.58	$1.63	$1.79	$1.61	$14.15
Total Delivery				$63.96	$53.53	$39.92	$30.54	$30.39	$34.84	$52.40	$71.68	$78.82	$81.54	$89.57	$80.34	$707.52
2) Supply																
MCG Rate Demand				$ 0.11229	$ 0.11622	$ 0.11622	$ 0.11622	$ 0.11622	$ 0.11525	$ 0.11525	$ 0.11134	$ 0.11134	$ 0.11134	$ 0.11134	$ 0.11134	
MCG Rate Commodity (Variable)				$ 0.26251	$ 0.25623	$ 0.26429	$ 0.27235	$ 0.26601	$ 0.24526	$ 0.23684	$ 0.28128	$ 0.31468	$ 0.33506	$ 0.31680	$ 0.30489	
Total MCG Rate				$ 0.37480	$ 0.37245	$ 0.38051	$ 0.38857	$ 0.38223	$ 0.36051	$ 0.35209	$ 0.39262	$ 0.42602	$ 0.44640	$ 0.42814	$ 0.41623	
Cost of Gas in $ - Variable				$27.14	$11.61	$7.17	$3.97	$3.82	$4.10	$8.77	$25.59	$40.06	$47.31	$57.68	$41.19	$278.41
Cost of Gas in $ - Demand				$11.61	$5.27	$3.15	$1.69	$1.67	$1.93	$4.27	$10.13	$14.18	$15.72	$20.27	$15.04	$104.93
Merchant Function Charge				$1.77	$0.77	$0.47	$0.26	$0.25	$0.35	$0.77	$2.03	$3.01	$3.44	$4.31	$3.14	$20.58
GRT on Supply	0.000000%			$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Total Supply				$40.51	$17.65	$10.79	$5.92	$5.74	$6.39	$13.80	$37.75	$57.25	$66.47	$82.26	$59.37	$403.91
Total Bill Without GRT				$103.19	$70.11	$49.90	$35.84	$35.52	$40.53	$65.15	$108.00	$134.49	$146.38	$170.04	$138.11	$1,097.28
Total Bill				**$104.47**	**$71.18**	**$50.70**	**$36.46**	**$36.13**	**$41.22**	**$66.20**	**$109.44**	**$136.06**	**$148.01**	**$171.83**	**$139.71**	**$1,111.43**
Total Bill % Increase with GRT				**0.0%**	**0.0%**	**0.0%**	**0.0%**	**0.0%**	**7.2%**	**8.6%**	**7.9%**	**7.1%**	**6.8%**	**6.6%**	**7.1%**	**5.1%**

Niagara Mohawk Power Corporation d/b/a National Grid
Calculation of Lost and Unaccounted for Gas (LAUF) Target and Dead Band
Based on 5-Year Historic Period: TME Aug 2019 to Aug 2023

	TME Aug-19	TME Aug-20	TME Aug-21	TME Aug-22	TME Aug-23
Metered Receipts (dt)					
NMPC's City Gate Receipts	176,915,236	161,680,052	155,887,125	159,106,702	147,549,977
Less Dedicated Line Customers	39,319,419	33,728,121	29,587,696	31,193,604	27,367,815
Total Receipts	**137,595,817**	**127,951,932**	**126,299,429**	**127,913,098**	**120,182,162**
Metered Deliveries (dt)					
SC 1, 2, 5, 7, 8 12 & 13 Firm Sales	63,600,850	56,350,167	56,670,139	59,336,893	57,229,392
SC8 Standby & SC10 NGV Sales	10,873,313	10,077,209	9,753,616	10,221,610	9,788,434
SC1MB, 2MB, 5, 7, 8, 12MB, 12DB & 13MB Transportation	42,166,282	42,116,160	39,419,869	36,913,790	32,478,066
SC 6, 9 & 14 Transportation	54,819,532	50,499,556	46,778,933	49,685,268	45,102,837
NYSEG Transportation	982,631	269,211	264,960	264,684	195,273
Company Use	107,386	102,068	105,458	108,783	103,384
Total Deliveries	**172,549,994**	**159,414,372**	**152,992,975**	**156,531,027**	**144,897,385**
Less Dedicated Line Customers	38,279,687	32,809,153	29,198,581	31,528,105	26,997,486
Net Metered Deliveries	**134,270,308**	**126,605,219**	**123,794,394**	**125,002,922**	**117,899,899**
LAUF (dt)	3,325,510	1,346,713	2,505,035	2,910,176	2,282,263
LAUF % (of Receipts)	2.417%	1.053%	1.983%	2.275%	1.899%

5-Year Statistics	Calculated Standard Deviation	Standard Deviation Cap of .5%
Average LAUF% (of Receipts)	1.925%	1.925%
1 Std Deviation	0.531%	0.500%
2 Std Deviations	1.063%	1.000%
LAUF Target & Dead Band		
LAUF% Target (% of Receipts)		**1.925%**
Upper Dead Band (Mean + 2 Std Dev Cap) *		**2.925%**
Lower Dead Band (Mean - 2 Std Dev Cap) *		**0.925%**

Factor of Adjustment (1/(1 - LAUF % target)) **1.01963**

* In accordance with Staff's Draft White Paper, if the standard deviation of the five-year historic average is greater than 0.5%, the dead bands should be limited to plus or minus one percent.

Niagara Mohawk Power Corporation d/b/a National Grid
Total Annual Merchant Function Charges
Rate Year Target to MCG Year Target

	Rate Year 1 : April 1, 2025 - March 31, 2026	MCG Year : September 1, 2025 - August 31, 2026	Rate Year 2 : April 1, 2026 - March 31, 2027	Rate Year 3 : April 1, 2027 - March 31, 2028
Applicable to Customers taking Sales Service under Service Classification Nos. 1, 2, 5, 7, 8, 12 and 13 Sales				
1) Estimated Commodity Related Uncollectible Charge	$5,343,714	$5,453,941	$5,789,936	$5,743,275
2) Gas Supply Procurement Charge	$1,231,348	$1,231,207	$1,231,348	$1,231,348
3) Commodity Related Credit and Collection Charge - Residential (SC 1 & SC 1 MB)	$1,083,196	$1,083,001	$1,083,196	$1,083,196
4) Estimated Return Requirement on Gas Storage Inventory	$2,353,439	$2,168,490	$2,392,603	$2,375,802
5) Estimated Return Requirement on Gas Purchase Related Working Capital	$4,152,260	$4,244,037	$4,525,477	$4,531,860
Total	$14,163,957	$14,180,676	$15,022,560	$14,965,482
Applicable to ESCOs that Participate in the Company's POR Program that Serve Customers taking Transportation Service under Service Classification Nos. 2MB, 5 MB, 7 DB, 7 MB, and 8 DB, 12 DB, 12MB & 13MB				
1) Commodity Related Credit and Collection Charge - Non Residential	$135,132	$135,135	$135,132	$135,132
Total Merchant Function Charges				
1) Estimated Commodity Related Uncollectible Charge	$5,343,714	$5,453,941	$5,789,936	$5,743,275
2) Gas Supply Procurement Charge	$1,231,348	$1,231,207	$1,231,348	$1,231,348
3) Commodity Related Credit and Collection Charge	$1,218,329	$1,218,136	$1,218,329	$1,218,329
4) Return Requirement on Gas Storage Inventory	$2,353,439	$2,168,490	$2,392,603	$2,375,802
5) Return Requirement on Gas Purchase Related Working Capital	$4,152,260	$4,244,037	$4,525,477	$4,531,860
Total	$14,299,089	$14,315,811	$15,157,692	$15,100,614

Notes
1 : Schedule 6.4, Page 5
2 : Schedule 6.2, Page 1
3 : Schedule 6.2, Page 2 & Page 3
4 : Schedule 6.3, Page 2
5 : Schedule 6.4, Page 8

Niagara Mohawk Power Corporation d/b/a National Grid
Total Annual Merchant Function Charges
Annual Expense Target in MCG Year
Gas Supply Procurement Charge

Rate Year: 1
Total Annual Target / 1: $1,231,348

	Billed Sales SC 1, 2, 5, 7, 8, 12 and 13 Sales Monthly Therms	%	Monthly Allocation $
Apr-2025	70,207,836	11%	$130,165
May-2025	33,731,915	5%	$62,539
Jun-2025	22,537,656	3%	$41,785
Jul-2025	16,870,301	3%	$31,277
Aug-2025	15,990,535	2%	$29,646
Sep-2025	16,207,086	2%	$30,048
Oct-2025	22,409,466	3%	$41,547
Nov-2025	47,150,150	7%	$87,416
Dec-2025	77,700,842	12%	$144,057
Jan-2026	90,976,139	14%	$168,669
Feb-2026	156,995,672	24%	$291,068
Mar-2026	93,383,571	14%	$173,132
Total	**664,161,168**	**100%**	**$1,231,348**

Rate Year: 2
Total Annual Target: $1,231,348

	Billed Sales SC 1, 2, 5, 7, 8, 12 and 13 Sales Monthly Therms	%	Monthly Allocation $
Apr-2026	69,039,784	10%	$125,750
May-2026	34,891,035	5%	$63,551
Jun-2026	22,976,331	3%	$41,850
Jul-2026	18,022,752	3%	$32,827
Aug-2026	17,180,055	3%	$31,292
Sep-2026	17,270,614	3%	$31,457
Oct-2026	23,604,937	3%	$42,994
Nov-2026	46,941,666	7%	$85,500
Dec-2026	75,648,534	11%	$137,788
Jan-2027	92,910,483	14%	$169,229
Feb-2027	162,363,818	24%	$295,733
Mar-2027	95,187,541	14%	$173,376
Total	**676,037,550**	**100%**	**$1,231,348**

MCG Year		Monthly Allocation $
Sep-2025	16,207,086	$30,048
Oct-2025	22,409,466	$41,547
Nov-2025	47,150,150	$87,416
Dec-2025	77,700,842	$144,057
Jan-2026	90,976,139	$168,669
Feb-2026	156,995,672	$291,068
Mar-2026	93,383,571	$173,132
Apr-2026	69,039,784	$125,750
May-2026	34,891,035	$63,551
Jun-2026	22,976,331	$41,850
Jul-2026	18,022,752	$32,827
Aug-2026	17,180,055	$31,292
Total	**666,932,884**	**$1,231,207**

1: Appendix 3, Schedule 3H, Page 1

Niagara Mohawk Power Corporation d/b/a National Grid
Total Annual Merchant Function Charges
Annual Expense Target in MCG Year
Commodity Related Credit and Collection Charge - Residential

Rate Year: 1
Total Annual Target / 1: $1,083,196

Billed Sales and Transportation

	SC 1 Monthly Therms	%	Monthly Allocation $
Apr-2025	61,941,246	11%	$117,710
May-2025	28,777,674	5%	$54,687
Jun-2025	19,433,096	3%	$36,930
Jul-2025	14,139,191	2%	$26,869
Aug-2025	13,306,242	2%	$25,286
Sep-2025	13,467,386	2%	$25,593
Oct-2025	18,696,809	3%	$35,530
Nov-2025	40,132,312	7%	$76,265
Dec-2025	66,081,675	12%	$125,578
Jan-2026	76,930,130	13%	$146,194
Feb-2026	134,617,738	24%	$255,820
Mar-2026	82,476,720	14%	$156,734
Total	**570,000,218**	**100%**	**$1,083,196**

Rate Year: 2
Total Annual Target: $1,083,196

Billed Sales and Transportation

	SC 1 Monthly Therms	%	Monthly Allocation $
Apr-2026	60,626,292	10%	$112,752
May-2026	30,028,460	5%	$55,847
Jun-2026	19,893,643	3%	$36,998
Jul-2026	15,368,611	3%	$28,582
Aug-2026	14,575,581	3%	$27,108
Sep-2026	14,594,071	3%	$27,142
Oct-2026	19,968,691	3%	$37,138
Nov-2026	39,900,678	7%	$74,207
Dec-2026	63,833,942	11%	$118,718
Jan-2027	78,944,586	14%	$146,821
Feb-2027	140,274,925	24%	$260,882
Mar-2027	84,418,998	14%	$157,002
Total	**582,428,477**	**100%**	**$1,083,196**

MCG Year

	Monthly Therms	Monthly Allocation $
Sep-2025	13,467,386	$25,593
Oct-2025	18,696,809	$35,530
Nov-2025	40,132,312	$76,265
Dec-2025	66,081,675	$125,578
Jan-2026	76,930,130	$146,194
Feb-2026	134,617,738	$255,820
Mar-2026	82,476,720	$156,734
Apr-2026	60,626,292	$112,752
May-2026	30,028,460	$55,847
Jun-2026	19,893,643	$36,998
Jul-2026	15,368,611	$28,582
Aug-2026	14,575,581	$27,108
Total	**572,895,356**	**$1,083,001**

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Niagara Mohawk Power Corporation d/b/a National Grid
Total Annual Merchant Function Charges
Annual Expense Target in GAC Year
Commodity Related Credit and Collection Charge - Non Residential

Rate Year: 1
Total Annual Target / 1: $135,132

Billed Sales and Transportation

	SC 2, 5, 7, 8, 12 and 13 Monthly Therms	%	Monthly Allocation $
Apr-2025	20,423,948	10%	$13,000
May-2025	12,274,813	6%	$7,813
Jun-2025	8,892,774	4%	$5,660
Jul-2025	7,498,798	4%	$4,773
Aug-2025	7,728,025	4%	$4,919
Sep-2025	7,691,622	4%	$4,896
Oct-2025	9,641,293	5%	$6,137
Nov-2025	16,310,650	8%	$10,381
Dec-2025	24,271,863	11%	$15,449
Jan-2026	27,936,229	13%	$17,781
Feb-2026	43,006,466	20%	$27,373
Mar-2026	26,634,131	13%	$16,952
Total	**212,310,614**	**100%**	**$135,132**

GAC Year

	Monthly Therms	Monthly Allocation $
Sep-2025	7,691,622	$4,896
Oct-2025	9,641,293	$6,137
Nov-2025	16,310,650	$10,381
Dec-2025	24,271,863	$15,449
Jan-2026	27,936,229	$17,781
Feb-2026	43,006,466	$27,373
Mar-2026	26,634,131	$16,952
Apr-2026	20,458,602	$12,994
May-2026	12,298,666	$7,811
Jun-2026	8,911,831	$5,660
Jul-2026	7,523,349	$4,778
Aug-2026	7,751,466	$4,923
Total	**212,436,169**	**$135,135**

Rate Year: 2
Total Annual Target: $135,132

Billed Sales and Transportation

	SC 2, 5, 7, 8, 12 and 13 Monthly Therms	%	Monthly Allocation $
Apr-2026	20,458,602	10%	$12,994
May-2026	12,298,666	6%	$7,811
Jun-2026	8,911,831	4%	$5,660
Jul-2026	7,523,349	4%	$4,778
Aug-2026	7,751,466	4%	$4,923
Sep-2026	7,713,641	4%	$4,899
Oct-2026	9,658,261	5%	$6,134
Nov-2026	16,317,349	8%	$10,364
Dec-2026	24,310,087	11%	$15,440
Jan-2027	28,010,204	13%	$17,790
Feb-2027	43,132,079	20%	$27,394
Mar-2027	26,680,035	13%	$16,945
Total	**212,765,570**	**100%**	**$135,132**

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Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Illustrative Example - Stub Period Calculation for Annual Reconciliation Effective Jan 1, 2026

A. Gas Supply Procurement Charge:

Line	Annual Expense Target	$		
1	Case 20-G-0381 GAC target (September 1, 2024 target)	$	673,774	
2	Actual Recoveries (September 1, 2024 - March 31, 2025)	$	500,000	
3	Resulting over recovery (-) / under recovery (+)	$	173,774	
4	5 months of Rate Year 1 target (April 1, 2025 to August 31, 2025)	$	295,411	
5	Actual recoveries	$	100,000	
6	Resulting over recovery (-) / under recovery (+)	$	195,411	
	Annual reconciliation effective January 1, 2026 - December 31, 2026		$	
7	Case 20-G-0381 under recovery (line 3)	$	173,774	
8	5 months of Rate Year 1 under recovery (line 6)	$	195,411	
9	Total annual reconciliation	$	369,185	
10	Forecasted SC 1, 2, 5, 7, 8, 12 and 13 Sales Forecast		666,931,089	Therms
	Annual reconciliation effective January 1, 2026 - December 31, 2026 = line 9 / line 10		0.00055	$/Therm
	(surcharges/credits shall include simple interest at the Commission's other customer capital rate)			

B. Commodity Related Credit and Collection Charge:

	Annual Expense Target	Total	Residential	Non-Residential	
1	Case 20-G-0381 GAC target (September 1, 2024 target)	$ 694,695	$ 664,334	$ 30,361	
2	Actual Recoveries (September 1, 2024 - March 31, 2025)	$ 520,000	$ 500,000	$ 20,000	
3	Resulting over recovery (-) / under recovery (+)	$ 174,695	$ 164,334	$ 10,361	
4	5 months of Rate Year 1 target (April 1, 2025 to August 31, 2025)	$ 297,646	$ 261,482	$ 36,164	
5	Actual recoveries	$ 115,000	$ 100,000	$ 15,000	
6	Resulting over recovery (-) / under recovery (+)	$ 182,646	$ 161,482	$ 21,164	
	Annual reconciliation effective January 1, 2026 - December 31, 2026	$			
7	Case 20-G-0381 under recovery (line 3)	$ 174,695	$ 164,334	$ 10,361	
8	5 months of Rate Year 1 under recovery (line 6)	$ 182,646	$ 161,482	$ 21,164	
9	Total annual reconciliation	$ 357,341	$ 325,816	$ 31,525	
10	Sales Forecast : January 1, 2026 - December 31, 2026				
11	i)Sales		527,662,293	139,268,796	Therms
12	ii) Total daily & monthly balancing transportation		49,135,833	424,427,440	Therms
	- Percentage of annual deliveries for ESCOs in POR Program		92%	17%	
	- Amount of daily & monthly balancing transportation in POR program		45,152,262	73,251,282	
13	iii) Total Therms		572,814,556	212,520,078	Therms
14	Commodity Related Credit and Collection Expense Charge :				
15	Effective January 1, 2026 - December 31, 2026 : (line 9 / line 13)		$0.00057	$0.00015	$/Therm
	(surcharges/credits shall include simple interest at the Commission's other customer capital rate)				

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Illustrative Example - Stub Period Calculation for Annual Reconciliation Effective Jan 1, 2026

C. Estimated Return Requirement on Gas Storage Inventory

Line	Annual Expense Target	$
1	September 1, 2024 to August 31, 2025 target	$ 2,072,312
2	Actual Recoveries (September 1, 2024 - March 31, 2025)	$ 1,500,000
3	Resulting over recovery (-) / under recovery (+)	$ 572,312

4 Rate Year 1 target (April 1, 2025 to August 31, 2025)

Set rate for April 1, 2025 - March 31, 2026 : Return Requirement on Gas Storage Inventory Charge
Applicable to SC 1, 2, 5, 7, 8, 12 and 13 Sales

	Estimated Storage Inventory Balance	Estimated Wtd Avg Storage Inventory Cost (based on 12/27/2024 NYMEX)	Estimated Storage Inventory Costs
	(dt)	($/dt)	($)
4/30/2025	7,177,450	$2.14179	$15,372,564
5/31/2025	10,694,705	$2.29084	$24,499,818
6/30/2025	13,403,014	$2.37096	$31,777,950
7/31/2025	13,403,014	$2.37563	$31,840,662
8/31/2025	13,403,014	$2.37563	$31,840,662
9/30/2025	15,697,444	$2.38747	$37,477,113
10/31/2025	17,965,043	$2.38916	$42,921,322
11/30/2025	17,586,832	$2.39391	$42,101,352
12/31/2025	14,351,233	$2.39391	$34,355,608
1/31/2026	9,623,590	$2.39391	$23,038,042
2/28/2026	4,895,947	$2.39391	$11,720,474
3/31/2026	1,565,795	$2.39391	$3,748,378
	139,767,082		$330,693,946

a)	Estimated Monthly Average Storage Inventory Costs (12 Months)	$27,557,829
b)	Pre-Tax Weighted Average Cost of Capital	8.54%
c)	Estimated Return Requirement on Gas Storage Inventory (a x b)	$2,353,439
d)	Forecasted SC 1, 2, 5, 7, 8, 12 and 13 Sales	664,161,168
e)	Return Requirement on Gas Storage Inventory Charge (c / d) : Effective April 1, 2025 - March 31, 2026	$0.00354

5 months stub period target

f)	Estimated monthly average storage inventory costs (5 months : April 2025 - August 2025)	$27,066,331
g)	Pre-Tax Weighted Average Cost of Capital	8.54%
h)	Estimated Return Requirement on Gas Storage Inventory (a x b)	$2,311,465

5	Actual recoveries	$ 2,000,000
6	Resulting over recovery (-) / under recovery (+)	$ 311,465

	Annual Reconciliation Effective January 1, 2026 - December 31, 2026	$	
7	September 1, 2024 Under Recovery (line 3)	$	572,312
8	5 months of Rate Year 1 under recovery (line 6)	$	311,465
9	Total annual reconciliation	$	883,777

10	Forecasted SC 1, 2, 5, 7, 8, 12 and 13 sales forecast	666,931,089	Therms
	Annual reconciliation effective January 1, 2026 - December 31, 2026 = line 9 / line 10	0.00133	$/Therm
	(surcharges/credits shall include simple interest at the Commission's other customer capital rate)		

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Illustrative Example - Calculation of Gas Supply Procurement Charge for September 2025 and Reconciliation
Applicable to Customers taking Sales Service under Service Classification Nos. 1, 2, 5, 7, 8, 12 and 13

1) Set Gas Procurement and Commodity-Related Sales Promotion Expenses for: September 1, 2025 - August 31, 2026			
a) Allowed expenses / 1	$	1,231,207	
b) Forecasted SC 1, 2, 5, 7, 8, 12 and 13 Sales		666,932,884	Therms
c) Unit rate effective September 1, 2025 - August 31, 2026 = (1a / 1b)		0.00185	$/Therm
2) Perform Annual Reconciliation for September 1, 2025 - August 31, 2026 : January 1, 2027 - December 31, 2027			
a) Actual recoveries	$	670,000	
b) Allowed expense	$	1,231,207	
c) Resulting over recovery (-) / under recovery (+) = (2b - 2a)		$561,207	
d) Forecasted SC 1, 2, 5, 7, 8, 12 and 13 sales forecast		678,799,643	Therms
e) Annual reconciliation effective January 1, 2027 - December 31, 2027 = (2c / 2d) (surcharges/credits shall include simple interest at the Commission's other customer capital rate)		0.00083	$/Therm

1: Schedule 6.2, Page 1

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Illustrative Example - Calculation of Commodity Related Credit and Collection Charge for September 1, 2025
Applicable to Customers taking Sales Service under Service Classification Nos. 1, 2, 5, 7, 8, 12 and 13 Sales
and to ESCOs Participating in the POR Program that serve Customers taking Transportation Service
under Service Classification Nos. 1MB, 2MB, 5 DB, 5 MB, 7 DB, 7 MB, 8 DB, 12 DB, 12MB & 13MB

			Rate Breakdown		
		Total	Residential	Non-Residential	
1)	Normalized Bad Debt Net Write-off	$43,760,289	$38,906,561	$4,853,728	
	Normalized Bad Debt Net Write-off Percentage	100%	88.91%	11.09%	
2)	Set Commodity Related Credit and Collection Expense Charge for : April 1, 2025 - March 31, 2026				
	Annual Commodity Related Credit and Collection Charge expense target	$1,218,329			
	a) Allocate using Normalized Bad Debt Net Write-off percentage		$1,083,196	$135,132	
	b) September 1, 2025 - August 31, 2026 Target /1		$1,083,001	$135,135	
3)	Forecasted deliveries - September 1, 2025 - August 31, 2026 (Therms)				
	a) SC 1, 2, 5, 7, 8, 12 and 13 Sales	666,932,884	527,736,310	139,196,573	Therms
	b) SC 1MB, 2MB, 5 DB, 5 MB, 7 DB, 7 MB, and 8 DB, 12 DB, 12MB and 13MB	473,502,940	49,143,215	424,359,725	Therms
	c) Percentage of annual deliveries for ESCOs in POR program		92%	17%	
	d) Deliveries to SC 1MB, 2MB, 5 DB, 5 MB, 7 DB, 7 MB, and 8 DB, 12 DB, 12MB and 13MB by ESCOs in POR program	118,398,642	45,159,046	73,239,595	Therms
4)	Total Therms (3a + 3d)	785,331,525	572,895,356	212,436,169	Therms
5)	Commodity Related Credit and Collection Charge Rate (2 / 4) :		$0.00189	$0.00064	$/Therm
	Rates effective September 1, 2025 - August 31, 2026				
6)	MCG Year - perform annual reconciliation				
	a) Commodity Related Credit and Collection recoveries TME August 31, 2026		$ 400,000	$ 70,000	
	b) Allowed Commodity Related Credit and Collection		$ 1,083,001	$ 135,135	
	c) Resulting over recovery (-) / under recovery (+) = (6b - 6a)		$ 683,001	$ 65,135	
	d) Sales forecast - January 1, 2027 - December 31, 2027				
	SC 1, 2, 5, 7, 8, 12 and 13 Sales	678,795,509	539,201,416	139,594,093	Therms
	Deliveries of ESCOs in POR that serve SC 1MB, 2MB, 5 DB, 5 MB, 7 DB, 7 MB, and 8 DB, 12 DB, 12MB and 13MB	474,894,454	50,184,369	424,710,085	Therms
	Percentage of annual deliveries for ESCOs in POR program		92%	17%	
	Deliveries to SC 1MB, 2MB, 5 DB, 5 MB, 7 DB, 7 MB, and 8 DB, 12 DB, 12MB and 13MB by ESCOs in POR program	119,415,854	46,115,791	73,300,064	Therms
	e) Total Therms	798,211,363	585,317,206	212,894,157	Therms
	f) Annual reconciliation rates effective January 1, 2027 to December 31, 2027		$0.00117	$0.00031	$/Therm
	Annual reconciliation rates = (6c / 6e)				

Notes:
1 Schedule 6.2, Page 2 and Page 3

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Calculation of Uncollectible Percentage
Based on Calendar Years 2019, 2022 and 2023

	Calendar Years 2019, 2022 and 2023	Allocator %		Uncollectible Rate Breakdown	
		Residential	Non-Residential	Residential	Non-Residential
Normalized Bad Debt Net Write-off	$ 43,760,289	88.91%	11.09%	$ 38,906,561	$ 4,853,728
Revenue:					
Total Tariff Revenue	$ 2,145,013,293	72.70%	27.30%	$ 1,559,475,972	$ 585,537,321
Late Payment Revenue	$ 10,402,840	60.93%	39.07%	$ 6,338,932	$ 4,063,907
POR Receivable Revenue	$ 193,011,737	54.91%	45.09%	$ 105,973,819	$ 87,037,918
Total Revenue	$ 2,348,427,870			$ 1,671,788,723	$ 676,639,146
Uncollectible Rate/1	1.8834%			2.30%	0.70%

Notes:
1 Appendix 6, Schedule 13

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Illustrative Example - Calculation of Commodity Related Uncollectible Charge for September 1, 2025
Applicable to Customers taking Sales Service under Service Classification Nos. 1, 2, 5, 7, 8, 12 and 13

	SC1 Residential Per Therm	SC2 Residential, Commercial & Industrial Per Therm	SC2 Industrial Per Therm	SC5 Firm Gas Sales Per Therm	SC7 Large Volume Sales Per Therm	SC8 Sales Per Therm	SC12 Distributed Generation Non-Residential Per Therm	SC13 Distributed Generation Residential Per Therm
1) Forecasted MCG Price for September 1, 2025	$0.36073	$0.35845	$0.35845	$0.32193	$0.34020	$0.32422	$0.29911	$0.35731
2) Uncollectible Factor /1	2.3%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%
3) Commodity Related Uncollectible Charge (1 x 2)	$0.00830	$0.00251	$0.00251	$0.00225	$0.00238	$0.00227	$0.00209	$0.00250

Notes:
1 Schedule 6.4, Page 3

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Rate Year Ending March 31, 2026
Commodity Related Uncollectible Charge

	Apr-2025	May-2025	Jun-2025	Jul-2025	Aug-2025	Sep-2025	Oct-2025	Nov-2025	Dec-2025	Jan-2026	Feb-2026	Mar-2026
1. GAC Forecast ($/Therm)												
SC1 Res	$ 0.3750	$ 0.3727	$ 0.3807	$ 0.3888	$ 0.3825	$ 0.3607	$ 0.3523	$ 0.3928	$ 0.4262	$ 0.4464	$ 0.4281	$ 0.4162
SC2 Res & Comm	$ 0.3728	$ 0.3704	$ 0.3784	$ 0.3865	$ 0.3802	$ 0.3585	$ 0.3500	$ 0.3906	$ 0.4240	$ 0.4442	$ 0.4259	$ 0.4140
SC2 Ind	$ 0.3728	$ 0.3704	$ 0.3784	$ 0.3865	$ 0.3802	$ 0.3585	$ 0.3500	$ 0.3906	$ 0.4240	$ 0.4442	$ 0.4259	$ 0.4140
SC5 Sales	$ 0.3372	$ 0.3336	$ 0.3416	$ 0.3497	$ 0.3433	$ 0.3219	$ 0.3135	$ 0.3554	$ 0.3888	$ 0.4089	$ 0.3907	$ 0.3788
SC7 Sales	$ 0.3550	$ 0.3520	$ 0.3600	$ 0.3681	$ 0.3617	$ 0.3402	$ 0.3318	$ 0.3730	$ 0.4064	$ 0.4266	$ 0.4083	$ 0.3964
SC8 Sales	$ 0.3395	$ 0.3359	$ 0.3439	$ 0.3520	$ 0.3456	$ 0.3242	$ 0.3158	$ 0.3576	$ 0.3910	$ 0.4111	$ 0.3929	$ 0.3810
SC12 DG	$ 0.3150	$ 0.3105	$ 0.3186	$ 0.3267	$ 0.3203	$ 0.2991	$ 0.2907	$ 0.3333	$ 0.3667	$ 0.3869	$ 0.3686	$ 0.3567
SC13 Res DG	$ 0.3717	$ 0.3692	$ 0.3773	$ 0.3853	$ 0.3790	$ 0.3573	$ 0.3489	$ 0.3895	$ 0.4229	$ 0.4431	$ 0.4248	$ 0.4129
2. Uncollectible % Rates												
SC1 Res	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%
SC2 Res & Comm	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%
SC2 Ind	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%
SC5 Sales	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%
SC7 Sales	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%
SC8 Sales	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%
SC12 DG	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%
SC13 Res DG	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%
3. Uncollectible Expenses Associated with Gas Costs ($/Therm) = (1 X 2)												
SC1 Res	$0.0086	$0.0086	$0.0088	$0.0089	$0.0088	$0.0083	$0.0081	$0.0090	$0.0098	$0.0103	$0.0098	$0.0096
SC2 Res & Comm	$0.0026	$0.0026	$0.0026	$0.0027	$0.0027	$0.0025	$0.0025	$0.0027	$0.0030	$0.0031	$0.0030	$0.0029
SC2 Ind	$0.0026	$0.0026	$0.0026	$0.0027	$0.0027	$0.0025	$0.0025	$0.0027	$0.0030	$0.0031	$0.0030	$0.0029
SC5 Sales	$0.0024	$0.0023	$0.0024	$0.0024	$0.0024	$0.0023	$0.0022	$0.0025	$0.0027	$0.0029	$0.0027	$0.0027
SC7 Sales	$0.0025	$0.0025	$0.0025	$0.0026	$0.0025	$0.0024	$0.0023	$0.0026	$0.0028	$0.0030	$0.0029	$0.0028
SC8 Sales	$0.0024	$0.0024	$0.0024	$0.0025	$0.0024	$0.0023	$0.0022	$0.0025	$0.0027	$0.0029	$0.0028	$0.0027
SC12 DG	$0.0022	$0.0022	$0.0022	$0.0023	$0.0022	$0.0021	$0.0020	$0.0023	$0.0026	$0.0027	$0.0026	$0.0025
SC13 Res DG	$0.0026	$0.0026	$0.0026	$0.0027	$0.0027	$0.0025	$0.0024	$0.0027	$0.0030	$0.0031	$0.0030	$0.0029
4. Uncollectible Expenses Associated with Gas Costs Expenses Total $												
Volumes (Therms)												
SC1 Res	56,248,578	26,173,049	17,805,673	12,988,964	12,243,882	12,473,979	17,353,489	37,183,424	61,274,889	71,427,852	125,113,073	74,785,367
SC2 Res & Comm	11,441,210	6,029,099	3,438,387	2,714,172	2,671,841	2,653,566	3,749,572	8,062,632	13,565,980	16,458,127	26,976,492	15,306,257
SC2 Ind	151,766	45,972	19,990	7,383	8,457	10,978	33,813	123,125	176,208	192,732	258,045	183,953
SC5 Sales	491,212	360,629	256,564	211,039	270,440	236,454	335,134	297,286	687,064	593,665	598,491	437,539
SC7 Sales	1,593,302	902,121	819,166	778,912	588,296	668,380	726,625	1,208,034	1,735,700	1,925,881	3,498,629	2,028,964
SC8 Sales	229,479	172,644	155,194	129,853	169,919	126,024	169,233	222,942	230,726	309,152	424,297	481,065
SC12 DG	51,860	48,215	42,589	39,885	37,644	37,618	41,431	52,366	29,896	68,127	125,670	159,822
SC13 Res DG	428	186	92	92	56	88	169	342	379	603	975	603
Total	70,207,836	33,731,915	22,537,656	16,870,301	15,990,535	16,207,086	22,409,466	47,150,150	77,700,842	90,976,139	156,995,672	93,383,571
Check	0	0	0	0	0	0	0	0	0	0	0	0
5. Total Dollars = (4 X 3)												
SC1 Res	$485,170	$224,340	$155,921	$116,150	$107,701	$103,494	$140,618	$335,964	$600,710	$733,364	$1,232,016	$715,942
SC2 Res & Comm	$29,858	$15,631	$9,108	$7,343	$7,110	$6,658	$9,187	$22,047	$40,268	$51,175	$80,433	$44,361
SC2 Ind	$396	$119	$53	$20	$23	$28	$83	$337	$523	$599	$769	$533
SC5 Sales	$1,160	$842	$613	$517	$650	$533	$735	$740	$1,870	$1,699	$1,637	$1,160
SC7 Sales	$3,960	$2,223	$2,064	$2,007	$1,490	$1,592	$1,688	$3,154	$4,938	$5,751	$9,999	$5,630
SC8 Sales	$545	$406	$374	$320	$411	$286	$374	$558	$631	$890	$1,167	$1,283
SC12 DG	$114	$105	$95	$91	$84	$79	$84	$122	$77	$184	$324	$399
SC13 Res DG	$1	$0	$0	$0	$0	$0	$0	$1	$1	$2	$3	$2
Total	$ 521,204	$ 243,666	$ 168,228	$ 126,447	$ 117,469	$ 112,669	$ 152,769	$ 362,923	$ 649,017	$ 793,664	$ 1,326,348	$ 769,309
FY Total (Apr - Mar)												$5,343,714
MCG Year Total (Sept - Aug)												

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Rate Year Ending March 31, 2027
Commodity Related Uncollectible Charge

	Apr-2026	May-2026	Jun-2026	Jul-2026	Aug-2026	Sep-2026	Oct-2026	Nov-2026	Dec-2026	Jan-2027	Feb-2027	Mar-2027	
1. GAC Forecast ($/Therm)													
SC1 Res	$ 0.4054	$ 0.4019	$ 0.4027	$ 0.4128	$ 0.4023	$ 0.3807	$ 0.3749	$ 0.4178	$ 0.4556	$ 0.4776	$ 0.4567	$ 0.4264	
SC2 Res & Comm	$ 0.4032	$ 0.3996	$ 0.4004	$ 0.4105	$ 0.4000	$ 0.3784	$ 0.3726	$ 0.4155	$ 0.4534	$ 0.4754	$ 0.4545	$ 0.4242	
SC2 Ind	$ 0.4032	$ 0.3996	$ 0.4004	$ 0.4105	$ 0.4000	$ 0.3784	$ 0.3726	$ 0.4155	$ 0.4534	$ 0.4754	$ 0.4545	$ 0.4242	
SC5 Sales	$ 0.3679	$ 0.3631	$ 0.3639	$ 0.3740	$ 0.3635	$ 0.3418	$ 0.3360	$ 0.3801	$ 0.4179	$ 0.4400	$ 0.4190	$ 0.3888	
SC7 Sales	$ 0.3856	$ 0.3813	$ 0.3822	$ 0.3922	$ 0.3818	$ 0.3601	$ 0.3543	$ 0.3978	$ 0.4356	$ 0.4577	$ 0.4367	$ 0.4065	
SC8 Sales	$ 0.3702	$ 0.3653	$ 0.3662	$ 0.3763	$ 0.3658	$ 0.3440	$ 0.3382	$ 0.3823	$ 0.4202	$ 0.4422	$ 0.4213	$ 0.3910	
SC12 DG	$ 0.3459	$ 0.3402	$ 0.3411	$ 0.3512	$ 0.3407	$ 0.3189	$ 0.3131	$ 0.3580	$ 0.3958	$ 0.4178	$ 0.3969	$ 0.3666	
SC13 Res DG	$ 0.4021	$ 0.3984	$ 0.3993	$ 0.4093	$ 0.3989	$ 0.3772	$ 0.3714	$ 0.4144	$ 0.4523	$ 0.4743	$ 0.4534	$ 0.4231	
2. Uncollectible % Rates													
SC1 Res	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	2.3%	
SC2 Res & Comm	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	
SC2 Ind	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	
SC5 Sales	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	
SC7 Sales	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	
SC8 Sales	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	
SC12 DG	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	
SC13 Res DG	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	0.7%	
3. Uncollectible Expenses Associated with Gas													
SC1 Res	$0.0093	$0.0092	$0.0093	$0.0095	$0.0093	$0.0088	$0.0086	$0.0096	$0.0105	$0.0110	$0.0105	$0.0098	
SC2 Res & Comm	$0.0028	$0.0028	$0.0028	$0.0029	$0.0028	$0.0026	$0.0026	$0.0029	$0.0032	$0.0033	$0.0032	$0.0030	
SC2 Ind	$0.0028	$0.0028	$0.0028	$0.0029	$0.0028	$0.0026	$0.0026	$0.0029	$0.0032	$0.0033	$0.0032	$0.0030	
SC5 Sales	$0.0026	$0.0025	$0.0025	$0.0026	$0.0025	$0.0024	$0.0024	$0.0027	$0.0029	$0.0031	$0.0029	$0.0027	
SC7 Sales	$0.0027	$0.0027	$0.0027	$0.0027	$0.0027	$0.0025	$0.0025	$0.0028	$0.0030	$0.0032	$0.0031	$0.0028	
SC8 Sales	$0.0026	$0.0026	$0.0026	$0.0026	$0.0026	$0.0024	$0.0024	$0.0027	$0.0029	$0.0031	$0.0029	$0.0027	
SC12 DG	$0.0024	$0.0024	$0.0024	$0.0025	$0.0024	$0.0022	$0.0022	$0.0025	$0.0028	$0.0029	$0.0028	$0.0026	
SC13 Res DG	$0.0028	$0.0028	$0.0028	$0.0029	$0.0028	$0.0026	$0.0026	$0.0029	$0.0032	$0.0033	$0.0032	$0.0030	
4. Uncollectible Expenses Associated with Gas Volumes (Therms)													
SC1 Res	55,050,504	27,311,492	18,228,117	14,120,394	13,413,730	13,518,766	18,534,342	36,968,605	59,190,052	73,298,510	130,371,982	76,548,834	
SC2 Res & Comm	11,465,954	6,047,303	3,452,161	2,731,681	2,689,109	2,669,633	3,762,577	8,066,400	13,592,266	16,514,478	27,075,383	15,341,599	
SC2 Ind	153,720	45,972	19,990	7,383	8,457	10,978	33,813	124,668	178,873	195,455	261,254	186,556	
SC5 Sales	491,212	360,629	256,564	211,039	270,440	236,454	335,134	297,286	687,064	593,665	598,491	437,539	
SC7 Sales	1,596,645	904,585	821,621	782,419	590,694	671,047	728,221	1,209,059	1,739,297	1,930,471	3,505,712	2,031,505	
SC8 Sales	229,479	172,644	155,194	129,853	169,919	126,024	169,233	222,942	230,726	309,152	424,297	481,065	
SC12 DG	51,860	48,215	42,589	39,885	37,644	37,618	41,431	52,366	29,896	68,127	125,670	159,822	
SC13 Res DG	410	196	94	99	62	94	186	340	359	625	1,029	621	
Total	69,039,784	34,891,035	22,976,331	18,022,752	17,180,055	17,270,614	23,604,937	46,941,666	75,648,534	92,910,483	162,363,818	95,187,541	
Check	0	0	0	0	0	0	0	0	0	0	0	0	
5. Total Dollars = (4 X 3)													
SC1 Res	$513,340	$252,428	$168,839	$134,055	$124,116	$118,365	$159,803	$355,212	$620,200	$805,169	$1,369,350	$750,747	
SC2 Res & Comm	$32,363	$16,914	$9,677	$7,849	$7,530	$7,071	$9,813	$23,463	$43,134	$54,955	$86,131	$45,554	
SC2 Ind	$434	$129	$56	$21	$24	$29	$88	$363	$568	$650	$831	$554	
SC5 Sales	$1,265	$916	$654	$552	$688	$566	$788	$791	$2,010	$1,828	$1,756	$1,191	
SC7 Sales	$4,309	$2,414	$2,198	$2,148	$1,579	$1,691	$1,806	$3,367	$5,304	$6,185	$10,718	$5,780	
SC8 Sales	$595	$442	$398	$342	$435	$304	$401	$597	$679	$957	$1,251	$1,317	
SC12 DG	$126	$115	$102	$98	$90	$84	$91	$131	$83	$199	$349	$410	
SC13 Res DG	$1	$1	$0	$0	$0	$0	$0	$1	$1	$2	$3	$2	
Total	$ 552,433	$ 273,358	$ 181,923	$ 145,066	$ 134,461	$ 128,110	$ 172,790	$ 383,925	$ 671,978	$ 869,946	$ 1,470,389	$ 805,555	
FY Total (Apr - Mar)												$5,789,936	
MCG Year Total (Sept - Aug)					$ 5,453,941								

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Illustrative Example - Calculation of Return Requirement on Gas Purchase Related Working Capital for September 1, 2025
Applicable to Customers taking Sales Service under Service Classification Nos. 1, 2, 5, 7, 8, 12 & 13

	SC1 Residential Per Therm	SC2 Residential, Commercial Per Therm	SC2 Industrial Per Therm	SC5 Firm Gas Sales Per Therm	SC7 Large Volume Sales Per Therm	SC8 Sales Per Therm	SC12 Distributed Generation Non-Residential Per Therm	SC13 Distributed Generation Residential Per Therm
1) Monthly Gas Supply Charge Forecast for September 1, 2025	$0.36073	$0.35845	$0.35845	$0.32193	$0.34020	$0.32422	$0.29911	$0.35731
2) Lead Lag Rate /1	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%
3) Pre-Tax Weighted Average Cost of Capital /2	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%
4) Return Requirement on Gas Working Capital (1 x 2 x 3)	$0.00552	$0.00549	$0.00549	$0.00493	$0.00521	$0.00496	$0.00458	$0.00547

Notes:
1/ Exhibit__RRP-7, Schedule 5
2/ Appendix 1, Schedule 2

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Rate Year Ending March 31, 2026
Return Requirement on Gas Working Capital

	Apr-2025	May-2025	Jun-2025	Jul-2025	Aug-2025	Sep-2025	Oct-2025	Nov-2025	Dec-2025	Jan-2026	Feb-2026	Mar-2026	
1. MCG Forecast ($/therm)													
SC1 Res	$ 0.3750	$ 0.3727	$ 0.3807	$ 0.3888	$ 0.3825	$ 0.3607	$ 0.3523	$ 0.3928	$ 0.4262	$ 0.4464	$ 0.4281	$ 0.4162	
SC2 Res & Comm	$ 0.3728	$ 0.3704	$ 0.3784	$ 0.3865	$ 0.3802	$ 0.3585	$ 0.3500	$ 0.3906	$ 0.4240	$ 0.4442	$ 0.4259	$ 0.4140	
SC2 Ind	$ 0.3728	$ 0.3704	$ 0.3784	$ 0.3865	$ 0.3802	$ 0.3585	$ 0.3500	$ 0.3906	$ 0.4240	$ 0.4442	$ 0.4259	$ 0.4140	
SC5 Sales	$ 0.3372	$ 0.3336	$ 0.3416	$ 0.3497	$ 0.3433	$ 0.3219	$ 0.3135	$ 0.3554	$ 0.3888	$ 0.4089	$ 0.3907	$ 0.3788	
SC7 Sales	$ 0.3550	$ 0.3520	$ 0.3600	$ 0.3681	$ 0.3617	$ 0.3402	$ 0.3318	$ 0.3730	$ 0.4064	$ 0.4266	$ 0.4083	$ 0.3964	
SC8 Sales	$ 0.3395	$ 0.3359	$ 0.3439	$ 0.3520	$ 0.3456	$ 0.3242	$ 0.3158	$ 0.3576	$ 0.3910	$ 0.4111	$ 0.3929	$ 0.3810	
SC12 DG	$ 0.3150	$ 0.3105	$ 0.3186	$ 0.3267	$ 0.3203	$ 0.2991	$ 0.2907	$ 0.3333	$ 0.3667	$ 0.3869	$ 0.3686	$ 0.3567	
SC13 Res DG	$ 0.3717	$ 0.3692	$ 0.3773	$ 0.3853	$ 0.3790	$ 0.3573	$ 0.3489	$ 0.3895	$ 0.4229	$ 0.4431	$ 0.4248	$ 0.4129	
2. Lead Lag Rates													
SC1 Res	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC2 Res & Comm	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC2 Ind	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC5 Sales	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC7 Sales	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC8 Sales	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC12 DG	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC13 Res DG	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
3. Pre-Tax Weighted Average Cost of Capital													
SC1 Res	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	
SC2 Res & Comm	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	
SC2 Ind	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	
SC5 Sales	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	
SC7 Sales	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	
SC8 Sales	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	
SC12 DG	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	
SC13 Res DG	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	8.54%	
4. Return Requirement on Gas Working Capital ($/therm) = (1 X 2 X 3)													
SC1 Res	$ 0.0057	$ 0.0057	$ 0.0058	$ 0.0059	$ 0.0059	$ 0.0055	$ 0.0054	$ 0.0060	$ 0.0065	$ 0.0068	$ 0.0066	$ 0.0064	
SC2 Res & Comm	$ 0.0057	$ 0.0057	$ 0.0058	$ 0.0059	$ 0.0058	$ 0.0055	$ 0.0054	$ 0.0060	$ 0.0065	$ 0.0068	$ 0.0065	$ 0.0063	
SC2 Ind	$ 0.0057	$ 0.0057	$ 0.0058	$ 0.0059	$ 0.0058	$ 0.0055	$ 0.0054	$ 0.0060	$ 0.0065	$ 0.0068	$ 0.0065	$ 0.0063	
SC5 Sales	$ 0.0052	$ 0.0051	$ 0.0052	$ 0.0054	$ 0.0053	$ 0.0049	$ 0.0048	$ 0.0054	$ 0.0059	$ 0.0063	$ 0.0060	$ 0.0058	
SC7 Sales	$ 0.0054	$ 0.0054	$ 0.0055	$ 0.0056	$ 0.0055	$ 0.0052	$ 0.0051	$ 0.0057	$ 0.0062	$ 0.0065	$ 0.0062	$ 0.0061	
SC8 Sales	$ 0.0052	$ 0.0051	$ 0.0053	$ 0.0054	$ 0.0053	$ 0.0050	$ 0.0048	$ 0.0055	$ 0.0060	$ 0.0063	$ 0.0060	$ 0.0058	
SC12 DG	$ 0.0048	$ 0.0048	$ 0.0049	$ 0.0050	$ 0.0049	$ 0.0046	$ 0.0044	$ 0.0051	$ 0.0056	$ 0.0059	$ 0.0056	$ 0.0055	
SC13 Res DG	$ 0.0057	$ 0.0057	$ 0.0058	$ 0.0059	$ 0.0058	$ 0.0055	$ 0.0053	$ 0.0060	$ 0.0065	$ 0.0068	$ 0.0065	$ 0.0063	
5. Volumes (Therms)													
SC1 Res	56,248,578	26,173,049	17,805,673	12,988,964	12,243,882	12,473,979	17,353,489	37,183,424	61,274,889	71,427,852	125,113,073	74,785,367	
SC2 Res & Comm	11,441,210	6,029,099	3,438,387	2,714,172	2,671,841	2,653,566	3,749,572	8,062,632	13,565,980	16,458,127	26,976,492	15,306,257	
SC2 Ind	151,766	45,972	19,990	7,383	8,457	10,978	33,813	123,125	176,208	192,732	258,045	183,953	
SC5 Sales	491,212	360,629	256,564	211,039	270,440	236,454	335,134	297,286	687,064	593,665	598,491	437,539	
SC7 Sales	1,593,302	902,121	819,166	778,912	588,296	668,380	726,625	1,208,034	1,735,700	1,925,881	3,498,629	2,028,964	
SC8 Sales	229,479	172,644	155,194	129,853	169,919	126,024	169,233	222,942	230,726	309,152	424,297	481,065	
SC12 DG	51,860	48,215	42,589	39,885	37,644	37,618	41,431	52,366	29,896	68,127	125,670	159,822	
SC13 Res DG	428	186	92	92	56	88	169	342	379	603	975	603	
Total	70,207,836	33,731,915	22,537,656	16,870,301	15,990,535	16,207,086	22,409,466	47,150,150	77,700,842	90,976,139	156,995,672	93,383,571	
Check	0	0	0	0	0	0	0	0	0	0	0	0	
6. Total Return Requirement on Gas Working Capital = (4 X 5)													
SC1 Res	$ 322,821	$ 149,271	$ 103,746	$ 77,283	$ 71,662	$ 68,863	$ 93,564	$ 223,543	$ 399,699	$ 487,964	$ 819,756	$ 476,372	
SC2 Res & Comm	$ 65,276	$ 34,173	$ 19,913	$ 16,054	$ 15,544	$ 14,556	$ 20,085	$ 48,200	$ 88,035	$ 111,881	$ 175,845	$ 96,983	
SC2 Ind	$ 866	$ 261	$ 116	$ 44	$ 49	$ 60	$ 181	$ 736	$ 1,143	$ 1,310	$ 1,682	$ 1,166	
SC5 Sales	$ 2,535	$ 1,841	$ 1,341	$ 1,129	$ 1,421	$ 1,165	$ 1,608	$ 1,617	$ 4,088	$ 3,715	$ 3,578	$ 2,536	
SC7 Sales	$ 8,657	$ 4,859	$ 4,513	$ 4,388	$ 3,257	$ 3,480	$ 3,689	$ 6,896	$ 10,795	$ 12,572	$ 21,861	$ 12,308	
SC8 Sales	$ 1,192	$ 887	$ 817	$ 699	$ 899	$ 625	$ 818	$ 1,220	$ 1,380	$ 1,945	$ 2,551	$ 2,805	
SC12 DG	$ 250	$ 229	$ 208	$ 199	$ 185	$ 172	$ 184	$ 267	$ 168	$ 403	$ 709	$ 872	
SC13 Res DG	$ 2	$ 1	$ 1	$ 1	$ 0	$ 0	$ 1	$ 2	$ 2	$ 4	$ 6	$ 4	
Total	$ 401,599	$ 191,522	$ 130,654	$ 99,797	$ 93,016	$ 88,922	$ 120,130	$ 282,481	$ 505,310	$ 619,794	$ 1,025,988	$ 593,046	
FY Total (Apr - Mar)												$4,152,260	
MCG Year Total (Sept - Aug)													

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Rate Year Ending March 31, 2027
Return Requirement on Gas Working Capital

	Apr-2026	May-2026	Jun-2026	Jul-2026	Aug-2026	Sep-2026	Oct-2026	Nov-2026	Dec-2026	Jan-2027	Feb-2027	Mar-2027	
1. MCG Forecast ($/therm)													
SC1 Res	$ 0.4054	$ 0.4019	$ 0.4027	$ 0.4128	$ 0.4023	$ 0.3807	$ 0.3749	$ 0.4178	$ 0.4556	$ 0.4776	$ 0.4567	$ 0.4264	
SC2 Res & Comm	$ 0.4032	$ 0.3996	$ 0.4004	$ 0.4105	$ 0.4000	$ 0.3784	$ 0.3726	$ 0.4155	$ 0.4534	$ 0.4754	$ 0.4545	$ 0.4242	
SC2 Ind	$ 0.4032	$ 0.3996	$ 0.4004	$ 0.4105	$ 0.4000	$ 0.3784	$ 0.3726	$ 0.4155	$ 0.4534	$ 0.4754	$ 0.4545	$ 0.4242	
SC5 Sales	$ 0.3679	$ 0.3631	$ 0.3639	$ 0.3740	$ 0.3635	$ 0.3418	$ 0.3360	$ 0.3801	$ 0.4179	$ 0.4400	$ 0.4190	$ 0.3888	
SC7 Sales	$ 0.3856	$ 0.3813	$ 0.3822	$ 0.3922	$ 0.3818	$ 0.3601	$ 0.3543	$ 0.3978	$ 0.4356	$ 0.4577	$ 0.4367	$ 0.4065	
SC8 Sales	$ 0.3702	$ 0.3653	$ 0.3662	$ 0.3763	$ 0.3658	$ 0.3440	$ 0.3382	$ 0.3823	$ 0.4202	$ 0.4422	$ 0.4213	$ 0.3910	
SC12 DG	$ 0.3459	$ 0.3402	$ 0.3411	$ 0.3512	$ 0.3407	$ 0.3189	$ 0.3131	$ 0.3580	$ 0.3958	$ 0.4178	$ 0.3969	$ 0.3666	
SC13 Res DG	$ 0.4021	$ 0.3984	$ 0.3993	$ 0.4093	$ 0.3989	$ 0.3772	$ 0.3714	$ 0.4144	$ 0.4523	$ 0.4743	$ 0.4534	$ 0.4231	
2. Lead Lag Rates													
SC1 Res	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC2 Res & Comm	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC2 Ind	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC5 Sales	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC7 Sales	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC8 Sales	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC12 DG	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
SC13 Res DG	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	17.92%	
3. Pre-Tax Weighted Average Cost of Capital													
SC1 Res	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	
SC2 Res & Comm	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	
SC2 Ind	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	
SC5 Sales	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	
SC7 Sales	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	
SC8 Sales	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	
SC12 DG	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	
SC13 Res DG	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	8.61%	
4. Return Requirement on Gas Working Capital ($/ther													
SC1 Res	$ 0.0063	$ 0.0062	$ 0.0062	$ 0.0064	$ 0.0062	$ 0.0059	$ 0.0058	$ 0.0064	$ 0.0070	$ 0.0074	$ 0.0070	$ 0.0066	
SC2 Res & Comm	$ 0.0062	$ 0.0062	$ 0.0062	$ 0.0063	$ 0.0062	$ 0.0058	$ 0.0057	$ 0.0064	$ 0.0070	$ 0.0073	$ 0.0070	$ 0.0065	
SC2 Ind	$ 0.0062	$ 0.0062	$ 0.0062	$ 0.0063	$ 0.0062	$ 0.0058	$ 0.0057	$ 0.0064	$ 0.0070	$ 0.0073	$ 0.0070	$ 0.0065	
SC5 Sales	$ 0.0057	$ 0.0056	$ 0.0056	$ 0.0058	$ 0.0056	$ 0.0053	$ 0.0052	$ 0.0059	$ 0.0064	$ 0.0068	$ 0.0065	$ 0.0060	
SC7 Sales	$ 0.0059	$ 0.0059	$ 0.0059	$ 0.0061	$ 0.0059	$ 0.0056	$ 0.0055	$ 0.0061	$ 0.0067	$ 0.0071	$ 0.0067	$ 0.0063	
SC8 Sales	$ 0.0057	$ 0.0056	$ 0.0057	$ 0.0058	$ 0.0056	$ 0.0053	$ 0.0052	$ 0.0059	$ 0.0065	$ 0.0068	$ 0.0065	$ 0.0060	
SC12 DG	$ 0.0053	$ 0.0052	$ 0.0053	$ 0.0054	$ 0.0053	$ 0.0049	$ 0.0048	$ 0.0055	$ 0.0061	$ 0.0064	$ 0.0061	$ 0.0057	
SC13 Res DG	$ 0.0062	$ 0.0061	$ 0.0062	$ 0.0063	$ 0.0062	$ 0.0058	$ 0.0057	$ 0.0064	$ 0.0070	$ 0.0073	$ 0.0070	$ 0.0065	
5. Volumes (Therms)													
SC1 Res	55,050,504	27,311,492	18,228,117	14,120,394	13,413,730	13,518,766	18,534,342	36,968,605	59,190,052	73,298,510	130,371,982	76,548,834	
SC2 Res & Comm	11,465,954	6,047,303	3,452,161	2,731,681	2,689,109	2,669,633	3,762,577	8,066,400	13,592,266	16,514,478	27,075,383	15,341,599	
SC2 Ind	153,720	45,972	19,990	7,383	8,457	10,978	33,813	124,668	178,873	195,455	261,254	186,556	
SC5 Sales	491,212	360,629	256,564	211,039	270,440	236,454	335,134	297,286	687,064	593,665	598,491	437,539	
SC7 Sales	1,596,645	904,585	821,621	782,419	590,694	671,047	728,221	1,209,059	1,739,297	1,930,471	3,505,712	2,031,505	
SC8 Sales	229,479	172,644	155,194	129,853	169,919	126,024	169,233	222,942	230,726	309,152	424,297	481,065	
SC12 DG	51,860	48,215	42,589	39,885	37,644	37,618	41,431	52,366	29,896	68,127	125,670	159,822	
SC13 Res DG	410	196	94	99	62	94	186	340	359	625	1,029	621	
Total	69,039,784	34,891,035	22,976,331	18,022,752	17,180,055	17,270,614	23,604,937	46,941,666	75,648,534	92,910,483	162,363,818	95,187,541	
Check	0	0	0	0	0	0	0	0	0	0	0	0	
6. Total Return Requirement on Gas Working Capital =													
SC1 Res	$ 344,364	$ 169,336	$ 113,263	$ 89,928	$ 83,261	$ 79,403	$ 107,201	$ 238,287	$ 416,049	$ 540,133	$ 918,603	$ 503,625	
SC2 Res & Comm	$ 71,333	$ 37,281	$ 21,329	$ 17,301	$ 16,597	$ 15,586	$ 21,629	$ 51,717	$ 95,075	$ 121,129	$ 189,846	$ 100,409	
SC2 Ind	$ 956	$ 283	$ 124	$ 47	$ 52	$ 64	$ 194	$ 799	$ 1,251	$ 1,434	$ 1,832	$ 1,221	
SC5 Sales	$ 2,789	$ 2,020	$ 1,441	$ 1,218	$ 1,517	$ 1,247	$ 1,737	$ 1,744	$ 4,430	$ 4,030	$ 3,869	$ 2,625	
SC7 Sales	$ 9,499	$ 5,322	$ 4,845	$ 4,735	$ 3,479	$ 3,728	$ 3,980	$ 7,421	$ 11,691	$ 13,632	$ 23,623	$ 12,741	
SC8 Sales	$ 1,311	$ 973	$ 877	$ 754	$ 959	$ 669	$ 883	$ 1,315	$ 1,496	$ 2,109	$ 2,758	$ 2,902	
SC12 DG	$ 277	$ 253	$ 224	$ 216	$ 198	$ 185	$ 200	$ 289	$ 183	$ 439	$ 770	$ 904	
SC13 Res DG	$ 3	$ 1	$ 1	$ 1	$ 0	$ 1	$ 1	$ 2	$ 3	$ 5	$ 7	$ 4	
Total	$ 430,531	$ 215,470	$ 142,102	$ 114,199	$ 106,063	$ 100,883	$ 135,827	$ 301,575	$ 530,178	$ 682,910	$ 1,141,308	$ 624,430	
FY Total (Apr - Mar)												$4,525,477	
MCG Year Total (Sept - Aug)					$ 4,244,037								

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Illustrative Example - Calculation of Return Requirement on Gas Storage Inventory Annual Reconciliation
Applicable to Customers taking Sales Service under Service Classification Nos. 1, 2, 5, 7, 8, 12 and 13

1) Set Return Requirement on Gas Storage Inventory Charge for: September 1, 2025 - August 31, 2026

	Estimated Storage Inventory Balance (dt) (1)	Estimated Wtd Avg Storage Inventory Cost (based on 12/27/2024 NYMEX) ($/dt) (2)	Estimated Storage Inventory Costs ($) (3) = (1 * 2)
9/30/2025	15,697,444	$2.38747	$ 37,477,113
10/31/2025	17,965,043	$2.38916	$ 42,921,322
11/30/2025	17,586,832	$2.39391	$ 42,101,352
12/31/2025	14,351,233	$2.39391	$ 34,355,608
1/31/2026	9,623,590	$2.39391	$ 23,038,042
2/28/2026	4,895,947	$2.39391	$ 11,720,474
3/31/2026	1,565,795	$2.39391	$ 3,748,378
4/30/2026	1,565,795	$2.39391	$ 3,748,378
5/31/2026	5,282,198	$2.68725	$ 14,194,589
6/30/2026	8,254,777	$2.74642	$ 22,671,056
7/31/2026	10,800,730	$2.79211	$ 30,156,800
8/31/2026	13,403,014	$2.80054	$ 37,535,648
	120,992,400		$ 303,668,760

a) Estimated monthly average storage inventory costs (12 Months) $25,305,730
b) Pre-tax weighted average cost of capital
Rate Year 1 (April 1, 2025 – March 31, 2026) 8.54%
Rate Year 2 (April 1, 2026 – March 31, 2027) 8.61%
Average Pre-Tax WACC (7 months of Rate Year 1 and 5 months of Rate Year 2) 8.57%
c) Estimated Return Requirement on Gas Storage Inventory (a x b) $2,168,490
d) Forecasted SC 1, 2, 5, 7, 8, 12 and 13 sales 666,932,884 Therms
e) Return Requirement on Gas Storage Inventory Charge (2c / 2d) :
Effective September 1, 2025 - August 31, 2026 $0.00325 $/Therm

2) Perform Annual Reconciliation

a) Actual Return Requirement on Gas Storage Inventory recoveries September 1, 2025 - August 31, 2026 : $2,000,000
b) Return Requirement on Gas Storage Inventory Charge target: $2,168,490
c) Resulting over recovery (-) / under recovery (+) = (2b - 2a) $168,490

d) Sales forecast : January 1, 2027 to December 31, 2027
SC 1, 2, 5, 7, 8, 12 and 13 Sales 678,799,643 Therms

e) Annual reconciliation rates effective January 1, 2027 to December 31, 2027
Annual reconciliation rates = (2c / 2d) $0.00025 $/Therm

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge - Unit $ per Therm Charges
Applicable to Customers taking Sales Service under Service Classification Nos. 1, 2, 5, 7, 8, 12 and 13 sales
Illustrative Example - MFC Monthly Statement for September 1, 2025

	SC1 Residential Per Therm	SC2 Residential, Commercial Per Therm	SC2 Industrial Per Therm	SC5 Firm Gas Sales Per Therm	SC7 Large Volume Sales Per Therm	SC8 Sales Per Therm	SC12 Distributed Generation Non-Residential Per Therm	SC13 Distributed Generation Residential Per Therm
1) Estimated Commodity Related Uncollectible Charge /1	$0.00830	$0.00251	$0.00251	$0.00225	$0.00238	$0.00227	$0.00209	$0.00250
2) Gas Supply Procurement Charge /2	$0.00185	$0.00185	$0.00185	$0.00185	$0.00185	$0.00185	$0.00185	$0.00185
3) Commodity Related Credit and Collection Charge /3	$0.00189	$0.00064	$0.00064	$0.00064	$0.00064	$0.00064	$0.00064	$0.00064
4) Estimated Return Requirement on Gas Storage Inventory /4	$0.00325	$0.00325	$0.00325	$0.00325	$0.00325	$0.00325	$0.00325	$0.00325
5) Estimated Return Requirement on Gas Purchase Related Working Capital /5	$0.00552	$0.00549	$0.00549	$0.00493	$0.00521	$0.00496	$0.00458	$0.00547
Sum (1-5) Total Merchant Function Charge	$0.02081	$0.01373	$0.01373	$0.01291	$0.01332	$0.01296	$0.01240	$0.01370

Applicable to ESCOs that Participate in the Company's POR Program that Serve Customers
taking Transportation Service under Service Classification Nos. 1MB, 2MB, 5 DB, 5 MB, 7 DB, 7 MB, 8 DB, 12 DB, 12MB & 13MB

	SC1 MB Residential Per Therm	SC2 MB, 5 DB, 5 MB, 7 DB, 7 MB, and 8 DB 12 DB, 12MB & 13MB Per Therm
1) Commodity Related Credit and Collection Charge /6	$0.00189	$0.00064

Notes:
1: Schedule 6.4, Page 4
2: Schedule 6.4, Page 1
3: Schedule 6.4, Page 2
4: Schedule 6.4, Page 10
5: Schedule 6.4, Page 7
6: Schedule 6.4, Page 2

Niagara Mohawk Power Corporation d/b/a National Grid
Revenue Decoupling Mechanisms Revenue Targets
12-Months Ending March 31, 2026

		Apr-2025 [1]	May-2025	Jun-2025	Jul-2025	Aug-2025	Sep-2025	Oct-2025	Nov-2025	Dec-2025	Jan-2026	Feb-2026	Mar-2026	Total
SC1 Residential Non Heat	Customers	22,470	22,410	22,316	22,181	22,055	21,962	21,900	21,874	21,868	21,853	21,825	21,799	22,043
	Volume (Therms)	355,270	209,606	144,320	104,656	103,139	107,917	174,632	313,817	397,878	426,956	524,754	409,984	3,272,930
	Base Delivery Revenue	$667,479	$626,444	$580,785	$553,750	$548,647	$549,227	$586,171	$678,262	$733,295	$742,749	$793,863	$731,047	$7,791,719
SC1 Residential Heat	Customers	546,598	546,548	545,641	544,437	543,984	544,173	544,922	546,196	547,954	549,349	550,253	550,891	546,745
	Volume (Therms)	55,893,309	25,963,443	17,661,353	12,884,308	12,140,743	12,366,061	17,178,857	36,869,608	60,877,011	71,000,897	124,588,319	74,375,383	521,799,291
	Base Delivery Revenue	$33,835,966	$27,517,441	$23,588,124	$20,226,259	$19,647,803	$19,773,723	$23,333,728	$32,928,047	$37,745,839	$38,534,703	$56,738,741	$40,325,470	$374,195,845
SC1 MB Residential Non Heat	Customers	700	698	695	691	687	684	682	681	681	681	680	679	686
	Volume (Therms)	23,913	16,978	12,367	9,237	8,518	8,591	11,673	17,133	19,840	19,884	24,030	26,975	199,140
	Base Delivery Revenue	$27,823	$26,000	$22,426	$20,470	$19,957	$19,880	$21,832	$25,679	$27,402	$27,058	$29,294	$31,200	$299,022
SC1 MB Residential Heat	Customers	26,555	26,552	26,507	26,449	26,426	26,435	26,470	26,531	26,617	26,684	26,728	26,759	26,559
	Volume (Therms)	6,170,991	2,817,440	1,758,636	1,242,469	1,147,569	1,072,460	1,450,161	3,191,920	5,211,026	5,967,834	10,319,186	8,342,949	48,692,642
	Base Delivery Revenue	$2,874,794	$2,171,597	$1,695,289	$1,352,086	$1,280,231	$1,237,054	$1,492,486	$2,258,560	$2,622,004	$2,675,739	$4,070,241	$3,555,925	$27,286,006
SC1 Total	Customers	596,323	596,207	595,159	593,758	593,151	593,253	593,974	595,282	597,120	598,567	599,486	600,127	596,034
	Volume (Therms)	62,443,483	29,007,468	19,576,676	14,240,670	13,399,969	13,555,030	18,815,324	40,392,478	66,505,755	77,415,570	135,456,289	83,155,292	573,964,003
	Base Delivery Revenue	$37,406,062	$30,341,482	$25,886,625	$22,152,565	$21,496,638	$21,579,884	$25,434,217	$35,890,548	$41,128,540	$41,980,249	$61,632,140	$44,643,642	$409,572,591
SC2 Residential Non Heat	Customers	50	50	49	49	49	49	48	48	48	48	48	48	49
	Volume (Therms)	2,345	1,913	1,970	1,250	1,375	1,403	2,080	2,723	2,613	2,302	3,720	2,403	26,098
	Base Delivery Revenue	$2,172	$2,191	$2,231	$1,898	$1,963	$1,966	$2,242	$2,509	$2,441	$2,299	$2,879	$2,323	$27,114
SC2 Residential Heat	Customers	772	772	770	769	768	768	769	771	773	775	777	778	772
	Volume (Therms)	225,956	109,236	89,915	66,934	67,156	65,678	80,882	143,123	232,850	281,547	500,378	293,111	2,156,764
	Base Delivery Revenue	$96,882	$64,121	$57,277	$47,403	$47,958	$47,333	$53,834	$77,763	$108,411	$121,664	$196,961	$127,880	$1,047,488
SC2 Commercial Non Heat	Customers	1,436	1,434	1,429	1,423	1,419	1,417	1,419	1,423	1,430	1,436	1,439	1,442	1,429
	Volume (Therms)	254,020	133,347	144,376	149,769	142,977	138,104	152,035	215,898	278,817	319,461	501,661	292,055	2,722,521
	Base Delivery Revenue	$121,363	$90,369	$94,843	$96,624	$93,762	$91,545	$94,637	$118,782	$138,615	$150,641	$209,811	$143,087	$1,444,077
SC2 Commercial Heat	Customers	35,092	35,056	34,926	34,789	34,687	34,639	34,683	34,786	34,957	35,095	35,166	35,241	34,926
	Volume (Therms)	10,958,888	5,784,603	3,202,125	2,496,219	2,460,333	2,448,381	3,514,576	7,700,887	13,051,701	15,854,818	25,970,734	14,718,688	108,161,952
	Base Delivery Revenue	$4,332,803	$2,819,871	$2,155,926	$1,877,283	$1,876,068	$1,876,621	$2,278,574	$3,676,598	$5,430,218	$6,159,249	$9,392,816	$5,905,213	$47,781,242
SC2 Industrial	Customers	117	117	117	117	117	117	117	117	117	117	117	117	117
	Volume (Therms)	151,766	45,972	19,990	7,383	8,457	10,978	33,813	123,125	176,208	192,732	258,045	183,953	1,212,422
	Base Delivery Revenue	$40,791	$17,675	$10,360	$5,696	$6,114	$6,884	$14,238	$42,063	$53,994	$51,883	$64,308	$53,325	$367,331
SC2 MB Residential Non Heat	Customers	12	12	12	12	12	12	12	12	12	12	12	12	12
	Volume (Therms)	723	459	403	385	427	419	683	1,185	1,283	1,347	1,221	1,008	9,543
	Base Delivery Revenue	$587	$545	$528	$518	$533	$527	$641	$852	$839	$856	$807	$737	$7,969
SC2 MB Residential Heat	Customers	201	201	201	200	200	200	201	201	202	202	203	203	201
	Volume (Therms)	124,635	62,071	46,995	37,162	38,835	38,870	44,652	84,229	131,091	141,004	242,797	161,324	1,153,666
	Base Delivery Revenue	$44,004	$28,525	$23,138	$19,577	$20,208	$20,115	$22,236	$35,516	$49,364	$50,342	$82,211	$57,807	$453,043
SC2 MB Commercial Non Heat	Customers	496	496	494	492	491	490	491	492	494	496	497	498	494
	Volume (Therms)	287,658	179,980	165,936	149,940	144,673	147,200	161,487	225,926	324,693	358,719	671,004	417,390	3,234,607
	Base Delivery Revenue	$93,642	$74,206	$71,986	$67,322	$65,734	$65,800	$70,770	$90,530	$116,847	$122,200	$218,903	$138,683	$1,196,622
SC2 MB Commercial Heat	Customers	10,645	10,635	10,594	10,552	10,521	10,506	10,520	10,550	10,600	10,640	10,661	10,685	10,592
	Volume (Therms)	8,387,170	3,866,863	2,936,482	2,319,278	2,284,848	2,289,374	3,112,994	6,235,221	10,081,300	11,352,280	19,087,950	11,324,638	83,278,396
	Base Delivery Revenue	$2,685,712	$1,596,883	$1,308,759	$1,110,246	$1,092,580	$1,100,175	$1,382,103	$2,361,456	$3,374,301	$3,623,835	$5,932,911	$3,724,174	$29,293,135
SC2 MB Industrial	Customers	58	58	58	58	58	58	58	58	58	58	58	58	58
	Volume (Therms)	88,195	38,825	27,472	14,146	12,690	15,028	34,608	90,943	120,101	134,734	167,506	152,224	896,472
	Base Delivery Revenue	$21,695	$12,824	$9,779	$5,349	$5,416	$6,047	$12,333	$28,881	$35,281	$35,473	$44,001	$41,797	$258,874
SC2 Total	Customers	48,879	48,831	48,652	48,462	48,322	48,256	48,318	48,459	48,692	48,881	48,978	49,082	48,651
	Volume (Therms)	20,481,357	10,223,270	6,635,666	5,242,465	5,161,771	5,155,434	7,137,809	14,823,260	24,400,656	28,638,944	47,405,015	27,546,795	202,852,443
	Base Delivery Revenue	$7,439,650	$4,707,208	$3,734,827	$3,231,916	$3,210,336	$3,217,013	$3,931,607	$6,434,951	$9,310,311	$10,318,441	$16,145,608	$10,195,025	$81,876,895
SC7 Small Volume Sales Service	Customers	142	142	141	141	140	140	140	141	141	142	142	143	141
	Volume (Therms)	1,593,302	902,121	819,166	778,912	588,296	668,380	726,625	1,208,034	1,735,700	1,925,881	3,498,629	2,028,964	16,474,010
	Base Delivery Revenue	$291,863	$205,421	$183,485	$171,829	$139,656	$155,486	$166,726	$258,557	$354,134	$385,463	$656,892	$403,282	$3,372,793
Small Volume Firm Transporation	Customers	702	701	698	695	693	692	693	695	698	701	702	704	698
	Volume (Therms)	5,982,747	2,926,515	2,629,882	2,142,170	2,282,646	2,377,986	3,412,343	6,455,387	7,676,340	8,821,729	13,707,212	9,041,565	67,456,521
	Base Delivery Revenue	$1,153,951	$774,299	$673,445	$556,208	$574,123	$597,675	$732,251	$1,288,305	$1,603,136	$1,792,363	$2,626,899	$1,824,524	$14,197,180
SC7 Total	Customers	844	843	840	836	834	832	834	836	840	843	845	847	839
	Volume (Therms)	7,576,049	3,828,636	3,449,048	2,921,082	2,870,942	3,046,366	4,138,969	7,663,421	9,412,039	10,747,609	17,205,841	11,070,529	83,930,531
	Base Delivery Revenue	$1,445,814	$979,720	$856,930	$728,037	$713,779	$753,161	$898,977	$1,546,862	$1,957,271	$2,177,826	$3,283,790	$2,227,806	$17,569,973
Total Company RDM	Customers	646,046	645,881	644,650	643,056	642,306	642,341	643,126	644,577	646,652	648,291	649,309	650,056	645,524
	Volume (Therms)	90,500,888	43,059,374	29,661,390	22,404,217	21,432,682	21,756,830	30,092,102	62,879,159	100,318,451	116,802,124	200,067,145	121,772,616	860,746,977
	Base Delivery Revenue	$46,291,527	$36,028,410	$30,478,381	$26,112,518	$25,420,754	$25,550,058	$30,264,801	$43,872,361	$52,396,122	$54,476,517	$81,061,538	$57,066,473	$509,019,459

1- April 2025 RDM targets are based on current rates * sales forecas

Niagara Mohawk Power Corporation d/b/a National Grid
Revenue Decoupling Mechanisms Revenue Targets
12-Months Ending March 31, 2027

		Apr-2026	May-2026	Jun-2026	Jul-2026	Aug-2026	Sep-2026	Oct-2026	Nov-2026	Dec-2026	Jan-2027	Feb-2027	Mar-2027	Total
SC1 Residential Non Heat	Customers	21,760	21,704	21,613	21,483	21,363	21,274	21,218	21,197	21,195	21,184	21,159	21,139	21,357
	Volume (Therms)	344,067	202,920	139,695	101,277	99,819	104,451	169,132	304,073	385,639	413,891	508,804	397,555	3,171,323
	Base Delivery Revenue	$755,970	$652,867	$601,724	$571,640	$566,277	$567,158	$608,933	$712,781	$775,131	$786,158	$844,106	$773,349	$8,216,092
SC1 Residential Heat	Customers	551,074	548,359	547,388	546,101	545,578	545,693	546,368	547,582	549,255	550,611	551,464	552,074	548,462
	Volume (Therms)	54,706,437	27,108,571	18,088,423	14,019,117	13,313,911	13,414,315	18,365,209	36,664,532	58,804,413	72,884,619	129,863,178	76,151,280	533,384,004
	Base Delivery Revenue	$42,230,681	$31,519,664	$26,458,931	$23,050,525	$22,392,729	$22,448,285	$26,727,157	$36,909,826	$41,791,101	$44,620,475	$67,421,224	$46,670,497	$432,241,096
SC1 MB Residential Non Heat	Customers	677	675	672	668	665	662	660	660	660	659	658	657	665
	Volume (Therms)	23,146	16,433	11,967	8,936	8,242	8,314	11,302	16,592	19,222	19,267	23,291	26,144	192,855
	Base Delivery Revenue	$32,525	$27,611	$23,607	$21,415	$20,850	$20,774	$22,972	$27,303	$29,260	$28,889	$31,421	$33,571	$320,198
SC1 MB Residential Heat	Customers	26,768	26,644	26,596	26,534	26,507	26,513	26,545	26,602	26,684	26,749	26,791	26,820	26,646
	Volume (Therms)	6,044,568	2,940,240	1,800,500	1,349,405	1,256,114	1,161,860	1,549,593	3,174,164	5,034,377	6,124,935	10,753,343	8,538,367	49,727,466
	Base Delivery Revenue	$3,683,522	$2,546,311	$1,939,183	$1,585,343	$1,501,477	$1,438,131	$1,744,415	$2,558,624	$2,925,727	$3,139,276	$4,889,326	$4,189,318	$32,140,654
SC1 Total	Customers	600,280	597,382	596,269	594,785	594,113	594,141	594,790	596,042	597,794	599,203	600,071	600,690	597,130
	Volume (Therms)	61,118,217	30,268,165	20,040,585	15,478,735	14,678,085	14,688,940	20,095,236	40,159,361	64,243,650	79,442,712	141,148,615	85,113,345	586,475,648
	Base Delivery Revenue	$46,702,698	$34,746,453	$29,023,444	$25,228,923	$24,481,333	$24,474,348	$29,103,477	$40,208,534	$45,521,219	$48,574,799	$73,186,077	$51,666,734	$472,918,041
SC2 Residential Non Heat	Customers	48	48	48	47	47	47	47	47	47	47	47	47	47
	Volume (Therms)	2,272	1,854	1,907	1,211	1,333	1,360	2,016	2,640	2,532	2,232	3,606	2,330	25,293
	Base Delivery Revenue	$2,471	$2,251	$2,296	$1,920	$1,996	$2,000	$2,315	$2,620	$2,541	$2,380	$3,041	$2,410	$28,240
SC2 Residential Heat	Customers	778	774	773	771	770	770	771	773	775	777	778	779	774
	Volume (Therms)	221,462	113,929	92,001	72,920	73,791	71,315	86,777	142,325	225,093	288,799	520,520	299,703	2,208,637
	Base Delivery Revenue	$119,138	$73,632	$64,440	$54,563	$55,561	$54,364	$62,155	$87,147	$120,100	$142,032	$235,671	$149,094	$1,217,896
SC2 Commercial Non Heat	Customers	1,443	1,441	1,436	1,430	1,425	1,423	1,425	1,429	1,436	1,442	1,445	1,448	1,435
	Volume (Therms)	254,732	133,803	144,890	150,465	143,574	138,636	152,337	215,987	279,558	320,447	503,107	292,536	2,730,072
	Base Delivery Revenue	$150,111	$99,349	$104,651	$106,841	$103,455	$100,826	$104,338	$132,570	$156,089	$170,276	$239,910	$161,181	$1,629,598
SC2 Commercial Heat	Customers	35,257	35,215	35,081	34,937	34,832	34,780	34,816	34,917	35,090	35,232	35,308	35,383	35,071
	Volume (Therms)	10,987,487	5,797,717	3,213,363	2,507,084	2,470,411	2,458,323	3,521,448	7,705,448	13,085,083	15,903,000	26,048,150	14,747,029	108,444,543
	Base Delivery Revenue	$5,465,236	$3,145,845	$2,366,464	$2,039,583	$2,038,306	$2,039,043	$2,509,205	$4,148,942	$6,218,292	$7,078,842	$10,885,947	$6,772,549	$54,708,254
SC2 Industrial	Customers	117	117	117	117	117	117	117	117	118	118	118	118	117
	Volume (Therms)	153,720	45,972	19,990	7,383	8,457	10,978	33,813	124,668	178,873	195,455	261,254	186,556	1,227,119
	Base Delivery Revenue	$54,193	$20,169	$11,581	$6,106	$6,596	$7,500	$16,134	$49,371	$63,739	$61,180	$75,866	$62,889	$435,322
SC2 MB Residential Non Heat	Customers	12	12	12	12	12	12	12	12	12	12	12	12	12
	Volume (Therms)	698	444	389	372	413	404	660	1,144	1,239	1,301	1,179	974	9,216
	Base Delivery Revenue	$671	$558	$540	$528	$546	$539	$670	$908	$894	$914	$858	$778	$8,404
SC2 MB Residential Heat	Customers	203	202	202	201	201	201	201	202	202	203	203	203	202
	Volume (Therms)	121,418	65,115	48,262	40,767	42,948	42,526	48,136	83,757	125,987	145,445	254,774	165,720	1,184,857
	Base Delivery Revenue	$54,718	$33,817	$26,734	$23,581	$24,544	$24,223	$26,634	$40,514	$54,971	$59,759	$99,951	$68,534	$537,978
SC2 MB Commercial Non Heat	Customers	499	498	496	494	493	492	492	494	496	498	499	500	496
	Volume (Therms)	288,324	180,465	166,462	150,548	145,255	147,737	161,783	226,028	325,416	359,679	672,635	417,849	3,242,180
	Base Delivery Revenue	$119,842	$84,896	$82,322	$76,891	$75,024	$75,082	$80,809	$103,917	$135,033	$141,391	$255,163	$160,558	$1,390,928
SC2 MB Commercial Heat	Customers	10,690	10,678	10,637	10,592	10,560	10,544	10,555	10,585	10,636	10,677	10,700	10,723	10,631
	Volume (Therms)	8,406,984	3,877,038	2,945,540	2,328,508	2,293,972	2,297,448	3,118,298	6,236,661	10,103,882	11,383,899	19,139,972	11,342,106	83,474,307
	Base Delivery Revenue	$3,439,883	$1,827,017	$1,488,604	$1,255,820	$1,235,157	$1,243,703	$1,573,382	$2,721,355	$3,917,900	$4,213,674	$6,931,719	$4,326,441	$34,174,657
SC2 MB Industrial	Customers	58	58	58	58	58	58	58	58	58	58	58	58	58
	Volume (Therms)	89,202	38,825	27,472	14,146	12,690	15,028	34,608	91,929	121,470	136,217	169,033	153,854	904,474
	Base Delivery Revenue	$29,256	$14,768	$11,193	$5,992	$6,070	$6,811	$14,191	$33,966	$41,585	$41,806	$51,836	$49,295	$306,768
SC2 Total	Customers	49,105	49,042	48,859	48,660	48,515	48,444	48,494	48,632	48,871	49,064	49,168	49,272	48,844
	Volume (Therms)	20,526,299	10,255,163	6,660,277	5,273,403	5,192,844	5,183,755	7,159,875	14,830,588	24,449,133	28,736,475	47,574,230	27,608,657	203,450,699
	Base Delivery Revenue	$9,435,517	$5,302,302	$4,158,823	$3,571,826	$3,547,256	$3,554,092	$4,389,832	$7,321,310	$10,711,144	$11,912,253	$18,779,962	$11,753,728	$94,438,045
SC7 Small Volume Sales Service	Customers	143	143	142	141	141	141	141	141	142	143	143	143	142
	Volume (Therms)	1,596,645	904,585	821,621	782,419	590,694	671,047	728,221	1,209,059	1,739,297	1,930,471	3,505,712	2,031,505	16,511,276
	Base Delivery Revenue	$378,988	$234,507	$206,939	$194,927	$156,894	$175,256	$188,633	$296,481	$406,556	$442,255	$758,972	$462,138	$3,902,546
Small Volume Firm Transporation	Customers	704	703	701	698	696	695	695	697	700	703	705	706	700
	Volume (Therms)	5,991,334	2,931,225	2,635,417	2,149,186	2,290,678	2,384,722	3,416,901	6,455,477	7,689,814	8,842,881	13,734,980	9,048,940	67,571,556
	Base Delivery Revenue	$1,485,000	$871,598	$759,414	$618,289	$640,364	$666,803	$829,860	$1,497,592	$1,844,896	$2,058,175	$3,027,083	$2,086,796	$16,385,870
SC7 Total	Customers	847	846	843	839	837	835	836	839	843	846	847	849	842
	Volume (Therms)	7,587,979	3,835,810	3,457,038	2,931,605	2,881,371	3,055,769	4,145,122	7,664,536	9,429,111	10,773,352	17,240,693	11,080,445	84,082,832
	Base Delivery Revenue	$1,863,987	$1,106,105	$966,353	$813,216	$797,258	$842,059	$1,018,494	$1,794,073	$2,251,452	$2,500,430	$3,786,055	$2,548,934	$20,288,417
Total Company RDM	Customers	650,231	647,270	645,971	644,284	643,465	643,420	644,120	645,513	647,507	649,113	650,087	650,812	646,816
	Volume (Therms)	89,232,494	44,359,138	30,157,900	23,683,744	22,752,300	22,928,464	31,400,234	62,654,485	98,121,895	118,952,539	205,963,537	123,802,448	874,009,179
	Base Delivery Revenue	$58,002,202	$41,154,861	$34,148,619	$29,613,965	$28,825,846	$28,870,500	$34,511,803	$49,323,917	$58,483,816	$62,987,482	$95,752,094	$65,969,397	$587,644,503

Niagara Mohawk Power Corporation d/b/a National Grid
Revenue Decoupling Mechanisms Revenue Targets
12-Months Ending March 31, 2028

		Apr-2027	May-2027	Jun-2027	Jul-2027	Aug-2027	Sep-2027	Oct-2027	Nov-2027	Dec-2027	Jan-2028	Feb-2028	Mar-2028	Total
SC1 Residential Non Heat	Customers	21,104	21,053	20,966	20,843	20,729	20,643	20,590	20,571	20,571	20,562	20,539	20,520	20,724
	Volume (Therms)	333,646	196,720	135,410	98,150	96,742	101,234	164,052	295,064	374,289	401,734	493,916	385,909	3,076,866
	Base Delivery Revenue	$773,603	$656,346	$598,524	$564,858	$559,276	$560,687	$608,520	$726,923	$798,327	$811,260	$877,685	$796,883	$8,332,890
SC1 Residential Heat	Customers	554,548	554,359	553,316	551,984	551,402	551,474	552,108	553,273	554,922	556,283	557,158	557,766	554,049
	Volume (Therms)	55,561,460	27,518,275	18,315,213	14,194,092	13,464,883	13,549,494	18,489,952	36,823,160	59,270,254	73,551,986	131,030,718	76,553,520	538,323,007
	Base Delivery Revenue	$48,134,026	$35,251,960	$29,141,206	$25,090,720	$24,296,212	$24,348,476	$29,365,766	$41,400,990	$47,463,154	$50,976,368	$78,311,039	$53,253,716	$487,033,634
SC1 MB Residential Non Heat	Customers	656	655	652	648	644	642	640	640	640	639	638	638	644
	Volume (Therms)	22,432	15,927	11,597	8,658	7,985	8,057	10,958	16,088	18,646	18,691	22,598	25,363	186,998
	Base Delivery Revenue	$34,294	$28,705	$24,169	$21,690	$21,062	$20,990	$23,497	$28,427	$30,674	$30,267	$33,166	$35,613	$332,554
SC1 MB Residential Heat	Customers	26,932	26,922	26,871	26,806	26,777	26,780	26,811	26,866	26,946	27,012	27,054	27,084	26,905
	Volume (Therms)	6,137,739	2,984,678	1,823,178	1,366,407	1,270,518	1,173,696	1,560,187	3,187,851	5,074,420	6,181,315	10,850,443	8,584,604	50,195,037
	Base Delivery Revenue	$4,299,330	$2,926,015	$2,193,317	$1,772,317	$1,671,485	$1,595,052	$1,954,314	$2,918,626	$3,377,677	$3,643,534	$5,744,712	$4,884,342	$36,980,720
SC1 Total	Customers	603,240	602,989	601,805	600,280	599,552	599,539	600,149	601,350	603,079	604,496	605,389	606,007	602,323
	Volume (Therms)	62,055,277	30,715,601	20,285,398	15,667,306	14,840,128	14,832,480	20,225,149	40,322,164	64,737,609	80,153,726	142,397,675	85,549,396	591,781,908
	Base Delivery Revenue	$53,241,253	$38,863,026	$31,957,216	$27,449,585	$26,548,035	$26,525,206	$31,952,096	$45,074,966	$51,669,831	$55,461,429	$84,966,602	$58,970,554	$532,679,799
SC2 Residential Non Heat	Customers	47	46	46	46	46	46	45	45	45	45	45	45	46
	Volume (Therms)	2,204	1,799	1,849	1,175	1,294	1,319	1,957	2,564	2,457	2,166	3,501	2,263	24,549
	Base Delivery Revenue	$2,541	$2,300	$2,348	$1,937	$2,021	$2,026	$2,374	$2,712	$2,626	$2,449	$3,181	$2,483	$28,997
SC2 Residential Heat	Customers	783	782	781	779	778	778	779	781	783	785	786	787	782
	Volume (Therms)	224,838	115,651	93,168	73,825	74,618	72,028	87,336	142,902	226,912	291,496	525,360	301,408	2,229,543
	Base Delivery Revenue	$134,890	$82,076	$71,253	$59,881	$60,956	$59,533	$68,322	$96,888	$135,336	$161,066	$269,515	$168,574	$1,368,290
SC2 Commercial Non Heat	Customers	1,449	1,447	1,441	1,435	1,431	1,429	1,430	1,435	1,442	1,448	1,451	1,454	1,441
	Volume (Therms)	254,880	134,085	145,279	151,084	144,116	139,111	152,563	215,924	280,186	321,360	504,458	292,802	2,735,848
	Base Delivery Revenue	$166,106	$108,017	$114,110	$116,751	$112,870	$109,858	$113,861	$145,990	$173,414	$189,926	$270,230	$179,064	$1,800,198
SC2 Commercial Heat	Customers	35,398	35,351	35,215	35,069	34,964	34,912	34,942	35,045	35,226	35,369	35,448	35,522	35,205
	Volume (Therms)	10,991,882	5,803,281	3,221,857	2,516,662	2,479,530	2,467,239	3,526,583	7,704,627	13,113,182	15,947,504	26,120,641	14,764,425	108,657,413
	Base Delivery Revenue	$6,128,192	$3,478,495	$2,571,648	$2,199,513	$2,197,448	$2,198,083	$2,733,492	$4,615,236	$7,008,211	$8,016,133	$12,411,650	$7,644,242	$61,202,341
SC2 Industrial	Customers	118	118	118	118	118	118	118	118	118	118	118	118	118
	Volume (Therms)	156,473	46,237	20,101	7,415	8,508	11,045	34,016	127,412	180,857	197,434	263,322	195,029	1,247,849
	Base Delivery Revenue	$63,343	$22,878	$12,865	$6,565	$7,134	$8,183	$18,183	$57,574	$74,006	$71,467	$88,931	$75,600	$506,728
SC2 MB Residential Non Heat	Customers	12	12	12	12	11	11	11	11	11	11	11	11	11
	Volume (Therms)	674	429	376	359	399	391	638	1,106	1,197	1,256	1,139	941	8,905
	Base Delivery Revenue	$694	$569	$548	$536	$556	$549	$692	$954	$941	$963	$902	$813	$8,717
SC2 MB Residential Heat	Customers	204	204	204	203	203	203	203	204	204	205	205	205	204
	Volume (Therms)	123,477	66,099	48,847	41,254	43,411	42,924	48,425	84,045	126,849	146,608	256,803	166,433	1,195,175
	Base Delivery Revenue	$62,929	$38,413	$30,099	$26,439	$27,529	$27,133	$29,838	$45,784	$62,759	$68,515	$115,204	$78,367	$613,009
SC2 MB Commercial Non Heat	Customers	500	500	498	496	494	493	494	495	498	500	501	502	498
	Volume (Therms)	288,359	180,716	166,844	151,078	145,780	148,214	161,999	225,973	326,008	360,558	674,146	418,007	3,247,681
	Base Delivery Revenue	$136,016	$95,578	$92,541	$86,340	$84,188	$84,275	$90,718	$117,238	$153,666	$161,458	$292,892	$183,370	$1,578,280
SC2 MB Commercial Heat	Customers	10,728	10,714	10,672	10,627	10,595	10,579	10,588	10,619	10,672	10,714	10,737	10,760	10,667
	Volume (Therms)	8,408,416	3,882,167	2,952,055	2,336,537	2,302,204	2,304,579	3,122,065	6,233,744	10,122,406	11,412,932	19,188,477	11,351,277	83,616,859
	Base Delivery Revenue	$3,916,629	$2,056,923	$1,667,482	$1,400,358	$1,377,156	$1,386,146	$1,762,936	$3,082,602	$4,482,761	$4,837,317	$7,984,555	$4,951,941	$38,906,807
SC2 MB Industrial	Customers	58	58	58	58	58	58	58	58	58	58	58	58	58
	Volume (Therms)	90,427	38,935	27,550	14,180	12,705	15,049	34,676	93,415	122,653	137,447	170,213	160,538	917,788
	Base Delivery Revenue	$34,195	$16,875	$12,710	$6,715	$6,763	$7,626	$16,140	$39,573	$48,379	$48,907	$60,564	$59,459	$357,906
SC2 Total	Customers	49,296	49,233	49,045	48,843	48,698	48,628	48,670	48,811	49,058	49,254	49,362	49,464	49,030
	Volume (Therms)	20,541,631	10,269,400	6,677,927	5,293,568	5,212,565	5,201,900	7,170,258	14,831,711	24,502,708	28,818,761	47,708,060	27,653,122	203,881,610
	Base Delivery Revenue	$10,645,535	$5,902,123	$4,575,604	$3,905,036	$3,876,620	$3,883,411	$4,836,556	$8,204,553	$12,142,099	$13,558,202	$21,497,623	$13,343,913	$106,371,274
SC7 Small Volume Sales Service	Customers	143	143	143	142	142	141	141	142	143	143	143	144	142
	Volume (Therms)	1,596,525	905,872	823,365	785,524	592,862	673,434	729,457	1,209,241	1,742,198	1,934,634	3,512,202	2,032,576	16,537,891
	Base Delivery Revenue	$432,904	$258,449	$233,574	$215,110	$170,568	$192,631	$206,899	$330,862	$467,521	$513,857	$890,441	$538,038	$4,450,855
Small Volume Firm Transporation	Customers	707	706	703	700	698	697	697	699	703	705	707	708	702
	Volume (Therms)	5,987,189	2,932,115	2,638,621	2,155,085	2,297,810	2,390,503	3,419,776	6,451,054	7,700,224	8,862,079	13,760,425	9,049,882	67,644,764
	Base Delivery Revenue	$1,689,543	$948,699	$804,759	$653,890	$677,820	$711,535	$884,683	$1,608,717	$2,084,960	$2,371,572	$3,541,991	$2,422,569	$18,400,738
SC7 Total	Customers	850	849	845	842	839	838	839	841	845	849	850	852	845
	Volume (Therms)	7,583,713	3,837,987	3,461,987	2,940,610	2,890,673	3,063,937	4,149,233	7,660,295	9,442,422	10,796,714	17,272,626	11,082,459	84,182,655
	Base Delivery Revenue	$2,122,447	$1,207,148	$1,038,334	$869,000	$848,388	$904,166	$1,091,582	$1,939,579	$2,552,481	$2,885,428	$4,432,432	$2,960,608	$22,851,593
Total Company RDM	Customers	653,387	653,071	651,696	649,965	649,089	649,005	649,658	651,002	652,982	654,599	655,602	656,323	652,198
	Volume (Therms)	90,180,621	44,822,988	30,425,311	23,901,484	22,943,366	23,098,317	31,544,640	62,814,170	98,682,739	119,769,201	207,378,361	124,284,977	879,846,174
	Base Delivery Revenue	$66,009,234	$45,972,297	$37,571,154	$32,223,620	$31,273,043	$31,312,783	$37,880,234	$55,219,098	$66,364,411	$71,905,059	$110,896,656	$75,275,075	$661,902,666

Niagara Mohawk Power Corporation d/b/a National Grid
Revenue Decoupling Mechanisms Revenue Targets
Post Rate Year 3 Rates

		Apr-2028	May-2028	Jun-2028	Jul-2028	Aug-2028	Sep-2028	Oct-2028	Nov-2028	Dec-2028	Jan-2029	Feb-2029	Mar-2029	Total
SC1 Residential Non Heat	Customers	21,104	21,053	20,966	20,843	20,729	20,643	20,590	20,571	20,571	20,562	20,539	20,520	20,724
	Volume (Therms)	333,646	196,720	135,410	98,150	96,742	101,234	164,052	295,064	374,289	401,734	493,916	385,909	3,076,866
	Base Delivery Revenue	$753,265	$644,673	$591,015	$559,643	$554,275	$555,430	$599,597	$709,125	$775,198	$787,148	$848,573	$773,771	$8,151,712
SC1 Residential Heat	Customers	554,548	554,359	553,316	551,984	551,402	551,474	552,108	553,273	554,922	556,283	557,158	557,766	554,049
	Volume (Therms)	55,561,460	27,518,275	18,315,213	14,194,092	13,464,883	13,549,494	18,489,952	36,823,160	59,270,254	73,551,986	131,030,718	76,553,520	538,323,007
	Base Delivery Revenue	$45,523,432	$33,602,860	$27,946,522	$24,196,115	$23,459,898	$23,508,388	$28,152,172	$39,290,838	$44,903,331	$48,156,671	$73,451,965	$50,266,606	$462,458,798
SC1 MB Residential Non Heat	Customers	656	655	652	648	644	642	640	640	640	639	638	638	644
	Volume (Therms)	22,432	15,927	11,597	8,658	7,985	8,057	10,958	16,088	18,646	18,691	22,598	25,363	186,998
	Base Delivery Revenue	$32,898	$27,722	$23,520	$21,219	$20,632	$20,561	$22,877	$27,439	$29,519	$29,141	$31,821	$34,084	$321,433
SC1 MB Residential Heat	Customers	26,932	26,922	26,871	26,806	26,777	26,780	26,811	26,866	26,946	27,012	27,054	27,084	26,905
	Volume (Therms)	6,137,739	2,984,678	1,823,178	1,366,407	1,270,518	1,173,696	1,560,187	3,187,851	5,074,420	6,181,315	10,850,443	8,584,604	50,195,037
	Base Delivery Revenue	$4,026,075	$2,755,281	$2,077,198	$1,687,519	$1,594,164	$1,523,444	$1,855,934	$2,748,344	$3,173,265	$3,419,391	$5,363,762	$4,567,682	$34,792,059
SC1 Total	Customers	603,240	602,989	601,805	600,280	599,552	599,539	600,149	601,350	603,079	604,496	605,389	606,007	602,323
	Volume (Therms)	62,055,277	30,715,601	20,285,398	15,667,306	14,840,128	14,832,480	20,225,149	40,322,164	64,737,609	80,153,726	142,397,675	85,549,396	591,781,908
	Base Delivery Revenue	$50,335,670	$37,030,535	$30,638,255	$26,464,495	$25,628,970	$25,607,824	$30,630,580	$42,775,745	$48,881,313	$52,392,351	$79,696,121	$55,642,142	$505,724,002
SC2 Residential Non Heat	Customers	47	46	46	46	46	46	45	45	45	45	45	45	46
	Volume (Therms)	2,204	1,799	1,849	1,175	1,294	1,319	1,957	2,564	2,457	2,166	3,501	2,263	24,549
	Base Delivery Revenue	$2,468	$2,241	$2,286	$1,899	$1,978	$1,982	$2,310	$2,627	$2,546	$2,380	$3,067	$2,412	$28,195
SC2 Residential Heat	Customers	783	782	781	779	778	778	779	781	783	785	786	787	782
	Volume (Therms)	224,838	115,651	93,168	73,825	74,618	72,028	87,336	142,902	226,912	291,496	525,360	301,408	2,229,543
	Base Delivery Revenue	$128,107	$78,477	$68,304	$57,616	$58,623	$57,286	$65,546	$92,393	$128,529	$152,717	$254,638	$159,770	$1,302,006
SC2 Commercial Non Heat	Customers	1,449	1,447	1,441	1,435	1,431	1,429	1,430	1,435	1,442	1,448	1,451	1,454	1,441
	Volume (Therms)	254,880	134,085	145,279	151,084	144,116	139,111	152,563	215,924	280,186	321,360	504,458	292,802	2,735,848
	Base Delivery Revenue	$158,596	$104,004	$109,719	$112,192	$108,537	$105,702	$109,475	$139,674	$165,462	$180,995	$256,481	$170,790	$1,721,627
SC2 Commercial Heat	Customers	35,398	35,351	35,215	35,069	34,964	34,912	34,942	35,045	35,226	35,369	35,448	35,522	35,205
	Volume (Therms)	10,991,882	5,803,281	3,221,857	2,516,662	2,479,530	2,467,239	3,526,583	7,704,627	13,113,182	15,947,504	26,120,641	14,764,425	108,657,413
	Base Delivery Revenue	$5,820,408	$3,331,006	$2,477,505	$2,127,576	$2,125,407	$2,125,873	$2,629,115	$4,398,064	$6,647,207	$7,595,159	$11,726,691	$7,245,506	$58,249,516
SC2 Industrial	Customers	118	118	118	118	118	118	118	118	118	118	118	118	118
	Volume (Therms)	156,473	46,237	20,101	7,415	8,508	11,045	34,016	127,412	180,857	197,434	263,322	195,029	1,247,849
	Base Delivery Revenue	$59,752	$21,706	$12,294	$6,373	$6,908	$7,895	$17,295	$54,318	$69,768	$67,416	$83,866	$71,280	$478,872
SC2 MB Residential Non Heat	Customers	12	12	12	12	11	11	11	11	11	11	11	11	11
	Volume (Therms)	674	429	376	359	399	391	638	1,106	1,197	1,256	1,139	941	8,905
	Base Delivery Revenue	$672	$555	$535	$524	$542	$535	$670	$916	$904	$925	$867	$784	$8,429
SC2 MB Residential Heat	Customers	204	204	204	203	203	203	203	204	204	205	205	205	204
	Volume (Therms)	123,477	66,099	48,847	41,254	43,411	42,924	48,425	84,045	126,849	146,608	256,803	166,433	1,195,175
	Base Delivery Revenue	$59,492	$36,450	$28,636	$25,195	$26,219	$25,847	$28,390	$43,376	$59,335	$64,750	$108,635	$74,008	$580,331
SC2 MB Commercial Non Heat	Customers	500	500	498	496	494	493	494	495	498	500	501	502	498
	Volume (Therms)	288,359	180,716	166,844	151,078	145,780	148,214	161,999	225,973	326,008	360,558	674,146	418,007	3,247,681
	Base Delivery Revenue	$128,700	$90,680	$87,820	$81,990	$79,964	$80,045	$86,100	$111,024	$145,272	$152,625	$276,156	$173,229	$1,493,606
SC2 MB Commercial Heat	Customers	10,728	10,714	10,672	10,627	10,595	10,579	10,588	10,619	10,672	10,714	10,737	10,760	10,667
	Volume (Therms)	8,408,416	3,882,167	2,952,055	2,336,537	2,302,204	2,304,579	3,122,065	6,233,744	10,122,406	11,412,932	19,188,477	11,351,277	83,616,859
	Base Delivery Revenue	$3,699,398	$1,951,517	$1,585,492	$1,334,337	$1,312,495	$1,320,881	$1,675,007	$2,915,278	$4,231,734	$4,565,574	$7,523,747	$4,672,887	$36,788,348
SC2 MB Industrial	Customers	58	58	58	58	58	58	58	58	58	58	58	58	58
	Volume (Therms)	90,427	38,935	27,550	14,180	12,705	15,049	34,676	93,415	122,653	137,447	170,213	160,538	917,788
	Base Delivery Revenue	$32,254	$15,963	$12,049	$6,415	$6,457	$7,269	$15,271	$37,296	$45,578	$46,094	$57,056	$56,006	$337,709
SC2 Total	Customers	49,296	49,233	49,045	48,843	48,698	48,628	48,670	48,811	49,058	49,254	49,362	49,464	49,030
	Volume (Therms)	20,541,631	10,269,400	6,677,927	5,293,568	5,212,565	5,201,900	7,170,258	14,831,711	24,502,708	28,818,761	47,708,060	27,653,122	203,881,610
	Base Delivery Revenue	$10,089,846	$5,632,601	$4,384,638	$3,754,117	$3,727,130	$3,733,315	$4,629,178	$7,794,967	$11,496,336	$12,828,634	$20,291,204	$12,626,673	$100,988,637
SC7 Small Volume Sales Service	Customers	143	143	143	142	142	141	141	142	143	143	143	144	142
	Volume (Therms)	1,596,525	905,872	823,365	785,524	592,862	673,434	729,457	1,209,241	1,742,198	1,934,634	3,512,202	2,032,576	16,537,891
	Base Delivery Revenue	$410,209	$245,540	$222,989	$205,104	$163,179	$183,959	$197,283	$313,649	$442,962	$487,061	$841,912	$509,996	$4,223,843
Small Volume Firm Transporation	Customers	707	706	703	700	698	697	697	699	703	705	707	708	702
	Volume (Therms)	5,987,189	2,932,115	2,638,621	2,155,085	2,297,810	2,390,503	3,419,776	6,451,054	7,700,224	8,862,079	13,760,425	9,049,882	67,644,764
	Base Delivery Revenue	$1,604,647	$905,105	$768,635	$628,126	$650,378	$682,352	$843,637	$1,518,948	$1,973,225	$2,246,900	$3,351,997	$2,297,448	$17,471,401
SC7 Total	Customers	850	849	845	842	839	838	839	841	845	849	850	852	845
	Volume (Therms)	7,583,713	3,837,987	3,461,987	2,940,610	2,890,673	3,063,937	4,149,233	7,660,295	9,442,422	10,796,714	17,272,626	11,082,459	84,182,655
	Base Delivery Revenue	$2,014,856	$1,150,645	$991,623	$833,230	$813,557	$866,311	$1,040,920	$1,832,597	$2,416,187	$2,733,961	$4,193,910	$2,807,444	$21,695,243
Total Company RDM	Customers	653,387	653,071	651,696	649,965	649,089	649,005	649,658	651,002	652,982	654,599	655,602	656,323	652,198
	Volume (Therms)	90,180,621	44,822,988	30,425,311	23,901,484	22,943,366	23,098,317	31,544,640	62,814,170	98,682,739	119,769,201	207,378,361	124,284,977	879,846,174
	Base Delivery Revenue	$62,440,372	$43,813,782	$36,014,517	$31,051,841	$30,169,657	$30,207,449	$36,300,679	$52,403,309	$62,793,835	$67,954,947	$104,181,234	$71,076,259	$628,407,883

Niagara Mohawk Power Corporation d/b/a National Grid
Net Revenue Sharing Revenue Targets
12-Months Ending March 31, 2026; March 31, 2027; March 31, 2028; March 31, 2029

1) Rate Year 1 Delivery Revenue Targets: April 1, 2025 - March, 31, 2026:

	SC-6	SC-9	SC-14
Apr-25	$ 215,233	$ 370,346	$ 583,503
May-25	$ 232,970	$ 405,326	$ 352,633
Jun-25	$ 181,627	$ 377,184	$ 419,246
Jul-25	$ 195,241	$ 385,196	$ 1,690,284
Aug-25	$ 227,828	$ 404,253	$ 2,482,682
Sep-25	$ 207,098	$ 349,730	$ 1,986,237
Oct-25	$ 224,583	$ 410,935	$ 1,218,055
Nov-25	$ 240,310	$ 394,210	$ 1,049,529
Dec-25	$ 244,545	$ 469,492	$ 1,192,273
Jan-26	$ 244,619	$ 394,475	$ 1,867,840
Feb-26	$ 260,114	$ 406,827	$ 2,532,470
Mar-26	$ 193,916	$ 318,429	$ 1,168,064
Delivery Revenue Targets	$ 2,668,084	$ 4,686,404	$ 16,542,815

2) Rate Year 2 Delivery Revenue Targets: April 1, 2026 - March, 31, 2027:

	SC-6	SC-9	SC-14
Apr-26	$ 256,841	$ 370,346	$ 583,503
May-26	$ 266,221	$ 405,326	$ 352,633
Jun-26	$ 207,197	$ 377,184	$ 419,246
Jul-26	$ 222,847	$ 385,196	$ 1,690,284
Aug-26	$ 260,310	$ 404,253	$ 2,482,682
Sep-26	$ 236,478	$ 349,730	$ 1,986,237
Oct-26	$ 256,579	$ 410,935	$ 1,218,055
Nov-26	$ 274,659	$ 394,210	$ 1,049,529
Dec-26	$ 279,528	$ 469,492	$ 1,192,273
Jan-27	$ 279,612	$ 394,475	$ 1,867,840
Feb-27	$ 297,426	$ 406,827	$ 2,532,470
Mar-27	$ 221,324	$ 318,429	$ 1,168,064
Delivery Revenue Targets	$ 3,059,022	$ 4,686,404	$ 16,542,815

3) Rate Year 3 Delivery Revenue Targets: April 1, 2027 - March, 31, 2028:

	SC-6	SC-9	SC-14
Apr-27	$ 289,219	$ 370,346	$ 583,503
May-27	$ 299,833	$ 405,326	$ 352,633
Jun-27	$ 233,045	$ 377,184	$ 419,246
Jul-27	$ 250,754	$ 385,196	$ 1,690,284
Aug-27	$ 293,145	$ 404,253	$ 2,482,682
Sep-27	$ 266,178	$ 349,730	$ 1,986,237
Oct-27	$ 288,922	$ 410,935	$ 1,218,055
Nov-27	$ 309,381	$ 394,210	$ 1,049,529
Dec-27	$ 314,890	$ 469,492	$ 1,192,273
Jan-28	$ 314,986	$ 394,475	$ 1,867,840
Feb-28	$ 335,143	$ 406,827	$ 2,532,470
Mar-28	$ 250,624	$ 318,647	$ 1,170,257
Delivery Revenue Targets	$ 3,446,121	$ 4,686,622	$ 16,545,008

4) Post Rate Year 3 Delivery Revenue Targets: April 1, 2028 - March, 31, 2029:

	SC-6	SC-9	SC-14
Apr-28	$ 274,553	$ 370,346	$ 583,503
May-28	$ 284,608	$ 405,326	$ 352,633
Jun-28	$ 221,337	$ 377,184	$ 419,246
Jul-28	$ 238,113	$ 385,196	$ 1,690,284
Aug-28	$ 278,272	$ 404,253	$ 2,482,682
Sep-28	$ 252,726	$ 349,730	$ 1,986,237
Oct-28	$ 274,272	$ 410,935	$ 1,218,055
Nov-28	$ 293,653	$ 394,210	$ 1,049,529
Dec-28	$ 298,873	$ 469,492	$ 1,192,273
Jan-29	$ 298,963	$ 394,475	$ 1,867,840
Feb-29	$ 318,059	$ 406,827	$ 2,532,470
Mar-29	$ 237,990	$ 318,647	$ 1,170,257
Delivery Revenue Targets	$ 3,271,420	$ 4,686,622	$ 16,545,008

Notes:
SC6 Revenue Target for RY1 consist of April 2025 current rates and May 2025 - March 2026 at RY1 rates.

Sch 9 Index

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026

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Sch 9A

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026
Marginal Costs- Summary

Line	Rate Class	Customer Type	Demand Costs			Customer Costs			Total Costs
			Design Day Dth	Annual Demand Cost	Annual Marginal Cost per Design Day Dekatherm	Annual Cost per Customer	No. of Customers	Marginal Customer Cost, Annual Basis	Total Annual Cost
1	SC-1 Residential	Residential	778,703	$246,534,668	$317	$541	596,034	$322,577,081	$569,111,748
2	SC-2 Small General	Commercial	271,452	$85,940,801	$317	$1,135	48,651	$55,222,394	$141,163,195
3	SC-6 Interruptible	Commercial	-	$0	$317	$0	16	$0	$0
4	SC-5 Firm	Commercial	38,612	$12,224,272	$317	$17,070	126	$2,151,385	$14,375,657
5	SC-7 Small Firm	Other	95,660	$30,285,475	$317	$5,734	839	$4,812,451	$35,097,926
6	SC-8 Standby	Other	96,137	$30,436,532	$317	$83,279	70	$5,829,562	$36,266,093
7	SC-10 NGV	Other	5	$1,691	$317	$2,335	3	$7,012	$8,703
8	SC-12 DG NonRes	Other	6,949	$2,200,105	$317	$30,289	18	$545,205	$2,745,310
9	SC-13 DG Res	Other	6	$1,796	$317	$519	4	$2,097	$3,893
10	NYSEG	Other	3,483	$1,102,737	$317	$18,836	1	$18,836	$1,121,573
11	Total		1,291,007	$408,728,076			645,762	$391,166,022	$799,894,098
12									

Sch 9B

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026

Mains Capital Costs

Line	Capital Additions	Capital Costs	Customers Added	Capital Cost per Customer	Average Annual Usage Per Customer Dth	Capital Cost per Annual Dth	Cost Inflation	Capital Cost per Annual Dth in 2019
1	Distribution Mains	9,851,326	1,738	5,668	184.5	$30.72	1.048	$32.21
2								
3	Transmission Plant							
4	Plant cost	500,115						
5	Distribution Mains cost	1,411,161			Adder for Transmission Plant		35.44%	$11.41
6								$43.62
7	**Distribution Mains ECCR**							**7.86%**
8	**Distrbution Mains Annual Cost per Dth**							**$3.43**
9								
10	**Demand Component of Capital Cost per Annual Dth in 2023**						100.00%	**$3.43**
11	Annual Deliveries Dth							119,157,769
12	Total Annual Demand Cost							408,728,076
13	Design Day Dth							1,291,007
14	**Annual Demand Cost per Design Day Dth for Mains**							**$316.60**
15								
16	Handy-Whitman Cost Inflation		1.0239	Using Plastic				
17	Apply for 2 Years		1.0484					

Sch 9C

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026
O&M Costs

Line	Account Description	Account No.	Total	Transmission Plant	Distribution Mains	Services	Meters	Labor
1	COST VALUES			231,384,278	652,890,983	3,121,077	241,633	
2	*Source*			*Estd Replace*	*Estd Replace*	*Replacement*	*Replacement*	
3	Transmission Expenses		17,716	17,716				18.03%
4	Operation Supv & Engineering	870	6,020					87.69%
5	Distribution Load Dispatching	874	2,882					91.92%
6	Mains and Services Expenses	874	9,470		5,559	3,910		75.51%
7	Meas & Reg Exp General	875	743		743			84.54%
8	Meas & Reg Exp Industrial	876	302		302			89.96%
9	Meter & House Regulator Exp	878	6,337				6,337	85.08%
10	Cust Installations Field	879	235					90.66%
11	Other Expenses	880	11,615					53.27%
12	Rents	881	(0)					0.00%
13	Maint Supv & Engineering	885	1,988					110.41%
14	Maint Struct & Improv	886	0					
15	Maint of Mains	887	2,860		2,860			42.98%
16	Maint. of Meas. & Reg. General	889	1,065		1,065			65.40%
17	Maint. of Meas. & Reg.- Indust	890/891	3,028		3,028			6.24%
18	Maint. of Services	892	51,590			51,590		29.54%
19	Maint. of Meters & House Regulators	893	994				994	59.45%
20	Maint. Other Equip.	894	73					87.53%
21	Total - OPER. AND MAINT. EXP.	580-599	116,918	17,716	13,558	55,501	7,331	
22								
23	Labor Content	51,170	31,389	3,194	7,213	18,193	5,983	
24	Total Labor costs			161,760	161,760	161,760	161,760	
25	% of Total Labor in items above			1.97%	4.46%	11.25%	3.70%	
26	Total Labor-related costs			86,702	86,702	86,702	86,702	
27	Applicable Labor-related costs			1,712	3,866	9,751	3,207	
28								
29	Total Costs			19,428	17,424	65,252	10,537	
30								
31	O&M Rates as % of cost			0.01%	0.00%	2.09%	4.36%	
32								
33	Allocation of O&M to Plant Components		Cost		% Cost	Acc Dep	Net	
34	Mains	364	1,411,161		59%	533,369	877,791	
35	Services	369	992,657		41%	367,674	624,983	
36	Total		2,403,818		100%	901,044	1,502,774	

Sch 9D

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026
Marginal Customer-Related Costs

Line	Rate Class	Services (1)			Meters (1)			Customer-Related Ongoing Costs (2)	Annual per Customer	Monthly per Customer
		Investment	ECCR Factor	Annual Cost	Investment	ECCR Factor	Annual Cost			
		(A)	(B)	(C) = (A) * (B)	(D)	(E)	(F) = (D) * (E)	(G)	(H) = (C) + (F) + (G)	(I) = (H)/12
1	SC-1 Residential	$4,701	7.92%	$372	$352	11.94%	$42	$127	$541	$45
2	SC-2 Small General	$9,330	7.92%	$739	$699	11.94%	$83	$313	$1,135	$95
3	SC-6 Interruptible		7.92%	-	-	11.94%	-		-	-
4	SC-5 Firm	$9,330	7.92%	$739	$12,036	11.94%	$1,437	$14,894	$17,070	$1,422
5	SC-7 Small Firm	$9,330	7.92%	$739	$6,692	11.94%	$799	$4,196	$5,734	$478
6	SC-8 Standby	$74,636	7.92%	$5,912	$26,626	11.94%	$3,178	$74,190	$83,279	$6,940
7	SC-10 NGV	$9,330	7.92%	$739	$8,267	11.94%	$987	$609	$2,335	$195
8	SC-12 DG NonRes	$46,648	7.92%	$3,695	$26,626	11.94%	$3,178	$23,416	$30,289	$2,524
9	SC-13 DG Res	$4,701	7.92%	$372	$352	11.94%	$42	$105	$519	$43
10	NYSEG	-	7.92%	-	$43,690	11.94%	$5,215	$13,621	$18,836	$1,570
11										
12	Note:									
13	(1) Costs are Escalated into the Rate Year using a ten year Compound Growth Rate of the Handy-Whitman Index									
14	(2) Dollars are based on Costs in the Rate Year from the Embedded Cost of Service Study									
15										

Sch 9E

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026

Services Capital Costs

Line	Rate Class	Customers	Total Services Cost	Average Services Cost- Test Year	Cost Inflation	Average Services Cost- Rate Year
1	SC-1 Residential	596,034	$2,672,513,858	$4,484	1.048	$4,701
2	SC-2 Small General	48,651	432,933,515	$8,899	1.048	$9,330
3	SC-6 Interruptible	16	1,139,043	$71,190	1.048	$74,636
4	SC-5 Firm	126	1,121,563	$8,899	1.048	$9,330
5	SC-7 Small Firm	839	7,468,955	$8,899	1.048	$9,330
6	SC-8 Standby	70	4,983,312	$71,190	1.048	$74,636
7	SC-10 NGV	3	26,727	$8,899	1.048	$9,330
8	SC-12 DG NonRes	18	800,889	$44,494	1.048	$46,648
9	SC-13 DG Res	4	18,118	$4,484	1.048	$4,701
10	NYSEG	1	71,190		1.048	-
11		645,762	$3,121,077,170	$4,833	1.048	$5,067
12						
13	Handy-Whitman Inflation		102.4%	Using Plastic		
14	Apply for 2 Years		1.048			

Sch 9F

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026
Meters Capital Costs

Line	Rate Class	Customer Counts	Meter Costs Test Year	Total Meter Costs Test Year	Cost Inflation	Meter Costs Rate Year	Total Meter Costs Rate Year
1	SC-1 Residential	596,034	$336	$200,102,011	1.048	$352	$209,788,285
2	SC-2 Small General	48,651	$666	32,425,001	1.048	$699	33,994,587
3	SC-6 Interruptible	16			1.048	$0	0
4	SC-5 Firm	126	$11,480	1,446,931	1.048	$12,036	1,516,973
5	SC-7 Small Firm	839	$6,383	5,357,300	1.048	$6,692	5,616,630
6	SC-8 Standby	70	$25,396	1,777,746	1.048	$26,626	1,863,801
7	SC-10 NGV	3	$7,885	23,682	1.048	$8,267	24,828
8	SC-12 DG NonRes	18	$25,396	457,135	1.048	$26,626	479,263
9	SC-13 DG Res	4	$336	1,357	1.048	$352	1,422
10	NYSEG	1	$41,673	41,673	1.048	$43,690	43,690
11	Totals	645,762		$241,632,835			$253,329,479
12							
13	Handy-Whitman Inflation	102.4%					
14	Apply for 2 Years	1.048					

Sch 9G

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026
Customer-Related Ongoing Costs

Line	Customer-Related Accounts	Balance	SC-1 Residential	SC-2 Small General	SC-6 Interruptible	SC-5 Firm	SC-7 Small Firm	SC-8 Standby	SC-10 NGV	SC-12 DG NonRes	SC-13 DG Res	NYSEG	Labor Content
1	Customer Accounts and Records	$66,546	$47,606	$9,974	$723	$1,405	$2,614	$3,895	$1	$318	$0	$9	54.62%
2	Uncollectible- Delivery	15,303	13,204	2,085	0	0	13	0	0	0	0	0	
3	Customer Info	1,094	1,010	82	0	0	1	0	0	0	0	0	25.33%
4	Labor-related costs	19,795	13,789	3,072	163	472	893	1,298	0	103	0	4	
5	Annual Expense ($)	$102,737	$75,609	$15,214	$885	$1,877	$3,522	$5,193	$2	$421	$0	$14	
6													
7	Average Number of Customers	645,762	596,034	48,651	16	126	839	70	3	18	4	1	
8	Cost per Customer-Year	$159.09	$126.85	$312.71	$55,325.91	$14,894.02	$4,196.00	$74,189.64	$608.84	$23,416.22	$104.65	$13,621.30	
9	Cost per Customer-Month	$13.26	$10.57	$26.06	$4,610.49	$1,241.17	$349.67	$6,182.47	$50.74	$1,951.35	$8.72	$1,135.11	
10													
11	Labor Costs included above	36,624	26,258	5,468	395	767	1,428	2,127	1	174	0	5	
12	Total Labor costs	161,760	128,186	22,009	594	1,783	4,208	4,532	3	379	1	65	
13	% of Total Labor in items above	22.64%	20.48%	24.85%	66.45%	43.05%	33.94%	46.94%	23.74%	45.88%	21.13%	7.69%	
14													
15	A&G-Salaries	17,280	13,803	2,310	59	179	430	453	0	38	0	6	
16	A&G-Office Supplies	15,588	12,373	2,123	56	168	402	424	0	36	0	5	
17	Admin Transferred	0	0	0	0	0	0	0	0	0	0	0	
18	A&G Outside Services	2,781	2,207	379	10	30	72	76	0	6	0	1	
19	A&G-Rents / General Plant	25,831	19,026	4,089	39	432	1,042	1,086	0	84	0	32	
20	Injuires & Damages	2,091	1,661	284	7	22	54	57	0	5	0	1	
21	Employee Benefits	4,808	3,912	609	15	44	106	111	0	9	0	1	
22	Payroll taxes	6,809	5,392	928	26	75	177	192	0	16	0	3	
23	Subtotal	75,187	58,374	10,723	212	951	2,283	2,398	1	195	0	50	
24	General / Common Plant	11,514	8,940	1,642	33	146	350	367	0	30	0	8	
25	Labor-related costs	86,702	67,313	12,365	245	1,096	2,632	2,766	2	225	0	57	
26													
27	General Plant	83,778											
28	Common Plant	53,850											
29	Accumulated Depreciation	(47,320)											
30		90,308											
31	Rate of Return	6.87%											
32	Return on General / Common Plant	6,204											
33	Income Tax Gross-up	16.40%											
34	Income Tax expense	1,018											
35	Depreciation / Amortization expense	4,293											
36	General / Common Plant	11,514	8,940	1,642	33	146	350	367	0	30	0	8	
37													

Sch 9H

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 202(
Economic Carrying Charge Inputs and Results

Line	Account Title	Account	Book Life	Salvage Value	Economic Carrying Charge Rate
1	Distribution Mains	367	67.60	(25.9%)	7.9%
2					
3	Services	368	60.00	(25.9%)	7.9%
4					
5	Meters	370	30.00	(27.6%)	11.9%
6					

Annual Economic Carrying Charge Rate Parameters

		Cost of Capital	O&M Expense	Insurance	Property Tax
9	Applied to==>	Rate Base	Gross plant / Inflated	Gross plant / Inflated	Net Plant
10			From Schedule Sch 9C	From Schedule Sch 9I	From Schedule Sch 9I
11	Distribution Mains	6.87%	0.00%	0.12%	4.13%
12					
13	Service	6.87%	2.09%	0.12%	
14					
15	Meters	6.87%	4.36%	0.12%	
16					

Other Factors

18	General Inflation (from 12/31/22 to 3/31/25)	5.4620%	Years=	2.25
19	Annual Rate	2.3917%		

Sch 9H-1

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026
Distribution Mains Economic Carrying Charge Rate

Original Cost		
Original Cost $	*Cost*	$100.00
Depreciable life years	*Depr_Life*	67.60
Salvage %	*Salvage*	(25.93%)
Depreciable basis	*DeprBasis*	$125.93
Annual depreciation	*AnnualDepr*	$1.86
Year in service	*Start_Yr*	2019
Depr Year 1	*D_Yr1*	100%

Annual Costs			Applied to
O&M	*OM_pct*	0.00%	Gross plant / inflated
Property tax	*Prop_pct*	4.13%	Net plant
Insurance	*Insur_pct*	0.12%	Gross plant / inflated
Inflation rate	*Inflation*	2.39%	102.39%

Cost of Capital		
Wtd Avg Cost of Capital	*WACC*	6.87%
Wtd Return on Equity	*WEqu*	9.50%

Federal Tax		
FIT Basis $	*FIT_Basis*	$100.00
FIT depreciation yrs	*FIT_Life*	20
FIT rate	*FIT_Rate*	21.00%
FIT Gross-up	*FIT_Mult*	26.58%
FIT DDB Rate	*FDB_Rate*	150%
FIT DDB %	FDBpct	7.50%
FIT Method	*FIT_DDB*	TRUE
FIT Year 1	*F_Yr1*	50%

State Tax		
SIT Basis $	*SIT_Basis*	$100.00
SIT depreciation yrs	*SIT_Life*	20
SIT rate	*SIT_Rate*	7.25%
SIT Gross-up	*SIT_Mult*	7.82%
SIT DDB Rate	*SDB_Rate*	200%
SIT DDB %	SDBpct	10.00%
SIT Method	*SIT_DDB*	FALSE
SIT Year 1	*S_Yr1*	50%

NPV- Revenue Req	$165.88	NPV- Levelized Charge	$162.71
NPV- Plant	$1,430.32	Inflation Adjustment	4.74%
Economic Carrying Charge Rate	7.86% (ECCR)		

Year	*rYear*	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038
Year Number	*rYearNum*	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Original Cost	*rCost*	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Depreciation expense	*rDepExp*	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86
Accum. depreciation	*rAccumDep*	1.86	3.73	5.59	7.45	9.31	11.18	13.04	14.90	16.77	18.63	20.49	22.35	24.22	26.08	27.94	29.81	31.67	33.53	35.39	37.26
Net plant	*rNetPlant*	98.14	96.27	94.41	92.55	90.69	88.82	86.96	85.10	83.23	81.37	79.51	77.65	75.78	73.92	72.06	70.19	68.33	66.47	64.61	62.74
Inflation Factor	*rInflation*	1.0000	1.0239	1.0484	1.0735	1.0992	1.1254	1.1524	1.1799	1.2081	1.2370	1.2666	1.2969	1.3279	1.3597	1.3922	1.4255	1.4596	1.4945	1.5303	1.5669
Levelized Charge	*rLevel*	7.86	8.05	8.24	8.44	8.64	8.85	9.06	9.28	9.50	9.73	9.96	10.20	10.44	10.69	10.95	11.21	11.48	11.75	12.03	12.32
Rate Base																					
Original Cost		100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Accum. depreciation		(1.86)	(3.73)	(5.59)	(7.45)	(9.31)	(11.18)	(13.04)	(14.90)	(16.77)	(18.63)	(20.49)	(22.35)	(24.22)	(26.08)	(27.94)	(29.81)	(31.67)	(33.53)	(35.39)	(37.26)
ADIT- Federal		(0.40)	(1.52)	(2.53)	(3.44)	(4.25)	(4.97)	(5.60)	(6.16)	(6.70)	(7.25)	(7.80)	(8.34)	(8.89)	(9.43)	(9.98)	(10.52)	(11.07)	(11.62)	(12.16)	(12.71)
ADIT- State		(0.05)	(0.27)	(0.50)	(0.73)	(0.96)	(1.18)	(1.41)	(1.64)	(1.87)	(2.09)	(2.32)	(2.55)	(2.78)	(3.00)	(3.23)	(3.46)	(3.69)	(3.91)	(4.14)	(4.37)
Rate Base	*rRateBase*	97.69	94.48	91.38	88.38	85.48	82.67	79.95	77.30	74.66	72.03	69.39	66.76	64.12	61.48	58.85	56.21	53.58	50.94	48.30	45.67
Return on Rate Base	*rReturn*	6.71	6.49	6.28	6.07	5.87	5.68	5.49	5.31	5.13	4.95	4.77	4.59	4.41	4.22	4.04	3.86	3.68	3.50	3.32	3.14
Return on Equity	*rROE*	9.28	8.98	8.68	8.40	8.12	7.85	7.60	7.34	7.09	6.84	6.59	6.34	6.09	5.84	5.59	5.34	5.09	4.84	4.59	4.34
Revenue Requirement																					
Return on Rate Base		6.71	6.49	6.28	6.07	5.87	5.68	5.49	5.31	5.13	4.95	4.77	4.59	4.41	4.22	4.04	3.86	3.68	3.50	3.32	3.14
Depreciation expense		1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86
FIT- Total		2.47	2.39	2.31	2.23	2.16	2.09	2.02	1.95	1.89	1.82	1.75	1.69	1.62	1.55	1.49	1.42	1.35	1.29	1.22	1.15
SIT- Total		0.73	0.70	0.68	0.66	0.63	0.61	0.59	0.57	0.55	0.53	0.52	0.50	0.48	0.46	0.44	0.42	0.40	0.38	0.36	0.34
O&M		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Property tax		4.06	3.98	3.90	3.82	3.75	3.67	3.59	3.52	3.44	3.36	3.29	3.21	3.13	3.05	2.98	2.90	2.82	2.75	2.67	2.59
Insurance		0.12	0.12	0.12	0.12	0.13	0.13	0.13	0.14	0.14	0.14	0.15	0.15	0.15	0.16	0.16	0.16	0.17	0.17	0.18	0.18
Revenue Requirement	*rRevReq*	15.94	15.54	15.15	14.77	14.41	14.05	13.70	13.35	13.01	12.67	12.33	11.99	11.65	11.31	10.97	10.63	10.29	9.95	9.61	9.27

Sch 9H-1

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026
Distribution Mains Economic Carrying Charge Rate

FIT																					
Return on Equity			9.28	8.98	8.68	8.40	8.12	7.85	7.60	7.34	7.09	6.84	6.59	6.34	6.09	5.84	5.59	5.34	5.09	4.84	4.59	4.34
Depreciation expense			1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86
SIT Current			0.68	0.46	0.43	0.41	0.39	0.37	0.35	0.33	0.31	0.29	0.27	0.25	0.23	0.21	0.19	0.17	0.15	0.13	0.11	0.09
FIT Depr Allowance			(3.75)	(7.22)	(6.68)	(6.18)	(5.71)	(5.28)	(4.89)	(4.52)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)
FIT Taxable Income	*rFIT_Income*		8.07	4.08	4.30	4.49	4.66	4.80	4.92	5.01	4.80	4.53	4.26	3.99	3.72	3.45	3.18	2.91	2.64	2.37	2.10	1.83
FIT Current	*rFIT_Curr*		2.15	1.08	1.14	1.19	1.24	1.28	1.31	1.33	1.28	1.21	1.13	1.06	0.99	0.92	0.85	0.77	0.70	0.63	0.56	0.49
FIT Total	*rFIT_Total*		2.47	2.39	2.31	2.23	2.16	2.09	2.02	1.95	1.89	1.82	1.75	1.69	1.62	1.55	1.49	1.42	1.35	1.29	1.22	1.15
FIT Depreciation Allowance																						
FIT Deprec SL	*rFIT_SL*		2.50	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
FIT Deprec DDB	*rFIT_DDB*		3.75	7.22	6.68	6.18	5.71	5.28	4.89	4.52	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46
FIT Deprec Allow	*rFITDep*		3.75	7.22	6.68	6.18	5.71	5.28	4.89	4.52	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46
FIT Basis	*rFITBasis*	100.00	96.25	89.03	82.35	76.18	70.46	65.18	60.29	55.77	51.31	46.85	42.38	37.92	33.46	29.00	24.54	20.08	15.62	11.15	6.69	2.23
FIT Deprec DDB Bal	*rFIT_DDB_Bal*	100.00	96.25	89.03	82.35	76.18	70.46	65.18	60.29	55.77	51.31	46.85	42.38	37.92	33.46	29.00	24.54	20.08	15.62	11.15	6.69	2.23
FIT Remaining Years	*rFIT_RemY*	20.50	19.50	18.50	17.50	16.50	15.50	14.50	13.50	12.50	11.50	10.50	9.50	8.50	7.50	6.50	5.50	4.50	3.50	2.50	1.50	0.50
FIT Deferred	*rFIT_Defd*		0.40	1.12	1.01	0.91	0.81	0.72	0.64	0.56	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55	0.55
FIT ADIT	*rFIT_ADIT*		0.40	1.52	2.53	3.44	4.25	4.97	5.60	6.16	6.70	7.25	7.80	8.34	8.89	9.43	9.98	10.52	11.07	11.62	12.16	12.71
SIT																						
Return on Equity			9.28	8.98	8.68	8.40	8.12	7.85	7.60	7.34	7.09	6.84	6.59	6.34	6.09	5.84	5.59	5.34	5.09	4.84	4.59	4.34
Depreciation expense			1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86
SIT Depr Allowance			(2.50)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)
SIT Taxable Income	*rSIT_Income*		8.64	5.84	5.54	5.26	4.98	4.72	4.46	4.21	3.96	3.71	3.46	3.20	2.95	2.70	2.45	2.20	1.95	1.70	1.45	1.20
SIT Current	*rSIT_Curr*		0.68	0.46	0.43	0.41	0.39	0.37	0.35	0.33	0.31	0.29	0.27	0.25	0.23	0.21	0.19	0.17	0.15	0.13	0.11	0.09
SIT Total	*rSIT_Total*		0.73	0.70	0.68	0.66	0.63	0.61	0.59	0.57	0.55	0.53	0.52	0.50	0.48	0.46	0.44	0.42	0.40	0.38	0.36	0.34
SIT Depreciation Allowance																						
SIT Deprec SL	*rSIT_SL*		2.50	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
SIT Deprec DDB	*rSIT_DDB*		5.00	9.50	8.55	7.70	6.93	6.23	5.61	5.05	4.54	4.09	3.68	3.49	3.49	3.49	3.49	3.49	3.49	3.49	3.49	3.49
SIT Deprec Allow	*rSITDep*		2.50	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
SIT Basis	*rSITBasis*	100.00	97.50	92.50	87.50	82.50	77.50	72.50	67.50	62.50	57.50	52.50	47.50	42.50	37.50	32.50	27.50	22.50	17.50	12.50	7.50	2.50
SIT Deprec DDB Bal	*rSIT_DDB_Bal*	100.00	95.00	85.50	76.95	69.26	62.33	56.10	50.49	45.44	40.89	36.80	33.12	29.64	26.15	22.66	19.18	15.69	12.20	8.72	5.23	1.74
SIT Remaining Years	*rSIT_RemY*	20.50	19.50	18.50	17.50	16.50	15.50	14.50	13.50	12.50	11.50	10.50	9.50	8.50	7.50	6.50	5.50	4.50	3.50	2.50	1.50	0.50
SIT Deferred	*rSIT_Defd*		0.05	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23	0.23
SIT ADIT	*rSIT_ADIT*		0.05	0.27	0.50	0.73	0.96	1.18	1.41	1.64	1.87	2.09	2.32	2.55	2.78	3.00	3.23	3.46	3.69	3.91	4.14	4.37

Sch 9H-2

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026
Services Economic Carrying Charge Rate

Original Cost		
Original Cost $	*Cost*	$100.00
Depreciable life years	*Depr_Life*	60.00
Salvage %	*Salvage*	(25.93%)
Depreciable basis	*DeprBasis*	$125.93
Annual depreciation	*AnnualDepr*	$2.10
Year in service	*Start_Yr*	2019
Depr Year 1	*D_Yr1*	100%

Federal Tax		
FIT Basis $	*FIT_Basis*	$100.00
FIT depreciation yrs	*FIT_Life*	20
FIT rate	*FIT_Rate*	21.00%
FIT Gross-up	*FIT_Mult*	26.58%
FIT DDB Rate	*FDB_Rate*	150%
FIT DDB %	FDBpct	7.50%
FIT Method	*FIT_DDB*	TRUE
FIT Year 1	*F_Yr1*	50%

Annual Costs			Applied to
O&M	*OM_pct*	2.09%	Gross plant / inflated
Property tax	*Prop_pct*	0.00%	Net plant
Insurance	*Insur_pct*	0.12%	Gross plant / inflated
Inflation rate	*Inflation*	2.39%	102.39%
Cost of Capital			
Wtd Avg Cost of Capital	*WACC*	6.87%	
Wtd Return on Equity	*WEqu*	9.50%	

State Tax		
SIT Basis $	*SIT_Basis*	$100.00
SIT depreciation yrs	*SIT_Life*	20
SIT rate	*SIT_Rate*	7.25%
SIT Gross-up	*SIT_Mult*	7.82%
SIT DDB Rate	*SDB_Rate*	200%
SIT DDB %	SDBpct	10.00%
SIT Method	*SIT_DDB*	FALSE
SIT Year 1	*S_Yr1*	50%

NPV- Revenue Req	$163.31	NPV- Levelized Charge	$156.07
NPV- Plant	$1,403.09	Inflation Adjustment	4.85%
Economic Carrying Charge Rate	7.92% (ECCR)		

Year	*rYear*	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038
Year Number	*rYearNum*	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Original Cost	*rCost*	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Depreciation expense	*rDepExp*	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10
Accum. depreciation	*rAccumDep*	2.10	4.20	6.30	8.40	10.49	12.59	14.69	16.79	18.89	20.99	23.09	25.19	27.29	29.38	31.48	33.58	35.68	37.78	39.88	41.98
Net plant	*rNetPlant*	97.90	95.80	93.70	91.60	89.51	87.41	85.31	83.21	81.11	79.01	76.91	74.81	72.71	70.62	68.52	66.42	64.32	62.22	60.12	58.02
Inflation Factor	*rInflation*	1.0000	1.0239	1.0484	1.0735	1.0992	1.1254	1.1524	1.1799	1.2081	1.2370	1.2666	1.2969	1.3279	1.3597	1.3922	1.4255	1.4596	1.4945	1.5303	1.5669
Levelized Charge	*rLevel*	7.92	8.11	8.30	8.50	8.71	8.91	9.13	9.35	9.57	9.80	10.03	10.27	10.52	10.77	11.03	11.29	11.56	11.84	12.12	12.41
Rate Base																					
Original Cost		100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Accum. depreciation		(2.10)	(4.20)	(6.30)	(8.40)	(10.49)	(12.59)	(14.69)	(16.79)	(18.89)	(20.99)	(23.09)	(25.19)	(27.29)	(29.38)	(31.48)	(33.58)	(35.68)	(37.78)	(39.88)	(41.98)
ADIT- Federal		(0.35)	(1.42)	(2.38)	(3.24)	(4.00)	(4.67)	(5.25)	(5.76)	(6.26)	(6.75)	(7.25)	(7.75)	(8.24)	(8.74)	(9.24)	(9.73)	(10.23)	(10.72)	(11.22)	(11.72)
ADIT- State		(0.03)	(0.24)	(0.45)	(0.66)	(0.87)	(1.08)	(1.29)	(1.50)	(1.71)	(1.92)	(2.13)	(2.34)	(2.55)	(2.76)	(2.97)	(3.18)	(3.39)	(3.60)	(3.82)	(4.03)
Rate Base	*rRateBase*	97.53	94.14	90.87	87.70	84.64	81.66	78.76	75.95	73.14	70.33	67.53	64.72	61.92	59.11	56.31	53.50	50.70	47.89	45.09	42.28
Return on Rate Base	*rReturn*	6.70	6.47	6.24	6.03	5.81	5.61	5.41	5.22	5.02	4.83	4.64	4.45	4.25	4.06	3.87	3.68	3.48	3.29	3.10	2.90
Return on Equity	*rROE*	9.26	8.94	8.63	8.33	8.04	7.76	7.48	7.21	6.95	6.68	6.42	6.15	5.88	5.62	5.35	5.08	4.82	4.55	4.28	4.02
Revenue Requirement																					
Return on Rate Base		6.70	6.47	6.24	6.03	5.81	5.61	5.41	5.22	5.02	4.83	4.64	4.45	4.25	4.06	3.87	3.68	3.48	3.29	3.10	2.90
Depreciation expense		2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10
FIT- Total		2.46	2.38	2.29	2.21	2.14	2.06	1.99	1.92	1.85	1.78	1.71	1.63	1.56	1.49	1.42	1.35	1.28	1.21	1.14	1.07
SIT- Total		0.72	0.70	0.67	0.65	0.63	0.61	0.58	0.56	0.54	0.52	0.50	0.48	0.46	0.44	0.42	0.40	0.38	0.36	0.33	0.31
O&M		2.09	2.14	2.19	2.24	2.30	2.35	2.41	2.47	2.53	2.59	2.65	2.71	2.78	2.84	2.91	2.98	3.05	3.12	3.20	3.28
Property tax		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Insurance		0.12	0.12	0.12	0.12	0.13	0.13	0.13	0.14	0.14	0.14	0.15	0.15	0.15	0.16	0.16	0.16	0.17	0.17	0.18	0.18
Revenue Requirement	*rRevReq*	14.19	13.90	13.62	13.36	13.10	12.86	12.63	12.40	12.18	11.96	11.74	11.52	11.31	11.09	10.88	10.67	10.46	10.25	10.05	9.84

Sch 9H-2

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026
Services Economic Carrying Charge Rate

FIT																					
Return on Equity			9.26	8.94	8.63	8.33	8.04	7.76	7.48	7.21	6.95	6.68	6.42	6.15	5.88	5.62	5.35	5.08	4.82	4.55	4.28	4.02
Depreciation expense			2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10
SIT Current			0.69	0.47	0.45	0.42	0.40	0.38	0.36	0.34	0.32	0.30	0.27	0.25	0.23	0.21	0.19	0.17	0.15	0.13	0.11	0.09
FIT Depr Allowance			(3.75)	(7.22)	(6.68)	(6.18)	(5.71)	(5.28)	(4.89)	(4.52)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)
FIT Taxable Income	*rFIT_Income*		8.31	4.30	4.50	4.68	4.83	4.95	5.05	5.13	4.90	4.61	4.33	4.04	3.75	3.47	3.18	2.89	2.60	2.32	2.03	1.74
FIT Current	*rFIT_Curr*		2.21	1.14	1.20	1.24	1.28	1.32	1.34	1.36	1.30	1.23	1.15	1.07	1.00	0.92	0.84	0.77	0.69	0.62	0.54	0.46
FIT Total	*rFIT_Total*		2.46	2.38	2.29	2.21	2.14	2.06	1.99	1.92	1.85	1.78	1.71	1.63	1.56	1.49	1.42	1.35	1.28	1.21	1.14	1.07
FIT Depreciation Allowance																						
FIT Deprec SL	*rFIT_SL*		2.50	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
FIT Deprec DDB	*rFIT_DDB*		3.75	7.22	6.68	6.18	5.71	5.28	4.89	4.52	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46
FIT Deprec Allow	*rFITDep*		3.75	7.22	6.68	6.18	5.71	5.28	4.89	4.52	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46
FIT Basis	*rFITBasis*	100.00	96.25	89.03	82.35	76.18	70.46	65.18	60.29	55.77	51.31	46.85	42.38	37.92	33.46	29.00	24.54	20.08	15.62	11.15	6.69	2.23
FIT Deprec DDB Bal	*rFIT_DDB_Bal*	100.00	96.25	89.03	82.35	76.18	70.46	65.18	60.29	55.77	51.31	46.85	42.38	37.92	33.46	29.00	24.54	20.08	15.62	11.15	6.69	2.23
FIT Remaining Years	*rFIT_RemY*	20.50	19.50	18.50	17.50	16.50	15.50	14.50	13.50	12.50	11.50	10.50	9.50	8.50	7.50	6.50	5.50	4.50	3.50	2.50	1.50	0.50
FIT Deferred	*rFIT_Defd*		0.35	1.08	0.96	0.86	0.76	0.67	0.59	0.51	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50
FIT ADIT	*rFIT_ADIT*		0.35	1.42	2.38	3.24	4.00	4.67	5.25	5.76	6.26	6.75	7.25	7.75	8.24	8.74	9.24	9.73	10.23	10.72	11.22	11.72
SIT																						
Return on Equity			9.26	8.94	8.63	8.33	8.04	7.76	7.48	7.21	6.95	6.68	6.42	6.15	5.88	5.62	5.35	5.08	4.82	4.55	4.28	4.02
Depreciation expense			2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10	2.10
SIT Depr Allowance			(2.50)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)
SIT Taxable Income	*rSIT_Income*		8.86	6.04	5.73	5.43	5.14	4.86	4.58	4.31	4.05	3.78	3.51	3.25	2.98	2.71	2.45	2.18	1.92	1.65	1.38	1.12
SIT Current	*rSIT_Curr*		0.69	0.47	0.45	0.42	0.40	0.38	0.36	0.34	0.32	0.30	0.27	0.25	0.23	0.21	0.19	0.17	0.15	0.13	0.11	0.09
SIT Total	*rSIT_Total*		0.72	0.70	0.67	0.65	0.63	0.61	0.58	0.56	0.54	0.52	0.50	0.48	0.46	0.44	0.42	0.40	0.38	0.36	0.33	0.31
SIT Depreciation Allowance																						
SIT Deprec SL	*rSIT_SL*		2.50	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
SIT Deprec DDB	*rSIT_DDB*		5.00	9.50	8.55	7.70	6.93	6.23	5.61	5.05	4.54	4.09	3.68	3.49	3.49	3.49	3.49	3.49	3.49	3.49	3.49	3.49
SIT Deprec Allow	*rSITDep*		2.50	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
SIT Basis	*rSITBasis*	100.00	97.50	92.50	87.50	82.50	77.50	72.50	67.50	62.50	57.50	52.50	47.50	42.50	37.50	32.50	27.50	22.50	17.50	12.50	7.50	2.50
SIT Deprec DDB Bal	*rSIT_DDB_Bal*	100.00	95.00	85.50	76.95	69.26	62.33	56.10	50.49	45.44	40.89	36.80	33.12	29.64	26.15	22.66	19.18	15.69	12.20	8.72	5.23	1.74
SIT Remaining Years	*rSIT_RemY*	20.50	19.50	18.50	17.50	16.50	15.50	14.50	13.50	12.50	11.50	10.50	9.50	8.50	7.50	6.50	5.50	4.50	3.50	2.50	1.50	0.50
SIT Deferred	*rSIT_Defd*		0.03	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21	0.21
SIT ADIT	*rSIT_ADIT*		0.03	0.24	0.45	0.66	0.87	1.08	1.29	1.50	1.71	1.92	2.13	2.34	2.55	2.76	2.97	3.18	3.39	3.60	3.82	4.03

Sch 9H-3

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026
Meters Economic Carrying Charge Rate

Original Cost				Federal Tax		
Original Cost $	*Cost*	$100.00		FIT Basis $	*FIT_Basis*	$100.00
Depreciable life years	*Depr_Life*	30		FIT depreciation yrs	*FIT_Life*	20
Salvage %	*Salvage*	(27.64%)		FIT rate	*FIT_Rate*	21.00%
Depreciable basis	*DeprBasis*	$127.64		FIT Gross-up	*FIT_Mult*	26.58%
Annual depreciation	*AnnualDepr*	$4.25		FIT DDB Rate	*FDB_Rate*	150%
Year in service	*Start_Yr*	2019		FIT DDB %	FDBpct	7.50%
Depr Year 1	*D_Yr1*	100%		FIT Method	*FIT_DDB*	TRUE
				FIT Year 1	*F_Yr1*	50%
Annual Costs			**Applied to**	**State Tax**		
O&M	*OM_pct*	4.36%	Gross plant / inflated	SIT Basis $	*SIT_Basis*	$100.00
Property tax	*Prop_pct*	0.00%	Net plant	SIT depreciation yrs	*SIT_Life*	20
Insurance	*Insur_pct*	0.12%	Gross plant / inflated	SIT rate	*SIT_Rate*	7.25%
Inflation rate	*Inflation*	2.39%	102.39%	SIT Gross-up	*SIT_Mult*	7.82%
				SIT DDB Rate	*SDB_Rate*	200%
Cost of Capital				SIT DDB %	SDBpct	10.00%
Wtd Avg Cost of Capital	*WACC*	6.87%		SIT Method	*SIT_DDB*	FALSE
Wtd Return on Equity	*WEqu*	9.50%		SIT Year 1	*S_Yr1*	50%

NPV- Revenue Req	$192.74	NPV- Levelized Charge	$192.74
NPV- Plant	$1,257.28	Inflation Adjustment	6.19%
Economic Carrying Charge Rate	11.94% (ECCR)		

Year	*rYear*	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038
Year Number	*rYearNum*	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20
Original Cost	*rCost*	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Depreciation expense	*rDepExp*	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25
Accum. depreciation	*rAccumDep*	4.25	8.51	12.76	17.02	21.27	25.53	29.78	34.04	38.29	42.55	46.80	51.06	55.31	59.56	63.82	68.07	72.33	76.58	80.84	85.09
Net plant	*rNetPlant*	95.75	91.49	87.24	82.98	78.73	74.47	70.22	65.96	61.71	57.45	53.20	48.94	44.69	40.44	36.18	31.93	27.67	23.42	19.16	14.91
Inflation Factor	*rInflation*	1.0000	1.0239	1.0484	1.0735	1.0992	1.1254	1.1524	1.1799	1.2081	1.2370	1.2666	1.2969	1.3279	1.3597	1.3922	1.4255	1.4596	1.4945	1.5303	1.5669
Levelized Charge	*rLevel*	11.94	12.22	12.51	12.81	13.12	13.43	13.75	14.08	14.42	14.77	15.12	15.48	15.85	16.23	16.62	17.02	17.42	17.84	18.27	18.70
Rate Base																					
Original Cost		100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Accum. depreciation		(4.25)	(8.51)	(12.76)	(17.02)	(21.27)	(25.53)	(29.78)	(34.04)	(38.29)	(42.55)	(46.80)	(51.06)	(55.31)	(59.56)	(63.82)	(68.07)	(72.33)	(76.58)	(80.84)	(85.09)
ADIT- Federal		0.11	(0.52)	(1.03)	(1.43)	(1.74)	(1.95)	(2.08)	(2.14)	(2.18)	(2.23)	(2.27)	(2.31)	(2.36)	(2.40)	(2.44)	(2.49)	(2.53)	(2.58)	(2.62)	(2.66)
ADIT- State		0.13	0.07	0.02	(0.03)	(0.09)	(0.14)	(0.20)	(0.25)	(0.31)	(0.36)	(0.41)	(0.47)	(0.52)	(0.58)	(0.63)	(0.68)	(0.74)	(0.79)	(0.85)	(0.90)
Rate Base	*rRateBase*	95.98	91.05	86.23	81.52	76.90	72.38	67.94	63.57	59.22	54.87	50.51	46.16	41.81	37.46	33.11	28.75	24.40	20.05	15.70	11.35
Return on Rate Base	*rReturn*	6.59	6.25	5.92	5.60	5.28	4.97	4.67	4.37	4.07	3.77	3.47	3.17	2.87	2.57	2.27	1.98	1.68	1.38	1.08	0.78
Return on Equity	*rROE*	9.12	8.65	8.19	7.74	7.31	6.88	6.45	6.04	5.63	5.21	4.80	4.39	3.97	3.56	3.15	2.73	2.32	1.90	1.49	1.08
Revenue Requirement																					
Return on Rate Base		6.59	6.25	5.92	5.60	5.28	4.97	4.67	4.37	4.07	3.77	3.47	3.17	2.87	2.57	2.27	1.98	1.68	1.38	1.08	0.78
Depreciation expense		4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25
FIT- Total		2.42	2.30	2.18	2.06	1.94	1.83	1.72	1.61	1.50	1.39	1.28	1.17	1.06	0.95	0.84	0.73	0.62	0.51	0.40	0.29
SIT- Total		0.71	0.68	0.64	0.61	0.57	0.54	0.50	0.47	0.44	0.41	0.38	0.34	0.31	0.28	0.25	0.21	0.18	0.15	0.12	0.08
O&M		4.36	4.47	4.57	4.68	4.79	4.91	5.03	5.15	5.27	5.39	5.52	5.66	5.79	5.93	6.07	6.22	6.37	6.52	6.67	6.83
Property tax		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Insurance		0.12	0.12	0.12	0.12	0.13	0.13	0.13	0.14	0.14	0.14	0.15	0.15	0.15	0.16	0.16	0.16	0.17	0.17	0.18	0.18
Revenue Requirement	*rRevReq*	18.46	18.07	17.69	17.32	16.97	16.63	16.30	15.98	15.67	15.35	15.05	14.74	14.44	14.14	13.84	13.55	13.26	12.98	12.70	12.42

Sch 9H-3

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026
Meters Economic Carrying Charge Rate

FIT																					
Return on Equity			9.12	8.65	8.19	7.74	7.31	6.88	6.45	6.04	5.63	5.21	4.80	4.39	3.97	3.56	3.15	2.73	2.32	1.90	1.49	1.08
Depreciation expense			4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25
SIT Current			0.85	0.62	0.58	0.55	0.51	0.48	0.45	0.41	0.38	0.35	0.32	0.28	0.25	0.22	0.19	0.16	0.12	0.09	0.06	0.03
FIT Depr Allowance			(3.75)	(7.22)	(6.68)	(6.18)	(5.71)	(5.28)	(4.89)	(4.52)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)	(4.46)
FIT Taxable Income	*rFIT_Income*		10.47	6.30	6.35	6.37	6.36	6.32	6.27	6.19	5.80	5.35	4.91	4.46	4.02	3.57	3.13	2.68	2.23	1.79	1.34	0.90
FIT Current	*rFIT_Curr*		2.78	1.68	1.69	1.69	1.69	1.68	1.67	1.64	1.54	1.42	1.30	1.19	1.07	0.95	0.83	0.71	0.59	0.48	0.36	0.24
FIT Total	*rFIT_Total*		2.42	2.30	2.18	2.06	1.94	1.83	1.72	1.61	1.50	1.39	1.28	1.17	1.06	0.95	0.84	0.73	0.62	0.51	0.40	0.29
FIT Depreciation Allowance																						
FIT Deprec SL	*rFIT_SL*		2.50	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
FIT Deprec DDB	*rFIT_DDB*		3.75	7.22	6.68	6.18	5.71	5.28	4.89	4.52	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46
FIT Deprec Allow	*rFITDep*		3.75	7.22	6.68	6.18	5.71	5.28	4.89	4.52	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46	4.46
FIT Basis	*rFITBasis*	100.00	96.25	89.03	82.35	76.18	70.46	65.18	60.29	55.77	51.31	46.85	42.38	37.92	33.46	29.00	24.54	20.08	15.62	11.15	6.69	2.23
FIT Deprec DDB Bal	*rFIT_DDB_Bal*	100.00	96.25	89.03	82.35	76.18	70.46	65.18	60.29	55.77	51.31	46.85	42.38	37.92	33.46	29.00	24.54	20.08	15.62	11.15	6.69	2.23
FIT Remaining Years	*rFIT_RemY*	20.50	19.50	18.50	17.50	16.50	15.50	14.50	13.50	12.50	11.50	10.50	9.50	8.50	7.50	6.50	5.50	4.50	3.50	2.50	1.50	0.50
FIT Deferred	*rFIT_Defd*		(0.11)	0.62	0.51	0.40	0.31	0.22	0.13	0.06	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04	0.04
FIT ADIT	*rFIT_ADIT*		(0.11)	0.52	1.03	1.43	1.74	1.95	2.08	2.14	2.18	2.23	2.27	2.31	2.36	2.40	2.44	2.49	2.53	2.58	2.62	2.66
SIT																						
Return on Equity			9.12	8.65	8.19	7.74	7.31	6.88	6.45	6.04	5.63	5.21	4.80	4.39	3.97	3.56	3.15	2.73	2.32	1.90	1.49	1.08
Depreciation expense			4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25	4.25
SIT Depr Allowance			(2.50)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)	(5.00)
SIT Taxable Income	*rSIT_Income*		10.87	7.90	7.45	7.00	6.56	6.13	5.71	5.29	4.88	4.47	4.05	3.64	3.23	2.81	2.40	1.99	1.57	1.16	0.75	0.33
SIT Current	*rSIT_Curr*		0.85	0.62	0.58	0.55	0.51	0.48	0.45	0.41	0.38	0.35	0.32	0.28	0.25	0.22	0.19	0.16	0.12	0.09	0.06	0.03
SIT Total	*rSIT_Total*		0.71	0.68	0.64	0.61	0.57	0.54	0.50	0.47	0.44	0.41	0.38	0.34	0.31	0.28	0.25	0.21	0.18	0.15	0.12	0.08
SIT Depreciation Allowance																						
SIT Deprec SL	*rSIT_SL*		2.50	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
SIT Deprec DDB	*rSIT_DDB*		5.00	9.50	8.55	7.70	6.93	6.23	5.61	5.05	4.54	4.09	3.68	3.49	3.49	3.49	3.49	3.49	3.49	3.49	3.49	3.49
SIT Deprec Allow	*rSITDep*		2.50	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00
SIT Basis	*rSITBasis*	100.00	97.50	92.50	87.50	82.50	77.50	72.50	67.50	62.50	57.50	52.50	47.50	42.50	37.50	32.50	27.50	22.50	17.50	12.50	7.50	2.50
SIT Deprec DDB Bal	*rSIT_DDB_Bal*	100.00	95.00	85.50	76.95	69.26	62.33	56.10	50.49	45.44	40.89	36.80	33.12	29.64	26.15	22.66	19.18	15.69	12.20	8.72	5.23	1.74
SIT Remaining Years	*rSIT_RemY*	20.50	19.50	18.50	17.50	16.50	15.50	14.50	13.50	12.50	11.50	10.50	9.50	8.50	7.50	6.50	5.50	4.50	3.50	2.50	1.50	0.50
SIT Deferred	*rSIT_Defd*		(0.13)	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05	0.05
SIT ADIT	*rSIT_ADIT*		(0.13)	(0.07)	(0.02)	0.03	0.09	0.14	0.20	0.25	0.31	0.36	0.41	0.47	0.52	0.58	0.63	0.68	0.74	0.79	0.85	0.90

Sch 9I

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026
Other Taxes

Line	Account Description	Account No.	Real Estate & Special Franchises ($000)	Property Insurance
1	General Taxes			
2	Municipal taxes	408.3	51,431	1,457
3	Other taxes	408	881	
4	Subtotal - General Taxes		52,312	1,457
5				
6	Net Plant for Tax Basis		1,265,943	1,265,943
7				
8	Property Tax Rate		4.132%	
9	Insurance Rate			0.115%
10				

Line	Net Plant Summary	Cost	Acc Dep	Net
11				
12	Services Plant	992,657	367,674	624,983
13	Meter Plant	388,940	106,649	282,291
14	Plant Tax Basis- All Other Dist.	1,880,369	614,425	1,265,943
15	Total Distribution Plant	3,261,965	1,088,748	2,173,218
16				

Sch 9J

Niagara Mohawk Power Company (Gas) dba National Grid (Gas)
Marginal Class Study ($000s) (S) - Rate Year Ending March 31, 2026
Excelsior Jobs Program (EJP / EZR) Marginal Rates

Line	Rate Class	Customer Type	Annual Marginal Demand Costs	Annual Deliveries Dth	Excelsior Rate Per Dth	Excelsior Rate Per therm
1	SC-1 Residential	Residential	$246,534,668	57,396,400		
2	SC-2 Small General	Commercial	$85,940,801	20,285,244	$4.24	$0.42366
3	SC-6 Interruptible	Commercial				
4	SC-5 Firm	Commercial	$12,224,272	6,375,125	$1.92	$0.19175
5	SC-7 Small Firm	Other	$30,285,475	8,393,053	$3.61	$0.36084
6	SC-8 Standby	Other	$30,436,532	19,712,047	$1.54	$0.15441
7	SC-10 NGV	Other	$1,691	2,490		
8	SC-12 DG NonRes	Other	$2,200,105	1,568,609		
9	SC-13 DG Res	Other	$1,796	401		
10	NYSEG	Other	$1,102,737	240,955		
11	Total		$408,728,076	113,974,325		
12						

Niagara Mohawk Power Corporation d/b/a National Grid
Excelsior Jobs Program - Five Year Phase-in of Marginal Rates

Service Class	(A) MCOSS EJP Rates	(B) ETIP Adder RY1	(C) Total RY1 EJP Rates
SC-2 Small General	$0.42366	$0.02208	$0.44574
SC-5 Firm Sales/Transport	$0.19175	$0.01616	$0.20791
SC-7 Small Firm Sales/Transport	$0.36084	$0.02654	$0.38738
SC-8 Standby Sales/Tranport	$0.15441	$0.01520	$0.16961

Five Year Phase-in of Marginal Rates

Phase-in Percentage	25%	40%	55%	80%	100%
	(D) MCOSS EJP Rates	(E) Rate Year 1	(F) Year 2	(G) Year 3	(H) Year 4	(I) Year 5
SC-2 Small General	$0.42366	$0.10592	$0.16946	$0.23301	$0.33893	$0.42366
SC-5 Firm Sales/Transport	$0.19175	$0.04794	$0.07670	$0.10546	$0.15340	$0.19175
SC-7 Small Firm Sales/Transport	$0.36084	$0.09021	$0.14434	$0.19846	$0.28867	$0.36084
SC-8 Standby Sales/Tranport	$0.15441	$0.03860	$0.06176	$0.08493	$0.12353	$0.15441

Total EJP Rates Proposed

	(J) Rate Year 1 EJP Rates	(K) ETIP Adder RY1	(L) Rate Year 1 EJP Rates	(M) Rate Year 2 EJP Rates	(N) ETIP Adder RY2	(O) Rate Year 2 EJP Rates	(P) Rate Year 3 EJP Rates	(Q) ETIP Adder RY3	(R) Rate Year 3 EJP Rates
SC-2 Small General	$0.10592	$0.02208	$0.12800	$0.16946	$0.01532	$0.18478	$0.23301	$0.01529	$0.24830
SC-5 Firm Sales/Transport	$0.04794	$0.01616	$0.06410	$0.07670	$0.01125	$0.08795	$0.10546	$0.01124	$0.11670
SC-7 Small Firm Sales/Transport	$0.09021	$0.02654	$0.11675	$0.14434	$0.01844	$0.16278	$0.19846	$0.01842	$0.21688
SC-8 Standby Sales/Tranport	$0.03860	$0.01520	$0.05380	$0.06176	$0.01057	$0.07233	$0.08493	$0.01057	$0.09550

A EJP Rates shown on Appendix 3, Schedule 9
B Rate Year 1 Energy Efficiency costs by applicable service classification / applicable therms
C Columns A + B
D Column A
E Column D * phase-in percentage
F Column D * phase-in percentage
G Column D * phase-in percentage
H Column D * phase-in percentage
I Column D * phase-in percentage
J Column E
K Column B
L Column J + K
M Column F
N Rate Year 2 Energy Efficiency costs by applicable service classification / applicable therms
O Column M + N
P Column G
Q Rate Year 3 Energy Efficiency costs by applicable service classification / applicable therms
R Column P + Q

NIAGARA MOHAWK POWER CORPORATION d/b/a NATIONAL GRID
Development of Competitive Billing Backout Credit

			Proposed Billing Backout Credit for Electric and Gas customers
1	Electric Competitive Billing Revenue Requirement	$	20,151,773
2	Adjustment to remove paperless billing credit normalization	$	(3,380,651)
3	Adjusted Competitive Billing Revenue Requirement	$	16,771,122
4	Gas Comp Billing Revenue Requirement	$	3,872,779
5	Adjustment to Remove paperless billing credit normalization	$	(1,277,176)
6	Adjusted Competitive Billing Revenue Requirement	$	2,595,603
7	Total Adjusted Competitive Billing Revenue Requirement	$	19,366,725
8	Total Forecast Rate Year Customer Bills		20,714,900
9	Total "Gas Only" Customer Accounts		605,736
10	Total # of Bills		21,320,636
11	Total Monthly Billing Costs	$	0.91
12	Monthly Billing Back Out Credit	$	0.92

1 Supported by Appendix 2, Schedule 3I, Line 16
2 Supported by Appendix 3, Schedule 11.2, Line 27
3 Line 1 + Line 2
4 Supported by Appendix 3, Schedule 3H, Line 19
5 Supported by Appendix 3, Schedule 11.2, Line 28
6 Line 4 + Line 5
7 Line 3 + Line 6
8 Supported by Appendix 2, Schedule 3B, Page 1, Column A
9 Gas only customers based on February 2024 CSS extract * 12
10 Line 4 + Line 5
11 Line 3 / Line 6
12 Proposed Monthly billing backout credit to allow Company an equal credit or $0.46 for both Electric and Gas

NIAGARA MOHAWK POWER CORPORATION d/b/a NATIONAL GRID
Development of Paperless Billing Credit

Line	Notes	***Paper Billing Costs:***	A Billing costs for Historic Test Year ended 12/31/23	B Billing Costs Adjusted for Inflation
1	Per Page 2, Line 2	Print	$ 349,684	$ 368,784
2	Per Page 2, Line 3	Insert	$ 371,746	$ 392,051
3	Per Page 2, Line 4	Commingle	$ 32,825	$ 34,618
4	Per Page 2, Line 5	Composition	$ 231,513	$ 244,159
5	Per Page 2, Line 6	Envelopes	$ 396,605	$ 418,267
6	Per Page 2, Line 7	Paper	$ 356,272	$ 375,731
7	Per Page 2, Line 8	Postage	$ 6,597,987	$ 6,958,369
8	Per Page 2, Line 9	Archive	$ 261,567	$ 275,854
9	Per Page 2, Line 10	Other	$ 51,217	$ 54,014
10	Per Page 2, Line 11	Tax	$ 115,638	$ 121,954
11	Sum of Lines 1-10	Total	$ 8,765,055	$ 9,243,803
12	Per Page 2, Line 1	Paper Bill Volume	13,697,083	13,697,083
13	Line 11 / Line 12	Cost per Paper Bill	$ 0.64	$ 0.67

		Electronic Billing Costs CY 2023:	Billing costs for Historic Test Year ended 12/31/23	Billing Costs Adjusted for Inflation
14	Per Page 3, Line 18	Striata Costs	$ 390,145	$ 411,455
15	Per Page 3, Line 16	FISERV Costs	$ 39,738	$ 41,908
16	Per Page 3, Line 20	DOXO Costs	$ -	$ -
17	Per Page 3, Line 22	Archive	$ 148,767	$ 156,893
18	Sum of Lines 14-17	Total E-Bill Costs	$ 578,650	$ 610,256
19	Per Page 3, Lines 12-14	E-Bills Delivered - Striata	7,425,487	7,425,487
20	Line 15 / Line 16	E-Bills Delivered - Fiserv	222,926	222,926
21	Line 9 - Line 17	E-Bill Accts Enrolled - DOXO	114,632	114,632
22	Sum of Lines 19 - 21	E-Bill account Volume	7,763,045	7,763,045
23	Line 18 / Line 22	Cost per Electronic Bill	$ 0.07	$ 0.08
24	Line 13 - Line 23	Estimated Paperless Savings (per monthly bill)	$ 0.57	$ 0.60
25	Line 24, Col. B	***Paperless Billing Credit (per monthly bill)***		**$ 0.60**

		Savings Estimate	Billing costs for Historic Test Year ended 12/31/23	Billing Costs Adjusted for Inflation
26	Line 22 * Line 24	Paperless Savings at E-Bill account Volume	$ 4,389,087	$ 4,657,827
27	Line 26 * 0.7258	Electric (72.58%)	$ 3,185,600	$ 3,380,651
28	Line 26 * 0.2742	Gas (27.42%)	$ 1,203,488	$ 1,277,176
29	Line 27 + Line 28	Total	$ 4,389,087	$ 4,657,827

Additional Notes:

General Inflation Rate (historic test year to rate year) used in Col B as shown in Appendix 1, Schedule 2 5.4620%
Electric % (0.7258) is per Company Allocation Code C113 from "Allocation-Table-on-Grid-Home-FY24.xlsx, E&G Retails-NiMo"
Gas % (0.2742) is per Company Allocation Code C113 from "Allocation-Table-on-Grid-Home-FY24.xlsx, E&G Retails-NiMo"
Line 26 is shown on Exhibit___(RRP-3), Schedule 22

NMPC Paper Billing Costs

		Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	2023 Total
1	Volume	1,152,596	1,086,257	1,220,150	1,072,398	1,155,844	1,184,723	1,113,951	1,201,099	1,162,385	1,095,019	1,083,518	1,169,143	13,697,083
2	Print	$ 31,855.06	$ 27,485.72	$ 31,094.82	$ 27,067.79	$ 29,250.71	$ 29,990.79	$ 28,204.75	$ 30,314.06	$ 29,352.29	$ 27,647.38	$ 27,319.70	$ 30,101.32	$349,684.40
3	Insert	$ 31,603.70	$ 30,343.64	$ 29,662.57	$ 28,861.79	$ 28,017.99	$ 31,760.34	$ 29,878.72	$ 35,184.25	$ 34,100.07	$ 29,548.73	$ 26,148.43	$ 36,636.25	$371,746.47
4	Commingle	$ 2,255.64	$ 2,497.44	$ 2,819.99	$ 2,483.72	$ 2,601.96	$ 2,723.34	$ 2,627.25	$ 2,740.79	$ 2,973.56	$ 2,716.26	$ 2,658.45	$ 3,726.76	$32,825.17
5	Composition	$ -	$ 12,700.32	$ 22,981.46	$ 20,048.93	$ 21,759.79	$ 22,444.95	$ 21,207.24	$ 22,800.46	$ 22,139.50	$ 21,099.01	$ 20,692.94	$ 23,638.88	$231,513.48
6	Envelopes	$ 33,290.66	$ 31,442.89	$ 35,334.28	$ 31,028.60	$ 33,441.04	$ 34,307.78	$ 32,306.47	$ 34,868.06	$ 33,747.19	$ 31,747.53	$ 31,438.92	$ 33,651.46	$396,604.89
7	Paper	$ 32,522.89	$ 28,059.80	$ 31,742.83	$ 27,633.32	$ 29,860.52	$ 30,616.19	$ 28,793.52	$ 30,945.91	$ 29,964.21	$ 28,224.78	$ 27,890.09	$ 30,017.56	$356,271.62
8	Postage	$ 532,124.16	$ 516,434.85	$ 599,805.81	$ 478,995.09	$ 531,004.38	$ 553,485.61	$ 569,490.06	$ 571,205.09	$ 578,401.21	$ 544,878.26	$ 529,350.15	$ 592,812.49	$6,597,987.16
9	Archive	$ 20,704.28	$ 19,782.01	$ 19,972.72	$ 19,853.63	$ 20,005.01	$ 22,427.49	$ 23,640.26	$ 23,166.86	$ 22,702.21	$ 23,040.14	$ 23,181.45	$ 23,091.32	$261,567.38
10	Other	$ 2,127.87	$ 3,078.38	$ 4,814.62	$ 6,294.56	$ 4,883.68	$ 4,321.93	$ 6,635.11	$ 3,297.92	$ 4,407.92	$ 4,499.96	$ 4,026.24	$ 2,828.61	$51,216.80
11	Tax	$ 8,882.78	$ 8,790.28	$ 10,366.82	$ 9,099.01	$ 9,613.45	$ 10,068.98	$ 9,487.94	$ 10,396.64	$ 10,096.58	$ 9,349.72	$ 9,029.25	$ 10,456.40	$115,637.85
12	Total Cost	$ 695,367.04	$ 680,615.34	$ 788,595.93	$ 651,366.44	$ 710,438.53	$ 742,147.39	$ 752,271.31	$ 764,920.04	$ 767,884.75	$ 722,751.77	$ 701,735.62	$ 786,961.05	$8,765,055.22
13	Cost per Bill	$ 0.60331	$ 0.62657	$ 0.64631	$ 0.60739	$ 0.61465	$ 0.62643	$ 0.67532	$ 0.63685	$ 0.66061	$ 0.66004	$ 0.64765	$ 0.67311	$ 0.63992

Notes:

Notes:
1 Number of NMPC Electric Paper Bills.
2-11 Costs of producing a paper bill.
12 Sum of Lines 1-12.
13 Line 12 / Line 1

NMPC Paper Bill Costs vs Electronic Bill Costs

		Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23
Paper Bill Costs (per bill):													
1	Print	$ 0.02764	$ 0.02530	$ 0.02548	$ 0.02524	$ 0.02531	$ 0.02531	$ 0.02532	$ 0.02524	$ 0.02525	$ 0.02525	$ 0.02521	$ 0.02575
2	Insert	$ 0.02742	$ 0.02793	$ 0.02431	$ 0.02691	$ 0.02424	$ 0.02681	$ 0.02682	$ 0.02929	$ 0.02934	$ 0.02698	$ 0.02413	$ 0.03134
3	Commingle	$ 0.00196	$ 0.00230	$ 0.00231	$ 0.00232	$ 0.00225	$ 0.00230	$ 0.00236	$ 0.00228	$ 0.00256	$ 0.00248	$ 0.00245	$ 0.00319
4	Composition	$ -	$ 0.01169	$ 0.01883	$ 0.01870	$ 0.01883	$ 0.01895	$ 0.01904	$ 0.01898	$ 0.01905	$ 0.01927	$ 0.01910	$ 0.02022
5	Envelopes	$ 0.02888	$ 0.02895	$ 0.02896	$ 0.02893	$ 0.02893	$ 0.02896	$ 0.02900	$ 0.02903	$ 0.02903	$ 0.02899	$ 0.02902	$ 0.02878
6	Paper	$ 0.02822	$ 0.02583	$ 0.02602	$ 0.02577	$ 0.02583	$ 0.02584	$ 0.02585	$ 0.02576	$ 0.02578	$ 0.02578	$ 0.02574	$ 0.02567
7	Postage	$ 0.46167	$ 0.47543	$ 0.49158	$ 0.44666	$ 0.45941	$ 0.46719	$ 0.51123	$ 0.47557	$ 0.49760	$ 0.49760	$ 0.48855	$ 0.50705
8	Archive	$ 0.01796	$ 0.01821	$ 0.01637	$ 0.01851	$ 0.01731	$ 0.01893	$ 0.02122	$ 0.01929	$ 0.01953	$ 0.02104	$ 0.02139	$ 0.01975
9	Other	$ 0.00185	$ 0.00283	$ 0.00395	$ 0.00587	$ 0.00423	$ 0.00365	$ 0.00596	$ 0.00275	$ 0.00379	$ 0.00411	$ 0.00372	$ 0.00242
10	Tax	$ 0.00771	$ 0.00809	$ 0.00850	$ 0.00848	$ 0.00832	$ 0.00850	$ 0.00852	$ 0.00866	$ 0.00869	$ 0.00854	$ 0.00833	$ 0.00894
11	**Total**	$ 0.60331	$ 0.62657	$ 0.64631	$ 0.60739	$ 0.61465	$ 0.62643	$ 0.67532	$ 0.63685	$ 0.66061	$ 0.66004	$ 0.64765	$ 0.67311
Electronic Bill Costs (per bill):													
12	e-Bills Delivered - Striata	605,782	590,860	597,513	559,507	613,540	616,555	619,162	624,050	629,158	636,949	642,856	689,555
13	e-Bills Delivered - Fiserv	17,574	17,497	19,143	17,257	18,529	19,598	17,995	19,832	19,805	18,023	18,177	19,496
14	e-Bill Accts Enrolled - DOXO	8,869	8,934	9,856	9,826	9,743	9,728	9,706	9,647	9,646	9,634	9,550	9,493
15	Total e-Bill Volume	632,226	617,291	626,512	586,590	641,812	645,881	646,863	653,529	658,609	664,606	670,583	718,544
16	FISERV surcharge	3,163	3,149	3,254	3,106	3,335	3,332	3,239	3,570	3,565	3,244	3,272	3,509
17	Average FISERV cost/bill	$ 0.00500	$ 0.00510	$ 0.00519	$ 0.00530	$ 0.00520	$ 0.00516	$ 0.00501	$ 0.00546	$ 0.00541	$ 0.00488	$ 0.00488	$ 0.00488
18	STRIATA surcharge	38,491	36,042	35,960	34,355	41,500	39,989	41,525	41,513	41,562	12,655	12,876	13,677
19	Average STRIATA cost/bill	$ 0.06088	$ 0.05839	$ 0.05740	$ 0.05857	$ 0.06466	$ 0.06191	$ 0.06419	$ 0.06352	$ 0.06311	$ 0.01904	$ 0.01920	$ 0.01903
20	DOXO surcharge	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
21	Average DOXO cost/bill	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
22	Archive	$ 0.01796	$ 0.01821	$ 0.01637	$ 0.01851	$ 0.01731	$ 0.01893	$ 0.02122	$ 0.01929	$ 0.01953	$ 0.02104	$ 0.02139	$ 0.01975
23	FISERV Costs	$ 0.00500	$ 0.00510	$ 0.00519	$ 0.00530	$ 0.00520	$ 0.00516	$ 0.00501	$ 0.00546	$ 0.00541	$ 0.00488	$ 0.00488	$ 0.00488
24	Striata Costs	$ 0.06088	$ 0.05839	$ 0.05740	$ 0.05857	$ 0.06466	$ 0.06191	$ 0.06419	$ 0.06352	$ 0.06311	$ 0.01904	$ 0.01920	$ 0.01903
25	DOXO Costs	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
26	**Total Electronic Costs**	$ 0.08385	$ 0.08170	$ 0.07896	$ 0.08238	$ 0.08716	$ 0.08600	$ 0.09042	$ 0.08827	$ 0.08805	$ 0.04496	$ 0.04548	$ 0.04367
Paperless Savings (per bill):		$ 0.51946	$ 0.54487	$ 0.56735	$ 0.52502	$ 0.52748	$ 0.54043	$ 0.58489	$ 0.54858	$ 0.57256	$ 0.61507	$ 0.60217	$ 0.62944

Notes:

1-10 Page 2, Lines 2-11 / Page 2, Line 1
11 Sum of Lines 1-10.
12 Number of customers enrolled in Striata
13 Number of customers enrolled in FISERV
14 Number of customers enrolled in DOXO
15 Sum of Lines 12-15
16 Represents the payments to FISERV to facilitate electronic payments.
17 Line 16 / Line 15
18 Represents the payments to Striata/Western Union for email delivery of NG eBills to enrolled customers.
19 Line 18 / Line 15
20 No Doxo costs. Doxo collects fees directly from customers enrolled in the service.
21 Line 21 / Line 15
22 Fees paid to house histroical customer bills electronically.
23 Line 17
24 Line 19
25 Line 21
26 Sum of Lines 22 - 25.

Niagara Mohawk Power Corporation d/b/a National Grid
Meter Change and Meter Read Cost Calculations

METER CHANGE COST CALCULATIONS

Job	Date	Labor Times (minutes) Travel	Wrench Time	Total Job Time	Average Straight Time Hourly Rate	Labor Burdens	Labor Cost (Including Overhead)	Capital Burdens (%)	Capital Burden ($)	A&G Burdens (%)	A&G Burdens ($)	Straight Time Cost Per Job (Fee)
		(a)	(b)	(c)	(d)	(e)	(f)= ((c/60)*(d)*(1+(e))	(g)	(h)= (f)*(g)	(i)	(j)= (h)*(i)	(k)= (f)+(h)+(j)
Gas	2024	25	35	60	$45.91	46.75%	$67.37	34.0%	$22.90	14.65%	$13.22	$103.49
Electric	2024	24	18	42	$45.91	46.75%	$47.16	34.0%	$16.03	14.65%	$9.26	$72.44
Combined	2024	25	53	78	$45.91	46.75%	$87.58	34.0%	$29.77	14.65%	$17.19	$134.53

METER READ COST CALCULATIONS

Job	Date	Labor Times (minutes) Travel	Wrench	Total Job	Average Straight Time Hourly Rate	O&M Labor Burdens	Labor Cost (Including Overhead)	A&G Burdens (%)	A&G Burdens ($)	Straight time cost per job	Bi-Monthly Charge
		(a)	(b)	(c)	(d)	(e)	(f)= ((c/60)*(d)*(1+(e))	(g)	(h)= (f)*(g)	(i)= (f)+(h)	(j) = (i)/2
Gas	2024	20	4	24	$45.91	46.75%	$26.95	14.65%	$3.95	$30.89	$15.45
Electric	2024	20	4	24	$45.91	46.75%	$26.95	14.65%	$3.95	$30.89	$15.45
Combined	2024	25	8	33	$45.91	46.75%	$37.05	14.65%	$5.43	$42.48	$21.24

Source:
Columns (a) - (c): Travel, Wrench and Job Times provided by Natasha Fisk (CMS)
Columns (d) - (e),(g),(i): Labor Costs based on Upstate NY Average Salary, Burden Percentages Received from Ann Abare (Finance and HRIS)

Niagara Mohawk Power Corporation d/b/a National Grid
Labor and Capital Burdens Rates as of February 2024

Labor and Capital Burdens for Meter Change:

Cost Element	Description	Gas	Electric
B0022	401K Match Burden Thrift	3.30%	3.30%
B0021	Group Insurance	0.60%	0.60%
B0020	Healthcare	9.35%	9.35%
B0005	Other Post Employment FAS 112 Benefits	0.10%	0.10%
B0003	Other Post Retirement FAS 106 OPEB	1.75%	1.75%
B0010	Payroll Taxes Burden	7.70%	7.70%
B0001	Pension Burden	4.30%	4.30%
B0040	Time Not Worked	13.95%	13.95%
B0031	Variable pay Non Management Gainsharing	4.40%	4.40%
B0050	Workers' Compensation Burden	1.30%	1.30%
CAP00	Capital Overheads	42.00%	32.00%
	Capitalized A&G Rate	2.86%	4.07%
Total Labor Burdens for Meter Read		91.61%	82.82%

Labor Burdens for Meter Read:

Cost Element	Description	Gas	Electric
B0022	401K Match Burden Thrift	3.30%	3.30%
B0021	Group Insurance	0.60%	0.60%
B0020	Healthcare	9.35%	9.35%
B0005	Other Post Employment FAS 112 Benefits	0.10%	0.10%
B0003	Other Post Retirement FAS 106 OPEB	1.75%	1.75%
B0010	Payroll Taxes Burden	7.70%	7.70%
B0001	Pension Burden	4.30%	4.30%
B0040	Time Not Worked	13.95%	13.95%
B0031	Variable pay Non Management Gainsharing	4.40%	4.40%
B0050	Workers' Compensation Burden	1.30%	1.30%
Total Labor Burdens for Meter Read		46.75%	46.75%

Niagara Mohawk Power Corporation d/b/a National Grid
Re-establishment Charge Cost Summary

Line		Total Cost (A)	Meter Regular Hours (B)	Meter After Hours (C)
	Customer Service:			
1	Turn-On	$ 4.59	$ 4.59	$ 4.59
	Service Department:			
2	Dispatching		$ 0.64	$ 0.66
3	Cut-In regular hours	$ 54.86	$ 54.86	
4	Cut-In after hours	$ 56.53		$ 56.53
5	Labor Subtotal		$ 60.09	$ 61.78
	Transportation Costs:			
6	Servicemen Reg Hrs	$ 9.36	$ 9.36	
7	Servicemen After Hrs - Cost both Ways	$ 21.84		$ 21.84
8	Subtotal Labor and Transportation		$ 69.45	$ 83.62
9	A&G Overheads	14.65%	$ 10.17	$ 12.25
10	Total Labor and Transportation		$ 79.62	$ 95.87
11	Re-Establishment Charges (rounded to nearest whole $)		$ 80.00	$ 96.00
12	Current Tariff Charges		$ 54.00	$ 68.00
13	Difference		$ 26.00	$ 28.00
14	Percentage Change		48%	41%

Line 1 Page 2, Line 3
Line 2 Page 2, Line 8
Line 3 Page 2, Line 13
Line 4 Page 2, Line 13
Line 5 Sum of Lines 1-4
Line 6 Page 2, Line 16
Line 7 Page 2, Line 16
Line 8 Sum of Lines 5-7
Line 9 = Line 8 * A&G Overhead %
Line 10 Sum of Lines 8-9
Line 12 PSC No. 219 Rule 20 Charges, effective February 2022
Line 13 Line 11 - Line 12
Line 14 Line 13 / Line 12

Niagara Mohawk Power Corporation d/b/a National Grid
Re-Establishment Charge Analysis

Line			First Meter	
			Normal Hours - At the Meter	After Hours - At the Meter
	Customer Service [1]			
1	Office Work (minutes)		6	6
2	Base Hourly Rate [2]		$45.93	$45.93
3	Total Customer Service Cost		$4.59	$4.59
4	Overhead % [3]	48.09%		
	Service Dept. Dispatching [4]			
5	Dispatching (minutes)		0.5	0.5
6	Dispatching Base Hourly Rate		51.69	53.26
7	Dispatching Labor + OH Rate		$76.55	$78.87
8	Subtotal Service Dispatch Cost		$0.64	$0.66
	Service Dept. Travel & Work			
9	Travel (minutes)		25	25
10	Service Work (minutes)		18	18
11	Service Base Hourly Rate		$51.69	$53.26
12	Service (Labor + OH) Rate		$76.55	$78.87
13	Subtotal Service Travel & Work Cost		$54.86	$56.53
	Service Dept. Transportation [5]			
14	Transporation (miles)		6	14
15	Cost/Mile		1.56	1.56
16	Subtotal Service Transportation		$9.36	$21.84
17	Total Service Dept. Costs		$64.86	$79.02
18	Total Labor & Transportation		$69.45	$83.62
19	A&G OH %	14.65%		
20	A&G Overheads		$10.17	$12.25
21	Total		$79.62	$95.87
22	Proposed Re-Establishment Charges (rounded to nearest whole $)		$80.00	$96.00
23	Current Tariff Charges		$54.00	$68.00

*Transportation is for travel both ways if after hours
(1) Customer Servie per minute
(2) Hourly rate based on Wage Schedule effective 3/28/24
(3) Overheads include benefits, insurance and taxes plus bonus accrual and time not worked
(4) Service Dispatching costs per mile
(5) Service Department Travel Time and Service Work (wrench time)

Niagara Mohawk Power Corporation d/b/a National Grid
Illustrative Example of EAM (Earnings Adjustment Mechanism)

EAM: Gas Demand Response

Service Class	1 Earned EAM	2 Peak Sendout (dt)	3 Allocation %	4 Allocated EAM $	5 Forecast Sales (dth)	6 EAM $/therm rate
SC-1 Residential Service		778,703	60.4810%	$302,405	57,396,400	$0.00053
SC-2 Small General Service		271,452	21.0834%	$105,417	20,285,244	$0.00052
SC-5 Firm Gas Sales and Transportation Service		38,612	2.9989%	$14,995	6,375,125	$0.00024
SC-7 Small Volume Firm Gas Sales and Transportation Service		95,660	7.4298%	$37,149	8,393,053	$0.00044
SC-8 Gas Sales and Transportation Service with Standby Sales Service		96,137	7.4668%	$37,334	19,712,047	$0.00019
SC-12 Distributed Generation Service – Non-Residential		6,949	0.5397%	$2,699	1,568,609	$0.00017
SC-13 Distributed Generation Service – Residential		6	0.0004%	$2	401	$0.00055
	$500,000	1,287,518		$500,000	113,730,879	

1 Illustrative dollar amount for Earned EAM
2 Supported by Appendix 3, Schedule 2S-1 excluding NYSEG and SC-10 NGV
3 Percentage of Peak Sendout
4 Calculated by applying Allocation % to earned EAM by Service Classification
5 Supported by Appendix 3, Schedule 1, Page 1
6 Column 4 / Column 5

Niagara Mohawk Power Corporation d/b/a National Grid
Gas Rate Adjustment Mechanism (RAM)
Illustrative Example

Line	Step 1 - Threshold Calculation:	Rate Year 1	Rate Year 2	Rate Year 3
1	RAM Threshold (10 basis points)	$1,468,658	$1,610,303	$1,731,923
	RAM Deferral Balances to Recover/(Refund) to customers:			
2	Illustrative Property Taxes Reconciliation Deferral	($15,022,125)	($2,000,000)	$1,700,000
3	Previous Year RAM Deferral Balance to Recover/(Refund)	$0	$0	$0
4	Total RAM Deferral Balances	($15,022,125)	($2,000,000)	$1,700,000
5	RAM Deferral Balance subject to 2% RAM Surcharge Cap (Step 2)	($15,022,125)	($2,000,000)	$0
	Step 2 - RAM Cap Calculation:			
6	Illustrative Operating Revenues	$780,000,000	$780,000,000	$780,000,000
7	RAM Cap % Per Year	2%	2%	2%
8	Annual RAM Cap (+ or -)	$15,600,000	$15,600,000	$15,600,000
9	Illustrative Property Taxes Reconciliation Deferral	($15,022,125)	($2,000,000)	$1,700,000
10	Previous Year RAM Deferral Balance to Recover/(Refund)	$0	$0	$0
11	RAM Deferral Balances to be Recovered/(Refunded) to customers	($15,022,125)	($2,000,000)	$1,700,000
12	Annual RAM Cap (+ or -)	($15,600,000)	($15,600,000)	$15,600,000
13	Remaining Deferral Balance to be Recovered/(Refunded) to customer	$0	$0	$1,700,000
	Step 3 - Amount to be Recovered/(Refunded) through RAM Surcharge:			
14	Illustrative Property Taxes Reconciliation Deferral	($15,022,125)	($2,000,000)	$0
15	Previous Year RAM Balance to Recovered/(Refunded)	$0	$0	$0
16	Amount to be Recovered/(Refunded) through RAM Surcharge	($15,022,125)	($2,000,000)	$0

1 10 Basis Points per Joint Proposal
2 Illustrative Property Tax Deferral Balance
3 Previous Year RAM Balance to Recover/(Refund)
4 Sum of Line 2 + Line 3
5 RAM Deferral Balance subject to 2% RAM Surcharge Cap
6 Illustrative revenue (Operating Revenues per PSC Annual Report)
7 RAM Cap % Per Year
8 Line 6 * Line 7
9 Illustrative Property Tax Deferral Balance
10 Previous Year RAM Balance to Recover/(Refund)
11 Sum of Line 9 + Line 10
12 Line 8 (+ or -) depending on Line 13
13 Line 11 - Line 12 if Line 5 does not equal zero; If Line 5 is zero then Line 11
14 Illustrative Property Taxes Reconciliation Deferral
15 Previous Year RAM Balance to Recovered/(Refunded)
16 Sum of Lines 14 through 15

* The RAM surcharge/credit is incremental to the increase in base delivery rates

Niagara Mohawk Power Corporation d/b/a National Grid
Illustrative Example of RAM (Rate Adjustment Mechanism)
Rate Year 1

1. Property Tax Deferral

Service Class	1 Property Tax Deferral	2 Taxes - Plant Based	3 Allocation %	4 Allocated Property Tax $	5 Forecast sales - (therms) (September 25 - June 26)	6 Property Tax $/therm rate
SC-1 Residential Service		35,810.69	69.6281%	($10,459,623)	534,044,805	($0.01959)
SC-2 Small General Service		8,798.97	17.1082%	($2,570,014)	205,755,659	($0.01249)
SC-5 Firm Gas Sales & Transportation		1,092.43	2.1241%	($319,079)	56,213,577	($0.00568)
SC-6 Large Volume Interruptible Transportation Service		0.67	0.0013%	($195)	43,667,072	$0.00000
SC-7 Small Volume Firm Gas Sales & Transportation		2,719.19	5.2870%	($794,225)	84,256,295	($0.00943)
SC-8 Gas Sales & Transportation with Standby Sales Service		2,714.09	5.2771%	($792,734)	171,593,393	($0.00462)
SC-10 Natural Gas Vehicle Service		0.23	0.0004%	($66)	21,648	($0.00305)
SC-12 DG Non Res		196.58	0.3822%	($57,417)	13,290,621	($0.00432)
SC-13 DG Residential		0.25	0.0005%	($74)	3,865	($0.01919)
NYSEG		98.26	0.1910%	($28,700)	2,320,217	($0.01237)
Total		51,431	100%	($15,022,125)	1,111,167,152	

($15,022,125)

1 Illustrative dollar amount for Property Tax Deferral
2 Supported by Appendix 3, Schedule 2R, Page 6 (Taxes - Plant Based)
3 Percentage of Taxes - Plant based
4 Calculated by applying Allocation % to Property Tax-True up by Service Class
5 Sales Forecast
6 Column 4 / Column 5

RATE ADJUSTMENT MECHANISM PROCEDURE

NMPC will implement a Rate Adjustment Mechanism ("RAM") beginning in Rate Year One. The purpose of the RAM is to consolidate certain deferral account balances into a single surcharge/credit for recovery from or refund to customers.

1.0 Eligible Deferral Accounts

The deferral balances as of March 31st of each year for the following accounts will be eligible for inclusion in the RAM.

i. Property Taxes (NMPC Electric & Gas); and
ii. Major Storm Deferral (NMPC Electric only).

(Collectively, the "Eligible Deferral Accounts")

For accounting purposes, the Eligible Deferral Accounts will continue to be maintained and accounted for in their respective accounts in the general ledger. As of March 31st, of each year, the deferral balances in the Eligible Deferral Accounts will be reclassified and combined into a new general ledger account. The net deferral balance in this account will be reflected in the RAM for surcharge or refund each Rate Year subject to 1) a 10 basis points threshold listed in Section 2.0 below; and 2) the annual cap listed in Section 2.0 below.

In future proceedings, NMPC may propose different deferral accounts for inclusion in the RAM.

2.0 Annual RAM Recovery/Return Limits

In Rate Year One, the RAM will include the deferral activity during the link period (January 1, 2024 through March 31, 2025) for the Eligible Deferral Accounts, and be recovered/refunded during a compressed collection period through June 30, 2026.

The RAM is subject to 1) a 10 basis points threshold as shown on Appendix 2, Schedule 13, (Electric) and Appendix 3, Schedule 12 (Gas); and 2) an annual cap of 2 percent of NMPC's Electric and Gas actual operating revenues for the prior calendar year (operating revenues as reported in the Public Service Commission ("PSC") Annual Report) and be recovered/refunded during the collection period July 1 through June 30 of each Rate Year.

3.0 RAM Allocation

The annual surcharge/refund amounts reflected in the RAM will be allocated to the service classifications based on the following allocators: Property Taxes will be based on the Taxes – Plant Based allocator ("Taxes PltBased") for Gas and the Property Tax Allocator ("PptyTaxMuni") for Electric. Major Storms will be based on the Overhead Lines Maintenance (FERC 593) allocator for Electric.

4.0 RAM Compliance Filing and Review Process

In Rate Year One, NMPC will file a statement surcharge before the effective date setting forth the amount of the RAM surcharge/refund and include the calculations.

Beginning in Rate Year Two, by June 1st of each year, NMPC will make a statement filing with the Commission. The statement filing will include the deferral balances to be recovered/refunded, allocation of amounts to be recovered/refunded from/to each service classification, and the per kWh/therm unit rate to be recovered/refunded during the collection period.

RAM amounts will be subject to true up and reconciliation, including carrying costs using the pre-tax WACC rate.

The implementation of the RAM shall not limit Staff's right to audit the deferred costs included by Company in their respective Electric and Gas RAMs.

Niagara Mohawk Power Corporation d/b/a National Grid
Pipeline Replacement Projects ("PRP")
PRP Surcharge Mechanism Calculation

Service Class	(1) PL-16 Revenue Requirement	(2) Peak Sendout Allocator %	(3) Allocated PL-16 Revenue Requirement $	(4) July 1, 2028 - June 30, 2029 Forecast sales - (Therms)	(5) PRP $/therm rate
SC-1 Residential Service		60.3175%	$195,786	558,208,136	$0.00035
SC-2 Small General Service		21.0264%	$68,250	219,926,082	$0.00031
SC-5 Firm Gas Sales and Transportation Service		2.9908%	$9,708	63,751,250	$0.00015
SC-7 Small Volume Firm Gas Sales and Transportation Service		7.4097%	$24,051	91,096,176	$0.00026
SC-8 Gas Sales and Transportation Service with Standby Sales Service		7.4466%	$24,171	197,120,467	$0.00012
SC-10 Natural Gas Vehicles		0.0004%	$1	25,598	$0.00005
SC-12 Distributed Generation Service – Non-Residential		0.5383%	$1,747	15,686,086	$0.00011
SC-13 Distributed Generation Service - Residential		0.0004%	$1	4,005	$0.00036
NYSEG		0.2698%	$876	2,409,554	$0.00036
Total	$324,591		$324,591	1,148,227,354	

Notes
(1) : Revenue Requirement associated with PL-16 Capital Projects
(2) : Peak Sendout Allocation % (FERC 367 - Mains/Transmission Plant)
(3) : Multiply PL-16 Revenue Requirement (Column 1) by Allocation % (Column 2)
(4) : Forecast deliveries
(5) : Column 3 / Column 4

Niagara Mohawk Power Corporation d/b/a National Grid
Pipeline Integrity - PL-16 & PL-E18 Capital Projects
Summary of Estimated Revenue Requirement on Pipeline Replacement Project ("PRP") Surcharge
($000's)

NMPC Gas PL-16 Projects Excluded from Base Rates

NMPC Gas - PL-16 Projects - Subject to Surcharge	Expected In-Service Date	Revenue Requirement Impact (Surchar FY26	FY27	FY28 *	Capex Impact (PL-16 Project) ** FY25	FY26	FY27	FY28	FY29	Total Capex
Pipeline Integrity - Fyler Road Kirkville near trailer park	Mar-2028	$ -	$ -	$ 3.8	$ -	$ 250	$ 250	$ 500	$ 5,000	$ 6,000
Pipeline Integrity - Orange Commons	Mar-2028	-	-	$ 255.8	250	500	5,000	61,453	2,000	69,203
Pipeline Integrity - Union Street to Glenwood Ave, Oneida	Mar-2028	-	-	$ 23.1	250	250	1,000	4,579	50	6,129
Pipeline Integrity - Valve 1607 to Northern Blvd	Mar-2029	-	-	$ -	500	500	1,000	103,000	100,044	205,044
Pipeline Integrity - 1603 to Lakeport Road	Mar-2028	-	-	$ 41.9	1,100	9,764	133	-	-	10,997
Total Estimated PL-16 Projects Revenue Requirement to be Surcharged		$ -	$ -	$ 324.6	$ 2,100.0	$ 11,264.0	$ 7,383.0	$ 169,532.0	$ 107,094.0	$ 297,373.0

NMPC Gas PL-E18 Projects Excluded from Base Rates

NMPC Gas - PL-E18 Projects	Expected In-Service Date	Capex Impact (PL-E18 Project) *** FY25	FY26	FY27	FY28	FY29	Total Capex
Pipeline Integrity - IVP - PL-E18 - MAOP Reconfirmation	Mar-2029	$ 2,000.0	$ 2,573.3	$ 30,573.3	$ 155,573.3	$ 148,356.0	$ 339,076.0
Pipeline Integrity - IVP - PL-E18 - MAOP Reconfirmation - Capital portion of Pressure	Mar-2029	100.0	-	9,173.0	-	-	9,273.0
Total Estimated CapEx for PL-E18 Projects		$ 2,100.0	$ 2,573.3	$ 39,746.4	$ 155,573.3	$ 148,356.0	$ 348,349.0

* The Pipeline Replacement Project ("PRP") Surcharge will include the revenue requirement associated with the PL-16 capital projects when placed in service plus the revenue requirement for the subsequent year, and annually thereafter, until the PL-16 capital projects are included in base delivery rates. The estimated revenue requirement shown above includes the impact of plant in service for March 2028 only. If the Company is not required to undertake the PL-16 project, then the Company is authorized to recover the preliminary engineering and development costs up to a cap of $1 million through the PRP surcharge mechanism.

** Capex is based on forecast annual spend and capped at $297.4 million for the term of the rate plan.

*** If it is determined that the PL-E18 MAOP Projects are not required to be undertaken, the Company is authroized to recover the preliminary engineering and development costs up to a cap of $5 million through the PRP surcharge mechanism.

Niagara Mohawk Power Corporation d/b/a National Grid
Illustrative example of ETIP Reconciliation

	ETIP Targets				Actual ETIP Revenue				
Service Classification	RY1 [1] (1)	RY2 [2] (2)	RY3 [3] (3)	Total (4) = (1+2+3)	RY1 (5)	RY2 (6)	RY3 (7)	Total (8)= (5+6+7)	Variance (9) = (4-8)
SC5	$ 1,027,893	$ 715,303	$ 715,303	$ 2,458,500	$ 1,000,000	$ 700,000	$ 700,000	$ 2,400,000	$ 58,500
SC8	$ 2,994,068	$ 2,083,549	$ 2,083,549	$ 7,161,166	$ 3,000,000	$ 2,000,000	$ 2,000,000	$ 7,000,000	$ 161,166

	ETIP Reconciliation		
Service Classification	(Over)/Under Recovery - Principal (1)	Forecast Sales (August 2028 - July 2029) (2)	ETIP Reconcilation Rate (per therm) (3) = (1 / 2)
SC5	$ 58,500	63,751,250	$ 0.0009
SC8	$ 161,166	197,120,467	$ 0.0008

Notes:
(1) Appendix 3, Schedule 2B, Line 115
(2) Appendix 3, Schedule 2R, Line 64 * RY 2 Energy Efficiency Target (Appendix 6, Schedule 12)
(3) Appendix 3, Schedule 2R, Line 64 * RY 3 Energy Efficiency Target (Appendix 6, Schedule 12)

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Illustrative Example: Make Whole Calculation of MFC

	May 2025 - August 2025
Commodity Related Uncollectible Charge	$89,460
Return Requirement on Gas Purchase-Related Working Capital	$ 162,361
Make Whole Provision to be recorded (increase in revenues)	$251,820

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Illustrative Example: Make Whole Calculation of Commodity Related Uncollectible Charge

	Actual @ Current Rates				Actual @ New Rates			
	May-2025	Jun-2025	Jul-2025	Aug-2025	May-2025	Jun-2025	Jul-2025	Aug-2025
1. MCG Forecast ($/Therm)								
SC1 Res	$0.3727	$0.3807	$0.3888	$0.3825	$0.3727	$0.3807	$0.3888	$0.3825
SC2 Res & Comm	$0.3704	$0.3784	$0.3865	$0.3802	$0.3704	$0.3784	$0.3865	$0.3802
SC2 Ind	$0.3704	$0.3784	$0.3865	$0.3802	$0.3704	$0.3784	$0.3865	$0.3802
SC5 Sales	$0.3336	$0.3416	$0.3497	$0.3433	$0.3336	$0.3416	$0.3497	$0.3433
SC7 Sales	$0.3520	$0.3600	$0.3681	$0.3617	$0.3520	$0.3600	$0.3681	$0.3617
SC8 Sales	$0.3359	$0.3439	$0.3520	$0.3456	$0.3359	$0.3439	$0.3520	$0.3456
SC12 DG	$0.3105	$0.3186	$0.3267	$0.3203	$0.3105	$0.3186	$0.3267	$0.3203
SC13 Res DG	$0.3692	$0.3773	$0.3853	$0.3790	$0.3692	$0.3773	$0.3853	$0.3790
2. Uncollectible % Rates								
SC1 Res	2.1%	2.1%	2.1%	2.1%	2.3%	2.3%	2.3%	2.3%
SC2 Res & Comm	0.2%	0.2%	0.2%	0.2%	0.7%	0.7%	0.7%	0.7%
SC2 Ind	0.2%	0.2%	0.2%	0.2%	0.7%	0.7%	0.7%	0.7%
SC7 Sales	0.2%	0.2%	0.2%	0.2%	0.7%	0.7%	0.7%	0.7%
SC8 Sales	0.2%	0.2%	0.2%	0.2%	0.7%	0.7%	0.7%	0.7%
SC12 DG	0.2%	0.2%	0.2%	0.2%	0.7%	0.7%	0.7%	0.7%
SC13 Res DG	0.2%	0.2%	0.2%	0.2%	0.7%	0.7%	0.7%	0.7%
3. Uncollectible Expenses Associated with Gas Costs ($/Therm) = (1 X 2)								
SC1 Res	$0.0078	$0.0080	$0.0082	$0.0080	$0.0086	$0.0088	$0.0089	$0.0088
SC2 Res & Comm	$0.0007	$0.0008	$0.0008	$0.0008	$0.0026	$0.0026	$0.0027	$0.0027
SC2 Ind	$0.0007	$0.0008	$0.0008	$0.0008	$0.0026	$0.0026	$0.0027	$0.0027
SC5 Sales	$0.0007	$0.0007	$0.0007	$0.0007	$0.0023	$0.0024	$0.0024	$0.0024
SC7 Sales	$0.0007	$0.0007	$0.0007	$0.0007	$0.0025	$0.0025	$0.0026	$0.0025
SC8 Sales	$0.0007	$0.0007	$0.0007	$0.0007	$0.0024	$0.0024	$0.0025	$0.0024
SC12 DG	$0.0006	$0.0006	$0.0007	$0.0006	$0.0022	$0.0022	$0.0023	$0.0022
SC13 Res DG	$0.0007	$0.0008	$0.0008	$0.0008	$0.0026	$0.0026	$0.0027	$0.0027
4. Uncollectible Expenses Associated with Gas Costs Expenses Total $ Volumes (Therms)								
SC1 Res	26,173,049	17,805,673	12,988,964	12,243,882	26,173,049	17,805,673	12,988,964	12,243,882
SC2 Res & Comm	6,029,099	3,438,387	2,714,172	2,671,841	6,029,099	3,438,387	2,714,172	2,671,841
SC2 Ind	45,972	19,990	7,383	8,457	45,972	19,990	7,383	8,457
SC5 Sales	360,629	256,564	211,039	270,440	360,629	256,564	211,039	270,440
SC7 Sales	902,121	819,166	778,912	588,296	902,121	819,166	778,912	588,296
SC8 Sales	172,644	155,194	129,853	169,919	172,644	155,194	129,853	169,919
SC12 DG	48,215	42,589	39,885	37,644	48,215	42,589	39,885	37,644
SC13 Res DG	186	92	92	56	186	92	92	56
Total	33,731,915	22,537,656	16,870,301	15,990,535	33,731,915	22,537,656	16,870,301	15,990,535
5. Total Dollars = (4 X 3)								
SC1 Res	$204,832	$142,362	$106,050	$98,336	$224,340	$155,921	$116,150	$107,701
SC2 Res & Comm	$4,466	$2,602	$2,098	$2,031	$15,631	$9,108	$7,343	$7,110
SC2 Ind	$34	$15	$6	$6	$119	$53	$20	$23
SC5 Sales	$241	$175	$148	$186	$842	$613	$517	$650
SC7 Sales	$635	$590	$573	$426	$2,223	$2,064	$2,007	$1,490
SC8 Sales	$116	$107	$91	$117	$406	$374	$320	$411
SC12 DG	$30	$27	$26	$24	$105	$95	$91	$84
SC13 Res DG	$0.14	$0.07	$0.07	$0.04	$0.48	$0.24	$0.25	$0.15
Total	$ 210,354	$ 145,879	$ 108,992	$ 101,127	$ 243,666	$ 168,228	$ 126,447	$ 117,469
Total				$ 566,351				$ 655,811
Make Whole Provision to be recorded (increase in revenues)								$ 89,460

Niagara Mohawk Power Corporation d/b/a National Grid
Merchant Function Charge
Illustrative Example: Make Whole Calculation of Working Capital

	Actual @ Current Rates				Actual @ New Rates			
	May-2025	Jun-2025	Jul-2025	Aug-2025	May-2025	Jun-2025	Jul-2025	Aug-2025
1. MCG Forecast ($/therm)								
SC1 Res	$ 0.3727	$ 0.3807	$ 0.3888	$ 0.3825	$ 0.3727	$ 0.3807	$ 0.3888	$ 0.3825
SC2 Res & Comm	$ 0.3704	$ 0.3784	$ 0.3865	$ 0.3802	$ 0.3704	$ 0.3784	$ 0.3865	$ 0.3802
SC2 Ind	$ 0.3704	$ 0.3784	$ 0.3865	$ 0.3802	$ 0.3704	$ 0.3784	$ 0.3865	$ 0.3802
SC5 Sales	$ 0.3336	$ 0.3416	$ 0.3497	$ 0.3433	$ 0.3336	$ 0.3416	$ 0.3497	$ 0.3433
SC7 Sales	$ 0.3520	$ 0.3600	$ 0.3681	$ 0.3617	$ 0.3520	$ 0.3600	$ 0.3681	$ 0.3617
SC8 Sales	$ 0.3359	$ 0.3439	$ 0.3520	$ 0.3456	$ 0.3359	$ 0.3439	$ 0.3520	$ 0.3456
SC12 DG	$ 0.3105	$ 0.3186	$ 0.3267	$ 0.3203	$ 0.3105	$ 0.3186	$ 0.3267	$ 0.3203
SC13 Res DG	$ 0.3692	$ 0.3773	$ 0.3853	$ 0.3790	$ 0.3692	$ 0.3773	$ 0.3853	$ 0.3790
2. Lead Lag Rates								
SC1 Res	13.68%	13.68%	13.68%	13.68%	17.92%	17.92%	17.92%	17.92%
SC2 Res & Comm	13.68%	13.68%	13.68%	13.68%	17.92%	17.92%	17.92%	17.92%
SC2 Ind	13.68%	13.68%	13.68%	13.68%	17.92%	17.92%	17.92%	17.92%
SC5 Sales	13.68%	13.68%	13.68%	13.68%	17.92%	17.92%	17.92%	17.92%
SC7 Sales	13.68%	13.68%	13.68%	13.68%	17.92%	17.92%	17.92%	17.92%
SC8 Sales	13.68%	13.68%	13.68%	13.68%	17.92%	17.92%	17.92%	17.92%
SC12 DG	13.68%	13.68%	13.68%	13.68%	17.92%	17.92%	17.92%	17.92%
SC13 Res DG	13.68%	13.68%	13.68%	13.68%	17.92%	17.92%	17.92%	17.92%
3. Pre-Tax Weighted Average Cost of Capital								
SC1 Res	7.66%	7.66%	7.66%	7.66%	8.54%	8.54%	8.54%	8.54%
SC2 Res & Comm	7.66%	7.66%	7.66%	7.66%	8.54%	8.54%	8.54%	8.54%
SC2 Ind	7.66%	7.66%	7.66%	7.66%	8.54%	8.54%	8.54%	8.54%
SC5 Sales	7.66%	7.66%	7.66%	7.66%	8.54%	8.54%	8.54%	8.54%
SC7 Sales	7.66%	7.66%	7.66%	7.66%	8.54%	8.54%	8.54%	8.54%
SC8 Sales	7.66%	7.66%	7.66%	7.66%	8.54%	8.54%	8.54%	8.54%
SC12 DG	7.66%	7.66%	7.66%	7.66%	8.54%	8.54%	8.54%	8.54%
SC13 Res DG	7.66%	7.66%	7.66%	7.66%	8.54%	8.54%	8.54%	8.54%
4. Return Requirement on Gas Working Capital ($/therm) = (1 X 2 X 3)								
SC1 Res	$ 0.0039	$ 0.0040	$ 0.0041	$ 0.0040	$ 0.0057	$ 0.0058	$ 0.0059	$ 0.0059
SC2 Res & Comm	$ 0.0039	$ 0.0040	$ 0.0040	$ 0.0040	$ 0.0057	$ 0.0058	$ 0.0059	$ 0.0058
SC2 Ind	$ 0.0039	$ 0.0040	$ 0.0040	$ 0.0040	$ 0.0057	$ 0.0058	$ 0.0059	$ 0.0058
SC5 Sales	$ 0.0035	$ 0.0036	$ 0.0037	$ 0.0036	$ 0.0051	$ 0.0052	$ 0.0054	$ 0.0053
SC7 Sales	$ 0.0037	$ 0.0038	$ 0.0039	$ 0.0038	$ 0.0054	$ 0.0055	$ 0.0056	$ 0.0055
SC8 Sales	$ 0.0035	$ 0.0036	$ 0.0037	$ 0.0036	$ 0.0051	$ 0.0053	$ 0.0054	$ 0.0053
SC12 DG	$ 0.0033	$ 0.0033	$ 0.0034	$ 0.0034	$ 0.0048	$ 0.0049	$ 0.0050	$ 0.0049
SC13 Res DG	$ 0.0039	$ 0.0040	$ 0.0040	$ 0.0040	$ 0.0057	$ 0.0058	$ 0.0059	$ 0.0058
5. Volumes (Therms)								
SC1 Res	26,173,049	17,805,673	12,988,964	12,243,882	26,173,049	17,805,673	12,988,964	12,243,882
SC2 Res & Comm	6,029,099	3,438,387	2,714,172	2,671,841	6,029,099	3,438,387	2,714,172	2,671,841
SC2 Ind	45,972	19,990	7,383	8,457	45,972	19,990	7,383	8,457
SC5 Sales	360,629	256,564	211,039	270,440	360,629	256,564	211,039	270,440
SC7 Sales	902,121	819,166	778,912	588,296	902,121	819,166	778,912	588,296
SC8 Sales	172,644	155,194	129,853	169,919	172,644	155,194	129,853	169,919
SC12 DG	48,215	42,589	39,885	37,644	48,215	42,589	39,885	37,644
SC13 Res DG	186	92	92	56	186	92	92	56
Total	33,731,915	22,537,656	16,870,301	15,990,535	33,731,915	22,537,656	16,870,301	15,990,535
6. Total Return Requirement on Gas Working Capital = (4 X 5)								
SC1 Res	$ 102,210	$ 71,038	$ 52,918	$ 49,069	$ 149,271	$ 103,746	$ 77,283	$ 71,662
SC2 Res & Comm	$ 23,399	$ 13,635	$ 10,992	$ 10,643	$ 34,173	$ 19,913	$ 16,054	$ 15,544
SC2 Ind	$ 178	$ 79	$ 30	$ 34	$ 261	$ 116	$ 44	$ 49
SC5 Sales	$ 1,260	$ 918	$ 773	$ 973	$ 1,841	$ 1,341	$ 1,129	$ 1,421
SC7 Sales	$ 3,327	$ 3,090	$ 3,004	$ 2,230	$ 4,859	$ 4,513	$ 4,388	$ 3,257
SC8 Sales	$ 608	$ 559	$ 479	$ 615	$ 887	$ 817	$ 699	$ 899
SC12 DG	$ 157	$ 142	$ 137	$ 126	$ 229	$ 208	$ 199	$ 185
SC13 Res DG	$ 1	$ 0	$ 0	$ 0	$ 1	$ 1	$ 1	$ 0
Total	$ 131,141	$ 89,463	$ 68,334	$ 63,691	$ 191,522	$ 130,654	$ 99,797	$ 93,016
Total				$ 352,628				$ 514,989
Make Whole Provision to be recorded (increase in revenues)								$ 162,361

APPENDIX 4

Niagara Mohawk Power Corporation d/b/a National Grid
Electric Earnings Review - Individual Years for Earnings Sharing
($000's)

			Three Year Electric Settlement			Stay-Out Period
	Individual Years	Earnings Year:	Year 1 TME Mar 31, 2026	Year 2 TME Mar 31, 2027	Year 3 TME Mar 31, 2028	Stub Period Apr - Jun 2029 (Assumes new rates effective Jul 1, 2029)
1	Rate Base		$ 8,990.1	$ 9,939.4	$ 11,049.3	$ 11,326.8
2						
3	Common Equity (Rate base * The imputed common equity ratio of 48%)		$ 4,315.3	$ 4,770.9	$ 5,303.7	$ 5,436.9
4						
5	ROE's filed in Earnings Reports to the PSC for each resp. year		8.20%	10.20%	11.10%	9.00%
6	Subsequent minor revisions (see latest Earnings filing)		0.00%	0.00%	0.00%	0.00%
7	Actual ROE used in this filing		8.20%	10.20%	11.10%	9.00%
8						
9	Actual (calculated) Net Income for CE		$ 353.9	$ 486.6	$ 588.7	$ 92.7
10						
11	ROE Sharing threshold		10.00%	10.00%	10.00%	10.00%
12						
13						
14						
15	**Earnings Sharing Calculation:**					
16						
17						
18						
19			Year 1	Year 2	Year 3	
20		Earnings Sharing Report is due by	8/31/26	8/31/27	8/31/28	Stay-Out Period
21	Actual (calculated) Net Income for CE		$ 353.9	$ 486.6	$ 588.7	$ 92.7
22	Common equity (after exclusion of Goodwill) at a 48% equity ratio - Stub Period					$ 5,436.9
23	Operating Revenues Ratio (Apr-Jun)					22.2%
24	Common equity (after exclusion of Goodwill) at a 48% equity ratio		$ 4,315.3	$ 4,770.9	$ 5,303.7	$ 1,206.4
25	**Actual ROE (Net Income / Equity)**		**8.20%**	**10.20%**	**11.10%**	**7.69%**
26	ROE Threshold		10.00%	10.00%	10.00%	10.00%
27	Difference		-1.80%	0.20%	1.10%	-2.31%
28	Actual Common Equity		$ 4,315.3	$ 4,770.9	$ 5,303.7	$ 1,206.4
29	After-tax Earnings Between Threshold and 10.5%		$ -	$ 9.5	$ 26.5	$ -
30	After-tax Earnings Between 10.5% and 11.0%		$ -	$ -	$ 26.5	$ -
31	After-tax Earnings Over 11.0%		$ -	$ -	$ 5.3	$ -
32	Deferral of 50% of amount Between Threshold and 10.5%, for benefit of Customers		$ -	$ 4.8	$ 13.3	$ -
33	Deferral of 75% of amount Between 10.5% and 11.0%, for benefit of Customers		$ -	$ -	$ 19.9	$ -
34	Deferral of 90% of amount Over 11.0%		$ -	$ -	$ 4.8	$ -
35	Total Deferral for benefit of Customers (after-tax $)		$ -	$ 4.8	$ 37.9	$ -
36	Combined Federal & State Income Tax Rate		26.73%	26.73%	26.14%	26.14%
37	Total Deferral grossed up for income taxes (pre-tax $)		$ -	$ 6.5	$ 51.3	$ -
38	Carrying Costs		$ -	$ 0.2	$ 2.1	$ 1.0
39	Total Deferral Including Carrying Costs		$ -	$ 6.7	$ 53.4	$ 1.0
40	Cumulative Deferral		$ -	$ 6.7	$ 60.0	$ 61.0
41						
42						
43	* Note: The Companies will use 50 percent of their retained earnings under sections IV.5.3.2 and IV.5.3.3 if any, to reduce regulatory asset balances associated with Site Investigation and Remediation ("SIR")					
44	activities.					
45						
46	50% of Company's 25% share of amount between 10.5% and 11.0%, to be credited against SIR regulatory asset balance		$ -	$ -	$ 3.3	$ -
47	50% of Company's 10% share of amount over 11.0% to be credited against SIR regulatory asset balance		$ -	$ -	$ 0.3	$ -
48	Total Company portion of retained earnings to be credited to the SIR regulatory asset balance		$ -	$ -	$ 3.6	$ -

Line Notes

3 Actual ROE calculation will use an imputed common equity ratio of 48% as described in JP Section IV.5.1
5 Original ROE in annual Electric earnings filings for respective periods
6 Impacts of ROE revisions shown in filing support (discovered after original filings)
7 Actual ROE used in the earnings sharing calculation
9 Line 7 x Line 3 (ROE x CE) & (PY Line 9 * Line 23) - PY Line 35 for stub period)
11 JP - Section IV.5.1
21 Appropriate years line 9
22 Common Equity Ratio for Stub Period
23 Operating Income Ratio for Stub Period (Apr-Jun)
24 Appropriate years line 3 (Line 22 * Line 23 for stub period)
25 Line 21 / Line 24
26 Line 11
27 Line 25 - Line 26
28 Appropriate years line 3 (Line 22 * Line 23 for stub period)
29 Line 25 Between Cap and 10.0% * Line 28
30 Line 25 Between 10.0% and 10.5% * Line 28
31 Line 25 Greater than 10.5% * Line 28
32 Line 29 * 50%
33 Line 30 * 75%
34 Line 31 * 90%
35 Line 32 + Line 33 + Line 34
36 Federal rate 21.0%, NYS 7.25%
37 Line 35 / (1- Line 36)
38 Carrying Costs at the Pre-Tax Weighted Cost of Capital on the Deferral Balance Net of Deferred Taxes
39 Line 37 + Line 38
40 Prior Year Line 40 + Line 39
46 Line 30 * 25% * 50%
47 Line 31 * 10% * 50%
48 Line 46 + Line 47

Niagara Mohawk Power Corporation d/b/a National Grid
Gas Earnings Review - Individual Years for Earnings Sharing
($000's)

			Three Year Gas Settlement			Stay-Out Period
	Individual Years	Earnings Year:	Year 1 TME Mar 31, 2026	Year 2 TME Mar 31, 2027	Year 3 TME Mar 31, 2028	Stub Period Apr - Jun 2029 (Assumes new rates effective Jul 1, 2029)
1	Rate Base		$ 2,243.1	$ 2,466.4	$ 2,700.2	$ 2,758.6
2						
3	Common Equity (Rate base * The imputed common equity ratio of 48%)		$ 1,076.7	$ 1,183.9	$ 1,296.1	$ 1,324.1
4						
5	ROEs filed in Earnings Reports to the PSC for each resp. year		8.20%	10.20%	11.10%	9.00%
6	Subsequent minor revisions (see latest Earnings filing)		0.00%	0.00%	0.00%	0.00%
7	Actual ROE used in this filing		8.20%	10.20%	11.10%	9.00%
8						
9	Actual (calculated) Net Income for CE		$ 88.3	$ 120.7	$ 143.9	$ 22.0
10						
11	ROE Sharing threshold		10.00%	10.00%	10.00%	10.00%
12						
13						
14						
15	**Earnings Sharing Calculation:**					
16						
17						
18						
19			Year 1	Year 2	Year 3	
20		Earnings Sharing Report is due by	8/31/26	8/31/27	8/31/28	Stay-Out Period
21	Actual (calculated) Net Income for CE		$ 88.3	$ 120.7	$ 143.9	$ 22.0
22	Common equity (after exclusion of Goodwill) at a 48% equity ratio - Stub Period					$ 1,324.1
23	Operating Revenues Ratio (Apr-Jun)					21.8%
24	Common equity (after exclusion of Goodwill) at a 48% equity ratio		$ 1,076.7	$ 1,183.9	$ 1,296.1	$ 288.4
25	**Actual ROE (Net Income / Equity)**		**8.20%**	**10.20%**	**11.10%**	**7.64%**
26	ROE Threshold		10.00%	10.00%	10.00%	10.00%
27	Difference		-1.80%	0.20%	1.10%	-2.36%
28	Actual Common Equity		$ 1,076.7	$ 1,183.9	$ 1,296.1	$ 288.4
29	After-tax Earnings Between Threshold and 10.5%		$ -	$ 2.3	$ 6.5	$ -
30	After-tax Earnings Between 10.5% and 11.0%		$ -	$ -	$ 6.5	$ -
31	After-tax Earnings Over 11.0%		$ -	$ -	$ 1.3	$ -
32	Deferral of 50% of amount Between Threshold and 10.0%, for benefit of Customers		$ -	$ 1.2	$ 3.2	$ -
33	Deferral of 75% of amount Between 10.0% and 10.5%, for benefit of Customers		$ -	$ -	$ 4.9	$ -
34	Deferral of 90% of amount Over 10.5%		$ -	$ -	$ 1.2	$ -
35	Total Deferral for benefit of Customers (after-tax $)		$ -	$ 1.2	$ 9.3	$ -
36	Combined Federal & State Income Tax Rate		26.73%	26.73%	26.14%	26.14%
37	Total Deferral grossed up for income taxes (pre-tax $)		$ -	$ 1.6	$ 12.6	$ -
38	Carrying costs		$ -	$ 0.0	$ 0.5	$ 0.2
39	Total Deferral Including Carrying Costs		$ -	$ 1.6	$ 13.1	$ 0.2
40	Cumulative Deferral		$ -	$ 1.6	$ 14.7	$ 15.0
41						
42						
43	* Note: The Companies will use 50 percent of their retained earnings under sections IV.5.3.2 and IV.5.3.3 if any, to reduce regulatory asset balances associated with Site Investigation and Remediation ("SIR") activities.					
44						
45						
46	50% of Company's 25% share of amount between 10.5% and 11.0%, to be credited against SIR regulatory asset balance		$ -	$ -	$ 0.8	$ -
47	50% of Company's 10% share of amount over 11.0% to be credited against SIR regulatory asset balance		$ -	$ -	$ 0.1	$ -
48	Total Company portion of retained earnings to be credited to the SIR regulatory asset balance		$ -	$ -	$ 0.9	$ -

Line Notes

3 Actual ROE calculation will use an imputed common equity ratio of 48% as described in JP Section IV.5.1
5 Original ROE's in annual Gas earnings filings for respective periods
6 Impacts of ROE revisions shown in filing support (discovered after original filings)
7 Actual ROE used in the earnings sharing calculation
9 Line 7 x Line 3 (ROE x CE) & ((PY Line 9 + Line 22) * Line 25 - PY Line 37) for stub period)
11 JP - Section IV.5.1
21 Appropriate years line 9
22 Common Equity Ratio for Stub Period
23 Operating Income Ratio for Stub Period (Apr-Jun)
24 Appropriate years line 3 (Line 22 * Line 23 for stub period)
25 Line 21 / Line 24
26 Line 11
27 Line 25 - Line 26
28 Appropriate years line 3 (Line 22 * Line 23 for stub period)
29 Line 25 Between Cap and 10.0% * Line 28
30 Line 25 Between 10.0% and 10.5% * Line 28
31 Line 25 Greater than 10.5% * Line 28
32 Line 29 * 50%
33 Line 30 * 75%
34 Line 31 * 90%
35 Line 32 + Line 33 + Line 34
36 Federal rate 21.0%, NYS 7.25%
37 Line 35 / (1- Line 36)
38 Carrying Costs at the Pre-Tax Weighted Cost of Capital on the Deferral Balance Net of Deferred Taxes
39 Line 37 + Line 38
40 Prior Year Line 40 + Line 39
46 Line 30 * 25% * 50%
47 Line 31 * 10% * 50%
48 Line 46 + Line 47

APPENDIX 5

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Case 24-E-0322 & 24-G-0323
Forecast Balances of Electric Rate Base Regulatory Assets & Liabilities
For the Rate Year Ending March 31, 2026
($000's)

Activity	Description	Avg Bal HYE 12/31/2023	Actual Balance at 12/31/2023	Forecast Balance at 3/31/2025	Mechanism Ongoing/ Discontinued/ Proposed	
Regulatory Assets & Liabilities with Proposed Surcharge with No Interest EXCLUDED from Rate Base						
U1823102	CES Def Supply	$ 1,952	$ 9,482	$ 9,482	Ongoing	None
U1823253	Pension Exp Deferred	(60,685)	(60,957)	(62,490)	Ongoing	None
U1823273	CES Financ Backstop	28	79	79	Ongoing	Yes - Other Customer Capital Rate
U1823291	Leg Trans Charge	1,512	-	-	Ongoing	None
U1823292	Elec Supp Rec Mech	10,276	5,863	5,863	Ongoing	None
U2540102	CES Def Supply	(2,926)	-	-	Ongoing	None
U2540292	Elec Sup Rec Mech	(773)	-	-	Ongoing	None
U2540579	Oswego PPA Reg Liab	(1,746)	(1,788)	(1,788)	Ongoing	None
U2540584	OPEB Exp Defrd-El	(193,875)	(227,741)	(296,269)	Ongoing	None
U2540591	Legacy Trans Charge	(470)	(1,008)	(1,008)	Ongoing	None
U2540779	Spier Falls Transm	(997)	(989)	(989)	Ongoing	None
Total of Accounts w/ Recovery but NOT in Rate Base		$ (247,704)	$ (277,059)	$ (347,120)		
Regulatory Assets & Liabilities with Proposed Surcharge with Interest EXCLUDED in Rate Base						
U1823006	Storm Fund - Deficit	$ 545,401	$ 386,983	$ 467,031	Ongoing	Yes - Pre-Tax WACC
U1823012	Revenue Decoupling	549	-	-	Ongoing	None
U1823141	AMI Imp Deferral E	1,002	1,002	1,002	Ongoing	Yes - Pre-Tax WACC
U1823174	RDM Elec Non-Current	6,192	10,556	6,496	Ongoing	Yes - Pre-Tax WACC
U1823175	EVMR Co. Owned Costs	164	256	256	Ongoing	Yes - Pre-Tax WACC
U1823176	EVMR Cust Owned/Othr	17,753	23,812	43,047	Ongoing	Yes - Pre-Tax WACC
U1823177	EVMR Impl. Costs	1,965	2,127	2,867	Ongoing	Yes - Pre-Tax WACC
U1823189	Consultant DEI Elec	10	46	46	Ongoing	Yes - Pre-Tax WACC
U1823192	Def Sum 10-E-0050	905	905	905	Discontinued	Yes - Pre-Tax WACC
U1823243	Resid EV Mngd Chg	344	1,058	1,058	Ongoing	Yes - Pre-Tax WACC
U1823294	Arrears Ph1-Electric	25,237	21,027	9,854	Ongoing	Yes - Pre-Tax WACC
U1823296	Arrears Ph2-Electric	45,469	49,079	40,829	Ongoing	Yes - Pre-Tax WACC
U1823311	REV Demons Recov-Cap	196	196	196	Ongoing	Yes - Pre-Tax WACC
U1823312	REV Demons Recov-OAn	5,684	5,850	5,850	Ongoing	Yes - Pre-Tax WACC
U1823323	Def Comm CC Elec	17,188	-	34,240	Ongoing	Yes - Pre-Tax WACC
U1823364	Minor Storms	24,268	26,454	37,165	Ongoing	Yes - Pre-Tax WACC
U1823367	Inc. Tax Repair-Elec	19,798	19,798	19,798	Ongoing	Yes - Pre-Tax WACC
U1823386	Reconnect Fees	12	12	12	Ongoing	None
U1823538	Enh SBC Progr ELEC	12,700	12,700	12,700	Discontinued	Yes - Other Customer Capital Rate
U1823574	Vegetation Mgmt Def	4,640	4,640	4,640	Discontinued	Yes - Pre-Tax WACC
U1823601	Dunkirk Settl Def	16,366	16,366	16,366	Discontinued	Yes - Pre-Tax WACC
U1823610	Demand Response Prog	366	3,090	3,090	Ongoing	Yes - Customer Deposit Rate
U1823611	LED Facil Charge Def	108	108	108	Discontinued	Yes - Pre-Tax WACC
U1823612	LED Lost Revenue Def	78	78	78	Discontinued	Yes - Pre-Tax WACC
U1823613	LED COR Deferral	176	176	176	Discontinued	Yes - Pre-Tax WACC
U1823614	Decor LED-Facil Chrg	9	9	9	Ongoing	Yes - Pre-Tax WACC
U1823615	Decor LED-SL RDM Rec	1	1	1	Ongoing	Yes - Pre-Tax WACC
U1823652	LEDCap Inv Trk-Elec	550	550	550	Ongoing	Yes - Pre-Tax WACC
U1823656	Earnings Adj Mech-El	10,528	5,897	5,897	Ongoing	Yes - Pre-Tax WACC
U1823701	ExogenousEvent Def-E	6,259	96	96	Ongoing	Yes - Pre-Tax WACC
U1823768	Positive Rev Incent	1,293	1,293	1,293	Ongoing	CCs at Pre Tax WACC
U1823797	Resid. EV Charging	91	123	123	Ongoing	Yes - Pre-Tax WACC
C2540217	EnviroRecoveries	(70)	-	-	Ongoing	None
U2540075	Temp Assessmnt 18-A	(1,195)	(1,195)	(1,195)	Discontinued	Yes - Pre-Tax WACC
U2540081	EV DCFC Inc-Interest	(2,651)	(3,010)	(3,910)	Ongoing	Yes - Pre-Tax WACC
U2540106	Exc ResvTax Elec	(25,478)	(25,478)	(25,478)	Discontinued	Yes - Pre-Tax WACC
U2540154	E-SFA Program Cost	(20)	(141)	(141)	Ongoing	Yes - Pre-Tax WACC
U2540161	EE Surcharge-Elec	(30,154)	(30,731)	(32,385)	Discontinued	Yes - Other Customer Capital Rate
U2540170	OBR EE Fund Oblig	(735)	(470)	(116)	Ongoing	Yes - Pre-Tax WACC
U2540178	VM Tx Line Lease	(772)	(1,158)	(2,122)	Ongoing	Yes - Pre-Tax WACC
U2540195	RDM-Electric	(10,897)	(1,251)	(1,251)	Ongoing	Yes - Customer Deposit Rate
U2540260	Gen Stranded Cst Adj	(6,449)	(6,734)	(6,734)	Ongoing	Yes - Pre-Tax WACC
U2540314	Excess Storm Reserve	(186,255)	-	-	Ongoing	Yes - Pre-Tax WACC
U2540340	REV Dem-DG Inter Def	(1,599)	(1,650)	(1,650)	Ongoing	Yes - Pre-Tax WACC
U2540349	IEDR Surcharge	(596)	(1)	(1)	Ongoing	Yes - Other Customer Capital Rate
U2540352	Membership Dues Elec	(930)	(1,168)	(1,767)	Ongoing	Yes - Pre-Tax WACC
U2540361	AMI-OAndM Elec	(6,040)	(6,171)	(6,171)	Ongoing	Yes - Pre-Tax WACC
U2540362	NE:NY-LMI	(655)	(1,235)	(1,875)	Ongoing	Yes - Other Customer Capital Rate
U2540363	NE:NY-EEAndHeat Pump	(58,666)	(72,552)	(127,537)	Ongoing	Yes - Other Customer Capital Rate
U2540370	ETIP Cumulative Elec	(314)	(320)	(320)	Discontinued	Yes - Other Customer Capital Rate
U2540380	CDG Net Credit	(821)	(1,280)	(2,238)	Ongoing	Yes - Pre-Tax WACC
U2540409	MW Merchant Func Adj	(6,286)	(6,286)	(6,286)	Ongoing	Yes - Pre-Tax WACC
U2540493	Def Chrg 10-E-0050	(79,564)	(59,620)	(85,420)	Ongoing	Yes - Pre-Tax WACC
U2540513	NIMO-El CUSTOMER Srv	(4,230)	(4,403)	(4,403)	Ongoing	Yes - Pre-Tax WACC
U2540521	Sub-Trans Footer	(13,573)	(13,573)	(13,573)	Discontinued	Yes - Other Customer Capital Rate
U2540536	NIMO-Mrcht Func Chrg	(726)	(77)	(77)	Ongoing	Yes - Pre-Tax WACC
U2540541	NIMO-Trnsm Rev AdjCl	(326,541)	(404,714)	(404,714)	Ongoing	Yes - Pre-Tax WACC
U2540548	Economic Development	(22,270)	(22,571)	(23,053)	Ongoing	Yes - Pre-Tax WACC
U2540585	Low Inc Allow Disc	(23,987)	(16,461)	2,916	Ongoing	Yes - Pre-Tax WACC
U2540586	SIR Expd Dfrd Elec	(70,930)	(74,760)	(76,638)	Ongoing	Yes - Pre-Tax WACC
U2540599	DunkirkII Def-Excess	(1,405)	(1,436)	(1,436)	Discontinued	Yes - Customer Deposit Rate
U2540610	Demand Response Prog	(254)	-	-	Ongoing	Yes - Customer Deposit Rate
U2540616	Self-Direct Elec	(231)	(231)	(231)	Ongoing	Yes - Other Customer Capital Rate

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Case 24-E-0322 & 24-G-0323
Forecast Balances of Electric Rate Base Regulatory Assets & Liabilities
For the Rate Year Ending March 31, 2026
($000's)

Activity	Description	Avg Bal HYE 12/31/2023	Actual Balance at 12/31/2023	Forecast Balance at 3/31/2025	Mechanism Ongoing/ Discontinued/ Proposed	
U2540650	Rate PlanStlm Cr ele	(26,280)	(26,280)	(26,280)	Ongoing	Yes - Pre-Tax WACC
U2540654	Walk-in Pymt Fee-ele	(1,334)	(1,334)	(1,334)	Ongoing	Yes - Pre-Tax WACC
U2540657	Veget Mgmt Cost-Elec	(15,244)	(15,511)	(15,511)	Ongoing	Yes - Pre-Tax WACC
U2540659	ServRent And GBE-Ele	(4,076)	(4,076)	(4,076)	Ongoing	Yes - Pre-Tax WACC
U2540660	Pltfm SrvcRev Sharng	(887)	(954)	(954)	Ongoing	Yes - Pre-Tax WACC
U2540661	NUPD Tracker-Elec	(4,162)	(2,863)	(2,863)	Ongoing	Yes - Pre-Tax WACC
U2540663	LTD TrueUp-Elec	(1,315)	(1,315)	(1,315)	Discontinued	Yes - Pre-Tax WACC
U2540705	Economic Develop Gra	(2,946)	(3,362)	40	Ongoing	Yes - Pre-Tax WACC
U2540709	Property Tax Exp Def	(56,251)	(79,989)	(145,747)	Ongoing	Yes - Pre-Tax WACC
U2540711	Variable Pay Deferra	(2,436)	(2,436)	(2,436)	Ongoing	Yes - Pre-Tax WACC
U2540723	RatePlan DefCred Ele	(79,882)	(44,479)	(3,680)	Ongoing	Yes - Pre-Tax WACC
U2540725	Agg Fee Def-Elect	(43)	(54)	(54)	Ongoing	None
U2540737	CEF Def-Elec	(218,239)	(207,208)	(207,208)	Ongoing	Yes - Other Customer Capital Rate
U2540781	CEF Interest-Elec	(38,408)	(43,343)	(55,773)	Ongoing	Yes - Other Customer Capital Rate
U2540782	EEPS Interest-Elec	(4,075)	(3,910)	(3,456)	Discontinued	Yes - Other Customer Capital Rate
U2540789	EE SBC interest	(2,861)	(3,176)	(4,013)	Discontinued	Yes - Other Customer Capital Rate
U2540796	EV DCFC Incent Prog	(10,059)	(10,038)	(10,038)	Ongoing	Yes - Pre-Tax WACC
Total of Accounts w/ Recovery but NOT in Rate Base		$ (587,493)	$ (614,720)	$ (596,725)		
Other Regulatory Assets & Liabilities Excluded from Rate Base						
C1823043	AST Retire Oblig Reg	$ (71)	$ (71)	$ (71)	Ongoing	None
U1823117	2020 Rate Case Exp E	133	-	-	Ongoing	None
C1823158	FAS158-Pension	138,724	140,215	135,294	Ongoing	None
C1823159	FAS158-OPEB	66,073	88,314	142,517	Ongoing	None
U1823005	Envir SIR Res Offset	336,623	340,912	340,912	Ongoing	None
U1823005O	Environmental Reserve - Offset	(336,651)	(340,915)	(340,915)	Ongoing	None
U1823043	Asset Ret Obligation	6,117	6,005	6,005	Ongoing	None
U1823070	Gas Futures-Supply	(1,440)	(1,440)	(1,440)	Ongoing	None
U1823071	Elec Swaps-Supply	43,986	96,881	96,881	Ongoing	None
U1823089	Commod Timing Impact	10,551	6,012	6,012	Ongoing	None
U1823158	FAS158-Pension	(93,283)	(96,105)	(96,105)	Ongoing	None
U1823159	FAS158-OPEB	(447,290)	(449,836)	(449,836)	Ongoing	None
U1823198	VDER Value Stack Def	12,250	20,492	20,492	Ongoing	None
U1823395	Energy Storage	87	89	89	Ongoing	Yes - Pre-Tax WACC
U2540089	Commod Timing Impact	(240)	-	-	Ongoing	None
U2540117	2020 Rate Case Exp E	(5)	(112)	(350)	Ongoing	None
U2540151	Energy Hwy Land Leas	(34,547)	(35,365)	(37,416)	Ongoing	Yes - Pre-Tax WACC
U2540152	Enrgy Hwy Asset Sale	(21,935)	(22,555)	(23,994)	Ongoing	Yes - Pre-Tax WACC
U2540153	Energy Hwy Savings	(1,067)	(1,410)	(2,270)	Ongoing	Yes - Pre-Tax WACC
U2540180	Enrgy Hwy Lease SegB	(41,669)	(42,655)	(45,128)	Ongoing	Yes - Pre-Tax WACC
U2540181	Enrgy Hwy Sales SegB	(6,631)	(6,858)	(7,330)	Ongoing	Yes - Pre-Tax WACC
U2540182	Energy Hwy Saving B	(197)	(282)	(435)	Ongoing	Yes - Pre-Tax WACC
U2540198	VDER Value Stack Def	(483)	-	-	Ongoing	None
U2540569	Gas Futures-Gas Sply	38	38	38	Ongoing	None
U2540571	Elec Swaps-Elec Sply	(90,205)	(54,755)	(54,755)	Ongoing	None
U2540707	Rate Case Exp (E)	(768)	(768)	(768)	Discontinued	None
NEWDEF1	10 Year Deferral Balance Amortization	-	-	-	Proposed	None
NEWDEF4	NWA Pine Grove Incentive Amortization	-	-	1,968	Proposed	None
NEWDEF5	P&O EBCAP Adjustment	-	-	-	Proposed	None
Total of Other Reg. Assets Excluded from Rate Base		$ (461,902)	$ (354,169)	$ (310,604)		
Other Regulatory Assets & Liabilities Included in Rate Base						
U1823204	Exc AFDC-Elec Plant	$ 1	$ -	$ -	Discontinued	None
U1823214	Excs AFUDC-Elec Plnt	292	282	257	Discontinued	None
C1823251	Mergr Emp Sepn costs	0	0	0	Discontinued	None
U1823299	2024 Rate Case Exp E	1	27	1,757	Ongoing	None
U2540095	RPS Progm Cost Def	(17,623)	(17,623)	(17,623)	Discontinued	None
NEWDEF2	Local 97 Employees Payroll Amortization	-	-	2,191	Proposed	None
NEWDEF3	Local 97C Employees Payroll Amortization	-	-	201	Proposed	None
Subtotal Other Reg. Assets in Rate Base		$ (17,329)	$ (17,314)	$ (13,216)		
Other Assets & Liabilities Included in Rate Base						
C1730000	Unbilled Revenu Elec	$ 139,233	$ 149,254	$ 149,254	Ongoing	None
C1810000	Unamortized Debt Exp	15,419	15,137	18,467	Ongoing	None
U1810990	LT Debt-Reclass	(1,107)	(1,437)	(1,437)	Ongoing	None
C1890000	UnamorLoss ReacqDebt	(9,371)	(9,932)	(10,496)	Ongoing	None
U1810000	Unamortized Debt Exp	3,109	2,584	1,583	Ongoing	None
U1823270	NYPA Hydro Benefit	52	333	333	Ongoing	None
U1823784	Management Audit - E	124	62	(0)	Ongoing	None
C2420180	Cont Liab-TCC-ST-Add	(171,529)	-	-	Ongoing	None
C2423810	Cont Liab-TCC-ST-BB	(27,880)	(223,043)	(223,043)	Ongoing	None
C2423820	Cont Liab-TCC-ST-Add	(29,641)	(237,163)	(237,163)	Ongoing	None
C2423830	Cont Liab-TCC-ST-Amt	38,499	325,018	325,018	Ongoing	None
C2423880	Cont Liab-TCC-ST-OM	125	2,998	2,998	Ongoing	None
C2530180	Cont Liab-TCC-LT-Add	(2,154)	-	-	Ongoing	None
C2530250	NIMO-Nuclear Fuel Di	(185,001)	(189,916)	(203,096)	Ongoing	None
C2533880	Cont Liab-TCC-LT-OM	(125)	(2,998)	(2,998)	Ongoing	None
U2540580	Hydropower Benefit	(183)	-	-	Ongoing	None
Subtotal Other Reg. Liabilities in Rate Base		$ (230,431)	$ (169,104)	$ (180,580)		
Net Reg Assets & Liabilities Included in Rate Base		$ (247,760)	$ (186,418)	$ (193,797)		

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Case 24-E-0322 & 24-G-0323
Forecast Balances of Electric Rate Base Regulatory Assets & Liabilities
For the Rate Year Ending March 31, 2026
($000's)

Activity	Description	Avg Bal HYE 12/31/2023	Actual Balance at 12/31/2023	Forecast Balance at 3/31/2025		Mechanism Ongoing/ Discontinued/ Proposed	
New Regulatory Deferrals Added Post Initial Filing Period				Actual Balance at 12/31/2024			
Regulatory Assets & Liabilities with Proposed Surcharge with No Interest EXCLUDED from Rate Base							
U1823373	Pension Settle Loss			3,494		Ongoing	None
U2540373	Pension Settle Gain			(63,029)		Ongoing	None
Total of Accounts w/ Recovery but NOT in Rate Base		$ -	$ -	$ (59,535)			
Regulatory Assets & Liabilities with Proposed Surcharge with Interest EXCLUDED in Rate Base							
U1823187	EV Commercial Rebate			423		Ongoing	Yes - Pre-Tax WACC
U1823234	Merch Functn Charge			28		Ongoing	Yes - Pre-Tax WACC
U1823271	Smart Path Connect			43,155		Ongoing	None
U2540372	CES Backstop-Int			(45)		Ongoing	Yes - Other Customer Capital Rate
Total of Accounts w/ Recovery but NOT in Rate Base		$ -	$ -	$ 43,560	#		
					#		

* - The accounts identified as "Discontinued" will be discontinued as of the Effective Date. The discontinuance of these accounts is not intended to preclude the Company from returning to or recovering from customers the balances as of March 31, 2025 plus any applicable carrying charges.

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Case 24-E-0322 & 24-G-0323
Electric Rate Base Regulatory Assets & Liabilities
For the Rate Year Ending March 31, 2026
Proposed Deferrals
($000's)

Proposed Deferrals	**Reference**
Electric Uncollectible Expense Mechanism	Appendix 5 Schedule 13
The Rate Adjustment Mechanism ("RAM")	JP Section IV.3.12
Management Audit Expense	JP Section IV.11.2.3
NPA Implementation Contractor	JP Section IV.11.2.4

Deferrals to be Established	**Amount (in millions)**
10 Year Deferral Balance Amortization - JP Section IV.2.1.2	$ 186,702
Pine Grove Non-Wires Alternatives Amortization - JP Section IV.6.6	1,968
Local 97 Employees Payroll Amortization	4,141
Local 97C Employees Payroll Amortization	268
Pension & OPEB Earnings Base/Capitalization ("EB/CAP") Adjustment - JP Section IV.11.1.1	28,484

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Case 24-E-0322 & 24-G-0323
Net Deferrals subject to Amortization
Electric
(000's)

Deferral Category	GL Account	GL Account Name	Balance at DEC-23
Storm Restoration Costs	U1823006	Storm Fund - Deficit	386.983
	U1823364	Minor Storms	26.454
		Storm Restoration Costs Total	413.437
Site Investigation and Remediation Expense	U2540586	SIR Expd Dfrd Elec	(74.760)
Electric Community Carrying Charges	U2540493	Def Chrg 10-E-0050	(50.643)
Property Tax	U2540709	Property Tax Exp Def	(79.989)
Rate Plan Settlement Credits	U2540650	Rate PlanStlm Cr ele	(26.280)
Income Tax Repair Adjustment	U1823367	Inc. Tax Repair-Elec	19.798
Dunkirk and Other Reliability Support Services Costs	U1823601	Dunkirk Settl Def	16.366
Vegetation Management Deferral	U1823574	Vegetation Mgmt Def	4.640
Vegetation Management Program Costs	U2540657	Veget Mgmt Cost-Elec	(15.511)
Customer Service Penalties	U2540513	NIMO-El CUSTOMER Srv	(4.403)
GBE & IS Service Company Rents Reconciliation	U2540659	ServRent And GBE-Ele	(4.076)
Generation Stranded Cost Adjustment	U2540260	Gen Stranded Cst Adj	(6.734)
Aggregation Fee - Electric	U2540725	Agg Fee Def-Elect	(0.054)
CDG Net Credit	U2540380	CDG Net Credit	(1.280)
Consultant DEI	U1823189	Consultant DEI Elec	0.046
Deferral Summary – Case 10-E–0050	U1823192	Def Sum 10-E-0050	0.905
Expanded Solar For All (ESFA)	U2540154	E-SFA Program Cost	(0.141)
Temporary Assessment – 18A	U2540075	Temp Assessmnt 18-A	(1.195)
Variable Pay	U2540711	Variable Pay Deferra	(2.436)
Volney Marcy Transmission Line Lease	U2540178	VM Tx Line Lease	(1.158)
Walk-In Payment Transaction Fees	U2540654	Walk-in Pymt Fee-ele	(1.334)
Long Term Debt True Up - Case 17-E-0238	U2540663	LTD TrueUp-Elec	(1.315)
Membership Dues	U2540352	Membership Dues Elec	(1.168)
NUPD Capital Tracker – Case 17-E-0238	U2540661	NUPD Tracker-Elec	(2.863)
Platform Service Revenue Sharing	U2540660	Pltfm SrvcRev Sharng	(0.954)
Positive Revenue Incentive	U1823768	Positive Rev Incent	1.293
Reconnect Fees	U1823386	Reconnect Fees	0.012
LED Street Lighting Conversion Program	U1823611	LED Facil Charge Def	0.108
	U1823612	LED Lost Revenue Def	0.078
	U1823613	LED COR Deferral	0.176
	U1823614	Decor LED-Facil Chrg	0.009
	U1823615	Decor LED-SL RDM Rec	0.001
	U1823652	LEDCap Inv Trk-Elec	0.550
		LED Street Lighting Conversion Program Total	0.922
Residential EV Charging	U1823243	Resid EV Mngd Chg	1.058
	U1823797	Resid. EV Charging	0.123
		Residential EV Charging Total	1.181
REV Demonstration Project Costs	U1823311	REV Demons Recov-Cap	0.196
	U1823312	REV Demons Recov-OAn	5.850
	U2540340	REV Dem-DG Inter Def	(1.650)
		REV Demonstration Project Costs Total	4.396
		Total Net Deferrals subject to Amortization	186.702
		Annual Amortization recovery over 10 years	18.670

Niagara Mohawk Power Corporation (d/b/a National Grid)
NY PSC Case 24-E-0322 & 24-G-0323
Example of Carrying Charges on Deferrals
($000's)

ELECTRIC EXAMPLE

	(a)	(b)	(c)	(d)	(e)
Month	**Beginning Balance**	**Spending in Excess of Threshold**	**Interest Rate**	**Interest**	**Ending Balance**
			7.66%	Apr-25	
			8.54%	May-25 - Mar-26	
Apr-25	-	(5,000)	0.64%	(12)	(5,000)
May-25	(5,000)	(3,750)	0.71%	(36)	(8,750)
Jun-25	(8,750)	(6,000)	0.71%	(61)	(14,750)
Jul-25	(14,750)	(4,000)	0.71%	(87)	(18,750)
Aug-25	(18,750)	(3,500)	0.71%	(107)	(22,250)
Sep-25	(22,250)	(2,750)	0.71%	(123)	(25,000)
Oct-25	(25,000)	1,500	0.71%	(126)	(23,500)
Nov-25	(23,500)	4,500	0.71%	(111)	(19,000)
Dec-26	(19,000)	4,500	0.71%	(87)	(14,500)
Jan-26	(14,500)	3,500	0.71%	(66)	(11,000)
Feb-26	(11,000)	3,000	0.71%	(50)	(8,000)
Mar-26	(8,000)	1,750	0.71%	(37)	(6,250)
				(904)	

Column Notes:

Column (a)	Prior month Column (e)
Column (b)	Actual monthly deferred spending
Column (c)	Authorized Carrying Charge Rate (Pre-Tax WACC or Other Customer Capital Rate) divided by 12
Column (d)	Column (c) times (Column (a) + Column (b) / 2) * 73.2725%
Column (e)	Column (a) + Column (b) - NOTE interest will be booked it a separate deferral account with interest

Note: This example calculation is for a deferral that carrying charges can be calculated monthly. Some carrying charges will be applied on an annual basis and would use the annual carrying charge rate.

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Pension and OPEB Expense
Illustrative Example
($000's)

PENSION EXAMPLE

		Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028
		Electric	Electric	Electric
1	Actual Expense	$ 7,000	$ (11,000)	$ (14,500)
2	Rate Allowance	$ (2,582)	$ (612)	$ 603
3	Amount Deferred to (from) customers	$ (9,582)	$ 10,388	$ 15,103

Rate Year 1 Rate Allowance Calculation

4	Rate Year 3 at Current Rates	(14,092)
5	1-Month to Reflect April 2025	(1,174)
6	Rate Year 1 Allowance at New Rates	(1,535)
7	11-Months of Rate Year 1 Allowance at New Rates	(1,408)
8	Total Rate Year 1 Threshold	(2,582)

Notes (by line number)

1 Input Actual costs
Forecasted Rate Year expense. See Page 2 of 2, Line 4. See Joint Proposal Section 11.1.1.
2 Rate Year 1 reflects 1 month of RY3 in Case 20-E-3080 & 20-G-0381 and 11 months of the current rate plan. Rate Years 2 and 3 of the current rate plan are unaffected.
3 Line 2 less Line 1
4 Rate Year 3 as included in Cases 20-E-0380 & 20-G-0381
5 Line 4 divided by 12 months to reflect 1 month at Rate Year 3 to represent April 2025
6 Rate Year 1 Allowance in Cases 24-E-0322 & 24-G-0323
7 Line 6 divided by 12 multiplied by 11 to get 11 month rate allowance
8 Line 5 plus Line 7 to reflect Rate Year 1 Threshold

OPEB EXAMPLE

		Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028
		Electric	Electric	Electric
9	Actual Expense	$ 7,000	$ 5,000	$ (24,000)
10	Rate Allowance	$ (25,159)	$ (27,834)	$ (21,043)
11	Amount Deferred to (from) customers	$ (32,159)	$ (32,834)	$ 2,957

12	Rate Year 3 at Current Rates	(3,192)
13	1-Month to Reflect April 2025	(266)
14	Rate Year 1 Allowance at New Rates	(27,156)
15	11-Months of Rate Year 1 Allowance at New Rates	(24,893)
16	Total Rate Year 1 Threshold	(25,159)

Notes (by line number)

9 Input Actual costs
Forecasted Rate Year expense. See Page 2 of 2, Line 8. See Joint Proposal Section 11.1.1.
10 Rate Year 1 reflects 1 month of RY3 in Case 20-E-3080 & 20-G-0381 and 11 months of the current rate plan. Rate Years 2 and 3 of the current rate plan are unaffected.
11 Line 5 less Line 4
12 Rate Year 3 as included in Cases 20-E-0380 & 20-G-0381
13 Line 12 divided by 12 months to reflect 1 month at Rate Year 3 to represent April 2025
14 Rate Year 1 Allowance in Cases 24-E-0322 & 24-G-0323
15 Line 14 divided by 12 multiplied by 11 to get 11 month rate allowance
16 Line 13 plus Line 15 to reflect Rate Year 1 Threshold

Niagara Mohawk Power Corporation d/b/a National Grid
Pension & OPEB Expense
Final Settlement
For the Rate Years Ending March 31, 2026, March 31, 2027, and March 31, 2028
($000's)

		Rate Year Ending March 31, 2026			Rate Year Ending March 31, 2027			Rate Year Ending March 31, 2028		
		Total	Electric	Gas	Total	Electric	Gas	Total	Electric	Gas
	Pension									
1	Forecasted Actuarial Expense	(1,864.0)	(1,566.0)	(298.0)	(855.0)	(718.0)	(137.0)	663.0	557.0	106.0
2	Incremental Staff	-	-	-	-	-	-	-	-	-
3	OPEX Assoc with CAPEX	30.5	30.5	-	105.8	105.8	-	46.2	46.2	-
4	Total	(1,833.5)	(1,535.5)	(298.0)	(749.2)	(612.2)	(137.0)	709.2	603.2	106.0

		Rate Year Ending March 31, 2026			Rate Year Ending March 31, 2027			Rate Year Ending March 31, 2028		
		Total	Electric	Gas	Total	Electric	Gas	Total	Electric	Gas
	OPEB									
5	Forecasted Actuarial Expense	(32,348.0)	(27,172.0)	(5,176.0)	(33,195.0)	(27,884.0)	(5,311.0)	(25,079.0)	(21,066.0)	(4,013.0)
6	Incremental Staff	-	-	-	-	-	-	-	-	-
7	OPEX Assoc with CAPEX	16.3	16.3	-	50.5	50.5	-	22.7	22.7	-
8	Total	(32,331.7)	(27,155.7)	(5,176.0)	(33,144.5)	(27,833.5)	(5,311.0)	(25,056.3)	(21,043.3)	(4,013.0)

Notes (by line number)

1 Exhibit_____(RRP-3), Schedule 16
2 Exhibit_____(RRP-3), Schedule 41
3 Exhibit_____(RRP-3), Schedule 43
4 Sum of Lines 1 through 3
5 Exhibit_____(RRP-3), Schedule 16
6 Exhibit_____(RRP-3), Schedule 41
7 Exhibit_____(RRP-3), Schedule 43
8 Sum of Lines 5 through 7

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Low Income Energy Affordability Program - Electric
Illustrative Example
(Whole Dollars)

EXAMPLE

		Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028	Post Rate Year 3
1	Incremental Low Income Discount	$ 27,106,590	$ 51,519,534	$ 58,267,760	$ 53,237,563
2	Amount reflected in Revenue Requirement	$ 34,668,002	$ 36,055,918	$ 36,055,918	$ 36,055,918
3	Total Rate Allowance	$ 61,774,592	$ 87,575,452	$ 94,323,678	$ 89,293,481
4	Actual Expense - Illustrative Example	$ 60,000,000	$ 87,500,000	$ 96,000,000	$ 90,000,000
5	Amount Deferred to (from) customers	$ (1,774,592)	$ (75,452)	$ 1,676,322	$ 706,519

Rate Year 1 Threshold Calculation

6	Rate Year 3 at Current Rates	$ 19,400,931
7	1-Month to Reflect Stayout for April 2025	1,616,744
8	Rate Year 1 Allowance at New Rates	36,055,918
9	11-Months of Rate Year 1 Allowance at New Rates	33,051,258
10	Total Rate Year 1 Threshold	$ 34,668,002

Notes

1 Incremental Low Income Discount included in Rate Design, Appendix 2, Schedules 3B (RY1), 3D (RY2), 3E (RY3), 3F (Post-RY3)
2 Rate Year 1 is Line 10. Rate Years 2 and 3 of current rate plan are unaffected.
3 Line 1 plus Line 2 - Total Rate Allowance
4 Illustrative example of actual expense incurred
5 Line 4 less Line 3
6 Rate Year 3 as included in Cases 20-E-0380 & 20-G-0381
7 Line 6 divided by 12 months to reflect 1 month at Rate Year 3 to represent April 2025
8 Rate Year 1 Allowance in 24-E-0322 & 24-G-0323
9 Line 8 divided by 12 multiplied by 11 to get 11 month rate allowance
10 Line 7 plus Line 9 to reflect Rate Year 1 Threshold

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Electric Economic Development Discount Programs
($000's)

ELECTRIC EXAMPLE

		Electric Rate Year One	Electric Rate Year Two	Electric Rate Year Three
1	Actual Discounts Provided	$ 1,100	$ 1,400	$ 4,850
2	Amount of Discounts in Rate Allowance:			
3	Excelsior Job Programs (EJP) Discount	959	1,561	4,802
4	Total EJP Discounts	$ 959	$ 1,561	$ 4,802
5	Amount Deferred to customers / (due from customers)	$ (141)	$ 161	$ (48)

Notes (by line number)

1 Joint Proposal Reference Section IV.11.1.3
3 Forecasted EJP Rate Year Discounts. See Page 2 of 2, Line 1
4 Line 3
5 Line 4 less Line 1

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Electric Economic Development Discount Programs
Whole Dollars

ELECTRIC

Lines		Rate Year 2026	Rate Year 2027	Rate Year 2028
	Annual Discounts			
1	Excelsior Job Program (EJP) Discount	$959,000	$1,561,000	$4,802,200
2	Total EJP Discounts - Annual	$959,000	$1,561,000	$4,802,200
	Monthly Discount Target			
3	Excelsior Job Program (EJP) Discount	$79,917	$130,083	$400,183
4	Total EJP Discounts - Monthly	$79,917	$130,083	$400,183

Line 1: Forecasted EJP discounts
Line 2: Line 1
Line 3: Line 1 / 12 Months
Line 4: Line 3 / 12 Months

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Case 24-E-0322 & 24-G-0323
Deferral of Electric Economic Development Grant Program
($000's)

ELECTRIC EXAMPLE 1

		Electric Rate Year One	Electric Rate Year Two	Electric Rate Year Three
1	Actual Expense	$ 12,000	$ 10,000	$ 11,500
2	Rate Allowance	$ 11,000	$ 11,000	$ 11,000
3	Difference	$ (1,000)	$ 1,000	$ (500)
4	3 Year Cumulative Actuals	$ 33,500		
5	3 Year Cumulative Rate Allowance	$ 33,000		
6	Difference - underspend / (overspend)	$ (500)		
7	**Deferral Amount**	**$ -**		

ELECTRIC EXAMPLE 2

		Electric Rate Year One	Electric Rate Year Two	Electric Rate Year Three
1	Actual Expense	$ 10,500	$ 11,200	$ 11,200
2	Rate Allowance	$ 11,000	$ 11,000	$ 11,000
3	Difference	$ 500	$ (200)	$ (200)
4	3 Year Cumulative Actuals	$ 32,900		
5	3 Year Cumulative Rate Allowance	$ 33,000		
6	Difference - underspend / (overspend)	$ 100		
7	**Deferral Amount**	**$ 100**		

Notes (by line number)

1 Inputs - Actual Costs
2 Per Joint Proposal Section IV.11.1.4
3 Line 2 less Line 1
4 Sum Line 1 for Rate Years 1-3
5 Sum Line 2 for Rate Years 1-3
6 Line 5 less Line 4
7 If cumulative actual costs for Rate Years 1-3 are less than cumulative rate allowances for same period, then Deferral Credit to Customer will be equal to the cumulative amount underspent. If actual costs exceed cumulative rate allowance for Rate Years 1-3, there will be no Deferral.

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
Electric Net Utility Plant and Depreciation Expense Reconciliation Targets and Example Reconciliation
($000's)

Rate Year Ending March 31, 2026

	Total Electric Revenue Requirement Target	Total Electric Plant in Service (a)	Non-Interest Bearing CWIP (b)	Reserve for Depreciation (c)	Electric Net Utility Plant in Service (d)	Electric Depreciation Expense (e)
Forecast included in Joint Proposal Revenue Requirement		$ 14,530,978	$ 217,568	$ (3,654,170)	$ 11,094,376	$ 397,507
Pre-Tax WACC					8.54%	
Unadjusted Total Revenue Requirement Target	$ 1,344,633				$ 947,126	$ 397,507
Adjustment for 11-months Rates *	$ (22,166)				$ (16,837)	$ (5,329)
Total Revenue Requirement Target	$ 1,322,467				$ 930,289	$ 392,178
Example Actual Results		$ 14,500,000	$ 195,000	$ (3,500,000)	$ 11,195,000	$ 350,000
Pre-Tax WACC					8.54%	
Total Revenue Requirement Actuals	$ 1,305,716				$ 955,716	$ 350,000
Actuals higher/(lower) than Target	$ (16,750)					

Rate Year Ending March 31, 2027

	Total Electric Revenue Requirement Target	Total Electric Plant in Service (a)	Non-Interest Bearing CWIP (b)	Reserve for Depreciation (c)	Electric Net Utility Plant in Service (d)	Electric Depreciation Expense (e)
Forecast included in Joint Proposal Revenue Requirement		$ 15,529,302	$ 265,346	$ (3,755,220)	$ 12,039,428	$ 425,408
Pre-Tax WACC					8.61%	
Total Revenue Requirement Target	$ 1,461,641				$ 1,036,233	$ 425,408
Example Actual Results		$ 15,900,000	$ 275,000	$ (4,000,000)	$ 12,175,000	$ 450,000
Pre-Tax WACC					8.61%	
Total Revenue Requirement Actuals	$ 1,497,901				$ 1,047,901	$ 450,000
Actuals higher/(lower) than Target	$ 36,260					

Rate Year Ending March 31, 2028

	Total Electric Revenue Requirement Target	Total Electric Plant in Service (a)	Non-Interest Bearing CWIP (b)	Reserve for Depreciation (c)	Electric Net Utility Plant in Service (d)	Electric Depreciation Expense (e)
Forecast included in Joint Proposal Revenue Requirement		$ 16,575,417	$ 315,156	$ (3,862,270)	$ 13,028,303	$ 451,464
Pre-Tax WACC					8.70%	
Total Revenue Requirement Target	$ 1,584,991				$ 1,133,528	$ 451,464
Example Actual Results		$ 16,500,000	$ 315,000	$ (3,800,000)	$ 13,015,000	$ 450,000
Pre-Tax WACC					8.70%	
Total Revenue Requirement Actuals	$ 1,582,370				$ 1,132,370	$ 450,000
Actuals higher/(lower) than Target	$ (2,621)					

3 Year Cumulative Revenue Requirement Actuals	$ 4,385,988
3 Year Cumulative Revenue Requirement Target	$ 4,369,099
3 Year Cumulative Actuals higher/(lower) than Target	$ 16,889

Note:

Amounts include allocated portion of common plant
Downward only reconciliation - no amounts due from customers if actuals are higher than target per Joint Proposal Section IV 11.1.11

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
Electric Net Utility Plant and Depreciation Expense Reconciliation
($000's)

Rate Year 1 Ending March 2026 Revenue Requirement Target
Adjustment for Eleven Months of New Rates

	Total	Electric Net Utility Plant in Service	Electric Depreciation Expense
Rate Case 20-E-0380			
Forecast Year Ending March 2025		$ 9,727,582	$ 333,558
Pre-Tax WACC		7.66%	
Year Ending March 2025 Revenue Requirement Target	$ 1,078,637	$ 745,079	$ 333,558
Rate Case 24-E-0322			
Unadjusted Year Ending March 2026 Revenue Requirement Target	$ 1,344,633	$ 947,126	$ 397,507
Adjustment to Revenue Requirment Target			
1-month of Target (Case 20-E-0380)	$ 89,886	$ 62,090	$ 27,796
11-months of Target (Case 24-E-0322)	$ 1,232,580	$ 868,199	$ 364,382
Adjusted Year Ending March 2026 Revenue Requirement Target	$ 1,322,467	$ 930,289	$ 392,178
Adjustment to RY1 Ending March 2026 Revenue Requirement Target	$ (22,166)	$ (16,837)	$ (5,329)

Notes

* Case 20-E-0380 - Joint Proposal Appendix 1, Schedule 8

** Case 20-E-0380 - Depreciation Expense based on 9-months stayout period ending March 2025 and 3-months of RY3 ending June 2024

* Case 20-E-0380 - Amounts include allocated portion of common plant (83% Electric, 17% Gas)

* Case 24-E-0322 - Amounts include allocated portion of common plant (84% Electric, 16% Gas)

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
Non Wire Alternative
Example of Revenue Requirement Impact (Carrying Charge) of NWA Displaced Capital Project
($000s)

Assumptions in Rate Allowance:	Closing Rules (months)	Composite Depreciation Rate
Tran Substations	12	2.63%
Dist Substations	12	2.09%
Tran lines	7	2.27%
Dist lines	6	2.22%
Dist line transformers	1	3.29%
Dist meters	1	0.00%

Example of Displaced Distribution Line Capital Project included in Rate Allowance:

	Capex Forecast
RYE March 31, 2026	$ 500
RYE March 31, 2027	$ 700
RYE March 31, 2028	$ -
	$1,200

Summary of Revenue Requirement Impact (Carrying Charge) of NWA Displaced Capital Project

RYE March 31, 2026	$ 6
RYE March 31, 2027	$ 55
RYE March 31, 2028	$ 119
Total Revenue Requirement Impact (Carrying Charge)	$180

Rate Allowance

RYE March 31, 2026	Electric Cash flow Percentages in Rate Allowance (Note 1) (a)	Capital Expend. Cash flows To Construction Work in Progress (Note 2) (a)	Capital Expend. Closes To Plant In-Service (Note 3) (a)	Plant Balance (b)	Depreciation Expense 2.22% (Note 4) (c)	Accumulated Depreciation Reserve Balance (d)	Net Utility Plant (e) (b) + (d)	Pre - Tax WACC 8.54% (Note 5) (f)	Total Revenue Require-ment (g) (c)+(f))
Mar-2025	7.50%			$ -		$ -	$ -		
Apr-2025	7.36%	$ 37	$ -	$ -	$ -	$ -	$ -	$ -	
May-2025	9.02%	$ 45	$ -	$ -	$ -	$ -	$ -	$ -	
Jun-2025	8.02%	$ 40	$ -	$ -	$ -	$ -	$ -	$ -	
Jul-2025	8.08%	$ 40	$ -	$ -	$ -	$ -	$ -	$ -	
Aug-2025	7.23%	$ 36	$ -	$ -	$ -	$ -	$ -	$ -	
Sep-2025	9.48%	$ 47	$ -	$ -	$ -	$ -	$ -	$ -	
Oct-2025	8.90%	$ 45	$ 37	$ 37	$ -	$ -	$ 37	$ 0	
Nov-2025	8.85%	$ 44	$ 45	$ 82	$ 0	$ (0)	$ 82	$ 1	
Dec-2025	6.34%	$ 32	$ 40	$ 122	$ 0	$ (0)	$ 122	$ 1	
Jan-2026	6.61%	$ 33	$ 40	$ 162	$ 0	$ (0)	$ 162	$ 1	
Feb-2026	12.61%	$ 63	$ 36	$ 199	$ 0	$ (1)	$ 198	$ 1	
Mar-2026	7.50%	$ 38	$ 47	$ 246	$ 0	$ (1)	$ 245	$ 1	
	100.00%	$500	$246	$60	$1	$ (0)	$60	$5	$6

Rate Allowance

RYE March 31, 2027	Electric Cash flow Percentages in Rate Allowance (Note 1) (a)	Capital Expend. Cash flows To Construction Work in Progress (Note 2) (a)	Capital Expend. Closes To Plant In-Service (Note 3) (a)	Plant Balance (b)	Depreciation Expense 2.22% (Note 4) (c)	Accumulated Depreciation Reserve Balance (d)	Net Utility Plant (e) (b) + (d)	Pre - Tax WACC 8.61% (Note 5) (f)	Total Revenue Require-ment (g) (c)+(f))
Mar-2026	7.50%			$ 246		$ (1)	$ 245	$ 1	
Apr-2026	7.36%	$ 52	$ 45	$ 290	$ 0	$ (2)	$ 289	$ 2	
May-2026	9.02%	$ 63	$ 44	$ 335	$ 1	$ (2)	$ 333	$ 2	
Jun-2026	8.02%	$ 56	$ 32	$ 366	$ 1	$ (3)	$ 364	$ 3	
Jul-2026	8.08%	$ 57	$ 33	$ 399	$ 1	$ (3)	$ 396	$ 3	
Aug-2026	7.23%	$ 51	$ 63	$ 462	$ 1	$ (4)	$ 458	$ 3	
Sep-2026	9.48%	$ 66	$ 38	$ 500	$ 1	$ (5)	$ 495	$ 4	
Oct-2026	8.90%	$ 62	$ 52	$ 552	$ 1	$ (6)	$ 546	$ 4	
Nov-2026	8.85%	$ 62	$ 63	$ 615	$ 1	$ (7)	$ 608	$ 4	
Dec-2026	6.34%	$ 44	$ 56	$ 671	$ 1	$ (8)	$ 663	$ 5	
Jan-2027	6.61%	$ 46	$ 57	$ 727	$ 1	$ (9)	$ 718	$ 5	
Feb-2027	12.61%	$ 88	$ 51	$ 778	$ 1	$ (11)	$ 767	$ 6	
Mar-2027	7.50%	$ 53	$ 66	$ 844	$ 1	$ (12)	$ 832	$ 3	
	100.00%	$700	$598	$520	$11	$ (6)	$515	$44	$55

Rate Allowance

RYE March 31, 2028	Electric Cash flow Percentages in Rate Allowance (Note 1) (a)	Capital Expend. Cash flows To Construction Work in Progress (Note 2) (a)	Capital Expend. Closes To Plant In-Service (Note 3) (a)	Plant Balance (b)	Depreciation Expense 2.22% (Note 4) (c)	Accumulated Depreciation Reserve Balance (d)	Net Utility Plant (e) (b) + (d)	Pre - Tax WACC 8.70% (Note 5) (f)	Total Revenue Require-ment (g) (c)+(f))
Mar-2027	7.50%			$ 844		$ (12)	$ 832	$ 3	
Apr-2027	7.36%	$ -	$ 62	$ 907	$ 2	$ (14)	$ 893	$ 6	
May-2027	9.02%	$ -	$ 62	$ 969	$ 2	$ (15)	$ 953	$ 7	
Jun-2027	8.02%	$ -	$ 44	$ 1,013	$ 2	$ (17)	$ 996	$ 7	
Jul-2027	8.08%	$ -	$ 46	$ 1,059	$ 2	$ (19)	$ 1,040	$ 8	
Aug-2027	7.23%	$ -	$ 88	$ 1,147	$ 2	$ (21)	$ 1,126	$ 8	
Sep-2027	9.48%	$ -	$ 53	$ 1,200	$ 2	$ (23)	$ 1,177	$ 9	
Oct-2027	8.90%	$ -	$ -	$ 1,200	$ 2	$ (25)	$ 1,175	$ 9	
Nov-2027	8.85%	$ -	$ -	$ 1,200	$ 2	$ (28)	$ 1,172	$ 9	
Dec-2027	6.34%	$ -	$ -	$ 1,200	$ 2	$ (30)	$ 1,170	$ 8	
Jan-2028	6.61%	$ -	$ -	$ 1,200	$ 2	$ (32)	$ 1,168	$ 8	
Feb-2028	12.61%	$ -	$ -	$ 1,200	$ 2	$ (34)	$ 1,166	$ 8	
Mar-2028	7.50%	$ -	$ -	$ 1,200	$ 2	$ (36)	$ 1,164	$ 4	
	100.00%	$0	$356	$1,110	$24	$ (24)	$1,086	$94	$119

Notes and Assumptions:
1) Monthly cash flow percentages in Rate Allowance based on two year average of 2022 and 2023 percentages
2) Allocate fiscal year total capex forecast based on monthly cash flow percentages
3) Close monthly capital expenditures to plant based on project's associated closing rule utilized in rate allowance
   If displaced project was a transmission major project with a specific in service date utilized in rate allowance, use the specific in service dates on page 3
4) Depreciation is based on the approved composite depreciation rate for the associated project type
5) Utilizes pre-tax WACC by fiscal year per filing at a 9.50% ROE.
6) Rate Year balances will be rolled forward through RYE March 31, 2028, calculating a return on the net plant investment and associated depreciation expense.

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
In-Service Dates
Estimated In Service Dates included in Rate Allowance for Major Projects

T Lines and T Sub Major Projects	In-Service Dates
Inghams/Rotterdam Circuit Rebuild	Dec-2029
Black River - LHH Rebuild	Aug-2029
Smart Path Connect - T Line	Jun-2026
Taylorville - Boonville Rebuild	Dec-2027
Lighthouse Hill - Clay Rebuild	Mar-2027
Boonville - Porter Rebuild	Apr-2029
Lighthouse Hill - S. Oswego Rebuild	Dec-2028
Black River - Taylorville Rebuild	Jan-2029
Mortimer - Pannell 24/25	Mar-2029
SE Batavia - Golah LN119 Rebuild	Nov-2028
Lockport-Batavia 112 T1510 ACR	Apr-2027
Colton - Malone #3 Rebuild	Dec-2027
Lockport-Batavia 108 Rebuild	May-2033
Lockport-Batavia 107 Rebuild	May-2033
Taylorville Sta - BAAH Greenfield	Apr-2029
Coffen Synchronous Condensers	Aug-2027
Boonville Rebuild	Jun-2028
Marshville New Substation	Sep-2027
Katherine St TERM STA 23KV SubT	Feb-2031

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
Deferral of Electric Site Investigation and Remediation (SIR) Expense
($000's)

ELECTRIC EXAMPLE

		Electric Rate Year One	Electric Rate Year Two	Electric Rate Year Three
1	Actual Expense	$ 28,000	$ 22,000	$ 30,000
2	Rate Allowance	$ 17,404	$ 17,357	$ 17,357
3	Amount Deferred to (from) customers	$ (10,596)	$ (4,643)	$ (12,643)

Notes (by line number)

1 Hypothetical Actual Costs

2 Forecasted Rate Year expense. Rate Year 1 reflects 1 month of RY3 in Case 20-E-3080 & 20-G-0381 and 11 months of the current rate plan. Rate Years 2 and 3 of the current rate plan are unaffected. See Joint Proposal Section 11.1.5

3 Line 2 less Line 1

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
General Principles of the SIR Deferrral Mechanism

Established pursuant to the Financial Recovery Agreement (the “FRA”; Clause 16), approved by the Public Service Commission in Opinion No. 89-37(D); first applied in 1990 and continued to date applies to Site Investigation and Remediation (SIR) program sites, including:

- Former manufactured gas plant (MGP) sites
- Other Operating sites (previously designated by NM as "Industrial Waste Sites" and "Corrective Action Sites"; they include service centers, electric substations, and company properties)
- Potentially Responsible Party (PRP) sites (not owned by NM but pose alleged liabilities pursuant to Federal/State Superfund and other NYS Environmental Conservation Law-related regulations)

Allowable costs include:

- Consultant and contractor costs for site investigation and remediation efforts
- SIR activities that develop or implement remediation approaches to reduce the volume, mobility, or toxicity pre-existing contamination (caused or alleged to be caused by past practices or operations)
- Incremental external costs, including insurance premiums and legal costs, incurred to seek recovery from third parties or to otherwise seek to mitigate the cost or liability of the Company associated with the SIR program

Allowable costs shall be offset by:

- Net gains recognized from the sale or transfer to Non-utility Property of NM land and buildings included in rate base or from the sale of stone, gravel, sand, or timber from such land, or
- Any net gains recognized from the leasing of such land or from the sale or lease of mining or drilling rights to such land, and
- Net insurance proceeds and net recoveries from third parties.

Department of Public Service Staff reserves the right to review for ultimate Commission determination the reasonableness of the actual deferred costs, which shall depend, inter alia, on the adequacy of the Company’s efforts to seek contribution for those costs from other responsible parties.

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
Deferral of Electric Property Tax Expense
($000's)

ELECTRIC EXAMPLE

		Electric Rate Year One	Electric Rate Year Two	Electric Rate Year Three
1	Example of Actual Expense	$ 190,000	$ 230,000	$ 230,000
2	Rate Allowance	$ 198,943	$ 200,111	$ 209,391
3	Under/(over) spending	$ 8,943	$ (29,889)	$ (20,609)
4	Customer share of under/(over) spending	90%	90%	90%
5	Amount Deferred to/(from) Customers	$ 8,048	$ (26,900)	$ (18,548)

Notes (by line number)

1. Example of Actual Expense
2. Forecasted Rate Year Expense. Rate Year 1 reflects 1 month of RY3 in Case 20-E-0380 & 20-G-0381 and 11 months of RY1 in new rate plan in Case 24-E-0322 & 24-G-0323. Rate Years 2 and 3 of the current rate plan are unaffected. See Joint Proposal Section 11.1.6.
3. Line 2 less Line 1
4. Deferral for under (over) spending will be based on 90% customer and 10% company basis.
5. Line 3 * Line 4

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
Deferral of Electric Property Tax Expense
($000's)

ELECTRIC EXAMPLE

		Electric Rate Year One
1	Rate Year 3 (Case-20-E-0380)	$ 249,829
2	Rate Year 1 (Case-24-E-0322)	$ 194,317
3	1 Month of Rate Year 3 (Case-20-E-0380)	$ 20,819
4	11 Month of New Rate Year 1 (Case-24-E-0322)	$ 178,123
5	*Calculated New Rate Year 1 Allowance	$ 198,943

* Rate Year 1 reflects 1 month of RY3 in Case 20-E-0380 & 20-G-0381 and 11 months of RY1 in new rate plan in Case 24-E-0322 & 24-G-0323. Rate Years 2 and 3 of the current rate plan are unaffected.

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Variable Pay Expense
($000's)

		Rate Year Ending March 31, 2026 Electric	Rate Year Ending March 31, 2027 Electric	Rate Year Ending March 31, 2028 Electric
1	Actual Expense	$ 26,000.0	$ 28,000.0	$ 28,000.0
2	Rate Allowance	$ 25,613.5	$ 27,500.1	$ 28,611.6
3	Amount Deferred to Customers	$ -	$ -	$ 611.6

Rate Year 1 Rate Allowance Calculation

4	Rate Year 3 at Current Rates	20,280
5	1-Month to Reflect April 2025	1,690
6	Rate Year 1 Allowance at New Rates	26,098
7	11-Months of Rate Year 1 Allowance at New Rates	23,923
8	Total Rate Year 1 Threshold	25,613

If the actual expense is greater than the rate allowance, there is no additional recovery from customers.
This is a downward only reconciliation per Joint Proposal Section IV 11.1.10

Line Notes

1	Input Actual costs - Under the Company's management variable pay program (Annual Performance Plan) the evaluation period is on a fiscal year basis ending March. Variable pay expense is accrued monthly, with the final accrual in March reconciling the annual variable pay total to the expected pay out in June.
	Forecasted Rate Year Variable Pay Expense
2	Rate Year 1 reflects 1 month of RY3 in Case 20-E-3080 & 20-G-0381 and 11 months of the current rate plan. Rate Years 2 and 3 of the current rate plan are unaffected.
3	Line 2 less Line 1 (if Line 2 is greater than Line 1)
4	Rate Year 3 as included in Cases 20-E-0380 & 20-G-0381
5	Line 4 divided by 12 months to reflect 1 month at Rate Year 3 to represent April 2025
6	Rate Year 1 Allowance in Cases 24-E-0322 & 24-G-0323
7	Line 6 divided by 12 multiplied by 11 to get 11 month rate allowance
8	Line 5 plus Line 7 to reflect Rate Year 1 Threshold

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Variable Pay Expense
($000's)

		Rate Year Ending March 31, 2026 Electric	Rate Year Ending March 31, 2027 Electric	Rate Year Ending March 31, 2028 Electric
1	Per Headcount on December 31, 2023	25,879.1	26,865.3	27,889.4
2	Incremental Staff	426.7	860.1	977.4
3	O&M Associated with Capital	27.8	20.4	1.3
4	Vacancy Adjustment	(235.3)	(245.7)	(256.6)
5	Total	$ 26,098.3	$ 27,500.1	$ 28,611.6

Line Notes

1 Exhibit RRP-3, Schedule 23
2 Exhibit RRP-3, Schedule 41
3 Exhibit RRP-3, Schedule 43
4 Adjustment to reflect vacancy rate
5 Sum of Lines 1-4

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents IT&D Net Plant and Depreciation Expense Reconciliation Mechanism
Revenue Requirement Target
For the Rate Years Ending March 31, 2026, March 31, 2027, and March 31, 2028

Rate Year Ending March 31, 2026

	Total Revenue Requirement Target	Electric Revenue Requirement Return (a)	Electric Revenue Requirement Depreciation (b)
Forecast included in Joint Proposal Revenue Requirement		$ 24,846,856	$ 82,610,569
**Total Revenue Requirement Target	$ 107,457,425	$ 24,846,856	$ 82,610,569
*Estimated Actual Results		$ 22,890,000	$ 82,980,700
Total Revenue Requirement Actuals	$ 105,870,700	$ 22,890,000	$ 82,980,700
Actuals higher/(lower) than Target	$ (1,586,725)		

Rate Year Ending March 31, 2027

	Total Revenue Requirement Target	Electric Revenue Requirement Return (a)	Electric Revenue Requirement Depreciation (b)
Forecast included in Joint Proposal Revenue Requirement		$ 30,234,564	$ 101,529,490
Total Revenue Requirement Target	$ 131,764,054	$ 30,234,564	$ 101,529,490
*Estimated Actual Results		$ 32,876,000	$ 101,390,877
Total Revenue Requirement Actuals	$ 134,266,877	$ 32,876,000	$ 101,390,877
Actuals higher/(lower) than Target	$ 2,502,823		

Rate Year Ending March 31, 2028

	Total Revenue Requirement Target	Electric Revenue Requirement Return (a)	Electric Revenue Requirement Depreciation (b)
Forecast included in Joint Proposal Revenue Requirement		$ 35,807,421	$ 115,015,893
Total Revenue Requirement Target	$ 150,823,313	$ 35,807,421	$ 115,015,893
*Estimated Actual Results		$ 34,690,000	$ 114,538,900
Total Revenue Requirement Actuals	$ 149,228,900	$ 34,690,000	$ 114,538,900
Actuals higher/(lower) than Target	$ (1,594,413)		

3 Year Cumulative Revenue Requirement Actuals	$ 389,366,477
3 Year Cumulative Revenue Requirement Target	$ 390,044,793
3 Year Cumulative Actuals higher/(lower) than Target	$ (678,316)

Note: Downward only reconciliation - no amounts due from customer if actuals are higher than target per the Joint Proposal Section IV 11.1.20
*Actual Revenue Requirement results will be calculated using the SC Rent Model
**Rate Year 1 reflects 1 month of RY3 in Case 20-E-0380 & 20-G-0381 and 11 months of RY1 in new rate plan in Case 24-E-0322 & 24-G-0323. Rate Years 2 and 3 of the current rate plan are unaffected.

	Total Revenue Requirement Target	Electric Revenue Requirement Return	Electric Revenue Requirement Depreciation
RY3 Total Rate Plan (Case 20-E-0380)	$ 60,111,917	$ 13,138,861	$ 46,973,055
RY1 Total New Rate Plan (Case 24-E-0322)	$ 111,761,562	$ 25,911,219	$ 85,850,343

	Total Revenue Requirement Target	Electric Revenue Requirement Return	Electric Revenue Requirement Depreciation
1 Month of RY3 Rate Plan (Case 20-E-0380)	$ 5,009,326	$ 1,094,905	$ 3,914,421
11 Months of RY1 New Rate Plan (Case 24-E-0322)	$ 102,448,099	$ 23,751,951	$ 78,696,148
*Calculated RY1 New Rate Plan Amount	$ 107,457,425	$ 24,846,856	$ 82,610,569

*Rate Year 1 reflects 1 month of RY3 in Case 20-E-0380 & 20-G-0381 and 11 months of RY1 in new rate plan in Case 24-E-0322 & 24-G-0323. Rate Years 2 and 3 of the current rate plan are unaffected.

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents
Service Company Capital Software/Hardware allocated to Operating Companies as Rent Expense
For the Rate Year ended March 31, 2026

Line	Investment Name	INVP #	Category	Portfolio	Future/In Flight	NMPC	Bill Pool	Balance at 4/1/2025	Incremental Spend	Ending Balance at 3/31/2026	In Service Date	Amortization Period	4/1/2025 4/1/2025 Balance	3/31/2026 3/31/2026 Balance	Average Balance	5210E NMPC E Allocation	NMPC E Rent-Return	NMPC E Rent - Depn	5210T NMPC T Allocation	NMPC T Rent-Return	NMPC T Rent - Depn
1	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ 3,217,126	$ 3,217,126	3/31/2026	84	$0	$3,217,126	$1,608,563	25.58%	$ 34,084	$ -	0.00%	$ -	$ -
2	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
3	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
4	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
5	AIMS Product Team FY25	6787	Core	Customer	Future	YES	C903	$ 900,000	$ -	$ 900,000	3/31/2025	84	$900,000	$771,429	$835,714	25.58%	$ 17,102	$ 32,889	0.00%	$ -	$ -
6	AIMS Replatform	6728	Core	Customer	Future	YES	C903	$ 7,020,000	$ -	$ 7,020,000	3/31/2025	84	$7,020,000	$6,017,143	$6,518,571	25.58%	$ 133,397	$ 256,531	0.00%	$ -	$ -
7	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ 1,476,000	$ -	$ 1,476,000	3/31/2025	84	$1,476,000	$1,265,143	$1,370,571	25.58%	$ 28,048	$ 53,937	0.00%	$ -	$ -
8	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ 23,719,769	$ 23,719,769	4/1/2026	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
9	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
10	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
11	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
12	Case Management	6775	Core	Customer	Future	YES	C903	$ 2,340,000	$ -	$ 2,340,000	3/31/2025	84	$2,340,000	$2,005,714	$2,172,857	25.58%	$ 44,466	$ 85,510	0.00%	$ -	$ -
13	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
14	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	8/1/2026	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
15	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/30/2027	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
16	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ 5,388,076	$ 5,388,076	3/31/2026	84	$0	$5,388,076	$2,694,038	54.55%	$ 121,734	$ -	0.00%	$ -	$ -
17	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
18	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
19	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/1/2027	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
20	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
21	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ 3,330,000	$ -	$ 3,330,000	3/31/2025	84	$3,330,000	$2,854,286	$3,092,143	25.58%	$ 63,278	$ 121,688	0.00%	$ -	$ -
22	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ 8,772,835	$ 8,772,835	3/31/2026	84	$0	$8,772,835	$4,386,418	25.58%	$ 92,944	$ -	0.00%	$ -	$ -
23	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
24	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
25	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
26	CSS Enhancements FY25	6773	Core	Customer	Future	YES	C903	$ 315,000	$ -	$ 315,000	3/31/2025	84	$315,000	$270,000	$292,500	25.58%	$ 5,986	$ 11,511	0.00%	$ -	$ -
27	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ 4,950,000	$ -	$ 4,950,000	3/31/2025	84	$4,950,000	$4,242,857	$4,596,429	21.98%	$ 80,824	$ 155,430	6.42%	$ 23,607	$ 45,399
28	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
29	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
30	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
31	Customer Data Platform	6740	Core	Customer	Inflight	YES	G911	$ 4,693,241	$ -	$ 4,693,241	3/31/2024	84	$4,022,778	$3,352,315	$3,687,546	21.98%	$ 58,995	$ 147,368	6.42%	$ 17,231	$ 43,044
32	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ 836,542	$ 836,542	3/31/2026	84	$0	$836,542	$418,271	22.82%	$ 7,907	$ -	0.00%	$ -	$ -
33	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	22.82%	$ -	$ -	0.00%	$ -	$ -
34	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	22.82%	$ -	$ -	0.00%	$ -	$ -
35	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	22.82%	$ -	$ -	0.00%	$ -	$ -
36	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ 2,245,280	$ 2,245,280	6/1/2025	84	$0	$1,977,984	$988,992	22.82%	$ 19,319	$ 60,997	0.00%	$ -	$ -
37	Customer Mobile Application	6786	Core	Customer	Future	YES	C903	$ 3,240,000	$ -	$ 3,240,000	3/31/2025	84	$3,240,000	$2,777,143	$3,008,571	25.58%	$ 61,568	$ 118,399	0.00%	$ -	$ -
38	Customer Tech Debt Remediation	6791	Core	Customer	Future	YES	C903	$ -	$ 1,672,768	$ 1,672,768	3/31/2026	84	$0	$1,672,768	$836,384	25.58%	$ 17,722	$ -	0.00%	$ -	$ -
39	Customer Tech Debt Remediation FY25	6791	Core	Customer	Future	YES	C903	$ 2,058,300	$ -	$ 2,058,300	3/31/2025	84	$2,058,300	$1,764,257	$1,911,279	25.58%	$ 39,113	$ 75,216	0.00%	$ -	$ -
40	CXP Technical Debt	6776	Core	Customer	Future	YES	C175	$ 2,699,100	$ -	$ 2,699,100	3/31/2025	84	$2,699,100	$2,313,514	$2,506,307	22.82%	$ 45,755	$ 87,991	0.00%	$ -	$ -
41	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ 1,800,000	$ -	$ 1,800,000	3/31/2025	84	$1,800,000	$1,542,857	$1,671,429	25.58%	$ 34,204	$ 65,777	0.00%	$ -	$ -
42	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ 1,727,860	$ 1,727,860	3/31/2026	84	$0	$1,727,860	$863,930	25.58%	$ 18,306	$ -	0.00%	$ -	$ -
43	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
44	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
45	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
46	Documentum Application Modernization	6686	Core	Customer	Future	YES	C903	$ 675,000	$ -	$ 675,000	3/31/2025	84	$675,000	$578,571	$626,786	25.58%	$ 12,827	$ 24,666	0.00%	$ -	$ -
47	GenAI	6769	Core	Customer	Future	YES	C903	$ 873,000	$ -	$ 873,000	3/31/2025	84	$873,000	$748,286	$810,643	25.58%	$ 16,589	$ 31,902	0.00%	$ -	$ -
48	INVP 5125 Customer Connection	5125	Core	Customer	Inflight	YES	C175	$ 1,298,189	$ -	$ 1,298,189	3/29/2024	84	$1,112,734	$927,278	$1,020,006	22.82%	$ 16,942	$ 42,321	0.00%	$ -	$ -
49	INVP 5673 My Business Account	5673	Core	Customer	Inflight	YES	C175	$ 1,022,063	$ -	$ 1,022,063	3/29/2024	84	$876,054	$730,045	$803,049	22.82%	$ 13,339	$ 33,319	0.00%	$ -	$ -
50	INVP 6492 NACHA Compliance Sec	6492	Core	Customer	Inflight	YES	C175	$ 384,718	$ -	$ 384,718	3/31/2024	84	$329,758	$274,799	$302,279	22.82%	$ 5,021	$ 12,542	0.00%	$ -	$ -
51	INVP 6687 FY24 Cust Minor Works	6687	Core	Customer	Inflight	YES	C903	$ 402,144	$ -	$ 402,144	3/31/2024	84	$344,695	$287,246	$315,970	25.58%	$ 5,883	$ 14,695	0.00%	$ -	$ -
52	INVP 6706 FY24 UWP Enhancements	6706	Core	Customer	Inflight	YES	C175	$ 1,529,221	$ -	$ 1,529,221	3/29/2024	84	$1,310,761	$1,092,301	$1,201,531	22.82%	$ 19,957	$ 49,853	0.00%	$ -	$ -
53	INVP 6713 Customer Facing Mobile Ap	6713	Core	Customer	Inflight	YES	C175	$ 4,658,533	$ -	$ 4,658,533	3/29/2024	84	$3,993,028	$3,327,523	$3,660,276	22.82%	$ 60,797	$ 151,868	0.00%	$ -	$ -
54	INVP 6715 UWP 2.0 MyAccount Impleme	6715	Core	Customer	Inflight	YES	C175	$ 6,854,371	$ -	$ 6,854,371	3/31/2024	84	$5,875,175	$4,895,979	$5,385,577	22.82%	$ 89,453	$ 223,452	0.00%	$ -	$ -
55	INVP 6727 AIMS FY24 Product Team	6727	Core	Customer	Inflight	YES	C903	$ 873,356	$ -	$ 873,356	3/29/2024	84	$748,591	$623,826	$686,208	25.58%	$ 12,776	$ 31,915	0.00%	$ -	$ -
56	INVP 6728 AIMS RePlatform Sanction	6728	Core	Customer	Inflight	YES	C903	$ 1,682,365	$ -	$ 1,682,365	3/31/2024	84	$1,442,027	$1,201,690	$1,321,859	25.58%	$ 24,611	$ 61,478	0.00%	$ -	$ -
57	INVP 6746 CXP Tech Debt Initiative	6746	Core	Customer	Inflight	YES	C175	$ 2,341,199	$ -	$ 2,341,199	3/29/2024	84	$2,006,742	$1,672,285	$1,839,513	22.82%	$ 30,554	$ 76,323	0.00%	$ -	$ -
58	Mainframe Security Realignment	6778	Core	Customer	Future	YES	C903	$ 405,000	$ -	$ 405,000	3/31/2025	84	$405,000	$347,143	$376,071	25.58%	$ 7,696	$ 14,800	0.00%	$ -	$ -
59	My Business Account	6785	Core	Customer	Future	YES	C903	$ 1,620,000	$ -	$ 1,620,000	3/31/2025	84	$1,620,000	$1,388,571	$1,504,286	25.58%	$ 30,784	$ 59,199	0.00%	$ -	$ -
60	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ 1,799,202	$ 1,799,202	3/31/2026	84	$0	$1,799,202	$899,601	22.82%	$ 17,005	$ -	0.00%	$ -	$ -
61	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	22.82%	$ -	$ -	0.00%	$ -	$ -
62	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	22.82%	$ -	$ -	0.00%	$ -	$ -
63	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	22.82%	$ -	$ -	0.00%	$ -	$ -
64	NACHA	6492	Core	Customer	Future	YES	C903	$ 529,200	$ -	$ 529,200	3/31/2025	84	$529,200	$453,600	$491,400	25.58%	$ 10,056	$ 19,338	0.00%	$ -	$ -
65	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ 2,035,983	$ 2,035,983	3/30/2026	84	$0	$2,035,983	$1,017,991	25.58%	$ 21,570	$ -	0.00%	$ -	$ -
66	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2027	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
67	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
68	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
69	NY Green Button Connect	N/A	Core	Customer	Future	YES	C914	$ 171,379	$ -	$ 171,379	4/1/2025	84	$171,379	$146,896	$159,138	45.23%	$ 5,758	$ 11,074	0.00%	$ -	$ -
70	STS Clean-up (backlog from C2C)	6780	Core	Customer	Future	YES	C903	$ 1,620,000	$ -	$ 1,620,000	3/31/2025	84	$1,620,000	$1,388,571	$1,504,286	25.58%	$ 30,784	$ 59,199	0.00%	$ -	$ -
71	STS Clean-up (backlog from C2C)	6780	Core	Customer	Future	YES	C903	$ -	$ 900,000	$ 900,000	3/31/2026	84	$0	$900,000	$450,000	25.58%	$ 9,535	$ -	0.00%	$ -	$ -
72	UWP 2.0 MyAccount Implementation and Delivery	6715	Core	Customer	Future	YES	C903	$ 6,026,400	$ -	$ 6,026,400	8/30/2024	84	$5,524,200	$4,663,286	$5,093,743	25.58%	$ 106,505	$ 220,222	0.00%	$ -	$ -
73	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ 4,234,009	$ 4,234,009	3/31/2026	84	$0	$4,234,009	$2,117,004	25.58%	$ 44,858	$ -	0.00%	$ -	$ -
74	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
75	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
76	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
77	UWP Product Team FY25	6784	Core	Customer	Future	YES	C903	$ 1,350,000	$ -	$ 1,350,000	3/31/2025	84	$1,350,000	$1,157,143	$1,253,571	25.58%	$ 25,653	$ 49,333	0.00%	$ -	$ -
78	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ 3,710,005	$ 3,710,005	3/15/2026	84	$0	$3,665,838	$1,832,919	0.00%	$ -	$ -	0.00%	$ -	$ -
79	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
80	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
81	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
82	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
83	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
84	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
85	INVP 6747 CMD US FY24	6747	Core	Data Transformation	Inflight	YES	GT53	$ 432,483	$ -	$ 432,483	3/31/2024	84	$370,699	$308,916	$339,808	20.28%	$ 5,016	$ 12,530	6.06%	$ 1,499	$ 3,744
86	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,247,329	$ 1,247,329	10/31/2025	84	$0	$1,173,083	$586,542	20.28%	$ 10,007	$ 15,057	6.06%	$ 2,990	$ 4,499
87	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ 4,989,317	$ 4,989,317	3/31/2026	84	$0	$4,989,317	$2,494,658	20.28%	$ 41,908	$ -	6.06%	$ 12,523	$ -
88	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
89	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
90	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
91	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
92	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
93	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
94	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ 8,742,064	$ 8,742,064	3/31/2026	36	$0	$8,742,064	$4,371,032	20.28%	$ 73,429	$ -	6.06%	$ 21,942	$ -
95	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	36	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
96	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	36	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
97	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	36	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -

98	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ 4,967,319	$ 4,967,319	3/31/2026	60	$0	$4,967,319	$2,483,660	20.28%	$ 41,723	$ -	6.06%	$ 12,467	$ -
99	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
100	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
101	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
102	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,483,660	$ 2,483,660	3/1/2026	60	$0	$2,442,265	$1,221,133	20.28%	$ 20,600	$ 8,395	6.06%	$ 6,156	$ 2,508
103	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/1/2029	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
104	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ 13,135,904	$ 13,135,904	4/1/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
105	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
106	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
107	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
108	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 631,691	$ 631,691	9/30/2025	84	$0	$586,570	$293,285	20.28%	$ 5,021	$ 9,150	6.06%	$ 1,500	$ 2,734
109	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,263,382	$ 1,263,382	12/31/2025	84	$0	$1,218,261	$609,130	20.28%	$ 10,326	$ 9,150	6.06%	$ 3,086	$ 2,734
110	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,184,420	$ 1,184,420	3/31/2026	84	$0	$1,184,420	$592,210	20.28%	$ 9,948	$ -	6.06%	$ 2,973	$ -
111	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	9/30/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
112	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	12/31/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
113	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
114	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	12/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
115	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
116	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
117	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
118	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
119	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,111,801	$ 2,111,801	3/31/2026	84	$0	$2,111,801	$1,055,901	20.28%	$ 17,738	$ -	6.06%	$ 5,300	$ -
120	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
121	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
122	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
123	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ 703,934	$ 703,934	3/1/2026	84	$0	$695,554	$347,777	20.28%	$ 5,860	$ 1,699	6.06%	$ 1,751	$ 508
124	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ 447,958	$ 447,958	10/1/2025	84	$0	$415,961	$207,980	20.28%	$ 3,560	$ 6,489	6.06%	$ 1,064	$ 1,939
125	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
126	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
127	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
128	Digital Workplace	6792US	Core	DPIT	Future	YES	GT53	$ 3,816,000	$ -	$ 3,816,000	10/31/2024	84	$3,588,857	$3,043,714	$3,316,286	20.28%	$ 54,616	$ 110,555	6.06%	$ 16,320	$ 33,036
129	Digital Workplace	6792US	Core	DPIT	Future	YES	GT53	$ 3,816,000	$ -	$ 3,816,000	3/31/2025	84	$3,816,000	$3,270,857	$3,543,429	20.28%	$ 57,489	$ 110,555	6.06%	$ 17,179	$ 33,036
130	Enterprise Devices & Licensing	6798US	Core	DPIT	Future	YES	GT53	$ 10,332,900	$ -	$ 10,332,900	10/31/2024	60	$9,471,825	$7,405,245	$8,438,535	20.28%	$ 141,044	$ 419,102	6.06%	$ 42,146	$ 125,235
131	Enterprise Devices & Licensing	6798US	Core	DPIT	Future	YES	GT53	$ 10,332,900	$ -	$ 10,332,900	3/31/2025	60	$10,332,900	$8,266,320	$9,299,610	20.28%	$ 151,934	$ 419,102	6.06%	$ 45,400	$ 125,235
132	Infrastructure, Operations, Data & Integrations	6796US	Core	DPIT	Future	YES	GT53	$ 7,263,000	$ -	$ 7,263,000	10/31/2024	84	$6,830,679	$5,793,107	$6,311,893	20.28%	$ 103,951	$ 210,419	6.06%	$ 31,062	$ 62,877
133	Infrastructure, Operations, Data & Integrations	6796US	Core	DPIT	Future	YES	GT53	$ 7,263,000	$ -	$ 7,263,000	3/31/2025	84	$7,263,000	$6,225,429	$6,744,214	20.28%	$ 109,419	$ 210,419	6.06%	$ 32,696	$ 62,877
134	INVP 6223 I&O US Data Center Tra	6223	Core	DPIT	Inflight	YES	G020	$ (185)	$ -	$ (185)	3/31/2024	84	$0	$0	$0	17.98%	$ 1	$ -	5.44%	$ 0	$ -
135	INVP 6486 I&O US Networks FY23	6486	Core	DPIT	Inflight	YES	G020	$ 278	$ -	$ 278	3/31/2024	84	$238	$198	$218	17.98%	$ 3	$ 7	5.44%	$ 1	$ 2
136	INVP 6519 FY23 GridStack Founda	6519	Core	DPIT	Inflight	YES	GT53	$ 214,812	$ -	$ 214,812	4/1/2024	84	$184,124	$153,437	$168,781	20.28%	$ 2,491	$ 6,223	6.06%	$ 744	$ 1,860
137	INVP 6678US DPIT US Digital Platfor	6678US	Core	DPIT	Inflight	YES	GT53	$ 5,065	$ -	$ 5,065	3/31/2024	84	$4,342	$3,618	$3,980	20.28%	$ 59	$ 147	6.06%	$ 18	$ 44
138	INVP 6678US DPIT US Digital Platfor	6678US	Core	DPIT	Inflight	YES	GT53	$ 7,951,672	$ -	$ 7,951,672	3/27/2024	84	$6,815,719	$5,679,766	$6,247,742	20.28%	$ 92,223	$ 230,371	6.06%	$ 27,558	$ 68,839
139	INVP 6679US DPIT US Cloud and Hosti	6679US	Core	DPIT	Inflight	YES	GT53	$ 2,504,625	$ -	$ 2,504,625	3/27/2024	84	$2,146,822	$1,789,018	$1,967,920	20.28%	$ 29,049	$ 72,563	6.06%	$ 8,680	$ 21,683
140	INVP 6680US DPIT US CNI FY24	6680US	Core	DPIT	Inflight	YES	GT53	$ 2,124,183	$ -	$ 2,124,183	3/27/2024	60	$1,699,347	$1,274,510	$1,486,928	20.28%	$ 22,333	$ 86,157	6.06%	$ 6,674	$ 25,745
141	INVP 6681US DPIT US Digital Wkpl HW	6681US	Core	DPIT	Inflight	YES	GT53	$ 4,784,804	$ -	$ 4,784,804	3/27/2024	36	$3,189,870	$1,594,935	$2,392,402	20.28%	$ 38,204	$ 323,453	6.06%	$ 11,416	$ 96,653
142	INVP 6681US DPIT US Digital Workpla	6681US	Core	DPIT	Inflight	YES	GT53	$ 16,895,697	$ -	$ 16,895,697	3/27/2024	84	$14,482,026	$12,068,355	$13,275,191	20.28%	$ 195,956	$ 489,492	6.06%	$ 58,555	$ 146,268
143	INVP 6682US DPIT US Networks FY24	6682US	Core	DPIT	Inflight	YES	GT53	$ 5,817,023	$ -	$ 5,817,023	3/27/2024	60	$4,653,619	$3,490,214	$4,071,916	20.28%	$ 61,160	$ 235,938	6.06%	$ 18,276	$ 70,502
144	INVP 6683US DPIT US Global Technolo	6683US	Core	DPIT	Inflight	YES	GT53	$ 756,258	$ -	$ 756,258	3/27/2024	60	$605,006	$453,755	$529,380	20.28%	$ 7,951	$ 30,674	6.06%	$ 2,376	$ 9,166
145	INVP 6698US FY24 EnterpriseHub	6698US	Core	DPIT	Inflight	YES	GT53	$ 790,503	$ -	$ 790,503	3/15/2024	84	$668,163	$555,234	$611,699	20.28%	$ 9,049	$ 22,902	6.06%	$ 2,704	$ 6,843
146	INVP6223 US Data Ctr Transfrm HW	6223	Core	DPIT	Inflight	YES	G020	$ 2,620,138	$ -	$ 2,620,138	3/31/2024	60	$2,096,111	$1,572,083	$1,834,097	17.98%	$ 24,424	$ 94,220	5.44%	$ 7,390	$ 28,507
147	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ 4,181,051	$ 4,181,051	3/31/2026	60	$0	$4,181,051	$2,090,526	20.28%	$ 35,119	$ -	6.06%	$ 10,494	$ -
148	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
149	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
150	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
151	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ 4,181,051	$ 4,181,051	10/1/2025	60	$0	$3,762,946	$1,881,473	20.28%	$ 32,475	$ 84,792	6.06%	$ 9,704	$ 25,337
152	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2026	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
153	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
154	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
155	Networks	6793US	Core	DPIT	Future	YES	GT53	$ 6,894,000	$ -	$ 6,894,000	10/31/2024	60	$6,319,500	$4,940,700	$5,630,100	20.28%	$ 94,103	$ 279,621	6.06%	$ 28,119	$ 83,555
156	Networks	6793US	Core	DPIT	Future	YES	GT53	$ 6,894,000	$ -	$ 6,894,000	3/31/2025	60	$6,894,000	$5,515,200	$6,204,600	20.28%	$ 101,369	$ 279,621	6.06%	$ 30,291	$ 83,555
157	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,973,633	$ 2,973,633	3/31/2026	84	$0	$2,973,633	$1,486,816	20.28%	$ 24,977	$ -	6.06%	$ 7,464	$ -
158	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
159	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
160	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
161	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,973,633	$ 2,973,633	10/1/2025	84	$0	$2,761,230	$1,380,615	20.28%	$ 23,634	$ 43,075	6.06%	$ 7,062	$ 12,872
162	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
163	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
164	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
165	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	4/1/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
166	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
167	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ 1,618,726	$ 1,618,726	10/31/2025	84	$0	$1,522,374	$761,187	20.28%	$ 12,987	$ 19,540	6.06%	$ 3,881	$ 5,839
168	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ 1,618,726	$ 1,618,726	3/31/2026	84	$0	$1,618,726	$809,363	20.28%	$ 13,596	$ -	6.06%	$ 4,063	$ -
169	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
170	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
171	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
172	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
173	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
174	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
175	Support & Services	6797	Core	DPIT	Future	YES	GT53	$ 3,715,650	$ -	$ 3,715,650	10/31/2024	84	$3,494,480	$2,963,673	$3,229,077	20.28%	$ 53,180	$ 107,648	6.06%	$ 15,891	$ 32,167
176	Support & Services	6797	Core	DPIT	Future	YES	GT53	$ 3,715,650	$ -	$ 3,715,650	3/31/2025	84	$3,715,650	$3,184,843	$3,450,246	20.28%	$ 55,977	$ 107,648	6.06%	$ 16,727	$ 32,167
177	Ambient Adjusted Ratings Line Management	INVP 6741B	Core	Electric	Future	YES	T901	$ 702,000	$ -	$ 702,000	3/15/2025	84	$693,643	$593,357	$643,500	0.00%	$ -	$ -	46.60%	$ 24,059	$ 46,733
178	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ 670,404	$ 670,404	3/15/2026	84	$0	$662,423	$331,211	38.51%	$ 10,597	$ 3,073	11.67%	$ 3,211	$ 931
179	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
180	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
181	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
182	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
183	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
184	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
185	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ 670,404	$ 670,404	9/15/2025	84	$0	$622,518	$311,259	38.51%	$ 10,118	$ 18,441	11.67%	$ 3,066	$ 5,588
186	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ 988,389	$ 988,389	3/15/2026	60	$0	$971,916	$485,958	54.55%	$ 22,051	$ 8,986	0.00%	$ -	$ -
187	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ -	$ -	3/15/2027	60	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
188	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ -	$ -	3/15/2028	60	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
189	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ -	$ -	3/15/2029	60	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
190	Control Center Rerporting	INVP 6814	Core	Electric	Future	YES	G295	$ 1,170,000	$ -	$ 1,170,000	3/15/2025	84	$1,156,071	$988,929	$1,072,500	52.84%	$ 45,467	$ 88,318	0.00%	$ -	$ -
191	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,655,774	$ 1,655,774	3/15/2026	84	$0	$1,636,063	$818,031	38.51%	$ 26,173	$ 7,591	11.67%	$ 7,931	$ 2,300
192	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
193	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
194	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
195	Control Room Tool Upgrades and Enhancements FY24	INVP 5892D	Core	Electric	Future	YES	T904	$ 900,000	$ -	$ 900,000	3/15/2025	84	$889,286	$760,714	$825,000	38.51%	$ 25,490	$ 49,513	11.67%	$ 7,724	$ 15,004
196	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,223,736	$ 2,223,736	3/15/2026	84	$0	$2,197,263	$1,098,632	38.51%	$ 35,150	$ 10,195	11.67%	$ 10,652	$ 3,089
197	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
198	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
199	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
200	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
201	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
202	Digital (Smart) Job Brief	INVP 6753	Core	Electric	Future	YES	T181	$ 900,000	$ -	$ 900,000	3/15/2025	84	$889,286	$760,714	$825,000	76.75%	$ 50,800	$ 98,679	23.25%	$ 15,389	$ 29,893

203	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ 4,910,629	$ 4,910,629	3/15/2026	84	$0	$4,852,170	$2,426,085	51.38%	$ 103,563	$ 30,037	0.00%	$ -	$ -
204	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	51.38%	$ -	$ -	0.00%	$ -	$ -
205	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	51.38%	$ -	$ -	0.00%	$ -	$ -
206	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	51.38%	$ -	$ -	0.00%	$ -	$ -
207	DNV Cascade Upgrade to GEN4	INVP 6758	Core	Electric	Future	YES	T904	$ 720,000	$ -	$ 720,000	3/15/2025	84	$711,429	$608,571	$660,000	38.51%	$ 20,392	$ 39,610	11.67%	$ 6,179	$ 12,003
208	EMS Hardware Refresh/Update *includes 'Study' phase	INVP 5892F	Core	Electric	Future	YES	T904	$ 2,700,000	$ -	$ 2,700,000	3/15/2025	84	$2,667,857	$2,282,143	$2,475,000	38.51%	$ 76,469	$ 148,539	11.67%	$ 23,173	$ 45,013
209	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
210	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
211	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
212	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,597,166	$ 3,597,166	3/15/2026	84	$0	$3,554,343	$1,777,171	38.51%	$ 56,860	$ 16,491	11.67%	$ 17,231	$ 4,997
213	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
214	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
215	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
216	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
217	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
218	FutureNow	INVP 6076	Core	Electric	Future	YES	C902	$ 3,600,000	$ -	$ 3,600,000	3/15/2025	84	$3,557,143	$3,042,857	$3,300,000	54.55%	$ 144,425	$ 280,543	0.00%	$ -	$ -
219	GridInspector (Computapole Replacement)	INVP 5890C	Core	Electric	Future	YES	T904	$ 2,250,000	$ -	$ 2,250,000	3/15/2025	84	$2,223,214	$1,901,786	$2,062,500	38.51%	$ 63,724	$ 123,782	11.67%	$ 19,311	$ 37,511
220	GridMD	INVP 6437A	Core	Electric	Future	YES	T904	$ 1,440,000	$ -	$ 1,440,000	3/15/2025	84	$1,422,857	$1,217,143	$1,320,000	38.51%	$ 40,783	$ 79,221	11.67%	$ 12,359	$ 24,007
221	IDS Replacement	INVP 5890D	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,600,714	$1,369,286	$1,485,000	38.51%	$ 45,881	$ 89,123	11.67%	$ 13,904	$ 27,008
222	INVP 5054 On My Way 2	5054	Core	Electric	Inflight	YES	C902	$ 4,117,599	$ -	$ 4,117,599	6/30/2024	84	$3,676,428	$3,088,199	$3,382,313	54.55%	$ 151,850	$ 320,879	0.00%	$ -	$ -
223	INVP 5890C GridInspector	5890C	Core	Electric	Inflight	YES	G187	$ 470,428	$ -	$ 470,428	6/30/2024	84	$420,025	$352,821	$386,423	39.58%	$ 12,588	$ 26,599	12.73%	$ 4,049	$ 8,555
224	INVP 5890D IDS Replacement	5890D	Core	Electric	Inflight	YES	T904	$ 1,003,016	$ -	$ 1,003,016	3/31/2025	84	$1,003,016	$859,728	$931,372	38.51%	$ 28,694	$ 55,180	11.67%	$ 8,695	$ 16,722
225	INVP 5891E MTS Retail Settlement	5891E	Core	Electric	Inflight	YES	G370	$ 5,715,168	$ -	$ 5,715,168	6/30/2024	84	$5,102,829	$4,286,376	$4,694,602	34.58%	$ 133,607	$ 282,329	11.49%	$ 44,394	$ 93,810
226	INVP 5892D Control Room Upgrd Enhan	5892D	Core	Electric	Inflight	YES	G187	$ 1,187,730	$ -	$ 1,187,730	3/29/2024	84	$1,018,054	$848,379	$933,216	39.58%	$ 26,885	$ 67,158	12.73%	$ 8,647	$ 21,600
227	INVP 6073 VMO Validation Phase	6073	Core	Electric	Inflight	YES	C198	$ 4,474,373	$ -	$ 4,474,373	3/29/2024	84	$3,835,176	$3,195,980	$3,515,578	46.74%	$ 119,601	$ 298,760	0.00%	$ -	$ -
228	INVP 6076 FutureNow Validation Ph	6076	Core	Electric	Inflight	YES	G295	$ 301,755	$ -	$ 301,755	3/31/2024	84	$258,647	$215,539	$237,093	52.84%	$ 9,119	$ 22,778	0.00%	$ -	$ -
229	INVP 6076 FutureNow Validation Ph	6076	Core	Electric	Inflight	YES	G901	$ 952,763	$ -	$ 952,763	3/31/2024	84	$816,654	$680,545	$748,600	0.00%	$ -	$ -	55.23%	$ 30,094	$ 75,173
230	INVP 6437A GridMD	6437A	Core	Electric	Inflight	YES	G187	$ 1,482,152	$ -	$ 1,482,152	6/30/2024	84	$1,323,350	$1,111,614	$1,217,482	39.58%	$ 39,659	$ 83,805	12.73%	$ 12,755	$ 26,954
231	INVP 6631 US Electric Rapid Rebuild	6631	Core	Electric	Inflight	YES	G187	$ 1,379,784	$ -	$ 1,379,784	6/30/2024	84	$1,231,950	$1,034,838	$1,133,394	39.58%	$ 36,920	$ 78,017	12.73%	$ 11,874	$ 25,092
232	INVP 6662 Project Costing and Contr	6662	Core	Electric	Inflight	YES	C902	$ 4,681,548	$ -	$ 4,681,548	6/30/2024	84	$4,179,954	$3,511,161	$3,845,557	54.55%	$ 172,647	$ 364,826	0.00%	$ -	$ -
233	INVP 6741B Ambient Adj Line Ratings	6741B	Core	Electric	Inflight	YES	G901	$ 389,350	$ -	$ 389,350	6/30/2024	84	$347,634	$292,013	$319,823	0.00%	$ -	$ -	55.23%	$ 14,538	$ 30,720
234	INVP6736 m360	6736	Core	Electric	Inflight	YES	C902	$ 3,502,972	$ -	$ 3,502,972	3/27/2024	84	$3,002,547	$2,502,123	$2,752,335	54.55%	$ 109,281	$ 272,982	0.00%	$ -	$ -
235	LAPS MS Access DB Migration	INVP 6771	Core	Electric	Future	NO	T910	$ 540,000	$ -	$ 540,000	3/15/2025	84	$533,571	$456,429	$495,000	0.00%	$ -	$ -	0.00%	$ -	$ -
236	m360	INVP 6736	Core	Electric	Future	YES	C902	$ 3,150,000	$ -	$ 3,150,000	3/15/2025	84	$3,112,500	$2,662,500	$2,887,500	54.55%	$ 126,372	$ 245,475	0.00%	$ -	$ -
237	MDS Consolidation Phase 1 (Includes ERS Win Server Hardware Refresh)	INVP 5891F	Core	Electric	Future	YES	T904	$ 1,575,000	$ -	$ 1,575,000	3/15/2025	84	$1,556,250	$1,331,250	$1,443,750	38.51%	$ 44,607	$ 86,648	11.67%	$ 13,518	$ 26,258
238	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ 7,387,453	$ 7,387,453	3/15/2026	84	$0	$7,299,507	$3,649,754	38.51%	$ 116,773	$ 33,868	11.67%	$ 35,387	$ 10,263
239	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
240	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
241	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
242	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 162,308	$ 162,308	3/15/2026	84	$0	$160,375	$80,188	38.51%	$ 2,566	$ 744	11.67%	$ 777	$ 225
243	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
244	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
245	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
246	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
247	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
248	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,335,441	$ 2,335,441	3/15/2026	84	$0	$2,307,638	$1,153,819	38.51%	$ 36,916	$ 10,707	11.67%	$ 11,187	$ 3,245
249	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
250	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
251	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
252	Non-CNI Technical Debt Reduction	INVP 5892E	Core	Electric	Future	YES	T904	$ 1,215,000	$ -	$ 1,215,000	3/15/2025	84	$1,200,536	$1,026,964	$1,113,750	38.51%	$ 34,411	$ 66,842	11.67%	$ 10,428	$ 20,256
253	OnMyWay	INVP 5054	Core	Electric	Future	YES	C902	$ 3,240,000	$ -	$ 3,240,000	3/15/2025	84	$3,201,429	$2,738,571	$2,970,000	54.55%	$ 129,983	$ 252,489	0.00%	$ -	$ -
254	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,541,857	$ 3,541,857	3/15/2026	84	$0	$3,499,692	$1,749,846	38.51%	$ 55,986	$ 16,238	11.67%	$ 16,966	$ 4,921
255	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
256	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
257	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
258	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
259	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
260	Plan Digital Capability Investments	INVP 6800	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,600,714	$1,369,286	$1,485,000	38.51%	$ 45,881	$ 89,123	11.67%	$ 13,904	$ 27,008
261	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 869,787	$ 869,787	3/15/2026	84	$0	$859,432	$429,716	38.51%	$ 13,749	$ 3,988	11.67%	$ 4,166	$ 1,208
262	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
263	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
264	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
265	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ 708,015	$ 708,015	3/15/2026	84	$0	$699,586	$349,793	38.51%	$ 11,192	$ 3,246	11.67%	$ 3,391	$ 984
266	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
267	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
268	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
269	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
270	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
271	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
272	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ 708,015	$ 708,015	9/15/2025	84	$0	$657,442	$328,721	38.51%	$ 10,685	$ 19,475	11.67%	$ 3,238	$ 5,902
273	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,067,450	$ 3,067,450	3/15/2026	84	$0	$3,030,933	$1,515,466	38.51%	$ 48,487	$ 14,063	11.67%	$ 14,693	$ 4,262
274	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
275	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
276	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
277	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
278	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
279	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
280	Retail Settlement	INVP 5891E	Core	Electric	Future	YES	G187	$ 2,070,000	$ -	$ 2,070,000	3/15/2025	84	$2,045,357	$1,749,643	$1,897,500	39.58%	$ 60,255	$ 117,044	12.73%	$ 19,380	$ 37,644
281	SingleVision	INVP 6662	Core	Electric	Future	YES	C902	$ 3,600,000	$ -	$ 3,600,000	3/15/2025	84	$3,557,143	$3,042,857	$3,300,000	54.55%	$ 144,425	$ 280,543	0.00%	$ -	$ -
282	Unmanaged Legacy Networks	N/A	Core	Electric	Future	YES	T904	$ 828,000	$ -	$ 828,000	3/15/2025	84	$818,143	$699,857	$759,000	38.51%	$ 23,450	$ 45,552	11.67%	$ 7,106	$ 13,804
283	US Electric Technical Debt Optimization	INVP 6759	Core	Electric	Future	YES	T904	$ 432,000	$ -	$ 432,000	3/15/2025	84	$426,857	$365,143	$396,000	38.51%	$ 12,235	$ 23,766	11.67%	$ 3,708	$ 7,202
284	US Rapid Rebuld	INVP 6631	Core	Electric	Future	YES	T904	$ 720,000	$ -	$ 720,000	3/15/2025	84	$711,429	$608,571	$660,000	38.51%	$ 20,392	$ 39,610	11.67%	$ 6,179	$ 12,003
285	Veg+	INVP 6073	Core	Electric	Future	YES	T904	$ 3,240,000	$ -	$ 3,240,000	3/15/2025	84	$3,201,429	$2,738,571	$2,970,000	38.51%	$ 91,762	$ 178,246	11.67%	$ 27,808	$ 54,015
286	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,125,167	$ 1,125,167	3/15/2026	84	$0	$1,111,772	$555,886	38.51%	$ 17,785	$ 5,158	11.67%	$ 5,390	$ 1,563
287	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
288	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
289	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
290	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
291	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
292	Work Execution Digital Capability Investments	INVP 6799	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,600,714	$1,369,286	$1,485,000	38.51%	$ 45,881	$ 89,123	11.67%	$ 13,904	$ 27,008
293	Work Execution Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
294	Work Execution Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
295	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 696,436	$ 696,436	3/15/2026	84	$0	$688,145	$344,073	38.51%	$ 11,008	$ 3,193	11.67%	$ 3,336	$ 968
296	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
297	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
298	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
299	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
300	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
301	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
302	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 696,436	$ 696,436	9/15/2025	84	$0	$646,691	$323,345	38.51%	$ 10,511	$ 19,157	11.67%	$ 3,185	$ 5,805
303	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ 3,767,613	$ 3,767,613	3/31/2026	84	$0	$3,767,613	$1,883,806	0.00%	$ -	$ -	0.00%	$ -	$ -
304	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
305	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
306	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
307	Data Modernization	6671D	Core	Gas	Future	YES	C207	$ 1,170,000	$ -	$ 1,170,000	3/31/2025	84	$1,170,000	$1,002,857	$1,086,429	0.00%	$ -	$ -	0.00%	$ -	$ -

308	Digital and IT Foundations	6671	Core	Gas	Future	YES	C209	$ 5,850,000	$ -	$ 5,850,000	3/31/2025	84	$5,850,000	$5,014,286	$5,432,143	0.00%	$ -	$ -	0.00%	$ -	$ -
309	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ 5,169,678	$ 5,169,678	1/4/2026	84	$0	$4,985,047	$2,492,523	0.00%	$ -	$ -	0.00%	$ -	$ -
310	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	1/4/2027	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
311	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	1/4/2028	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
312	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	1/4/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
313	Digital Asset and Work Management for I&R and CNG	6663C	Core	Gas	Future	YES	C209	$ 2,583,000	$ -	$ 2,583,000	10/30/2025	84	$0	$2,429,250	$1,214,625	0.00%	$ -	$ -	0.00%	$ -	$ -
314	Digital Asset and Work Management for I&R and CNG	6663C	Core	Gas	Future	YES	C209	$ -	$ 3,420,000	$ 3,420,000	5/31/2027	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
315	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ 8,100,000	$ -	$ 8,100,000	8/31/2025	84	$0	$7,425,000	$3,712,500	0.00%	$ -	$ -	0.00%	$ -	$ -
316	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ -	$ 9,580,102	$ 9,580,102	8/31/2026	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
317	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
318	FC300 Replacement Project	N/A	Core	Gas	Future	YES	C903	$ -	$ -	$ -	3/31/2027	60	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
319	FC300 Replacement Project	N/A	Core	Gas	Future	YES	C903	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
320	Gas Field Tablet Refresh	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2027	60	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
321	Gas Field Tablet Refresh	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
322	Gas Management System (SCADA) Upgrade	6550	Core	Gas	Future	YES	C209	$ 7,309,800	$ 4,640,400	$ 11,950,200	11/1/2025	84	$0	$11,238,879	$5,619,439	0.00%	$ -	$ -	0.00%	$ -	$ -
323	Gas Meter Management System Deployment and Integration	6642	Core	Gas	Future	YES	C209	$ 133,200	$ -	$ 133,200	6/30/2024	84	$118,929	$99,900	$109,414	0.00%	$ -	$ -	0.00%	$ -	$ -
324	INVP 5785Q Field Coll Syst Upgrd HW	5785Q	Core	Gas	Inflight	YES	C209	$ 733,831	$ -	$ 733,831	6/30/2024	60	$623,757	$476,990	$550,373	0.00%	$ -	$ -	0.00%	$ -	$ -
325	INVP 5785Q Field Collection Systems	5785Q	Core	Gas	Inflight	YES	C209	$ 401,200	$ -	$ 401,200	6/30/2024	84	$358,214	$300,900	$329,557	0.00%	$ -	$ -	0.00%	$ -	$ -
326	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	5210G	$ 3,102,434	$ -	$ 3,102,434	8/31/2025	84	$0	$2,843,898	$1,421,949	0.00%	$ -	$ -	0.00%	$ -	$ -
327	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	C210	$ 1,779,936	$ -	$ 1,779,936	8/31/2025	84	$0	$1,631,608	$815,804	0.00%	$ -	$ -	0.00%	$ -	$ -
328	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	GT53	$ 197,216	$ -	$ 197,216	8/31/2025	84	$0	$180,781	$90,391	20.28%	$ 1,553	$ 3,333	6.06%	$ 464	$ 996
329	INVP 6550 Gas Management Syste	6550	Core	Gas	Inflight	YES	C209	$ 9,505,071	$ -	$ 9,505,071	11/1/2025	84	$0	$8,939,293	$4,469,647	0.00%	$ -	$ -	0.00%	$ -	$ -
330	INVP 6550 GAS Mgmt Syst (SCADA) HW	6550	Core	Gas	Inflight	YES	C209	$ 2,569,631	$ -	$ 2,569,631	11/1/2025	60	$0	$2,355,495	$1,177,748	0.00%	$ -	$ -	0.00%	$ -	$ -
331	INVP 6642 Gas Meter Management Syst	6642	Core	Gas	Inflight	YES	C209	$ 4,974,125	$ -	$ 4,974,125	6/30/2024	84	$4,441,183	$3,730,594	$4,085,888	0.00%	$ -	$ -	0.00%	$ -	$ -
332	INVP 6671 Digital and IT Foundatio	6671	Core	Gas	Inflight	YES	C209	$ 2,726,982	$ -	$ 2,726,982	3/31/2024	84	$2,337,413	$1,947,844	$2,142,628	0.00%	$ -	$ -	0.00%	$ -	$ -
333	INVP 6671 Digital and IT Foundatio	6671	Core	Gas	Inflight	YES	C209	$ 978,558	$ -	$ 978,558	6/30/2025	84	$0	$873,713	$436,856	0.00%	$ -	$ -	0.00%	$ -	$ -
334	INVP 6671D US Gas Data Modernizatio	6671D	Core	Gas	Inflight	YES	C207	$ 1,826,412	$ -	$ 1,826,412	6/30/2024	84	$1,630,725	$1,369,809	$1,500,267	0.00%	$ -	$ -	0.00%	$ -	$ -
335	Mapping Lifecycle Improvements	6764	Core	Gas	Future	YES	T209	$ -	$ 3,278,465	$ 3,278,465	3/31/2026	84	$0	$3,278,465	$1,639,232	0.00%	$ -	$ -	0.00%	$ -	$ -
336	Mapping Lifecycle Improvements	6764	Core	Gas	Future	YES	T209	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
337	Non-stock Construction Materials Tracking	6664E	Core	Gas	Future	YES	X207	$ -	$ -	$ -	9/30/2026	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
338	Post-Award Non Complex GAS Contract Management	6666A	Core	Gas	Future	YES	X209	$ -	$ 1,968,517	$ 1,968,517	3/31/2026	84	$0	$1,968,517	$984,258	0.00%	$ -	$ -	0.00%	$ -	$ -
339	Smart Job Brief US Gas	N/A	Core	Gas	Future	YES	C209	$ -	$ 1,759,434	$ 1,759,434	1/4/2026	84	$0	$1,696,597	$848,299	0.00%	$ -	$ -	0.00%	$ -	$ -
340	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ 774,000	$ -	$ 774,000	3/31/2025	84	$774,000	$663,429	$718,714	0.00%	$ -	$ -	0.00%	$ -	$ -
341	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ -	$ 774,000	$ 774,000	3/31/2026	84	$0	$774,000	$387,000	0.00%	$ -	$ -	0.00%	$ -	$ -
342	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
343	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 4,695,152	$ -	$ 4,695,152	3/31/2025	84	$4,695,152	$4,024,416	$4,359,784	0.00%	$ -	$ -	0.00%	$ -	$ -
344	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ 3,668,087	$ 3,668,087	3/31/2026	84	$0	$3,668,087	$1,834,044	0.00%	$ -	$ -	0.00%	$ -	$ -
345	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
346	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
347	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
348	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 4,695,152	$ -	$ 4,695,152	3/31/2025	84	$4,695,152	$4,024,416	$4,359,784	0.00%	$ -	$ -	0.00%	$ -	$ -
349	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ 3,668,087	$ 3,668,087	3/31/2026	84	$0	$3,668,087	$1,834,044	0.00%	$ -	$ -	0.00%	$ -	$ -
350	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
351	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
352	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
353	Business Services FY25	6716US	Core	Group Functions	Future	YES	GT53	$ 630,000	$ -	$ 630,000	3/31/2025	84	$630,000	$540,000	$585,000	20.28%	$ 9,491	$ 18,252	6.06%	$ 2,836	$ 5,454
354	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ 619,497	$ 619,497	3/31/2026	84	$0	$619,497	$309,748	20.28%	$ 5,203	$ -	6.06%	$ 1,555	$ -
355	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
356	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
357	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
358	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ 860,408	$ -	$ 860,408	3/31/2025	84	$860,408	$737,493	$798,951	20.28%	$ 12,962	$ 24,927	6.06%	$ 3,873	$ 7,449
359	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ 430,204	$ 430,204	3/31/2026	84	$0	$430,204	$215,102	20.28%	$ 3,613	$ -	6.06%	$ 1,080	$ -
360	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
361	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
362	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
363	Datacenter Infrastructure Refresh	6809	Core	Group Functions	Future	YES	GT53	$ 927,231	$ -	$ 927,231	12/31/2024	60	$880,869	$695,423	$788,146	20.28%	$ 13,048	$ 37,608	6.06%	$ 3,899	$ 11,238
364	eHub US FY25	N/A	Core	Group Functions	Future	YES	GT53	$ 1,863,000	$ -	$ 1,863,000	3/31/2025	84	$1,863,000	$1,596,857	$1,729,929	20.28%	$ 28,067	$ 53,974	6.06%	$ 8,387	$ 16,128
365	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,709,739	$ 1,709,739	3/31/2026	84	$0	$1,709,739	$854,870	20.28%	$ 14,361	$ -	6.06%	$ 4,291	$ -
366	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
367	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
368	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
369	Ethics and Compliance	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
370	Ethics and Compliance	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
371	External Reporting enhancing	5842G	Core	Group Functions	Future	YES	GT53	$ 453,198	$ -	$ 453,198	3/31/2025	84	$453,198	$388,455	$420,827	20.28%	$ 6,828	$ 13,130	6.06%	$ 2,040	$ 3,923
372	FERC on HANA Refresh	6812	Core	Group Functions	Future	YES	GT53	$ 270,455	$ -	$ 270,455	12/31/2024	60	$256,932	$202,841	$229,887	20.28%	$ 3,806	$ 10,970	6.06%	$ 1,137	$ 3,278
373	FP&A Business Planning Modelling and Use cases (Global US)	6461	Core	Group Functions	Future	YES	GT53	$ 2,500,933	$ -	$ 2,500,933	3/31/2025	84	$2,500,933	$2,143,657	$2,322,295	20.28%	$ 37,677	$ 72,456	6.06%	$ 11,259	$ 21,651
374	FP&A Business Planning Modelling and Use cases (Global US)	6461	Core	Group Functions	Future	YES	GT53	$ -	$ 747,032	$ 747,032	3/31/2026	84	$0	$747,032	$373,516	20.28%	$ 6,275	$ -	6.06%	$ 1,875	$ -
375	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ 1,471,131	$ -	$ 1,471,131	3/31/2025	84	$1,471,131	$1,260,969	$1,366,050	20.28%	$ 22,163	$ 42,621	6.06%	$ 6,623	$ 12,736
376	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ 650,950	$ 650,950	3/31/2026	84	$0	$650,950	$325,475	20.28%	$ 5,468	$ -	6.06%	$ 1,634	$ -
377	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
378	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
379	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
380	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
381	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
382	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
383	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ 354,859	$ -	$ 354,859	3/31/2025	84	$354,859	$304,165	$329,512	20.28%	$ 5,346	$ 10,281	6.06%	$ 1,597	$ 3,072
384	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ 562,566	$ 562,566	3/31/2026	84	$0	$562,566	$281,283	20.28%	$ 4,725	$ -	6.06%	$ 1,412	$ -
385	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
386	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
387	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
388	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ 718,618	$ -	$ 718,618	3/31/2025	84	$718,618	$615,959	$667,289	20.28%	$ 10,826	$ 20,819	6.06%	$ 3,235	$ 6,221
389	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ 554,543	$ 554,543	3/31/2026	84	$0	$554,543	$277,271	20.28%	$ 4,658	$ -	6.06%	$ 1,392	$ -
390	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
391	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
392	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
393	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
394	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
395	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
396	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
397	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
398	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
399	Governance Risk & Compliance (GRC) program	5842C	Core	Group Functions	Future	YES	GT53	$ 1,725,909	$ -	$ 1,725,909	3/31/2025	84	$1,725,909	$1,479,351	$1,602,630	20.28%	$ 26,001	$ 50,002	6.06%	$ 7,770	$ 14,941
400	HRSP FY25	5924	Core	Group Functions	Future	YES	GT53	$ 1,089,000	$ -	$ 1,089,000	12/31/2025	84	$0	$1,050,107	$525,054	20.28%	$ 8,901	$ 7,887	6.06%	$ 2,660	$ 2,357
401	HRSP FY26	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,081,596	$ 1,081,596	3/31/2026	84	$0	$1,081,596	$540,798	20.28%	$ 9,085	$ -	6.06%	$ 2,715	$ -
402	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
403	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
404	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
405	INVP 4418USD CRO FY24 - GRC Archer	4418USD	Core	Group Functions	Inflight	YES	GT53	$ 1,086,798	$ -	$ 1,086,798	3/11/2024	84	$918,603	$763,346	$840,975	20.28%	$ 12,441	$ 31,486	6.06%	$ 3,718	$ 9,409
406	INVP 5606 US SAP: Infrastructure	5606	Core	Group Functions	Inflight	YES	G020	$ (108,047)	$ -	$ (108,047)	3/31/2024	84	$0	$0	$0	17.98%	$ 477	$ -	5.44%	$ 144	$ -
407	INVP 5606 US SAP: Infrastructure	5606	Core	Group Functions	Inflight	YES	G295	$ 2,138,289	$ -	$ 2,138,289	3/31/2024	84	$1,832,819	$1,527,349	$1,680,084	52.84%	$ 64,616	$ 161,410	0.00%	$ -	$ -
408	INVP 5607 US SAP Infrastructure	5607	Core	Group Functions	Inflight	YES	GT53	$ 3,135,531	$ -	$ 3,135,531	3/31/2024	84	$2,687,598	$2,239,665	$2,463,631	20.28%	$ 36,366	$ 90,841	6.06%	$ 10,867	$ 27,145
409	INVP 5608 US SAP Infra Lndscp FY24	5608	Core	Group Functions	Inflight	YES	G020	$ 3,549,117	$ -	$ 3,549,117	3/31/2024	60	$2,839,294	$2,129,470	$2,484,382	17.98%	$ 33,083	$ 127,626	5.44%	$ 10,010	$ 38,614
410	INVP 5902A US Grp Func Op Req HW	5902A	Core	Group Functions	Inflight	YES	GT53	$ 280,007	$ -	$ 280,007	3/29/2024	60	$224,006	$168,004	$196,005	20.28%	$ 2,944	$ 11,357	6.06%	$ 880	$ 3,394
411	INVP 5902A US Grp Functions Op Req	5902A	Core	Group Functions	Inflight	YES	GT53	$ 1,942,387	$ -	$ 1,942,387	3/29/2024	84	$1,664,903	$1,387,419	$1,526,161	20.28%	$ 22,528	$ 56,274	6.06%	$ 6,732	$ 16,816
412	INVP 6391USA Consol Incid Mgmt FY24	6391USA	Core	Group Functions	Inflight	YES	GT53	$ 901,722	$ -	$ 901,722	7/30/2024	84	$815,844	$687,026	$751,435	20.28%	$ 12,499	$ 26,124	6.06%	$ 3,735	$ 7,806

413	INVP 6402US Legal Operations FY24	6402US	Core	Group Functions	Inflight	YES	GT53	$ 800,725	$ -	$ 800,725	3/31/2024	84	$686,335	$571,946	$629,141	20.28%	$ 9,287	$ 23,198	6.06%	$ 2,775	$ 6,932
414	INVP 6461USA FP&A: Enablement & Mod	6461USA	Core	Group Functions	Inflight	YES	GT53	$ 3,571,975	$ -	$ 3,571,975	4/1/2024	84	$3,061,693	$2,551,411	$2,806,552	20.28%	$ 41,428	$ 103,485	6.06%	$ 12,379	$ 30,923
415	INVP 6530 US Group Functions Op	6530	Core	Group Functions	Inflight	YES	GT53	$ 1,412,145	$ -	$ 1,412,145	4/1/2024	84	$1,210,410	$1,008,675	$1,109,542	20.28%	$ 16,378	$ 40,912	6.06%	$ 4,894	$ 12,225
416	INVP 6563US CA Grp Digital FY24	6563US	Core	Group Functions	Inflight	YES	GT53	$ 979,456	$ -	$ 979,456	3/31/2024	84	$839,534	$699,611	$769,573	20.28%	$ 11,360	$ 28,376	6.06%	$ 3,394	$ 8,479
417	INVP 6657USA CCRT MVP FY24 US	6657USA	Core	Group Functions	Inflight	YES	GT53	$ 582,488	$ -	$ 582,488	1/31/2025	84	$568,619	$485,407	$527,013	20.28%	$ 8,600	$ 16,876	6.06%	$ 2,570	$ 5,043
418	INVP 6660 Planning Repository	6660	Core	Group Functions	Inflight	YES	GT53	$ 572,358	$ -	$ 572,358	6/14/2024	84	$504,220	$422,455	$463,337	20.28%	$ 7,761	$ 16,582	6.06%	$ 2,319	$ 4,955
419	INVP 6696US IT Modernization	6696US	Core	Group Functions	Inflight	YES	GT53	$ 2,120,285	$ -	$ 2,120,285	3/31/2024	84	$1,817,387	$1,514,489	$1,665,938	20.28%	$ 24,591	$ 61,428	6.06%	$ 7,348	$ 18,356
420	INVP 6716US Business Services FY24	6716US	Core	Group Functions	Inflight	YES	GT53	$ 1,715,657	$ -	$ 1,715,657	3/31/2024	84	$1,470,563	$1,225,469	$1,348,016	20.28%	$ 19,898	$ 49,705	6.06%	$ 5,946	$ 14,853
421	INVP 6717US People & Culture FY24	6717US	Core	Group Functions	Inflight	YES	GT53	$ 1,073,808	$ -	$ 1,073,808	3/31/2024	84	$920,407	$767,005	$843,706	20.28%	$ 12,454	$ 31,110	6.06%	$ 3,721	$ 9,296
422	INVP 6750 People Digital Transforma	6750	Core	Group Functions	Inflight	YES	GT53	$ 907,629	$ -	$ 907,629	3/31/2025	84	$907,629	$777,968	$842,798	20.28%	$ 13,674	$ 26,295	6.06%	$ 4,086	$ 7,857
423	INVP6653USA US Group Function Minor	6653USA	Core	Group Functions	Inflight	YES	G020	$ 1,048,007	$ -	$ 1,048,007	3/29/2024	84	$898,292	$748,577	$823,434	17.98%	$ 10,776	$ 26,919	5.44%	$ 3,260	$ 8,145
424	Learning Experience Platform	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
425	Learning Experience Platform	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
426	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ 203,788	$ -	$ 203,788	3/31/2025	84	$203,788	$174,676	$189,232	20.28%	$ 3,070	$ 5,904	6.06%	$ 917	$ 1,764
427	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ 109,081	$ 109,081	3/31/2026	84	$0	$109,081	$54,540	20.28%	$ 916	$ -	6.06%	$ 274	$ -
428	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
429	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
430	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
431	Legal: Legal Operations: US FY24	6402US	Core	Group Functions	Future	YES	GT53	$ 22,500	$ -	$ 22,500	3/31/2025	84	$22,500	$19,286	$20,893	20.28%	$ 339	$ 652	6.06%	$ 101	$ 195
432	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
433	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
434	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
435	P2P Accounts Payable US	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
436	People Digital Transformation (US)	6750	Core	Group Functions	Future	YES	GT53	$ 6,381,000	$ 6,381,000	$ 12,762,000	3/31/2025	84	$12,762,000	$10,938,857	$11,850,429	20.28%	$ 192,263	$ 369,733	6.06%	$ 57,451	$ 110,482
437	Process Control Automation	5842I	Core	Group Functions	Future	YES	GT53	$ 469,234	$ -	$ 469,234	3/31/2025	84	$469,234	$402,200	$435,717	20.28%	$ 7,069	$ 13,594	6.06%	$ 2,112	$ 4,062
438	Process Control Automation	5842I	Core	Group Functions	Future	YES	GT53	$ -	$ 471,114	$ 471,114	3/31/2026	84	$0	$471,114	$235,557	20.28%	$ 3,957	$ -	6.06%	$ 1,182	$ -
439	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
440	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
441	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
442	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ 825,218	$ -	$ 825,218	3/31/2025	84	$825,218	$707,330	$766,274	20.28%	$ 12,432	$ 23,908	6.06%	$ 3,715	$ 7,144
443	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 786,081	$ 786,081	3/31/2026	84	$0	$786,081	$393,040	20.28%	$ 6,603	$ -	6.06%	$ 1,973	$ -
444	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
445	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
446	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
447	Program Funding: People and Culture FY25	6717US	Core	Group Functions	Future	YES	GT53	$ 2,520,000	$ -	$ 2,520,000	3/31/2025	84	$2,520,000	$2,160,000	$2,340,000	20.28%	$ 37,964	$ 73,008	6.06%	$ 11,344	$ 21,816
448	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,981,722	$ 1,981,722	3/31/2026	84	$0	$1,981,722	$990,861	20.28%	$ 16,645	$ -	6.06%	$ 4,974	$ -
449	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
450	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
451	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
452	Program: Digitising Learning US	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 227,645	$ 227,645	3/31/2026	84	$0	$227,645	$113,822	20.28%	$ 1,912	$ -	6.06%	$ 571	$ -
453	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ 447,762	$ -	$ 447,762	3/31/2025	84	$447,762	$383,796	$415,779	20.28%	$ 6,746	$ 12,972	6.06%	$ 2,016	$ 3,876
454	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ 304,770	$ 304,770	3/31/2026	84	$0	$304,770	$152,385	20.28%	$ 2,560	$ -	6.06%	$ 765	$ -
455	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
456	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
457	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
458	Program: S2P Transformation (US)	6290C	Core	Group Functions	Future	YES	GT53	$ 1,170,000	$ -	$ 1,170,000	3/31/2025	84	$1,170,000	$1,002,857	$1,086,429	20.28%	$ 17,626	$ 33,897	6.06%	$ 5,267	$ 10,129
459	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ 901,788	$ 901,788	3/31/2026	84	$0	$901,788	$450,894	20.28%	$ 7,575	$ -	6.06%	$ 2,263	$ -
460	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
461	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
462	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
463	Program: US Finance Operational Excellence	5842	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
464	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ 837,897	$ -	$ 837,897	3/31/2025	84	$837,897	$718,197	$778,047	20.28%	$ 12,623	$ 24,275	6.06%	$ 3,772	$ 7,254
465	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ 881,996	$ 881,996	3/31/2026	84	$0	$881,996	$440,998	20.28%	$ 7,408	$ -	6.06%	$ 2,214	$ -
466	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
467	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
468	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
469	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ 791,222	$ -	$ 791,222	3/31/2025	84	$791,222	$678,190	$734,706	20.28%	$ 11,920	$ 22,923	6.06%	$ 3,562	$ 6,850
470	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ 818,119	$ 818,119	3/31/2026	84	$0	$818,119	$409,059	20.28%	$ 6,872	$ -	6.06%	$ 2,053	$ -
471	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
472	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
473	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
474	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 13,361	$ -	$ 13,361	6/1/2024	84	$11,771	$9,862	$10,816	20.28%	$ 181	$ 387	6.06%	$ 54	$ 116
475	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 187,058	$ -	$ 187,058	3/31/2025	84	$187,058	$160,335	$173,696	20.28%	$ 2,818	$ 5,419	6.06%	$ 842	$ 1,619
476	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ 200,419	$ 200,419	3/31/2026	84	$0	$200,419	$100,209	20.28%	$ 1,683	$ -	6.06%	$ 503	$ -
477	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
478	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
479	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
480	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization	6696US	Core	Group Functions	Future	YES	GT53	$ 594,000	$ -	$ 594,000	3/15/2024	84	$502,071	$417,214	$459,643	20.28%	$ 6,800	$ 17,209	6.06%	$ 2,032	$ 5,142
481	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 594,014	$ 594,014	3/31/2026	84	$0	$594,014	$297,007	20.28%	$ 4,989	$ -	6.06%	$ 1,491	$ -
482	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
483	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
484	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
485	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
486	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
487	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
488	S2P - Artificial Intelligence (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
489	S2P - Artificial Intelligence (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
490	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ 1,428,829	$ -	$ 1,428,829	3/31/2025	84	$1,428,829	$1,224,711	$1,326,770	20.28%	$ 21,526	$ 41,395	6.06%	$ 6,432	$ 12,370
491	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ 1,338,690	$ 1,338,690	3/31/2026	84	$0	$1,338,690	$669,345	20.28%	$ 11,244	$ -	6.06%	$ 3,360	$ -
492	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
493	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
494	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
495	SAP Infrastructure Landscape FY28-FY33	6790	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
496	SAP Infrastructure Landscape FY28-FY33	6790	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
497	SAP Infrastructure Landscapes FY25	5923	Core	Group Functions	Future	YES	GT53	$ 4,185,000	$ -	$ 4,185,000	3/31/2025	84	$4,185,000	$3,587,143	$3,886,071	20.28%	$ 63,048	$ 121,245	6.06%	$ 18,840	$ 36,230
498	SAP Infrastructure Landscapes FY26	5624	Core	Group Functions	Future	YES	GT53	$ -	$ 4,297,864	$ 4,297,864	4/1/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
499	SAP Infrastructure Landscapes FY27	6669	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
500	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
501	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
502	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
503	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 617,600	$ -	$ 617,600	3/31/2025	84	$617,600	$529,372	$573,486	20.28%	$ 9,304	$ 17,893	6.06%	$ 2,780	$ 5,347
504	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 641,980	$ 641,980	3/31/2026	84	$0	$641,980	$320,990	20.28%	$ 5,392	$ -	6.06%	$ 1,611	$ -
505	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
506	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
507	SHE: Consolidated Incident Management and Reporting - US	6391US	Core	Group Functions	Future	YES	GT53	$ 495,000	$ -	$ 495,000	1/31/2025	84	$483,214	$412,500	$447,857	20.28%	$ 7,308	$ 14,341	6.06%	$ 2,184	$ 4,285
508	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ 90,516	$ 90,516	3/31/2026	84	$0	$90,516	$45,258	20.28%	$ 760	$ -	6.06%	$ 227	$ -
509	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
510	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
511	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
512	SNOW for MSP, Contingent Workers (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 645,073	$ -	$ 645,073	3/31/2025	84	$645,073	$552,920	$598,996	20.28%	$ 9,718	$ 18,689	6.06%	$ 2,904	$ 5,584
513	SNOW for MSP, Contingent Workers (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 378,852	$ 378,852	3/31/2026	84	$0	$378,852	$189,426	20.28%	$ 3,182	$ -	6.06%	$ 951	$ -
514	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
515	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
516	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
517	Talent Sourcing Portal Consolidation & Recruiting Process Automations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -

518	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
519	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
520	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
521	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ 858,484	$ -	$ 858,484	3/31/2025	84	$858,484	$735,844	$797,164	20.28%	$ 12,933	$ 24,872	6.06%	$ 3,865	$ 7,432
522	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ 827,270	$ 827,270	3/31/2026	84	$0	$827,270	$413,635	20.28%	$ 6,949	$ -	6.06%	$ 2,076	$ -
523	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
524	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
525	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
526	US Group Functions: DR to GEO	6670	Core	Group Functions	Future	YES	GT53	$ 360,917	$ -	$ 360,917	12/31/2024	60	$342,871	$270,688	$306,780	20.28%	$ 5,079	$ 14,639	6.06%	$ 1,518	$ 4,374
527	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 1,003,685	$ 1,003,685	3/31/2026	84	$0	$1,003,685	$501,843	20.28%	$ 8,430	$ -	6.06%	$ 2,519	$ -
528	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
529	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
530	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
531	FY25 Cloud & Data Security (US)	6795	Core	Security	Future	YES	GT53	$ 1,143,000	$ -	$ 1,143,000	3/31/2025	84	$1,143,000	$979,714	$1,061,357	20.28%	$ 17,220	$ 33,114	6.06%	$ 5,145	$ 9,895
532	FY25 Identity and Access Management (US)	6802	Core	Security	Future	YES	GT53	$ 3,150,000	$ -	$ 3,150,000	3/31/2025	84	$3,150,000	$2,700,000	$2,925,000	20.28%	$ 47,456	$ 91,260	6.06%	$ 14,181	$ 27,270
533	FY25 Network Security (US)	6794	Core	Security	Future	YES	GT53	$ 3,150,000	$ -	$ 3,150,000	3/31/2025	84	$3,150,000	$2,700,000	$2,925,000	20.28%	$ 47,456	$ 91,260	6.06%	$ 14,181	$ 27,270
534	FY25 Operational Technology IDS (Service Company)	6803A	Core	Security	Future	YES	GT53	$ 2,718,000	$ -	$ 2,718,000	3/31/2025	84	$2,718,000	$2,329,714	$2,523,857	20.28%	$ 40,947	$ 78,744	6.06%	$ 12,236	$ 23,530
535	FY25 Physical Security (Service Company)	3617A	Core	Security	Future	YES	GT53	$ 90,000	$ -	$ 90,000	3/31/2025	84	$90,000	$77,143	$83,571	20.28%	$ 1,356	$ 2,607	6.06%	$ 405	$ 779
536	FY25 Platform Security (US)	6805	Core	Security	Future	YES	GT53	$ 2,682,000	$ -	$ 2,682,000	3/31/2025	84	$2,682,000	$2,298,857	$2,490,429	20.28%	$ 40,405	$ 77,701	6.06%	$ 12,074	$ 23,218
537	FY25 Security Network Insourcing (US)	6748US	Core	Security	Future	YES	GT53	$ 2,700,000	$ -	$ 2,700,000	3/31/2025	84	$2,700,000	$2,314,286	$2,507,143	20.28%	$ 40,676	$ 78,223	6.06%	$ 12,155	$ 23,374
538	FY25 Security Orchestration Automation and Response (US)	N/A	Core	Security	Future	YES	GT53	$ 846,000	$ -	$ 846,000	3/31/2025	84	$846,000	$725,143	$785,571	20.28%	$ 12,745	$ 24,510	6.06%	$ 3,808	$ 7,324
539	FY25 Vulnerability Management (US)	6811	Core	Security	Future	YES	GT53	$ 1,368,000	$ -	$ 1,368,000	3/31/2025	84	$1,368,000	$1,172,571	$1,270,286	20.28%	$ 20,609	$ 39,633	6.06%	$ 6,158	$ 11,843
540	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,576,739	$ 3,576,739	3/31/2026	84	$0	$3,576,739	$1,788,370	20.28%	$ 30,043	$ -	6.06%	$ 8,977	$ -
541	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
542	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
543	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
544	INVP 3617A PS Equipment Replace	3617A	Core	Security	Inflight	YES	G020	$ 301,650	$ -	$ 301,650	3/31/2024	60	$241,320	$180,990	$211,155	17.98%	$ 2,812	$ 10,847	5.44%	$ 851	$ 3,282
545	INVP 5933 OT Intrusion Detection	5933	Core	Security	Inflight	YES	G020	$ 2,583,970	$ -	$ 2,583,970	3/31/2024	84	$2,214,831	$1,845,693	$2,030,262	17.98%	$ 26,570	$ 66,371	5.44%	$ 8,039	$ 20,081
546	INVP 6417US Vulnerability Manage	6417US	Core	Security	Inflight	YES	GT53	$ 1,733,014	$ -	$ 1,733,014	3/29/2024	84	$1,485,440	$1,237,867	$1,361,653	20.28%	$ 20,099	$ 50,208	6.06%	$ 6,006	$ 15,003
547	INVP 6540US FY23-24 SOAR	6540US	Core	Security	Inflight	YES	GT53	$ 2,342,185	$ -	$ 2,342,185	3/31/2024	84	$2,007,587	$1,672,989	$1,840,288	20.28%	$ 27,165	$ 67,856	6.06%	$ 8,117	$ 20,277
548	INVP 6613US IAM Engineering Project	6613US	Core	Security	Inflight	YES	G020	$ 6,008,754	$ -	$ 6,008,754	3/29/2024	84	$5,150,361	$4,291,967	$4,721,164	17.98%	$ 61,786	$ 154,339	5.44%	$ 18,694	$ 46,697
549	INVP 6676 FY24 SOAR Licenses	6766	Core	Security	Inflight	YES	GT53	$ 9,196,783	$ -	$ 9,196,783	3/1/2024	84	$7,773,471	$6,459,645	$7,116,558	20.28%	$ 105,279	$ 266,444	6.06%	$ 31,459	$ 79,618
550	INVP 6699US FY24 Platform Security	6699US	Core	Security	Inflight	YES	G020	$ 1,375,599	$ -	$ 1,375,599	3/29/2024	84	$1,179,085	$982,571	$1,080,828	17.98%	$ 14,145	$ 35,333	5.44%	$ 4,280	$ 10,690
551	INVP 6700US FY24 Network Secur	6700US	Core	Security	Inflight	YES	G020	$ 3,135,453	$ -	$ 3,135,453	3/29/2024	84	$2,687,531	$2,239,610	$2,463,571	17.98%	$ 32,241	$ 80,536	5.44%	$ 9,755	$ 24,367
552	INVP 6701US FY24 Vulnerability Mana	6701US	Core	Security	Inflight	YES	G020	$ 566,563	$ -	$ 566,563	3/31/2024	84	$485,626	$404,688	$445,157	17.98%	$ 5,826	$ 14,553	5.44%	$ 1,763	$ 4,403
553	INVP 6709US FY24 Cloud Security	6709US	Core	Security	Inflight	YES	G020	$ 957,096	$ -	$ 957,096	3/29/2024	84	$820,368	$683,640	$752,004	17.98%	$ 9,841	$ 24,584	5.44%	$ 2,978	$ 7,438
554	INVP6699US FY24 Platfrm Sec HW	6699US	Core	Security	Inflight	YES	G020	$ 563,556	$ -	$ 563,556	3/29/2024	60	$450,844	$338,133	$394,489	17.98%	$ 5,253	$ 20,265	5.44%	$ 1,589	$ 6,131
555	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 5,687,303	$ 5,687,303	4/1/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
556	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
557	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
558	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
559	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 10,587,574	$ 10,587,574	4/1/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
560	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
561	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
562	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
563	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 5,471,613	$ 5,471,613	4/1/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
564	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
565	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
566	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
567	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,857,807	$ 3,857,807	4/1/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
568	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
569	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
570	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
571	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,510,818	$ 3,510,818	3/31/2026	84	$0	$3,510,818	$1,755,409	20.28%	$ 29,489	$ -	6.06%	$ 8,812	$ -
572	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
573	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
574	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
575	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ 4,009,255	$ 4,009,255	3/31/2026	84	$0	$4,009,255	$2,004,628	20.28%	$ 33,676	$ -	6.06%	$ 10,063	$ -
576	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
577	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
578	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
579	INVP 6744 Jira Align FY24	6744	Core	IT Foundations	Inflight	YES	GT53	$ 487,445	$ -	$ 487,445	3/31/2024	84	$417,810	$348,175	$382,992	20.28%	$ 5,653	$ 14,122	6.06%	$ 1,689	$ 4,220
580	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ 3,210,393	$ -	$ 3,210,393	1/15/2025	84	$3,095,736	$2,675,327	$2,885,531	20.28%	$ 47,157	$ 85,259	6.06%	$ 14,091	$ 25,477
581	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ 2,480,758	$ 2,480,758	1/15/2026	84	$0	$2,421,692	$1,210,846	20.28%	$ 20,463	$ 11,979	6.06%	$ 6,115	$ 3,579
582	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ -	$ -	1/15/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
583	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ -	$ -	1/15/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
584	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ -	$ -	1/15/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
585	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ 6,237,900	$ -	$ 6,237,900	3/31/2025	84	$6,237,900	$5,346,771	$5,792,336	72.58%	$ 336,329	$ 646,781	0.00%	$ -	$ -
586	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ -	$ 3,041,100	$ 3,041,100	3/31/2026	84	$0	$3,041,100	$1,520,550	72.58%	$ 91,418	$ -	0.00%	$ -	$ -
587	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	72.58%	$ -	$ -	0.00%	$ -	$ -
588	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ 2,485,192	$ -	$ 2,485,192	3/31/2025	84	$2,485,192	$2,130,164	$2,307,678	25.58%	$ 47,225	$ 90,816	0.00%	$ -	$ -
589	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	12/31/2026	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
590	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	9/30/2027	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
591	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	6/30/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
592	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
593	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 11,250,000	$ -	$ 11,250,000	3/31/2025	84	$11,250,000	$9,642,857	$10,446,429	25.58%	$ 213,777	$ 411,107	0.00%	$ -	$ -
594	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ 4,787,796	$ 4,787,796	6/15/2025	84	$0	$4,217,820	$2,108,910	25.58%	$ 46,178	$ 145,800	0.00%	$ -	$ -
595	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ 4,823,526	$ 4,823,526	11/30/2025	84	$0	$4,593,834	$2,296,917	25.58%	$ 49,271	$ 58,755	0.00%	$ -	$ -
596	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	4/1/2027	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
597	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
598	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	4/15/2026	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
599	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	11/15/2026	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
600	Customer Experience Initiatives (ZBR)	6606	Strategic	Customer	Future	YES	C903	$ 5,244,300	$ -	$ 5,244,300	3/31/2025	84	$5,244,300	$4,495,114	$4,869,707	25.58%	$ 99,654	$ 191,642	0.00%	$ -	$ -
601	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 7,708,066	$ -	$ 7,708,066	3/15/2025	60	$7,579,598	$6,037,985	$6,808,791	52.84%	$ 291,073	$ 814,588	0.00%	$ -	$ -
602	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	8/31/2026	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
603	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	4/30/2027	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
604	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 12,846,776	$ 12,846,776	6/2/2025	60	$0	$10,705,647	$5,352,823	52.84%	$ 245,873	$ 1,131,373	0.00%	$ -	$ -
605	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	5/4/2026	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
606	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,679,352	$ -	$ 1,679,352	3/15/2025	84	$1,659,359	$1,419,452	$1,539,406	52.84%	$ 65,261	$ 126,767	0.00%	$ -	$ -
607	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 3,148,784	$ 3,148,784	3/15/2026	84	$0	$3,111,299	$1,555,649	52.84%	$ 68,293	$ 19,807	0.00%	$ -	$ -
608	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
609	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
610	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
611	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 729,227	$ -	$ 729,227	3/15/2025	84	$720,545	$616,370	$668,458	52.84%	$ 28,338	$ 55,046	0.00%	$ -	$ -
612	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 4,375,360	$ 4,375,360	3/15/2026	84	$0	$4,323,273	$2,161,636	52.84%	$ 94,896	$ 27,523	0.00%	$ -	$ -
613	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
614	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
615	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
616	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 7,383,648	$ -	$ 7,383,648	3/15/2025	84	$7,295,748	$6,240,941	$6,768,344	52.84%	$ 286,933	$ 557,360	0.00%	$ -	$ -
617	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 18,048,918	$ 18,048,918	3/15/2026	84	$0	$17,834,050	$8,917,025	52.84%	$ 391,460	$ 113,536	0.00%	$ -	$ -
618	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
619	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
620	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
621	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 12,434,597	$ -	$ 12,434,597	3/15/2025	60	$12,227,354	$9,740,434	$10,983,894	52.84%	$ 469,557	$ 1,314,088	0.00%	$ -	$ -
622	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 4,476,455	$ 4,476,455	7/4/2025	60	$0	$3,804,987	$1,902,493	52.84%	$ 86,904	$ 354,804	0.00%	$ -	$ -

623	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 7,958,142	$ 7,958,142	11/15/2025	60	$0	$7,427,599	$3,713,800	52.84%	$ 165,422	$ 280,339	0.00%	$ -	$ -
624	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 3,294,704	$ -	$ 3,294,704	3/15/2025	84	$3,255,481	$2,784,809	$3,020,145	52.84%	$ 128,034	$ 248,703	0.00%	$ -	$ -
625	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 8,236,759	$ 8,236,759	4/15/2026	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
626	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
627	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
628	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
629	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,687,242	$ -	$ 1,687,242	3/15/2025	84	$1,667,156	$1,426,121	$1,546,639	52.84%	$ 65,567	$ 127,363	0.00%	$ -	$ -
630	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 1,687,242	$ 1,687,242	3/15/2026	84	$0	$1,667,156	$833,578	52.84%	$ 36,594	$ 10,614	0.00%	$ -	$ -
631	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
632	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
633	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
634	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ 64,072,439	$ 64,072,439	4/15/2026	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
635	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
636	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
637	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
638	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
639	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
640	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
641	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	11/1/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
642	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ 6,209,785	$ 6,209,785	4/1/2025	84	$6,209,785	$5,322,673	$5,766,229	20.28%	$ 93,552	$ 179,906	6.06%	$ 27,955	$ 53,759
643	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	8/1/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
644	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	10/1/2026	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
645	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	7/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
646	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ 5,762,029	$ -	$ 5,762,029	3/31/2025	84	$5,762,029	$4,938,882	$5,350,456	54.55%	$ 233,496	$ 449,027	0.00%	$ -	$ -
647	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ 9,585,101	$ 9,585,101	3/31/2026	84	$0	$9,585,101	$4,792,551	54.55%	$ 216,558	$ -	0.00%	$ -	$ -
648	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
649	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
650	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
651	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ (5,762,029)	$ -	$ (5,762,029)	3/31/2025	84	($5,762,029)	($4,938,882)	($5,350,456)	54.55%	$ (233,496)	$ (449,027)	0.00%	$ -	$ -
652	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2025	84	$0	$0	$0	54.55%	$ 51,477	$ -	0.00%	$ -	$ -
653	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ (9,585,101)	$ (9,585,101)	3/31/2026	84	$0	($9,585,101)	($4,792,551)	54.55%	$ (216,558)	$ -	0.00%	$ -	$ -
654	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2026	84	$0	$0	$0	54.55%	$ 53,519	$ -	0.00%	$ -	$ -
655	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
656	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
657	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
658	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
659	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
660	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
								$ 485,767,281	$ 408,911,986	$ 894,679,267			$ 432,474,891	$ 633,509,148	$ 532,992,019		$ 11,463,753	$ 21,606,900		$ 1,666,668	$ 3,193,547

NMPC E $ 37,930,867

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents
Service Company Capital Software/Hardware allocated to Operating Companies as Rent Expense
For the Rate Year ended March 31, 2027

Line	Investment Name	INVP #	Category	Portfolio	Future/In Flight	NMPC	Bill Pool	Balance at 4/1/2026	Incremental Spend	Ending Balance at 3/31/2027	In Service Date	Amortization Period	4/1/2026 4/1/2026 Balance	3/31/2027 3/31/2027 Balance	Average Balance	5210E NMPC E Allocation	NMPC E Rent-Return	NMPC E Rent - Depn	5210T NMPC T Allocation	NMPC T Rent-Return	NMPC T Rent - Depn
1	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ 3,217,126	$ -	$ 3,217,126	3/31/2026	84	$3,217,126	$2,757,536	$2,987,331	25.58%	$ 61,133	$ 117,563	0.00%	$ -	$ -
2	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ 3,108,613	$ 3,108,613	3/31/2027	84	$0	$3,108,613	$1,554,307	25.58%	$ 32,934	$ -	0.00%	$ -	$ -
3	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
4	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
5	AIMS Product Team FY25	6787	Core	Customer	Future	YES	C903	$ 900,000	$ -	$ 900,000	3/31/2025	84	$771,429	$642,857	$707,143	25.58%	$ 13,166	$ 32,889	0.00%	$ -	$ -
6	AIMS Replatform	6728	Core	Customer	Future	YES	C903	$ 7,020,000	$ -	$ 7,020,000	3/31/2025	84	$6,017,143	$5,014,286	$5,515,714	25.58%	$ 102,696	$ 256,531	0.00%	$ -	$ -
7	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ 1,476,000	$ -	$ 1,476,000	3/31/2025	84	$1,265,143	$1,054,286	$1,159,714	25.58%	$ 21,592	$ 53,937	0.00%	$ -	$ -
8	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ 23,719,769	$ -	$ 23,719,769	4/1/2026	84	$23,719,769	$20,331,231	$22,025,500	25.58%	$ 450,733	$ 866,788	0.00%	$ -	$ -
9	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ 19,630,154	$ 19,630,154	3/31/2027	84	$0	$19,630,154	$9,815,077	25.58%	$ 207,973	$ -	0.00%	$ -	$ -
10	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
11	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
12	Case Management	6775	Core	Customer	Future	YES	C903	$ 2,340,000	$ -	$ 2,340,000	3/31/2025	84	$2,005,714	$1,671,429	$1,838,571	25.58%	$ 34,232	$ 85,510	0.00%	$ -	$ -
13	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ 460,805	$ 460,805	3/31/2027	84	$0	$460,805	$230,403	54.55%	$ 10,411	$ -	0.00%	$ -	$ -
14	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ 6,912,087	$ 6,912,087	8/1/2026	84	$0	$6,253,793	$3,126,897	54.55%	$ 144,969	$ 359,099	0.00%	$ -	$ -
15	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/30/2027	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
16	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ 5,388,076	$ -	$ 5,388,076	3/31/2026	84	$5,388,076	$4,618,351	$5,003,214	54.55%	$ 218,342	$ 419,885	0.00%	$ -	$ -
17	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ 6,778,547	$ 6,778,547	3/31/2027	84	$0	$6,778,547	$3,389,274	54.55%	$ 153,149	$ -	0.00%	$ -	$ -
18	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
19	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/1/2027	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
20	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
21	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ 3,330,000	$ -	$ 3,330,000	3/31/2025	84	$2,854,286	$2,378,571	$2,616,429	25.58%	$ 48,715	$ 121,688	0.00%	$ -	$ -
22	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ 8,772,835	$ -	$ 8,772,835	3/31/2026	84	$8,772,835	$7,519,573	$8,146,204	25.58%	$ 166,705	$ 320,584	0.00%	$ -	$ -
23	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ 9,570,366	$ 9,570,366	3/31/2027	84	$0	$9,570,366	$4,785,183	25.58%	$ 101,394	$ -	0.00%	$ -	$ -
24	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
25	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
26	CSS Enhancements FY25	6773	Core	Customer	Future	YES	C903	$ 315,000	$ -	$ 315,000	3/31/2025	84	$270,000	$225,000	$247,500	25.58%	$ 4,608	$ 11,511	0.00%	$ -	$ -
27	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ 4,950,000	$ -	$ 4,950,000	3/31/2025	84	$4,242,857	$3,535,714	$3,889,286	21.98%	$ 62,222	$ 155,430	6.42%	$ 18,174	$ 45,399
28	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ 3,732,643	$ 3,732,643	3/31/2027	84	$0	$3,732,643	$1,866,322	21.98%	$ 33,980	$ -	6.42%	$ 9,925	$ -
29	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
30	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
31	Customer Data Platform	6740	Core	Customer	Inflight	YES	G911	$ 4,693,241	$ -	$ 4,693,241	3/31/2024	84	$3,352,315	$2,681,852	$3,017,083	21.98%	$ 43,469	$ 147,368	6.42%	$ 12,697	$ 43,044
32	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ 836,542	$ -	$ 836,542	3/31/2026	84	$836,542	$717,036	$776,789	22.82%	$ 14,181	$ 27,271	0.00%	$ -	$ -
33	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ 1,760,922	$ 1,760,922	3/31/2027	84	$0	$1,760,922	$880,461	22.82%	$ 16,643	$ -	0.00%	$ -	$ -
34	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	22.82%	$ -	$ -	0.00%	$ -	$ -
35	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	22.82%	$ -	$ -	0.00%	$ -	$ -
36	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ 2,245,280	$ -	$ 2,245,280	6/1/2025	84	$1,977,984	$1,657,230	$1,817,607	22.82%	$ 34,258	$ 73,196	0.00%	$ -	$ -
37	Customer Mobile Application	6786	Core	Customer	Future	YES	C903	$ 3,240,000	$ -	$ 3,240,000	3/31/2025	84	$2,777,143	$2,314,286	$2,545,714	25.58%	$ 47,398	$ 118,399	0.00%	$ -	$ -
38	Customer Tech Debt Remediation	6791	Core	Customer	Future	YES	C903	$ 1,672,768	$ -	$ 1,672,768	3/31/2026	84	$1,672,768	$1,433,801	$1,553,285	25.58%	$ 31,787	$ 61,128	0.00%	$ -	$ -
39	Customer Tech Debt Remediation FY25	6791	Core	Customer	Future	YES	C903	$ 2,058,300	$ -	$ 2,058,300	3/31/2025	84	$1,764,257	$1,470,214	$1,617,236	25.58%	$ 30,111	$ 75,216	0.00%	$ -	$ -
40	CXP Technical Debt	6776	Core	Customer	Future	YES	C175	$ 2,699,100	$ -	$ 2,699,100	3/31/2025	84	$2,313,514	$1,927,929	$2,120,721	22.82%	$ 35,225	$ 87,991	0.00%	$ -	$ -
41	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ 1,800,000	$ -	$ 1,800,000	3/31/2025	84	$1,542,857	$1,285,714	$1,414,286	25.58%	$ 26,332	$ 65,777	0.00%	$ -	$ -
42	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ 1,727,860	$ -	$ 1,727,860	3/31/2026	84	$1,727,860	$1,481,023	$1,604,441	25.58%	$ 32,834	$ 63,141	0.00%	$ -	$ -
43	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ 1,727,860	$ 1,727,860	3/31/2027	84	$0	$1,727,860	$863,930	25.58%	$ 18,306	$ -	0.00%	$ -	$ -
44	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
45	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
46	Documentum Application Modernization	6686	Core	Customer	Future	YES	C903	$ 675,000	$ -	$ 675,000	3/31/2025	84	$578,571	$482,143	$530,357	25.58%	$ 9,875	$ 24,666	0.00%	$ -	$ -
47	GenAI	6769	Core	Customer	Future	YES	C903	$ 873,000	$ -	$ 873,000	3/31/2025	84	$748,286	$623,571	$685,929	25.58%	$ 12,771	$ 31,902	0.00%	$ -	$ -
48	INVP 5125 Customer Connection	5125	Core	Customer	Inflight	YES	C175	$ 1,298,189	$ -	$ 1,298,189	3/29/2024	84	$927,278	$741,822	$834,550	22.82%	$ 12,483	$ 42,321	0.00%	$ -	$ -
49	INVP 5673 My Business Account	5673	Core	Customer	Inflight	YES	C175	$ 1,022,063	$ -	$ 1,022,063	3/29/2024	84	$730,045	$584,036	$657,040	22.82%	$ 9,828	$ 33,319	0.00%	$ -	$ -
50	INVP 6492 NACHA Compliance Sec	6492	Core	Customer	Inflight	YES	C175	$ 384,718	$ -	$ 384,718	3/31/2024	84	$274,799	$219,839	$247,319	22.82%	$ 3,699	$ 12,542	0.00%	$ -	$ -
51	INVP 6687 FY24 Cust Minor Works	6687	Core	Customer	Inflight	YES	C903	$ 402,144	$ -	$ 402,144	3/31/2024	84	$287,246	$229,796	$258,521	25.58%	$ 4,335	$ 14,695	0.00%	$ -	$ -
52	INVP 6706 FY24 UWP Enhancements	6706	Core	Customer	Inflight	YES	C175	$ 1,529,221	$ -	$ 1,529,221	3/29/2024	84	$1,092,301	$873,841	$983,071	22.82%	$ 14,705	$ 49,853	0.00%	$ -	$ -
53	INVP 6713 Customer Facing Mobile Ap	6713	Core	Customer	Inflight	YES	C175	$ 4,658,533	$ -	$ 4,658,533	3/29/2024	84	$3,327,523	$2,662,019	$2,994,771	22.82%	$ 44,796	$ 151,868	0.00%	$ -	$ -
54	INVP 6715 UWP 2.0 MyAccount Impleme	6715	Core	Customer	Inflight	YES	C175	$ 6,854,371	$ -	$ 6,854,371	3/31/2024	84	$4,895,979	$3,916,783	$4,406,381	22.82%	$ 65,912	$ 223,452	0.00%	$ -	$ -
55	INVP 6727 AIMS FY24 Product Team	6727	Core	Customer	Inflight	YES	C903	$ 873,356	$ -	$ 873,356	3/29/2024	84	$623,826	$499,060	$561,443	25.58%	$ 9,414	$ 31,915	0.00%	$ -	$ -
56	INVP 6728 AIMS RePlatform Sanction	6728	Core	Customer	Inflight	YES	C903	$ 1,682,365	$ -	$ 1,682,365	3/31/2024	84	$1,201,690	$961,352	$1,081,521	25.58%	$ 18,134	$ 61,478	0.00%	$ -	$ -
57	INVP 6746 CXP Tech Debt Initiative	6746	Core	Customer	Inflight	YES	C175	$ 2,341,199	$ -	$ 2,341,199	3/29/2024	84	$1,672,285	$1,337,828	$1,505,056	22.82%	$ 22,513	$ 76,323	0.00%	$ -	$ -
58	Mainframe Security Realignment	6778	Core	Customer	Future	YES	C903	$ 405,000	$ -	$ 405,000	3/31/2025	84	$347,143	$289,286	$318,214	25.58%	$ 5,925	$ 14,800	0.00%	$ -	$ -
59	My Business Account	6785	Core	Customer	Future	YES	C903	$ 1,620,000	$ -	$ 1,620,000	3/31/2025	84	$1,388,571	$1,157,143	$1,272,857	25.58%	$ 23,699	$ 59,199	0.00%	$ -	$ -
60	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ 1,799,202	$ -	$ 1,799,202	3/31/2026	84	$1,799,202	$1,542,173	$1,670,687	22.82%	$ 30,500	$ 58,654	0.00%	$ -	$ -
61	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ 1,727,234	$ 1,727,234	3/31/2027	84	$0	$1,727,234	$863,617	22.82%	$ 16,325	$ -	0.00%	$ -	$ -
62	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	22.82%	$ -	$ -	0.00%	$ -	$ -
63	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	22.82%	$ -	$ -	0.00%	$ -	$ -
64	NACHA	6492	Core	Customer	Future	YES	C903	$ 529,200	$ -	$ 529,200	3/31/2025	84	$453,600	$378,000	$415,800	25.58%	$ 7,742	$ 19,338	0.00%	$ -	$ -
65	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ 2,035,983	$ -	$ 2,035,983	3/30/2026	84	$2,035,983	$1,745,128	$1,890,555	25.58%	$ 38,689	$ 74,401	0.00%	$ -	$ -
66	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ 3,420,450	$ 3,420,450	3/30/2027	84	$0	$3,420,450	$1,710,225	25.58%	$ 36,238	$ -	0.00%	$ -	$ -
67	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
68	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
69	NY Green Button Connect	N/A	Core	Customer	Future	YES	C914	$ 171,379	$ -	$ 171,379	4/1/2025	84	$146,896	$122,414	$134,655	45.23%	$ 4,433	$ 11,074	0.00%	$ -	$ -
70	STS Clean-up (backlog from C2C)	6780	Core	Customer	Future	YES	C903	$ 1,620,000	$ -	$ 1,620,000	3/31/2025	84	$1,388,571	$1,157,143	$1,272,857	25.58%	$ 23,699	$ 59,199	0.00%	$ -	$ -
71	STS Clean-up (backlog from C2C)	6780	Core	Customer	Future	YES	C903	$ 900,000	$ -	$ 900,000	3/31/2026	84	$900,000	$771,429	$835,714	25.58%	$ 17,102	$ 32,889	0.00%	$ -	$ -
72	UWP 2.0 MyAccount Implementation and Delivery	6715	Core	Customer	Future	YES	C903	$ 6,026,400	$ -	$ 6,026,400	8/30/2024	84	$4,663,286	$3,802,371	$4,232,829	25.58%	$ 80,149	$ 220,222	0.00%	$ -	$ -
73	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ 4,234,009	$ -	$ 4,234,009	3/31/2026	84	$4,234,009	$3,629,150	$3,931,579	25.58%	$ 80,456	$ 154,723	0.00%	$ -	$ -
74	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ 4,811,374	$ 4,811,374	3/31/2027	84	$0	$4,811,374	$2,405,687	25.58%	$ 50,974	$ -	0.00%	$ -	$ -
75	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
76	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
77	UWP Product Team FY25	6784	Core	Customer	Future	YES	C903	$ 1,350,000	$ -	$ 1,350,000	3/31/2025	84	$1,157,143	$964,286	$1,060,714	25.58%	$ 19,749	$ 49,333	0.00%	$ -	$ -
78	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ 3,710,005	$ -	$ 3,710,005	3/15/2026	84	$3,665,838	$3,135,838	$3,400,838	0.00%	$ -	$ -	0.00%	$ -	$ -
79	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ 1,236,668	$ 1,236,668	3/15/2027	84	$0	$1,221,946	$610,973	0.00%	$ -	$ -	0.00%	$ -	$ -
80	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ 3,710,005	$ 3,710,005	3/31/2027	84	$0	$3,710,005	$1,855,003	0.00%	$ -	$ -	0.00%	$ -	$ -
81	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
82	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
83	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
84	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
85	INVP 6747 CMD US FY24	6747	Core	Data Transformation	Inflight	YES	GT53	$ 432,483	$ -	$ 432,483	3/31/2024	84	$308,916	$247,133	$278,025	20.28%	$ 3,696	$ 12,530	6.06%	$ 1,104	$ 3,744
86	Application	6796	Core	DPIT	Future	YES	GT53	$ 1,247,329	$ -	$ 1,247,329	10/31/2025	84	$1,173,083	$994,893	$1,083,988	20.28%	$ 17,852	$ 36,137	6.06%	$ 5,335	$ 10,798
87	Application	6796	Core	DPIT	Future	YES	GT53	$ 4,989,317	$ -	$ 4,989,317	3/31/2026	84	$4,989,317	$4,276,557	$4,632,937	20.28%	$ 75,165	$ 144,548	6.06%	$ 22,461	$ 43,193
88	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,026,910	$ 2,026,910	10/31/2026	84	$0	$1,906,260	$953,130	20.28%	$ 16,262	$ 24,468	6.06%	$ 4,859	$ 7,311
89	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ 6,080,730	$ 6,080,730	3/31/2027	84	$0	$6,080,730	$3,040,365	20.28%	$ 51,075	$ -	6.06%	$ 15,262	$ -
90	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
91	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
92	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
93	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
94	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ 8,742,064	$ -	$ 8,742,064	3/31/2026	36	$8,742,064	$5,828,042	$7,285,053	20.28%	$ 121,172	$ 590,964	6.06%	$ 36,208	$ 176,590
95	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ 9,198,739	$ 9,198,739	3/31/2027	36	$0	$9,198,739	$4,599,369	20.28%	$ 77,264	$ -	6.06%	$ 23,088	$ -
96	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	36	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
97	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	36	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -

98	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ 4,967,319	$ -	$ 4,967,319	3/31/2026	60	$4,967,319	$3,973,855	$4,470,587	20.28%	$ 73,039	$ 201,474	6.06%	$ 21,825	$ 60,204
99	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ 10,389,393	$ 10,389,393	3/31/2027	60	$0	$10,389,393	$5,194,697	20.28%	$ 87,265	$ -	6.06%	$ 26,076	$ -
100	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
101	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
102	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ 2,483,660	$ -	$ 2,483,660	3/1/2026	60	$2,442,265	$1,945,533	$2,193,899	20.28%	$ 35,996	$ 100,737	6.06%	$ 10,756	$ 30,102
103	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/1/2029	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
104	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ 13,135,904	$ -	$ 13,135,904	4/1/2026	84	$13,135,904	$11,259,346	$12,197,625	20.28%	$ 197,896	$ 380,566	6.06%	$ 59,135	$ 113,719
105	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ 14,572,096	$ 14,572,096	3/31/2027	84	$0	$14,572,096	$7,286,048	20.28%	$ 122,398	$ -	6.06%	$ 36,574	$ -
106	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
107	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
108	Data	6796	Core	DPIT	Future	YES	GT53	$ 631,691	$ -	$ 631,691	9/30/2025	84	$586,570	$496,329	$541,449	20.28%	$ 8,946	$ 18,301	6.06%	$ 2,673	$ 5,469
109	Data	6796	Core	DPIT	Future	YES	GT53	$ 1,263,382	$ -	$ 1,263,382	12/31/2025	84	$1,218,261	$1,037,778	$1,128,019	20.28%	$ 18,463	$ 36,602	6.06%	$ 5,517	$ 10,937
110	Data	6796	Core	DPIT	Future	YES	GT53	$ 1,184,420	$ -	$ 1,184,420	3/31/2026	84	$1,184,420	$1,015,217	$1,099,819	20.28%	$ 17,844	$ 34,314	6.06%	$ 5,332	$ 10,254
111	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,579,227	$ 1,579,227	9/30/2026	84	$0	$1,466,425	$733,213	20.28%	$ 12,551	$ 22,876	6.06%	$ 3,751	$ 6,836
112	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,579,227	$ 1,579,227	12/31/2026	84	$0	$1,522,826	$761,413	20.28%	$ 12,908	$ 11,438	6.06%	$ 3,857	$ 3,418
113	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 789,614	$ 789,614	3/31/2027	84	$0	$789,614	$394,807	20.28%	$ 6,632	$ -	6.06%	$ 1,982	$ -
114	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	12/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
115	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
116	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
117	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
118	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
119	Development	6796	Core	DPIT	Future	YES	GT53	$ 2,111,801	$ -	$ 2,111,801	3/31/2026	84	$2,111,801	$1,810,115	$1,960,958	20.28%	$ 31,815	$ 61,182	6.06%	$ 9,507	$ 18,282
120	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,815,735	$ 2,815,735	3/31/2027	84	$0	$2,815,735	$1,407,867	20.28%	$ 23,651	$ -	6.06%	$ 7,067	$ -
121	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
122	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
123	Development	6796	Core	DPIT	Future	YES	GT53	$ 703,934	$ -	$ 703,934	3/1/2026	84	$695,554	$594,992	$645,273	20.28%	$ 10,499	$ 20,394	6.06%	$ 3,137	$ 6,094
124	Development	6796	Core	DPIT	Future	YES	GT53	$ 447,958	$ -	$ 447,958	10/1/2025	84	$415,961	$351,967	$383,964	20.28%	$ 6,344	$ 12,978	6.06%	$ 1,896	$ 3,878
125	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ 255,976	$ 255,976	10/1/2026	84	$0	$237,692	$118,846	20.28%	$ 2,034	$ 3,708	6.06%	$ 608	$ 1,108
126	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
127	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
128	Digital Workplace	6792US	Core	DPIT	Future	YES	GT53	$ 3,816,000	$ -	$ 3,816,000	10/31/2024	84	$3,043,714	$2,498,571	$2,771,143	20.28%	$ 41,385	$ 110,555	6.06%	$ 12,367	$ 33,036
129	Digital Workplace	6792US	Core	DPIT	Future	YES	GT53	$ 3,816,000	$ -	$ 3,816,000	3/31/2025	84	$3,270,857	$2,725,714	$2,998,286	20.28%	$ 44,258	$ 110,555	6.06%	$ 13,225	$ 33,036
130	Enterprise Devices & Licensing	6798US	Core	DPIT	Future	YES	GT53	$ 10,332,900	$ -	$ 10,332,900	10/31/2024	60	$7,405,245	$5,338,665	$6,371,955	20.28%	$ 97,749	$ 419,102	6.06%	$ 29,209	$ 125,235
131	Enterprise Devices & Licensing	6798US	Core	DPIT	Future	YES	GT53	$ 10,332,900	$ -	$ 10,332,900	3/31/2025	60	$8,266,320	$6,199,740	$7,233,030	20.28%	$ 108,639	$ 419,102	6.06%	$ 32,463	$ 125,235
132	Infrastructure, Operations, Data & Integrations	6796US	Core	DPIT	Future	YES	GT53	$ 7,263,000	$ -	$ 7,263,000	10/31/2024	84	$5,793,107	$4,755,536	$5,274,321	20.28%	$ 78,768	$ 210,419	6.06%	$ 23,537	$ 62,877
133	Infrastructure, Operations, Data & Integrations	6796US	Core	DPIT	Future	YES	GT53	$ 7,263,000	$ -	$ 7,263,000	3/31/2025	84	$6,225,429	$5,187,857	$5,706,643	20.28%	$ 84,236	$ 210,419	6.06%	$ 25,171	$ 62,877
134	INVP 6223 I&O US Data Center Tra	6223	Core	DPIT	Inflight	YES	G020	$ (185)	$ -	$ (185)	3/31/2024	84	$0	$0	$0	17.98%	$ 1	$ -	5.44%	$ 0	$ -
135	INVP 6486 I&O US Networks FY23	6486	Core	DPIT	Inflight	YES	G020	$ 278	$ -	$ 278	3/31/2024	84	$198	$159	$179	17.98%	$ 2	$ 7	5.44%	$ 1	$ 2
136	INVP 6519 FY23 GridStack Founda	6519	Core	DPIT	Inflight	YES	GT53	$ 214,812	$ -	$ 214,812	4/1/2024	84	$153,437	$122,750	$138,093	20.28%	$ 1,836	$ 6,223	6.06%	$ 549	$ 1,860
137	INVP 6678US DPIT US Digital Platfor	6678US	Core	DPIT	Inflight	YES	GT53	$ 5,065	$ -	$ 5,065	3/31/2024	84	$3,618	$2,894	$3,256	20.28%	$ 43	$ 147	6.06%	$ 13	$ 44
138	INVP 6678US DPIT US Digital Platfor	6678US	Core	DPIT	Inflight	YES	GT53	$ 7,951,672	$ -	$ 7,951,672	3/27/2024	84	$5,679,766	$4,543,813	$5,111,789	20.28%	$ 67,952	$ 230,371	6.06%	$ 20,305	$ 68,839
139	INVP 6679US DPIT US Cloud and Hosti	6679US	Core	DPIT	Inflight	YES	GT53	$ 2,504,625	$ -	$ 2,504,625	3/27/2024	84	$1,789,018	$1,431,214	$1,610,116	20.28%	$ 21,404	$ 72,563	6.06%	$ 6,396	$ 21,683
140	INVP 6680US DPIT US CNI FY24	6680US	Core	DPIT	Inflight	YES	GT53	$ 2,124,183	$ -	$ 2,124,183	3/27/2024	60	$1,274,510	$849,673	$1,062,092	20.28%	$ 14,315	$ 86,157	6.06%	$ 4,277	$ 25,745
141	INVP 6681US DPIT US Digital Wkpl HW	6681US	Core	DPIT	Inflight	YES	GT53	$ 4,784,804	$ -	$ 4,784,804	3/27/2024	36	$1,594,935	$0	$797,467	20.28%	$ 12,073	$ 323,453	6.06%	$ 3,608	$ 96,653
142	INVP 6681US DPIT US Digital Workpla	6681US	Core	DPIT	Inflight	YES	GT53	$ 16,895,697	$ -	$ 16,895,697	3/27/2024	84	$12,068,355	$9,654,684	$10,861,520	20.28%	$ 144,385	$ 489,492	6.06%	$ 43,145	$ 146,268
143	INVP 6682US DPIT US Networks FY24	6682US	Core	DPIT	Inflight	YES	GT53	$ 5,817,023	$ -	$ 5,817,023	3/27/2024	60	$3,490,214	$2,326,809	$2,908,512	20.28%	$ 39,200	$ 235,938	6.06%	$ 11,714	$ 70,502
144	INVP 6683US DPIT US Global Technolo	6683US	Core	DPIT	Inflight	YES	GT53	$ 756,258	$ -	$ 756,258	3/27/2024	60	$453,755	$302,503	$378,129	20.28%	$ 5,096	$ 30,674	6.06%	$ 1,523	$ 9,166
145	INVP 6698US FY24 EnterpriseHub	6698US	Core	DPIT	Inflight	YES	GT53	$ 790,503	$ -	$ 790,503	3/15/2024	84	$555,234	$442,305	$498,770	20.28%	$ 6,636	$ 22,902	6.06%	$ 1,983	$ 6,843
146	INVP6223 US Data Ctr Transfrm HW	6223	Core	DPIT	Inflight	YES	G020	$ 2,620,138	$ -	$ 2,620,138	3/31/2024	60	$1,572,083	$1,048,055	$1,310,069	17.98%	$ 15,654	$ 94,220	5.44%	$ 4,736	$ 28,507
147	Network	6793	Core	DPIT	Future	YES	GT53	$ 4,181,051	$ -	$ 4,181,051	3/31/2026	60	$4,181,051	$3,344,841	$3,762,946	20.28%	$ 61,478	$ 169,583	6.06%	$ 18,371	$ 50,674
148	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ 4,181,051	$ 4,181,051	3/31/2027	60	$0	$4,181,051	$2,090,526	20.28%	$ 35,119	$ -	6.06%	$ 10,494	$ -
149	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
150	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
151	Network	6793	Core	DPIT	Future	YES	GT53	$ 4,181,051	$ -	$ 4,181,051	10/1/2025	60	$3,762,946	$2,926,736	$3,344,841	20.28%	$ 56,190	$ 169,583	6.06%	$ 16,790	$ 50,674
152	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ 4,181,051	$ 4,181,051	10/1/2026	60	$0	$3,762,946	$1,881,473	20.28%	$ 32,475	$ 84,792	6.06%	$ 9,704	$ 25,337
153	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
154	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
155	Networks	6793US	Core	DPIT	Future	YES	GT53	$ 6,894,000	$ -	$ 6,894,000	10/31/2024	60	$4,940,700	$3,561,900	$4,251,300	20.28%	$ 65,217	$ 279,621	6.06%	$ 19,488	$ 83,555
156	Networks	6793US	Core	DPIT	Future	YES	GT53	$ 6,894,000	$ -	$ 6,894,000	3/31/2025	60	$5,515,200	$4,136,400	$4,825,800	20.28%	$ 72,483	$ 279,621	6.06%	$ 21,659	$ 83,555
157	Operations	6796	Core	DPIT	Future	YES	GT53	$ 2,973,633	$ -	$ 2,973,633	3/31/2026	84	$2,973,633	$2,548,828	$2,761,230	20.28%	$ 44,799	$ 86,150	6.06%	$ 13,387	$ 25,743
158	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,765,594	$ 1,765,594	3/31/2027	84	$0	$1,765,594	$882,797	20.28%	$ 14,830	$ -	6.06%	$ 4,431	$ -
159	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
160	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
161	Operations	6796	Core	DPIT	Future	YES	GT53	$ 2,973,633	$ -	$ 2,973,633	10/1/2025	84	$2,761,230	$2,336,426	$2,548,828	20.28%	$ 42,112	$ 86,150	6.06%	$ 12,584	$ 25,743
162	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,765,594	$ 1,765,594	10/1/2026	84	$0	$1,639,481	$819,740	20.28%	$ 14,033	$ 25,576	6.06%	$ 4,193	$ 7,643
163	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
164	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
165	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	4/1/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
166	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
167	Support	6797	Core	DPIT	Future	YES	GT53	$ 1,618,726	$ -	$ 1,618,726	10/31/2025	84	$1,522,374	$1,291,127	$1,406,750	20.28%	$ 23,168	$ 46,897	6.06%	$ 6,923	$ 14,014
168	Support	6797	Core	DPIT	Future	YES	GT53	$ 1,618,726	$ -	$ 1,618,726	3/31/2026	84	$1,618,726	$1,387,480	$1,503,103	20.28%	$ 24,387	$ 46,897	6.06%	$ 7,287	$ 14,014
169	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ 1,618,726	$ 1,618,726	10/31/2026	84	$0	$1,522,374	$761,187	20.28%	$ 12,987	$ 19,540	6.06%	$ 3,881	$ 5,839
170	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ 1,618,726	$ 1,618,726	3/31/2027	84	$0	$1,618,726	$809,363	20.28%	$ 13,596	$ -	6.06%	$ 4,063	$ -
171	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
172	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
173	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
174	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
175	Support & Services	6797	Core	DPIT	Future	YES	GT53	$ 3,715,650	$ -	$ 3,715,650	10/31/2024	84	$2,963,673	$2,432,866	$2,698,270	20.28%	$ 40,297	$ 107,648	6.06%	$ 12,041	$ 32,167
176	Support & Services	6797	Core	DPIT	Future	YES	GT53	$ 3,715,650	$ -	$ 3,715,650	3/31/2025	84	$3,184,843	$2,654,036	$2,919,439	20.28%	$ 43,094	$ 107,648	6.06%	$ 12,877	$ 32,167
177	Ambient Adjusted Ratings Line Management	INVP 6741B	Core	Electric	Future	YES	T901	$ 702,000	$ -	$ 702,000	3/15/2025	84	$593,357	$493,071	$543,214	0.00%	$ -	$ -	46.60%	$ 18,466	$ 46,733
178	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ 670,404	$ -	$ 670,404	3/15/2026	84	$662,423	$566,651	$614,537	38.51%	$ 18,987	$ 36,882	11.67%	$ 5,754	$ 11,177
179	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,340,808	$ 1,340,808	3/15/2027	84	$0	$1,324,846	$662,423	38.51%	$ 21,194	$ 6,147	11.67%	$ 6,423	$ 1,863
180	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
181	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
182	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,340,808	$ 1,340,808	9/15/2026	84	$0	$1,245,036	$622,518	38.51%	$ 20,236	$ 36,882	11.67%	$ 6,132	$ 11,177
183	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
184	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
185	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ 670,404	$ -	$ 670,404	9/15/2025	84	$614,537	$526,746	$570,641	38.51%	$ 17,933	$ 33,808	11.67%	$ 5,434	$ 10,245
186	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ 988,389	$ -	$ 988,389	3/15/2026	60	$971,916	$774,238	$873,077	54.55%	$ 38,532	$ 107,833	0.00%	$ -	$ -
187	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ 889,550	$ 889,550	3/15/2027	60	$0	$874,724	$437,362	54.55%	$ 19,846	$ 8,087	0.00%	$ -	$ -
188	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ -	$ -	3/15/2028	60	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
189	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ -	$ -	3/15/2029	60	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
190	Control Center Rerporting	INVP 6814	Core	Electric	Future	YES	G295	$ 1,170,000	$ -	$ 1,170,000	3/15/2025	84	$988,929	$821,786	$905,357	52.84%	$ 34,897	$ 88,318	0.00%	$ -	$ -
191	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ 1,655,774	$ -	$ 1,655,774	3/15/2026	84	$1,636,063	$1,399,524	$1,517,793	38.51%	$ 46,894	$ 91,091	11.67%	$ 14,211	$ 27,604
192	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,655,774	$ 1,655,774	3/15/2027	84	$0	$1,636,063	$818,031	38.51%	$ 26,173	$ 7,591	11.67%	$ 7,931	$ 2,300
193	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
194	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
195	Control Room Tool Upgrades and Enhancements FY24	INVP 5892D	Core	Electric	Future	YES	T904	$ 900,000	$ -	$ 900,000	3/15/2025	84	$760,714	$632,143	$696,429	38.51%	$ 19,564	$ 49,513	11.67%	$ 5,929	$ 15,004
196	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ 2,223,736	$ -	$ 2,223,736	3/15/2026	84	$2,197,263	$1,879,587	$2,038,425	38.51%	$ 62,980	$ 122,337	11.67%	$ 19,085	$ 37,073
197	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,223,736	$ 2,223,736	3/15/2027	84	$0	$2,197,263	$1,098,632	38.51%	$ 35,150	$ 10,195	11.67%	$ 10,652	$ 3,089
198	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
199	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,223,736	$ 2,223,736	9/15/2026	84	$0	$2,064,898	$1,032,449	38.51%	$ 33,561	$ 61,169	11.67%	$ 10,170	$ 18,536
200	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
201	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
202	Digital (Smart) Job Brief	INVP 6753	Core	Electric	Future	YES	T181	$ 900,000	$ -	$ 900,000	3/15/2025	84	$760,714	$632,143	$696,429	76.75%	$ 38,991	$ 98,679	23.25%	$ 11,811	$ 29,893

203	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ 4,910,629	$ -	$ 4,910,629	3/15/2026	84	$4,852,170	$4,150,651	$4,501,410	51.38%	$ 185,557	$ 360,440	0.00%	$ -	$ -
204	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ 1,889,612	$ 1,889,612	3/15/2027	84	$0	$1,867,117	$933,558	51.38%	$ 39,851	$ 11,558	0.00%	$ -	$ -
205	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ 1,891,974	$ 1,891,974	9/15/2026	84	$0	$1,756,833	$878,417	51.38%	$ 38,097	$ 69,435	0.00%	$ -	$ -
206	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	51.38%	$ -	$ -	0.00%	$ -	$ -
207	DNV Cascade Upgrade to GEN4	INVP 6758	Core	Electric	Future	YES	T904	$ 720,000	$ -	$ 720,000	3/15/2025	84	$608,571	$505,714	$557,143	38.51%	$ 15,651	$ 39,610	11.67%	$ 4,743	$ 12,003
208	EMS Hardware Refresh/Update *includes 'Study' phase	INVP 5892F	Core	Electric	Future	YES	T904	$ 2,700,000	$ -	$ 2,700,000	3/15/2025	84	$2,282,143	$1,896,429	$2,089,286	38.51%	$ 58,692	$ 148,539	11.67%	$ 17,786	$ 45,013
209	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
210	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
211	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
212	Estimating	N/A	Core	Electric	Future	YES	T904	$ 3,597,166	$ -	$ 3,597,166	3/15/2026	84	$3,554,343	$3,040,462	$3,297,402	38.51%	$ 101,878	$ 197,896	11.67%	$ 30,873	$ 59,970
213	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,965,507	$ 1,965,507	3/15/2027	84	$0	$1,942,108	$971,054	38.51%	$ 31,069	$ 9,011	11.67%	$ 9,415	$ 2,731
214	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
215	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,490,276	$ 2,490,276	9/15/2026	84	$0	$2,312,399	$1,156,199	38.51%	$ 37,584	$ 68,500	11.67%	$ 11,389	$ 20,758
216	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
217	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
218	FutureNow	INVP 6076	Core	Electric	Future	YES	C902	$ 3,600,000	$ -	$ 3,600,000	3/15/2025	84	$3,042,857	$2,528,571	$2,785,714	54.55%	$ 110,850	$ 280,543	0.00%	$ -	$ -
219	GridInspector (Computapole Replacement)	INVP 5890C	Core	Electric	Future	YES	T904	$ 2,250,000	$ -	$ 2,250,000	3/15/2025	84	$1,901,786	$1,580,357	$1,741,071	38.51%	$ 48,910	$ 123,782	11.67%	$ 14,822	$ 37,511
220	GridMD	INVP 6437A	Core	Electric	Future	YES	T904	$ 1,440,000	$ -	$ 1,440,000	3/15/2025	84	$1,217,143	$1,011,429	$1,114,286	38.51%	$ 31,302	$ 79,221	11.67%	$ 9,486	$ 24,007
221	IDS Replacement	INVP 5890D	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,369,286	$1,137,857	$1,253,571	38.51%	$ 35,215	$ 89,123	11.67%	$ 10,671	$ 27,008
222	INVP 5054 On My Way 2	5054	Core	Electric	Inflight	YES	C902	$ 4,117,599	$ -	$ 4,117,599	6/30/2024	84	$3,088,199	$2,499,971	$2,794,085	54.55%	$ 113,447	$ 320,879	0.00%	$ -	$ -
223	INVP 5890C GridInspector	5890C	Core	Electric	Inflight	YES	G187	$ 470,428	$ -	$ 470,428	6/30/2024	84	$352,821	$285,617	$319,219	39.58%	$ 9,404	$ 26,599	12.73%	$ 3,025	$ 8,555
224	INVP 5890D IDS Replacement	5890D	Core	Electric	Inflight	YES	T904	$ 1,003,016	$ -	$ 1,003,016	3/31/2025	84	$859,728	$716,440	$788,084	38.51%	$ 22,090	$ 55,180	11.67%	$ 6,694	$ 16,722
225	INVP 5891E MTS Retail Settlement	5891E	Core	Electric	Inflight	YES	G370	$ 5,715,168	$ -	$ 5,715,168	6/30/2024	84	$4,286,376	$3,469,924	$3,878,150	34.58%	$ 99,818	$ 282,329	11.49%	$ 33,167	$ 93,810
226	INVP 5892D Control Room Upgrd Enhan	5892D	Core	Electric	Inflight	YES	G187	$ 1,187,730	$ -	$ 1,187,730	3/29/2024	84	$848,379	$678,703	$763,541	39.58%	$ 19,809	$ 67,158	12.73%	$ 6,371	$ 21,600
227	INVP 6073 VMO Validation Phase	6073	Core	Electric	Inflight	YES	C198	$ 4,474,373	$ -	$ 4,474,373	3/29/2024	84	$3,195,980	$2,556,784	$2,876,382	46.74%	$ 88,125	$ 298,760	0.00%	$ -	$ -
228	INVP 6076 FutureNow Validation Ph	6076	Core	Electric	Inflight	YES	G295	$ 301,755	$ -	$ 301,755	3/31/2024	84	$215,539	$172,431	$193,985	52.84%	$ 6,719	$ 22,778	0.00%	$ -	$ -
229	INVP 6076 FutureNow Validation Ph	6076	Core	Electric	Inflight	YES	G901	$ 952,763	$ -	$ 952,763	3/31/2024	84	$680,545	$544,436	$612,491	0.00%	$ -	$ -	55.23%	$ 22,174	$ 75,173
230	INVP 6437A GridMD	6437A	Core	Electric	Inflight	YES	G187	$ 1,482,152	$ -	$ 1,482,152	6/30/2024	84	$1,111,614	$899,878	$1,005,746	39.58%	$ 29,629	$ 83,805	12.73%	$ 9,530	$ 26,954
231	INVP 6631 US Electric Rapid Rebuild	6631	Core	Electric	Inflight	YES	G187	$ 1,379,784	$ -	$ 1,379,784	6/30/2024	84	$1,034,838	$837,726	$936,282	39.58%	$ 27,583	$ 78,017	12.73%	$ 8,871	$ 25,092
232	INVP 6662 Project Costing and Contr	6662	Core	Electric	Inflight	YES	C902	$ 4,681,548	$ -	$ 4,681,548	6/30/2024	84	$3,511,161	$2,842,368	$3,176,765	54.55%	$ 128,985	$ 364,826	0.00%	$ -	$ -
233	INVP 6741B Ambient Adj Line Ratings	6741B	Core	Electric	Inflight	YES	G901	$ 389,350	$ -	$ 389,350	6/30/2024	84	$292,013	$236,391	$264,202	0.00%	$ -	$ -	55.23%	$ 10,861	$ 30,720
234	INVP6736 m360	6736	Core	Electric	Inflight	YES	C902	$ 3,502,972	$ -	$ 3,502,972	3/27/2024	84	$2,502,123	$2,001,698	$2,251,911	54.55%	$ 80,521	$ 272,982	0.00%	$ -	$ -
235	LAPS MS Access DB Migration	INVP 6771	Core	Electric	Future	NO	T910	$ 540,000	$ -	$ 540,000	3/15/2025	84	$456,429	$379,286	$417,857	0.00%	$ -	$ -	0.00%	$ -	$ -
236	m360	INVP 6736	Core	Electric	Future	YES	C902	$ 3,150,000	$ -	$ 3,150,000	3/15/2025	84	$2,662,500	$2,212,500	$2,437,500	54.55%	$ 96,994	$ 245,475	0.00%	$ -	$ -
237	MDS Consolidation Phase 1 (Includes ERS Win Server Hardware Refresh)	INVP 5891F	Core	Electric	Future	YES	T904	$ 1,575,000	$ -	$ 1,575,000	3/15/2025	84	$1,331,250	$1,106,250	$1,218,750	38.51%	$ 34,237	$ 86,648	11.67%	$ 10,375	$ 26,258
238	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ 7,387,453	$ -	$ 7,387,453	3/15/2026	84	$7,299,507	$6,244,157	$6,771,832	38.51%	$ 209,226	$ 406,415	11.67%	$ 63,403	$ 123,159
239	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ 4,749,077	$ 4,749,077	3/15/2027	84	$0	$4,692,540	$2,346,270	38.51%	$ 75,068	$ 21,772	11.67%	$ 22,749	$ 6,598
240	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
241	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
242	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ 162,308	$ -	$ 162,308	3/15/2026	84	$160,375	$137,189	$148,782	38.51%	$ 4,597	$ 8,929	11.67%	$ 1,393	$ 2,706
243	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,434,615	$ 2,434,615	3/15/2027	84	$0	$2,405,632	$1,202,816	38.51%	$ 38,484	$ 11,162	11.67%	$ 11,662	$ 3,382
244	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
245	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
246	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
247	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
248	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ 2,335,441	$ -	$ 2,335,441	3/15/2026	84	$2,307,638	$1,974,004	$2,140,821	38.51%	$ 66,144	$ 128,483	11.67%	$ 20,044	$ 38,935
249	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,335,441	$ 2,335,441	3/15/2027	84	$0	$2,307,638	$1,153,819	38.51%	$ 36,916	$ 10,707	11.67%	$ 11,187	$ 3,245
250	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
251	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
252	Non-CNI Technical Debt Reduction	INVP 5892E	Core	Electric	Future	YES	T904	$ 1,215,000	$ -	$ 1,215,000	3/15/2025	84	$1,026,964	$853,393	$940,179	38.51%	$ 26,411	$ 66,842	11.67%	$ 8,004	$ 20,256
253	OnMyWay	INVP 5054	Core	Electric	Future	YES	C902	$ 3,240,000	$ -	$ 3,240,000	3/15/2025	84	$2,738,571	$2,275,714	$2,507,143	54.55%	$ 99,765	$ 252,489	0.00%	$ -	$ -
254	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ 3,541,857	$ -	$ 3,541,857	3/15/2026	84	$3,499,692	$2,993,713	$3,246,703	38.51%	$ 100,312	$ 194,853	11.67%	$ 30,398	$ 59,048
255	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ 5,312,786	$ 5,312,786	3/15/2027	84	$0	$5,249,539	$2,624,769	38.51%	$ 83,979	$ 24,357	11.67%	$ 25,449	$ 7,381
256	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
257	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
258	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
259	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
260	Plan Digital Capability Investments	INVP 6800	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,369,286	$1,137,857	$1,253,571	38.51%	$ 35,215	$ 89,123	11.67%	$ 10,671	$ 27,008
261	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ 869,787	$ -	$ 869,787	3/15/2026	84	$859,432	$735,177	$797,304	38.51%	$ 24,634	$ 47,851	11.67%	$ 7,465	$ 14,501
262	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,493,471	$ 1,493,471	3/15/2027	84	$0	$1,475,691	$737,846	38.51%	$ 23,607	$ 6,847	11.67%	$ 7,154	$ 2,075
263	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
264	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
265	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ 708,015	$ -	$ 708,015	3/15/2026	84	$699,586	$598,441	$649,014	38.51%	$ 20,052	$ 38,951	11.67%	$ 6,077	$ 11,804
266	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,416,030	$ 1,416,030	3/15/2027	84	$0	$1,399,172	$699,586	38.51%	$ 22,383	$ 6,492	11.67%	$ 6,783	$ 1,967
267	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
268	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
269	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,416,030	$ 1,416,030	9/15/2026	84	$0	$1,314,885	$657,442	38.51%	$ 21,371	$ 38,951	11.67%	$ 6,476	$ 11,804
270	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
271	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
272	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ 708,015	$ -	$ 708,015	9/15/2025	84	$649,014	$556,297	$602,656	38.51%	$ 18,939	$ 35,705	11.67%	$ 5,739	$ 10,820
273	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ 3,067,450	$ -	$ 3,067,450	3/15/2026	84	$3,030,933	$2,592,726	$2,811,829	38.51%	$ 86,876	$ 168,754	11.67%	$ 26,327	$ 51,139
274	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,067,450	$ 3,067,450	3/15/2027	84	$0	$3,030,933	$1,515,466	38.51%	$ 48,487	$ 14,063	11.67%	$ 14,693	$ 4,262
275	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
276	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
277	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,067,450	$ 3,067,450	9/15/2026	84	$0	$2,848,347	$1,424,173	38.51%	$ 46,294	$ 84,377	11.67%	$ 14,029	$ 25,569
278	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
279	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
280	Retail Settlement	INVP 5891E	Core	Electric	Future	YES	G187	$ 2,070,000	$ -	$ 2,070,000	3/15/2025	84	$1,749,643	$1,453,929	$1,601,786	39.58%	$ 46,247	$ 117,044	12.73%	$ 14,874	$ 37,644
281	SingleVision	INVP 6662	Core	Electric	Future	YES	C902	$ 3,600,000	$ -	$ 3,600,000	3/15/2025	84	$3,042,857	$2,528,571	$2,785,714	54.55%	$ 110,850	$ 280,543	0.00%	$ -	$ -
282	Unmanaged Legacy Networks	N/A	Core	Electric	Future	YES	T904	$ 828,000	$ -	$ 828,000	3/15/2025	84	$699,857	$581,571	$640,714	38.51%	$ 17,999	$ 45,552	11.67%	$ 5,454	$ 13,804
283	US Electric Technical Debt Optimization	INVP 6759	Core	Electric	Future	YES	T904	$ 432,000	$ -	$ 432,000	3/15/2025	84	$365,143	$303,429	$334,286	38.51%	$ 9,391	$ 23,766	11.67%	$ 2,846	$ 7,202
284	US Rapid Rebuld	INVP 6631	Core	Electric	Future	YES	T904	$ 720,000	$ -	$ 720,000	3/15/2025	84	$608,571	$505,714	$557,143	38.51%	$ 15,651	$ 39,610	11.67%	$ 4,743	$ 12,003
285	Veg+	INVP 6073	Core	Electric	Future	YES	T904	$ 3,240,000	$ -	$ 3,240,000	3/15/2025	84	$2,738,571	$2,275,714	$2,507,143	38.51%	$ 70,430	$ 178,246	11.67%	$ 21,343	$ 54,015
286	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ 1,125,167	$ -	$ 1,125,167	3/15/2026	84	$1,111,772	$951,034	$1,031,403	38.51%	$ 31,867	$ 61,900	11.67%	$ 9,657	$ 18,758
287	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,687,751	$ 1,687,751	3/15/2027	84	$0	$1,667,658	$833,829	38.51%	$ 26,678	$ 7,738	11.67%	$ 8,084	$ 2,345
288	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
289	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
290	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
291	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
292	Work Execution Digital Capability Investments	INVP 6799	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,369,286	$1,137,857	$1,253,571	38.51%	$ 35,215	$ 89,123	11.67%	$ 10,671	$ 27,008
293	Work Execution Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
294	Work Execution Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
295	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ 696,436	$ -	$ 696,436	3/15/2026	84	$688,145	$588,654	$638,400	38.51%	$ 19,724	$ 38,314	11.67%	$ 5,977	$ 11,611
296	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,392,873	$ 1,392,873	3/15/2027	84	$0	$1,376,291	$688,145	38.51%	$ 22,017	$ 6,386	11.67%	$ 6,672	$ 1,935
297	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
298	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
299	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,392,873	$ 1,392,873	9/15/2026	84	$0	$1,293,382	$646,691	38.51%	$ 21,021	$ 38,314	11.67%	$ 6,370	$ 11,611
300	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
301	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
302	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ 696,436	$ -	$ 696,436	9/15/2025	84	$638,400	$547,200	$592,800	38.51%	$ 18,629	$ 35,121	11.67%	$ 5,645	$ 10,643
303	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ 3,767,613	$ -	$ 3,767,613	3/31/2026	84	$3,767,613	$3,229,382	$3,498,497	0.00%	$ -	$ -	0.00%	$ -	$ -
304	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ 5,860,731	$ 5,860,731	3/31/2027	84	$0	$5,860,731	$2,930,365	0.00%	$ -	$ -	0.00%	$ -	$ -
305	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
306	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
307	Data Modernization	6671D	Core	Gas	Future	YES	C207	$ 1,170,000	$ -	$ 1,170,000	3/31/2025	84	$1,002,857	$835,714	$919,286	0.00%	$ -	$ -	0.00%	$ -	$ -

308	Digital and IT Foundations	6671	Core	Gas	Future	YES	C209	$ 5,850,000	$ -	$ 5,850,000	3/31/2025	84	$5,014,286	$4,178,571	$4,596,429	0.00%	$ -	$ -	0.00%	$ -	$ -
309	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ 5,169,678	$ -	$ 5,169,678	1/4/2026	84	$4,985,047	$4,246,521	$4,615,784	0.00%	$ -	$ -	0.00%	$ -	$ -
310	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ 6,493,620	$ 6,493,620	1/4/2027	84	$0	$6,261,705	$3,130,852	0.00%	$ -	$ -	0.00%	$ -	$ -
311	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	1/4/2028	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
312	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	1/4/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
313	Digital Asset and Work Management for I&R and CNG	6663C	Core	Gas	Future	YES	C209	$ 2,583,000	$ -	$ 2,583,000	10/30/2025	84	$2,429,250	$2,060,250	$2,244,750	0.00%	$ -	$ -	0.00%	$ -	$ -
314	Digital Asset and Work Management for I&R and CNG	6663C	Core	Gas	Future	YES	C209	$ 3,420,000	$ 3,303,000	$ 6,723,000	5/31/2027	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
315	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ 8,100,000	$ -	$ 8,100,000	8/31/2025	84	$7,425,000	$6,267,857	$6,846,429	0.00%	$ -	$ -	0.00%	$ -	$ -
316	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ 9,580,102	$ -	$ 9,580,102	8/31/2026	84	$0	$8,781,760	$4,390,880	0.00%	$ -	$ -	0.00%	$ -	$ -
317	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ -	$ 1,495,076	$ 1,495,076	3/31/2027	84	$0	$1,495,076	$747,538	0.00%	$ -	$ -	0.00%	$ -	$ -
318	FC300 Replacement Project	N/A	Core	Gas	Future	YES	C903	$ -	$ 619,422	$ 619,422	3/31/2027	60	$0	$619,422	$309,711	25.58%	$ 6,563	$ -	0.00%	$ -	$ -
319	FC300 Replacement Project	N/A	Core	Gas	Future	YES	C903	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
320	Gas Field Tablet Refresh	N/A	Core	Gas	Future	YES	C209	$ -	$ 2,461,793	$ 2,461,793	3/31/2027	60	$0	$2,461,793	$1,230,897	0.00%	$ -	$ -	0.00%	$ -	$ -
321	Gas Field Tablet Refresh	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
322	Gas Management System (SCADA) Upgrade	6550	Core	Gas	Future	YES	C209	$ 11,950,200	$ -	$ 11,950,200	11/1/2025	84	$11,238,879	$9,531,707	$10,385,293	0.00%	$ -	$ -	0.00%	$ -	$ -
323	Gas Meter Management System Deployment and Integration	6642	Core	Gas	Future	YES	C209	$ 133,200	$ -	$ 133,200	6/30/2024	84	$99,900	$80,871	$90,386	0.00%	$ -	$ -	0.00%	$ -	$ -
324	INVP 5785Q Field Coll Syst Upgrd HW	5785Q	Core	Gas	Inflight	YES	C209	$ 733,831	$ -	$ 733,831	6/30/2024	60	$476,990	$330,224	$403,607	0.00%	$ -	$ -	0.00%	$ -	$ -
325	INVP 5785Q Field Collection Systems	5785Q	Core	Gas	Inflight	YES	C209	$ 401,200	$ -	$ 401,200	6/30/2024	84	$300,900	$243,586	$272,243	0.00%	$ -	$ -	0.00%	$ -	$ -
326	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	5210G	$ 3,102,434	$ -	$ 3,102,434	8/31/2025	84	$2,843,898	$2,400,693	$2,622,295	0.00%	$ -	$ -	0.00%	$ -	$ -
327	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	C210	$ 1,779,936	$ -	$ 1,779,936	8/31/2025	84	$1,631,608	$1,377,332	$1,504,470	0.00%	$ -	$ -	0.00%	$ -	$ -
328	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	GT53	$ 197,216	$ -	$ 197,216	8/31/2025	84	$180,781	$152,608	$166,694	20.28%	$ 2,763	$ 5,714	6.06%	$ 826	$ 1,707
329	INVP 6550 Gas Management Syste	6550	Core	Gas	Inflight	YES	C209	$ 9,505,071	$ -	$ 9,505,071	11/1/2025	84	$8,939,293	$7,581,426	$8,260,360	0.00%	$ -	$ -	0.00%	$ -	$ -
330	INVP 6550 GAS Mgmt Syst (SCADA) HW	6550	Core	Gas	Inflight	YES	C209	$ 2,569,631	$ -	$ 2,569,631	11/1/2025	60	$2,355,495	$1,841,569	$2,098,532	0.00%	$ -	$ -	0.00%	$ -	$ -
331	INVP 6642 Gas Meter Management Syst	6642	Core	Gas	Inflight	YES	C209	$ 4,974,125	$ -	$ 4,974,125	6/30/2024	84	$3,730,594	$3,020,004	$3,375,299	0.00%	$ -	$ -	0.00%	$ -	$ -
332	INVP 6671 Digital and IT Foundatio	6671	Core	Gas	Inflight	YES	C209	$ 2,726,982	$ -	$ 2,726,982	3/31/2024	84	$1,947,844	$1,558,275	$1,753,060	0.00%	$ -	$ -	0.00%	$ -	$ -
333	INVP 6671 Digital and IT Foundatio	6671	Core	Gas	Inflight	YES	C209	$ 978,558	$ -	$ 978,558	6/30/2025	84	$873,713	$733,919	$803,816	0.00%	$ -	$ -	0.00%	$ -	$ -
334	INVP 6671D US Gas Data Modernizatio	6671D	Core	Gas	Inflight	YES	C207	$ 1,826,412	$ -	$ 1,826,412	6/30/2024	84	$1,369,809	$1,108,893	$1,239,351	0.00%	$ -	$ -	0.00%	$ -	$ -
335	Mapping Lifecycle Improvements	6764	Core	Gas	Future	YES	T209	$ 3,278,465	$ -	$ 3,278,465	3/31/2026	84	$3,278,465	$2,810,113	$3,044,289	0.00%	$ -	$ -	0.00%	$ -	$ -
336	Mapping Lifecycle Improvements	6764	Core	Gas	Future	YES	T209	$ -	$ 3,848,633	$ 3,848,633	3/31/2027	84	$0	$3,848,633	$1,924,316	0.00%	$ -	$ -	0.00%	$ -	$ -
337	Non-stock Construction Materials Tracking	6664E	Core	Gas	Future	YES	X207	$ -	$ 931,984	$ 931,984	9/30/2026	84	$0	$865,414	$432,707	0.00%	$ -	$ -	0.00%	$ -	$ -
338	Post-Award Non Complex GAS Contract Management	6666A	Core	Gas	Future	YES	X209	$ 1,968,517	$ -	$ 1,968,517	3/31/2026	84	$1,968,517	$1,687,300	$1,827,909	0.00%	$ -	$ -	0.00%	$ -	$ -
339	Smart Job Brief US Gas	N/A	Core	Gas	Future	YES	C209	$ 1,759,434	$ -	$ 1,759,434	1/4/2026	84	$1,696,597	$1,445,250	$1,570,923	0.00%	$ -	$ -	0.00%	$ -	$ -
340	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ 774,000	$ -	$ 774,000	3/31/2025	84	$663,429	$552,857	$608,143	0.00%	$ -	$ -	0.00%	$ -	$ -
341	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ 774,000	$ -	$ 774,000	3/31/2026	84	$774,000	$663,429	$718,714	0.00%	$ -	$ -	0.00%	$ -	$ -
342	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ -	$ 774,000	$ 774,000	3/31/2027	84	$0	$774,000	$387,000	0.00%	$ -	$ -	0.00%	$ -	$ -
343	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 4,695,152	$ -	$ 4,695,152	3/31/2025	84	$4,024,416	$3,353,680	$3,689,048	0.00%	$ -	$ -	0.00%	$ -	$ -
344	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 3,668,087	$ -	$ 3,668,087	3/31/2026	84	$3,668,087	$3,144,075	$3,406,081	0.00%	$ -	$ -	0.00%	$ -	$ -
345	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ 6,602,557	$ 6,602,557	3/31/2027	84	$0	$6,602,557	$3,301,278	0.00%	$ -	$ -	0.00%	$ -	$ -
346	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
347	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
348	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 4,695,152	$ -	$ 4,695,152	3/31/2025	84	$4,024,416	$3,353,680	$3,689,048	0.00%	$ -	$ -	0.00%	$ -	$ -
349	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 3,668,087	$ -	$ 3,668,087	3/31/2026	84	$3,668,087	$3,144,075	$3,406,081	0.00%	$ -	$ -	0.00%	$ -	$ -
350	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ 6,602,557	$ 6,602,557	3/31/2027	84	$0	$6,602,557	$3,301,278	0.00%	$ -	$ -	0.00%	$ -	$ -
351	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
352	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
353	Business Services FY25	6716US	Core	Group Functions	Future	YES	GT53	$ 630,000	$ -	$ 630,000	3/31/2025	84	$540,000	$450,000	$495,000	20.28%	$ 7,307	$ 18,252	6.06%	$ 2,183	$ 5,454
354	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ 619,497	$ -	$ 619,497	3/31/2026	84	$619,497	$530,997	$575,247	20.28%	$ 9,333	$ 17,948	6.06%	$ 2,789	$ 5,363
355	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ 391,409	$ 391,409	3/31/2027	84	$0	$391,409	$195,705	20.28%	$ 3,288	$ -	6.06%	$ 982	$ -
356	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
357	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
358	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ 860,408	$ -	$ 860,408	3/31/2025	84	$737,493	$614,577	$676,035	20.28%	$ 9,979	$ 24,927	6.06%	$ 2,982	$ 7,449
359	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ 430,204	$ -	$ 430,204	3/31/2026	84	$430,204	$368,746	$399,475	20.28%	$ 6,481	$ 12,464	6.06%	$ 1,937	$ 3,724
360	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ 2,767,484	$ 2,767,484	3/31/2027	84	$0	$2,767,484	$1,383,742	20.28%	$ 23,245	$ -	6.06%	$ 6,946	$ -
361	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
362	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
363	Datacenter Infrastructure Refresh	6809	Core	Group Functions	Future	YES	GT53	$ 927,231	$ -	$ 927,231	12/31/2024	60	$695,423	$509,977	$602,700	20.28%	$ 9,162	$ 37,608	6.06%	$ 2,738	$ 11,238
364	eHub US FY25	N/A	Core	Group Functions	Future	YES	GT53	$ 1,863,000	$ -	$ 1,863,000	3/31/2025	84	$1,596,857	$1,330,714	$1,463,786	20.28%	$ 21,607	$ 53,974	6.06%	$ 6,457	$ 16,128
365	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ 1,709,739	$ -	$ 1,709,739	3/31/2026	84	$1,709,739	$1,465,491	$1,587,615	20.28%	$ 25,758	$ 49,534	6.06%	$ 7,697	$ 14,801
366	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,085,697	$ 1,085,697	3/31/2027	84	$0	$1,085,697	$542,848	20.28%	$ 9,119	$ -	6.06%	$ 2,725	$ -
367	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
368	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
369	Ethics and Compliance	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 317,973	$ 317,973	3/31/2027	84	$0	$317,973	$158,986	20.28%	$ 2,671	$ -	6.06%	$ 798	$ -
370	Ethics and Compliance	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
371	External Reporting enhancing	5842G	Core	Group Functions	Future	YES	GT53	$ 453,198	$ -	$ 453,198	3/31/2025	84	$388,455	$323,713	$356,084	20.28%	$ 5,256	$ 13,130	6.06%	$ 1,571	$ 3,923
372	FERC on HANA Refresh	6812	Core	Group Functions	Future	YES	GT53	$ 270,455	$ -	$ 270,455	12/31/2024	60	$202,841	$148,750	$175,796	20.28%	$ 2,673	$ 10,970	6.06%	$ 799	$ 3,278
373	FP&A Business Planning Modelling and Use cases (Global US)	6461	Core	Group Functions	Future	YES	GT53	$ 2,500,933	$ -	$ 2,500,933	3/31/2025	84	$2,143,657	$1,786,381	$1,965,019	20.28%	$ 29,006	$ 72,456	6.06%	$ 8,667	$ 21,651
374	FP&A Business Planning Modelling and Use cases (Global US)	6461	Core	Group Functions	Future	YES	GT53	$ 747,032	$ -	$ 747,032	3/31/2026	84	$747,032	$640,313	$693,673	20.28%	$ 11,254	$ 21,643	6.06%	$ 3,363	$ 6,467
375	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ 1,471,131	$ -	$ 1,471,131	3/31/2025	84	$1,260,969	$1,050,808	$1,155,888	20.28%	$ 17,062	$ 42,621	6.06%	$ 5,098	$ 12,736
376	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ 650,950	$ -	$ 650,950	3/31/2026	84	$650,950	$557,957	$604,454	20.28%	$ 9,807	$ 18,859	6.06%	$ 2,930	$ 5,635
377	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,017,579	$ 1,017,579	3/31/2027	84	$0	$1,017,579	$508,789	20.28%	$ 8,547	$ -	6.06%	$ 2,554	$ -
378	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
379	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
380	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 340,698	$ 340,698	3/31/2027	84	$0	$340,698	$170,349	20.28%	$ 2,862	$ -	6.06%	$ 855	$ -
381	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
382	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
383	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ 354,859	$ -	$ 354,859	3/31/2025	84	$304,165	$253,471	$278,818	20.28%	$ 4,116	$ 10,281	6.06%	$ 1,230	$ 3,072
384	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ 562,566	$ -	$ 562,566	3/31/2026	84	$562,566	$482,199	$522,383	20.28%	$ 8,475	$ 16,298	6.06%	$ 2,533	$ 4,870
385	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,074,345	$ 1,074,345	3/31/2027	84	$0	$1,074,345	$537,172	20.28%	$ 9,024	$ -	6.06%	$ 2,696	$ -
386	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
387	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
388	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ 718,618	$ -	$ 718,618	3/31/2025	84	$615,959	$513,299	$564,629	20.28%	$ 8,335	$ 20,819	6.06%	$ 2,490	$ 6,221
389	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ 554,543	$ -	$ 554,543	3/31/2026	84	$554,543	$475,322	$514,933	20.28%	$ 8,354	$ 16,066	6.06%	$ 2,496	$ 4,801
390	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ 761,709	$ 761,709	3/31/2027	84	$0	$761,709	$380,855	20.28%	$ 6,398	$ -	6.06%	$ 1,912	$ -
391	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
392	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
393	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 751,946	$ 751,946	3/31/2027	84	$0	$751,946	$375,973	20.28%	$ 6,316	$ -	6.06%	$ 1,887	$ -
394	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
395	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
396	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,898,860	$ 1,898,860	3/31/2027	84	$0	$1,898,860	$949,430	20.28%	$ 15,949	$ -	6.06%	$ 4,766	$ -
397	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
398	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
399	Governance Risk & Compliance (GRC) program	5842C	Core	Group Functions	Future	YES	GT53	$ 1,725,909	$ -	$ 1,725,909	3/31/2025	84	$1,479,351	$1,232,792	$1,356,071	20.28%	$ 20,017	$ 50,002	6.06%	$ 5,981	$ 14,941
400	HRSP FY25	5924	Core	Group Functions	Future	YES	GT53	$ 1,089,000	$ -	$ 1,089,000	12/31/2025	84	$1,050,107	$894,536	$972,321	20.28%	$ 15,914	$ 31,550	6.06%	$ 4,755	$ 9,428
401	HRSP FY26	N/A	Core	Group Functions	Future	YES	GT53	$ 1,081,596	$ -	$ 1,081,596	3/31/2026	84	$1,081,596	$927,083	$1,004,340	20.28%	$ 16,295	$ 31,335	6.06%	$ 4,869	$ 9,364
402	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 854,573	$ 854,573	3/31/2027	84	$0	$854,573	$427,286	20.28%	$ 7,178	$ -	6.06%	$ 2,145	$ -
403	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
404	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
405	INVP 4418USD CRO FY24 - GRC Archer	4418USD	Core	Group Functions	Inflight	YES	GT53	$ 1,086,798	$ -	$ 1,086,798	3/11/2024	84	$763,346	$608,089	$685,718	20.28%	$ 9,124	$ 31,486	6.06%	$ 2,726	$ 9,409
406	INVP 5606 US SAP: Infrastructure	5606	Core	Group Functions	Inflight	YES	G020	$ (108,047)	$ -	$ (108,047)	3/31/2024	84	$0	$0	$0	17.98%	$ 477	$ -	5.44%	$ 144	$ -
407	INVP 5606 US SAP: Infrastructure	5606	Core	Group Functions	Inflight	YES	G295	$ 2,138,289	$ -	$ 2,138,289	3/31/2024	84	$1,527,349	$1,221,879	$1,374,614	52.84%	$ 47,611	$ 161,410	0.00%	$ -	$ -
408	INVP 5607 US SAP Infrastructure	5607	Core	Group Functions	Inflight	YES	GT53	$ 3,135,531	$ -	$ 3,135,531	3/31/2024	84	$2,239,665	$1,791,732	$2,015,698	20.28%	$ 26,795	$ 90,841	6.06%	$ 8,007	$ 27,145
409	INVP 5608 US SAP Infra Lndscp FY24	5608	Core	Group Functions	Inflight	YES	G020	$ 3,549,117	$ -	$ 3,549,117	3/31/2024	60	$2,129,470	$1,419,647	$1,774,559	17.98%	$ 21,205	$ 127,626	5.44%	$ 6,416	$ 38,614
410	INVP 5902A US Grp Func Op Req HW	5902A	Core	Group Functions	Inflight	YES	GT53	$ 280,007	$ -	$ 280,007	3/29/2024	60	$168,004	$112,003	$140,004	20.28%	$ 1,887	$ 11,357	6.06%	$ 564	$ 3,394
411	INVP 5902A US Grp Functions Op Req	5902A	Core	Group Functions	Inflight	YES	GT53	$ 1,942,387	$ -	$ 1,942,387	3/29/2024	84	$1,387,419	$1,109,935	$1,248,677	20.28%	$ 16,599	$ 56,274	6.06%	$ 4,960	$ 16,816
412	INVP 6391USA Consol Incid Mgmt FY24	6391USA	Core	Group Functions	Inflight	YES	GT53	$ 901,722	$ -	$ 901,722	7/30/2024	84	$687,026	$558,209	$622,618	20.28%	$ 9,372	$ 26,124	6.06%	$ 2,801	$ 7,806

413	INVP 6402US Legal Operations FY24	6402US	Core	Group Functions	Inflight	YES	GT53	$ 800,725	$ -	$ 800,725	3/31/2024	84	$571,946	$457,557	$514,752	20.28%	$ 6,843	$ 23,198	6.06%	$ 2,045	$ 6,932
414	INVP 6461USA FP&A: Enablement & Mod	6461USA	Core	Group Functions	Inflight	YES	GT53	$ 3,571,975	$ -	$ 3,571,975	4/1/2024	84	$2,551,411	$2,041,128	$2,296,269	20.28%	$ 30,525	$ 103,485	6.06%	$ 9,121	$ 30,923
415	INVP 6530 US Group Functions Op	6530	Core	Group Functions	Inflight	YES	GT53	$ 1,412,145	$ -	$ 1,412,145	4/1/2024	84	$1,008,675	$806,940	$907,807	20.28%	$ 12,068	$ 40,912	6.06%	$ 3,606	$ 12,225
416	INVP 6563US CA Grp Digital FY24	6563US	Core	Group Functions	Inflight	YES	GT53	$ 979,456	$ -	$ 979,456	3/31/2024	84	$699,611	$559,689	$629,650	20.28%	$ 8,370	$ 28,376	6.06%	$ 2,501	$ 8,479
417	INVP 6657USA CCRT MVP FY24 US	6657USA	Core	Group Functions	Inflight	YES	GT53	$ 582,488	$ -	$ 582,488	1/31/2025	84	$485,407	$402,194	$443,801	20.28%	$ 6,580	$ 16,876	6.06%	$ 1,966	$ 5,043
418	INVP 6660 Planning Repository	6660	Core	Group Functions	Inflight	YES	GT53	$ 572,358	$ -	$ 572,358	6/14/2024	84	$422,455	$340,689	$381,572	20.28%	$ 5,776	$ 16,582	6.06%	$ 1,726	$ 4,955
419	INVP 6696US IT Modernization	6696US	Core	Group Functions	Inflight	YES	GT53	$ 2,120,285	$ -	$ 2,120,285	3/31/2024	84	$1,514,489	$1,211,591	$1,363,040	20.28%	$ 18,119	$ 61,428	6.06%	$ 5,414	$ 18,356
420	INVP 6716US Business Services FY24	6716US	Core	Group Functions	Inflight	YES	GT53	$ 1,715,657	$ -	$ 1,715,657	3/31/2024	84	$1,225,469	$980,375	$1,102,922	20.28%	$ 14,661	$ 49,705	6.06%	$ 4,381	$ 14,853
421	INVP 6717US People & Culture FY24	6717US	Core	Group Functions	Inflight	YES	GT53	$ 1,073,808	$ -	$ 1,073,808	3/31/2024	84	$767,005	$613,604	$690,305	20.28%	$ 9,176	$ 31,110	6.06%	$ 2,742	$ 9,296
422	INVP 6750 People Digital Transforma	6750	Core	Group Functions	Inflight	YES	GT53	$ 907,629	$ -	$ 907,629	3/31/2025	84	$777,968	$648,306	$713,137	20.28%	$ 10,527	$ 26,295	6.06%	$ 3,146	$ 7,857
423	INVP6653USA US Group Function Minor	6653USA	Core	Group Functions	Inflight	YES	G020	$ 1,048,007	$ -	$ 1,048,007	3/29/2024	84	$748,577	$598,861	$673,719	17.98%	$ 7,940	$ 26,919	5.44%	$ 2,402	$ 8,145
424	Learning Experience Platform	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
425	Learning Experience Platform	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
426	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ 203,788	$ -	$ 203,788	3/31/2025	84	$174,676	$145,563	$160,119	20.28%	$ 2,364	$ 5,904	6.06%	$ 706	$ 1,764
427	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ 109,081	$ -	$ 109,081	3/31/2026	84	$109,081	$93,498	$101,289	20.28%	$ 1,643	$ 3,160	6.06%	$ 491	$ 944
428	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ 204,302	$ 204,302	3/31/2027	84	$0	$204,302	$102,151	20.28%	$ 1,716	$ -	6.06%	$ 513	$ -
429	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
430	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
431	Legal: Legal Operations: US FY24	6402US	Core	Group Functions	Future	YES	GT53	$ 22,500	$ -	$ 22,500	3/31/2025	84	$19,286	$16,071	$17,679	20.28%	$ 261	$ 652	6.06%	$ 78	$ 195
432	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 562,803	$ 562,803	3/31/2027	84	$0	$562,803	$281,402	20.28%	$ 4,727	$ -	6.06%	$ 1,413	$ -
433	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
434	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
435	P2P Accounts Payable US	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
436	People Digital Transformation (US)	6750	Core	Group Functions	Future	YES	GT53	$ 12,762,000	$ -	$ 12,762,000	3/31/2025	84	$10,938,857	$9,115,714	$10,027,286	20.28%	$ 148,013	$ 369,733	6.06%	$ 44,229	$ 110,482
437	Process Control Automation	5842I	Core	Group Functions	Future	YES	GT53	$ 469,234	$ -	$ 469,234	3/31/2025	84	$402,200	$335,167	$368,684	20.28%	$ 5,442	$ 13,594	6.06%	$ 1,626	$ 4,062
438	Process Control Automation	5842I	Core	Group Functions	Future	YES	GT53	$ 471,114	$ -	$ 471,114	3/31/2026	84	$471,114	$403,812	$437,463	20.28%	$ 7,097	$ 13,649	6.06%	$ 2,121	$ 4,079
439	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,076,096	$ 1,076,096	3/31/2027	84	$0	$1,076,096	$538,048	20.28%	$ 9,039	$ -	6.06%	$ 2,701	$ -
440	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
441	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
442	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ 825,218	$ -	$ 825,218	3/31/2025	84	$707,330	$589,441	$648,386	20.28%	$ 9,571	$ 23,908	6.06%	$ 2,860	$ 7,144
443	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ 786,081	$ -	$ 786,081	3/31/2026	84	$786,081	$673,783	$729,932	20.28%	$ 11,843	$ 22,774	6.06%	$ 3,539	$ 6,805
444	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 550,266	$ 550,266	3/31/2027	84	$0	$550,266	$275,133	20.28%	$ 4,622	$ -	6.06%	$ 1,381	$ -
445	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
446	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
447	Program Funding: People and Culture FY25	6717US	Core	Group Functions	Future	YES	GT53	$ 2,520,000	$ -	$ 2,520,000	3/31/2025	84	$2,160,000	$1,800,000	$1,980,000	20.28%	$ 29,227	$ 73,008	6.06%	$ 8,733	$ 21,816
448	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ 1,981,722	$ -	$ 1,981,722	3/31/2026	84	$1,981,722	$1,698,618	$1,840,170	20.28%	$ 29,855	$ 57,413	6.06%	$ 8,921	$ 17,156
449	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,029,286	$ 1,029,286	3/31/2027	84	$0	$1,029,286	$514,643	20.28%	$ 8,645	$ -	6.06%	$ 2,583	$ -
450	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
451	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
452	Program: Digitising Learning US	N/A	Core	Group Functions	Future	YES	GT53	$ 227,645	$ -	$ 227,645	3/31/2026	84	$227,645	$195,124	$211,384	20.28%	$ 3,430	$ 6,595	6.06%	$ 1,025	$ 1,971
453	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ 447,762	$ -	$ 447,762	3/31/2025	84	$383,796	$319,830	$351,813	20.28%	$ 5,193	$ 12,972	6.06%	$ 1,552	$ 3,876
454	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ 304,770	$ -	$ 304,770	3/31/2026	84	$304,770	$261,232	$283,001	20.28%	$ 4,591	$ 8,830	6.06%	$ 1,372	$ 2,638
455	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ 448,597	$ 448,597	3/31/2027	84	$0	$448,597	$224,298	20.28%	$ 3,768	$ -	6.06%	$ 1,126	$ -
456	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
457	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
458	Program: S2P Transformation (US)	6290C	Core	Group Functions	Future	YES	GT53	$ 1,170,000	$ -	$ 1,170,000	3/31/2025	84	$1,002,857	$835,714	$919,286	20.28%	$ 13,570	$ 33,897	6.06%	$ 4,055	$ 10,129
459	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ 901,788	$ -	$ 901,788	3/31/2026	84	$901,788	$772,961	$837,375	20.28%	$ 13,586	$ 26,126	6.06%	$ 4,060	$ 7,807
460	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ 901,562	$ 901,562	3/31/2027	84	$0	$901,562	$450,781	20.28%	$ 7,573	$ -	6.06%	$ 2,263	$ -
461	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
462	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
463	Program: US Finance Operational Excellence	5842	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
464	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ 837,897	$ -	$ 837,897	3/31/2025	84	$718,197	$598,498	$658,347	20.28%	$ 9,718	$ 24,275	6.06%	$ 2,904	$ 7,254
465	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ 881,996	$ -	$ 881,996	3/31/2026	84	$881,996	$755,997	$818,997	20.28%	$ 13,288	$ 25,553	6.06%	$ 3,971	$ 7,636
466	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ 881,996	$ 881,996	3/31/2027	84	$0	$881,996	$440,998	20.28%	$ 7,408	$ -	6.06%	$ 2,214	$ -
467	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
468	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
469	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ 791,222	$ -	$ 791,222	3/31/2025	84	$678,190	$565,158	$621,674	20.28%	$ 9,177	$ 22,923	6.06%	$ 2,742	$ 6,850
470	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ 818,119	$ -	$ 818,119	3/31/2026	84	$818,119	$701,245	$759,682	20.28%	$ 12,325	$ 23,702	6.06%	$ 3,683	$ 7,083
471	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ 840,981	$ 840,981	3/31/2027	84	$0	$840,981	$420,491	20.28%	$ 7,064	$ -	6.06%	$ 2,111	$ -
472	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
473	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
474	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 13,361	$ -	$ 13,361	6/1/2024	84	$9,862	$7,953	$8,908	20.28%	$ 135	$ 387	6.06%	$ 40	$ 116
475	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 187,058	$ -	$ 187,058	3/31/2025	84	$160,335	$133,613	$146,974	20.28%	$ 2,169	$ 5,419	6.06%	$ 648	$ 1,619
476	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 200,419	$ -	$ 200,419	3/31/2026	84	$200,419	$171,788	$186,103	20.28%	$ 3,019	$ 5,806	6.06%	$ 902	$ 1,735
477	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ 227,141	$ 227,141	3/31/2027	84	$0	$227,141	$113,571	20.28%	$ 1,908	$ -	6.06%	$ 570	$ -
478	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
479	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
480	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization	6696US	Core	Group Functions	Future	YES	GT53	$ 594,000	$ -	$ 594,000	3/15/2024	84	$417,214	$332,357	$374,786	20.28%	$ 4,987	$ 17,209	6.06%	$ 1,490	$ 5,142
481	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ 594,014	$ -	$ 594,014	3/31/2026	84	$594,014	$509,155	$551,585	20.28%	$ 8,949	$ 17,209	6.06%	$ 2,674	$ 5,142
482	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 594,173	$ 594,173	3/31/2027	84	$0	$594,173	$297,086	20.28%	$ 4,991	$ -	6.06%	$ 1,491	$ -
483	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
484	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
485	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 2,837,079	$ 2,837,079	3/31/2027	84	$0	$2,837,079	$1,418,539	20.28%	$ 23,830	$ -	6.06%	$ 7,121	$ -
486	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
487	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
488	S2P - Artificial Intelligence (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
489	S2P - Artificial Intelligence (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
490	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ 1,428,829	$ -	$ 1,428,829	3/31/2025	84	$1,224,711	$1,020,592	$1,122,652	20.28%	$ 16,572	$ 41,395	6.06%	$ 4,952	$ 12,370
491	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ 1,338,690	$ -	$ 1,338,690	3/31/2026	84	$1,338,690	$1,147,448	$1,243,069	20.28%	$ 20,168	$ 38,784	6.06%	$ 6,026	$ 11,589
492	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ 2,135,617	$ 2,135,617	3/31/2027	84	$0	$2,135,617	$1,067,808	20.28%	$ 17,938	$ -	6.06%	$ 5,360	$ -
493	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
494	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
495	SAP Infrastructure Landscape FY28-FY33	6790	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
496	SAP Infrastructure Landscape FY28-FY33	6790	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
497	SAP Infrastructure Landscapes FY25	5923	Core	Group Functions	Future	YES	GT53	$ 4,185,000	$ -	$ 4,185,000	3/31/2025	84	$3,587,143	$2,989,286	$3,288,214	20.28%	$ 48,537	$ 121,245	6.06%	$ 14,504	$ 36,230
498	SAP Infrastructure Landscapes FY26	5624	Core	Group Functions	Future	YES	GT53	$ 4,297,864	$ -	$ 4,297,864	4/1/2026	84	$4,297,864	$3,683,883	$3,990,873	20.28%	$ 64,748	$ 124,515	6.06%	$ 19,348	$ 37,207
499	SAP Infrastructure Landscapes FY27	6669	Core	Group Functions	Future	YES	GT53	$ -	$ 4,085,154	$ 4,085,154	3/31/2027	84	$0	$4,085,154	$2,042,577	20.28%	$ 34,313	$ -	6.06%	$ 10,253	$ -
500	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 660,787	$ 660,787	3/31/2027	84	$0	$660,787	$330,393	20.28%	$ 5,550	$ -	6.06%	$ 1,659	$ -
501	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
502	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
503	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 617,600	$ -	$ 617,600	3/31/2025	84	$529,372	$441,143	$485,258	20.28%	$ 7,163	$ 17,893	6.06%	$ 2,140	$ 5,347
504	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 641,980	$ -	$ 641,980	3/31/2026	84	$641,980	$550,268	$596,124	20.28%	$ 9,672	$ 18,599	6.06%	$ 2,890	$ 5,558
505	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 479,469	$ 479,469	3/31/2027	84	$0	$479,469	$239,734	20.28%	$ 4,027	$ -	6.06%	$ 1,203	$ -
506	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
507	SHE: Consolidated Incident Management and Reporting - US	6391US	Core	Group Functions	Future	YES	GT53	$ 495,000	$ -	$ 495,000	1/31/2025	84	$412,500	$341,786	$377,143	20.28%	$ 5,592	$ 14,341	6.06%	$ 1,671	$ 4,285
508	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ 90,516	$ -	$ 90,516	3/31/2026	84	$90,516	$77,585	$84,050	20.28%	$ 1,364	$ 2,622	6.06%	$ 407	$ 784
509	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,816,209	$ 1,816,209	3/31/2027	84	$0	$1,816,209	$908,105	20.28%	$ 15,255	$ -	6.06%	$ 4,558	$ -
510	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
511	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
512	SNOW for MSP, Contingent Workers (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 645,073	$ -	$ 645,073	3/31/2025	84	$552,920	$460,766	$506,843	20.28%	$ 7,482	$ 18,689	6.06%	$ 2,236	$ 5,584
513	SNOW for MSP, Contingent Workers (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 378,852	$ -	$ 378,852	3/31/2026	84	$378,852	$324,731	$351,792	20.28%	$ 5,708	$ 10,976	6.06%	$ 1,705	$ 3,280
514	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 257,881	$ 257,881	3/31/2027	84	$0	$257,881	$128,940	20.28%	$ 2,166	$ -	6.06%	$ 647	$ -
515	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
516	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
517	Talent Sourcing Portal Consolidation & Recruiting Process Automations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -

518	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 406,981	$ 406,981	3/31/2027	84	$0	$406,981	$203,491	20.28%	$ 3,418	$ -	6.06%	$ 1,021	$ -
519	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
520	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
521	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ 858,484	$ -	$ 858,484	3/31/2025	84	$735,844	$613,203	$674,523	20.28%	$ 9,957	$ 24,872	6.06%	$ 2,975	$ 7,432
522	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ 827,270	$ -	$ 827,270	3/31/2026	84	$827,270	$709,088	$768,179	20.28%	$ 12,463	$ 23,967	6.06%	$ 3,724	$ 7,162
523	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ 819,781	$ 819,781	3/31/2027	84	$0	$819,781	$409,891	20.28%	$ 6,886	$ -	6.06%	$ 2,058	$ -
524	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
525	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
526	US Group Functions: DR to GEO	6670	Core	Group Functions	Future	YES	GT53	$ 360,917	$ -	$ 360,917	12/31/2024	60	$270,688	$198,504	$234,596	20.28%	$ 3,566	$ 14,639	6.06%	$ 1,066	$ 4,374
527	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ 1,003,685	$ -	$ 1,003,685	3/31/2026	84	$1,003,685	$860,302	$931,994	20.28%	$ 15,121	$ 29,078	6.06%	$ 4,518	$ 8,689
528	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 1,096,811	$ 1,096,811	3/31/2027	84	$0	$1,096,811	$548,405	20.28%	$ 9,213	$ -	6.06%	$ 2,753	$ -
529	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
530	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
531	FY25 Cloud & Data Security (US)	6795	Core	Security	Future	YES	GT53	$ 1,143,000	$ -	$ 1,143,000	3/31/2025	84	$979,714	$816,429	$898,071	20.28%	$ 13,256	$ 33,114	6.06%	$ 3,961	$ 9,895
532	FY25 Identity and Access Management (US)	6802	Core	Security	Future	YES	GT53	$ 3,150,000	$ -	$ 3,150,000	3/31/2025	84	$2,700,000	$2,250,000	$2,475,000	20.28%	$ 36,534	$ 91,260	6.06%	$ 10,917	$ 27,270
533	FY25 Network Security (US)	6794	Core	Security	Future	YES	GT53	$ 3,150,000	$ -	$ 3,150,000	3/31/2025	84	$2,700,000	$2,250,000	$2,475,000	20.28%	$ 36,534	$ 91,260	6.06%	$ 10,917	$ 27,270
534	FY25 Operational Technology IDS (Service Company)	6803A	Core	Security	Future	YES	GT53	$ 2,718,000	$ -	$ 2,718,000	3/31/2025	84	$2,329,714	$1,941,429	$2,135,571	20.28%	$ 31,523	$ 78,744	6.06%	$ 9,420	$ 23,530
535	FY25 Physical Security (Service Company)	3617A	Core	Security	Future	YES	GT53	$ 90,000	$ -	$ 90,000	3/31/2025	84	$77,143	$64,286	$70,714	20.28%	$ 1,044	$ 2,607	6.06%	$ 312	$ 779
536	FY25 Platform Security (US)	6805	Core	Security	Future	YES	GT53	$ 2,682,000	$ -	$ 2,682,000	3/31/2025	84	$2,298,857	$1,915,714	$2,107,286	20.28%	$ 31,106	$ 77,701	6.06%	$ 9,295	$ 23,218
537	FY25 Security Network Insourcing (US)	6748US	Core	Security	Future	YES	GT53	$ 2,700,000	$ -	$ 2,700,000	3/31/2025	84	$2,314,286	$1,928,571	$2,121,429	20.28%	$ 31,315	$ 78,223	6.06%	$ 9,357	$ 23,374
538	FY25 Security Orchestration Automation and Response (US)	N/A	Core	Security	Future	YES	GT53	$ 846,000	$ -	$ 846,000	3/31/2025	84	$725,143	$604,286	$664,714	20.28%	$ 9,812	$ 24,510	6.06%	$ 2,932	$ 7,324
539	FY25 Vulnerability Management (US)	6811	Core	Security	Future	YES	GT53	$ 1,368,000	$ -	$ 1,368,000	3/31/2025	84	$1,172,571	$977,143	$1,074,857	20.28%	$ 15,866	$ 39,633	6.06%	$ 4,741	$ 11,843
540	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ 3,576,739	$ -	$ 3,576,739	3/31/2026	84	$3,576,739	$3,065,777	$3,321,258	20.28%	$ 53,884	$ 103,623	6.06%	$ 16,102	$ 30,964
541	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ 4,305,035	$ 4,305,035	3/31/2027	84	$0	$4,305,035	$2,152,517	20.28%	$ 36,160	$ -	6.06%	$ 10,805	$ -
542	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
543	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
544	INVP 3617A PS Equipment Replace	3617A	Core	Security	Inflight	YES	G020	$ 301,650	$ -	$ 301,650	3/31/2024	60	$180,990	$120,660	$150,825	17.98%	$ 1,802	$ 10,847	5.44%	$ 545	$ 3,282
545	INVP 5933 OT Intrusion Detection	5933	Core	Security	Inflight	YES	G020	$ 2,583,970	$ -	$ 2,583,970	3/31/2024	84	$1,845,693	$1,476,554	$1,661,124	17.98%	$ 19,577	$ 66,371	5.44%	$ 5,923	$ 20,081
546	INVP 6417US Vulnerability Manage	6417US	Core	Security	Inflight	YES	GT53	$ 1,733,014	$ -	$ 1,733,014	3/29/2024	84	$1,237,867	$990,293	$1,114,080	20.28%	$ 14,810	$ 50,208	6.06%	$ 4,425	$ 15,003
547	INVP 6540US FY23-24 SOAR	6540US	Core	Security	Inflight	YES	GT53	$ 2,342,185	$ -	$ 2,342,185	3/31/2024	84	$1,672,989	$1,338,391	$1,505,690	20.28%	$ 20,016	$ 67,856	6.06%	$ 5,981	$ 20,277
548	INVP 6613US IAM Engineering Project	6613US	Core	Security	Inflight	YES	G020	$ 6,008,754	$ -	$ 6,008,754	3/29/2024	84	$4,291,967	$3,433,574	$3,862,771	17.98%	$ 45,525	$ 154,339	5.44%	$ 13,774	$ 46,697
549	INVP 6676 FY24 SOAR Licenses	6766	Core	Security	Inflight	YES	GT53	$ 9,196,783	$ -	$ 9,196,783	3/1/2024	84	$6,459,645	$5,145,819	$5,802,732	20.28%	$ 77,208	$ 266,444	6.06%	$ 23,071	$ 79,618
550	INVP 6699US FY24 Platform Security	6699US	Core	Security	Inflight	YES	G020	$ 1,375,599	$ -	$ 1,375,599	3/29/2024	84	$982,571	$786,057	$884,314	17.98%	$ 10,422	$ 35,333	5.44%	$ 3,153	$ 10,690
551	INVP 6700US FY24 Network Secur	6700US	Core	Security	Inflight	YES	G020	$ 3,135,453	$ -	$ 3,135,453	3/29/2024	84	$2,239,610	$1,791,688	$2,015,649	17.98%	$ 23,756	$ 80,536	5.44%	$ 7,188	$ 24,367
552	INVP 6701US FY24 Vulnerability Mana	6701US	Core	Security	Inflight	YES	G020	$ 566,563	$ -	$ 566,563	3/31/2024	84	$404,688	$323,750	$364,219	17.98%	$ 4,293	$ 14,553	5.44%	$ 1,299	$ 4,403
553	INVP 6709US FY24 Cloud Security	6709US	Core	Security	Inflight	YES	G020	$ 957,096	$ -	$ 957,096	3/29/2024	84	$683,640	$546,912	$615,276	17.98%	$ 7,251	$ 24,584	5.44%	$ 2,194	$ 7,438
554	INVP6699US FY24 Platfrm Sec HW	6699US	Core	Security	Inflight	YES	G020	$ 563,556	$ -	$ 563,556	3/29/2024	60	$338,133	$225,422	$281,778	17.98%	$ 3,367	$ 20,265	5.44%	$ 1,019	$ 6,131
555	Network Security	N/A	Core	Security	Future	YES	GT53	$ 5,687,303	$ -	$ 5,687,303	4/1/2026	84	$5,687,303	$4,874,831	$5,281,067	20.28%	$ 85,681	$ 164,769	6.06%	$ 25,603	$ 49,236
556	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 4,868,508	$ 4,868,508	3/31/2027	84	$0	$4,868,508	$2,434,254	20.28%	$ 40,893	$ -	6.06%	$ 12,219	$ -
557	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
558	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
559	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ 10,587,574	$ -	$ 10,587,574	4/1/2026	84	$10,587,574	$9,075,063	$9,831,319	20.28%	$ 159,505	$ 306,737	6.06%	$ 47,663	$ 91,658
560	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 9,492,308	$ 9,492,308	3/31/2027	84	$0	$9,492,308	$4,746,154	20.28%	$ 79,730	$ -	6.06%	$ 23,825	$ -
561	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
562	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
563	Physical Security	N/A	Core	Security	Future	YES	GT53	$ 5,471,613	$ -	$ 5,471,613	4/1/2026	84	$5,471,613	$4,689,954	$5,080,783	20.28%	$ 82,431	$ 158,520	6.06%	$ 24,632	$ 47,369
564	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 5,471,613	$ 5,471,613	3/31/2027	84	$0	$5,471,613	$2,735,806	20.28%	$ 45,959	$ -	6.06%	$ 13,733	$ -
565	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
566	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
567	Platform Security	N/A	Core	Security	Future	YES	GT53	$ 3,857,807	$ -	$ 3,857,807	4/1/2026	84	$3,857,807	$3,306,691	$3,582,249	20.28%	$ 58,119	$ 111,766	6.06%	$ 17,367	$ 33,398
568	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,343,432	$ 3,343,432	3/31/2027	84	$0	$3,343,432	$1,671,716	20.28%	$ 28,083	$ -	6.06%	$ 8,392	$ -
569	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
570	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
571	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ 3,510,818	$ -	$ 3,510,818	3/31/2026	84	$3,510,818	$3,009,272	$3,260,045	20.28%	$ 52,891	$ 101,713	6.06%	$ 15,805	$ 30,394
572	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,147,630	$ 3,147,630	3/31/2027	84	$0	$3,147,630	$1,573,815	20.28%	$ 26,438	$ -	6.06%	$ 7,900	$ -
573	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
574	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
575	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ 4,009,255	$ -	$ 4,009,255	3/31/2026	84	$4,009,255	$3,436,505	$3,722,880	20.28%	$ 60,400	$ 116,154	6.06%	$ 18,049	$ 34,709
576	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,436,505	$ 3,436,505	3/31/2027	84	$0	$3,436,505	$1,718,252	20.28%	$ 28,865	$ -	6.06%	$ 8,625	$ -
577	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
578	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
579	INVP 6744 Jira Align FY24	6744	Core	IT Foundations	Inflight	YES	GT53	$ 487,445	$ -	$ 487,445	3/31/2024	84	$348,175	$278,540	$313,357	20.28%	$ 4,166	$ 14,122	6.06%	$ 1,245	$ 4,220
580	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ 3,210,393	$ -	$ 3,210,393	1/15/2025	84	$2,637,108	$2,216,700	$2,426,904	20.28%	$ 36,026	$ 85,259	6.06%	$ 10,765	$ 25,477
581	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ 2,480,758	$ -	$ 2,480,758	1/15/2026	84	$2,392,159	$2,067,298	$2,229,729	20.28%	$ 36,439	$ 65,882	6.06%	$ 10,889	$ 19,687
582	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ 3,210,393	$ 3,210,393	1/15/2027	84	$0	$3,133,955	$1,566,977	20.28%	$ 26,482	$ 15,502	6.06%	$ 7,913	$ 4,632
583	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ -	$ -	1/15/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
584	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ -	$ -	1/15/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
585	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ 6,237,900	$ -	$ 6,237,900	3/31/2025	84	$5,346,771	$4,455,643	$4,901,207	72.58%	$ 258,922	$ 646,781	0.00%	$ -	$ -
586	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ 3,041,100	$ -	$ 3,041,100	3/31/2026	84	$3,041,100	$2,606,657	$2,823,879	72.58%	$ 163,967	$ 315,319	0.00%	$ -	$ -
587	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ -	$ 2,178,900	$ 2,178,900	3/31/2027	84	$0	$2,178,900	$1,089,450	72.58%	$ 65,499	$ -	0.00%	$ -	$ -
588	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ 2,485,192	$ -	$ 2,485,192	3/31/2025	84	$2,130,164	$1,775,137	$1,952,651	25.58%	$ 36,356	$ 90,816	0.00%	$ -	$ -
589	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ 3,976,307	$ 3,976,307	12/31/2026	84	$0	$3,834,296	$1,917,148	25.58%	$ 40,995	$ 36,326	0.00%	$ -	$ -
590	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	9/30/2027	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
591	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	6/30/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
592	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
593	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 11,250,000	$ -	$ 11,250,000	3/31/2025	84	$9,642,857	$8,035,714	$8,839,286	25.58%	$ 164,576	$ 411,107	0.00%	$ -	$ -
594	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 4,787,796	$ -	$ 4,787,796	6/15/2025	84	$4,217,820	$3,533,849	$3,875,835	25.58%	$ 81,887	$ 174,960	0.00%	$ -	$ -
595	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 4,823,526	$ -	$ 4,823,526	11/30/2025	84	$4,593,834	$3,904,759	$4,249,297	25.58%	$ 87,995	$ 176,265	0.00%	$ -	$ -
596	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	4/1/2027	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
597	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
598	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ 4,859,256	$ 4,859,256	4/15/2026	84	$0	$4,165,076	$2,082,538	25.58%	$ 40,856	$ 177,571	0.00%	$ -	$ -
599	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ 4,823,526	$ 4,823,526	11/15/2026	84	$0	$4,593,834	$2,296,917	25.58%	$ 49,271	$ 58,755	0.00%	$ -	$ -
600	Customer Experience Initiatives (ZBR)	6606	Strategic	Customer	Future	YES	C903	$ 5,244,300	$ -	$ 5,244,300	3/31/2025	84	$4,495,114	$3,745,929	$4,120,521	25.58%	$ 76,719	$ 191,642	0.00%	$ -	$ -
601	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 7,708,066	$ -	$ 7,708,066	3/15/2025	60	$6,037,985	$4,496,372	$5,267,178	52.84%	$ 206,923	$ 814,588	0.00%	$ -	$ -
602	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 2,890,525	$ 2,890,525	8/31/2026	60	$0	$2,553,297	$1,276,648	52.84%	$ 57,703	$ 178,191	0.00%	$ -	$ -
603	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	4/30/2027	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
604	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 12,846,776	$ -	$ 12,846,776	6/2/2025	60	$10,705,647	$8,136,291	$9,420,969	52.84%	$ 421,621	$ 1,357,647	0.00%	$ -	$ -
605	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 3,211,694	$ 3,211,694	5/4/2026	60	$0	$2,622,883	$1,311,442	52.84%	$ 60,586	$ 311,128	0.00%	$ -	$ -
606	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,679,352	$ -	$ 1,679,352	3/15/2025	84	$1,419,452	$1,179,545	$1,299,498	52.84%	$ 50,089	$ 126,767	0.00%	$ -	$ -
607	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 3,148,784	$ -	$ 3,148,784	3/15/2026	84	$3,111,299	$2,661,473	$2,886,386	52.84%	$ 122,364	$ 237,688	0.00%	$ -	$ -
608	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 6,297,569	$ 6,297,569	3/15/2027	84	$0	$6,222,598	$3,111,299	52.84%	$ 136,587	$ 39,615	0.00%	$ -	$ -
609	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
610	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
611	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 729,227	$ -	$ 729,227	3/15/2025	84	$616,370	$512,195	$564,283	52.84%	$ 21,750	$ 55,046	0.00%	$ -	$ -
612	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 4,375,360	$ -	$ 4,375,360	3/15/2026	84	$4,323,273	$3,698,221	$4,010,747	52.84%	$ 170,029	$ 330,277	0.00%	$ -	$ -
613	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 3,646,134	$ 3,646,134	3/15/2027	84	$0	$3,602,727	$1,801,364	52.84%	$ 79,080	$ 22,936	0.00%	$ -	$ -
614	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
615	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
616	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 7,383,648	$ -	$ 7,383,648	3/15/2025	84	$6,240,941	$5,186,134	$5,713,537	52.84%	$ 220,228	$ 557,360	0.00%	$ -	$ -
617	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 18,048,918	$ -	$ 18,048,918	3/15/2026	84	$17,834,050	$15,255,633	$16,544,841	52.84%	$ 701,391	$ 1,362,435	0.00%	$ -	$ -
618	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 18,048,918	$ 18,048,918	3/15/2027	84	$0	$17,834,050	$8,917,025	52.84%	$ 391,460	$ 113,536	0.00%	$ -	$ -
619	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
620	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
621	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 12,434,597	$ -	$ 12,434,597	3/15/2025	60	$9,740,434	$7,253,515	$8,496,975	52.84%	$ 333,807	$ 1,314,088	0.00%	$ -	$ -
622	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 4,476,455	$ -	$ 4,476,455	7/4/2025	60	$3,804,987	$2,909,696	$3,357,341	52.84%	$ 149,372	$ 473,072	0.00%	$ -	$ -

623	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 7,958,142	$ -	$ 7,958,142	11/15/2025	60	$7,294,964	$5,835,971	$6,565,467	52.84%	$ 285,219	$ 770,932	0.00%	$ -	$ -
624	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 3,294,704	$ -	$ 3,294,704	3/15/2025	84	$2,784,809	$2,314,137	$2,549,473	52.84%	$ 98,269	$ 248,703	0.00%	$ -	$ -
625	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 8,236,759	$ -	$ 8,236,759	4/15/2026	84	$0	$7,060,079	$3,530,040	52.84%	$ 143,055	$ 621,758	0.00%	$ -	$ -
626	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 8,236,759	$ 8,236,759	3/15/2027	84	$0	$8,138,703	$4,069,351	52.84%	$ 178,646	$ 51,813	0.00%	$ -	$ -
627	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
628	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
629	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,687,242	$ -	$ 1,687,242	3/15/2025	84	$1,426,121	$1,185,087	$1,305,604	52.84%	$ 50,324	$ 127,363	0.00%	$ -	$ -
630	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,687,242	$ -	$ 1,687,242	3/15/2026	84	$1,667,156	$1,426,121	$1,546,639	52.84%	$ 65,567	$ 127,363	0.00%	$ -	$ -
631	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 1,687,242	$ 1,687,242	3/15/2027	84	$0	$1,667,156	$833,578	52.84%	$ 36,594	$ 10,614	0.00%	$ -	$ -
632	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
633	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
634	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ 64,072,439	$ -	$ 64,072,439	4/15/2026	84	$0	$54,919,234	$27,459,617	38.51%	$ 811,016	$ 3,524,899	11.67%	$ 245,769	$ 1,068,179
635	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ 19,370,738	$ 19,370,738	3/15/2027	84	$0	$19,140,134	$9,570,067	38.51%	$ 306,191	$ 88,806	11.67%	$ 92,788	$ 26,911
636	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
637	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
638	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ 19,370,738	$ 19,370,738	9/15/2026	84	$0	$17,987,113	$8,993,557	38.51%	$ 292,346	$ 532,834	11.67%	$ 88,592	$ 161,469
639	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
640	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
641	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	11/1/2027	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
642	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ 6,209,785	$ -	$ 6,209,785	4/1/2025	84	$5,322,673	$4,435,560	$4,879,116	20.28%	$ 72,021	$ 179,906	6.06%	$ 21,521	$ 53,759
643	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ 45,968,802	$ 45,968,802	8/1/2026	84	$0	$41,590,821	$20,795,410	20.28%	$ 358,428	$ 887,855	6.06%	$ 107,104	$ 265,306
644	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ 31,540,787	$ 31,540,787	10/1/2026	84	$0	$29,287,874	$14,643,937	20.28%	$ 250,679	$ 456,891	6.06%	$ 74,907	$ 136,527
645	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	7/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
646	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ 5,762,029	$ -	$ 5,762,029	3/31/2025	84	$4,938,882	$4,115,735	$4,527,309	54.55%	$ 179,756	$ 449,027	0.00%	$ -	$ -
647	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ 9,585,101	$ -	$ 9,585,101	3/31/2026	84	$9,585,101	$8,215,801	$8,900,451	54.55%	$ 388,419	$ 746,953	0.00%	$ -	$ -
648	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ 10,478,823	$ 10,478,823	3/31/2027	84	$0	$10,478,823	$5,239,412	54.55%	$ 236,750	$ -	0.00%	$ -	$ -
649	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
650	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
651	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ (5,762,029)	$ -	$ (5,762,029)	3/31/2025	84	($4,938,882)	($4,115,735)	($4,527,309)	54.55%	$ (179,756)	$ (449,027)	0.00%	$ -	$ -
652	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2025	84	$0	$0	$0	54.55%	$ 25,740	$ -	0.00%	$ -	$ -
653	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ (9,585,101)	$ -	$ (9,585,101)	3/31/2026	84	($9,585,101)	($8,215,801)	($8,900,451)	54.55%	$ (388,419)	$ (746,953)	0.00%	$ -	$ -
654	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2026	84	$0	$0	$0	54.55%	$ 85,631	$ -	0.00%	$ -	$ -
655	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ (10,478,823)	$ (10,478,823)	3/31/2027	84	$0	($10,478,823)	($5,239,412)	54.55%	$ (236,750)	$ -	0.00%	$ -	$ -
656	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	54.55%	$ 58,509	$ -	0.00%	$ -	$ -
657	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
658	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
659	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
660	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
								$ 894,679,267	$ 466,235,675	$ 1,360,914,942			$ 700,041,892	$ 1,094,947,396	$ 897,494,644		$ 18,796,564	$ 40,963,556		$ 2,943,038	$ 6,644,947

NMPC E $ 69,348,104

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents
Service Company Capital Software/Hardware allocated to Operating Companies as Rent Expense
For the Rate Year ended March 31, 2028

Line	Investment Name	INVP #	Category	Portfolio	Future/In Flight	NMPC	Bill Pool	Balance at 4/1/2027	Incremental Spend	Ending Balance at 3/31/2028	In Service Date	Amortization Period	4/1/2027 4/1/2027 Balance	3/31/2028 3/31/2028 Balance	Average Balance	5210E NMPC E Allocation	NMPC E Rent-Return	NMPC E Rent - Depn	5210T NMPC T Allocation	NMPC T Rent-Return	NMPC T Rent - Depn
1	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ 3,217,126	$ -	$ 3,217,126	3/31/2026	84	$2,757,536	$2,297,947	$2,527,742	25.58%	$ 47,063	$ 117,563	0.00%	$ -	$ -
2	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ 3,108,613	$ -	$ 3,108,613	3/31/2027	84	$3,108,613	$2,664,526	$2,886,569	25.58%	$ 59,071	$ 113,598	0.00%	$ -	$ -
3	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ 3,098,708	$ 3,098,708	3/31/2028	84	$0	$3,098,708	$1,549,354	25.58%	$ 32,829	$ -	0.00%	$ -	$ -
4	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
5	AIMS Product Team FY25	6787	Core	Customer	Future	YES	C903	$ 900,000	$ -	$ 900,000	3/31/2025	84	$642,857	$514,286	$578,571	25.58%	$ 9,701	$ 32,889	0.00%	$ -	$ -
6	AIMS Replatform	6728	Core	Customer	Future	YES	C903	$ 7,020,000	$ -	$ 7,020,000	3/31/2025	84	$5,014,286	$4,011,429	$4,512,857	25.58%	$ 75,669	$ 256,531	0.00%	$ -	$ -
7	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ 1,476,000	$ -	$ 1,476,000	3/31/2025	84	$1,054,286	$843,429	$948,857	25.58%	$ 15,910	$ 53,937	0.00%	$ -	$ -
8	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ 23,719,769	$ -	$ 23,719,769	4/1/2026	84	$20,331,231	$16,942,692	$18,636,961	25.58%	$ 346,996	$ 866,788	0.00%	$ -	$ -
9	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ 19,630,154	$ -	$ 19,630,154	3/31/2027	84	$19,630,154	$16,825,846	$18,228,000	25.58%	$ 373,021	$ 717,342	0.00%	$ -	$ -
10	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ 18,812,230	$ 18,812,230	3/31/2028	84	$0	$18,812,230	$9,406,115	25.58%	$ 199,308	$ -	0.00%	$ -	$ -
11	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
12	Case Management	6775	Core	Customer	Future	YES	C903	$ 2,340,000	$ -	$ 2,340,000	3/31/2025	84	$1,671,429	$1,337,143	$1,504,286	25.58%	$ 25,223	$ 85,510	0.00%	$ -	$ -
13	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ 460,805	$ -	$ 460,805	3/31/2027	84	$460,805	$394,976	$427,891	54.55%	$ 18,673	$ 35,910	0.00%	$ -	$ -
14	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ 6,912,087	$ -	$ 6,912,087	8/1/2026	84	$6,253,793	$5,266,352	$5,760,073	54.55%	$ 257,705	$ 538,649	0.00%	$ -	$ -
15	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ 307,204	$ 307,204	4/30/2027	84	$0	$266,975	$133,488	54.55%	$ 6,256	$ 21,945	0.00%	$ -	$ -
16	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ 5,388,076	$ -	$ 5,388,076	3/31/2026	84	$4,618,351	$3,848,626	$4,233,488	54.55%	$ 168,090	$ 419,885	0.00%	$ -	$ -
17	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ 6,778,547	$ -	$ 6,778,547	3/31/2027	84	$6,778,547	$5,810,184	$6,294,366	54.55%	$ 274,688	$ 528,243	0.00%	$ -	$ -
18	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ 2,259,516	$ 2,259,516	3/31/2028	84	$0	$2,259,516	$1,129,758	54.55%	$ 51,050	$ -	0.00%	$ -	$ -
19	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ 2,259,516	$ 2,259,516	4/1/2027	84	$2,259,516	$1,936,728	$2,098,122	54.55%	$ 91,563	$ 176,081	0.00%	$ -	$ -
20	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
21	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ 3,330,000	$ -	$ 3,330,000	3/31/2025	84	$2,378,571	$1,902,857	$2,140,714	25.58%	$ 35,894	$ 121,688	0.00%	$ -	$ -
22	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ 8,772,835	$ -	$ 8,772,835	3/31/2026	84	$7,519,573	$6,266,311	$6,892,942	25.58%	$ 128,338	$ 320,584	0.00%	$ -	$ -
23	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ 9,570,366	$ -	$ 9,570,366	3/31/2027	84	$9,570,366	$8,203,170	$8,886,768	25.58%	$ 181,860	$ 349,728	0.00%	$ -	$ -
24	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ 10,367,896	$ 10,367,896	3/31/2028	84	$0	$10,367,896	$5,183,948	25.58%	$ 109,843	$ -	0.00%	$ -	$ -
25	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
26	CSS Enhancements FY25	6773	Core	Customer	Future	YES	C903	$ 315,000	$ -	$ 315,000	3/31/2025	84	$225,000	$180,000	$202,500	25.58%	$ 3,395	$ 11,511	0.00%	$ -	$ -
27	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ 4,950,000	$ -	$ 4,950,000	3/31/2025	84	$3,535,714	$2,828,571	$3,182,143	21.98%	$ 45,847	$ 155,430	6.42%	$ 13,391	$ 45,399
28	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ 3,732,643	$ -	$ 3,732,643	3/31/2027	84	$3,732,643	$3,199,408	$3,466,026	21.98%	$ 60,947	$ 117,205	6.42%	$ 17,802	$ 34,234
29	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ 3,732,643	$ 3,732,643	3/31/2028	84	$0	$3,732,643	$1,866,322	21.98%	$ 33,980	$ -	6.42%	$ 9,925	$ -
30	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
31	Customer Data Platform	6740	Core	Customer	Inflight	YES	G911	$ 4,693,241	$ -	$ 4,693,241	3/31/2024	84	$2,681,852	$2,011,389	$2,346,620	21.98%	$ 32,166	$ 147,368	6.42%	$ 9,395	$ 43,044
32	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ 836,542	$ -	$ 836,542	3/31/2026	84	$717,036	$597,530	$657,283	22.82%	$ 10,917	$ 27,271	0.00%	$ -	$ -
33	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ 1,760,922	$ -	$ 1,760,922	3/31/2027	84	$1,760,922	$1,509,361	$1,635,141	22.82%	$ 29,851	$ 57,406	0.00%	$ -	$ -
34	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ 1,760,922	$ 1,760,922	3/31/2028	84	$0	$1,760,922	$880,461	22.82%	$ 16,643	$ -	0.00%	$ -	$ -
35	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	22.82%	$ -	$ -	0.00%	$ -	$ -
36	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ 2,245,280	$ -	$ 2,245,280	6/1/2025	84	$1,657,230	$1,336,476	$1,496,853	22.82%	$ 25,498	$ 73,196	0.00%	$ -	$ -
37	Customer Mobile Application	6786	Core	Customer	Future	YES	C903	$ 3,240,000	$ -	$ 3,240,000	3/31/2025	84	$2,314,286	$1,851,429	$2,082,857	25.58%	$ 34,924	$ 118,399	0.00%	$ -	$ -
38	Customer Tech Debt Remediation	6791	Core	Customer	Future	YES	C903	$ 1,672,768	$ -	$ 1,672,768	3/31/2026	84	$1,433,801	$1,194,835	$1,314,318	25.58%	$ 24,471	$ 61,128	0.00%	$ -	$ -
39	Customer Tech Debt Remediation FY25	6791	Core	Customer	Future	YES	C903	$ 2,058,300	$ -	$ 2,058,300	3/31/2025	84	$1,470,214	$1,176,171	$1,323,193	25.58%	$ 22,186	$ 75,216	0.00%	$ -	$ -
40	CXP Technical Debt	6776	Core	Customer	Future	YES	C175	$ 2,699,100	$ -	$ 2,699,100	3/31/2025	84	$1,927,929	$1,542,343	$1,735,136	22.82%	$ 25,955	$ 87,991	0.00%	$ -	$ -
41	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ 1,800,000	$ -	$ 1,800,000	3/31/2025	84	$1,285,714	$1,028,571	$1,157,143	25.58%	$ 19,402	$ 65,777	0.00%	$ -	$ -
42	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ 1,727,860	$ -	$ 1,727,860	3/31/2026	84	$1,481,023	$1,234,185	$1,357,604	25.58%	$ 25,277	$ 63,141	0.00%	$ -	$ -
43	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ 1,727,860	$ -	$ 1,727,860	3/31/2027	84	$1,727,860	$1,481,023	$1,604,441	25.58%	$ 32,834	$ 63,141	0.00%	$ -	$ -
44	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ 1,871,848	$ 1,871,848	3/31/2028	84	$0	$1,871,848	$935,924	25.58%	$ 19,831	$ -	0.00%	$ -	$ -
45	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
46	Documentum Application Modernization	6686	Core	Customer	Future	YES	C903	$ 675,000	$ -	$ 675,000	3/31/2025	84	$482,143	$385,714	$433,929	25.58%	$ 7,276	$ 24,666	0.00%	$ -	$ -
47	GenAI	6769	Core	Customer	Future	YES	C903	$ 873,000	$ -	$ 873,000	3/31/2025	84	$623,571	$498,857	$561,214	25.58%	$ 9,410	$ 31,902	0.00%	$ -	$ -
48	INVP 5125 Customer Connection	5125	Core	Customer	Inflight	YES	C175	$ 1,298,189	$ -	$ 1,298,189	3/29/2024	84	$741,822	$556,367	$649,095	22.82%	$ 9,237	$ 42,321	0.00%	$ -	$ -
49	INVP 5673 My Business Account	5673	Core	Customer	Inflight	YES	C175	$ 1,022,063	$ -	$ 1,022,063	3/29/2024	84	$584,036	$438,027	$511,031	22.82%	$ 7,273	$ 33,319	0.00%	$ -	$ -
50	INVP 6492 NACHA Compliance Sec	6492	Core	Customer	Inflight	YES	C175	$ 384,718	$ -	$ 384,718	3/31/2024	84	$219,839	$164,879	$192,359	22.82%	$ 2,738	$ 12,542	0.00%	$ -	$ -
51	INVP 6687 FY24 Cust Minor Works	6687	Core	Customer	Inflight	YES	C903	$ 402,144	$ -	$ 402,144	3/31/2024	84	$229,796	$172,347	$201,072	25.58%	$ 3,208	$ 14,695	0.00%	$ -	$ -
52	INVP 6706 FY24 UWP Enhancements	6706	Core	Customer	Inflight	YES	C175	$ 1,529,221	$ -	$ 1,529,221	3/29/2024	84	$873,841	$655,380	$764,611	22.82%	$ 10,881	$ 49,853	0.00%	$ -	$ -
53	INVP 6713 Customer Facing Mobile Ap	6713	Core	Customer	Inflight	YES	C175	$ 4,658,533	$ -	$ 4,658,533	3/29/2024	84	$2,662,019	$1,996,514	$2,329,266	22.82%	$ 33,149	$ 151,868	0.00%	$ -	$ -
54	INVP 6715 UWP 2.0 MyAccount Impleme	6715	Core	Customer	Inflight	YES	C175	$ 6,854,371	$ -	$ 6,854,371	3/31/2024	84	$3,916,783	$2,937,587	$3,427,185	22.82%	$ 48,774	$ 223,452	0.00%	$ -	$ -
55	INVP 6727 AIMS FY24 Product Team	6727	Core	Customer	Inflight	YES	C903	$ 873,356	$ -	$ 873,356	3/29/2024	84	$499,060	$374,295	$436,678	25.58%	$ 6,966	$ 31,915	0.00%	$ -	$ -
56	INVP 6728 AIMS RePlatform Sanction	6728	Core	Customer	Inflight	YES	C903	$ 1,682,365	$ -	$ 1,682,365	3/31/2024	84	$961,352	$721,014	$841,183	25.58%	$ 13,419	$ 61,478	0.00%	$ -	$ -
57	INVP 6746 CXP Tech Debt Initiative	6746	Core	Customer	Inflight	YES	C175	$ 2,341,199	$ -	$ 2,341,199	3/29/2024	84	$1,337,828	$1,003,371	$1,170,599	22.82%	$ 16,659	$ 76,323	0.00%	$ -	$ -
58	Mainframe Security Realignment	6778	Core	Customer	Future	YES	C903	$ 405,000	$ -	$ 405,000	3/31/2025	84	$289,286	$231,429	$260,357	25.58%	$ 4,366	$ 14,800	0.00%	$ -	$ -
59	My Business Account	6785	Core	Customer	Future	YES	C903	$ 1,620,000	$ -	$ 1,620,000	3/31/2025	84	$1,157,143	$925,714	$1,041,429	25.58%	$ 17,462	$ 59,199	0.00%	$ -	$ -
60	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ 1,799,202	$ -	$ 1,799,202	3/31/2026	84	$1,542,173	$1,285,144	$1,413,658	22.82%	$ 23,481	$ 58,654	0.00%	$ -	$ -
61	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ 1,727,234	$ -	$ 1,727,234	3/31/2027	84	$1,727,234	$1,480,486	$1,603,860	22.82%	$ 29,280	$ 56,308	0.00%	$ -	$ -
62	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ 1,799,202	$ 1,799,202	3/31/2028	84	$0	$1,799,202	$899,601	22.82%	$ 17,005	$ -	0.00%	$ -	$ -
63	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	22.82%	$ -	$ -	0.00%	$ -	$ -
64	NACHA	6492	Core	Customer	Future	YES	C903	$ 529,200	$ -	$ 529,200	3/31/2025	84	$378,000	$302,400	$340,200	25.58%	$ 5,704	$ 19,338	0.00%	$ -	$ -
65	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ 2,035,983	$ -	$ 2,035,983	3/30/2026	84	$1,745,128	$1,454,273	$1,599,701	25.58%	$ 29,784	$ 74,401	0.00%	$ -	$ -
66	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ 3,420,450	$ -	$ 3,420,450	3/30/2027	84	$3,420,450	$2,931,814	$3,176,132	25.58%	$ 64,997	$ 124,993	0.00%	$ -	$ -
67	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ 1,140,150	$ 1,140,150	3/30/2028	84	$0	$1,140,150	$570,075	25.58%	$ 12,079	$ -	0.00%	$ -	$ -
68	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
69	NY Green Button Connect	N/A	Core	Customer	Future	YES	C914	$ 171,379	$ -	$ 171,379	4/1/2025	84	$122,414	$97,931	$110,172	45.23%	$ 3,266	$ 11,074	0.00%	$ -	$ -
70	STS Clean-up (backlog from C2C)	6780	Core	Customer	Future	YES	C903	$ 1,620,000	$ -	$ 1,620,000	3/31/2025	84	$1,157,143	$925,714	$1,041,429	25.58%	$ 17,462	$ 59,199	0.00%	$ -	$ -
71	STS Clean-up (backlog from C2C)	6780	Core	Customer	Future	YES	C903	$ 900,000	$ -	$ 900,000	3/31/2026	84	$771,429	$642,857	$707,143	25.58%	$ 13,166	$ 32,889	0.00%	$ -	$ -
72	UWP 2.0 MyAccount Implementation and Delivery	6715	Core	Customer	Future	YES	C903	$ 6,026,400	$ -	$ 6,026,400	8/30/2024	84	$3,802,371	$2,941,457	$3,371,914	25.58%	$ 56,947	$ 220,222	0.00%	$ -	$ -
73	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ 4,234,009	$ -	$ 4,234,009	3/31/2026	84	$3,629,150	$3,024,292	$3,326,721	25.58%	$ 61,939	$ 154,723	0.00%	$ -	$ -
74	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ 4,811,374	$ -	$ 4,811,374	3/31/2027	84	$4,811,374	$4,124,035	$4,467,704	25.58%	$ 91,428	$ 175,821	0.00%	$ -	$ -
75	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ 5,003,829	$ 5,003,829	3/31/2028	84	$0	$5,003,829	$2,501,915	25.58%	$ 53,013	$ -	0.00%	$ -	$ -
76	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
77	UWP Product Team FY25	6784	Core	Customer	Future	YES	C903	$ 1,350,000	$ -	$ 1,350,000	3/31/2025	84	$964,286	$771,429	$867,857	25.58%	$ 14,552	$ 49,333	0.00%	$ -	$ -
78	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ 3,710,005	$ -	$ 3,710,005	3/15/2026	84	$3,135,838	$2,605,837	$2,870,837	0.00%	$ -	$ -	0.00%	$ -	$ -
79	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ 1,236,668	$ -	$ 1,236,668	3/15/2027	84	$1,221,946	$1,045,279	$1,133,613	0.00%	$ -	$ -	0.00%	$ -	$ -
80	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ 3,710,005	$ -	$ 3,710,005	3/31/2027	84	$3,710,005	$3,180,004	$3,445,005	0.00%	$ -	$ -	0.00%	$ -	$ -
81	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ 1,236,668	$ 1,236,668	3/15/2028	84	$0	$1,221,946	$610,973	0.00%	$ -	$ -	0.00%	$ -	$ -
82	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ 3,710,005	$ 3,710,005	3/31/2028	84	$0	$3,710,005	$1,855,003	0.00%	$ -	$ -	0.00%	$ -	$ -
83	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
84	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
85	INVP 6747 CMD US FY24	6747	Core	Data Transformation	Inflight	YES	GT53	$ 432,483	$ -	$ 432,483	3/31/2024	84	$247,133	$185,350	$216,241	20.28%	$ 2,735	$ 12,530	6.06%	$ 817	$ 3,744
86	Application	6796	Core	DPIT	Future	YES	GT53	$ 1,247,329	$ -	$ 1,247,329	10/31/2025	84	$994,893	$816,704	$905,799	20.28%	$ 13,527	$ 36,137	6.06%	$ 4,042	$ 10,798
87	Application	6796	Core	DPIT	Future	YES	GT53	$ 4,989,317	$ -	$ 4,989,317	3/31/2026	84	$4,276,557	$3,563,798	$3,920,177	20.28%	$ 57,866	$ 144,548	6.06%	$ 17,291	$ 43,193
88	Application	6796	Core	DPIT	Future	YES	GT53	$ 2,026,910	$ -	$ 2,026,910	10/31/2026	84	$1,906,260	$1,616,702	$1,761,481	20.28%	$ 29,010	$ 58,722	6.06%	$ 8,669	$ 17,547
89	Application	6796	Core	DPIT	Future	YES	GT53	$ 6,080,730	$ -	$ 6,080,730	3/31/2027	84	$6,080,730	$5,212,054	$5,646,392	20.28%	$ 91,608	$ 176,167	6.06%	$ 27,374	$ 52,642
90	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,338,742	$ 2,338,742	10/31/2027	84	$0	$2,199,531	$1,099,766	20.28%	$ 18,764	$ 28,232	6.06%	$ 5,607	$ 8,436
91	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ 6,080,730	$ 6,080,730	3/31/2028	84	$0	$6,080,730	$3,040,365	20.28%	$ 51,075	$ -	6.06%	$ 15,262	$ -
92	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
93	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
94	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ 8,742,064	$ -	$ 8,742,064	3/31/2026	36	$5,828,042	$2,914,021	$4,371,032	20.28%	$ 69,801	$ 590,964	6.06%	$ 20,858	$ 176,590
95	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ 9,198,739	$ -	$ 9,198,739	3/31/2027	36	$9,198,739	$6,132,492	$7,665,616	20.28%	$ 127,501	$ 621,835	6.06%	$ 38,100	$ 185,815
96	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ 9,133,499	$ 9,133,499	3/31/2028	36	$0	$9,133,499	$4,566,750	20.28%	$ 76,716	$ -	6.06%	$ 22,924	$ -
97	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	36	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
98	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ 4,967,319	$ -	$ 4,967,319	3/31/2026	60	$3,973,855	$2,980,392	$3,477,123	20.28%	$ 52,226	$ 201,474	6.06%	$ 15,606	$ 60,204
99	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ 10,389,393	$ -	$ 10,389,393	3/31/2027	60	$10,389,393	$8,311,514	$9,350,454	20.28%	$ 152,765	$ 421,394	6.06%	$ 45,649	$ 125,919
100	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ 9,444,903	$ 9,444,903	3/31/2028	60	$0	$9,444,903	$4,722,451	20.28%	$ 79,332	$ -	6.06%	$ 23,706	$ -

101	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
102	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ 2,483,660	$ -	$ 2,483,660	3/1/2026	60	$1,945,533	$1,448,801	$1,697,167	20.28%	$ 25,589	$ 100,737	6.06%	$ 7,647	$ 30,102
103	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/1/2029	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
104	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ 13,135,904	$ -	$ 13,135,904	4/1/2026	84	$11,259,346	$9,382,788	$10,321,067	20.28%	$ 152,350	$ 380,566	6.06%	$ 45,525	$ 113,719
105	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ 14,572,096	$ -	$ 14,572,096	3/31/2027	84	$14,572,096	$12,490,368	$13,531,232	20.28%	$ 219,532	$ 422,174	6.06%	$ 65,600	$ 126,153
106	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ 16,638,811	$ 16,638,811	3/31/2028	84	$0	$16,638,811	$8,319,406	20.28%	$ 139,757	$ -	6.06%	$ 41,762	$ -
107	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
108	Data	6796	Core	DPIT	Future	YES	GT53	$ 631,691	$ -	$ 631,691	9/30/2025	84	$496,329	$406,087	$451,208	20.28%	$ 6,756	$ 18,301	6.06%	$ 2,019	$ 5,469
109	Data	6796	Core	DPIT	Future	YES	GT53	$ 1,263,382	$ -	$ 1,263,382	12/31/2025	84	$1,037,778	$857,295	$947,536	20.28%	$ 14,082	$ 36,602	6.06%	$ 4,208	$ 10,937
110	Data	6796	Core	DPIT	Future	YES	GT53	$ 1,184,420	$ -	$ 1,184,420	3/31/2026	84	$1,015,217	$846,015	$930,616	20.28%	$ 13,737	$ 34,314	6.06%	$ 4,105	$ 10,254
111	Data	6796	Core	DPIT	Future	YES	GT53	$ 1,579,227	$ -	$ 1,579,227	9/30/2026	84	$1,466,425	$1,240,821	$1,353,623	20.28%	$ 22,365	$ 45,752	6.06%	$ 6,683	$ 13,672
112	Data	6796	Core	DPIT	Future	YES	GT53	$ 1,579,227	$ -	$ 1,579,227	12/31/2026	84	$1,522,826	$1,297,222	$1,410,024	20.28%	$ 23,078	$ 45,752	6.06%	$ 6,896	$ 13,672
113	Data	6796	Core	DPIT	Future	YES	GT53	$ 789,614	$ -	$ 789,614	3/31/2027	84	$789,614	$676,812	$733,213	20.28%	$ 11,896	$ 22,876	6.06%	$ 3,555	$ 6,836
114	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,579,227	$ 1,579,227	12/31/2027	84	$0	$1,522,826	$761,413	20.28%	$ 12,908	$ 11,438	6.06%	$ 3,857	$ 3,418
115	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,579,227	$ 1,579,227	3/31/2028	84	$0	$1,579,227	$789,614	20.28%	$ 13,265	$ -	6.06%	$ 3,964	$ -
116	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
117	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,105,459	$ 1,105,459	10/1/2027	84	$0	$1,026,498	$513,249	20.28%	$ 8,786	$ 16,013	6.06%	$ 2,625	$ 4,785
118	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
119	Development	6796	Core	DPIT	Future	YES	GT53	$ 2,111,801	$ -	$ 2,111,801	3/31/2026	84	$1,810,115	$1,508,429	$1,659,272	20.28%	$ 24,493	$ 61,182	6.06%	$ 7,319	$ 18,282
120	Development	6796	Core	DPIT	Future	YES	GT53	$ 2,815,735	$ -	$ 2,815,735	3/31/2027	84	$2,815,735	$2,413,487	$2,614,611	20.28%	$ 42,420	$ 81,576	6.06%	$ 12,676	$ 24,376
121	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,623,753	$ 2,623,753	3/31/2028	84	$0	$2,623,753	$1,311,876	20.28%	$ 22,038	$ -	6.06%	$ 6,585	$ -
122	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
123	Development	6796	Core	DPIT	Future	YES	GT53	$ 703,934	$ -	$ 703,934	3/1/2026	84	$594,992	$494,430	$544,711	20.28%	$ 8,058	$ 20,394	6.06%	$ 2,408	$ 6,094
124	Development	6796	Core	DPIT	Future	YES	GT53	$ 447,958	$ -	$ 447,958	10/1/2025	84	$351,967	$287,973	$319,970	20.28%	$ 4,791	$ 12,978	6.06%	$ 1,432	$ 3,878
125	Development	6796	Core	DPIT	Future	YES	GT53	$ 255,976	$ -	$ 255,976	10/1/2026	84	$237,692	$201,124	$219,408	20.28%	$ 3,625	$ 7,416	6.06%	$ 1,083	$ 2,216
126	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ 575,946	$ 575,946	10/1/2027	84	$0	$534,807	$267,403	20.28%	$ 4,577	$ 8,343	6.06%	$ 1,368	$ 2,493
127	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
128	Digital Workplace	6792US	Core	DPIT	Future	YES	GT53	$ 3,816,000	$ -	$ 3,816,000	10/31/2024	84	$2,498,571	$1,953,429	$2,226,000	20.28%	$ 29,738	$ 110,555	6.06%	$ 8,886	$ 33,036
129	Digital Workplace	6792US	Core	DPIT	Future	YES	GT53	$ 3,816,000	$ -	$ 3,816,000	3/31/2025	84	$2,725,714	$2,180,571	$2,453,143	20.28%	$ 32,610	$ 110,555	6.06%	$ 9,745	$ 33,036
130	Enterprise Devices & Licensing	6798US	Core	DPIT	Future	YES	GT53	$ 10,332,900	$ -	$ 10,332,900	10/31/2024	60	$5,338,665	$3,272,085	$4,305,375	20.28%	$ 58,742	$ 419,102	6.06%	$ 17,553	$ 125,235
131	Enterprise Devices & Licensing	6798US	Core	DPIT	Future	YES	GT53	$ 10,332,900	$ -	$ 10,332,900	3/31/2025	60	$6,199,740	$4,133,160	$5,166,450	20.28%	$ 69,633	$ 419,102	6.06%	$ 20,807	$ 125,235
132	Infrastructure, Operations, Data & Integrations	6796US	Core	DPIT	Future	YES	GT53	$ 7,263,000	$ -	$ 7,263,000	10/31/2024	84	$4,755,536	$3,717,964	$4,236,750	20.28%	$ 56,600	$ 210,419	6.06%	$ 16,913	$ 62,877
133	Infrastructure, Operations, Data & Integrations	6796US	Core	DPIT	Future	YES	GT53	$ 7,263,000	$ -	$ 7,263,000	3/31/2025	84	$5,187,857	$4,150,286	$4,669,071	20.28%	$ 62,067	$ 210,419	6.06%	$ 18,547	$ 62,877
134	INVP 6223 I&O US Data Center Tra	6223	Core	DPIT	Inflight	YES	G020	$ (185)	$ -	$ (185)	3/31/2024	84	$0	$0	$0	17.98%	$ 1	$ -	5.44%	$ 0	$ -
135	INVP 6486 I&O US Networks FY23	6486	Core	DPIT	Inflight	YES	G020	$ 278	$ -	$ 278	3/31/2024	84	$159	$119	$139	17.98%	$ 2	$ 7	5.44%	$ 0	$ 2
136	INVP 6519 FY23 GridStack Founda	6519	Core	DPIT	Inflight	YES	GT53	$ 214,812	$ -	$ 214,812	4/1/2024	84	$122,750	$92,062	$107,406	20.28%	$ 1,358	$ 6,223	6.06%	$ 406	$ 1,860
137	INVP 6678US DPIT US Digital Platfor	6678US	Core	DPIT	Inflight	YES	GT53	$ 5,065	$ -	$ 5,065	3/31/2024	84	$2,894	$2,171	$2,533	20.28%	$ 32	$ 147	6.06%	$ 10	$ 44
138	INVP 6678US DPIT US Digital Platfor	6678US	Core	DPIT	Inflight	YES	GT53	$ 7,951,672	$ -	$ 7,951,672	3/27/2024	84	$4,543,813	$3,407,860	$3,975,836	20.28%	$ 50,284	$ 230,371	6.06%	$ 15,026	$ 68,839
139	INVP 6679US DPIT US Cloud and Hosti	6679US	Core	DPIT	Inflight	YES	GT53	$ 2,504,625	$ -	$ 2,504,625	3/27/2024	84	$1,431,214	$1,073,411	$1,252,313	20.28%	$ 15,838	$ 72,563	6.06%	$ 4,733	$ 21,683
140	INVP 6680US DPIT US CNI FY24	6680US	Core	DPIT	Inflight	YES	GT53	$ 2,124,183	$ -	$ 2,124,183	3/27/2024	60	$849,673	$424,837	$637,255	20.28%	$ 8,060	$ 86,157	6.06%	$ 2,408	$ 25,745
141	INVP 6681US DPIT US Digital Wkpl HW	6681US	Core	DPIT	Inflight	YES	GT53	$ 4,784,804	$ -	$ 4,784,804	3/27/2024	36	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
142	INVP 6681US DPIT US Digital Workpla	6681US	Core	DPIT	Inflight	YES	GT53	$ 16,895,697	$ -	$ 16,895,697	3/27/2024	84	$9,654,684	$7,241,013	$8,447,849	20.28%	$ 106,843	$ 489,492	6.06%	$ 31,926	$ 146,268
143	INVP 6682US DPIT US Networks FY24	6682US	Core	DPIT	Inflight	YES	GT53	$ 5,817,023	$ -	$ 5,817,023	3/27/2024	60	$2,326,809	$1,163,405	$1,745,107	20.28%	$ 22,071	$ 235,938	6.06%	$ 6,595	$ 70,502
144	INVP 6683US DPIT US Global Technolo	6683US	Core	DPIT	Inflight	YES	GT53	$ 756,258	$ -	$ 756,258	3/27/2024	60	$302,503	$151,252	$226,877	20.28%	$ 2,869	$ 30,674	6.06%	$ 857	$ 9,166
145	INVP 6698US FY24 EnterpriseHub	6698US	Core	DPIT	Inflight	YES	GT53	$ 790,503	$ -	$ 790,503	3/15/2024	84	$442,305	$329,376	$385,841	20.28%	$ 4,880	$ 22,902	6.06%	$ 1,458	$ 6,843
146	INVP6223 US Data Ctr Transfrm HW	6223	Core	DPIT	Inflight	YES	G020	$ 2,620,138	$ -	$ 2,620,138	3/31/2024	60	$1,048,055	$524,028	$786,042	17.98%	$ 8,814	$ 94,220	5.44%	$ 2,667	$ 28,507
147	Network	6793	Core	DPIT	Future	YES	GT53	$ 4,181,051	$ -	$ 4,181,051	3/31/2026	60	$3,344,841	$2,508,631	$2,926,736	20.28%	$ 43,959	$ 169,583	6.06%	$ 13,136	$ 50,674
148	Network	6793	Core	DPIT	Future	YES	GT53	$ 4,181,051	$ -	$ 4,181,051	3/31/2027	60	$4,181,051	$3,344,841	$3,762,946	20.28%	$ 61,478	$ 169,583	6.06%	$ 18,371	$ 50,674
149	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ 4,181,051	$ 4,181,051	3/31/2028	60	$0	$4,181,051	$2,090,526	20.28%	$ 35,119	$ -	6.06%	$ 10,494	$ -
150	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
151	Network	6793	Core	DPIT	Future	YES	GT53	$ 4,181,051	$ -	$ 4,181,051	10/1/2025	60	$2,926,736	$2,090,526	$2,508,631	20.28%	$ 38,671	$ 169,583	6.06%	$ 11,556	$ 50,674
152	Network	6793	Core	DPIT	Future	YES	GT53	$ 4,181,051	$ -	$ 4,181,051	10/1/2026	60	$3,762,946	$2,926,736	$3,344,841	20.28%	$ 56,190	$ 169,583	6.06%	$ 16,790	$ 50,674
153	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ 4,181,051	$ 4,181,051	10/1/2027	60	$0	$3,762,946	$1,881,473	20.28%	$ 32,475	$ 84,792	6.06%	$ 9,704	$ 25,337
154	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
155	Networks	6793US	Core	DPIT	Future	YES	GT53	$ 6,894,000	$ -	$ 6,894,000	10/31/2024	60	$3,561,900	$2,183,100	$2,872,500	20.28%	$ 39,192	$ 279,621	6.06%	$ 11,711	$ 83,555
156	Networks	6793US	Core	DPIT	Future	YES	GT53	$ 6,894,000	$ -	$ 6,894,000	3/31/2025	60	$4,136,400	$2,757,600	$3,447,000	20.28%	$ 46,458	$ 279,621	6.06%	$ 13,882	$ 83,555
157	Operations	6796	Core	DPIT	Future	YES	GT53	$ 2,973,633	$ -	$ 2,973,633	3/31/2026	84	$2,548,828	$2,124,023	$2,336,426	20.28%	$ 34,488	$ 86,150	6.06%	$ 10,306	$ 25,743
158	Operations	6796	Core	DPIT	Future	YES	GT53	$ 1,765,594	$ -	$ 1,765,594	3/31/2027	84	$1,765,594	$1,513,367	$1,639,481	20.28%	$ 26,599	$ 51,152	6.06%	$ 7,948	$ 15,285
159	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ 882,797	$ 882,797	3/31/2028	84	$0	$882,797	$441,399	20.28%	$ 7,415	$ -	6.06%	$ 2,216	$ -
160	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
161	Operations	6796	Core	DPIT	Future	YES	GT53	$ 2,973,633	$ -	$ 2,973,633	10/1/2025	84	$2,336,426	$1,911,621	$2,124,023	20.28%	$ 31,802	$ 86,150	6.06%	$ 9,503	$ 25,743
162	Operations	6796	Core	DPIT	Future	YES	GT53	$ 1,765,594	$ -	$ 1,765,594	10/1/2026	84	$1,639,481	$1,387,253	$1,513,367	20.28%	$ 25,004	$ 51,152	6.06%	$ 7,472	$ 15,285
163	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ 882,797	$ 882,797	10/1/2027	84	$0	$819,740	$409,870	20.28%	$ 7,016	$ 12,788	6.06%	$ 2,097	$ 3,821
164	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
165	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,486,816	$ 1,486,816	4/1/2027	84	$1,486,816	$1,274,414	$1,380,615	20.28%	$ 22,399	$ 43,075	6.06%	$ 6,693	$ 12,872
166	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
167	Support	6797	Core	DPIT	Future	YES	GT53	$ 1,618,726	$ -	$ 1,618,726	10/31/2025	84	$1,291,127	$1,059,880	$1,175,504	20.28%	$ 17,555	$ 46,897	6.06%	$ 5,246	$ 14,014
168	Support	6797	Core	DPIT	Future	YES	GT53	$ 1,618,726	$ -	$ 1,618,726	3/31/2026	84	$1,387,480	$1,156,233	$1,271,856	20.28%	$ 18,774	$ 46,897	6.06%	$ 5,610	$ 14,014
169	Support	6797	Core	DPIT	Future	YES	GT53	$ 1,618,726	$ -	$ 1,618,726	10/31/2026	84	$1,522,374	$1,291,127	$1,406,750	20.28%	$ 23,168	$ 46,897	6.06%	$ 6,923	$ 14,014
170	Support	6797	Core	DPIT	Future	YES	GT53	$ 1,618,726	$ -	$ 1,618,726	3/31/2027	84	$1,618,726	$1,387,480	$1,503,103	20.28%	$ 24,387	$ 46,897	6.06%	$ 7,287	$ 14,014
171	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ 1,618,726	$ 1,618,726	10/31/2027	84	$0	$1,522,374	$761,187	20.28%	$ 12,987	$ 19,540	6.06%	$ 3,881	$ 5,839
172	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ 1,618,726	$ 1,618,726	3/31/2028	84	$0	$1,618,726	$809,363	20.28%	$ 13,596	$ -	6.06%	$ 4,063	$ -
173	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
174	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
175	Support & Services	6797	Core	DPIT	Future	YES	GT53	$ 3,715,650	$ -	$ 3,715,650	10/31/2024	84	$2,432,866	$1,902,059	$2,167,463	20.28%	$ 28,956	$ 107,648	6.06%	$ 8,652	$ 32,167
176	Support & Services	6797	Core	DPIT	Future	YES	GT53	$ 3,715,650	$ -	$ 3,715,650	3/31/2025	84	$2,654,036	$2,123,229	$2,388,632	20.28%	$ 31,753	$ 107,648	6.06%	$ 9,488	$ 32,167
177	Ambient Adjusted Ratings Line Management	INVP 6741B	Core	Electric	Future	YES	T901	$ 702,000	$ -	$ 702,000	3/15/2025	84	$493,071	$392,786	$442,929	0.00%	$ -	$ -	46.60%	$ 13,542	$ 46,733
178	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ 670,404	$ -	$ 670,404	3/15/2026	84	$566,651	$470,879	$518,765	38.51%	$ 14,573	$ 36,882	11.67%	$ 4,416	$ 11,177
179	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ 1,340,808	$ -	$ 1,340,808	3/15/2027	84	$1,324,846	$1,133,302	$1,229,074	38.51%	$ 37,974	$ 73,764	11.67%	$ 11,508	$ 22,353
180	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,011,211	$ 2,011,211	3/15/2028	84	$0	$1,987,268	$993,634	38.51%	$ 31,791	$ 9,220	11.67%	$ 9,634	$ 2,794
181	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
182	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ 1,340,808	$ -	$ 1,340,808	9/15/2026	84	$1,229,074	$1,037,530	$1,133,302	38.51%	$ 35,674	$ 73,764	11.67%	$ 10,811	$ 22,353
183	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,011,211	$ 2,011,211	9/15/2027	84	$0	$1,843,611	$921,805	38.51%	$ 30,066	$ 64,543	11.67%	$ 9,111	$ 19,559
184	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
185	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ 670,404	$ -	$ 670,404	9/15/2025	84	$518,765	$422,993	$470,879	38.51%	$ 13,423	$ 36,882	11.67%	$ 4,068	$ 11,177
186	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ 988,389	$ -	$ 988,389	3/15/2026	60	$774,238	$576,560	$675,399	54.55%	$ 27,392	$ 107,833	0.00%	$ -	$ -
187	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ 889,550	$ -	$ 889,550	3/15/2027	60	$874,724	$696,814	$785,769	54.55%	$ 34,678	$ 97,050	0.00%	$ -	$ -
188	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ 1,087,228	$ 1,087,228	3/15/2028	60	$0	$1,069,108	$534,554	54.55%	$ 24,256	$ 9,885	0.00%	$ -	$ -
189	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ -	$ -	3/15/2029	60	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
190	Control Center Reporting	INVP 6814	Core	Electric	Future	YES	G295	$ 1,170,000	$ -	$ 1,170,000	3/15/2025	84	$821,786	$654,643	$738,214	52.84%	$ 25,592	$ 88,318	0.00%	$ -	$ -
191	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ 1,655,774	$ -	$ 1,655,774	3/15/2026	84	$1,399,524	$1,162,984	$1,281,254	38.51%	$ 35,993	$ 91,091	11.67%	$ 10,907	$ 27,604
192	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ 1,655,774	$ -	$ 1,655,774	3/15/2027	84	$1,636,063	$1,399,524	$1,517,793	38.51%	$ 46,894	$ 91,091	11.67%	$ 14,211	$ 27,604
193	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ 25,940,465	$ 25,940,465	3/15/2028	84	$0	$25,631,650	$12,815,825	38.51%	$ 410,038	$ 118,925	11.67%	$ 124,257	$ 36,039
194	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
195	Control Room Tool Upgrades and Enhancements FY24	INVP 5892D	Core	Electric	Future	YES	T904	$ 900,000	$ -	$ 900,000	3/15/2025	84	$632,143	$503,571	$567,857	38.51%	$ 14,347	$ 49,513	11.67%	$ 4,348	$ 15,004
196	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ 2,223,736	$ -	$ 2,223,736	3/15/2026	84	$1,879,587	$1,561,910	$1,720,748	38.51%	$ 48,339	$ 122,337	11.67%	$ 14,648	$ 37,073
197	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ 2,223,736	$ -	$ 2,223,736	3/15/2027	84	$2,197,263	$1,879,587	$2,038,425	38.51%	$ 62,980	$ 122,337	11.67%	$ 19,085	$ 37,073
198	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,223,736	$ 2,223,736	3/15/2028	84	$0	$2,197,263	$1,098,632	38.51%	$ 35,150	$ 10,195	11.67%	$ 10,652	$ 3,089
199	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ 2,223,736	$ -	$ 2,223,736	9/15/2026	84	$2,038,425	$1,720,748	$1,879,587	38.51%	$ 59,165	$ 122,337	11.67%	$ 17,929	$ 37,073
200	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,223,736	$ 2,223,736	9/15/2027	84	$0	$2,038,425	$1,019,212	38.51%	$ 33,243	$ 71,363	11.67%	$ 10,074	$ 21,626
201	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
202	Digital (Smart) Job Brief	INVP 6753	Core	Electric	Future	YES	T181	$ 900,000	$ -	$ 900,000	3/15/2025	84	$632,143	$503,571	$567,857	76.75%	$ 28,594	$ 98,679	23.25%	$ 8,662	$ 29,893
203	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ 4,910,629	$ -	$ 4,910,629	3/15/2026	84	$4,150,651	$3,449,133	$3,799,892	51.38%	$ 142,420	$ 360,440	0.00%	$ -	$ -
204	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ 1,889,612	$ -	$ 1,889,612	3/15/2027	84	$1,867,117	$1,597,172	$1,732,144	51.38%	$ 71,402	$ 138,698	0.00%	$ -	$ -
205	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ 1,891,974	$ -	$ 1,891,974	9/15/2026	84	$1,734,310	$1,464,028	$1,599,169	51.38%	$ 67,161	$ 138,871	0.00%	$ -	$ -
206	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ 3,117,860	$ 3,117,860	9/15/2027	84	$0	$2,858,038	$1,429,019	51.38%	$ 62,186	$ 133,496	0.00%	$ -	$ -
207	DNV Cascade Upgrade to GEN4	INVP 6758	Core	Electric	Future	YES	T904	$ 720,000	$ -	$ 720,000	3/15/2025	84	$505,714	$402,857	$454,286	38.51%	$ 11,478	$ 39,610	11.67%	$ 3,478	$ 12,003
208	EMS Hardware Refresh/Update *includes 'Study' phase	INVP 5892F	Core	Electric	Future	YES	T904	$ 2,700,000	$ -	$ 2,700,000	3/15/2025	84	$1,896,429	$1,510,714	$1,703,571	38.51%	$ 43,042	$ 148,539	11.67%	$ 13,043	$ 45,013

209	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,636,896	$ 1,636,896	3/15/2028	84	$0	$1,617,409	$808,704	38.51%	$ 25,874	$ 7,504	11.67%	$ 7,841	$ 2,274
210	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
211	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
212	Estimating	N/A	Core	Electric	Future	YES	T904	$ 3,597,166	$ -	$ 3,597,166	3/15/2026	84	$3,040,462	$2,526,581	$2,783,521	38.51%	$ 78,194	$ 197,896	11.67%	$ 23,696	$ 59,970
213	Estimating	N/A	Core	Electric	Future	YES	T904	$ 1,965,507	$ -	$ 1,965,507	3/15/2027	84	$1,942,108	$1,661,322	$1,801,715	38.51%	$ 55,667	$ 108,131	11.67%	$ 16,869	$ 32,768
214	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,530,216	$ 1,530,216	3/15/2028	84	$0	$1,512,000	$756,000	38.51%	$ 24,188	$ 7,015	11.67%	$ 7,330	$ 2,126
215	Estimating	N/A	Core	Electric	Future	YES	T904	$ 2,490,276	$ -	$ 2,490,276	9/15/2026	84	$2,282,753	$1,926,999	$2,104,876	38.51%	$ 66,257	$ 137,001	11.67%	$ 20,078	$ 41,516
216	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,531,517	$ 1,531,517	9/15/2027	84	$0	$1,403,890	$701,945	38.51%	$ 22,895	$ 49,149	11.67%	$ 6,938	$ 14,894
217	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
218	FutureNow	INVP 6076	Core	Electric	Future	YES	C902	$ 3,600,000	$ -	$ 3,600,000	3/15/2025	84	$2,528,571	$2,014,286	$2,271,429	54.55%	$ 81,294	$ 280,543	0.00%	$ -	$ -
219	GridInspector (Computapole Replacement)	INVP 5890C	Core	Electric	Future	YES	T904	$ 2,250,000	$ -	$ 2,250,000	3/15/2025	84	$1,580,357	$1,258,929	$1,419,643	38.51%	$ 35,869	$ 123,782	11.67%	$ 10,870	$ 37,511
220	GridMD	INVP 6437A	Core	Electric	Future	YES	T904	$ 1,440,000	$ -	$ 1,440,000	3/15/2025	84	$1,011,429	$805,714	$908,571	38.51%	$ 22,956	$ 79,221	11.67%	$ 6,957	$ 24,007
221	IDS Replacement	INVP 5890D	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,137,857	$906,429	$1,022,143	38.51%	$ 25,825	$ 89,123	11.67%	$ 7,826	$ 27,008
222	INVP 5054 On My Way 2	5054	Core	Electric	Inflight	YES	C902	$ 4,117,599	$ -	$ 4,117,599	6/30/2024	84	$2,499,971	$1,911,742	$2,205,857	54.55%	$ 79,641	$ 320,879	0.00%	$ -	$ -
223	INVP 5890C GridInspector	5890C	Core	Electric	Inflight	YES	G187	$ 470,428	$ -	$ 470,428	6/30/2024	84	$285,617	$218,413	$252,015	39.58%	$ 6,602	$ 26,599	12.73%	$ 2,123	$ 8,555
224	INVP 5890D IDS Replacement	5890D	Core	Electric	Inflight	YES	T904	$ 1,003,016	$ -	$ 1,003,016	3/31/2025	84	$716,440	$573,152	$644,796	38.51%	$ 16,276	$ 55,180	11.67%	$ 4,932	$ 16,722
225	INVP 5891E MTS Retail Settlement	5891E	Core	Electric	Inflight	YES	G370	$ 5,715,168	$ -	$ 5,715,168	6/30/2024	84	$3,469,924	$2,653,471	$3,061,697	34.58%	$ 70,073	$ 282,329	11.49%	$ 23,283	$ 93,810
226	INVP 5892D Control Room Upgrd Enhan	5892D	Core	Electric	Inflight	YES	G187	$ 1,187,730	$ -	$ 1,187,730	3/29/2024	84	$678,703	$509,027	$593,865	39.58%	$ 14,659	$ 67,158	12.73%	$ 4,715	$ 21,600
227	INVP 6073 VMO Validation Phase	6073	Core	Electric	Inflight	YES	C198	$ 4,474,373	$ -	$ 4,474,373	3/29/2024	84	$2,556,784	$1,917,588	$2,237,186	46.74%	$ 65,211	$ 298,760	0.00%	$ -	$ -
228	INVP 6076 FutureNow Validation Ph	6076	Core	Electric	Inflight	YES	G295	$ 301,755	$ -	$ 301,755	3/31/2024	84	$172,431	$129,323	$150,877	52.84%	$ 4,972	$ 22,778	0.00%	$ -	$ -
229	INVP 6076 FutureNow Validation Ph	6076	Core	Electric	Inflight	YES	G901	$ 952,763	$ -	$ 952,763	3/31/2024	84	$544,436	$408,327	$476,382	0.00%	$ -	$ -	55.23%	$ 16,408	$ 75,173
230	INVP 6437A GridMD	6437A	Core	Electric	Inflight	YES	G187	$ 1,482,152	$ -	$ 1,482,152	6/30/2024	84	$899,878	$688,142	$794,010	39.58%	$ 20,800	$ 83,805	12.73%	$ 6,690	$ 26,954
231	INVP 6631 US Electric Rapid Rebuild	6631	Core	Electric	Inflight	YES	G187	$ 1,379,784	$ -	$ 1,379,784	6/30/2024	84	$837,726	$640,614	$739,170	39.58%	$ 19,364	$ 78,017	12.73%	$ 6,228	$ 25,092
232	INVP 6662 Project Costing and Contr	6662	Core	Electric	Inflight	YES	C902	$ 4,681,548	$ -	$ 4,681,548	6/30/2024	84	$2,842,368	$2,173,576	$2,507,972	54.55%	$ 90,549	$ 364,826	0.00%	$ -	$ -
233	INVP 6741B Ambient Adj Line Ratings	6741B	Core	Electric	Inflight	YES	G901	$ 389,350	$ -	$ 389,350	6/30/2024	84	$236,391	$180,770	$208,580	0.00%	$ -	$ -	55.23%	$ 7,625	$ 30,720
234	INVP6736 m360	6736	Core	Electric	Inflight	YES	C902	$ 3,502,972	$ -	$ 3,502,972	3/27/2024	84	$2,001,698	$1,501,274	$1,751,486	54.55%	$ 59,584	$ 272,982	0.00%	$ -	$ -
235	LAPS MS Access DB Migration	INVP 6771	Core	Electric	Future	NO	T910	$ 540,000	$ -	$ 540,000	3/15/2025	84	$379,286	$302,143	$340,714	0.00%	$ -	$ -	0.00%	$ -	$ -
236	m360	INVP 6736	Core	Electric	Future	YES	C902	$ 3,150,000	$ -	$ 3,150,000	3/15/2025	84	$2,212,500	$1,762,500	$1,987,500	54.55%	$ 71,132	$ 245,475	0.00%	$ -	$ -
237	MDS Consolidation Phase 1 (Includes ERS Win Server Hardware Refresh)	INVP 5891F	Core	Electric	Future	YES	T904	$ 1,575,000	$ -	$ 1,575,000	3/15/2025	84	$1,106,250	$881,250	$993,750	38.51%	$ 25,108	$ 86,648	11.67%	$ 7,609	$ 26,258
238	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ 7,387,453	$ -	$ 7,387,453	3/15/2026	84	$6,244,157	$5,188,806	$5,716,482	38.51%	$ 160,586	$ 406,415	11.67%	$ 48,664	$ 123,159
239	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ 4,749,077	$ -	$ 4,749,077	3/15/2027	84	$4,692,540	$4,014,101	$4,353,321	38.51%	$ 134,502	$ 261,267	11.67%	$ 40,759	$ 79,174
240	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ 6,332,103	$ 6,332,103	3/15/2028	84	$0	$6,256,721	$3,128,360	38.51%	$ 100,091	$ 29,030	11.67%	$ 30,331	$ 8,797
241	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
242	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ 162,308	$ -	$ 162,308	3/15/2026	84	$137,189	$114,002	$125,595	38.51%	$ 3,528	$ 8,929	11.67%	$ 1,069	$ 2,706
243	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ 2,434,615	$ -	$ 2,434,615	3/15/2027	84	$2,405,632	$2,057,830	$2,231,731	38.51%	$ 68,953	$ 133,939	11.67%	$ 20,895	$ 40,589
244	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,434,615	$ 2,434,615	3/15/2028	84	$0	$2,405,632	$1,202,816	38.51%	$ 38,484	$ 11,162	11.67%	$ 11,662	$ 3,382
245	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
246	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,623,077	$ 1,623,077	9/15/2027	84	$0	$1,487,820	$743,910	38.51%	$ 24,264	$ 52,087	11.67%	$ 7,353	$ 15,784
247	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
248	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ 2,335,441	$ -	$ 2,335,441	3/15/2026	84	$1,974,004	$1,640,369	$1,807,187	38.51%	$ 50,767	$ 128,483	11.67%	$ 15,384	$ 38,935
249	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ 2,335,441	$ -	$ 2,335,441	3/15/2027	84	$2,307,638	$1,974,004	$2,140,821	38.51%	$ 66,144	$ 128,483	11.67%	$ 20,044	$ 38,935
250	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,503,162	$ 3,503,162	3/15/2028	84	$0	$3,461,457	$1,730,729	38.51%	$ 55,374	$ 16,060	11.67%	$ 16,780	$ 4,867
251	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
252	Non-CNI Technical Debt Reduction	INVP 5892E	Core	Electric	Future	YES	T904	$ 1,215,000	$ -	$ 1,215,000	3/15/2025	84	$853,393	$679,821	$766,607	38.51%	$ 19,369	$ 66,842	11.67%	$ 5,870	$ 20,256
253	OnMyWay	INVP 5054	Core	Electric	Future	YES	C902	$ 3,240,000	$ -	$ 3,240,000	3/15/2025	84	$2,275,714	$1,812,857	$2,044,286	54.55%	$ 73,164	$ 252,489	0.00%	$ -	$ -
254	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ 3,541,857	$ -	$ 3,541,857	3/15/2026	84	$2,993,713	$2,487,733	$2,740,723	38.51%	$ 76,992	$ 194,853	11.67%	$ 23,331	$ 59,048
255	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ 5,312,786	$ -	$ 5,312,786	3/15/2027	84	$5,249,539	$4,490,569	$4,870,054	38.51%	$ 150,467	$ 292,279	11.67%	$ 45,597	$ 88,572
256	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ 5,312,786	$ 5,312,786	3/15/2028	84	$0	$5,249,539	$2,624,769	38.51%	$ 83,979	$ 24,357	11.67%	$ 25,449	$ 7,381
257	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
258	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ 5,312,786	$ 5,312,786	9/15/2027	84	$0	$4,870,054	$2,435,027	38.51%	$ 79,422	$ 170,496	11.67%	$ 24,068	$ 51,667
259	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
260	Plan Digital Capability Investments	INVP 6800	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,137,857	$906,429	$1,022,143	38.51%	$ 25,825	$ 89,123	11.67%	$ 7,826	$ 27,008
261	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ 869,787	$ -	$ 869,787	3/15/2026	84	$735,177	$610,922	$673,049	38.51%	$ 18,907	$ 47,851	11.67%	$ 5,730	$ 14,501
262	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ 1,493,471	$ -	$ 1,493,471	3/15/2027	84	$1,475,691	$1,262,338	$1,369,015	38.51%	$ 42,298	$ 82,162	11.67%	$ 12,818	$ 24,898
263	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,874,424	$ 1,874,424	3/15/2028	84	$0	$1,852,109	$926,055	38.51%	$ 29,629	$ 8,593	11.67%	$ 8,979	$ 2,604
264	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
265	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ 708,015	$ -	$ 708,015	3/15/2026	84	$598,441	$497,296	$547,869	38.51%	$ 15,391	$ 38,951	11.67%	$ 4,664	$ 11,804
266	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ 1,416,030	$ -	$ 1,416,030	3/15/2027	84	$1,399,172	$1,196,882	$1,298,027	38.51%	$ 40,104	$ 77,902	11.67%	$ 12,153	$ 23,607
267	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,124,045	$ 2,124,045	3/15/2028	84	$0	$2,098,758	$1,049,379	38.51%	$ 33,575	$ 9,738	11.67%	$ 10,174	$ 2,951
268	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
269	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ 1,416,030	$ -	$ 1,416,030	9/15/2026	84	$1,298,027	$1,095,737	$1,196,882	38.51%	$ 37,675	$ 77,902	11.67%	$ 11,417	$ 23,607
270	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,124,045	$ 2,124,045	9/15/2027	84	$0	$1,947,041	$973,520	38.51%	$ 31,753	$ 68,164	11.67%	$ 9,622	$ 20,656
271	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
272	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ 708,015	$ -	$ 708,015	9/15/2025	84	$547,869	$446,724	$497,296	38.51%	$ 14,176	$ 38,951	11.67%	$ 4,296	$ 11,804
273	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ 3,067,450	$ -	$ 3,067,450	3/15/2026	84	$2,592,726	$2,154,519	$2,373,622	38.51%	$ 66,679	$ 168,754	11.67%	$ 20,206	$ 51,139
274	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ 3,067,450	$ -	$ 3,067,450	3/15/2027	84	$3,030,933	$2,592,726	$2,811,829	38.51%	$ 86,876	$ 168,754	11.67%	$ 26,327	$ 51,139
275	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,044,967	$ 2,044,967	3/15/2028	84	$0	$2,020,622	$1,010,311	38.51%	$ 32,325	$ 9,375	11.67%	$ 9,796	$ 2,841
276	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
277	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ 3,067,450	$ -	$ 3,067,450	9/15/2026	84	$2,811,829	$2,373,622	$2,592,726	38.51%	$ 81,613	$ 168,754	11.67%	$ 24,732	$ 51,139
278	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,067,450	$ 3,067,450	9/15/2027	84	$0	$2,811,829	$1,405,915	38.51%	$ 45,856	$ 98,440	11.67%	$ 13,896	$ 29,831
279	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
280	Retail Settlement	INVP 5891E	Core	Electric	Future	YES	G187	$ 2,070,000	$ -	$ 2,070,000	3/15/2025	84	$1,453,929	$1,158,214	$1,306,071	39.58%	$ 33,916	$ 117,044	12.73%	$ 10,908	$ 37,644
281	SingleVision	INVP 6662	Core	Electric	Future	YES	C902	$ 3,600,000	$ -	$ 3,600,000	3/15/2025	84	$2,528,571	$2,014,286	$2,271,429	54.55%	$ 81,294	$ 280,543	0.00%	$ -	$ -
282	Unmanaged Legacy Networks	N/A	Core	Electric	Future	YES	T904	$ 828,000	$ -	$ 828,000	3/15/2025	84	$581,571	$463,286	$522,429	38.51%	$ 13,200	$ 45,552	11.67%	$ 4,000	$ 13,804
283	US Electric Technical Debt Optimization	INVP 6759	Core	Electric	Future	YES	T904	$ 432,000	$ -	$ 432,000	3/15/2025	84	$303,429	$241,714	$272,571	38.51%	$ 6,887	$ 23,766	11.67%	$ 2,087	$ 7,202
284	US Rapid Rebuld	INVP 6631	Core	Electric	Future	YES	T904	$ 720,000	$ -	$ 720,000	3/15/2025	84	$505,714	$402,857	$454,286	38.51%	$ 11,478	$ 39,610	11.67%	$ 3,478	$ 12,003
285	Veg+	INVP 6073	Core	Electric	Future	YES	T904	$ 3,240,000	$ -	$ 3,240,000	3/15/2025	84	$2,275,714	$1,812,857	$2,044,286	38.51%	$ 51,651	$ 178,246	11.67%	$ 15,652	$ 54,015
286	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ 1,125,167	$ -	$ 1,125,167	3/15/2026	84	$951,034	$790,296	$870,665	38.51%	$ 24,458	$ 61,900	11.67%	$ 7,412	$ 18,758
287	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ 1,687,751	$ -	$ 1,687,751	3/15/2027	84	$1,667,658	$1,426,551	$1,547,105	38.51%	$ 47,800	$ 92,850	11.67%	$ 14,485	$ 28,137
288	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,687,751	$ 1,687,751	3/15/2028	84	$0	$1,667,658	$833,829	38.51%	$ 26,678	$ 7,738	11.67%	$ 8,084	$ 2,345
289	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
290	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,687,751	$ 1,687,751	9/15/2027	84	$0	$1,547,105	$773,552	38.51%	$ 25,230	$ 54,163	11.67%	$ 7,646	$ 16,413
291	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
292	Work Execution Digital Capability Investments	INVP 6799	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,137,857	$906,429	$1,022,143	38.51%	$ 25,825	$ 89,123	11.67%	$ 7,826	$ 27,008
293	Work Execution Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,259,786	$ 2,259,786	3/15/2028	84	$0	$2,232,884	$1,116,442	38.51%	$ 35,720	$ 10,360	11.67%	$ 10,825	$ 3,139
294	Work Execution Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
295	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ 696,436	$ -	$ 696,436	3/15/2026	84	$588,654	$489,164	$538,909	38.51%	$ 15,139	$ 38,314	11.67%	$ 4,588	$ 11,611
296	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ 1,392,873	$ -	$ 1,392,873	3/15/2027	84	$1,376,291	$1,177,309	$1,276,800	38.51%	$ 39,449	$ 76,628	11.67%	$ 11,954	$ 23,221
297	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,089,309	$ 2,089,309	3/15/2028	84	$0	$2,064,436	$1,032,218	38.51%	$ 33,025	$ 9,578	11.67%	$ 10,008	$ 2,903
298	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
299	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ 1,392,873	$ -	$ 1,392,873	9/15/2026	84	$1,276,800	$1,077,818	$1,177,309	38.51%	$ 37,059	$ 76,628	11.67%	$ 11,230	$ 23,221
300	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,089,309	$ 2,089,309	9/15/2027	84	$0	$1,915,200	$957,600	38.51%	$ 31,233	$ 67,049	11.67%	$ 9,465	$ 20,319
301	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
302	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ 696,436	$ -	$ 696,436	9/15/2025	84	$538,909	$439,418	$489,164	38.51%	$ 13,944	$ 38,314	11.67%	$ 4,226	$ 11,611
303	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ 3,767,613	$ -	$ 3,767,613	3/31/2026	84	$3,229,382	$2,691,152	$2,960,267	0.00%	$ -	$ -	0.00%	$ -	$ -
304	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ 5,860,731	$ -	$ 5,860,731	3/31/2027	84	$5,860,731	$5,023,484	$5,442,107	0.00%	$ -	$ -	0.00%	$ -	$ -
305	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ 5,546,763	$ 5,546,763	3/31/2028	84	$0	$5,546,763	$2,773,382	0.00%	$ -	$ -	0.00%	$ -	$ -
306	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
307	Data Modernization	6671D	Core	Gas	Future	YES	C207	$ 1,170,000	$ -	$ 1,170,000	3/31/2025	84	$835,714	$668,571	$752,143	0.00%	$ -	$ -	0.00%	$ -	$ -
308	Digital and IT Foundations	6671	Core	Gas	Future	YES	C209	$ 5,850,000	$ -	$ 5,850,000	3/31/2025	84	$4,178,571	$3,342,857	$3,760,714	0.00%	$ -	$ -	0.00%	$ -	$ -
309	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ 5,169,678	$ -	$ 5,169,678	1/4/2026	84	$4,246,521	$3,507,996	$3,877,258	0.00%	$ -	$ -	0.00%	$ -	$ -
310	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ 6,493,620	$ -	$ 6,493,620	1/4/2027	84	$6,261,705	$5,334,045	$5,797,875	0.00%	$ -	$ -	0.00%	$ -	$ -
311	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ 6,682,754	$ 6,682,754	1/4/2028	84	$0	$6,444,085	$3,222,042	0.00%	$ -	$ -	0.00%	$ -	$ -
312	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	1/4/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
313	Digital Asset and Work Management for I&R and CNG	6663C	Core	Gas	Future	YES	C209	$ 2,583,000	$ -	$ 2,583,000	10/30/2025	84	$2,060,250	$1,691,250	$1,875,750	0.00%	$ -	$ -	0.00%	$ -	$ -
314	Digital Asset and Work Management for I&R and CNG	6663C	Core	Gas	Future	YES	C209	$ 6,723,000	$ 639,000	$ 7,362,000	5/31/2027	84	$0	$6,485,571	$3,242,786	0.00%	$ -	$ -	0.00%	$ -	$ -
315	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ 8,100,000	$ -	$ 8,100,000	8/31/2025	84	$6,267,857	$5,110,714	$5,689,286	0.00%	$ -	$ -	0.00%	$ -	$ -
316	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ 9,580,102	$ -	$ 9,580,102	8/31/2026	84	$8,781,760	$7,413,174	$8,097,467	0.00%	$ -	$ -	0.00%	$ -	$ -

317	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ 1,495,076	$ -	$ 1,495,076	3/31/2027	84	$1,495,076	$1,281,494	$1,388,285	0.00%	$ -	$ -	0.00%	$ -	$ -
318	FC300 Replacement Project	N/A	Core	Gas	Future	YES	C903	$ 619,422	$ -	$ 619,422	3/31/2027	60	$619,422	$495,537	$557,479	25.58%	$ 11,488	$ 31,690	0.00%	$ -	$ -
319	FC300 Replacement Project	N/A	Core	Gas	Future	YES	C903	$ -	$ 623,111	$ 623,111	3/31/2028	60	$0	$623,111	$311,555	25.58%	$ 6,602	$ -	0.00%	$ -	$ -
320	Gas Field Tablet Refresh	N/A	Core	Gas	Future	YES	C209	$ 2,461,793	$ -	$ 2,461,793	3/31/2027	60	$2,461,793	$1,969,435	$2,215,614	0.00%	$ -	$ -	0.00%	$ -	$ -
321	Gas Field Tablet Refresh	N/A	Core	Gas	Future	YES	C209	$ -	$ 2,462,131	$ 2,462,131	3/31/2028	60	$0	$2,462,131	$1,231,066	0.00%	$ -	$ -	0.00%	$ -	$ -
322	Gas Management System (SCADA) Upgrade	6550	Core	Gas	Future	YES	C209	$ 11,950,200	$ -	$ 11,950,200	11/1/2025	84	$9,531,707	$7,824,536	$8,678,121	0.00%	$ -	$ -	0.00%	$ -	$ -
323	Gas Meter Management System Deployment and Integration	6642	Core	Gas	Future	YES	C209	$ 133,200	$ -	$ 133,200	6/30/2024	84	$80,871	$61,843	$71,357	0.00%	$ -	$ -	0.00%	$ -	$ -
324	INVP 5785Q Field Coll Syst Upgrd HW	5785Q	Core	Gas	Inflight	YES	C209	$ 733,831	$ -	$ 733,831	6/30/2024	60	$330,224	$183,458	$256,841	0.00%	$ -	$ -	0.00%	$ -	$ -
325	INVP 5785Q Field Collection Systems	5785Q	Core	Gas	Inflight	YES	C209	$ 401,200	$ -	$ 401,200	6/30/2024	84	$243,586	$186,271	$214,929	0.00%	$ -	$ -	0.00%	$ -	$ -
326	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	5210G	$ 3,102,434	$ -	$ 3,102,434	8/31/2025	84	$2,400,693	$1,957,488	$2,179,090	0.00%	$ -	$ -	0.00%	$ -	$ -
327	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	C210	$ 1,779,936	$ -	$ 1,779,936	8/31/2025	84	$1,377,332	$1,123,055	$1,250,193	0.00%	$ -	$ -	0.00%	$ -	$ -
328	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	GT53	$ 197,216	$ -	$ 197,216	8/31/2025	84	$152,608	$124,434	$138,521	20.28%	$ 2,079	$ 5,714	6.06%	$ 621	$ 1,707
329	INVP 6550 Gas Management Syste	6550	Core	Gas	Inflight	YES	C209	$ 9,505,071	$ -	$ 9,505,071	11/1/2025	84	$7,581,426	$6,223,559	$6,902,492	0.00%	$ -	$ -	0.00%	$ -	$ -
330	INVP 6550 GAS Mgmt Syst (SCADA) HW	6550	Core	Gas	Inflight	YES	C209	$ 2,569,631	$ -	$ 2,569,631	11/1/2025	60	$1,841,569	$1,327,643	$1,584,606	0.00%	$ -	$ -	0.00%	$ -	$ -
331	INVP 6642 Gas Meter Management Syst	6642	Core	Gas	Inflight	YES	C209	$ 4,974,125	$ -	$ 4,974,125	6/30/2024	84	$3,020,004	$2,309,415	$2,664,710	0.00%	$ -	$ -	0.00%	$ -	$ -
332	INVP 6671 Digital and IT Foundatio	6671	Core	Gas	Inflight	YES	C209	$ 2,726,982	$ -	$ 2,726,982	3/31/2024	84	$1,558,275	$1,168,706	$1,363,491	0.00%	$ -	$ -	0.00%	$ -	$ -
333	INVP 6671 Digital and IT Foundatio	6671	Core	Gas	Inflight	YES	C209	$ 978,558	$ -	$ 978,558	6/30/2025	84	$733,919	$594,125	$664,022	0.00%	$ -	$ -	0.00%	$ -	$ -
334	INVP 6671D US Gas Data Modernizatio	6671D	Core	Gas	Inflight	YES	C207	$ 1,826,412	$ -	$ 1,826,412	6/30/2024	84	$1,108,893	$847,977	$978,435	0.00%	$ -	$ -	0.00%	$ -	$ -
335	Mapping Lifecycle Improvements	6764	Core	Gas	Future	YES	T209	$ 3,278,465	$ -	$ 3,278,465	3/31/2026	84	$2,810,113	$2,341,761	$2,575,937	0.00%	$ -	$ -	0.00%	$ -	$ -
336	Mapping Lifecycle Improvements	6764	Core	Gas	Future	YES	T209	$ 3,848,633	$ -	$ 3,848,633	3/31/2027	84	$3,848,633	$3,298,828	$3,573,730	0.00%	$ -	$ -	0.00%	$ -	$ -
337	Non-stock Construction Materials Tracking	6664E	Core	Gas	Future	YES	X207	$ 931,984	$ -	$ 931,984	9/30/2026	84	$865,414	$732,273	$798,844	0.00%	$ -	$ -	0.00%	$ -	$ -
338	Post-Award Non Complex GAS Contract Management	6666A	Core	Gas	Future	YES	X209	$ 1,968,517	$ -	$ 1,968,517	3/31/2026	84	$1,687,300	$1,406,084	$1,546,692	0.00%	$ -	$ -	0.00%	$ -	$ -
339	Smart Job Brief US Gas	N/A	Core	Gas	Future	YES	C209	$ 1,759,434	$ -	$ 1,759,434	1/4/2026	84	$1,445,250	$1,193,902	$1,319,576	0.00%	$ -	$ -	0.00%	$ -	$ -
340	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ 774,000	$ -	$ 774,000	3/31/2025	84	$552,857	$442,286	$497,571	0.00%	$ -	$ -	0.00%	$ -	$ -
341	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ 774,000	$ -	$ 774,000	3/31/2026	84	$663,429	$552,857	$608,143	0.00%	$ -	$ -	0.00%	$ -	$ -
342	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ 774,000	$ -	$ 774,000	3/31/2027	84	$774,000	$663,429	$718,714	0.00%	$ -	$ -	0.00%	$ -	$ -
343	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 4,695,152	$ -	$ 4,695,152	3/31/2025	84	$3,353,680	$2,682,944	$3,018,312	0.00%	$ -	$ -	0.00%	$ -	$ -
344	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 3,668,087	$ -	$ 3,668,087	3/31/2026	84	$3,144,075	$2,620,062	$2,882,068	0.00%	$ -	$ -	0.00%	$ -	$ -
345	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 6,602,557	$ -	$ 6,602,557	3/31/2027	84	$6,602,557	$5,659,334	$6,130,946	0.00%	$ -	$ -	0.00%	$ -	$ -
346	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ 7,042,727	$ 7,042,727	3/31/2028	84	$0	$7,042,727	$3,521,364	0.00%	$ -	$ -	0.00%	$ -	$ -
347	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
348	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 4,695,152	$ -	$ 4,695,152	3/31/2025	84	$3,353,680	$2,682,944	$3,018,312	0.00%	$ -	$ -	0.00%	$ -	$ -
349	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 3,668,087	$ -	$ 3,668,087	3/31/2026	84	$3,144,075	$2,620,062	$2,882,068	0.00%	$ -	$ -	0.00%	$ -	$ -
350	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 6,602,557	$ -	$ 6,602,557	3/31/2027	84	$6,602,557	$5,659,334	$6,130,946	0.00%	$ -	$ -	0.00%	$ -	$ -
351	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ 7,042,727	$ 7,042,727	3/31/2028	84	$0	$7,042,727	$3,521,364	0.00%	$ -	$ -	0.00%	$ -	$ -
352	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
353	Business Services FY25	6716US	Core	Group Functions	Future	YES	GT53	$ 630,000	$ -	$ 630,000	3/31/2025	84	$450,000	$360,000	$405,000	20.28%	$ 5,384	$ 18,252	6.06%	$ 1,609	$ 5,454
354	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ 619,497	$ -	$ 619,497	3/31/2026	84	$530,997	$442,498	$486,748	20.28%	$ 7,185	$ 17,948	6.06%	$ 2,147	$ 5,363
355	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ 391,409	$ -	$ 391,409	3/31/2027	84	$391,409	$335,494	$363,452	20.28%	$ 5,897	$ 11,340	6.06%	$ 1,762	$ 3,388
356	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ 387,186	$ 387,186	3/31/2028	84	$0	$387,186	$193,593	20.28%	$ 3,252	$ -	6.06%	$ 972	$ -
357	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
358	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ 860,408	$ -	$ 860,408	3/31/2025	84	$614,577	$491,662	$553,120	20.28%	$ 7,353	$ 24,927	6.06%	$ 2,197	$ 7,449
359	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ 430,204	$ -	$ 430,204	3/31/2026	84	$368,746	$307,289	$338,018	20.28%	$ 4,989	$ 12,464	6.06%	$ 1,491	$ 3,724
360	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ 2,767,484	$ -	$ 2,767,484	3/31/2027	84	$2,767,484	$2,372,129	$2,569,807	20.28%	$ 41,693	$ 80,178	6.06%	$ 12,459	$ 23,959
361	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ 406,739	$ 406,739	3/31/2028	84	$0	$406,739	$203,369	20.28%	$ 3,416	$ -	6.06%	$ 1,021	$ -
362	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
363	Datacenter Infrastructure Refresh	6809	Core	Group Functions	Future	YES	GT53	$ 927,231	$ -	$ 927,231	12/31/2024	60	$509,977	$324,531	$417,254	20.28%	$ 5,662	$ 37,608	6.06%	$ 1,692	$ 11,238
364	eHub US FY25	N/A	Core	Group Functions	Future	YES	GT53	$ 1,863,000	$ -	$ 1,863,000	3/31/2025	84	$1,330,714	$1,064,571	$1,197,643	20.28%	$ 15,921	$ 53,974	6.06%	$ 4,757	$ 16,128
365	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ 1,709,739	$ -	$ 1,709,739	3/31/2026	84	$1,465,491	$1,221,242	$1,343,367	20.28%	$ 19,829	$ 49,534	6.06%	$ 5,925	$ 14,801
366	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ 1,085,697	$ -	$ 1,085,697	3/31/2027	84	$1,085,697	$930,597	$1,008,147	20.28%	$ 16,356	$ 31,454	6.06%	$ 4,888	$ 9,399
367	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,085,697	$ 1,085,697	3/31/2028	84	$0	$1,085,697	$542,848	20.28%	$ 9,119	$ -	6.06%	$ 2,725	$ -
368	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
369	Ethics and Compliance	N/A	Core	Group Functions	Future	YES	GT53	$ 317,973	$ -	$ 317,973	3/31/2027	84	$317,973	$272,548	$295,260	20.28%	$ 4,790	$ 9,212	6.06%	$ 1,431	$ 2,753
370	Ethics and Compliance	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 617,241	$ 617,241	3/31/2028	84	$0	$617,241	$308,620	20.28%	$ 5,184	$ -	6.06%	$ 1,549	$ -
371	External Reporting enhancing	5842G	Core	Group Functions	Future	YES	GT53	$ 453,198	$ -	$ 453,198	3/31/2025	84	$323,713	$258,970	$291,341	20.28%	$ 3,873	$ 13,130	6.06%	$ 1,157	$ 3,923
372	FERC on HANA Refresh	6812	Core	Group Functions	Future	YES	GT53	$ 270,455	$ -	$ 270,455	12/31/2024	60	$148,750	$94,659	$121,705	20.28%	$ 1,652	$ 10,970	6.06%	$ 494	$ 3,278
373	FP&A Business Planning Modelling and Use cases (Global US)	6461	Core	Group Functions	Future	YES	GT53	$ 2,500,933	$ -	$ 2,500,933	3/31/2025	84	$1,786,381	$1,429,105	$1,607,743	20.28%	$ 21,372	$ 72,456	6.06%	$ 6,386	$ 21,651
374	FP&A Business Planning Modelling and Use cases (Global US)	6461	Core	Group Functions	Future	YES	GT53	$ 747,032	$ -	$ 747,032	3/31/2026	84	$640,313	$533,594	$586,954	20.28%	$ 8,664	$ 21,643	6.06%	$ 2,589	$ 6,467
375	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ 1,471,131	$ -	$ 1,471,131	3/31/2025	84	$1,050,808	$840,646	$945,727	20.28%	$ 12,572	$ 42,621	6.06%	$ 3,757	$ 12,736
376	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ 650,950	$ -	$ 650,950	3/31/2026	84	$557,957	$464,965	$511,461	20.28%	$ 7,550	$ 18,859	6.06%	$ 2,256	$ 5,635
377	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ 1,017,579	$ -	$ 1,017,579	3/31/2027	84	$1,017,579	$872,210	$944,895	20.28%	$ 15,330	$ 29,481	6.06%	$ 4,581	$ 8,809
378	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,338,201	$ 1,338,201	3/31/2028	84	$0	$1,338,201	$669,100	20.28%	$ 11,240	$ -	6.06%	$ 3,359	$ -
379	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
380	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ 340,698	$ -	$ 340,698	3/31/2027	84	$340,698	$292,027	$316,363	20.28%	$ 5,133	$ 9,871	6.06%	$ 1,534	$ 2,949
381	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,067,677	$ 1,067,677	3/31/2028	84	$0	$1,067,677	$533,839	20.28%	$ 8,968	$ -	6.06%	$ 2,680	$ -
382	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
383	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ 354,859	$ -	$ 354,859	3/31/2025	84	$253,471	$202,777	$228,124	20.28%	$ 3,033	$ 10,281	6.06%	$ 906	$ 3,072
384	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ 562,566	$ -	$ 562,566	3/31/2026	84	$482,199	$401,833	$442,016	20.28%	$ 6,525	$ 16,298	6.06%	$ 1,950	$ 4,870
385	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ 1,074,345	$ -	$ 1,074,345	3/31/2027	84	$1,074,345	$920,867	$997,606	20.28%	$ 16,185	$ 31,125	6.06%	$ 4,836	$ 9,301
386	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ 702,556	$ 702,556	3/31/2028	84	$0	$702,556	$351,278	20.28%	$ 5,901	$ -	6.06%	$ 1,763	$ -
387	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
388	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ 718,618	$ -	$ 718,618	3/31/2025	84	$513,299	$410,639	$461,969	20.28%	$ 6,141	$ 20,819	6.06%	$ 1,835	$ 6,221
389	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ 554,543	$ -	$ 554,543	3/31/2026	84	$475,322	$396,102	$435,712	20.28%	$ 6,432	$ 16,066	6.06%	$ 1,922	$ 4,801
390	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ 761,709	$ -	$ 761,709	3/31/2027	84	$761,709	$652,894	$707,301	20.28%	$ 11,475	$ 22,068	6.06%	$ 3,429	$ 6,594
391	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ 517,087	$ 517,087	3/31/2028	84	$0	$517,087	$258,544	20.28%	$ 4,343	$ -	6.06%	$ 1,298	$ -
392	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
393	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ 751,946	$ -	$ 751,946	3/31/2027	84	$751,946	$644,525	$698,236	20.28%	$ 11,328	$ 21,785	6.06%	$ 3,385	$ 6,510
394	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 729,160	$ 729,160	3/31/2028	84	$0	$729,160	$364,580	20.28%	$ 6,125	$ -	6.06%	$ 1,830	$ -
395	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
396	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ 1,898,860	$ -	$ 1,898,860	3/31/2027	84	$1,898,860	$1,627,594	$1,763,227	20.28%	$ 28,607	$ 55,013	6.06%	$ 8,548	$ 16,439
397	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,894,874	$ 1,894,874	3/31/2028	84	$0	$1,894,874	$947,437	20.28%	$ 15,916	$ -	6.06%	$ 4,756	$ -
398	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
399	Governance Risk & Compliance (GRC) program	5842C	Core	Group Functions	Future	YES	GT53	$ 1,725,909	$ -	$ 1,725,909	3/31/2025	84	$1,232,792	$986,234	$1,109,513	20.28%	$ 14,749	$ 50,002	6.06%	$ 4,407	$ 14,941
400	HRSP FY25	5924	Core	Group Functions	Future	YES	GT53	$ 1,089,000	$ -	$ 1,089,000	12/31/2025	84	$894,536	$738,964	$816,750	20.28%	$ 12,138	$ 31,550	6.06%	$ 3,627	$ 9,428
401	HRSP FY26	N/A	Core	Group Functions	Future	YES	GT53	$ 1,081,596	$ -	$ 1,081,596	3/31/2026	84	$927,083	$772,569	$849,826	20.28%	$ 12,544	$ 31,335	6.06%	$ 3,748	$ 9,364
402	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ 854,573	$ -	$ 854,573	3/31/2027	84	$854,573	$732,491	$793,532	20.28%	$ 12,874	$ 24,758	6.06%	$ 3,847	$ 7,398
403	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 409,073	$ 409,073	3/31/2028	84	$0	$409,073	$204,537	20.28%	$ 3,436	$ -	6.06%	$ 1,027	$ -
404	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
405	INVP 4418USD CRO FY24 - GRC Archer	4418USD	Core	Group Functions	Inflight	YES	GT53	$ 1,086,798	$ -	$ 1,086,798	3/11/2024	84	$608,089	$452,833	$530,461	20.28%	$ 6,709	$ 31,486	6.06%	$ 2,005	$ 9,409
406	INVP 5606 US SAP: Infrastructure	5606	Core	Group Functions	Inflight	YES	G020	$ (108,047)	$ -	$ (108,047)	3/31/2024	84	$0	$0	$0	17.98%	$ 477	$ -	5.44%	$ 144	$ -
407	INVP 5606 US SAP: Infrastructure	5606	Core	Group Functions	Inflight	YES	G295	$ 2,138,289	$ -	$ 2,138,289	3/31/2024	84	$1,221,879	$916,410	$1,069,144	52.84%	$ 35,231	$ 161,410	0.00%	$ -	$ -
408	INVP 5607 US SAP Infrastructure	5607	Core	Group Functions	Inflight	YES	GT53	$ 3,135,531	$ -	$ 3,135,531	3/31/2024	84	$1,791,732	$1,343,799	$1,567,765	20.28%	$ 19,828	$ 90,841	6.06%	$ 5,925	$ 27,145
409	INVP 5608 US SAP Infra Lndscp FY24	5608	Core	Group Functions	Inflight	YES	G020	$ 3,549,117	$ -	$ 3,549,117	3/31/2024	60	$1,419,647	$709,823	$1,064,735	17.98%	$ 11,939	$ 127,626	5.44%	$ 3,612	$ 38,614
410	INVP 5902A US Grp Func Op Req HW	5902A	Core	Group Functions	Inflight	YES	GT53	$ 280,007	$ -	$ 280,007	3/29/2024	60	$112,003	$56,001	$84,002	20.28%	$ 1,062	$ 11,357	6.06%	$ 317	$ 3,394
411	INVP 5902A US Grp Functions Op Req	5902A	Core	Group Functions	Inflight	YES	GT53	$ 1,942,387	$ -	$ 1,942,387	3/29/2024	84	$1,109,935	$832,452	$971,193	20.28%	$ 12,283	$ 56,274	6.06%	$ 3,670	$ 16,816
412	INVP 6391USA Consol Incid Mgmt FY24	6391USA	Core	Group Functions	Inflight	YES	GT53	$ 901,722	$ -	$ 901,722	7/30/2024	84	$558,209	$429,391	$493,800	20.28%	$ 6,620	$ 26,124	6.06%	$ 1,978	$ 7,806
413	INVP 6402US Legal Operations FY24	6402US	Core	Group Functions	Inflight	YES	GT53	$ 800,725	$ -	$ 800,725	3/31/2024	84	$457,557	$343,168	$400,362	20.28%	$ 5,064	$ 23,198	6.06%	$ 1,513	$ 6,932
414	INVP 6461USA FP&A: Enablement & Mod	6461USA	Core	Group Functions	Inflight	YES	GT53	$ 3,571,975	$ -	$ 3,571,975	4/1/2024	84	$2,041,128	$1,530,846	$1,785,987	20.28%	$ 22,588	$ 103,485	6.06%	$ 6,750	$ 30,923
415	INVP 6530 US Group Functions Op	6530	Core	Group Functions	Inflight	YES	GT53	$ 1,412,145	$ -	$ 1,412,145	4/1/2024	84	$806,940	$605,205	$706,072	20.28%	$ 8,930	$ 40,912	6.06%	$ 2,668	$ 12,225
416	INVP 6563US CA Grp Digital FY24	6563US	Core	Group Functions	Inflight	YES	GT53	$ 979,456	$ -	$ 979,456	3/31/2024	84	$559,689	$419,767	$489,728	20.28%	$ 6,194	$ 28,376	6.06%	$ 1,851	$ 8,479
417	INVP 6657USA CCRT MVP FY24 US	6657USA	Core	Group Functions	Inflight	YES	GT53	$ 582,488	$ -	$ 582,488	1/31/2025	84	$402,194	$318,982	$360,588	20.28%	$ 4,802	$ 16,876	6.06%	$ 1,435	$ 5,043
418	INVP 6660 Planning Repository	6660	Core	Group Functions	Inflight	YES	GT53	$ 572,358	$ -	$ 572,358	6/14/2024	84	$340,689	$258,924	$299,807	20.28%	$ 4,029	$ 16,582	6.06%	$ 1,204	$ 4,955
419	INVP 6696US IT Modernization	6696US	Core	Group Functions	Inflight	YES	GT53	$ 2,120,285	$ -	$ 2,120,285	3/31/2024	84	$1,211,591	$908,693	$1,060,142	20.28%	$ 13,408	$ 61,428	6.06%	$ 4,007	$ 18,356
420	INVP 6716US Business Services FY24	6716US	Core	Group Functions	Inflight	YES	GT53	$ 1,715,657	$ -	$ 1,715,657	3/31/2024	84	$980,375	$735,281	$857,828	20.28%	$ 10,849	$ 49,705	6.06%	$ 3,242	$ 14,853
421	INVP 6717US People & Culture FY24	6717US	Core	Group Functions	Inflight	YES	GT53	$ 1,073,808	$ -	$ 1,073,808	3/31/2024	84	$613,604	$460,203	$536,904	20.28%	$ 6,790	$ 31,110	6.06%	$ 2,029	$ 9,296
422	INVP 6750 People Digital Transforma	6750	Core	Group Functions	Inflight	YES	GT53	$ 907,629	$ -	$ 907,629	3/31/2025	84	$648,306	$518,645	$583,476	20.28%	$ 7,756	$ 26,295	6.06%	$ 2,318	$ 7,857
423	INVP6653USA US Group Function Minor	6653USA	Core	Group Functions	Inflight	YES	G020	$ 1,048,007	$ -	$ 1,048,007	3/29/2024	84	$598,861	$449,146	$524,004	17.98%	$ 5,876	$ 26,919	5.44%	$ 1,778	$ 8,145
424	Learning Experience Platform	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,869,888	$ 1,869,888	3/31/2028	84	$0	$1,869,888	$934,944	20.28%	$ 15,706	$ -	6.06%	$ 4,693	$ -

425	Learning Experience Platform	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
426	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ 203,788	$ -	$ 203,788	3/31/2025	84	$145,563	$116,451	$131,007	20.28%	$ 1,742	$ 5,904	6.06%	$ 520	$ 1,764
427	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ 109,081	$ -	$ 109,081	3/31/2026	84	$93,498	$77,915	$85,706	20.28%	$ 1,265	$ 3,160	6.06%	$ 378	$ 944
428	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ 204,302	$ -	$ 204,302	3/31/2027	84	$204,302	$175,116	$189,709	20.28%	$ 3,078	$ 5,919	6.06%	$ 920	$ 1,769
429	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,847,699	$ 1,847,699	3/31/2028	84	$0	$1,847,699	$923,849	20.28%	$ 15,520	$ -	6.06%	$ 4,638	$ -
430	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
431	Legal: Legal Operations: US FY24	6402US	Core	Group Functions	Future	YES	GT53	$ 22,500	$ -	$ 22,500	3/31/2025	84	$16,071	$12,857	$14,464	20.28%	$ 192	$ 652	6.06%	$ 57	$ 195
432	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ 562,803	$ -	$ 562,803	3/31/2027	84	$562,803	$482,403	$522,603	20.28%	$ 8,479	$ 16,305	6.06%	$ 2,534	$ 4,872
433	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 222,852	$ 222,852	3/31/2028	84	$0	$222,852	$111,426	20.28%	$ 1,872	$ -	6.06%	$ 559	$ -
434	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
435	P2P Accounts Payable US	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 629,492	$ 629,492	3/31/2028	84	$0	$629,492	$314,746	20.28%	$ 5,287	$ -	6.06%	$ 1,580	$ -
436	People Digital Transformation (US)	6750	Core	Group Functions	Future	YES	GT53	$ 12,762,000	$ -	$ 12,762,000	3/31/2025	84	$9,115,714	$7,292,571	$8,204,143	20.28%	$ 109,060	$ 369,733	6.06%	$ 32,589	$ 110,482
437	Process Control Automation	5842I	Core	Group Functions	Future	YES	GT53	$ 469,234	$ -	$ 469,234	3/31/2025	84	$335,167	$268,134	$301,650	20.28%	$ 4,010	$ 13,594	6.06%	$ 1,198	$ 4,062
438	Process Control Automation	5842I	Core	Group Functions	Future	YES	GT53	$ 471,114	$ -	$ 471,114	3/31/2026	84	$403,812	$336,510	$370,161	20.28%	$ 5,464	$ 13,649	6.06%	$ 1,633	$ 4,079
439	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ 1,076,096	$ -	$ 1,076,096	3/31/2027	84	$1,076,096	$922,368	$999,232	20.28%	$ 16,212	$ 31,176	6.06%	$ 4,844	$ 9,316
440	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 394,497	$ 394,497	3/31/2028	84	$0	$394,497	$197,248	20.28%	$ 3,314	$ -	6.06%	$ 990	$ -
441	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
442	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ 825,218	$ -	$ 825,218	3/31/2025	84	$589,441	$471,553	$530,497	20.28%	$ 7,052	$ 23,908	6.06%	$ 2,107	$ 7,144
443	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ 786,081	$ -	$ 786,081	3/31/2026	84	$673,783	$561,486	$617,635	20.28%	$ 9,117	$ 22,774	6.06%	$ 2,724	$ 6,805
444	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ 550,266	$ -	$ 550,266	3/31/2027	84	$550,266	$471,657	$510,962	20.28%	$ 8,290	$ 15,942	6.06%	$ 2,477	$ 4,764
445	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 550,375	$ 550,375	3/31/2028	84	$0	$550,375	$275,188	20.28%	$ 4,623	$ -	6.06%	$ 1,381	$ -
446	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
447	Program Funding: People and Culture FY25	6717US	Core	Group Functions	Future	YES	GT53	$ 2,520,000	$ -	$ 2,520,000	3/31/2025	84	$1,800,000	$1,440,000	$1,620,000	20.28%	$ 21,535	$ 73,008	6.06%	$ 6,435	$ 21,816
448	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ 1,981,722	$ -	$ 1,981,722	3/31/2026	84	$1,698,618	$1,415,515	$1,557,067	20.28%	$ 22,984	$ 57,413	6.06%	$ 6,868	$ 17,156
449	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ 1,029,286	$ -	$ 1,029,286	3/31/2027	84	$1,029,286	$882,245	$955,766	20.28%	$ 15,506	$ 29,820	6.06%	$ 4,634	$ 8,911
450	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ 2,003,309	$ 2,003,309	3/31/2028	84	$0	$2,003,309	$1,001,654	20.28%	$ 16,827	$ -	6.06%	$ 5,028	$ -
451	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
452	Program: Digitising Learning US	N/A	Core	Group Functions	Future	YES	GT53	$ 227,645	$ -	$ 227,645	3/31/2026	84	$195,124	$162,603	$178,864	20.28%	$ 2,640	$ 6,595	6.06%	$ 789	$ 1,971
453	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ 447,762	$ -	$ 447,762	3/31/2025	84	$319,830	$255,864	$287,847	20.28%	$ 3,826	$ 12,972	6.06%	$ 1,143	$ 3,876
454	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ 304,770	$ -	$ 304,770	3/31/2026	84	$261,232	$217,693	$239,462	20.28%	$ 3,535	$ 8,830	6.06%	$ 1,056	$ 2,638
455	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ 448,597	$ -	$ 448,597	3/31/2027	84	$448,597	$384,512	$416,554	20.28%	$ 6,758	$ 12,996	6.06%	$ 2,019	$ 3,884
456	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ 442,543	$ 442,543	3/31/2028	84	$0	$442,543	$221,272	20.28%	$ 3,717	$ -	6.06%	$ 1,111	$ -
457	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
458	Program: S2P Transformation (US)	6290C	Core	Group Functions	Future	YES	GT53	$ 1,170,000	$ -	$ 1,170,000	3/31/2025	84	$835,714	$668,571	$752,143	20.28%	$ 9,998	$ 33,897	6.06%	$ 2,988	$ 10,129
459	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ 901,788	$ -	$ 901,788	3/31/2026	84	$772,961	$644,135	$708,548	20.28%	$ 10,459	$ 26,126	6.06%	$ 3,125	$ 7,807
460	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ 901,562	$ -	$ 901,562	3/31/2027	84	$901,562	$772,767	$837,164	20.28%	$ 13,582	$ 26,120	6.06%	$ 4,059	$ 7,805
461	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ 901,578	$ 901,578	3/31/2028	84	$0	$901,578	$450,789	20.28%	$ 7,573	$ -	6.06%	$ 2,263	$ -
462	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
463	Program: US Finance Operational Excellence	5842	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
464	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ 837,897	$ -	$ 837,897	3/31/2025	84	$598,498	$478,798	$538,648	20.28%	$ 7,160	$ 24,275	6.06%	$ 2,140	$ 7,254
465	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ 881,996	$ -	$ 881,996	3/31/2026	84	$755,997	$629,997	$692,997	20.28%	$ 10,229	$ 25,553	6.06%	$ 3,057	$ 7,636
466	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ 881,996	$ -	$ 881,996	3/31/2027	84	$881,996	$755,997	$818,997	20.28%	$ 13,288	$ 25,553	6.06%	$ 3,971	$ 7,636
467	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ 881,996	$ 881,996	3/31/2028	84	$0	$881,996	$440,998	20.28%	$ 7,408	$ -	6.06%	$ 2,214	$ -
468	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
469	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ 791,222	$ -	$ 791,222	3/31/2025	84	$565,158	$452,127	$508,642	20.28%	$ 6,762	$ 22,923	6.06%	$ 2,020	$ 6,850
470	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ 818,119	$ -	$ 818,119	3/31/2026	84	$701,245	$584,370	$642,807	20.28%	$ 9,489	$ 23,702	6.06%	$ 2,835	$ 7,083
471	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ 840,981	$ -	$ 840,981	3/31/2027	84	$840,981	$720,841	$780,911	20.28%	$ 12,670	$ 24,364	6.06%	$ 3,786	$ 7,280
472	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ 867,430	$ 867,430	3/31/2028	84	$0	$867,430	$433,715	20.28%	$ 7,286	$ -	6.06%	$ 2,177	$ -
473	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
474	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 13,361	$ -	$ 13,361	6/1/2024	84	$7,953	$6,044	$6,999	20.28%	$ 94	$ 387	6.06%	$ 28	$ 116
475	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 187,058	$ -	$ 187,058	3/31/2025	84	$133,613	$106,890	$120,251	20.28%	$ 1,599	$ 5,419	6.06%	$ 478	$ 1,619
476	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 200,419	$ -	$ 200,419	3/31/2026	84	$171,788	$143,156	$157,472	20.28%	$ 2,324	$ 5,806	6.06%	$ 695	$ 1,735
477	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 227,141	$ -	$ 227,141	3/31/2027	84	$227,141	$194,693	$210,917	20.28%	$ 3,422	$ 6,581	6.06%	$ 1,023	$ 1,966
478	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ 240,503	$ 240,503	3/31/2028	84	$0	$240,503	$120,251	20.28%	$ 2,020	$ -	6.06%	$ 604	$ -
479	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
480	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization	6696US	Core	Group Functions	Future	YES	GT53	$ 594,000	$ -	$ 594,000	3/15/2024	84	$332,357	$247,500	$289,929	20.28%	$ 3,667	$ 17,209	6.06%	$ 1,096	$ 5,142
481	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ 594,014	$ -	$ 594,014	3/31/2026	84	$509,155	$424,296	$466,726	20.28%	$ 6,889	$ 17,209	6.06%	$ 2,059	$ 5,142
482	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ 594,173	$ -	$ 594,173	3/31/2027	84	$594,173	$509,291	$551,732	20.28%	$ 8,951	$ 17,214	6.06%	$ 2,675	$ 5,144
483	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 593,600	$ 593,600	3/31/2028	84	$0	$593,600	$296,800	20.28%	$ 4,986	$ -	6.06%	$ 1,490	$ -
484	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
485	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ 2,837,079	$ -	$ 2,837,079	3/31/2027	84	$2,837,079	$2,431,782	$2,634,430	20.28%	$ 42,741	$ 82,194	6.06%	$ 12,772	$ 24,561
486	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,361,502	$ 1,361,502	3/31/2028	84	$0	$1,361,502	$680,751	20.28%	$ 11,436	$ -	6.06%	$ 3,417	$ -
487	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
488	S2P - Artificial Intelligence (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 591,984	$ 591,984	3/31/2028	84	$0	$591,984	$295,992	20.28%	$ 4,972	$ -	6.06%	$ 1,486	$ -
489	S2P - Artificial Intelligence (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
490	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ 1,428,829	$ -	$ 1,428,829	3/31/2025	84	$1,020,592	$816,474	$918,533	20.28%	$ 12,210	$ 41,395	6.06%	$ 3,649	$ 12,370
491	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ 1,338,690	$ -	$ 1,338,690	3/31/2026	84	$1,147,448	$956,207	$1,051,828	20.28%	$ 15,526	$ 38,784	6.06%	$ 4,639	$ 11,589
492	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ 2,135,617	$ -	$ 2,135,617	3/31/2027	84	$2,135,617	$1,830,529	$1,983,073	20.28%	$ 32,174	$ 61,872	6.06%	$ 9,614	$ 18,488
493	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ 2,126,372	$ 2,126,372	3/31/2028	84	$0	$2,126,372	$1,063,186	20.28%	$ 17,860	$ -	6.06%	$ 5,337	$ -
494	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
495	SAP Infrastructure Landscape FY28-FY33	6790	Core	Group Functions	Future	YES	GT53	$ -	$ 3,316,578	$ 3,316,578	3/31/2028	84	$0	$3,316,578	$1,658,289	20.28%	$ 27,857	$ -	6.06%	$ 8,324	$ -
496	SAP Infrastructure Landscape FY28-FY33	6790	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
497	SAP Infrastructure Landscapes FY25	5923	Core	Group Functions	Future	YES	GT53	$ 4,185,000	$ -	$ 4,185,000	3/31/2025	84	$2,989,286	$2,391,429	$2,690,357	20.28%	$ 35,764	$ 121,245	6.06%	$ 10,687	$ 36,230
498	SAP Infrastructure Landscapes FY26	5624	Core	Group Functions	Future	YES	GT53	$ 4,297,864	$ -	$ 4,297,864	4/1/2026	84	$3,683,883	$3,069,903	$3,376,893	20.28%	$ 49,846	$ 124,515	6.06%	$ 14,895	$ 37,207
499	SAP Infrastructure Landscapes FY27	6669	Core	Group Functions	Future	YES	GT53	$ 4,085,154	$ -	$ 4,085,154	3/31/2027	84	$4,085,154	$3,501,560	$3,793,357	20.28%	$ 61,544	$ 118,353	6.06%	$ 18,390	$ 35,366
500	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ 660,787	$ -	$ 660,787	3/31/2027	84	$660,787	$566,388	$613,588	20.28%	$ 9,955	$ 19,144	6.06%	$ 2,975	$ 5,721
501	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 660,787	$ 660,787	3/31/2028	84	$0	$660,787	$330,393	20.28%	$ 5,550	$ -	6.06%	$ 1,659	$ -
502	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
503	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 617,600	$ -	$ 617,600	3/31/2025	84	$441,143	$352,915	$397,029	20.28%	$ 5,278	$ 17,893	6.06%	$ 1,577	$ 5,347
504	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 641,980	$ -	$ 641,980	3/31/2026	84	$550,268	$458,557	$504,413	20.28%	$ 7,446	$ 18,599	6.06%	$ 2,225	$ 5,558
505	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 479,469	$ -	$ 479,469	3/31/2027	84	$479,469	$410,973	$445,221	20.28%	$ 7,223	$ 13,891	6.06%	$ 2,158	$ 4,151
506	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 471,309	$ 471,309	3/31/2028	84	$0	$471,309	$235,654	20.28%	$ 3,959	$ -	6.06%	$ 1,183	$ -
507	SHE: Consolidated Incident Management and Reporting - US	6391US	Core	Group Functions	Future	YES	GT53	$ 495,000	$ -	$ 495,000	1/31/2025	84	$341,786	$271,071	$306,429	20.28%	$ 4,081	$ 14,341	6.06%	$ 1,219	$ 4,285
508	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ 90,516	$ -	$ 90,516	3/31/2026	84	$77,585	$64,654	$71,119	20.28%	$ 1,050	$ 2,622	6.06%	$ 314	$ 784
509	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ 1,816,209	$ -	$ 1,816,209	3/31/2027	84	$1,816,209	$1,556,751	$1,686,480	20.28%	$ 27,362	$ 52,618	6.06%	$ 8,176	$ 15,723
510	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ 2,404,708	$ 2,404,708	3/31/2028	84	$0	$2,404,708	$1,202,354	20.28%	$ 20,198	$ -	6.06%	$ 6,036	$ -
511	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
512	SNOW for MSP, Contingent Workers (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 645,073	$ -	$ 645,073	3/31/2025	84	$460,766	$368,613	$414,690	20.28%	$ 5,513	$ 18,689	6.06%	$ 1,647	$ 5,584
513	SNOW for MSP, Contingent Workers (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 378,852	$ -	$ 378,852	3/31/2026	84	$324,731	$270,609	$297,670	20.28%	$ 4,394	$ 10,976	6.06%	$ 1,313	$ 3,280
514	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ 257,881	$ -	$ 257,881	3/31/2027	84	$257,881	$221,041	$239,461	20.28%	$ 3,885	$ 7,471	6.06%	$ 1,161	$ 2,233
515	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 630,000	$ 630,000	3/31/2028	84	$0	$630,000	$315,000	20.28%	$ 5,292	$ -	6.06%	$ 1,581	$ -
516	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
517	Talent Sourcing Portal Consolidation & Recruiting Process Automations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 755,375	$ 755,375	3/31/2028	84	$0	$755,375	$377,687	20.28%	$ 6,345	$ -	6.06%	$ 1,896	$ -
518	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ 406,981	$ -	$ 406,981	3/31/2027	84	$406,981	$348,841	$377,911	20.28%	$ 6,131	$ 11,791	6.06%	$ 1,832	$ 3,523
519	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 406,755	$ 406,755	3/31/2028	84	$0	$406,755	$203,378	20.28%	$ 3,417	$ -	6.06%	$ 1,021	$ -
520	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
521	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ 858,484	$ -	$ 858,484	3/31/2025	84	$613,203	$490,563	$551,883	20.28%	$ 7,336	$ 24,872	6.06%	$ 2,192	$ 7,432
522	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ 827,270	$ -	$ 827,270	3/31/2026	84	$709,088	$590,907	$649,998	20.28%	$ 9,595	$ 23,967	6.06%	$ 2,867	$ 7,162
523	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ 819,781	$ -	$ 819,781	3/31/2027	84	$819,781	$702,670	$761,225	20.28%	$ 12,350	$ 23,750	6.06%	$ 3,690	$ 7,097
524	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ 731,103	$ 731,103	3/31/2028	84	$0	$731,103	$365,552	20.28%	$ 6,141	$ -	6.06%	$ 1,835	$ -
525	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
526	US Group Functions: DR to GEO	6670	Core	Group Functions	Future	YES	GT53	$ 360,917	$ -	$ 360,917	12/31/2024	60	$198,504	$126,321	$162,413	20.28%	$ 2,204	$ 14,639	6.06%	$ 659	$ 4,374
527	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ 1,003,685	$ -	$ 1,003,685	3/31/2026	84	$860,302	$716,918	$788,610	20.28%	$ 11,641	$ 29,078	6.06%	$ 3,478	$ 8,689
528	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ 1,096,811	$ -	$ 1,096,811	3/31/2027	84	$1,096,811	$940,124	$1,018,467	20.28%	$ 16,524	$ 31,776	6.06%	$ 4,938	$ 9,495
529	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 1,096,811	$ 1,096,811	3/31/2028	84	$0	$1,096,811	$548,405	20.28%	$ 9,213	$ -	6.06%	$ 2,753	$ -
530	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
531	FY25 Cloud & Data Security (US)	6795	Core	Security	Future	YES	GT53	$ 1,143,000	$ -	$ 1,143,000	3/31/2025	84	$816,429	$653,143	$734,786	20.28%	$ 9,768	$ 33,114	6.06%	$ 2,919	$ 9,895
532	FY25 Identity and Access Management (US)	6802	Core	Security	Future	YES	GT53	$ 3,150,000	$ -	$ 3,150,000	3/31/2025	84	$2,250,000	$1,800,000	$2,025,000	20.28%	$ 26,919	$ 91,260	6.06%	$ 8,044	$ 27,270

533	FY25 Network Security (US)	6794	Core	Security	Future	YES	GT53	$ 3,150,000	$ -	$ 3,150,000	3/31/2025	84	$2,250,000	$1,800,000	$2,025,000	20.28%	$ 26,919	$ 91,260	6.06%	$ 8,044	$ 27,270
534	FY25 Operational Technology IDS (Service Company)	6803A	Core	Security	Future	YES	GT53	$ 2,718,000	$ -	$ 2,718,000	3/31/2025	84	$1,941,429	$1,553,143	$1,747,286	20.28%	$ 23,227	$ 78,744	6.06%	$ 6,941	$ 23,530
535	FY25 Physical Security (Service Company)	3617A	Core	Security	Future	YES	GT53	$ 90,000	$ -	$ 90,000	3/31/2025	84	$64,286	$51,429	$57,857	20.28%	$ 769	$ 2,607	6.06%	$ 230	$ 779
536	FY25 Platform Security (US)	6805	Core	Security	Future	YES	GT53	$ 2,682,000	$ -	$ 2,682,000	3/31/2025	84	$1,915,714	$1,532,571	$1,724,143	20.28%	$ 22,920	$ 77,701	6.06%	$ 6,849	$ 23,218
537	FY25 Security Network Insourcing (US)	6748US	Core	Security	Future	YES	GT53	$ 2,700,000	$ -	$ 2,700,000	3/31/2025	84	$1,928,571	$1,542,857	$1,735,714	20.28%	$ 23,073	$ 78,223	6.06%	$ 6,895	$ 23,374
538	FY25 Security Orchestration Automation and Response (US)	N/A	Core	Security	Future	YES	GT53	$ 846,000	$ -	$ 846,000	3/31/2025	84	$604,286	$483,429	$543,857	20.28%	$ 7,230	$ 24,510	6.06%	$ 2,160	$ 7,324
539	FY25 Vulnerability Management (US)	6811	Core	Security	Future	YES	GT53	$ 1,368,000	$ -	$ 1,368,000	3/31/2025	84	$977,143	$781,714	$879,429	20.28%	$ 11,690	$ 39,633	6.06%	$ 3,493	$ 11,843
540	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ 3,576,739	$ -	$ 3,576,739	3/31/2026	84	$3,065,777	$2,554,814	$2,810,295	20.28%	$ 41,483	$ 103,623	6.06%	$ 12,396	$ 30,964
541	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ 4,305,035	$ -	$ 4,305,035	3/31/2027	84	$4,305,035	$3,690,030	$3,997,532	20.28%	$ 64,856	$ 124,723	6.06%	$ 19,380	$ 37,269
542	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ 4,143,191	$ 4,143,191	3/31/2028	84	$0	$4,143,191	$2,071,596	20.28%	$ 34,801	$ -	6.06%	$ 10,399	$ -
543	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
544	INVP 3617A PS Equipment Replace	3617A	Core	Security	Inflight	YES	G020	$ 301,650	$ -	$ 301,650	3/31/2024	60	$120,660	$60,330	$90,495	17.98%	$ 1,015	$ 10,847	5.44%	$ 307	$ 3,282
545	INVP 5933 OT Intrusion Detection	5933	Core	Security	Inflight	YES	G020	$ 2,583,970	$ -	$ 2,583,970	3/31/2024	84	$1,476,554	$1,107,416	$1,291,985	17.98%	$ 14,487	$ 66,371	5.44%	$ 4,383	$ 20,081
546	INVP 6417US Vulnerability Manage	6417US	Core	Security	Inflight	YES	GT53	$ 1,733,014	$ -	$ 1,733,014	3/29/2024	84	$990,293	$742,720	$866,507	20.28%	$ 10,959	$ 50,208	6.06%	$ 3,275	$ 15,003
547	INVP 6540US FY23-24 SOAR	6540US	Core	Security	Inflight	YES	GT53	$ 2,342,185	$ -	$ 2,342,185	3/31/2024	84	$1,338,391	$1,003,794	$1,171,092	20.28%	$ 14,811	$ 67,856	6.06%	$ 4,426	$ 20,277
548	INVP 6613US IAM Engineering Project	6613US	Core	Security	Inflight	YES	G020	$ 6,008,754	$ -	$ 6,008,754	3/29/2024	84	$3,433,574	$2,575,180	$3,004,377	17.98%	$ 33,688	$ 154,339	5.44%	$ 10,193	$ 46,697
549	INVP 6676 FY24 SOAR Licenses	6766	Core	Security	Inflight	YES	GT53	$ 9,196,783	$ -	$ 9,196,783	3/1/2024	84	$5,145,819	$3,831,993	$4,488,906	20.28%	$ 56,773	$ 266,444	6.06%	$ 16,965	$ 79,618
550	INVP 6699US FY24 Platform Security	6699US	Core	Security	Inflight	YES	G020	$ 1,375,599	$ -	$ 1,375,599	3/29/2024	84	$786,057	$589,543	$687,800	17.98%	$ 7,712	$ 35,333	5.44%	$ 2,333	$ 10,690
551	INVP 6700US FY24 Network Secur	6700US	Core	Security	Inflight	YES	G020	$ 3,135,453	$ -	$ 3,135,453	3/29/2024	84	$1,791,688	$1,343,766	$1,567,727	17.98%	$ 17,579	$ 80,536	5.44%	$ 5,319	$ 24,367
552	INVP 6701US FY24 Vulnerability Mana	6701US	Core	Security	Inflight	YES	G020	$ 566,563	$ -	$ 566,563	3/31/2024	84	$323,750	$242,813	$283,282	17.98%	$ 3,176	$ 14,553	5.44%	$ 961	$ 4,403
553	INVP 6709US FY24 Cloud Security	6709US	Core	Security	Inflight	YES	G020	$ 957,096	$ -	$ 957,096	3/29/2024	84	$546,912	$410,184	$478,548	17.98%	$ 5,366	$ 24,584	5.44%	$ 1,624	$ 7,438
554	INVP6699US FY24 Platfrm Sec HW	6699US	Core	Security	Inflight	YES	G020	$ 563,556	$ -	$ 563,556	3/29/2024	60	$225,422	$112,711	$169,067	17.98%	$ 1,896	$ 20,265	5.44%	$ 574	$ 6,131
555	Network Security	N/A	Core	Security	Future	YES	GT53	$ 5,687,303	$ -	$ 5,687,303	4/1/2026	84	$4,874,831	$4,062,359	$4,468,595	20.28%	$ 65,961	$ 164,769	6.06%	$ 19,710	$ 49,236
556	Network Security	N/A	Core	Security	Future	YES	GT53	$ 4,868,508	$ -	$ 4,868,508	3/31/2027	84	$4,868,508	$4,173,007	$4,520,757	20.28%	$ 73,345	$ 141,048	6.06%	$ 21,917	$ 42,147
557	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 5,598,784	$ 5,598,784	3/31/2028	84	$0	$5,598,784	$2,799,392	20.28%	$ 47,027	$ -	6.06%	$ 14,052	$ -
558	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
559	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ 10,587,574	$ -	$ 10,587,574	4/1/2026	84	$9,075,063	$7,562,553	$8,318,808	20.28%	$ 122,794	$ 306,737	6.06%	$ 36,693	$ 91,658
560	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ 9,492,308	$ -	$ 9,492,308	3/31/2027	84	$9,492,308	$8,136,264	$8,814,286	20.28%	$ 143,004	$ 275,006	6.06%	$ 42,732	$ 82,176
561	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 7,301,775	$ 7,301,775	3/31/2028	84	$0	$7,301,775	$3,650,888	20.28%	$ 61,331	$ -	6.06%	$ 18,327	$ -
562	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
563	Physical Security	N/A	Core	Security	Future	YES	GT53	$ 5,471,613	$ -	$ 5,471,613	4/1/2026	84	$4,689,954	$3,908,295	$4,299,124	20.28%	$ 63,460	$ 158,520	6.06%	$ 18,963	$ 47,369
564	Physical Security	N/A	Core	Security	Future	YES	GT53	$ 5,471,613	$ -	$ 5,471,613	3/31/2027	84	$5,471,613	$4,689,954	$5,080,783	20.28%	$ 82,431	$ 158,520	6.06%	$ 24,632	$ 47,369
565	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 5,471,613	$ 5,471,613	3/31/2028	84	$0	$5,471,613	$2,735,806	20.28%	$ 45,959	$ -	6.06%	$ 13,733	$ -
566	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
567	Platform Security	N/A	Core	Security	Future	YES	GT53	$ 3,857,807	$ -	$ 3,857,807	4/1/2026	84	$3,306,691	$2,755,576	$3,031,134	20.28%	$ 44,743	$ 111,766	6.06%	$ 13,370	$ 33,398
568	Platform Security	N/A	Core	Security	Future	YES	GT53	$ 3,343,432	$ -	$ 3,343,432	3/31/2027	84	$3,343,432	$2,865,799	$3,104,616	20.28%	$ 50,370	$ 96,864	6.06%	$ 15,051	$ 28,945
569	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 2,571,871	$ 2,571,871	3/31/2028	84	$0	$2,571,871	$1,285,936	20.28%	$ 21,602	$ -	6.06%	$ 6,455	$ -
570	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
571	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ 3,510,818	$ -	$ 3,510,818	3/31/2026	84	$3,009,272	$2,507,727	$2,758,500	20.28%	$ 40,718	$ 101,713	6.06%	$ 12,167	$ 30,394
572	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ 3,147,630	$ -	$ 3,147,630	3/31/2027	84	$3,147,630	$2,697,968	$2,922,799	20.28%	$ 47,420	$ 91,191	6.06%	$ 14,170	$ 27,249
573	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ 2,663,379	$ 2,663,379	3/31/2028	84	$0	$2,663,379	$1,331,690	20.28%	$ 22,371	$ -	6.06%	$ 6,685	$ -
574	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
575	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ 4,009,255	$ -	$ 4,009,255	3/31/2026	84	$3,436,505	$2,863,754	$3,150,129	20.28%	$ 46,499	$ 116,154	6.06%	$ 13,895	$ 34,709
576	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ 3,436,505	$ -	$ 3,436,505	3/31/2027	84	$3,436,505	$2,945,575	$3,191,040	20.28%	$ 51,772	$ 99,560	6.06%	$ 15,470	$ 29,750
577	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,436,505	$ 3,436,505	3/31/2028	84	$0	$3,436,505	$1,718,252	20.28%	$ 28,865	$ -	6.06%	$ 8,625	$ -
578	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
579	INVP 6744 Jira Align FY24	6744	Core	IT Foundations	Inflight	YES	GT53	$ 487,445	$ -	$ 487,445	3/31/2024	84	$278,540	$208,905	$243,722	20.28%	$ 3,082	$ 14,122	6.06%	$ 921	$ 4,220
580	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ 3,210,393	$ -	$ 3,210,393	1/15/2025	84	$2,178,481	$1,719,853	$1,949,167	20.28%	$ 25,985	$ 93,010	6.06%	$ 7,765	$ 27,793
581	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ 2,480,758	$ -	$ 2,480,758	1/15/2026	84	$2,037,765	$1,683,371	$1,860,568	20.28%	$ 27,651	$ 71,871	6.06%	$ 8,263	$ 21,476
582	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ 3,210,393	$ -	$ 3,210,393	1/15/2027	84	$3,095,736	$2,637,108	$2,866,422	20.28%	$ 46,915	$ 93,010	6.06%	$ 14,019	$ 27,793
583	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ 2,918,539	$ 2,918,539	1/15/2028	84	$0	$2,814,305	$1,407,153	20.28%	$ 23,855	$ 21,139	6.06%	$ 7,128	$ 6,317
584	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ -	$ -	1/15/2029	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
585	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ 6,237,900	$ -	$ 6,237,900	3/31/2025	84	$4,455,643	$3,564,514	$4,010,079	72.58%	$ 190,781	$ 646,781	0.00%	$ -	$ -
586	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ 3,041,100	$ -	$ 3,041,100	3/31/2026	84	$2,606,657	$2,172,214	$2,389,436	72.58%	$ 126,230	$ 315,319	0.00%	$ -	$ -
587	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ 2,178,900	$ -	$ 2,178,900	3/31/2027	84	$2,178,900	$1,867,629	$2,023,264	72.58%	$ 117,480	$ 225,921	0.00%	$ -	$ -
588	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ 2,485,192	$ -	$ 2,485,192	3/31/2025	84	$1,775,137	$1,420,110	$1,597,623	25.58%	$ 26,788	$ 90,816	0.00%	$ -	$ -
589	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ 3,976,307	$ -	$ 3,976,307	12/31/2026	84	$3,834,296	$3,266,252	$3,550,274	25.58%	$ 73,294	$ 145,306	0.00%	$ -	$ -
590	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ 17,893,380	$ 17,893,380	9/30/2027	84	$0	$16,615,281	$8,307,641	25.58%	$ 179,378	$ 326,938	0.00%	$ -	$ -
591	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	6/30/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
592	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
593	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 11,250,000	$ -	$ 11,250,000	3/31/2025	84	$8,035,714	$6,428,571	$7,232,143	25.58%	$ 121,264	$ 411,107	0.00%	$ -	$ -
594	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 4,787,796	$ -	$ 4,787,796	6/15/2025	84	$3,533,849	$2,849,879	$3,191,864	25.58%	$ 60,948	$ 174,960	0.00%	$ -	$ -
595	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 4,823,526	$ -	$ 4,823,526	11/30/2025	84	$3,904,759	$3,215,684	$3,560,221	25.58%	$ 66,899	$ 176,265	0.00%	$ -	$ -
596	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ 10,361,648	$ 10,361,648	4/1/2027	84	$10,361,648	$8,881,413	$9,621,530	25.58%	$ 196,896	$ 378,644	0.00%	$ -	$ -
597	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
598	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 4,859,256	$ -	$ 4,859,256	4/15/2026	84	$4,165,076	$3,470,897	$3,817,987	25.58%	$ 71,086	$ 177,571	0.00%	$ -	$ -
599	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 4,823,526	$ -	$ 4,823,526	11/15/2026	84	$4,536,411	$3,847,336	$4,191,874	25.58%	$ 87,078	$ 176,265	0.00%	$ -	$ -
600	Customer Experience Initiatives (ZBR)	6606	Strategic	Customer	Future	YES	C903	$ 5,244,300	$ -	$ 5,244,300	3/31/2025	84	$3,745,929	$2,996,743	$3,371,336	25.58%	$ 56,528	$ 191,642	0.00%	$ -	$ -
601	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 7,708,066	$ -	$ 7,708,066	3/15/2025	60	$4,496,372	$2,954,758	$3,725,565	52.84%	$ 131,108	$ 814,588	0.00%	$ -	$ -
602	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 2,890,525	$ -	$ 2,890,525	8/31/2026	60	$2,553,297	$1,975,192	$2,264,244	52.84%	$ 99,627	$ 305,471	0.00%	$ -	$ -
603	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 5,459,880	$ 5,459,880	4/30/2027	60	$0	$4,458,902	$2,229,451	52.84%	$ 102,997	$ 528,917	0.00%	$ -	$ -
604	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 12,846,776	$ -	$ 12,846,776	6/2/2025	60	$8,136,291	$5,566,936	$6,851,614	52.84%	$ 281,371	$ 1,357,647	0.00%	$ -	$ -
605	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 3,211,694	$ -	$ 3,211,694	5/4/2026	60	$2,622,883	$1,980,545	$2,301,714	52.84%	$ 103,641	$ 339,412	0.00%	$ -	$ -
606	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,679,352	$ -	$ 1,679,352	3/15/2025	84	$1,179,545	$939,637	$1,059,591	52.84%	$ 36,734	$ 126,767	0.00%	$ -	$ -
607	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 3,148,784	$ -	$ 3,148,784	3/15/2026	84	$2,661,473	$2,211,646	$2,436,559	52.84%	$ 93,917	$ 237,688	0.00%	$ -	$ -
608	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 6,297,569	$ -	$ 6,297,569	3/15/2027	84	$6,222,598	$5,322,945	$5,772,772	52.84%	$ 244,727	$ 475,376	0.00%	$ -	$ -
609	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 8,396,759	$ 8,396,759	3/15/2028	84	$0	$8,296,797	$4,148,399	52.84%	$ 182,116	$ 52,820	0.00%	$ -	$ -
610	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
611	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 729,227	$ -	$ 729,227	3/15/2025	84	$512,195	$408,020	$460,107	52.84%	$ 15,951	$ 55,046	0.00%	$ -	$ -
612	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 4,375,360	$ -	$ 4,375,360	3/15/2026	84	$3,698,221	$3,073,170	$3,385,695	52.84%	$ 130,502	$ 330,277	0.00%	$ -	$ -
613	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 3,646,134	$ -	$ 3,646,134	3/15/2027	84	$3,602,727	$3,081,851	$3,342,289	52.84%	$ 141,691	$ 275,231	0.00%	$ -	$ -
614	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 2,916,907	$ 2,916,907	3/15/2028	84	$0	$2,882,182	$1,441,091	52.84%	$ 63,264	$ 18,349	0.00%	$ -	$ -
615	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
616	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 7,383,648	$ -	$ 7,383,648	3/15/2025	84	$5,186,134	$4,131,327	$4,658,730	52.84%	$ 161,507	$ 557,360	0.00%	$ -	$ -
617	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 18,048,918	$ -	$ 18,048,918	3/15/2026	84	$15,255,633	$12,677,216	$13,966,424	52.84%	$ 538,335	$ 1,362,435	0.00%	$ -	$ -
618	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 18,048,918	$ -	$ 18,048,918	3/15/2027	84	$17,834,050	$15,255,633	$16,544,841	52.84%	$ 701,391	$ 1,362,435	0.00%	$ -	$ -
619	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 18,869,323	$ 18,869,323	3/15/2028	84	$0	$18,644,688	$9,322,344	52.84%	$ 409,253	$ 118,697	0.00%	$ -	$ -
620	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
621	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 12,434,597	$ -	$ 12,434,597	3/15/2025	60	$7,253,515	$4,766,596	$6,010,055	52.84%	$ 211,502	$ 1,314,088	0.00%	$ -	$ -
622	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 4,476,455	$ -	$ 4,476,455	7/4/2025	60	$2,909,696	$2,014,405	$2,462,050	52.84%	$ 100,502	$ 473,072	0.00%	$ -	$ -
623	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 7,958,142	$ -	$ 7,958,142	11/15/2025	60	$5,703,335	$4,111,707	$4,907,521	52.84%	$ 196,154	$ 841,016	0.00%	$ -	$ -
624	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 3,294,704	$ -	$ 3,294,704	3/15/2025	84	$2,314,137	$1,843,465	$2,078,801	52.84%	$ 72,067	$ 248,703	0.00%	$ -	$ -
625	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 8,236,759	$ -	$ 8,236,759	4/15/2026	84	$7,060,079	$5,883,400	$6,471,740	52.84%	$ 248,905	$ 621,758	0.00%	$ -	$ -
626	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 8,236,759	$ -	$ 8,236,759	3/15/2027	84	$8,138,703	$6,962,023	$7,550,363	52.84%	$ 320,085	$ 621,758	0.00%	$ -	$ -
627	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 8,236,759	$ 8,236,759	3/15/2028	84	$0	$8,138,703	$4,069,351	52.84%	$ 178,646	$ 51,813	0.00%	$ -	$ -
628	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
629	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,687,242	$ -	$ 1,687,242	3/15/2025	84	$1,185,087	$944,052	$1,064,570	52.84%	$ 36,906	$ 127,363	0.00%	$ -	$ -
630	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,687,242	$ -	$ 1,687,242	3/15/2026	84	$1,426,121	$1,185,087	$1,305,604	52.84%	$ 50,324	$ 127,363	0.00%	$ -	$ -
631	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,687,242	$ -	$ 1,687,242	3/15/2027	84	$1,667,156	$1,426,121	$1,546,639	52.84%	$ 65,567	$ 127,363	0.00%	$ -	$ -
632	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 8,225,306	$ 8,225,306	3/15/2028	84	$0	$8,127,386	$4,063,693	52.84%	$ 178,397	$ 51,741	0.00%	$ -	$ -
633	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
634	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ 64,072,439	$ -	$ 64,072,439	4/15/2026	84	$54,919,234	$45,766,028	$50,342,631	38.51%	$ 1,411,103	$ 3,524,899	11.67%	$ 427,618	$ 1,068,179
635	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ 19,370,738	$ -	$ 19,370,738	3/15/2027	84	$19,140,134	$16,372,885	$17,756,509	38.51%	$ 548,613	$ 1,065,667	11.67%	$ 166,251	$ 322,938
636	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ 10,430,397	$ 10,430,397	3/15/2028	84	$0	$10,306,226	$5,153,113	38.51%	$ 164,872	$ 47,818	11.67%	$ 49,963	$ 14,491
637	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
638	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ 19,370,738	$ -	$ 19,370,738	9/15/2026	84	$17,756,509	$14,989,261	$16,372,885	38.51%	$ 515,384	$ 1,065,667	11.67%	$ 156,181	$ 322,938
639	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ 11,920,454	$ 11,920,454	9/15/2027	84	$0	$10,927,083	$5,463,541	38.51%	$ 178,201	$ 382,547	11.67%	$ 54,002	$ 115,926
640	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -

641	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ 117,632,978	$ 117,632,978	11/1/2027	84	$0	$110,631,015	$55,315,508	20.28%	$ 943,774	$ 1,419,998	6.06%	$ 282,015	$ 424,319
642	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ 6,209,785	$ -	$ 6,209,785	4/1/2025	84	$4,435,560	$3,548,448	$3,992,004	20.28%	$ 53,067	$ 179,906	6.06%	$ 15,857	$ 53,759
643	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ 45,968,802	$ -	$ 45,968,802	8/1/2026	84	$41,590,821	$35,023,849	$38,307,335	20.28%	$ 637,162	$ 1,331,782	6.06%	$ 190,395	$ 397,958
644	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ 31,540,787	$ -	$ 31,540,787	10/1/2026	84	$29,287,874	$24,782,047	$27,034,960	20.28%	$ 446,677	$ 913,782	6.06%	$ 133,474	$ 273,053
645	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	7/1/2028	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
646	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ 5,762,029	$ -	$ 5,762,029	3/31/2025	84	$4,115,735	$3,292,588	$3,704,162	54.55%	$ 132,449	$ 449,027	0.00%	$ -	$ -
647	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ 9,585,101	$ -	$ 9,585,101	3/31/2026	84	$8,215,801	$6,846,501	$7,531,151	54.55%	$ 299,023	$ 746,953	0.00%	$ -	$ -
648	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ 10,478,823	$ -	$ 10,478,823	3/31/2027	84	$10,478,823	$8,981,848	$9,730,336	54.55%	$ 424,635	$ 816,600	0.00%	$ -	$ -
649	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ 8,322,595	$ 8,322,595	3/31/2028	84	$0	$8,322,595	$4,161,298	54.55%	$ 188,034	$ -	0.00%	$ -	$ -
650	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
651	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ (5,762,029)	$ -	$ (5,762,029)	3/31/2025	84	($4,115,735)	($3,292,588)	($3,704,162)	54.55%	$ (132,449)	$ (449,027)	0.00%	$ -	$ -
652	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2025	84	$0	$0	$0	54.55%	$ 6,436	$ -	0.00%	$ -	$ -
653	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ (9,585,101)	$ -	$ (9,585,101)	3/31/2026	84	($8,215,801)	($6,846,501)	($7,531,151)	54.55%	$ (299,023)	$ (746,953)	0.00%	$ -	$ -
654	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2026	84	$0	$0	$0	54.55%	$ 42,819	$ -	0.00%	$ -	$ -
655	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ (10,478,823)	$ -	$ (10,478,823)	3/31/2027	84	($10,478,823)	($8,981,848)	($9,730,336)	54.55%	$ (424,635)	$ (816,600)	0.00%	$ -	$ -
656	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	54.55%	$ 93,616	$ -	0.00%	$ -	$ -
657	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ (8,322,595)	$ (8,322,595)	3/31/2028	84	$0	($8,322,595)	($4,161,298)	54.55%	$ (188,034)	$ -	0.00%	$ -	$ -
658	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	54.55%	$ 46,470	$ -	0.00%	$ -	$ -
659	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
660	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
								$ 1,360,914,942	$ 531,837,238	$ 1,892,752,180			$ 1,108,339,481	$ 1,410,251,357	$ 1,259,295,419		$ 26,068,834	$ 60,328,802		$ 4,492,954	$ 10,093,449

NMPC E $ 100,984,038

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents
Service Company Capital Software/Hardware allocated to Operating Companies as Rent Expense
For the Rate Year ended March 31, 2026

Line	Investment Name	Portfolio	Work Order	NMPC	Bill Pool	Balance at 4/1/2025	Incremental Spend	Ending Balance at 3/31/2026	In Service Date	Amortization Period	4/1/2025 Balance	3/31/2026 Balance	Average Balance	5210E NMPC E Allocation	NMPC E Rent-Return	NMPC E Rent - Depn	5210T NMPC T Allocation	NMPC T Rent-Return	NMPC T Rent - Depn
5	INVP 1401	Existing	90000104080	YES	GT53	$ 527,701	$ -	$ 527,701	3/1/2009	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
6	INVP 0845	Existing	90000104060	YES	GT53	$ 464,135	$ -	$ 464,135	3/1/2009	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
7	INVP 1391	Existing	90000104068	YES	G924	$ 523,093	$ -	$ 523,093	5/7/2009	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
8	INN/A-NERC CIP Compliance	Existing	90000096381	YES	G187	$ 1,155,595	$ -	$ 1,155,595	7/1/2009	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
9	Cascade Phase I project 1 of 2 Bill Pool 233	Existing	90000102450	YES	G901	$ 392,515	$ -	$ 392,515	7/9/2009	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
10	Cascade Phase I project 2 of 2 Bill Pool 231	Existing	90000102451	YES	G295	$ 588,773	$ -	$ 588,773	7/9/2009	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
11	CDH Acct Initiation	Existing	90000096389	YES	GT53	$ 516,140	$ -	$ 516,140	9/18/2009	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
12	Contact Centers Call Recording	Existing	90000096385	YES	GT53	$ 361,473	$ -	$ 361,473	12/31/2009	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
14	IN1588-21st Cent. FOR SYRACUSE/NB	Existing	90000104113	YES	GT53	$ 273,401	$ -	$ 273,401	3/1/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
15	EDOT-Customer Management-CM-NEW03	Existing	90000093776	YES	G295	$ 208,231	$ -	$ 208,231	3/31/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
16	OneNet	Existing	90000096379	YES	GT53	$ 4,483,264	$ -	$ 4,483,264	4/19/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
17	Web Initiatives FY09 - Phase 1	Existing	90000096373	YES	GT53	$ 2,010,464	$ -	$ 2,010,464	4/26/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
19	IN1242D-ISP-Integrated Strat Plan	Existing	90000096320	YES	G295	$ 360,244	$ -	$ 360,244	5/24/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
20	ISP01-Integrated Strat Plan	Existing	90000104122	YES	G295	$ 1,105,706	$ -	$ 1,105,706	5/24/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
21	SHORT04-Prima P6 Upgrade	Existing	90000104121	YES	G295	$ 1,443,524	$ -	$ 1,443,524	5/24/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
27	NE_NY IVR Replacement-Phase II(NIMO	Existing	90000112171	YES	G114	$ 1,489,236	$ -	$ 1,489,236	9/1/2010	84	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
30	NY NE IVR Replacement(NIMO)	Existing	90000112170	YES	G114	$ 1,058,009	$ -	$ 1,058,009	9/1/2010	84	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
32	FFA (NIMO)	Existing	90000108449	YES	G114	$ 7,548,509	$ -	$ 7,548,509	9/1/2010	29	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
33	TGM (formerly Bankers Lease)	Existing	90000105795	YES	G901	$ 12,348	$ -	$ 12,348	9/1/2010	6	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
35	S&M Data Warehouse Expansion	Existing	90000096374	YES	GT53	$ 981,583	$ -	$ 981,583	9/30/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
36	LIM/ZEMA Project	Existing	90000097857	YES	GT53	$ 402,988	$ -	$ 402,988	9/30/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
37	INVP 1242 - DECUS05	Existing	90000104179	YES	G295	$ 253,998	$ -	$ 253,998	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
38	WCOR09 - AVLS Integration	Existing	90000104151	YES	G295	$ 313,523	$ -	$ 313,523	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
39	DECUS05-Autom for Mng Req	Existing	90000104123	YES	G295	$ 1,914,655	$ -	$ 1,914,655	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
40	INVP 1242TB - KPI Metrics	Existing	90000104180	YES	G295	$ 622,592	$ -	$ 622,592	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
41	JBCRD01I-Wholesale Re-Des	Existing	90000104116	YES	G295	$ 436,385	$ -	$ 436,385	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
43	IN0309-SCM-ENGAGE VENDOR	Existing	90000104115	YES	GT53	$ 312,721	$ -	$ 312,721	11/30/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
44	Data Center Rationalization	Existing	90000096387	YES	GT53	$ 793,491	$ -	$ 793,491	11/30/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
45	INVP 1242 - WCOR01	Existing	90000104177	YES	G295	$ 3,750	$ -	$ 3,750	12/1/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
46	INVP N/A-Talent Management	Existing	90000104109	YES	GT53	$ 208,232	$ -	$ 208,232	12/31/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
47	CM-NEW02-Simp Order Proc	Existing	90000104149	YES	G295	$ 7,803	$ -	$ 7,803	12/31/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
48	WCLS13 - Auto Gen Work Req	Existing	90000104150	YES	G295	$ 20,566	$ -	$ 20,566	12/31/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
49	Plan & Perf for Exec & US Dir	Existing	90000096375	YES	GT53	$ 294,053	$ -	$ 294,053	12/31/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
50	IN0823 Security Enhance Project	Existing	90000096383	YES	GT53	$ 313,244	$ -	$ 313,244	12/31/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
51	Video Conferencing	Existing	90000096376	YES	GT53	$ 1,207,479	$ -	$ 1,207,479	12/31/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
52	KPI Reporting Tool	Existing	90000103772	YES	GT53	$ 1,184,110	$ -	$ 1,184,110	1/30/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
53	IN1488-Remote Access to Fault REC	Existing	90000104110	YES	G901	$ 247,958	$ -	$ 247,958	3/30/2011	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
54	IN 1482--ACIS Target Pricing Model	Existing	90000099166	YES	G295	$ 569,716	$ -	$ 569,716	3/31/2011	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
55	INVP 0887	Existing	90000104061	YES	G924	$ 258,131	$ -	$ 258,131	3/31/2011	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
56	IN 0980E - FiServ Solutions	Existing	90000098664	YES	G924	$ 453,167	$ -	$ 453,167	5/30/2011	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
57	INVP 1224	Existing	90000104101	YES	G901	$ 601,562	$ -	$ 601,562	5/31/2011	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
58	Desktop (refresh)	Existing	90000096380	YES	GT53	$ 950,271	$ -	$ 950,271	6/30/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
59	IN1671-US Transaction DEL HUB	Existing	90000104114	YES	GT53	$ 526,002	$ -	$ 526,002	6/30/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
61	US-NG Global Intranet Design CAPEX	Existing	90000095332	YES	GT53	$ 1,617,868	$ -	$ 1,617,868	8/31/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
62	IN N/A NE & NY EMS NERC-CIP Auth MW	Existing	90000097856	YES	G901	$ 64,286	$ -	$ 64,286	8/31/2011	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
64	Cascade Phase II project 1 of 2	Existing	90000116201	YES	G295	$ 1,576,557	$ -	$ 1,576,557	10/28/2011	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
65	Cascade Phase II project 2 of 2	Existing	90000116202	YES	G901	$ 1,051,038	$ -	$ 1,051,038	10/28/2011	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
66	Smallworld GIS/PowerOn 4.0 upgrade	Existing	90000104088	YES	G295	$ 4,345,552	$ -	$ 4,345,552	10/31/2011	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
67	INVP 1389 US Computing Minor Works	Existing	90000104257	YES	GT53	$ 267,594	$ -	$ 267,594	10/31/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
68	Desktop (email, AD & SharePoint)	Existing	90000096388	YES	GT53	$ 1,258,446	$ -	$ 1,258,446	10/31/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
70	INVP0823c Laptop & Port Device Info	Existing	90000105318	YES	GT53	$ 2,543,084	$ -	$ 2,543,084	12/19/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
71	INVP 1242 EDO Transformation	Existing	90000104104	YES	G295	$ 873,898	$ -	$ 873,898	12/31/2011	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
72	INVP 1356A US Retail Web Customer & Markets	Existing	90000100058	YES	G924	$ 6,726,634	$ -	$ 6,726,634	2/1/2012	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
74	INVP 2630 Intelligent Mail Barcode	Existing	90000107276	YES	GT53	$ 1,023,605	$ -	$ 1,023,605	3/1/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
76	GAS Transformation	Existing	90000096386	YES	GT53	$ 114,360	$ -	$ 114,360	3/31/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
77	INVP1549-Non-Interval Collect Sys C	Existing	90000107743	YES	GT53	$ 1,099,783	$ -	$ 1,099,783	3/31/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
78	INVP2135-Cust Choice Email Tracking	Existing	90000113005	YES	GT53	$ 621,113	$ -	$ 621,113	3/31/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
79	INVP 3195 Storms Archive Tool Implementation	Existing	90000113828	YES	G924	$ 627,573	$ -	$ 627,573	7/1/2012	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
80	INVP 3076-QAS Address Hygiene	Existing	90000109487	YES	GT53	$ 270,279	$ -	$ 270,279	7/1/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
81	INVP 1643C - NIMO EL TOU + Deposits	Existing	90000116900	YES	G924	$ 606,020	$ -	$ 606,020	7/20/2012	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
82	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106246	YES	G209	$ 6,005,256	$ -	$ 6,005,256	8/1/2012	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
83	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106247	YES	G295	$ 579,164	$ -	$ 579,164	8/1/2012	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
84	Global Web Implementation	Existing	90000095326	YES	GT53	$ 4,281,380	$ -	$ 4,281,380	8/31/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
85	INVP 3307 iFactor Storm Center Host	Existing	90000119141	YES	GT53	$ 668,684	$ -	$ 668,684	10/27/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
87	USFP - Business Engagement-DD	Existing	90000104655	YES	GT53	$ 2,195,181	$ -	$ 2,195,181	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
88	USFP - Tech Delivery-DD	Existing	90000104651	YES	GT53	$ 1,708,792	$ -	$ 1,708,792	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
89	PROCESS & DATA - DESIGN CAPEX	Existing	90000097844	YES	GT53	$ 271,405	$ -	$ 271,405	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
90	S\CHAIN STREAM - DESIGN CAPEX	Existing	90000097846	YES	GT53	$ 1,038,127	$ -	$ 1,038,127	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
91	USFP - PMO-DD	Existing	90000104645	YES	GT53	$ 4,761,712	$ -	$ 4,761,712	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
92	USFP - Build & Unit Test-DD	Existing	90000104647	YES	GT53	$ 2,783,413	$ -	$ 2,783,413	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
93	USFP - Business Readiness-DD	Existing	90000104654	YES	GT53	$ 2,545,646	$ -	$ 2,545,646	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
94	BUSINESS CHANGE & COMM-DESIGN CAPEX	Existing	90000097843	YES	GT53	$ -	$ -	$ -	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
95	USFP - Process & Design-DD	Existing	90000104646	YES	GT53	$ 17,463,817	$ -	$ 17,463,817	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
96	USFP-Tech Delivery - R1	Existing	90000107545	YES	GT53	$ 4,595,067	$ -	$ 4,595,067	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
97	USFP-Business Engagement -R1	Existing	90000107549	YES	GT53	$ 154,570	$ -	$ 154,570	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
98	US FOUNDATION PRGM ARCH/DECOM	Existing	90000121728	YES	GT53	$ 1,242,446	$ -	$ 1,242,446	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
99	USFP-Hardware & Software-R1	Existing	90000107551	YES	GT53	$ 23,426,143	$ -	$ 23,426,143	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
100	USFP - Business Engagement-DD	Existing	90000104655	YES	GT53	$ -	$ -	$ -	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
101	US Pre-BLUEPRINT STRATEGY PLAN	Existing	90000094157	YES	GT53	$ 6,530,003	$ -	$ 6,530,003	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
102	USFP - Testing-DD	Existing	90000104648	YES	GT53	$ 209,496	$ -	$ 209,496	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
103	USFP Test HR	Existing	90000117366	YES	GT53	$ 9,899	$ -	$ 9,899	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
104	USFP Test Procure	Existing	90000117369	YES	GT53	$ 311,956	$ -	$ 311,956	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
105	USFP - Controls & Roles-DD	Existing	90000104652	YES	GT53	$ 2,694,151	$ -	$ 2,694,151	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
106	HR STREAM - DESIGN CAPEX	Existing	90000097841	YES	GT53	$ 826,202	$ -	$ 826,202	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
107	USFP Test Finance	Existing	90000117364	YES	GT53	$ 3,910,865	$ -	$ 3,910,865	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
108	PMO TEAM - DESIGN CAPEX	Existing	90000097837	YES	GT53	$ 5,995,338	$ -	$ 5,995,338	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
109	USFP - Cutover-DD	Existing	90000104653	YES	GT53	$ 118,108	$ -	$ 118,108	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
110	USFP-Business Readiness -R1	Existing	90000107548	YES	GT53	$ 2,020,438	$ -	$ 2,020,438	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
111	USFP Test SS	Existing	90000117367	YES	GT53	$ 46,113,703	$ -	$ 46,113,703	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
112	USFP Test Net Strat	Existing	90000117362	YES	GT53	$ 1,305,452	$ -	$ 1,305,452	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
113	USFP-Cutover -R1	Existing	90000107547	YES	GT53	$ 2,728,737	$ -	$ 2,728,737	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
114	USFP Test Ops	Existing	90000117358	YES	GT53	$ 4,359,638	$ -	$ 4,359,638	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
115	SOLUTION DEL - DESIGN CAPEX	Existing	90000097840	YES	GT53	$ 906,402	$ -	$ 906,402	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
116	PROCESS CONTROL - DESIGN CAPEX	Existing	90000097847	YES	GT53	$ 138,806	$ -	$ 138,806	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
117	USFP - Solution Architecture-DD	Existing	90000104656	YES	GT53	$ 2,908,470	$ -	$ 2,908,470	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
118	USFP-Process & Design -R1	Existing	90000107540	YES	GT53	$ 7,564,718	$ -	$ 7,564,718	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
119	USFP-PMO - R1	Existing	90000107539	YES	GT53	$ 13,294,040	$ -	$ 13,294,040	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -

120	USFP-Reporting & Info - R1	Existing	90000107544	YES	GT53	$ 6,197,728	$ -	$ 6,197,728	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
121	USFP - Reporting & Info-DD	Existing	90000104650	YES	GT53	$ 2,503,961	$ -	$ 2,503,961	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
122	SOLUTION ARCH - DESIGN CAPEX	Existing	90000097839	YES	GT53	$ 199,928	$ -	$ 199,928	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
123	DESIGN AUTH - DESIGN CAPEX	Existing	90000097842	YES	GT53	$ 318,531	$ -	$ 318,531	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
124	USFP-Data Strategy - R1	Existing	90000107543	YES	GT53	$ 7,738,324	$ -	$ 7,738,324	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
125	USFP-Controls & Roles -R1	Existing	90000107546	YES	GT53	$ 7,773,544	$ -	$ 7,773,544	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
126	USFP-Solution Architecture-R1	Existing	90000107550	YES	GT53	$ 2,536,861	$ -	$ 2,536,861	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
127	BUSINESS CHANGE & COMM-DESIGN CAPEX	Existing	90000097843	YES	GT53	$ 284,633	$ -	$ 284,633	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
128	USFP - Business Readiness-DD	Existing	90000104654	YES	GT53	$ -	$ -	$ -	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
129	FINANCE STREAM - DESIGN CAPEX	Existing	90000097838	YES	GT53	$ 1,441,354	$ -	$ 1,441,354	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
130	INFORMATION MGMT - DESIGN CAPEX	Existing	90000097845	YES	GT53	$ 346,941	$ -	$ 346,941	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
131	USFP - Data Strategy-DD	Existing	90000104649	YES	GT53	$ 2,531,924	$ -	$ 2,531,924	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
132	USFP - Hardware & Software-DD	Existing	90000104657	YES	GT53	$ 2,770,640	$ -	$ 2,770,640	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
133	USFP-Build & Unit Test -R1	Existing	90000107541	YES	GT53	$ 26,765,794	$ -	$ 26,765,794	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
134	USFP-Testing -R1	Existing	90000107542	YES	GT53	$ 61,366,885	$ -	$ 61,366,885	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
135	IN 2172-IDS Reporting & Analysis	Existing	90000106487	YES	G295	$ 710,520	$ -	$ 710,520	11/29/2012	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
137	INVP 2832 - ACIS Alliance Contracts	Existing	90000112827	YES	G187	$ 324,412	$ -	$ 324,412	12/12/2012	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
138	Inspect System Resources/Hard/Softw	Existing	90000104057	YES	G924	$ 26,246	$ -	$ 26,246	12/31/2012	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
141	Software-INVP 2960B CRM Salesforce SaaS	Existing	90000119937	YES	G903	$ 1,117,121	$ -	$ 1,117,121	3/31/2013	84	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
142	INVP 3232A - Tallyman & Paperless B	Existing	90000116954	YES	G924	$ 953,115	$ -	$ 953,115	4/1/2013	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
143	IN 3124B GLOBAL HR STRATEGY	Existing	90000119765	YES	GT53	$ 1,752,217	$ -	$ 1,752,217	4/4/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
144	INVP 2162 - PRIMAVERA EXPANSION	Existing	90000104720	YES	G187	$ 228,928	$ -	$ 228,928	5/20/2013	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
145	IN 2522 VTL REPLACEMENT US	Existing	90000104630	YES	HT71	$ 648,194	$ -	$ 648,194	5/20/2013	84	$0	$0	$0	16.51%	$ -	$ -	0.00%	$ -	$ -
146	INVP 2732 US Storage Switch Replace	Existing	90000104631	YES	GT53	$ 588,353	$ -	$ 588,353	5/22/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
147	INVP 3393 Ehancement of Reservior W	Existing	90000122634	YES	J936	$ 101,136	$ -	$ 101,136	5/30/2013	84	$0	$0	$0	17.30%	$ -	$ -	5.24%	$ -	$ -
148	INVP 2981 US Security Awareness	Existing	90000117533	YES	GT53	$ 250,393	$ -	$ 250,393	6/1/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
149	INVP 3310 US HR Applicant Track Sys	Existing	90000118115	YES	GT53	$ 326,615	$ -	$ 326,615	6/30/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
150	INVP 3294 - PowerPlant Leased Asset	Existing	90000117978	YES	GT53	$ 969,208	$ -	$ 969,208	9/30/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
151	INVP3374 SmallWorld GIS FY13 R 1-2	Existing	90000120127	YES	G295	$ 309,785	$ -	$ 309,785	11/25/2013	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
153	INVP3294B PowerPlan Phase 2	Existing	90000133798	YES	GT53	$ 244,374	$ -	$ 244,374	2/1/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
154	INVP 3600 - US Web Initiatives focusing on Content Management & eCommerce for Customer facing website	Existing	90000131946	YES	C903	$ 1,380,415	$ -	$ 1,380,415	2/25/2014	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
155	INVP 2577 GIS Consol Ph 2	Existing	90000108120	YES	G209	$ 2,882,206	$ -	$ 2,882,206	4/30/2014	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
156	INVP2997B EVM Phase 2	Existing	90000134297	YES	G187	$ 138,248	$ -	$ 138,248	6/1/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
157	INVP 2997 Earned Value Mgmt Rptg	Existing	90000120197	YES	G187	$ 603,575	$ -	$ 603,575	6/10/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
158	1642 - Radio Standardization Cons	Existing	90000099326	YES	GT53	$ 3,125,196	$ -	$ 3,125,196	6/30/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
159	INVP1485 Computapole Migration W7	Existing	90000134385	YES	G187	$ 874,103	$ -	$ 874,103	6/30/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
160	INVP 1549B Meter Reading System Con	Existing	90000120707	YES	G903	$ 1,174,502	$ -	$ 1,174,502	7/14/2014	84	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
161	USFP Release 3 - IT Delivery	Existing	90000142344	YES	GT53	$ 9,575,835	$ -	$ 9,575,835	7/31/2014	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
162	USFP R3 Payroll	Existing	90000142385	YES	GT53	$ 7,395,816	$ -	$ 7,395,816	7/31/2014	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
163	USFP R3 Supply Chain	Existing	90000142410	YES	GT53	$ 9,434,359	$ -	$ 9,434,359	7/31/2014	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
164	USFP R3 Finance	Existing	90000142411	YES	GT53	$ 8,782,504	$ -	$ 8,782,504	7/31/2014	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
165	INVP2940-GRC Enterprise Risk & Comp	Existing	90000109629	YES	GT53	$ 3,552,013	$ -	$ 3,552,013	8/31/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
166	INVP 3237 Street Light Outage Imp	Existing	90000120335	YES	G295	$ 324,546	$ -	$ 324,546	9/1/2014	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
167	INVP 2982b Identity & Access Mgt Pr	Existing	90000113826	YES	GT53	$ 3,576,972	$ -	$ 3,576,972	10/1/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
168	INVP 2983a CNI Network Security Pro	Existing	90000113827	YES	GT53	$ 115,489	$ -	$ 115,489	10/1/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
169	IN 1642--Radio Standardization Cons	Existing	90000099327	YES	GT53	$ 130,644	$ -	$ 130,644	10/2/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
172	INVP 0823 DATA LOSS PREVENTION	Existing	90000112636	YES	GT53	$ 782,169	$ -	$ 782,169	10/17/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
173	INVP 2951 - Legal Hold Automation	Existing	90000131880	YES	GT53	$ 647,273	$ -	$ 647,273	11/1/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
174	INVP 3378 Rubber Goods Testing	Existing	90000137871	YES	G187	$ 396,375	$ -	$ 396,375	12/1/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
175	INVP3615 Success Enterprise Reporti	Existing	90000134377	YES	G187	$ 623,254	$ -	$ 623,254	12/1/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
176	INVP2892B Security Access Panels NERC CIP Compliance	Existing	90000142290	YES	G432	$ 686,428	$ -	$ 686,428	12/31/2014	84	$0	$0	$0	0.00%	$ -	$ -	36.52%	$ -	$ -
177	INVP2960C GridForce SaaS Phase 2	Existing	90000144051	YES	G209	$ 3,254,217	$ -	$ 3,254,217	1/1/2015	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
178	INVP 2970 Security Info & Event Mgm	Existing	90000133045	YES	GT53	$ 1,752,601	$ -	$ 1,752,601	3/24/2015	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
179	INVP 3629 Cascade System for Gas	Existing	90000134426	YES	G209	$ 2,353,207	$ -	$ 2,353,207	3/31/2015	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
181	INVP3375B- Challenge the Limits XML	Existing	90000140573	YES	G924	$ 616,276	$ -	$ 616,276	10/1/2015	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
182	INVP3375D- Challenge the Limits Letters	Existing	90000140579	YES	G113	$ 409,859	$ -	$ 409,859	10/1/2015	84	$0	$0	$0	79.67%	$ -	$ -	0.00%	$ -	$ -
184	INVP3839 NY Retail Access Mandate	Existing	90000141799	YES	G170	$ 2,330,372	$ -	$ 2,330,372	11/2/2015	84	$0	$0	$0	41.96%	$ -	$ -	0.00%	$ -	$ -
185	EHR1 - IT Delivery	Existing	90000148061	YES	GT53	$ 2,568,884	$ -	$ 2,568,884	11/15/2015	120	$149,852	$0	$74,926	20.28%	$ 948	$ 30,390	6.06%	$ 283	$ 9,081
186	EHR1 - Payroll	Existing	90000148062	YES	GT53	$ 6,240,543	$ -	$ 6,240,543	11/15/2015	120	$364,032	$0	$182,016	20.28%	$ 2,302	$ 73,826	6.06%	$ 688	$ 22,060
187	EHR1 - Supply Chain	Existing	90000148059	YES	GT53	$ 18,657,154	$ -	$ 18,657,154	11/15/2015	120	$1,088,334	$0	$544,167	20.28%	$ 6,882	$ 220,714	6.06%	$ 2,057	$ 65,953
188	EHR1 - PMO	Existing	90000148055	YES	GT53	$ 8,346,172	$ -	$ 8,346,172	11/15/2015	120	$486,860	$0	$243,430	20.28%	$ 3,079	$ 98,735	6.06%	$ 920	$ 29,504
189	EHR1 - BPS	Existing	90000148063	YES	GT53	$ 14,956,768	$ -	$ 14,956,768	11/15/2015	120	$872,478	$0	$436,239	20.28%	$ 5,517	$ 176,939	6.06%	$ 1,649	$ 52,872
190	EHR1 - Finance	Existing	90000148060	YES	GT53	$ 10,024,521	$ -	$ 10,024,521	11/15/2015	120	$584,764	$0	$292,382	20.28%	$ 3,698	$ 118,590	6.06%	$ 1,105	$ 35,437
192	INVP2495H US CNI Frame Relay Replac	Existing	90000134425	YES	G209	$ 6,536,308	$ -	$ 6,536,308	11/30/2015	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
193	DMS/OMS Replacement	Existing	90000098917	YES	G295	$ 65,661,363	$ -	$ 65,661,363	12/4/2015	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
194	INVP 4102 - Capture Fusion Data	Existing	90000162166	YES	G207	$ 303,525	$ -	$ 303,525	12/31/2015	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
195	INVP3492 CI Services Foundation	Existing	90000134389	YES	GT53	$ 2,541,832	$ -	$ 2,541,832	1/1/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
197	INVP3600B US Web Initiatives 2	Existing	90000142197	YES	G903	$ 4,153,761	$ -	$ 4,153,761	2/22/2016	84	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
198	INVP3853 NMPC C-Cure Conv to AMAG	Existing	90000145855	YES	G113	$ 822,678	$ -	$ 822,678	2/28/2016	84	$0	$0	$0	79.67%	$ -	$ -	0.00%	$ -	$ -
199	INVP4024 Soft Off Program	Existing	90000156429	YES	G207	$ 1,285,464	$ -	$ 1,285,464	3/25/2016	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
200	INVP 4244 - US Control EBB Gas	Existing	90000171826	YES	C209	$ 617,691	$ -	$ 617,691	4/1/2016	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
201	INVP 3883 Mobile Device for PTO, Me	Existing	90000153451	YES	G903	$ 1,743,812	$ -	$ 1,743,812	4/12/2016	84	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
202	Finance Remediation FY16 Capital	Existing	90000172054	YES	GT53	$ 1,858,401	$ -	$ 1,858,401	4/30/2016	120	$201,327	$15,487	$108,407	20.28%	$ 1,371	$ 37,688	6.06%	$ 410	$ 11,262
203	INVP 4323 - Mainframe Upgrade	Existing	90000171825	YES	GT53	$ 2,495,408	$ -	$ 2,495,408	5/22/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
204	INVP 3914 - Bill Print Facility	Existing	90000171355	YES	C903	$ 317,738	$ -	$ 317,738	5/27/2016	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
205	INVP 4266 - End User Device Refresh	Existing	90000170292	YES	GT53	$ 258,101	$ -	$ 258,101	5/31/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
206	INVP 3538 - VSTIG Bandwidth Increas	Existing	90000158866	YES	GT53	$ 1,740,521	$ -	$ 1,740,521	7/23/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
207	INVP 4172 - Cross Company Customer	Existing	90000164925	YES	C903	$ 13,893,770	$ -	$ 13,893,770	9/9/2016	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
208	INVP 3896 SMI Conversion Mobilizati	Existing	90000153520	YES	GT53	$ 3,220,133	$ -	$ 3,220,133	9/22/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
210	INVP 1172 - AMAG Upgrades	Existing	90000112731	YES	GT53	$ 6,136,633	$ -	$ 6,136,633	11/18/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
211	INVP 3614E3 SIEM 2	Existing	90000141754	YES	GT53	$ 2,008,956	$ -	$ 2,008,956	11/30/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
212	INVP 3614C1 - US End User Initiated	Existing	90000170691	YES	GT53	$ 257,097	$ -	$ 257,097	11/30/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
213	INVP 4219 PowerPlan Upgrade	Existing	90000176040	YES	GT53	$ 2,120,542	$ -	$ 2,120,542	12/1/2016	120	$353,424	$141,369	$247,397	20.28%	$ 3,129	$ 43,005	6.06%	$ 935	$ 12,850
214	INVP 4218 Blanket Work Order	Existing	90000178859	YES	GT53	$ 3,889,611	$ -	$ 3,889,611	12/9/2016	120	$648,269	$259,307	$453,788	20.28%	$ 5,739	$ 78,881	6.06%	$ 1,715	$ 23,571
215	INVP 4223 - US SAP Annual Business Objects Environment (BOE) Update	Existing	90000176041	YES	GT53	$ 970,394	$ -	$ 970,394	12/9/2016	120	$161,732	$64,693	$113,213	20.28%	$ 1,432	$ 19,680	6.06%	$ 428	$ 5,881
216	INVP 3922 Access Violation Mgmt	Existing	90000176039	YES	GT53	$ 3,349,643	$ -	$ 3,349,643	12/9/2016	120	$558,274	$223,310	$390,792	20.28%	$ 4,942	$ 67,931	6.06%	$ 1,477	$ 20,299
217	INVP 4225 - Ancillary SAP Apps	Existing	90000176046	YES	GT53	$ 1,250,604	$ -	$ 1,250,604	12/9/2016	120	$208,434	$83,374	$145,904	20.28%	$ 1,845	$ 25,362	6.06%	$ 551	$ 7,579
218	INVP 4224 - HANA	Existing	90000176043	YES	GT53	$ 1,112,922	$ -	$ 1,112,922	12/9/2016	120	$185,487	$74,195	$129,841	20.28%	$ 1,642	$ 22,570	6.06%	$ 491	$ 6,744
219	INVP 3915 - Annual HR & Payroll SP	Existing	90000178452	YES	GT53	$ 1,099,202	$ -	$ 1,099,202	12/9/2016	120	$183,200	$73,280	$128,240	20.28%	$ 1,622	$ 22,292	6.06%	$ 485	$ 6,661
220	INVP3614A2 IAM Ph3 Web Admin	Existing	90000141742	YES	GT53	$ 1,645,021	$ -	$ 1,645,021	12/16/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
221	INVP 3882 - NYS Pipeline Safety CMS	Existing	90000161831	YES	G207	$ 1,668,447	$ -	$ 1,668,447	12/16/2016	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
222	INVP3614A1 IAM Ph2:Identity Adminis	Existing	90000141707	YES	GT53	$ 2,736,284	$ -	$ 2,736,284	12/19/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
223	INVP 4373 - Contingent Labor Admin	Existing	90000180521	YES	GT53	$ 259,667	$ -	$ 259,667	2/20/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
224	INVP 4045 Double Pole Mgmt DB	Existing	90000176583	YES	G295	$ 432,455	$ -	$ 432,455	3/4/2017	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
226	INVP 4673 - PI Enter Deployment	Existing	90000182192	YES	G915	$ 8,668,846	$ -	$ 8,668,846	3/29/2017	84	$0	$0	$0	21.94%	$ -	$ -	6.41%	$ -	$ -
228	INVP 4649 - HANA Licenses	Existing	90000182191	YES	GT53	$ 3,826,068	$ -	$ 3,826,068	3/31/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
229	INVP 4729 - Acq Rem Sen NY Data	Existing	90000183137	YES	G113	$ 7,945,120	$ -	$ 7,945,120	3/31/2017	84	$0	$0	$0	79.67%	$ -	$ -	0.00%	$ -	$ -
230	INVP 4642 Microsoft ELA renewal	Existing	90000183143	YES	GT53	$ 3,207,476	$ -	$ 3,207,476	3/31/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
232	INVP 4214 FERC Wholesale Customer System Replacement	Existing	90000182645	YES	T442	$ 262,622	$ -	$ 262,622	4/12/2017	84	$0	$0	$0	0.00%	$ -	$ -	45.50%	$ -	$ -
233	CIP v5 High/Med NE Software	Existing	90000162803	YES	GT53	$ 1,870,617	$ -	$ 1,870,617	4/30/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
234	INVP 4170 - Time Entry and Approval Improvements	Existing	90000181659	YES	GT53	$ 2,740,142	$ -	$ 2,740,142	4/30/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
235	INVP 4411A - Distributed Generation	Existing	90000179919	YES	C902	$ 2,217,136	$ -	$ 2,217,136	5/15/2017	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
237	INVP 4420 CNI FocalPoint Upgrade	Existing	90000180815	YES	G295	$ 705,521	$ -	$ 705,521	5/23/2017	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
239	S005242 M112 Systemic Improvement	Existing	90000156074	YES	GT53	$ 9,485,306	$ -	$ 9,485,306	7/10/2017	120	$2,134,194	$1,185,663	$1,659,929	20.28%	$ 20,994	$ 192,362	6.06%	$ 6,273	$ 57,481
240	INVP 4392 - US PPM Improv.	Existing	90000183489	YES	GT53	$ 266,173	$ -	$ 266,173	8/4/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -

241	INVP 4397 - Ariba TLS and CI Upg	Existing	90000179463	YES	GT53	$ 1,727,180	$ -	$ 1,727,180	9/11/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
242	INVP 4632 - US Vid Con Room RW	Existing	90000182162	YES	GT53	$ 1,856,973	$ -	$ 1,856,973	9/12/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
243	INVP 4683 RSA Token	Existing	90000182175	YES	GT53	$ 536,718	$ -	$ 536,718	9/12/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
244	INVP 3839A - NY Retail Access Ph2	Existing	90000170773	YES	C170	$ 4,830,132	$ -	$ 4,830,132	10/20/2017	84	$0	$0	$0	39.84%	$ -	$ -	0.00%	$ -	$ -
245	INVP 4577 - Call Manager Upgrade	Existing	90000182166	YES	GT53	$ 375,605	$ -	$ 375,605	10/27/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
246	INVP 4757 - Cloud Enhancements	Existing	90000188531	YES	GT53	$ 263,501	$ -	$ 263,501	10/31/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
247	INVP 3430 - US Enterprise Mobility	Existing	90000181476	YES	GT53	$ 1,017,559	$ -	$ 1,017,559	11/3/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
248	INVP 4217 - BPC HANA	Existing	90000186317	YES	GT53	$ 2,589,265	$ -	$ 2,589,265	11/13/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
249	INVP 4222 - GRC Upgrade	Existing	90000186318	YES	GT53	$ 2,464,347	$ -	$ 2,464,347	11/20/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
250	INVP 4400 - Ann HR & Payr Upgrd	Existing	90000182311	YES	GT53	$ 1,243,084	$ -	$ 1,243,084	12/11/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
251	INVP 4688 - Legacy DMZ Firewalls	Existing	90000182173	YES	GT53	$ 558,001	$ -	$ 558,001	12/16/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
252	INVP 4449 - EPA Port Mgr Integr	Existing	90000185433	YES	C903	$ 495,169	$ -	$ 495,169	12/29/2017	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
253	INVP 4529 - Serv Now Deply rel 2	Existing	90000189992	YES	GT53	$ 2,086,939	$ -	$ 2,086,939	12/31/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
254	INVP 4972 - Complex Cap Del Ph 1	Existing	90000189378	YES	G911	$ 453,469	$ -	$ 453,469	1/8/2018	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
255	INVP 4674 - Log Logic	Existing	90000182182	YES	GT53	$ 361,190	$ -	$ 361,190	1/10/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
256	INVP 4383 - NY Community Choice	Existing	90000181728	YES	C436	$ 751,696	$ -	$ 751,696	1/19/2018	84	$0	$0	$0	25.63%	$ -	$ -	0.00%	$ -	$ -
257	INVP 4377A Melville Data Centre	Existing	90000190321	YES	GT53	$ 858,609	$ -	$ 858,609	1/31/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
258	INVP 3718 - New Medical System	Existing	90000185436	YES	G916	$ 379,378	$ -	$ 379,378	2/8/2018	84	$0	$0	$0	21.01%	$ -	$ -	6.17%	$ -	$ -
259	INVP 4124 - Auto Remote Net Meter	Existing	90000181796	YES	G181	$ 1,368,153	$ -	$ 1,368,153	2/23/2018	84	$0	$0	$0	76.46%	$ -	$ -	23.54%	$ -	$ -
260	INVP 4124 - Auto Remote Net Meter	Existing	90000167406	YES	C902	$ 2,015,289	$ -	$ 2,015,289	2/23/2018	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
261	INVP 4464 - Data Visualization	Existing	90000181341	YES	GT53	$ 8,182,819	$ -	$ 8,182,819	3/16/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
262	INVP 3901 - Virtual Desktop Offshr	Existing	90000191659	YES	GT53	$ 253,047	$ -	$ 253,047	3/20/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
263	INVP 4891 - Customer Data Viz Exp	Existing	90000191234	YES	C903	$ 700,389	$ -	$ 700,389	3/30/2018	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
264	INVP 5167 - Cust Data Viz Dist Exp	Existing	90000191236	YES	G187	$ 374,837	$ -	$ 374,837	3/30/2018	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
265	INVP 4473 US Ctrl Electric Rms	Existing	90000201195	YES	G181	$ 919,954	$ -	$ 919,954	3/30/2018	84	$0	$0	$0	76.46%	$ -	$ -	23.54%	$ -	$ -
266	INVP 3644 Internet Explorer Upgrade	Existing	90000150981	YES	GT53	$ 250,447	$ -	$ 250,447	3/31/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
267	INVP 4779 - Time Entry Appr Enab	Existing	90000188608	YES	GT53	$ 4,181,291	$ -	$ 4,181,291	4/23/2018	84	$49,777	$0	$24,889	20.28%	$ 315	$ 10,095	6.06%	$ 94	$ 3,017
269	INVP 3614D1 Ent Network Security	Existing	90000141765	YES	GT53	$ 10,767,752	$ -	$ 10,767,752	5/1/2018	84	$128,188	$0	$64,094	20.28%	$ 811	$ 25,996	6.06%	$ 242	$ 7,768
270	INVP 4584 - Elec Demand Resp Int	Existing	90000191661	YES	G295	$ 291,310	$ -	$ 291,310	5/1/2018	84	$3,468	$0	$1,734	52.84%	$ 57	$ 1,832	0.00%	$ -	$ -
273	INVP 3486 - IEE Consolidation Ph1	Existing	90000181573	YES	G187	$ 1,675,058	$ -	$ 1,675,058	5/4/2018	84	$19,941	$0	$9,971	39.58%	$ 246	$ 7,893	12.73%	$ 79	$ 2,539
274	INVP 4480 - Gas Sys SOP Upgde	Existing	90000189704	YES	G209	$ 256,611	$ -	$ 256,611	5/27/2018	84	$6,110	$0	$3,055	0.00%	$ -	$ -	0.00%	$ -	$ -
276	INVP 4448 Low Income Order NIMO	Existing	90000179970	YES	C195	$ 3,563,941	$ -	$ 3,563,941	6/22/2018	84	$127,284	$0	$63,642	57.30%	$ 2,274	$ 72,934	0.00%	$ -	$ -
277	INVP 4975USE - IAM Unified Pltfrm	Existing	90000191451	YES	GT53	$ 706,875	$ -	$ 706,875	7/11/2018	84	$25,246	$0	$12,623	20.28%	$ 160	$ 5,120	6.06%	$ 48	$ 1,530
278	INVP 4606 - Data Visualization Exp	Existing	90000188602	YES	GT53	$ 3,170,221	$ -	$ 3,170,221	7/12/2018	84	$113,222	$0	$56,611	20.28%	$ 716	$ 22,961	6.06%	$ 214	$ 6,861
279	INVP 4395 - US Mobile Device Refresh FY18	Existing	90000184599	YES	G903	$ (4,539)	$ -	$ (4,539)	7/19/2018	84	$0	$486	$243	24.70%	$ 47	$ (1,241)	0.00%	$ -	$ -
280	INVP 4395 - US Mobile Device Refresh FY18	Existing	90000184599	YES	G903	$ (2,050)	$ -	$ (2,050)	7/19/2018	84	$0	$220	$110	24.70%	$ 21	$ (561)	0.00%	$ -	$ -
281	INVP 5023 - DG IOAP Phase 2 A&B	Existing	90000190718	YES	G181	$ (184)	$ -	$ (184)	7/25/2018	84	$0	$18	$9	76.46%	$ 6	$ (154)	23.54%	$ 2	$ (48)
282	INVP 5159 - NMPC Rate Case	Existing	90000190738	YES	G114	$ 303,780	$ -	$ 303,780	7/27/2018	84	$14,466	$0	$7,233	64.59%	$ 291	$ 9,343	19.57%	$ 88	$ 2,831
283	INVP 4975USD - Website Security Protection	Existing	90000191902	YES	GT53	$ 236,822	$ -	$ 236,822	8/30/2018	84	$14,097	$0	$7,048	20.28%	$ 89	$ 2,859	6.06%	$ 27	$ 854
284	INVP 4478 - Mobile Material Assistant Upgrade (MMA)	Existing	90000190259	YES	GT53	$ 302,192	$ -	$ 302,192	8/31/2018	84	$17,988	$0	$8,994	20.28%	$ 114	$ 3,648	6.06%	$ 34	$ 1,090
285	INVP 4188 - Aging System Stabilization/Upgrades	Existing	90000176078	YES	G911	$ 1,631,899	$ -	$ 1,631,899	9/8/2018	84	$97,137	$0	$48,568	21.98%	$ 666	$ 21,351	6.42%	$ 194	$ 6,236
286	INVP 4687 - Network Tx-NB/MTC	Existing	90000182169	YES	GT53	$ 286,977	$ -	$ 286,977	9/18/2018	84	$17,082	$0	$8,541	20.28%	$ 108	$ 3,464	6.06%	$ 32	$ 1,035
287	INVP 4941 - Process Auto Implementation	Existing	90000192151	YES	GT53	$ 1,061,574	$ -	$ 1,061,574	9/25/2018	84	$75,827	$0	$37,913	20.28%	$ 480	$ 15,378	6.06%	$ 143	$ 4,595
288	INVP 5132 - Add Effective Date to CSS (NACHA)	Existing	90000191697	YES	C434	$ 266,535	$ -	$ 266,535	9/28/2018	84	$19,038	$0	$9,519	32.79%	$ 195	$ 6,243	0.00%	$ -	$ -
289	INVP 4750B - CXT-My Account Service and Billing Functions F&A	Existing	90000189747	YES	C903	$ 489,978	$ -	$ 489,978	10/12/2018	84	$34,998	$0	$17,499	25.58%	$ 279	$ 8,953	0.00%	$ -	$ -
290	INVP 3986 - Cascade Electric Application Upgrade	Existing	90000189707	YES	GT53	$ 468,706	$ -	$ 468,706	11/5/2018	84	$39,059	$0	$19,529	20.28%	$ 247	$ 7,921	6.06%	$ 74	$ 2,367
291	INVP 3982 - dobleARMS	Existing	90000190734	YES	G901	$ 335,261	$ -	$ 335,261	11/14/2018	84	$27,938	$0	$13,969	0.00%	$ -	$ -	55.23%	$ 481	$ 15,430
292	INVP 4771A - Contract Management Solution for CCDI	Existing	90000190936	YES	G911	$ 6,248,724	$ -	$ 6,248,724	11/30/2018	84	$595,117	$0	$297,558	21.98%	$ 4,079	$ 130,807	6.42%	$ 1,191	$ 38,206
293	INVP 4965 - Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) - FY19	Existing	90000196923	YES	GT53	$ 1,092,462	$ -	$ 1,092,462	12/10/2018	84	$104,044	$0	$52,022	20.28%	$ 658	$ 21,100	6.06%	$ 197	$ 6,305
294	INVP 4706 - Apps Interface Remediation	Existing	90000192752	YES	GT53	$ 767,618	$ -	$ 767,618	12/11/2018	84	$73,106	$0	$36,553	20.28%	$ 462	$ 14,826	6.06%	$ 138	$ 4,430
295	INVP 5214US - IAM - Privileged Access Management (PAM) - Phase 1 - US	Existing	90000191709	YES	GT53	$ 784,152	$ -	$ 784,152	12/12/2018	84	$74,681	$0	$37,341	20.28%	$ 472	$ 15,145	6.06%	$ 141	$ 4,526
298	EV Software EBU	Existing	90000219064	YES	C902	$ 316,922	$ -	$ 316,922	1/1/2019	84	$33,956	$0	$16,978	54.55%	$ 578	$ 18,523	0.00%	$ -	$ -
299	INVP 4768 - Data Visualization Evolution	Existing	90000195204	YES	GT53	$ 2,360,108	$ -	$ 2,360,108	1/25/2019	84	$280,965	$0	$140,483	20.28%	$ 1,777	$ 56,980	6.06%	$ 531	$ 17,026
301	INVP 4411C - New Electric Connections	Existing	90000189730	YES	C902	$ 1,469,343	$ -	$ 1,469,343	1/28/2019	84	$174,922	$0	$87,461	54.55%	$ 2,975	$ 95,420	0.00%	$ -	$ -
302	INVP 5582 Data Visualization & Licenses	Existing	90000201086	YES	GT53	$ 318,484	$ -	$ 318,484	1/31/2019	84	$37,915	$0	$18,957	20.28%	$ 240	$ 7,689	6.06%	$ 72	$ 2,298
303	INVP 4468 - Gas Capacity Request Database	Existing	90000190837	YES	C209	$ 1,444,317	$ -	$ 1,444,317	2/12/2019	84	$171,943	$0	$85,971	0.00%	$ -	$ -	0.00%	$ -	$ -
305	INVP 4714- Enterprise Mobility Management Services- Phase 2	Existing	90000188992	YES	GT53	$ 1,403,600	$ -	$ 1,403,600	2/28/2019	84	$183,805	$0	$91,902	20.28%	$ 1,162	$ 37,276	6.06%	$ 347	$ 11,139
306	INVP 4975USA - US Perimeter Enhancements	Existing	90000194041	YES	GT53	$ 289,620	$ -	$ 289,620	2/28/2019	84	$37,926	$0	$18,963	20.28%	$ 240	$ 7,691	6.06%	$ 72	$ 2,298
307	INVP 3683USA - US End Point Security	Existing	90000192499	YES	GT53	$ 1,755,857	$ -	$ 1,755,857	2/28/2019	84	$229,934	$0	$114,967	20.28%	$ 1,454	$ 46,631	6.06%	$ 434	$ 13,934
309	INVP3737 US CNI GMS SCADA Upgrade & Consolidation	Existing	90000150067	YES	C209	$ 16,211,894	$ -	$ 16,211,894	3/21/2019	84	$2,315,985	$0	$1,157,992	0.00%	$ -	$ -	0.00%	$ -	$ -
310	INVP 4461- Unix 51 Migration	Existing	90000182375	YES	GT53	$ 1,481,023	$ -	$ 1,481,023	3/22/2019	84	$211,575	$0	$105,787	20.28%	$ 1,338	$ 42,907	6.06%	$ 400	$ 12,821
312	INVP 4975USG - Gateway Upgrades	Existing	90000192076	YES	GT53	$ 495,719	$ -	$ 495,719	3/31/2019	84	$70,817	$0	$35,408	20.28%	$ 448	$ 14,362	6.06%	$ 134	$ 4,292
313	INVP 5175- NY Gas Service Line Inspection	Existing	90000196106	YES	G207	$ 951,856	$ -	$ 951,856	4/8/2019	84	$135,979	$0	$67,990	0.00%	$ -	$ -	0.00%	$ -	$ -
314	INVP 5314- NetMod NSSR SVC E-Bond	Existing	90000197673	YES	GT53	$ 306,872	$ -	$ 306,872	4/26/2019	84	$47,492	$3,653	$25,573	20.28%	$ 323	$ 8,891	6.06%	$ 97	$ 2,657
315	INVP 4377B - Melville Data Centre Clearance (Migration and Decommision)	Existing	90000192368	YES	GT53	$ 261,390	$ -	$ 261,390	5/1/2019	84	$40,453	$3,112	$21,783	20.28%	$ 275	$ 7,573	6.06%	$ 82	$ 2,263
316	INVP 5313 - NetMod Z-Scaler Cloud Security	Existing	90000197670	YES	GT53	$ 408,522	$ -	$ 408,522	5/4/2019	84	$63,224	$4,863	$34,044	20.28%	$ 431	$ 11,835	6.06%	$ 129	$ 3,537
317	INVP 4975USB - CNI Intrusion Detection System (IDS) refresh Phase1	Existing	90000194370	YES	GT53	$ 569,072	$ -	$ 569,072	5/30/2019	84	$94,845	$13,549	$54,197	20.28%	$ 685	$ 16,487	6.06%	$ 205	$ 4,927
318	INVP 5099 - EPA Portfolio Manager Integration Phase 2	Existing	90000197721	YES	C903	$ 453,226	$ -	$ 453,226	6/14/2019	84	$75,538	$10,791	$43,164	25.58%	$ 689	$ 16,562	0.00%	$ -	$ -
319	INVP 4750D- CXT-My Account MVP Project	Existing	90000196057	YES	C903	$ 7,028,000	$ -	$ 7,028,000	6/30/2019	84	$1,255,000	$251,000	$753,000	25.58%	$ 12,012	$ 256,823	0.00%	$ -	$ -
320	INVP - 4750G - CXT MyAccount - Two Way Outage SMS Communications	Existing	90000198517	YES	C902	$ 741,017	$ -	$ 741,017	7/11/2019	84	$132,324	$26,465	$79,395	54.55%	$ 2,701	$ 57,746	0.00%	$ -	$ -
321	INVP 3683USP - IAM Role Based Access Control	Existing	90000198266	YES	GT53	$ 527,392	$ -	$ 527,392	7/11/2019	84	$94,177	$18,835	$56,506	20.28%	$ 715	$ 15,279	6.06%	$ 214	$ 4,566
322	NVP 3932 - Customer Contact Center Technology Upgrade Implement Solution- Agent & Interactions	Existing	90000179806	YES	C903	$ 18,736,250	$ -	$ 18,736,250	7/17/2019	84	$3,345,759	$669,152	$2,007,455	25.58%	$ 32,024	$ 684,676	0.00%	$ -	$ -
323	INVP 3683USAQ - Cloud Access Security Broker (CASB) Phase 2	Existing	90000198267	YES	GT53	$ 987,453	$ -	$ 987,453	7/31/2019	84	$188,086	$47,022	$117,554	20.28%	$ 1,487	$ 28,608	6.06%	$ 444	$ 8,549
324	INVP 4408- Document Management System Replacement-Delivery	Existing	90000181343	YES	G913	$ 9,676,378	$ -	$ 9,676,378	8/2/2019	84	$1,843,120	$460,780	$1,151,950	21.09%	$ 15,151	$ 291,535	6.21%	$ 4,461	$ 85,843
325	INVP 4761 - US Foundation Hosting Renewal	Existing	90000188990	YES	GT53	$ 10,359,674	$ -	$ 10,359,674	8/11/2019	84	$1,973,271	$493,318	$1,233,295	20.28%	$ 15,598	$ 300,135	6.06%	$ 4,661	$ 89,685
326	INVP 5226 - AVLS Old 3G Modem Rep	Existing	90000195818	YES	G434	$ 2,677,932	$ -	$ 2,677,932	8/31/2019	84	$541,962	$159,401	$350,682	31.39%	$ 6,865	$ 120,086	0.00%	$ -	$ -
327	INVP 4727 - Virtual Desktop - DaaS	Existing	90000187983	YES	GT53	$ 611,500	$ -	$ 611,500	9/1/2019	84	$123,756	$36,399	$80,077	20.28%	$ 1,013	$ 17,716	6.06%	$ 303	$ 5,294
329	INVP 4975USF - Internal Public Key Infrastructure (PKI)	Existing	90000194044	YES	GT53	$ 3,128,984	$ -	$ 3,128,984	9/30/2019	84	$670,497	$223,499	$446,998	20.28%	$ 5,653	$ 90,651	6.06%	$ 1,689	$ 27,088
330	INVP 5367 Enable Dominion Pipeline Confirmations	Existing	90000205961	YES	GT53	$ 2,778	$ -	$ 2,778	10/16/2019	84	$595	$198	$397	20.28%	$ 5	$ 80	6.06%	$ 1	$ 24
331	INVP 4811-Supervisor Enablement iPads Roll-out	Existing	90000193942	YES	G911	$ 1,122,161	$ -	$ 1,122,161	10/21/2019	84	$253,822	$93,513	$173,668	21.98%	$ 2,381	$ 35,236	6.42%	$ 695	$ 10,292
332	INVP 5310 - NetMod Governance	Existing	90000197675	YES	GT53	$ 756,379	$ -	$ 756,379	10/28/2019	84	$171,086	$63,032	$117,059	20.28%	$ 1,480	$ 21,913	6.06%	$ 442	$ 6,548
333	INVP 4821 - NY Tax Remittance and Reporting Corrections	Existing	90000194681	YES	C195	$ 1,310,105	$ -	$ 1,310,105	10/28/2019	84	$296,333	$109,175	$202,754	57.30%	$ 7,245	$ 107,241	0.00%	$ -	$ -
334	INVP 5312 - NetMod Ethernet SD WAN	Existing	90000197668	YES	GT53	$ 1,274,893	$ -	$ 1,274,893	10/30/2019	84	$288,369	$106,241	$197,305	20.28%	$ 2,495	$ 36,935	6.06%	$ 746	$ 11,037
337	INVP 5037 - DG IOAP Phase 2 Screens C-F and CYME Server	Existing	90000196803	YES	C902	$ 350,583	$ -	$ 350,583	11/18/2019	84	$79,298	$33,389	$56,344	54.55%	$ 1,917	$ 25,044	0.00%	$ -	$ -
338	INVP 5037 DG IOAP Phase 2 Screens C-F and CYME Server	Existing	90000199744	YES	5210E	$ 1,421,777	$ -	$ 1,421,777	11/18/2019	84	$321,592	$135,407	$228,500	100.00%	$ 14,250	$ 186,185	0.00%	$ -	$ -
339	INVP 5260 - Rubber Goods Testing/Tracking System Replacement	Existing	90000199510	YES	T904	$ 407,302	$ -	$ 407,302	11/18/2019	84	$92,128	$38,791	$65,459	38.51%	$ 1,572	$ 20,540	11.67%	$ 476	$ 6,224
340	INVP 4563 - US SAP: FERC on HANA Upgrade	Existing	90000195829	YES	GT53	$ 5,488,388	$ -	$ 5,488,388	11/18/2019	84	$1,241,421	$522,704	$882,062	20.28%	$ 11,156	$ 145,756	6.06%	$ 3,334	$ 43,554
341	INVP 5712 Data Scrub Application	Existing	90000205638	YES	GT53	$ 710,070	$ -	$ 710,070	11/22/2019	84	$169,064	$67,626	$118,345	20.28%	$ 1,497	$ 20,572	6.06%	$ 447	$ 6,147
342	INVP 5702 USB Malware defense - Gateway Enhancements	Existing	90000204133	YES	GT53	$ 497,709	$ -	$ 497,709	11/30/2019	84	$118,502	$47,401	$82,952	20.28%	$ 1,049	$ 14,419	6.06%	$ 313	$ 4,309
343	INVP 5379 Annual HR Service Pack Upgrade FY20	Existing	90000204471	YES	GT53	$ 1,046,980	$ -	$ 1,046,980	12/9/2019	84	$249,281	$99,712	$174,497	20.28%	$ 2,207	$ 30,333	6.06%	$ 659	$ 9,064
344	INVP 4398 - Storms/IScheduler Upgrade	Existing	90000179024	YES	G924	$ 14,016,806	$ -	$ 14,016,806	12/9/2019	84	$3,337,335	$1,334,934	$2,336,134	36.06%	$ 52,536	$ 722,066	11.46%	$ 16,696	$ 229,475
345	INVP 5178 - Nantucket Sub IS Networ(Partial R-D)	Existing	90000195888	YES	GT53	$ 417,722	$ -	$ 417,722	12/12/2019	84	$99,458	$39,783	$69,620	20.28%	$ 881	$ 12,102	6.06%	$ 263	$ 3,616
346	INVP 5360 - Lease Accounting Updates and Contract Management	Existing	90000200637	YES	GT53	$ 8,674,236	$ -	$ 8,674,236	12/13/2019	84	$2,065,294	$826,118	$1,445,706	20.28%	$ 18,284	$ 251,305	6.06%	$ 5,464	$ 75,094
347	INVP 3614B7 CNI Network Security	Existing	90000141753	YES	GT53	$ 6,794,336	$ -	$ 6,794,336	12/24/2019	84	$1,698,584	$727,965	$1,213,274	20.28%	$ 15,345	$ 196,842	6.06%	$ 4,585	$ 58,820
349	INVP 5502 UNIX51 Phase 2	Existing	90000204473	YES	GT53	$ 811,444	$ -	$ 811,444	1/31/2020	84	$212,521	$96,600	$154,561	20.28%	$ 1,955	$ 23,509	6.06%	$ 584	$ 7,025
350	INVP 5311 - NetMod Infoblox	Existing	90000197666	YES	GT53	$ 3,237,054	$ -	$ 3,237,054	2/21/2020	84	$886,336	$423,900	$655,118	20.28%	$ 8,285	$ 93,782	6.06%	$ 2,476	$ 28,024
351	INVP 5521A Verizon - Aruba LAN and Wireless LAN (Waltham)	Existing	90000204452	YES	GT53	$ 3,307,264	$ -	$ 3,307,264	2/25/2020	84	$905,561	$433,094	$669,327	20.28%	$ 8,465	$ 95,816	6.06%	$ 2,530	$ 28,631
352	INVID 5375 - SAP/Powerplan/Front Office Maintanence of Business (MOB) FY20	Existing	90000209920	YES	GT53	$ 376,264	$ -	$ 376,264	3/31/2020	84	$107,504	$53,752	$80,628	20.28%	$ 1,020	$ 10,901	6.06%	$ 305	$ 3,257
353	INVP 3431B Application Lifecycle Management (ALM) Toolset	Existing	90000204143	YES	GT53	$ 625,275	$ -	$ 625,275	3/31/2020	84	$178,650	$89,325	$133,987	20.28%	$ 1,695	$ 18,115	6.06%	$ 506	$ 5,413
354	INVP 3683USAP - IAM- Privilege Access Managment (PAM) - Ph2	Existing	90000195073	YES	GT53	$ 930,094	$ -	$ 930,094	3/31/2020	84	$265,741	$132,871	$199,306	20.28%	$ 2,521	$ 26,946	6.06%	$ 753	$ 8,052
355	INVP 5361 ABB SENDOUT Server Upgrade	Existing	90000205787	YES	C209	$ 273,310	$ -	$ 273,310	4/3/2020	84	$78,089	$39,044	$58,566	0.00%	$ -	$ -	0.00%	$ -	$ -
356	INVP 3932 Customer Contact Center Technology Upgrade	Existing	90000219142	YES	C903	$ 1,656,075	$ -	$ 1,656,075	4/30/2020	84	$492,879	$256,297	$374,588	25.58%	$ 5,976	$ 60,518	0.00%	$ -	$ -
357	INVP 4570 - US CNI Tech Services-Network Equipment Lifecycle Replacements	Existing	90000182161	YES	T904	$ 10,105,498	$ -	$ 10,105,498	5/12/2020	84	$3,007,589	$1,563,946	$2,285,767	38.51%	$ 54,895	$ 555,947	11.67%	$ 16,635	$ 168,473
358	INVP 4568- US CNI-EMS and OMS Lifecycle Hardware Upgrade	Existing	90000183145	YES	T904	$ 3,555,350	$ -	$ 3,555,350	5/12/2020	84	$1,058,140	$550,233	$804,186	38.51%	$ 19,313	$ 195,595	11.67%	$ 5,853	$ 59,273
359	INVP 4914 - EMS Lifecycle Hardware and Software Upgrade	Existing	90000190192	YES	T904	$ 17,179,565	$ -	$ 17,179,565	5/12/2020	84	$5,112,966	$2,658,742	$3,885,854	38.51%	$ 93,323	$ 945,122	11.67%	$ 28,281	$ 286,408

360	INVP 4398 Storms	Existing	90000208063	YES	G924	$ 593,928	$ -	$ 593,928	6/1/2020	84	$183,835	$98,988	$141,412	36.06%	$ 3,180	$ 30,596	11.46%	$ 1,011	$ 9,723
361	INVP 4408 Document Management System Replacement Delivery	Existing	90000204572	YES	G932	$ 4,556,171	$ -	$ 4,556,171	6/19/2020	84	$1,464,483	$813,602	$1,139,043	22.01%	$ 15,635	$ 143,259	6.43%	$ 4,568	$ 41,852
362	INVP 5753 US SAP: Fiori Upgrade Phase 1	Existing	90000207553	YES	GT53	$ 1,090,579	$ -	$ 1,090,579	6/22/2020	84	$350,543	$194,746	$272,645	20.28%	$ 3,448	$ 31,596	6.06%	$ 1,030	$ 9,441
363	INVP 4975USC - Multi factor Authentication (MFA)	Existing	90000191904	YES	GT53	$ 2,238,995	$ -	$ 2,238,995	6/29/2020	84	$719,677	$399,821	$559,749	20.28%	$ 7,079	$ 64,867	6.06%	$ 2,115	$ 19,383
364	INVP 4750J Web Self Service	Existing	90000219140	YES	C903	$ 13,110,855	$ -	$ 13,110,855	6/30/2020	84	$4,214,203	$2,341,224	$3,277,714	25.58%	$ 52,288	$ 479,108	0.00%	$ -	$ -
365	INVP 5278 - Identity and Access management - Business Change	Existing	90000197368	YES	GT53	$ 5,467,638	$ -	$ 5,467,638	6/30/2020	84	$1,757,455	$976,364	$1,366,909	20.28%	$ 17,288	$ 158,405	6.06%	$ 5,166	$ 47,334
366	INVP 5461 Total Rewards Statement	Existing	90000208017	YES	GT53	$ 450,008	$ -	$ 450,008	7/21/2020	84	$150,003	$85,716	$117,859	20.28%	$ 1,491	$ 13,037	6.06%	$ 445	$ 3,896
367	INVP 5964 Safety Inspection	Existing	90000209573	YES	G207	$ 278,955	$ -	$ 278,955	7/24/2020	84	$92,985	$53,134	$73,060	0.00%	$ -	$ -	0.00%	$ -	$ -
368	INVP 5522A Verizon - End User VPN Replacement	Existing	90000204463	YES	GT53	$ 1,571,879	$ -	$ 1,571,879	7/31/2020	84	$523,960	$299,406	$411,683	20.28%	$ 5,207	$ 45,540	6.06%	$ 1,556	$ 13,608
369	INVP 4998 Allegro Upgrade to Horizon	Existing	90000205936	YES	G903	$ 1,493,628	$ -	$ 1,493,628	8/1/2020	84	$497,876	$284,501	$391,188	24.70%	$ 6,026	$ 52,704	0.00%	$ -	$ -
370	INVP 5981 Microsoft Teams	Existing	90000216094	YES	GT53	$ 1,452,775	$ -	$ 1,452,775	8/14/2020	84	$484,258	$276,719	$380,489	20.28%	$ 4,812	$ 42,089	6.06%	$ 1,438	$ 12,577
371	INVP 6037 US vSTIG Bandwidth Upgrade (10G)	Existing	90000213326	YES	GT53	$ 1,672,251	$ -	$ 1,672,251	8/15/2020	84	$557,417	$318,524	$437,971	20.28%	$ 5,539	$ 48,448	6.06%	$ 1,655	$ 14,477
372	INVP 5545 Intergration with SAP SuccessFactor's LearningLink	Existing	90000208016	YES	GT53	$ 530,852	$ -	$ 530,852	8/17/2020	84	$176,951	$101,115	$139,033	20.28%	$ 1,758	$ 15,380	6.06%	$ 525	$ 4,596
373	INVP 6026 Mainframe Capacity Upgrade	Existing	90000212292	YES	GT53	$ 1,951,687	$ -	$ 1,951,687	8/18/2020	84	$673,797	$394,984	$534,391	20.28%	$ 6,759	$ 56,543	6.06%	$ 2,020	$ 16,896
374	INVP 4802 DocuSign	Existing	90000191237	YES	G116	$ 978,853	$ -	$ 978,853	8/24/2020	84	$337,937	$198,101	$268,019	38.02%	$ 6,355	$ 53,166	10.48%	$ 1,752	$ 14,655
375	INVP 5636 Storage Capacity Purchase and Configure For Use	Existing	90000200968	YES	GT53	$ 4,949,662	$ -	$ 4,949,662	8/27/2020	84	$1,708,812	$1,001,717	$1,355,265	20.28%	$ 17,140	$ 143,399	6.06%	$ 5,122	$ 42,850
376	INVP 4990 Primavera Upgrade/Stabilization	Existing	90000218354	YES	GT53	$ 5,577,381	$ -	$ 5,577,381	8/31/2020	84	$1,925,524	$1,128,756	$1,527,140	20.28%	$ 19,314	$ 161,585	6.06%	$ 5,771	$ 48,284
377	INVP 5317 Employee Digital Workplace	Existing	90000203420	YES	GT53	$ 1,528,547	$ -	$ 1,528,547	9/2/2020	84	$527,713	$309,349	$418,531	20.28%	$ 5,293	$ 44,284	6.06%	$ 1,582	$ 13,233
378	INVP 4578 - Global Procurement Travel Management	Existing	90000207117	YES	GT53	$ 312,733	$ -	$ 312,733	9/14/2020	84	$107,967	$63,291	$85,629	20.28%	$ 1,083	$ 9,060	6.06%	$ 324	$ 2,707
379	INVP 5721 Copper Fit	Existing	90000209896	YES	GT53	$ 344,354	$ -	$ 344,354	9/16/2020	84	$118,884	$69,691	$94,287	20.28%	$ 1,192	$ 9,976	6.06%	$ 356	$ 2,981
380	INVP 5760 Physical Security Enhancements	Existing	90000206280	YES	GT53	$ 3,622,940	$ -	$ 3,622,940	9/16/2020	84	$1,250,777	$733,214	$991,995	20.28%	$ 12,546	$ 104,962	6.06%	$ 3,749	$ 31,364
381	INVP 5487C Collaboration Migration - Box & Huddle to SharePoint Online	Existing	90000204801	YES	GT53	$ 455,973	$ -	$ 455,973	9/18/2020	84	$162,848	$97,709	$130,278	20.28%	$ 1,648	$ 13,210	6.06%	$ 492	$ 3,947
382	INVP 4491 - US Office 365 ICE Replacement	Existing	90000184581	YES	GT53	$ 13,167,277	$ -	$ 13,167,277	9/28/2020	84	$4,702,599	$2,821,559	$3,762,079	20.28%	$ 47,580	$ 381,475	6.06%	$ 14,218	$ 113,991
383	INVP 3614B7 - US CNI Security I&E Event Management	Existing	90000172406	YES	GT53	$ 1,842,760	$ -	$ 1,842,760	9/28/2020	84	$658,129	$394,877	$526,503	20.28%	$ 6,659	$ 53,387	6.06%	$ 1,990	$ 15,953
384	INVP 5506 Transformation Delivery - Integration Services Phase 1	Existing	90000207204	YES	GT53	$ 3,696,890	$ -	$ 3,696,890	10/26/2020	84	$1,364,328	$836,201	$1,100,265	20.28%	$ 13,915	$ 107,104	6.06%	$ 4,158	$ 32,005
385	INVP 5507 US Legal: Document Management	Existing	90000209783	YES	GT53	$ 348,308	$ -	$ 348,308	10/27/2020	84	$128,542	$78,784	$103,663	20.28%	$ 1,311	$ 10,091	6.06%	$ 392	$ 3,015
387	INVP 5878 Development of Designs for Cloud Infrastructure	Existing	90000209683	YES	GT53	$ 1,040,250	$ -	$ 1,040,250	10/30/2020	84	$383,902	$235,295	$309,598	20.28%	$ 3,916	$ 30,138	6.06%	$ 1,170	$ 9,006
388	INVP 4750 Personalization 1	Existing	90000205042	YES	C903	$ 1,859,930	$ -	$ 1,859,930	10/31/2020	84	$686,403	$420,698	$553,551	25.58%	$ 8,831	$ 67,967	0.00%	$ -	$ -
389	INVP 5598A Case & Customer Complaint Mangement System	Existing	90000206743	YES	C903	$ 639,183	$ -	$ 639,183	11/9/2020	84	$235,889	$144,577	$190,233	25.58%	$ 3,035	$ 23,358	0.00%	$ -	$ -
390	INVP 5777 US IMS Upgrade	Existing	90000209757	YES	GT53	$ 484,461	$ -	$ 484,461	11/14/2020	84	$178,789	$109,580	$144,185	20.28%	$ 1,824	$ 14,036	6.06%	$ 545	$ 4,194
391	INVP 5472 - GRC Archer Risk and Migration	Existing	90000199543	YES	GT53	$ 2,629,476	$ -	$ 2,629,476	11/23/2020	84	$1,001,705	$626,066	$813,885	20.28%	$ 10,293	$ 76,180	6.06%	$ 3,076	$ 22,764
392	INVP 5759 UPS Infrastructure	Existing	90000208026	YES	GT53	$ 267,609	$ -	$ 267,609	11/30/2020	84	$101,946	$63,716	$82,831	20.28%	$ 1,048	$ 7,753	6.06%	$ 313	$ 2,317
393	INVP 5609 Annual HR Service Pack Upgrade FY21	Existing	90000212828	YES	GT53	$ 1,629,151	$ -	$ 1,629,151	12/12/2020	84	$620,629	$387,893	$504,261	20.28%	$ 6,378	$ 47,199	6.06%	$ 1,906	$ 14,104
394	INVP 5702USC System Hardening Project	Existing	90000203817	YES	GT53	$ 3,627,395	$ -	$ 3,627,395	12/31/2020	84	$1,425,048	$906,849	$1,165,949	20.28%	$ 14,746	$ 105,091	6.06%	$ 4,406	$ 31,403
395	INVP 5912 ON MY WAY EBU DIGITAL PROJECT	Existing	90000209859	YES	G295	$ 11,782,007	$ -	$ 11,782,007	2/10/2021	84	$4,768,908	$3,085,764	$3,927,336	52.84%	$ 129,417	$ 889,373	0.00%	$ -	$ -
396	INVP 6097 Cloud Video Interoperability	Existing	90000216656	YES	GT53	$ 1,171,005	$ -	$ 1,171,005	2/12/2021	84	$473,978	$306,692	$390,335	20.28%	$ 4,937	$ 33,926	6.06%	$ 1,475	$ 10,138
397	INVP 5889A Electric Incident Reporting System (EIRS)	Existing	90000214306	YES	G181	$ 546,855	$ -	$ 546,855	2/19/2021	84	$227,856	$149,734	$188,795	76.46%	$ 9,002	$ 59,732	23.54%	$ 2,772	$ 18,390
400	INVP 5940 US Enterprise Vulnerability Management	Existing	90000212827	YES	GT53	$ 1,546,478	$ -	$ 1,546,478	2/26/2021	84	$644,366	$423,440	$533,903	20.28%	$ 6,752	$ 44,804	6.06%	$ 2,018	$ 13,388
401	INVP 6013 Azure Cloud Foundation	Existing	90000212298	YES	GT53	$ 1,501,610	$ -	$ 1,501,610	2/26/2021	84	$625,671	$411,155	$518,413	20.28%	$ 6,557	$ 43,504	6.06%	$ 1,959	$ 13,000
402	INVP 5874 Cloud Center of Excellence	Existing	90000219234	YES	GT53	$ 661,271	$ -	$ 661,271	2/28/2021	84	$275,529	$181,062	$228,296	20.28%	$ 2,887	$ 19,158	6.06%	$ 863	$ 5,725
403	INVP 5870 Identity & Acceess Management Transformation	Existing	90000218854	YES	GT53	$ 620,338	$ -	$ 620,338	2/28/2021	84	$258,474	$169,855	$214,164	20.28%	$ 2,709	$ 17,972	6.06%	$ 809	$ 5,370
407	INVP 5523B Upstate NY Electric PBX Replacement	Existing	90000205776	YES	GT53	$ 1,057,977	$ -	$ 1,057,977	3/17/2021	84	$440,824	$289,684	$365,254	20.28%	$ 4,619	$ 30,651	6.06%	$ 1,380	$ 9,159
408	INVP 5750 Directory Services - US	Existing	90000216953	YES	GT53	$ 814,250	$ -	$ 814,250	3/18/2021	84	$339,271	$232,643	$285,957	20.28%	$ 3,617	$ 21,624	6.06%	$ 1,081	$ 6,462
409	INVP 5837 App Virtuilization	Existing	90000209103	YES	GT53	$ 897,681	$ -	$ 897,681	3/19/2021	84	$384,720	$256,480	$320,600	20.28%	$ 4,055	$ 26,007	6.06%	$ 1,212	$ 7,771
410	INVP 5905 Nucleus Digital	Existing	90000209861	YES	C903	$ 10,541,819	$ -	$ 10,541,819	3/25/2021	84	$4,517,923	$3,011,948	$3,764,935	25.58%	$ 60,060	$ 385,228	0.00%	$ -	$ -
411	INVP 4673A OSIsoft Licensing	Existing	90000216241	YES	G915	$ 2,135,744	$ -	$ 2,135,744	3/25/2021	84	$915,319	$610,212	$762,766	21.94%	$ 10,437	$ 66,940	6.41%	$ 3,049	$ 19,557
412	INVP 6076 Future Now	Existing	90000219253	YES	G295	$ 974,615	$ -	$ 974,615	3/26/2021	12	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
413	INVP 5486 AVLS Modem Reconfiguration	Existing	90000206281	YES	C902	$ 1,220,590	$ -	$ 1,220,590	3/26/2021	84	$523,110	$348,740	$435,925	54.55%	$ 14,830	$ 95,119	0.00%	$ -	$ -
414	INVP 5702USA Endpoint Protection	Existing	90000203808	YES	GT53	$ 3,342,874	$ -	$ 3,342,874	3/26/2021	84	$1,432,660	$955,107	$1,193,884	20.28%	$ 15,099	$ 96,848	6.06%	$ 4,512	$ 28,940
415	INVP 5901C MS Project Online Enhancements	Existing	90000217733	YES	GT53	$ 306,899	$ -	$ 306,899	3/30/2021	84	$131,528	$87,685	$109,607	20.28%	$ 1,386	$ 8,891	6.06%	$ 414	$ 2,657
416	INVP 5795G Telephone Consumer Protection Act (TCPA)	Existing	90000213324	YES	C434	$ 466,861	$ -	$ 466,861	3/30/2021	84	$200,083	$133,389	$166,736	32.79%	$ 3,410	$ 21,869	0.00%	$ -	$ -
417	INVP 5125 Customer Connections	Existing	90000212093	YES	C903	$ 2,439,474	$ -	$ 2,439,474	3/31/2021	84	$1,045,489	$696,993	$871,241	25.58%	$ 13,899	$ 89,145	0.00%	$ -	$ -
418	INVP 5900A Service Now Upgrade to Paris	Existing	90000216029	YES	GT53	$ 272,618	$ -	$ 272,618	3/31/2021	84	$116,836	$77,891	$97,364	20.28%	$ 1,231	$ 7,898	6.06%	$ 368	$ 2,360
419	INVP 5838 Managed Networks	Existing	90000206671	YES	GT53	$ 20,611,502	$ -	$ 20,611,502	3/31/2021	84	$8,833,501	$5,889,000	$7,361,251	20.28%	$ 93,100	$ 597,145	6.06%	$ 27,820	$ 178,437
420	INVP 5917A Data Management: Tooling	Existing	90000215885	YES	GT53	$ 1,708,823	$ -	$ 1,708,823	3/31/2021	84	$732,353	$488,235	$610,294	20.28%	$ 7,719	$ 49,507	6.06%	$ 2,306	$ 14,794
421	INVP 5846 Substation Network Con	Existing	90000206754	YES	GT53	$ 13,174,117	$ -	$ 13,174,117	3/31/2021	84	$5,646,050	$3,764,034	$4,705,042	20.28%	$ 59,506	$ 381,673	6.06%	$ 17,781	$ 114,050
422	INVP 5942 Legacy Active Directory Remediation	Existing	90000213049	YES	GT53	$ 639,068	$ -	$ 639,068	3/31/2021	84	$273,886	$182,591	$228,239	20.28%	$ 2,887	$ 18,515	6.06%	$ 863	$ 5,533
423	INVP 5524A WAN Diversity for Regional Storm Sites	Existing	90000205491	YES	G295	$ 1,403,380	$ -	$ 1,403,380	3/31/2021	84	$601,448	$400,966	$501,207	52.84%	$ 16,516	$ 105,935	0.00%	$ -	$ -
424	INVP 6051 Storms Extended Performance	Existing	90000215213	YES	G924	$ 1,174,286	$ -	$ 1,174,286	3/31/2021	84	$503,265	$335,510	$419,388	36.06%	$ 9,431	$ 60,492	11.46%	$ 2,997	$ 19,225
425	INVP 5785L Security & Resilience - MuleSoft	Existing	90000219242	YES	C209	$ 610,031	$ -	$ 610,031	3/31/2021	84	$261,442	$174,295	$217,868	0.00%	$ -	$ -	0.00%	$ -	$ -
426	INVP 5785K Security & Resilience - Maximo	Existing	90000219240	YES	C209	$ 809,401	$ -	$ 809,401	3/31/2021	84	$346,886	$231,257	$289,072	0.00%	$ -	$ -	0.00%	$ -	$ -
427	INVP 6088 IBM P8 Digital Asset Build	Existing	90000215714	YES	GT53	$ 392,642	$ -	$ 392,642	3/31/2021	84	$168,275	$112,183	$140,229	20.28%	$ 1,774	$ 11,375	6.06%	$ 530	$ 3,399
428	INVP 5867A OMS Router Replacement EOSL Refresh & IT Service Management F&A	Existing	90000217264	YES	G911	$ 441,330	$ -	$ 441,330	3/31/2021	84	$189,141	$126,094	$157,618	21.98%	$ 2,161	$ 13,858	6.42%	$ 631	$ 4,048
429	INVP 5430 Green Button Connect	Existing	90000215883	YES	C113	$ 2,963,113	$ -	$ 2,963,113	3/31/2021	84	$1,269,906	$846,604	$1,058,255	72.58%	$ 47,900	$ 307,232	0.00%	$ -	$ -
430	INVP 6108 SharePoint to SharePoint Online	Existing	90000216680	YES	GT53	$ 636,405	$ -	$ 636,405	3/31/2021	84	$272,745	$181,830	$227,287	20.28%	$ 2,875	$ 18,438	6.06%	$ 859	$ 5,509
431	INVP 6050 IBM P9 Digital Asset Build	Existing	90000214853	YES	GT53	$ 432,153	$ -	$ 432,153	3/31/2021	84	$185,209	$123,472	$154,340	20.28%	$ 1,952	$ 12,520	6.06%	$ 583	$ 3,741
432	INVP 3683USN Security Orchestration Automation and Response (SOAR)	Existing	90000219002	YES	GT53	$ 5,248,008	$ -	$ 5,248,008	3/31/2021	84	$2,249,146	$1,499,431	$1,874,288	20.28%	$ 23,705	$ 152,042	6.06%	$ 7,083	$ 45,433
433	INVP 5901B Dev Ops Tools	Existing	90000215183	YES	GT53	$ 1,634,658	$ -	$ 1,634,658	3/31/2021	84	$700,568	$467,045	$583,806	20.28%	$ 7,384	$ 47,358	6.06%	$ 2,206	$ 14,151
434	INVP 5919 US SAP Minor Enhancements	Existing	90000213605	YES	GT53	$ 515,475	$ -	$ 515,475	3/31/2021	84	$220,918	$147,279	$184,098	20.28%	$ 2,328	$ 14,934	6.06%	$ 696	$ 4,463
436	INVP 6115 Customer Covid-19 Payment Plan Enhancements	Existing	90000217437	YES	C903	$ 565,894	$ -	$ 565,894	4/23/2021	84	$249,263	$168,421	$208,842	25.58%	$ 3,332	$ 20,679	0.00%	$ -	$ -
437	INVP 5963US Platform Tower Program FY21	Existing	90000212616	YES	GT53	$ 3,573,975	$ -	$ 3,573,975	4/24/2021	84	$1,574,251	$1,063,683	$1,318,967	20.28%	$ 16,681	$ 103,543	6.06%	$ 4,985	$ 30,940
438	INVP 5380A - Blackline Implementation US	Existing	90000214839	YES	GT53	$ 1,858,679	$ -	$ 1,858,679	4/26/2021	84	$818,704	$553,178	$685,941	20.28%	$ 8,675	$ 53,849	6.06%	$ 2,592	$ 16,091
439	INVP 4904 CCAE Upgrade	Existing	90000206775	YES	GT53	$ 1,367,618	$ -	$ 1,367,618	4/26/2021	84	$602,403	$407,029	$504,716	20.28%	$ 6,383	$ 39,622	6.06%	$ 1,907	$ 11,840
440	INVP 5850USA Secure Services Network (SSN) Optimization	Existing	90000216722	YES	GT53	$ 448,546	$ -	$ 448,546	4/29/2021	84	$197,574	$133,496	$165,535	20.28%	$ 2,094	$ 12,995	6.06%	$ 626	$ 3,883
441	INVP 5841A Pension Administration Replacement	Existing	90000214855	YES	GT53	$ 787,232	$ -	$ 787,232	5/7/2021	84	$346,757	$234,295	$290,526	20.28%	$ 3,674	$ 22,807	6.06%	$ 1,098	$ 6,815
442	INVP 6136 System Center Configuration Manager (SCCM)	Existing	90000217245	YES	GT53	$ 605,875	$ -	$ 605,875	5/10/2021	84	$266,874	$180,320	$223,597	20.28%	$ 2,828	$ 17,553	6.06%	$ 845	$ 5,245
444	INVP 5843A SAP Platform Upgrade: OS and Dtabases	Existing	90000214959	YES	GT53	$ 2,520,543	$ -	$ 2,520,543	5/24/2021	84	$1,140,245	$780,168	$960,207	20.28%	$ 12,144	$ 73,024	6.06%	$ 3,629	$ 21,821
445	INVP 5896A Sabrix Upgrade	Existing	90000218743	YES	GT53	$ 350,688	$ -	$ 350,688	5/24/2021	84	$158,645	$108,546	$133,596	20.28%	$ 1,690	$ 10,160	6.06%	$ 505	$ 3,036
446	INVP 4990 - Primavera Upgrade/Stabilization	Existing	90000199839	YES	G209	$ 2,791,092	$ -	$ 2,791,092	6/7/2021	84	$1,262,637	$863,909	$1,063,273	0.00%	$ -	$ -	0.00%	$ -	$ -
447	INVP 5471D Grid Mod Data Management	Existing	90000215211	YES	T902	$ 2,744,709	$ -	$ 2,744,709	6/25/2021	84	$1,274,329	$882,228	$1,078,279	51.38%	$ 34,551	$ 201,462	0.00%	$ -	$ -
448	INVP 5895B Everbridge Integrations	Existing	90000218742	YES	GT53	$ 345,156	$ -	$ 345,156	6/28/2021	84	$160,251	$110,943	$135,597	20.28%	$ 1,715	$ 10,000	6.06%	$ 512	$ 2,988
449	INVP 5901D SPPD Strategic Plan to Project Delivery - Strategy and Architecture Foundations	Existing	90000216653	YES	GT53	$ 1,297,560	$ -	$ 1,297,560	7/9/2021	84	$602,438	$417,073	$509,756	20.28%	$ 6,447	$ 37,592	6.06%	$ 1,926	$ 11,233
450	INVP 5842A US SAP Governance Risk and Compliance (GRC) Upgrade	Existing	90000216091	YES	GT53	$ 2,277,038	$ -	$ 2,277,038	7/17/2021	84	$1,057,196	$731,905	$894,551	20.28%	$ 11,314	$ 65,969	6.06%	$ 3,381	$ 19,713
451	INVP 5863D AIMS Capacitu and Resiliency	Existing	90000220442	YES	C903	$ 609,165	$ -	$ 609,165	8/3/2021	84	$290,078	$203,055	$246,567	25.58%	$ 3,933	$ 22,261	0.00%	$ -	$ -
452	INVP 5836 Lockbox Implementation	Existing	90000216658	YES	C903	$ 941,054	$ -	$ 941,054	8/6/2021	84	$448,121	$313,685	$380,903	25.58%	$ 6,076	$ 34,389	0.00%	$ -	$ -
453	INVP 5874 Cloud Center of Excellence	Existing	90000212289	YES	GT53	$ 1,456,046	$ -	$ 1,456,046	8/16/2021	84	$693,355	$485,349	$589,352	20.28%	$ 7,454	$ 42,184	6.06%	$ 2,227	$ 12,605
454	INVP 4481 US MDS-Wholesale	Existing	90000210931	YES	G442	$ 4,805,942	$ -	$ 4,805,942	8/23/2021	84	$2,345,757	$1,659,194	$2,002,476	0.00%	$ -	$ -	56.13%	$ 70,096	$ 385,368
455	INVP 4483 US Control Transmission Outage Application (iTOA) Upgrade	Existing	90000205573	YES	G187	$ 4,157,870	$ -	$ 4,157,870	9/1/2021	84	$2,029,437	$1,435,455	$1,732,446	39.58%	$ 42,763	$ 235,098	12.73%	$ 13,754	$ 75,614
456	INVP 5471F GIS upgrade design	Existing	90000205012	YES	T902	$ 4,415,671	$ -	$ 4,415,671	9/6/2021	84	$2,155,268	$1,524,458	$1,839,863	51.38%	$ 58,954	$ 324,110	0.00%	$ -	$ -
457	INVP 5896B Warehouse Scanners Upgrade	Existing	90000219243	YES	GT53	$ 435,318	$ -	$ 435,318	9/25/2021	84	$217,659	$155,471	$186,565	20.28%	$ 2,360	$ 12,612	6.06%	$ 705	$ 3,769
458	INVP 3683USH Network Security Improvements	Existing	90000211419	YES	GT53	$ 1,816,940	$ -	$ 1,816,940	9/30/2021	84	$908,470	$648,907	$778,689	20.28%	$ 9,848	$ 52,639	6.06%	$ 2,943	$ 15,730
459	INVP 5896D WEM Waste Environmental Management	Existing	90000222529	YES	GT53	$ 312,466	$ -	$ 312,466	10/11/2021	84	$156,233	$111,595	$133,914	20.28%	$ 1,694	$ 9,053	6.06%	$ 506	$ 2,705
460	INVP 5876 US Applications - Infrastructure & Framework Upgrade	Existing	90000215036	YES	GT53	$ 1,673,911	$ -	$ 1,673,911	10/23/2021	84	$856,883	$617,753	$737,318	20.28%	$ 9,325	$ 48,496	6.06%	$ 2,786	$ 14,491
461	INVP 5842B Mandatory FERC Form Changes	Existing	90000220447	YES	GT53	$ 430,640	$ -	$ 430,640	10/26/2021	84	$220,447	$158,927	$189,687	20.28%	$ 2,399	$ 12,476	6.06%	$ 717	$ 3,728
463	INCP 5471A - ADMS Phase 1 design	Existing	90000205013	YES	5210E	$ 10,623,348	$ -	$ 10,623,348	11/9/2021	84	$5,438,143	$3,920,521	$4,679,332	100.00%	$ 291,820	$ 1,517,621	0.00%	$ -	$ -
464	INVP 5850USD Secure Web Gateway	Existing	90000214961	YES	GT53	$ 713,949	$ -	$ 713,949	11/9/2021	84	$365,474	$263,481	$314,477	20.28%	$ 3,977	$ 20,684	6.06%	$ 1,188	$ 6,181
465	Grid Mod Enterprise Integration Platform	Existing	90000214152	YES	T902	$ 3,609,432	$ -	$ 3,609,432	11/9/2021	84	$1,847,685	$1,332,052	$1,589,869	51.38%	$ 50,943	$ 264,932	0.00%	$ -	$ -
467	INVP 6073 VMO - Validation Phase	Existing	90000215190	YES	C902	$ 9,342,076	$ -	$ 9,342,076	11/19/2021	84	$4,893,468	$3,558,886	$4,226,177	54.55%	$ 143,772	$ 728,015	0.00%	$ -	$ -
468	INVP 4562 Business Warehouse (BW) Consolidation and Upgrade	Existing	90000222586	YES	GT53	$ 454,729	$ -	$ 454,729	11/19/2021	84	$238,191	$173,230	$205,711	20.28%	$ 2,602	$ 13,174	6.06%	$ 777	$ 3,937
469	INVP 6198 I&O US End User Experience	Existing	90000219345	YES	GT53	$ 590,740	$ -	$ 590,740	11/29/2021	84	$309,435	$225,044	$267,240	20.28%	$ 3,380	$ 17,115	6.06%	$ 1,010	$ 5,114
470	INVP 5610 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY22	Existing	90000219542	YES	GT53	$ 1,329,354	$ -	$ 1,329,354	12/6/2021	84	$696,328	$506,421	$601,375	20.28%	$ 7,606	$ 38,513	6.06%	$ 2,273	$ 11,508
472	INVP 6018 Security Operation Services (SOS)	Existing	90000212291	YES	GT53	$ 1,332,437	$ -	$ 1,332,437	12/16/2021	84	$697,943	$507,595	$602,769	20.28%	$ 7,623	$ 38,603	6.06%	$ 2,278	$ 11,535
473	INVP 6289B Record to Report - Close and Reporting Simplification	Existing	90000223404	YES	GT53	$ 1,148,752	$ -	$ 1,148,752	12/17/2021	84	$601,727	$451,295	$526,511	20.28%	$ 6,659	$ 30,508	6.06%	$ 1,990	$ 9,116
474	INVP 5471K Grid Mod TOMS Phase 2/3	Existing	90000215046	YES	T904	$ 6,936,243	$ -	$ 6,936,243	12/17/2021	84	$3,633,270	$2,724,953	$3,179,111	38.51%	$ 76,350	$ 349,793	11.67%	$ 23,137	$ 106,001
475	INVP 6421 Procure to Pay Data Anlysis Tool	Existing	90000223509	YES	GT53	$ 2,842,967	$ -	$ 2,842,967	12/31/2021	84	$1,523,018	$1,116,880	$1,319,949	20.28%	$ 16,694	$ 82,365	6.06%	$ 4,988	$ 24,612

477	INVP5471D - Grid Mod Data Management USSC-20-372 Electric Data Staging Platform - Release 2	Existing	90000221779	YES	T902	$ 538,354	$ -	$ 538,354	1/31/2022	84	$294,813	$217,905	$256,359	51.38%	$ 8,214	$ 39,515	0.00%	$ -	$ -
478	INVP 5926A NMPC Rate Case	Existing	90000220443	YES	C113	$ 1,156,284	$ -	$ 1,156,284	2/1/2022	84	$633,203	$468,020	$550,611	72.58%	$ 24,923	$ 119,890	0.00%	$ -	$ -
479	INVP 6076 Future Now Validation Phase	Existing	90000215189	YES	G295	$ 23,471,760	$ -	$ 23,471,760	2/14/2022	84	$12,853,583	$9,500,474	$11,177,029	52.84%	$ 368,315	$ 1,771,783	0.00%	$ -	$ -
480	INVP 6222 PIF Replacement	Existing	90000223391	YES	X918	$ 609,461	$ -	$ 609,461	3/18/2022	84	$341,008	$261,198	$301,103	18.70%	$ 3,511	$ 14,925	5.67%	$ 1,065	$ 4,525
481	INVP 3932 - Customer Contact Center Technology Upgrade Implement Solution- Customer Contact	Existing	90000204016	YES	C903	$ 8,537,745	$ -	$ 8,537,745	3/23/2022	84	$4,878,711	$3,659,034	$4,268,873	25.58%	$ 68,100	$ 311,994	0.00%	$ -	$ -
482	INVP 6258USA Data Archival - Platform Implementation	Existing	90000220387	YES	GT53	$ 1,641,536	$ -	$ 1,641,536	3/23/2022	84	$938,021	$703,516	$820,768	20.28%	$ 10,381	$ 47,558	6.06%	$ 3,102	$ 14,211
483	INVP 6007 Inside Agent Remediation	Existing	90000219147	YES	C914	$ 883,638	$ -	$ 883,638	3/25/2022	84	$504,936	$378,702	$441,819	45.23%	$ 12,462	$ 57,096	0.00%	$ -	$ -
484	INVP 6526US FY23 Network Tower Program	Existing	90000229306	YES	GT53	$ 2,642,474	$ -	$ 2,642,474	3/28/2022	84	$1,509,985	$1,132,489	$1,321,237	20.28%	$ 16,710	$ 76,556	6.06%	$ 4,993	$ 22,876
485	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227394	YES	GT53	$ 1,465,608	$ -	$ 1,465,608	3/29/2022	84	$837,490	$628,118	$732,804	20.28%	$ 9,268	$ 42,461	6.06%	$ 2,769	$ 12,688
486	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232504	YES	GT53	$ 1,893,682	$ -	$ 1,893,682	3/29/2022	84	$1,082,104	$811,578	$946,841	20.28%	$ 11,975	$ 54,863	6.06%	$ 3,578	$ 16,394
487	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227393	YES	GT53	$ 1,100,373	$ -	$ 1,100,373	3/29/2022	84	$628,784	$471,588	$550,186	20.28%	$ 6,958	$ 31,879	6.06%	$ 2,079	$ 9,526
488	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232505	YES	GT53	$ 1,099,838	$ -	$ 1,099,838	3/29/2022	84	$628,479	$471,359	$549,919	20.28%	$ 6,955	$ 31,864	6.06%	$ 2,078	$ 9,521
489	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232503	YES	GT53	$ 2,735,639	$ -	$ 2,735,639	3/29/2022	84	$1,563,222	$1,172,417	$1,367,819	20.28%	$ 17,299	$ 79,255	6.06%	$ 5,169	$ 23,683
490	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220375	YES	GT53	$ 11,467,745	$ -	$ 11,467,745	3/29/2022	84	$6,552,997	$4,914,748	$5,733,872	20.28%	$ 72,518	$ 332,237	6.06%	$ 21,670	$ 99,278
491	INVP 5125 Customer Connections Annual Program FY22	Existing	90000219360	YES	C903	$ 2,982,873	$ -	$ 2,982,873	3/31/2022	84	$1,704,499	$1,278,374	$1,491,436	25.58%	$ 23,792	$ 109,003	0.00%	$ -	$ -
492	INVP 6261US ServiceNow Upgrade and Additional Capabilities	Existing	90000222588	YES	GT53	$ 549,258	$ -	$ 549,258	3/31/2022	84	$313,862	$235,396	$274,629	20.28%	$ 3,473	$ 15,913	6.06%	$ 1,038	$ 4,755
493	INVP 3870A Vision FM & Property services replacement	Existing	90000215025	YES	GT53	$ 3,757,284	$ -	$ 3,757,284	3/31/2022	84	$2,147,019	$1,610,265	$1,878,642	20.28%	$ 23,760	$ 108,854	6.06%	$ 7,100	$ 32,527
494	INVP 4418USB RSA Archer Platform	Existing	90000221239	YES	GT53	$ 352,775	$ -	$ 352,775	3/31/2022	84	$201,586	$151,189	$176,387	20.28%	$ 2,231	$ 10,220	6.06%	$ 667	$ 3,054
495	INVP 6220 US F&BS Minor Enhancements (SAP)	Existing	90000220446	YES	GT53	$ 474,714	$ -	$ 474,714	3/31/2022	84	$271,265	$203,449	$237,357	20.28%	$ 3,002	$ 13,753	6.06%	$ 897	$ 4,110
496	INVP 6468 GridStack - Infrastructure	Existing	90000226314	YES	GT53	$ 7,805,675	$ -	$ 7,805,675	3/31/2022	84	$4,460,386	$3,345,289	$3,902,838	20.28%	$ 49,360	$ 226,142	6.06%	$ 14,750	$ 67,575
497	INVP 6255US Digital Foundation Tooling and DevSecOps	Existing	90000222587	YES	GT53	$ 531,208	$ -	$ 531,208	3/31/2022	84	$303,547	$227,661	$265,604	20.28%	$ 3,359	$ 15,390	6.06%	$ 1,004	$ 4,599
499	INVP 5054 On My Way-2	Existing	90000219168	YES	C902	$ 7,975,045	$ -	$ 7,975,045	3/31/2022	84	$4,557,169	$3,417,876	$3,987,523	54.55%	$ 135,653	$ 621,484	0.00%	$ -	$ -
500	INVP 5843B US SAP Platform Upgrade: Minor Releases	Existing	90000217249	YES	GT53	$ 368,462	$ -	$ 368,462	3/31/2022	84	$210,550	$157,912	$184,231	20.28%	$ 2,330	$ 10,675	6.06%	$ 696	$ 3,190
501	INVP 6260US Digital Foundation Test Data and Environment Management	Existing	90000222589	YES	GT53	$ 1,374,681	$ -	$ 1,374,681	3/31/2022	84	$785,532	$589,149	$687,340	20.28%	$ 8,693	$ 39,826	6.06%	$ 2,598	$ 11,901
502	INVP 6360US IT Planning Jira Align	Existing	90000221942	YES	GT53	$ 750,223	$ -	$ 750,223	3/31/2022	84	$428,699	$321,524	$375,111	20.28%	$ 4,744	$ 21,735	6.06%	$ 1,418	$ 6,495
503	INVP 6015 Gas Application Continuous Improvements	Existing	90000225659	YES	C209	$ 2,832,841	$ -	$ 2,832,841	3/31/2022	84	$1,618,766	$1,214,075	$1,416,420	0.00%	$ -	$ -	0.00%	$ -	$ -
504	INVP 6197 I&O US Networks FY22	Existing	90000220314	YES	GT53	$ (281)	$ -	$ (281)	4/1/2022	84	$0	$0	$0	20.28%	$ 3	$ -	6.06%	$ 1	$ -
505	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219910	YES	GT53	$ 339,341	$ -	$ 339,341	4/6/2022	84	$193,909	$145,432	$169,670	20.28%	$ 2,146	$ 9,831	6.06%	$ 641	$ 2,938
506	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219919	YES	GT53	$ 1,735,803	$ -	$ 1,735,803	4/6/2022	84	$991,887	$743,915	$867,901	20.28%	$ 10,977	$ 50,289	6.06%	$ 3,280	$ 15,027
507	INVP 6196 I&O US Operations FY22	Existing	90000222643	YES	GT53	$ 794,387	$ -	$ 794,387	4/6/2022	84	$453,935	$340,452	$397,194	20.28%	$ 5,023	$ 23,015	6.06%	$ 1,501	$ 6,877
508	INVP 6200 US Cloud & Hosting FY2	Existing	90000219915	YES	GT53	$ 1,235,418	$ -	$ 1,235,418	4/6/2022	84	$705,953	$529,465	$617,709	20.28%	$ 7,812	$ 35,792	6.06%	$ 2,334	$ 10,695
509	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219917	YES	GT53	$ (25)	$ -	$ (25)	4/6/2022	84	$0	$0	$0	20.28%	$ 0	$ -	6.06%	$ 0	$ -
510	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219911	YES	GT53	$ (327)	$ -	$ (327)	4/6/2022	84	$0	$0	$0	20.28%	$ 3	$ -	6.06%	$ 1	$ -
511	INVP 6198 I&O End User Experience FY22	Existing	90000222645	YES	GT53	$ 456,159	$ -	$ 456,159	4/6/2022	84	$260,662	$195,497	$228,080	20.28%	$ 2,885	$ 13,216	6.06%	$ 862	$ 3,949
512	INVP 6196 I&O US Operations FY22	Existing	90000219894	YES	GT53	$ 1,551,765	$ -	$ 1,551,765	4/6/2022	84	$886,723	$665,042	$775,882	20.28%	$ 9,813	$ 44,957	6.06%	$ 2,932	$ 13,434
513	INVP 6198 I&O US End User Experience FY22	Existing	90000219904	YES	GT53	$ 1,005,985	$ -	$ 1,005,985	4/6/2022	84	$574,848	$431,136	$502,992	20.28%	$ 6,362	$ 29,145	6.06%	$ 1,901	$ 8,709
514	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219907	YES	GT53	$ (319)	$ -	$ (319)	4/6/2022	84	$0	$0	$0	20.28%	$ 3	$ -	6.06%	$ 1	$ -
515	INVP 6196 I&O US Operations FY22	Existing	90000222644	YES	GT53	$ 319,129	$ -	$ 319,129	4/6/2022	84	$182,360	$136,770	$159,565	20.28%	$ 2,018	$ 9,246	6.06%	$ 603	$ 2,763
516	INVP 6198 I&O US End User Experience FY22	Existing	90000219902	YES	GT53	$ 868,203	$ -	$ 868,203	4/6/2022	84	$496,116	$372,087	$434,101	20.28%	$ 5,490	$ 25,153	6.06%	$ 1,641	$ 7,516
517	INVP 6197 I&O US Networks FY22	Existing	90000220310	YES	GT53	$ (153)	$ -	$ (153)	4/6/2022	84	$0	$0	$0	20.28%	$ 2	$ -	6.06%	$ 0	$ -
518	INVP 6196 I&O US Operations FY22	Existing	90000219891	YES	GT53	$ 605,550	$ -	$ 605,550	4/6/2022	84	$346,028	$259,521	$302,775	20.28%	$ 3,829	$ 17,544	6.06%	$ 1,144	$ 5,242
519	INVP 6197 I&O US Networks FY22	Existing	90000220315	YES	GT53	$ 2,160,334	$ -	$ 2,160,334	4/6/2022	84	$1,234,477	$925,857	$1,080,167	20.28%	$ 13,661	$ 62,588	6.06%	$ 4,082	$ 18,702
520	INVP 6197 I&O US Networks FY22	Existing	90000220306	YES	GT53	$ 2,420,821	$ -	$ 2,420,821	4/6/2022	84	$1,383,327	$1,037,495	$1,210,411	20.28%	$ 15,308	$ 70,135	6.06%	$ 4,574	$ 20,957
521	INVP 6199 I&O US CNI FY22	Existing	90000219347	YES	G911	$ 1,282,055	$ -	$ 1,282,055	4/6/2022	84	$732,603	$549,452	$641,028	21.98%	$ 8,787	$ 40,257	6.42%	$ 2,567	$ 11,758
522	INVP 5471B ADMS Phase 2 Release train 1.1	Existing	90000224746	YES	G295	$ 1,608,838	$ -	$ 1,608,838	4/7/2022	84	$919,336	$689,502	$804,419	52.84%	$ 26,508	$ 121,444	0.00%	$ -	$ -
523	INVP 5471B ADMS Phase 2 Release train 1.1	Existing	90000224746	YES	G295	$ 56,165	$ -	$ 56,165	4/7/2022	84	$32,094	$24,071	$28,083	52.84%	$ 925	$ 4,240	0.00%	$ -	$ -
524	INVP 6254US Platform as a Service (PaaS) on Azure	Existing	90000223118	YES	GT53	$ 769,419	$ -	$ 769,419	4/30/2022	84	$448,827	$338,911	$393,869	20.28%	$ 4,981	$ 22,291	6.06%	$ 1,489	$ 6,661
525	INVP 5158 MyHub 2.0	Existing	90000213047	YES	GT53	$ 2,546,265	$ -	$ 2,546,265	5/18/2022	84	$1,485,321	$1,151,882	$1,318,601	20.28%	$ 16,677	$ 67,622	6.06%	$ 4,983	$ 20,206
526	INVP 5899A Cloud API Migration - OFM	Existing	90000215184	YES	GT53	$ 4,690,033	$ -	$ 4,690,033	5/20/2022	84	$2,791,686	$2,121,682	$2,456,684	20.28%	$ 31,070	$ 135,877	6.06%	$ 9,284	$ 40,602
527	INVP 6231 US Treasury - Allegro Upgrade Phase 2	Existing	90000224517	YES	G903	$ 269,215	$ -	$ 269,215	5/27/2022	84	$160,247	$121,788	$141,017	24.70%	$ 2,172	$ 9,499	0.00%	$ -	$ -
528	INVP 6256US Platform Upgrades - MuleSoft, Informatica, and DevOps	Existing	90000222947	YES	GT53	$ 702,666	$ -	$ 702,666	5/31/2022	84	$418,253	$317,873	$368,063	20.28%	$ 4,655	$ 20,357	6.06%	$ 1,391	$ 6,083
529	INVP 3683USN SOAR	Existing	90000208014	YES	GT53	$ 3,565,053	$ -	$ 3,565,053	6/1/2022	84	$2,122,055	$1,612,762	$1,867,409	20.28%	$ 23,618	$ 103,285	6.06%	$ 7,057	$ 30,863
530	INVP 6708 Microsoft E3/E5 Licenses	Existing	90000236172	YES	GT53	$ 6,042,212	$ -	$ 6,042,212	6/1/2022	12	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
531	INVP 6242US Procurement Systems Digital Enablement	Existing	90000225627	YES	GT53	$ 352,772	$ -	$ 352,772	6/10/2022	84	$209,983	$159,587	$184,785	20.28%	$ 2,337	$ 10,220	6.06%	$ 698	$ 3,054
532	INVP 6289D FTOM Record to Report - Task Management with Blackline	Existing	90000226059	YES	GT53	$ 1,267,742	$ -	$ 1,267,742	6/10/2022	84	$754,609	$573,502	$664,055	20.28%	$ 8,399	$ 36,728	6.06%	$ 2,510	$ 10,975
533	INVP 6266US EA Strategic Portfolio Planning and Delivery / Additional Capability	Existing	90000223688	YES	GT53	$ 750,822	$ -	$ 750,822	6/24/2022	84	$455,856	$348,596	$402,226	20.28%	$ 5,087	$ 21,752	6.06%	$ 1,520	$ 6,500
534	INVP 5841C 401(k) Administration Changes	Existing	90000221817	YES	GT53	$ 914,575	$ -	$ 914,575	6/29/2022	84	$555,277	$424,624	$489,951	20.28%	$ 6,197	$ 26,497	6.06%	$ 1,852	$ 7,918
535	INVP 5870 Identity & Access Management Transformation	Existing	90000212293	YES	GT53	$ 22,010,340	$ -	$ 22,010,340	6/30/2022	84	$13,363,421	$10,219,086	$11,791,254	20.28%	$ 149,128	$ 637,671	6.06%	$ 44,562	$ 190,547
536	INVP 5773E Eval Comm Links/Data Security btw Bulk Electric System Control Cntrs	Existing	90000226213	YES	G442	$ 269,622	$ -	$ 269,622	6/30/2022	84	$163,699	$125,182	$144,440	0.00%	$ -	$ -	56.13%	$ 5,056	$ 21,620
537	INVP 5471B ADMS Phase 2 Release 2	Existing	90000225805	YES	G295	$ 459,814	$ -	$ 459,814	6/30/2022	84	$279,173	$213,485	$246,329	52.84%	$ 8,117	$ 34,709	0.00%	$ -	$ -
538	INVP 6210US FY22 Platform Tower Program	Existing	90000220388	YES	GT53	$ 6,125,878	$ -	$ 6,125,878	6/30/2022	84	$3,719,283	$2,844,158	$3,281,720	20.28%	$ 41,505	$ 177,475	6.06%	$ 12,402	$ 53,033
539	INVP 5471B ADMS Phase 2 Release 2	Existing	90000225805	YES	G295	$ 8,609	$ -	$ 8,609	6/30/2022	84	$5,227	$3,997	$4,612	52.84%	$ 152	$ 650	0.00%	$ -	$ -
540	INVP 5859A CXP Unified Web Portal - Product Funding FY22	Existing	90000225063	YES	C903	$ 1,853,397	$ -	$ 1,853,397	7/1/2022	84	$1,125,276	$860,506	$992,891	25.58%	$ 15,839	$ 67,728	0.00%	$ -	$ -
541	INVP 6252US Data Management Foundations	Existing	90000222465	YES	GT53	$ 2,367,137	$ -	$ 2,367,137	7/29/2022	84	$1,465,371	$1,127,208	$1,296,289	20.28%	$ 16,395	$ 68,579	6.06%	$ 4,899	$ 20,493
542	INVP 6137US Enterprise PMO Jira Align Release 2	Existing	90000225781	YES	GT53	$ 343,241	$ -	$ 343,241	7/29/2022	84	$212,482	$163,448	$187,965	20.28%	$ 2,377	$ 9,944	6.06%	$ 710	$ 2,971
544	INVP 4750J Web Self-Service - CAPEX	Existing	90000206114	YES	C903	$ 28,393,751	$ -	$ 28,393,751	8/4/2022	84	$17,577,084	$13,520,834	$15,548,959	25.58%	$ 248,046	$ 1,037,589	0.00%	$ -	$ -
545	INVP 6066 FCP Upgrade for CSS - Plan Forward	Existing	90000215187	YES	C434	$ 3,298,066	$ -	$ 3,298,066	8/5/2022	84	$2,041,660	$1,570,508	$1,806,084	32.79%	$ 36,933	$ 154,491	0.00%	$ -	$ -
546	INVP 5274A New Storms Response Management System Implementation	Existing	90000217114	YES	G911	$ 1,790,612	$ -	$ 1,790,612	8/9/2022	84	$1,108,474	$852,672	$980,573	21.98%	$ 13,441	$ 56,225	6.42%	$ 3,926	$ 16,422
547	INVP 6435 Customer PCI Remediation	Existing	90000225433	YES	C903	$ 416,567	$ -	$ 416,567	8/17/2022	84	$257,875	$203,324	$230,600	25.58%	$ 3,679	$ 13,954	0.00%	$ -	$ -
548	INVP 5843D US SAP - Healthcheck Upgrade Critical Components FY22	Existing	90000224573	YES	GT53	$ 1,404,627	$ -	$ 1,404,627	8/19/2022	84	$886,253	$685,592	$785,922	20.28%	$ 9,940	$ 40,694	6.06%	$ 2,970	$ 12,160
549	INVP 6416 Operational Technology Priveledged Access Workstation (PAW)	Existing	90000223529	YES	GT53	$ 2,106,601	$ -	$ 2,106,601	8/22/2022	84	$1,329,165	$1,028,222	$1,178,694	20.28%	$ 14,907	$ 61,031	6.06%	$ 4,455	$ 18,237
550	INVP 6522US Digitization of the CMT Process	Existing	90000232568	YES	GT53	$ 275,059	$ -	$ 275,059	9/19/2022	84	$176,824	$137,529	$157,177	20.28%	$ 1,988	$ 7,969	6.06%	$ 594	$ 2,381
551	INVP 6253US Cloud API Migration	Existing	90000222466	YES	GT53	$ 3,049,975	$ -	$ 3,049,975	9/30/2022	84	$1,960,698	$1,524,988	$1,742,843	20.28%	$ 22,042	$ 88,362	6.06%	$ 6,587	$ 26,404
552	INVP 5471OA GM Data Mgt Phase 2	Existing	90000225472	YES	G295	$ 9,859,266	$ -	$ 9,859,266	9/30/2022	84	$6,338,100	$4,929,633	$5,633,866	52.84%	$ 185,652	$ 744,234	0.00%	$ -	$ -
553	INVP 6211US Network Security Program FY22	Existing	90000220391	YES	GT53	$ 2,778,088	$ -	$ 2,778,088	9/30/2022	84	$1,785,914	$1,389,044	$1,587,479	20.28%	$ 20,077	$ 80,485	6.06%	$ 5,999	$ 24,050
554	INVP 5471B ADMS Phase 2 Release 3	Existing	90000225809	YES	G295	$ 334,352	$ -	$ 334,352	9/30/2022	84	$214,941	$167,176	$191,059	52.84%	$ 6,296	$ 25,239	0.00%	$ -	$ -
555	INVP 5471B ADMS Phase 2 Release 3	Existing	90000225809	YES	G295	$ 5,864	$ -	$ 5,864	9/30/2022	84	$3,770	$2,932	$3,351	52.84%	$ 110	$ 443	0.00%	$ -	$ -
556	INVP 6615US WorkBoard FY23	Existing	90000236175	YES	GT53	$ 583,794	$ -	$ 583,794	10/1/2022	12	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
557	INVP 5888D Fluke and WECO License and Hardware Updates	Existing	90000228904	YES	C902	$ 323,720	$ -	$ 323,720	10/1/2022	84	$208,106	$161,860	$184,983	54.55%	$ 6,293	$ 25,227	0.00%	$ -	$ -
558	INVP 5850 Network Security Program FY21	Existing	90000213046	YES	GT53	$ 2,038,681	$ -	$ 2,038,681	10/11/2022	84	$1,310,581	$1,019,341	$1,164,961	20.28%	$ 14,734	$ 59,064	6.06%	$ 4,403	$ 17,649
559	INVP 5892A Control Center EOL Servers and Tool Replacement	Existing	90000225780	YES	G187	$ 467,346	$ -	$ 467,346	10/12/2022	84	$300,437	$233,673	$267,055	39.58%	$ 6,592	$ 26,425	12.73%	$ 2,120	$ 8,499
560	INVP 6289E FERC Form Integration with wDesk	Existing	90000227451	YES	GT53	$ 421,632	$ -	$ 421,632	10/14/2022	84	$271,049	$210,816	$240,933	20.28%	$ 3,047	$ 12,215	6.06%	$ 911	$ 3,650
561	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227390	YES	GT53	$ 1,738,574	$ -	$ 1,738,574	10/31/2022	84	$1,138,352	$889,984	$1,014,168	20.28%	$ 12,827	$ 50,369	6.06%	$ 3,833	$ 15,051
562	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227392	YES	GT53	$ 801,488	$ -	$ 801,488	10/31/2022	84	$524,784	$410,285	$467,535	20.28%	$ 5,913	$ 23,220	6.06%	$ 1,767	$ 6,939
563	INVP 6519 FY23 Gridstack Foundations	Existing	90000227401	YES	GT53	$ 2,317,989	$ -	$ 2,317,989	10/31/2022	84	$1,517,731	$1,186,590	$1,352,160	20.28%	$ 17,101	$ 67,155	6.06%	$ 5,110	$ 20,067
564	INVP 6519 FY23 GridStack Foundations	Existing	90000227921	YES	GT53	$ 1,916,970	$ -	$ 1,916,970	10/31/2022	84	$1,255,159	$981,306	$1,118,232	20.28%	$ 14,143	$ 55,537	6.06%	$ 4,226	$ 16,595
565	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227391	YES	GT53	$ 968,008	$ -	$ 968,008	10/31/2022	84	$633,815	$495,528	$564,671	20.28%	$ 7,142	$ 28,045	6.06%	$ 2,134	$ 8,380
566	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227391	YES	GT53	$ 317,669	$ -	$ 317,669	10/31/2022	84	$207,998	$162,616	$185,307	20.28%	$ 2,344	$ 9,203	6.06%	$ 700	$ 2,750
567	INVP 6519 FY23 GridStack Foundations	Existing	90000227920	YES	GT53	$ 2,160,766	$ -	$ 2,160,766	10/31/2022	84	$1,414,787	$1,106,107	$1,260,447	20.28%	$ 15,941	$ 62,600	6.06%	$ 4,764	$ 18,706
568	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227395	YES	GT53	$ 1,021,657	$ -	$ 1,021,657	10/31/2022	84	$668,942	$522,991	$595,967	20.28%	$ 7,537	$ 29,599	6.06%	$ 2,252	$ 8,845
569	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227396	YES	GT53	$ 630,356	$ -	$ 630,356	10/31/2022	84	$412,733	$322,682	$367,708	20.28%	$ 4,651	$ 18,262	6.06%	$ 1,390	$ 5,457
570	INVP 6519 FY23 GridStack Foundations	Existing	90000227921	YES	GT53	$ 536,410	$ -	$ 536,410	10/31/2022	84	$351,221	$274,591	$312,906	20.28%	$ 3,957	$ 15,541	6.06%	$ 1,183	$ 4,644
571	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227392	YES	GT53	$ 45,931	$ -	$ 45,931	10/31/2022	84	$30,074	$23,512	$26,793	20.28%	$ 339	$ 1,331	6.06%	$ 101	$ 398
572	INVP 6485 I&O US Operations FY23	Existing	90000227385	YES	GT53	$ 695,611	$ -	$ 695,611	10/31/2022	84	$455,460	$356,087	$405,773	20.28%	$ 5,132	$ 20,153	6.06%	$ 1,534	$ 6,022
573	INVP 5891C Field Collection System (FCS) Upgrade	Existing	90000236084	YES	C903	$ 1,623,952	$ -	$ 1,623,952	10/31/2022	84	$1,063,302	$831,309	$947,305	25.58%	$ 15,112	$ 59,344	0.00%	$ -	$ -
574	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227398	YES	GT53	$ 2,777,615	$ -	$ 2,777,615	10/31/2022	84	$1,818,676	$1,421,874	$1,620,275	20.28%	$ 20,492	$ 80,471	6.06%	$ 6,123	$ 24,046
575	INVP 6346US US CA Group Web	Existing	90000221388	YES	GT53	$ 723	$ -	$ 723	11/9/2022	84	$473	$370	$422	20.28%	$ 5	$ 21	6.06%	$ 2	$ 6
576	INVP 6221 Risk Master Replacement	Existing	90000229097	YES	GT53	$ 606,479	$ -	$ 606,479	11/14/2022	84	$397,100	$310,460	$353,780	20.28%	$ 4,474	$ 17,571	6.06%	$ 1,337	$ 5,250
577	INVP 5891A Electric Vehicle MV90 Upgrade	Existing	90000219348	YES	G187	$ 2,873,926	$ -	$ 2,873,926	11/14/2022	84	$1,881,737	$1,471,176	$1,676,457	39.58%	$ 41,381	$ 162,500	12.73%	$ 13,309	$ 52,264
578	INVP 6206 Smart Target	Existing	90000218558	YES	C903	$ 2,463,384	$ -	$ 2,463,384	11/17/2022	84	$1,642,256	$1,290,344	$1,466,300	25.58%	$ 23,391	$ 90,019	0.00%	$ -	$ -
579	INVP 5497 Core PowerPlan Upgrade and Lease Consolidation	Existing	90000226819	YES	GT53	$ 1,492,042	$ -	$ 1,492,042	11/20/2022	84	$994,695	$781,546	$888,120	20.28%	$ 11,232	$ 43,227	6.06%	$ 3,356	$ 12,917
580	INVP 5887A ARCOS Reporting Replacement	Existing	90000227029	YES	G187	$ 669,265	$ -	$ 669,265	11/21/2022	84	$446,177	$350,567	$398,372	39.58%	$ 9,833	$ 37,842	12.73%	$ 3,163	$ 12,171
581	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221823	YES	C434	$ 1,816,052	$ -	$ 1,816,052	12/2/2022	84	$1,210,701	$951,265	$1,080,983	32.79%	$ 22,105	$ 85,069	0.00%	$ -	$ -
582	INVP 5611 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY23	Existing	90000228136	YES	GT53	$ 662,380	$ -	$ 662,380	12/5/2022	84	$441,587	$346,961	$394,274	20.28%	$ 4,987	$ 19,190	6.06%	$ 1,490	$ 5,734
583	INVP 5471 Grid Mod TOMS Phase 2/3 Final Deployment	Existing	90000225487	YES	G187	$ 3,269,296	$ -	$ 3,269,296	12/10/2022	84	$2,179,531	$1,712,488	$1,946,010	39.58%	$ 48,034	$ 184,855	12.73%	$ 15,449	$ 59,454

584	INVP 5466 AMAG HW and SW Upgrade	Existing	90000205574	YES	GT53	$ 6,491,289	$ -	$ 6,491,289	12/15/2022	84	$4,327,526	$3,400,199	$3,863,863	20.28%	$ 48,868	$ 188,062	6.06%	$ 14,602	$ 56,196
585	INVP 6421 Procure To Pay Data Analysis Tool	Existing	90000229352	YES	GT53	$ 1,633,838	$ -	$ 1,633,838	12/16/2022	84	$1,089,225	$855,820	$972,522	20.28%	$ 12,300	$ 47,335	6.06%	$ 3,675	$ 14,144
586	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220374	YES	GT53	$ 10,611,888	$ -	$ 10,611,888	12/20/2022	84	$7,200,924	$5,684,940	$6,442,932	20.28%	$ 81,486	$ 307,442	6.06%	$ 24,349	$ 91,869
587	INVP 5471K TOMS Ph 3 Final Deploy	Existing	90000233062	YES	G295	$ 69	$ -	$ 69	12/20/2022	84	$47	$37	$42	52.84%	$ 1	$ 5	0.00%	$ -	$ -
588	INVP 5471B ADMS Phase 2 release 4	Existing	90000225810	YES	G295	$ 226,797	$ -	$ 226,797	12/31/2022	84	$153,898	$121,499	$137,698	52.84%	$ 4,538	$ 17,120	0.00%	$ -	$ -
589	INVP 6245US SOAR (Security, Orchestration, Automation, and Response)	Existing	90000223218	YES	GT53	$ 1,410,296	$ -	$ 1,410,296	12/31/2022	84	$956,987	$755,516	$856,251	20.28%	$ 10,829	$ 40,858	6.06%	$ 3,236	$ 12,209
590	INVP 5471M INOC	Existing	90000225471	YES	G187	$ 511,063	$ -	$ 511,063	1/1/2023	84	$346,793	$273,784	$310,288	39.58%	$ 8,073	$ 28,897	12.73%	$ 2,597	$ 9,294
591	INVP 6076 FutureNow 2.0 Distribut	Existing	90000226064	YES	G295	$ 354,631	$ -	$ 354,631	1/6/2023	84	$240,642	$189,981	$215,312	52.84%	$ 7,479	$ 26,770	0.00%	$ -	$ -
592	INVP 6076 FutureNow 2.0 Trans	Existing	90000226065	YES	G901	$ 5,767,229	$ -	$ 5,767,229	1/6/2023	84	$3,913,477	$3,089,587	$3,501,532	0.00%	$ -	$ -	55.23%	$ 127,127	$ 455,034
593	INVP 6076 FutureNow 2.0 Distribut	Existing	90000226064	YES	G295	$ 3,467,897	$ -	$ 3,467,897	1/6/2023	84	$2,353,216	$1,857,802	$2,105,509	52.84%	$ 73,135	$ 261,777	0.00%	$ -	$ -
594	INVP 3870B Real Estate - Right of Way Work Request Migration to Maximo	Existing	90000231289	YES	GT53	$ 1,158,092	$ -	$ 1,158,092	1/12/2023	84	$785,848	$620,407	$703,127	20.28%	$ 9,374	$ 33,552	6.06%	$ 2,801	$ 10,026
595	INVP 6496 NY Gender Pronoun and Name Mandate	Existing	90000227836	YES	C170	$ 1,379,411	$ -	$ 1,379,411	1/13/2023	84	$936,029	$738,970	$837,499	39.84%	$ 21,933	$ 78,508	0.00%	$ -	$ -
596	INVP 5471P GM Integration Svcs 2	Existing	90000224183	YES	G295	$ 3,708,455	$ -	$ 3,708,455	1/16/2023	84	$2,516,452	$2,030,821	$2,273,636	52.84%	$ 78,935	$ 256,607	0.00%	$ -	$ -
597	INVP 5345B Billing and Printing	Existing	90000208193	YES	C434	$ 3,545,691	$ -	$ 3,545,691	1/21/2023	84	$2,448,216	$1,941,688	$2,194,952	32.79%	$ 47,265	$ 166,090	0.00%	$ -	$ -
598	INVP 6549US SHE: Business Continuity	Existing	90000233000	YES	GT53	$ 358,291	$ -	$ 358,291	1/23/2023	84	$247,392	$196,207	$221,799	20.28%	$ 2,954	$ 10,380	6.06%	$ 883	$ 3,102
599	INVP 5983 DB Landscape Optimization	Existing	90000225874	YES	GT53	$ 1,885,555	$ -	$ 1,885,555	1/28/2023	84	$1,301,931	$1,032,566	$1,167,248	20.28%	$ 15,546	$ 54,627	6.06%	$ 4,645	$ 16,324
600	INVP 6441 Scalability and Resilience for Enterprise Gas Platforms	Existing	90000225214	YES	C209	$ 2,638,996	$ -	$ 2,638,996	1/30/2023	84	$1,822,164	$1,445,165	$1,633,664	0.00%	$ -	$ -	0.00%	$ -	$ -
601	INVP 6530 US Group Functions Operational Requests	Existing	90000236204	YES	GT53	$ 1,835,356	$ -	$ 1,835,356	1/31/2023	84	$1,267,270	$1,005,076	$1,136,173	20.28%	$ 15,132	$ 53,173	6.06%	$ 4,522	$ 15,889
602	INVP 6584 UWP 2.0 Digital Re Architecture and Optimization	Existing	90000231717	YES	C903	$ 9,565,875	$ -	$ 9,565,875	2/9/2023	84	$6,605,009	$5,238,455	$5,921,732	25.58%	$ 99,477	$ 349,564	0.00%	$ -	$ -
603	INVP 6302 2022 AIMS Baseline	Existing	90000226581	YES	C903	$ 372,183	$ -	$ 372,183	2/9/2023	84	$256,983	$203,814	$230,399	25.58%	$ 3,870	$ 13,601	0.00%	$ -	$ -
604	Cybersecurity for Grid Modernization	Existing	90000218182	YES	G187	$ 4,108,743	$ -	$ 4,108,743	2/10/2023	84	$2,836,989	$2,250,026	$2,543,507	39.58%	$ 66,113	$ 232,320	12.73%	$ 21,264	$ 74,720
605	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227843	YES	GT53	$ 97,469	$ -	$ 97,469	2/24/2023	84	$68,461	$54,536	$61,499	20.28%	$ 818	$ 2,824	6.06%	$ 245	$ 844
606	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227841	YES	GT53	$ 116,795	$ -	$ 116,795	2/27/2023	84	$82,034	$65,349	$73,692	20.28%	$ 981	$ 3,384	6.06%	$ 293	$ 1,011
607	INVP 5125 Customer Conections Annual Program FY23	Existing	90000236200	YES	C903	$ 3,265,637	$ -	$ 3,265,637	2/28/2023	84	$2,293,721	$1,827,202	$2,060,461	25.58%	$ 34,580	$ 119,336	0.00%	$ -	$ -
608	INVP 5673 My Business Account (Customer Digital Solution)	Existing	90000236202	YES	C903	$ 6,191,992	$ -	$ 6,191,992	2/28/2023	84	$4,349,137	$3,464,567	$3,906,852	25.58%	$ 65,568	$ 226,273	0.00%	$ -	$ -
609	INVP 5892B Control Room Server and Tools Upgrade/Replacement	Existing	90000236085	YES	G187	$ 556,626	$ -	$ 556,626	2/28/2023	84	$390,964	$311,446	$351,205	39.58%	$ 9,120	$ 31,473	12.73%	$ 2,933	$ 10,123
610	INVP 6349 Customer Data Platform	Existing	90000236203	YES	G911	$ 10,835,976	$ -	$ 10,835,976	2/28/2023	84	$7,610,983	$6,062,987	$6,836,985	21.98%	$ 98,595	$ 340,250	6.42%	$ 28,798	$ 99,381
611	INVP 6043G1 Content Management for Engineering	Existing	90000219378	YES	T904	$ 384,347	$ -	$ 384,347	2/28/2023	84	$269,958	$215,051	$242,504	38.51%	$ 6,127	$ 21,145	11.67%	$ 1,857	$ 6,408
612	INVP 6043G1 Content Management for Engineering	Existing	90000236083	YES	T904	$ 1,198,591	$ -	$ 1,198,591	2/28/2023	84	$841,868	$670,640	$756,254	38.51%	$ 19,107	$ 65,940	11.67%	$ 5,790	$ 19,982
613	ZBR-Cap - Web C2-Phase 1 Release	Existing	90000236195	YES	C903	$ 314,964	$ -	$ 314,964	3/1/2023	84	$221,225	$176,230	$198,727	25.58%	$ 3,335	$ 11,510	0.00%	$ -	$ -
614	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 1 Release	Existing	90000236191	YES	C903	$ 1,316,468	$ -	$ 1,316,468	3/1/2023	84	$924,662	$736,595	$830,629	25.58%	$ 13,940	$ 48,107	0.00%	$ -	$ -
615	ZBR-Cap-AIMS C2-Phase 1 Release	Existing	90000236196	YES	C903	$ 1,196,784	$ -	$ 1,196,784	3/1/2023	84	$840,598	$669,629	$755,114	25.58%	$ 12,673	$ 43,734	0.00%	$ -	$ -
616	ZBR-Cap-Elim Calls with Self Svc C2-Phase 1 Release	Existing	90000236188	YES	C903	$ 15,919,821	$ -	$ 15,919,821	3/1/2023	84	$11,181,779	$8,907,519	$10,044,649	25.58%	$ 168,577	$ 581,756	0.00%	$ -	$ -
617	ZBR-Cap-Automate Manual Work B1-Phase 1 Release	Existing	90000236190	YES	C903	$ 4,767,734	$ -	$ 4,767,734	3/1/2023	84	$3,348,766	$2,667,661	$3,008,213	25.58%	$ 50,486	$ 174,227	0.00%	$ -	$ -
618	ZBR-Cap-Optim B.O. Proc & Capac B2-Phase 1 Release	Existing	90000236192	YES	C903	$ 729,315	$ -	$ 729,315	3/1/2023	84	$512,257	$408,069	$460,163	25.58%	$ 7,723	$ 26,651	0.00%	$ -	$ -
619	ZBR-Cap-Minim Bad Debt Expos B3-Phase 1 Release	Existing	90000236193	YES	C903	$ 90,321	$ -	$ 90,321	3/1/2023	84	$63,440	$50,537	$56,988	25.58%	$ 956	$ 3,301	0.00%	$ -	$ -
620	ZBR-Cap-Optim FO Svc Deliv Model-C1-Phase 1 Release	Existing	90000236186	YES	C903	$ 936,198	$ -	$ 936,198	3/1/2023	84	$657,568	$523,825	$590,697	25.58%	$ 9,914	$ 34,211	0.00%	$ -	$ -
621	ZBR-Cap-Drive e-Bill Adoption B4-Phase 1 Release	Existing	90000236194	YES	C903	$ 1,151,120	$ -	$ 1,151,120	3/1/2023	84	$808,524	$644,079	$726,302	25.58%	$ 12,189	$ 42,065	0.00%	$ -	$ -
622	ZBR-Cap Pref/Comms-Phase 1 Release	Existing	90000236197	YES	C903	$ 391,891	$ -	$ 391,891	3/1/2023	84	$275,257	$219,273	$247,265	25.58%	$ 4,150	$ 14,321	0.00%	$ -	$ -
623	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 1 Release	Existing	90000236189	YES	C903	$ 1,812,966	$ -	$ 1,812,966	3/1/2023	84	$1,273,393	$1,014,398	$1,143,895	25.58%	$ 19,198	$ 66,251	0.00%	$ -	$ -
624	INVP 4418USC CRO FY23: GRC Archer	Existing	90000233861	YES	GT53	$ 914,095	$ -	$ 914,095	3/16/2023	84	$642,043	$511,458	$576,750	20.28%	$ 7,674	$ 26,483	6.06%	$ 2,293	$ 7,913
625	INVP 5471L GM GIS Phase 2	Existing	90000229696	YES	G295	$ 823,035	$ -	$ 823,035	3/17/2023	84	$578,084	$460,507	$519,296	52.84%	$ 18,003	$ 62,127	0.00%	$ -	$ -
626	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000232495	YES	GT53	$ 755,109	$ -	$ 755,109	3/19/2023	84	$539,363	$431,491	$485,427	20.28%	$ 6,453	$ 21,877	6.06%	$ 1,928	$ 6,537
627	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000232493	YES	GT53	$ 957,505	$ -	$ 957,505	3/19/2023	84	$683,932	$547,146	$615,539	20.28%	$ 8,183	$ 27,740	6.06%	$ 2,445	$ 8,289
629	INVP 6529 US Group Function Minor Enhancements (SAP)	Existing	90000228702	YES	GT53	$ 729,954	$ -	$ 729,954	3/21/2023	84	$521,396	$417,117	$469,256	20.28%	$ 6,238	$ 21,148	6.06%	$ 1,864	$ 6,319
630	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227862	YES	GT53	$ 148,189	$ -	$ 148,189	3/22/2023	84	$105,849	$84,679	$95,264	20.28%	$ 1,266	$ 4,293	6.06%	$ 378	$ 1,283
631	INVP 6273US Workforce Data Domain	Existing	90000222464	YES	GT53	$ 3,480,163	$ -	$ 3,480,163	3/27/2023	84	$2,485,831	$1,988,665	$2,237,248	20.28%	$ 29,740	$ 100,825	6.06%	$ 8,887	$ 30,128
632	INVP 5890A Corporate PI	Existing	90000226057	YES	G187	$ 1,895,611	$ -	$ 1,895,611	3/28/2023	84	$1,354,008	$1,083,206	$1,218,607	39.58%	$ 31,616	$ 107,183	12.73%	$ 10,168	$ 34,473
633	INVP 6480US FY23 Platform Tower Project	Existing	90000229906	YES	GT53	$ 4,510,820	$ -	$ 4,510,820	3/28/2023	84	$3,222,014	$2,577,611	$2,899,813	20.28%	$ 38,548	$ 130,685	6.06%	$ 11,519	$ 39,051
634	INVP 6565 Secure and Compliant	Existing	90000229719	YES	GT53	$ 2,098,446	$ -	$ 2,098,446	3/29/2023	84	$1,498,890	$1,199,112	$1,349,001	20.28%	$ 17,933	$ 60,795	6.06%	$ 5,359	$ 18,167
635	INVP FY23 GridStack Foundations	Existing	90000232510	YES	GT53	$ 368,417	$ -	$ 368,417	3/29/2023	84	$263,155	$210,524	$236,840	20.28%	$ 3,148	$ 10,674	6.06%	$ 941	$ 3,189
636	INVP 6519 FY23 GridStack Foundations	Existing	90000233466	YES	GT53	$ 591,290	$ -	$ 591,290	3/29/2023	84	$422,350	$337,880	$380,115	20.28%	$ 5,053	$ 17,131	6.06%	$ 1,510	$ 5,119
637	INVP 6485 I&O US Operations FY23	Existing	90000232499	YES	GT53	$ 2,693,288	$ -	$ 2,693,288	3/29/2023	84	$1,923,777	$1,539,022	$1,731,399	20.28%	$ 23,016	$ 78,028	6.06%	$ 6,878	$ 23,316
638	INVP 6641 FY23 Service Now Upgrade - US	Existing	90000232757	YES	GT53	$ 1,708,436	$ -	$ 1,708,436	3/29/2023	84	$1,220,312	$976,249	$1,098,280	20.28%	$ 14,600	$ 49,496	6.06%	$ 4,363	$ 14,790
639	INVP 6485 I&O US Operations FY23	Existing	90000227382	YES	GT53	$ 456,134	$ -	$ 456,134	3/29/2023	84	$325,810	$260,648	$293,229	20.28%	$ 3,898	$ 13,215	6.06%	$ 1,165	$ 3,949
640	INVP 6485 I&O US Operations FY23	Existing	90000227383	YES	GT53	$ 2,075,793	$ -	$ 2,075,793	3/29/2023	84	$1,482,709	$1,186,167	$1,334,438	20.28%	$ 17,739	$ 60,139	6.06%	$ 5,301	$ 17,970
641	INVP 6519 FY23 GridStack Foundations	Existing	90000232513	YES	GT53	$ 238,164	$ -	$ 238,164	3/29/2023	84	$170,117	$136,094	$153,105	20.28%	$ 2,035	$ 6,900	6.06%	$ 608	$ 2,062
642	INVP 6610 Gas Application Rationalization	Existing	90000232378	YES	C209	$ 363,602	$ -	$ 363,602	3/29/2023	84	$259,716	$207,772	$233,744	0.00%	$ -	$ -	0.00%	$ -	$ -
643	INVP 6519 FY23 GridStack Foundations	Existing	90000227922	YES	GT53	$ 275,410	$ -	$ 275,410	3/29/2023	84	$196,721	$157,377	$177,049	20.28%	$ 2,354	$ 7,979	6.06%	$ 703	$ 2,384
644	INVP 6519 FY23 GridStack Foundations	Existing	90000232511	YES	GT53	$ 870,140	$ -	$ 870,140	3/29/2023	84	$621,529	$497,223	$559,376	20.28%	$ 7,436	$ 25,209	6.06%	$ 2,222	$ 7,533
645	INVP 6485 I&O US Operations FY23	Existing	90000227381	YES	GT53	$ 1,618,013	$ -	$ 1,618,013	3/29/2023	84	$1,155,724	$924,579	$1,040,152	20.28%	$ 13,827	$ 46,876	6.06%	$ 4,132	$ 14,007
646	INVP 6519 FY23 GridStack Foundations	Existing	90000227924	YES	GT53	$ 552,890	$ -	$ 552,890	3/29/2023	84	$394,922	$315,937	$355,429	20.28%	$ 4,725	$ 16,018	6.06%	$ 1,412	$ 4,786
647	INVP 6519 FY23 GridStack Foundations	Existing	90000227925	YES	GT53	$ 3,895,289	$ -	$ 3,895,289	3/29/2023	84	$2,782,350	$2,225,880	$2,504,115	20.28%	$ 33,288	$ 112,852	6.06%	$ 9,947	$ 33,722
648	INVP 6485 I&O US Operations FY23	Existing	90000227384	YES	GT53	$ 323,597	$ -	$ 323,597	3/29/2023	84	$231,141	$184,913	$208,027	20.28%	$ 2,765	$ 9,375	6.06%	$ 826	$ 2,801
649	Data Management Phase 2 PI5 and PI6	Existing	90000232055	YES	G295	$ 1,358,504	$ -	$ 1,358,504	3/30/2023	84	$970,360	$776,288	$873,324	52.84%	$ 30,248	$ 102,548	0.00%	$ -	$ -
650	INVP 5471K TOMS Phase 3 FNL Deploy	Existing	90000233757	YES	G187	$ 1,354,448	$ -	$ 1,354,448	3/30/2023	84	$967,463	$773,970	$870,717	39.58%	$ 22,590	$ 76,584	12.73%	$ 7,266	$ 24,632
651	INVP 6032 Customer Billing COVID Transition Minor Works	Existing	90000213607	YES	C903	$ 624,810	$ -	$ 624,810	3/31/2023	84	$446,293	$357,034	$401,664	25.58%	$ 6,735	$ 22,832	0.00%	$ -	$ -
652	INVP 5054 On My Way - 2	Existing	90000226026	YES	C902	$ 3,642,842	$ -	$ 3,642,842	3/31/2023	84	$2,602,030	$2,081,624	$2,341,827	54.55%	$ 83,736	$ 283,881	0.00%	$ -	$ -
653	INVP 6520US Jira Align Phase 3	Existing	90000229783	YES	GT53	$ 2,066,061	$ -	$ 2,066,061	3/31/2023	84	$1,475,758	$1,180,606	$1,328,182	20.28%	$ 17,656	$ 59,857	6.06%	$ 5,276	$ 17,886
654	INVP 6582 Gas Application Continuous Improvement	Existing	90000229951	YES	C209	$ 659,050	$ -	$ 659,050	3/31/2023	84	$470,750	$376,600	$423,675	0.00%	$ -	$ -	0.00%	$ -	$ -
655	INVP 6073 Vegetation Management Optimization	Existing	90000236205	YES	C902	$ 3,478,768	$ -	$ 3,478,768	3/31/2023	84	$2,484,834	$1,987,867	$2,236,351	54.55%	$ 79,965	$ 271,095	0.00%	$ -	$ -
656	INVP 6264US Apptio Development	Existing	90000223526	YES	GT53	$ 1,402,567	$ -	$ 1,402,567	3/31/2023	84	$1,001,833	$801,467	$901,650	20.28%	$ 11,986	$ 40,634	6.06%	$ 3,582	$ 12,142
657	INVP5471B ADMS Phase 2 release 5	Existing	90000225811	YES	G295	$ 872,199	$ -	$ 872,199	3/31/2023	84	$623,000	$498,400	$560,700	52.84%	$ 19,420	$ 65,839	0.00%	$ -	$ -
658	INVP 6587US Strategic Portfolio Planning & Delivery SPPD, Capability Expansion	Existing	90000231812	YES	GT53	$ 223,285	$ -	$ 223,285	3/31/2023	84	$159,489	$127,591	$143,540	20.28%	$ 1,908	$ 6,469	6.06%	$ 570	$ 1,933
659	INVP 6426 Investment Recovery Digitization	Existing	90000227077	YES	GT53	$ 1,300,238	$ -	$ 1,300,238	4/28/2023	84	$944,220	$758,472	$851,346	20.28%	$ 12,927	$ 37,670	6.06%	$ 3,863	$ 11,256
660	INVP 6289G FTOM R2R: Robotic Process Automation of Manual Journal Entries	Existing	90000230670	YES	GT53	$ 1,598,339	$ -	$ 1,598,339	4/28/2023	84	$1,160,698	$932,364	$1,046,531	20.28%	$ 15,890	$ 46,306	6.06%	$ 4,748	$ 13,837
661	INVP 5125 Customer Connections Annual Program FY23	Existing	90000229335	YES	C903	$ 837,109	$ -	$ 837,109	5/1/2023	84	$607,901	$488,314	$548,107	25.58%	$ 10,497	$ 30,590	0.00%	$ -	$ -
662	INVP 6690 Cost Center and Time Improvements	Existing	90000238216	YES	GT53	$ 293,435	$ -	$ 293,435	5/18/2023	84	$213,090	$174,664	$193,877	20.28%	$ 2,939	$ 7,793	6.06%	$ 878	$ 2,329
663	INVP 6289F US GAAP Statutory Reporting with WDesk	Existing	90000228705	YES	GT53	$ 594,443	$ -	$ 594,443	5/26/2023	84	$438,756	$353,835	$396,296	20.28%	$ 5,999	$ 17,222	6.06%	$ 1,793	$ 5,146
664	INVP 6290A Source to Pay Release 1 Procure to Pay (P2P) Rollout Program	Existing	90000223683	YES	GT53	$ 14,392,132	$ -	$ 14,392,132	5/29/2023	84	$10,622,764	$8,566,746	$9,594,755	20.28%	$ 145,250	$ 416,961	6.06%	$ 43,403	$ 124,595
665	INVP 6349 Customer Data Platform	Existing	90000221820	YES	G911	$ 1,634,163	$ -	$ 1,634,163	6/1/2023	84	$1,206,168	$972,716	$1,089,442	21.98%	$ 17,875	$ 51,313	6.42%	$ 5,221	$ 14,988
667	INVP 6592 TSA/TSC Application Upgrade	Existing	90000242149	YES	G114	$ 358,711	$ -	$ 358,711	6/9/2023	84	$264,763	$213,519	$239,141	64.59%	$ 11,530	$ 33,099	19.57%	$ 3,493	$ 10,029
668	INVP 6531 AIMS Upgrades and Enhancements	Existing	90000228700	YES	C903	$ 303,367	$ -	$ 303,367	6/22/2023	84	$227,525	$184,187	$205,856	25.58%	$ 3,919	$ 11,086	0.00%	$ -	$ -
669	INVP5471B ADMS Phase 2 Release 6	Existing	90000225812	YES	G295	$ 815,866	$ -	$ 815,866	6/30/2023	84	$611,900	$495,347	$553,623	52.84%	$ 21,774	$ 61,586	0.00%	$ -	$ -
670	INVP 6661 Demand Planning and Material Track and Trace Validation	Existing	90000235803	YES	C902	$ 560,361	$ -	$ 560,361	6/30/2023	84	$420,270	$340,219	$380,245	54.55%	$ 15,439	$ 43,668	0.00%	$ -	$ -
671	INVP 5471K Grid Mod TOMS	Existing	90000236603	YES	G187	$ 750,331	$ -	$ 750,331	6/30/2023	84	$562,748	$455,558	$509,153	39.58%	$ 15,000	$ 42,426	12.73%	$ 4,824	$ 13,645
672	INVP 6584 UWP 2.0 Digital Re Architecture and Optimization	Existing	90000236675	YES	C903	$ 846,675	$ -	$ 846,675	6/30/2023	84	$635,006	$514,053	$574,530	25.58%	$ 10,939	$ 30,940	0.00%	$ -	$ -
673	INVP 6621US JML MyHub	Existing	90000232124	YES	GT53	$ 1,789,012	$ -	$ 1,789,012	7/31/2023	84	$1,363,057	$1,107,484	$1,235,270	20.28%	$ 18,594	$ 51,830	6.06%	$ 5,556	$ 15,488
674	INVP 6510 Operational Technology Privileged Access Workstation FY23	Existing	90000228238	YES	GT53	$ 1,399,638	$ -	$ 1,399,638	8/1/2023	84	$1,066,391	$866,442	$966,416	20.28%	$ 14,547	$ 40,549	6.06%	$ 4,347	$ 12,117
675	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000219982	YES	GT53	$ 3,957,769	$ -	$ 3,957,769	8/25/2023	84	$3,062,560	$2,497,164	$2,779,862	20.28%	$ 41,731	$ 114,662	6.06%	$ 12,470	$ 34,263
676	INVP 5892B Control Room Server and Tools Upgrade-Replacement	Existing	90000232760	YES	G187	$ 505,940	$ -	$ 505,940	8/25/2023	84	$391,501	$319,224	$355,363	39.58%	$ 10,411	$ 28,607	12.73%	$ 3,349	$ 9,201
677	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220376	YES	GT53	$ 22,184,315	$ -	$ 22,184,315	8/25/2023	84	$17,166,434	$13,997,246	$15,581,840	20.28%	$ 233,912	$ 642,711	6.06%	$ 69,897	$ 192,053
678	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227870	YES	GT53	$ 125,614	$ -	$ 125,614	8/30/2023	84	$97,201	$79,256	$88,229	20.28%	$ 1,324	$ 3,639	6.06%	$ 396	$ 1,087
679	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227863	YES	GT53	$ 154,923	$ -	$ 154,923	8/30/2023	84	$119,881	$97,749	$108,815	20.28%	$ 1,634	$ 4,488	6.06%	$ 488	$ 1,341
680	INVP 5891C Field Collection System (FCS) Upgrade	Existing	90000221921	YES	C903	$ 634,665	$ -	$ 634,665	8/31/2023	84	$491,110	$400,444	$445,777	25.58%	$ 8,441	$ 23,192	0.00%	$ -	$ -
681	INVP 6258USB Data Archival US Group Function Portfolio	Existing	90000225218	YES	GT53	$ 3,337,553	$ -	$ 3,337,553	9/9/2023	84	$2,582,630	$2,105,837	$2,344,233	20.28%	$ 35,191	$ 96,694	6.06%	$ 10,516	$ 28,894
682	NY AMI IT Cyber Security Software-Phase 1	Existing	90000241320	YES	C113	$ 488,638	$ -	$ 488,638	9/30/2023	84	$383,930	$314,125	$349,027	72.58%	$ 18,703	$ 50,665	0.00%	$ -	$ -
683	NY AMI IT CSS Enhancement Softw.-Phase 1	Existing	90000241316	YES	C113	$ 2,357,770	$ -	$ 2,357,770	9/30/2023	84	$1,852,533	$1,515,709	$1,684,121	72.58%	$ 90,243	$ 244,467	0.00%	$ -	$ -
684	INVP 5673 My Business Account (Customer Digital Solution)	Existing	90000219539	YES	C903	$ 2,225,964	$ -	$ 2,225,964	9/30/2023	84	$1,748,972	$1,430,977	$1,589,974	25.58%	$ 30,027	$ 81,343	0.00%	$ -	$ -
685	INVP 6551 UTOC Software	Existing	90000229502	YES	G187	$ 5,125,887	$ -	$ 5,125,887	9/30/2023	84	$4,027,483	$3,295,213	$3,661,348	39.58%	$ 106,989	$ 289,832	12.73%	$ 34,411	$ 93,218
686	INVP 6551 UTOC Software PI11 and PI12	Existing	90000236960	YES	G187	$ 874,551	$ -	$ 874,551	9/30/2023	84	$687,147	$562,211	$624,679	39.58%	$ 18,254	$ 49,450	12.73%	$ 5,871	$ 15,904
687	NY AMI IT Telecom Capex Hardware-Phase 1	Existing	90000241314	YES	C113	$ 172,954	$ -	$ 172,954	9/30/2023	84	$135,893	$111,185	$123,539	72.58%	$ 6,620	$ 17,933	0.00%	$ -	$ -
688	NY AMI IT Cyber Security Hardware-Phase 1	Existing	90000241315	YES	C113	$ 9,665	$ -	$ 9,665	9/30/2023	84	$7,594	$6,213	$6,904	72.58%	$ 370	$ 1,002	0.00%	$ -	$ -
689	NY AMI IT ESB, Info Sys & DataLak-Ph. 1	Existing	90000241319	YES	C113	$ 16,330,001	$ -	$ 16,330,001	9/30/2023	84	$12,830,715	$10,497,858	$11,664,287	72.58%	$ 625,028	$ 1,693,188	0.00%	$ -	$ -
690	NY AMI IT Billing & MDS Sys Softw-Phase 1	Existing	90000241317	YES	C113	$ 1,526,897	$ -	$ 1,526,897	9/30/2023	84	$1,199,705	$981,576	$1,090,640	72.58%	$ 58,442	$ 158,317	0.00%	$ -	$ -

691	NY AMI IT Telecomm Software-Phase 1	Existing	90000241318	YES	C113	$ 1,071,171	$ -	$ 1,071,171	9/30/2023	84	$841,634	$688,610	$765,122	72.58%	$ 40,999	$ 111,065	0.00%	$ -	$ -
692	INVP 5471OB Data Mgt 2B PI7 / PI8	Existing	90000241629	YES	G295	$ 1,671,942	$ -	$ 1,671,942	9/30/2023	84	$1,313,669	$1,074,820	$1,194,244	52.84%	$ 46,589	$ 126,208	0.00%	$ -	$ -
693	INVP 6076 FutureNow	Existing	90000234813	YES	G295	$ 2,899,328	$ -	$ 2,899,328	10/13/2023	84	$2,278,044	$1,863,854	$2,070,949	52.84%	$ 80,790	$ 218,858	0.00%	$ -	$ -
694	INVP 6076 FutureNow	Existing	90000234814	YES	G901	$ 1,740,817	$ -	$ 1,740,817	10/13/2023	84	$1,367,785	$1,119,097	$1,243,441	0.00%	$ -	$ -	55.23%	$ 50,702	$ 137,350
695	INVP 6180US CV Talent Screening - Blind CVs	Existing	90000229739	YES	GT53	$ 254,585	$ -	$ 254,585	11/14/2023	84	$203,062	$166,693	$184,877	20.28%	$ 2,761	$ 7,376	6.06%	$ 825	$ 2,204
696	ZBR-Cap-Minimize AHT C3-Phase 2 Release	Existing	90000241029	YES	C903	$ 94,980	$ -	$ 94,980	10/1/2023	84	$74,627	$61,058	$67,843	25.58%	$ 1,281	$ 3,471	0.00%	$ -	$ -
697	ZBR-Cap-Automate Manual Work B1-Phase 2 Release	Existing	90000241031	YES	C903	$ 589,194	$ -	$ 589,194	10/1/2023	84	$462,938	$378,767	$420,853	25.58%	$ 7,948	$ 21,531	0.00%	$ -	$ -
698	ZBR-Cap-C1-Phase 2 Release	Existing	90000241026	YES	C903	$ 32,943	$ -	$ 32,943	10/1/2023	84	$25,884	$21,178	$23,531	25.58%	$ 444	$ 1,204	0.00%	$ -	$ -
699	ZBR-Cap Pref/Comms-Phase 2 Release	Existing	90000241039	YES	C903	$ 645,875	$ -	$ 645,875	10/1/2023	84	$507,473	$415,205	$461,339	25.58%	$ 8,713	$ 23,602	0.00%	$ -	$ -
700	ZBR-Cap-Minim Bad Debt Expos B3-Phase 2 Release	Existing	90000241034	YES	C903	$ 182	$ -	$ 182	10/1/2023	84	$143	$117	$130	25.58%	$ 2	$ 7	0.00%	$ -	$ -
701	ZBR-Cap-Drive e-Bill Adoption B4-Phase 2 Release	Existing	90000241036	YES	C903	$ 64,868	$ -	$ 64,868	10/1/2023	84	$50,968	$41,701	$46,334	25.58%	$ 875	$ 2,370	0.00%	$ -	$ -
702	ZBR-Cap-Elim Calls with Self Svc C2-Phase 2 Release	Existing	90000241028	YES	C903	$ 7,800,309	$ -	$ 7,800,309	10/1/2023	84	$6,128,814	$5,014,484	$5,571,649	25.58%	$ 105,222	$ 285,046	0.00%	$ -	$ -
703	ZBR-Cap-Optim B.O. Proc & Capac B2-Phase 2 Release	Existing	90000241033	YES	C903	$ 1,413	$ -	$ 1,413	10/1/2023	84	$1,110	$908	$1,009	25.58%	$ 19	$ 52	0.00%	$ -	$ -
704	ZBR-Cap-AIMS C2-Phase 2 Release	Existing	90000241038	YES	C903	$ 2,545,447	$ -	$ 2,545,447	10/1/2023	84	$1,999,994	$1,636,359	$1,818,177	25.58%	$ 34,337	$ 93,018	0.00%	$ -	$ -
705	ZBR-Cap - Web C2-Phase 2 Release	Existing	90000241037	YES	C903	$ 945,756	$ -	$ 945,756	10/1/2023	84	$743,094	$607,986	$675,540	25.58%	$ 12,758	$ 34,561	0.00%	$ -	$ -
706	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 2 Release	Existing	90000241030	YES	C903	$ 65,136	$ -	$ 65,136	10/1/2023	84	$51,178	$41,873	$46,526	25.58%	$ 879	$ 2,380	0.00%	$ -	$ -
707	INVP 6467 Union Bidding	Existing	90000230804	YES	GT53	$ 476,981	$ -	$ 476,981	11/15/2023	84	$380,449	$312,309	$346,379	20.28%	$ 5,173	$ 13,819	6.06%	$ 1,546	$ 4,129
708	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227874	YES	GT53	$ 453,190	$ -	$ 453,190	11/17/2023	84	$366,868	$302,127	$334,497	20.28%	$ 4,983	$ 13,130	6.06%	$ 1,489	$ 3,923
709	INVP 5125 FY24 Customer Connections Annual Program	Existing	90000240096	YES	C903	$ 2,521,463	$ -	$ 2,521,463	11/30/2023	84	$2,041,184	$1,680,975	$1,861,080	25.58%	$ 34,971	$ 92,141	0.00%	$ -	$ -
710	INVP 6715 UWP 2.0 MyAccount Implementation and Delivery - UWP 2.0 MyAccount_2	Existing	90000242901	YES	C903	$ 10,754,367	$ -	$ 10,754,367	11/30/2023	84	$8,705,916	$7,169,578	$7,937,747	25.58%	$ 149,156	$ 392,995	0.00%	$ -	$ -
711	Clean Energy Products-Capex-Phase 1 Release	Existing	90000242788	YES	C903	$ 10,212,070	$ -	$ 10,212,070	12/1/2023	84	$8,266,914	$6,808,047	$7,537,480	25.58%	$ 141,635	$ 373,178	0.00%	$ -	$ -
712	ZBR-Cap-Minimize AHT C3-Phase 3 Release	Existing	90000242888	YES	C903	$ 4,984	$ -	$ 4,984	12/1/2023	84	$4,035	$3,323	$3,679	25.58%	$ 69	$ 182	0.00%	$ -	$ -
713	ZBR-Cap - Web C2-Phase 3 Release□	Existing	90000242893	YES	C903	$ 1,053,489	$ -	$ 1,053,489	12/1/2023	84	$852,825	$702,326	$777,575	25.58%	$ 14,611	$ 38,498	0.00%	$ -	$ -
714	ZBR-Cap-AIMS C2-Phase 3 Release	Existing	90000242894	YES	C903	$ 3,794,844	$ -	$ 3,794,844	12/1/2023	84	$3,072,016	$2,529,896	$2,800,956	25.58%	$ 52,632	$ 138,674	0.00%	$ -	$ -
715	ZBR-Cap-Automate Manual Work B1-Phase 3 Release	Existing	90000242891	YES	C903	$ 1,040,528	$ -	$ 1,040,528	12/1/2023	84	$842,332	$693,686	$768,009	25.58%	$ 14,431	$ 38,024	0.00%	$ -	$ -
716	ZBR-Cap-Elim Calls with Self Svc C2-Phase 3 Release	Existing	90000242885	YES	C903	$ 1,252,268	$ -	$ 1,252,268	12/1/2023	84	$1,013,741	$834,845	$924,293	25.58%	$ 17,368	$ 45,761	0.00%	$ -	$ -
717	INVP 5612 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY24	Existing	90000237378	YES	GT53	$ 501,322	$ -	$ 501,322	12/4/2023	84	$405,832	$334,215	$370,023	20.28%	$ 5,512	$ 14,524	6.06%	$ 1,647	$ 4,340
718	INVP 5471AC PORT Back-End	Existing	90000229504	YES	G295	$ 6,554,173	$ -	$ 6,554,173	12/5/2023	84	$5,305,759	$4,369,449	$4,837,604	52.84%	$ 187,774	$ 494,746	0.00%	$ -	$ -
719	INVP5471B ADMS Phase 2 Release 7	Existing	90000225814	YES	G295	$ 855,217	$ -	$ 855,217	12/5/2023	84	$692,319	$570,145	$631,232	52.84%	$ 24,502	$ 64,557	0.00%	$ -	$ -
720	INVP 5471AC PORT Front-End	Existing	90000229505	YES	G295	$ 6,630,452	$ -	$ 6,630,452	12/5/2023	84	$5,367,509	$4,420,302	$4,893,905	52.84%	$ 189,960	$ 500,504	0.00%	$ -	$ -
721	ADMS Phase 2 Software	Existing	90000221288	YES	G295	$ 34,673,964	$ -	$ 34,673,964	12/5/2023	84	$28,069,399	$23,115,976	$25,592,688	52.84%	$ 993,394	$ 2,617,389	0.00%	$ -	$ -
722	INVP 6492 NACHA Compliance- Security Encryption Effort	Existing	90000227834	YES	C903	$ 2,559,122	$ -	$ 2,559,122	12/8/2023	84	$2,071,670	$1,706,081	$1,888,876	25.58%	$ 35,493	$ 93,518	0.00%	$ -	$ -
723	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221827	YES	C903	$ 1,807,303	$ -	$ 1,807,303	12/8/2023	84	$1,463,055	$1,204,869	$1,333,962	25.58%	$ 25,066	$ 66,044	0.00%	$ -	$ -
724	INVP 6290B Source to Pay Release 2 - Automated Accruals Posting and Release 1 Backlog	Existing	90000240938	YES	GT53	$ 4,024,300	$ -	$ 4,024,300	12/18/2023	84	$3,305,675	$2,730,775	$3,018,225	20.28%	$ 44,856	$ 116,590	6.06%	$ 13,404	$ 34,839
725	INVP 6716US Business Services FY24	Existing	90000240934	YES	GT53	$ 919,956	$ -	$ 919,956	12/28/2023	84	$755,678	$624,256	$689,967	20.28%	$ 10,254	$ 26,652	6.06%	$ 3,064	$ 7,964
726	INN/A-NERC CIP Compliance	Existing	90000096381	YES	GT53	$ 794,589	$ -	$ 794,589	7/1/2009	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
727	INVP 2590 Strategic Midrange Shared	Existing	90000099322	YES	GT53	$ 1,510,991	$ -	$ 1,510,991	3/31/2010	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
728	INVP 2591 Tier 1 Storage Upgrade	Existing	90000099323	YES	G924	$ 872,089	$ -	$ 872,089	3/31/2010	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
729	OneNet Laptops Refresh KS	Existing	90000096390	YES	GT53	$ 1,676,102	$ -	$ 1,676,102	4/30/2010	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
730	INVP 1389	Existing	90000104063	YES	G924	$ 1,876,588	$ -	$ 1,876,588	9/30/2010	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
731	DECUS05-Autom for Mng Req	Existing	90000104123	YES	G295	$ 6,680	$ -	$ 6,680	9/30/2010	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
732	INVP 1242TB - KPI Metrics	Existing	90000104180	YES	G295	$ 4,659	$ -	$ 4,659	9/30/2010	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
734	INVP 2733 US Purchase End of Lease	Existing	90000103784	YES	GT53	$ 828,258	$ -	$ 828,258	11/30/2010	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
735	INVP2673-US Upstate Server Upgrades	Existing	90000105262	YES	G924	$ 3,334,420	$ -	$ 3,334,420	11/30/2010	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
736	IN 2341--FERC 720 GAS TRANS	Existing	90000098786	YES	G209	$ 24,681	$ -	$ 24,681	3/30/2011	60	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
737	IN1488-Remote Access to Fault REC	Existing	90000104110	YES	GT53	$ 145,066	$ -	$ 145,066	3/30/2011	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
738	INVP2182-EDOT DECUS02	Existing	90000098663	YES	G295	$ 692,618	$ -	$ 692,618	3/31/2011	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
739	INVP 0887	Existing	90000104061	YES	G924	$ 9,432	$ -	$ 9,432	3/31/2011	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
741	IN 1404 Networking Minor Works	Existing	90000098376	YES	G295	$ 51,126	$ -	$ 51,126	7/31/2011	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
742	US-NG Global Intranet Design CAPEX	Existing	90000095332	YES	GT53	$ 517,010	$ -	$ 517,010	8/31/2011	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
743	INVP 0953 - Bill Pool 231	Existing	90000104088	YES	G295	$ 264,686	$ -	$ 264,686	10/31/2011	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
744	INVP 1389 US Computing Minor Works	Existing	90000104257	YES	GT53	$ 738,425	$ -	$ 738,425	10/31/2011	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
746	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106246	YES	G209	$ 146,505	$ -	$ 146,505	8/1/2012	60	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
747	Global Web Implementation	Existing	90000095326	YES	GT53	$ 879	$ -	$ 879	8/31/2012	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
748	Continuous Improvement Tool	Existing	90000103771	YES	GT53	$ 241,230	$ -	$ 241,230	10/30/2012	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
749	INFRSTRCTR HRDWR&SOF-DESIGN CAPEX	Existing	90000097849	YES	GT53	$ 63,793	$ -	$ 63,793	11/5/2012	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
750	IN 2172-IDS Reporting & Analysis	Existing	90000106487	YES	G295	$ 981	$ -	$ 981	11/29/2012	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
751	INVP 2495C Gas Metretek System Cons	Existing	90000113406	YES	G207	$ 124,655	$ -	$ 124,655	3/31/2013	60	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
752	IN 2522 VTL REPLACEMENT US	Existing	90000104630	YES	G924	$ 536,685	$ -	$ 536,685	5/20/2013	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
753	INVP 2732 US Storage Switch Replace	Existing	90000104631	YES	GT53	$ 1,271,599	$ -	$ 1,271,599	5/22/2013	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
754	INVP 2981 US Security Awareness	Existing	90000117533	YES	GT53	$ 1,253	$ -	$ 1,253	6/1/2013	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
755	INVP3412 - New Security Control Ctr	Existing	90000133046	YES	GT53	$ 1,385,615	$ -	$ 1,385,615	11/1/2013	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
756	IN 2366 LI CNI Direct Hw Upgr	Existing	90000124371	YES	GT53	$ 96,584	$ -	$ 96,584	12/1/2013	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
757	INVP Panasonic XP Rugged Devices	Existing	90000140143	YES	G903	$ 274,180	$ -	$ 274,180	4/30/2014	60	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
758	1642 - Radio Standardization Cons	Existing	90000099326	YES	GT53	$ 1,683,316	$ -	$ 1,683,316	6/30/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
759	INVP 2974 IDS/IPS Service	Existing	90000114690	YES	GT53	$ 1,483,732	$ -	$ 1,483,732	8/7/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
760	IN 1642--Radio Standardization Cons	Existing	90000099327	YES	GT53	$ 45,050	$ -	$ 45,050	10/2/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
761	IN2901 US Organic Growth Minor Work	Existing	90000111311	YES	GT53	$ 44,636	$ -	$ 44,636	10/2/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
762	HICKSVILLE SECURITY SYSTEMS	Existing	90000124378	YES	GT53	$ 98,728	$ -	$ 98,728	10/2/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
763	INVP3425 Wireless LAN Network Expan	Existing	90000146788	YES	GT53	$ 148,052	$ -	$ 148,052	3/27/2015	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
764	INVP 2927 US Desktop Refresh	Existing	90000150615	YES	GT53	$ 7,365,101	$ -	$ 7,365,101	3/31/2016	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
765	INVP 3614E2 Security Operations Ctr	Existing	90000141768	YES	GT53	$ 1,674,075	$ -	$ 1,674,075	6/30/2016	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
766	CIP v5 - US CNI (NMPC-High/Med)	Existing	90000191060	YES	G181	$ 2,099,807	$ -	$ 2,099,807	7/1/2016	60	$0	$0	$0	76.46%	$ -	$ -	23.54%	$ -	$ -
767	CIP v5 High/Med NE Hardware	Existing	90000164466	YES	GT53	$ 482,213	$ -	$ 482,213	12/31/2016	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
768	INVP 4671-Mob dev refresh - FY17	Existing	90000182190	YES	G903	$ 3,953,055	$ -	$ 3,953,055	3/31/2017	60	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
769	INVP 4684 - CPE Buyback	Existing	90000183124	YES	GT53	$ 5,135,450	$ -	$ 5,135,450	4/1/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
770	INVP 4648 - Network Tx-CEMS	Existing	90000182167	YES	GT53	$ 22,238	$ -	$ 22,238	4/30/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
771	INVP 4588 - US SAP: Upgr Sol Mgr	Existing	90000182172	YES	GT53	$ 360,956	$ -	$ 360,956	7/18/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
772	INVP 4307 - US Win 7 Refresh Ph 3	Existing	90000175959	YES	GT53	$ 13,039,925	$ -	$ 13,039,925	7/31/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
773	INVP 4676 - VSTIG Forward Proxies U	Existing	90000182183	YES	GT53	$ 860,086	$ -	$ 860,086	10/21/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
774	INVP 3683B - Cloud Sec Acc Brkr	Existing	90000186955	YES	GT53	$ 127,560	$ -	$ 127,560	10/27/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
775	INVP 4645 - Refr of network equip	Existing	90000182165	YES	GT53	$ 323,529	$ -	$ 323,529	10/30/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
776	INVP 4760 - Disaster Rec Machine	Existing	90000188532	YES	GT53	$ 431,275	$ -	$ 431,275	1/31/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
777	INVP 5029 - DXC Capacity Incr	Existing	90000189283	YES	GT53	$ 511,178	$ -	$ 511,178	1/31/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
778	INVP 4280 - US VSTIG Bandwidth Ph2	Existing	90000176460	YES	GT53	$ 2,294,027	$ -	$ 2,294,027	2/23/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
779	INVP 4274 - US VSTIG HW Refresh	Existing	90000181680	YES	C903	$ 403,507	$ -	$ 403,507	2/23/2018	60	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
780	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 3,129,865	$ -	$ 3,129,865	3/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
781	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 802,159	$ -	$ 802,159	3/1/2018	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
783	INVP 4680 - WAP Density deployment	Existing	90000182163	YES	GT53	$ 2,127,711	$ -	$ 2,127,711	3/28/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
784	INVP 4749 - VSTIG Refr - IDS Repl	Existing	90000186956	YES	GT53	$ 147,975	$ -	$ 147,975	3/31/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
786	INVP 4364 - Wireless Network	Existing	90000176079	YES	GT53	$ 2,404,447	$ -	$ 2,404,447	5/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
787	INVP 4289 - US Network Improvements	Existing	90000178447	YES	GT53	$ 1,447,842	$ -	$ 1,447,842	5/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
788	INVP 3956 - WiFi for Fleet Services	Existing	90000182134	YES	G922	$ 520,569	$ -	$ 520,569	5/1/2018	60	$0	$0	$0	21.14%	$ -	$ -	6.22%	$ -	$ -
789	INVP 4759 - MTC & Syr Brdrms Aud	Existing	90000187211	YES	GT53	$ 294,841	$ -	$ 294,841	5/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
790	INVP 5186 - US Field Force HD	Existing	90000192342	YES	GT53	$ 372,350	$ -	$ 372,350	5/22/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
791	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 308,553	$ -	$ 308,553	7/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
792	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 75,511	$ -	$ 75,511	7/1/2018	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
793	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 170,101	$ -	$ 170,101	9/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
794	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 8,813	$ -	$ 8,813	9/1/2018	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
795	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 52,470	$ -	$ 52,470	10/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
796	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 26,649	$ -	$ 26,649	10/1/2018	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
798	INVP 4828 - Hicksville Fiber	Existing	90000192328	YES	GT53	$ 278,879	$ -	$ 278,879	10/9/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
799	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 273,272	$ -	$ 273,272	12/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
800	INVP 5316 - US T430 Refresh	Existing	90000197700	YES	GT53	$ 1,939,989	$ -	$ 1,939,989	1/31/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
801	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 132,567	$ -	$ 132,567	2/1/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -

802	INVP 4003 UPS Repl Data Comm	Existing	90000198522	YES	GT53	$ 195,776	$ -	$ 195,776	2/5/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
803	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 412,144	$ -	$ 412,144	3/1/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
805	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 13,644	$ -	$ 13,644	5/1/2019	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
806	INVP 5199 - AIX Upgrade	Existing	90000191474	YES	GT53	$ 2,048,005	$ -	$ 2,048,005	5/17/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
807	INVP 5354 North Andover Storm	Existing	90000200627	YES	G295	$ 63,970	$ -	$ 63,970	7/22/2019	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
808	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 260,418	$ -	$ 260,418	9/1/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
809	INVP 5089 - Windows 10 Deploymt	Existing	90000191696	YES	GT53	$ 691,095	$ -	$ 691,095	10/30/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
810	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 24,195	$ -	$ 24,195	2/1/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
812	INVP 5487F Legacy Device Refresh	Existing	90000206769	YES	GT53	$ 923,007	$ -	$ 923,007	3/31/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
813	INVP 5580 Managed Worplace	Existing	90000209706	YES	GT53	$ 4,696,293	$ -	$ 4,696,293	4/1/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
814	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 52,751	$ -	$ 52,751	5/1/2020	60	$879	$0	$440	20.28%	$ 6	$ 178	6.06%	$ 2	$ 53
817	INVP 5974 IBM P9 Refresh	Existing	90000211131	YES	GT53	$ 1,459,414	$ -	$ 1,459,414	7/31/2020	60	$97,294	$0	$48,647	20.28%	$ 615	$ 19,731	6.06%	$ 184	$ 5,896
819	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 7,774	$ -	$ 7,774	9/1/2020	60	$648	$0	$324	20.28%	$ 4	$ 131	6.06%	$ 1	$ 39
820	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 37,314	$ -	$ 37,314	1/1/2021	60	$5,597	$0	$2,799	20.28%	$ 35	$ 1,135	6.06%	$ 11	$ 339
821	INVP 5886B Device Refresh & Refr	Existing	90000214701	YES	GT53	$ 4,539,382	$ -	$ 4,539,382	1/14/2021	60	$680,907	$0	$340,454	20.28%	$ 4,306	$ 138,088	6.06%	$ 1,287	$ 41,263
822	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 4,282	$ -	$ 4,282	2/1/2021	60	$714	$0	$357	20.28%	$ 5	$ 145	6.06%	$ 1	$ 43
823	INVP 4987 SOE Windows Upgrade	Existing	90000219015	YES	GT53	$ 17,454,014	$ -	$ 17,454,014	2/28/2021	60	$3,199,903	$0	$1,599,951	20.28%	$ 20,235	$ 648,940	6.06%	$ 6,047	$ 193,914
824	INVP 6049 Hosting Infra Refresh	Existing	90000213327	YES	GT53	$ 2,172,012	$ -	$ 2,172,012	3/18/2021	60	$398,202	$0	$199,101	20.28%	$ 2,518	$ 80,755	6.06%	$ 752	$ 24,131
825	INVP 5754 Network Equipment	Existing	90000207202	YES	GT53	$ 4,585,103	$ -	$ 4,585,103	3/31/2021	60	$917,021	$0	$458,510	20.28%	$ 5,799	$ 185,972	6.06%	$ 1,733	$ 55,571
826	INVP 6046 SD WAN Expansion	Existing	90000215181	YES	GT53	$ 4,655,393	$ -	$ 4,655,393	3/31/2021	60	$931,079	$0	$465,539	20.28%	$ 5,888	$ 188,823	6.06%	$ 1,759	$ 56,423
827	INVP 6117 HCI Lite Des and Dep	Existing	90000216092	YES	GT53	$ 3,237,711	$ -	$ 3,237,711	3/31/2021	60	$647,542	$0	$323,771	20.28%	$ 4,095	$ 131,322	6.06%	$ 1,224	$ 39,241
828	INVP 5867E Substation Access Po	Existing	90000217691	YES	G187	$ 734,328	$ -	$ 734,328	3/31/2021	60	$146,866	$0	$73,433	39.58%	$ 1,813	$ 58,129	12.73%	$ 583	$ 18,696
829	INVP 5935 Solution Development	Existing	90000218184	YES	GT53	$ 8,515	$ -	$ 8,515	3/31/2021	60	$1,703	$0	$851	20.28%	$ 11	$ 345	6.06%	$ 3	$ 103
830	INVP 6106 Data Back Up Services	Existing	90000216677	YES	GT53	$ 3,258,831	$ -	$ 3,258,831	4/23/2021	60	$706,080	$54,314	$380,197	20.28%	$ 4,808	$ 132,178	6.06%	$ 1,437	$ 39,497
831	INVP 5161 Device Refresh	Existing	90000217309	YES	GT53	$ 5,011,248	$ -	$ 5,011,248	4/30/2021	60	$1,085,770	$83,521	$584,646	20.28%	$ 7,394	$ 203,256	6.06%	$ 2,210	$ 60,736
833	INVP 6112 WFH Hardware	Existing	90000216754	YES	C903	$ 3,567,273	$ -	$ 3,567,273	5/31/2021	60	$832,364	$118,909	$475,636	25.58%	$ 7,588	$ 182,502	0.00%	$ -	$ -
834	INVP 4987 - SOE Win Upgrd Rfrsh	Existing	90000196250	YES	GT53	$ 4,623,386	$ -	$ 4,623,386	10/29/2021	60	$1,464,072	$539,395	$1,001,734	20.28%	$ 12,669	$ 187,525	6.06%	$ 3,786	$ 56,035
835	ADMS NY Hardware	Existing	90000220704	YES	5210E	$ 3,003,862	$ -	$ 3,003,862	11/9/2021	60	$951,223	$350,451	$650,837	100.00%	$ 40,588	$ 600,772	0.00%	$ -	$ -
836	INVP 6197.01.02 EOL Switch	Existing	90000219896	YES	GT53	$ 344,875	$ -	$ 344,875	12/3/2021	60	$114,958	$45,983	$80,471	20.28%	$ 1,018	$ 13,988	6.06%	$ 304	$ 4,180
837	INVP 6377 Group Functions Operat	Existing	90000223081	YES	GT53	$ 907,845	$ -	$ 907,845	3/25/2022	60	$363,138	$181,569	$272,354	20.28%	$ 3,445	$ 36,822	6.06%	$ 1,029	$ 11,003
838	INVP 6196.01.01 BAU Device Refresh	Existing	90000219342	YES	GT53	$ 4,324,452	$ -	$ 4,324,452	4/6/2022	60	$1,729,781	$864,890	$1,297,336	20.28%	$ 16,408	$ 175,400	6.06%	$ 4,903	$ 52,412
839	INVP 6197.01.01 UPS Devices	Existing	90000219343	YES	GT53	$ 5,176,785	$ -	$ 5,176,785	4/6/2022	60	$2,070,714	$1,035,357	$1,553,036	20.28%	$ 19,642	$ 209,970	6.06%	$ 5,869	$ 62,743
840	INVP 6200.01.01 HCI / V-Block Migra	Existing	90000219346	YES	GT53	$ 3,385,282	$ -	$ 3,385,282	4/6/2022	60	$1,354,113	$677,056	$1,015,585	20.28%	$ 12,844	$ 137,307	6.06%	$ 3,838	$ 41,030
841	INVP 6197.01.03 SD WAN	Existing	90000219898	YES	GT53	$ 1,522,685	$ -	$ 1,522,685	4/6/2022	60	$609,074	$304,537	$456,805	20.28%	$ 5,777	$ 61,760	6.06%	$ 1,726	$ 18,455
842	INVP 6199.01.01 EoL Assets	Existing	90000219905	YES	GT53	$ 445,568	$ -	$ 445,568	4/6/2022	60	$178,227	$89,114	$133,670	20.28%	$ 1,691	$ 18,072	6.06%	$ 505	$ 5,400
843	INVP 6197.02.01 WiFi	Existing	90000219951	YES	GT53	$ 2,959,967	$ -	$ 2,959,967	4/6/2022	60	$1,183,987	$591,993	$887,990	20.28%	$ 11,231	$ 120,056	6.06%	$ 3,356	$ 35,875
844	INVP 6197.01.05 OOB Mgmt	Existing	90000220309	YES	GT53	$ 856,708	$ -	$ 856,708	4/6/2022	60	$342,683	$171,342	$257,013	20.28%	$ 3,251	$ 34,748	6.06%	$ 971	$ 10,383
845	INVP 6197.02.02 WiFi Tooling	Existing	90000220311	YES	GT53	$ 159,375	$ -	$ 159,375	4/6/2022	60	$63,750	$31,875	$47,812	20.28%	$ 605	$ 6,464	6.06%	$ 181	$ 1,932
846	INVP 6197.03.01 Voice EOL	Existing	90000220312	YES	GT53	$ 1,493,222	$ -	$ 1,493,222	4/6/2022	60	$597,289	$298,644	$447,967	20.28%	$ 5,666	$ 60,565	6.06%	$ 1,693	$ 18,098
847	INVP 6197.05.01 Data Ctr Transforma	Existing	90000222610	YES	GT53	$ 3,683,661	$ -	$ 3,683,661	4/6/2022	60	$1,473,465	$736,732	$1,105,098	20.28%	$ 13,977	$ 149,409	6.06%	$ 4,176	$ 44,646
848	INVP 6199 I&O US CNI FY22 HW	Existing	90000230195	YES	GT53	$ 341,782	$ -	$ 341,782	4/6/2022	60	$136,713	$68,356	$102,534	20.28%	$ 1,297	$ 13,863	6.06%	$ 388	$ 4,142
849	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 106,142	$ -	$ 106,142	6/1/2022	60	$45,995	$24,766	$35,381	20.28%	$ 447	$ 4,305	6.06%	$ 134	$ 1,286
850	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 9,188	$ -	$ 9,188	6/1/2022	60	$3,981	$2,144	$3,063	20.28%	$ 39	$ 373	6.06%	$ 12	$ 111
851	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 1,166,811	$ -	$ 1,166,811	6/1/2022	60	$505,618	$272,256	$388,937	20.28%	$ 4,919	$ 47,326	6.06%	$ 1,470	$ 14,142
852	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 40,978	$ -	$ 40,978	8/1/2022	60	$19,123	$10,927	$15,025	20.28%	$ 190	$ 1,662	6.06%	$ 57	$ 497
853	INVP 6509 HW Gas I&R Gas Meter	Existing	90000232548	YES	GT53	$ 449,570	$ -	$ 449,570	9/30/2022	60	$224,785	$134,871	$179,828	20.28%	$ 2,274	$ 18,235	6.06%	$ 680	$ 5,449
854	INVP 6485 I&O UTOC Facilities Cost	Existing	90000229075	YES	GT53	$ 2,456,084	$ -	$ 2,456,084	10/31/2022	60	$1,268,977	$777,760	$1,023,368	20.28%	$ 12,943	$ 99,619	6.06%	$ 3,868	$ 29,768
855	INVP 6489 Replace for 90000227399	Existing	90000232525	YES	GT53	$ 2,781,310	$ -	$ 2,781,310	10/31/2022	60	$1,437,010	$880,748	$1,158,879	20.28%	$ 14,657	$ 112,810	6.06%	$ 4,380	$ 33,709
856	INVP 6489 Holsted Solutions #2	Existing	90000232529	YES	GT53	$ 2,359,079	$ -	$ 2,359,079	10/31/2022	60	$1,218,858	$747,042	$982,950	20.28%	$ 12,432	$ 95,684	6.06%	$ 3,715	$ 28,592
857	INVP 6486 Replace for 90000227376	Existing	90000232534	YES	GT53	$ 1,720,383	$ -	$ 1,720,383	10/31/2022	60	$888,865	$544,788	$716,826	20.28%	$ 9,066	$ 69,779	6.06%	$ 2,709	$ 20,851
858	INVP 6486 Replace for 90000227378	Existing	90000232535	YES	GT53	$ 1,526,363	$ -	$ 1,526,363	10/31/2022	60	$788,621	$483,348	$635,985	20.28%	$ 8,044	$ 61,909	6.06%	$ 2,404	$ 18,500
859	INVP 6486 Replace for 90000227379	Existing	90000232537	YES	GT53	$ 1,533,087	$ -	$ 1,533,087	10/31/2022	60	$792,095	$485,478	$638,786	20.28%	$ 8,079	$ 62,182	6.06%	$ 2,414	$ 18,581
860	INVP 6486.04 LAN/Wireless	Existing	90000232538	YES	GT53	$ 2,640,224	$ -	$ 2,640,224	10/31/2022	60	$1,364,116	$836,071	$1,100,093	20.28%	$ 13,913	$ 107,087	6.06%	$ 4,158	$ 32,000
862	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 251,590	$ -	$ 251,590	3/1/2023	60	$146,761	$96,443	$121,602	20.28%	$ 1,642	$ 10,204	6.06%	$ 491	$ 3,049
863	INVP 6485 UTOC Facility Cost #2	Existing	90000232501	YES	GT53	$ 191,628	$ -	$ 191,628	3/19/2023	60	$114,977	$76,651	$95,814	20.28%	$ 1,291	$ 7,772	6.06%	$ 386	$ 2,323
864	INVP 6486 Telephony #2	Existing	90000232539	YES	GT53	$ 1,557,493	$ -	$ 1,557,493	3/19/2023	60	$934,496	$622,997	$778,747	20.28%	$ 10,496	$ 63,172	6.06%	$ 3,136	$ 18,877
865	INVP 6486 WAN/SD-WAN #2	Existing	90000232540	YES	GT53	$ 1,871,124	$ -	$ 1,871,124	3/19/2023	60	$1,122,674	$748,450	$935,562	20.28%	$ 12,609	$ 75,893	6.06%	$ 3,768	$ 22,678
866	INVP 6486 NetworkSupportSvcs #2	Existing	90000232541	YES	GT53	$ 3,325,754	$ -	$ 3,325,754	3/19/2023	60	$1,995,452	$1,330,302	$1,662,877	20.28%	$ 22,412	$ 134,893	6.06%	$ 6,697	$ 40,308
867	INVP 6486 LAN/Wireless #2	Existing	90000232542	YES	GT53	$ 3,739,709	$ -	$ 3,739,709	3/19/2023	60	$2,243,825	$1,495,883	$1,869,854	20.28%	$ 25,202	$ 151,683	6.06%	$ 7,531	$ 45,325
868	INV6488 Replcmnt for 90000227386	Existing	90000236506	YES	GT53	$ 1,330,822	$ -	$ 1,330,822	3/29/2023	60	$798,493	$532,329	$665,411	20.28%	$ 8,968	$ 53,978	6.06%	$ 2,680	$ 16,130
869	INV6488 Replcmnt for 90000227387	Existing	90000236507	YES	GT53	$ 473,087	$ -	$ 473,087	3/29/2023	60	$283,852	$189,235	$236,543	20.28%	$ 3,188	$ 19,188	6.06%	$ 953	$ 5,734
870	INV6488 Replcmnt for 90000227389	Existing	90000236509	YES	GT53	$ 628,988	$ -	$ 628,988	3/29/2023	60	$377,393	$251,595	$314,494	20.28%	$ 4,239	$ 25,512	6.06%	$ 1,267	$ 7,623
871	ADMS Phase 2 NY HW/Install	Existing	90000221289	YES	5210E	$ 4,392,404	$ -	$ 4,392,404	12/5/2023	60	$3,221,096	$2,342,615	$2,781,856	100.00%	$ 209,457	$ 878,481	0.00%	$ -	$ -
872	INVP 6510 OT PAW FY23 HW	Existing	90000242034	YES	GT53	$ 1,158,021	$ -	$ 1,158,021	8/1/2023	60	$772,014	$540,410	$656,212	20.28%	$ 10,223	$ 46,969	6.06%	$ 3,055	$ 14,035
873	GBE P1-P3 PowerPlan	GBE	90000189045	YES	GT53	$ 644,246	$ -	$ 644,246	8/27/2017	120	$155,693	$91,268	$123,481	20.28%	$ 1,562	$ 13,065	6.06%	$ 467	$ 3,904
883	GBE P1-P3 GIS 5210G	GBE	90000189211	YES	5210G	$ 10,845,322	$ -	$ 10,845,322	11/9/2020	120	$6,055,305	$4,970,773	$5,513,039	0.00%	$ -	$ -	0.00%	$ -	$ -
884	GBE P1-P3 Sched/Disp/Mobil 5210E	GBE	90000189199	YES	5210E	$ 8,353,606	$ -	$ 8,353,606	11/9/2020	120	$4,664,097	$3,828,736	$4,246,416	100.00%	$ 264,822	$ 835,361	0.00%	$ -	$ -
886	GBE P1-P3 Cust Engagement 5210E	GBE	90000189224	YES	5210E	$ 8,174,956	$ -	$ 8,174,956	11/9/2020	120	$4,564,350	$3,746,855	$4,155,602	100.00%	$ 259,158	$ 817,496	0.00%	$ -	$ -
888	GBE P1-P3 Sched/Disp/Mobil 5210G	GBE	90000189191	YES	5210G	$ 2,127,249	$ -	$ 2,127,249	11/9/2020	120	$1,187,714	$974,989	$1,081,352	0.00%	$ -	$ -	0.00%	$ -	$ -
889	GBE P1-P3 Supply Chain 5210G	GBE	90000189170	YES	5210G	$ 707,112	$ -	$ 707,112	11/9/2020	120	$394,804	$324,093	$359,449	0.00%	$ -	$ -	0.00%	$ -	$ -
890	GBE P1-P3 Work Management 5210G	GBE	90000189177	YES	5210G	$ 12,845,621	$ -	$ 12,845,621	11/9/2020	120	$7,172,138	$5,887,576	$6,529,857	0.00%	$ -	$ -	0.00%	$ -	$ -
891	GBE P1-P3 Cust Engagement 5210G	GBE	90000189218	YES	5210G	$ 2,081,302	$ -	$ 2,081,302	11/9/2020	120	$1,162,060	$953,930	$1,057,995	0.00%	$ -	$ -	0.00%	$ -	$ -
892	GBE P1-P3 Asset Management 5210G	GBE	90000189184	YES	5210G	$ 5,345,678	$ -	$ 5,345,678	6/28/2021	120	$3,341,049	$2,806,481	$3,073,765	0.00%	$ -	$ -	0.00%	$ -	$ -
916	5110S-GBE-C113 Hardware	GBE	90000202997	YES	C113	$ 133,727	$ -	$ 133,727	11/9/2020	60	$15,601	$0	$7,801	72.58%	$ 353	$ 11,324	0.00%	$ -	$ -
917	5110S-GBE-C210 Hardware	GBE	90000206121	YES	C209	$ 168,162	$ -	$ 168,162	7/31/2022	60	$78,476	$44,843	$61,659	0.00%	$ -	$ -	0.00%	$ -	$ -
921	INVP 5571 Gas Business Enablement Cyber Security Enhancements	GBE	90000204707	YES	G209	$ 1,775,960	$ -	$ 1,775,960	5/29/2020	84	$549,702	$295,993	$422,848	0.00%	$ -	$ -	0.00%	$ -	$ -
922	5110S-GBE-C210 IS Enabling	GBE	90000189260	YES	C209	$ 2,951,739	$ -	$ 2,951,739	7/31/2022	120	$2,164,609	$1,869,435	$2,017,022	0.00%	$ -	$ -	0.00%	$ -	$ -
						$ 2,676,506,523	$ -	$ 2,676,506,523			$ 960,986,728	$ 726,283,583	$ 843,635,156		$ 11,285,010	$ 52,595,242		$ 1,495,789	$ 8,454,654

NMPC E **$ 73,830,695**

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents
Service Company Capital Software/Hardware allocated to Operating Companies as Rent Expense
For the Rate Year ended March 31, 2027

Line	Investment Name	Portfolio	Work Order	NMPC	Bill Pool	Balance at 4/1/2026	Incremental Spend	Ending Balance at 3/31/2027	In Service Date	Amortization Period	4/1/2026 Balance	3/31/2027 Balance	Average Balance	5210E NMPC E Allocation	NMPC E Rent-Return	NMPC E Rent - Depn	5210T NMPC T Allocation	NMPC T Rent-Return	NMPC T Rent - Depn
5	INVP 1401	Existing	90000104080	YES	GT53	$ 527,701	$ -	$ 527,701	3/1/2009	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
6	INVP 0845	Existing	90000104060	YES	GT53	$ 464,135	$ -	$ 464,135	3/1/2009	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
7	INVP 1391	Existing	90000104068	YES	G924	$ 523,093	$ -	$ 523,093	5/7/2009	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
8	INN/A-NERC CIP Compliance	Existing	90000096381	YES	G187	$ 1,155,595	$ -	$ 1,155,595	7/1/2009	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
9	Cascade Phase I project 1 of 2 Bill Pool 233	Existing	90000102450	YES	G901	$ 392,515	$ -	$ 392,515	7/9/2009	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
10	Cascade Phase I project 2 of 2 Bill Pool 231	Existing	90000102451	YES	G295	$ 588,773	$ -	$ 588,773	7/9/2009	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
11	CDH Acct Initiation	Existing	90000096389	YES	GT53	$ 516,140	$ -	$ 516,140	9/18/2009	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
12	Contact Centers Call Recording	Existing	90000096385	YES	GT53	$ 361,473	$ -	$ 361,473	12/31/2009	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
14	IN1588-21st Cent. FOR SYRACUSE/NB	Existing	90000104113	YES	GT53	$ 273,401	$ -	$ 273,401	3/1/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
15	EDOT-Customer Management-CM-NEW03	Existing	90000093776	YES	G295	$ 208,231	$ -	$ 208,231	3/31/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
16	OneNet	Existing	90000096379	YES	GT53	$ 4,483,264	$ -	$ 4,483,264	4/19/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
17	Web Initiatives FY09 - Phase 1	Existing	90000096373	YES	GT53	$ 2,010,464	$ -	$ 2,010,464	4/26/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
19	IN1242D-ISP-Integrated Strat Plan	Existing	90000096320	YES	G295	$ 360,244	$ -	$ 360,244	5/24/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
20	ISP01-Integrated Strat Plan	Existing	90000104122	YES	G295	$ 1,105,706	$ -	$ 1,105,706	5/24/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
21	SHORT04-Prima P6 Upgrade	Existing	90000104121	YES	G295	$ 1,443,524	$ -	$ 1,443,524	5/24/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
27	NE_NY IVR Replacement-Phase II(NIMO	Existing	90000112171	YES	G114	$ 1,489,236	$ -	$ 1,489,236	9/1/2010	84	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
30	NY NE IVR Replacement(NIMO)	Existing	90000112170	YES	G114	$ 1,058,009	$ -	$ 1,058,009	9/1/2010	84	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
32	FFA (NIMO)	Existing	90000108449	YES	G114	$ 7,548,509	$ -	$ 7,548,509	9/1/2010	29	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
33	TGM (formerly Bankers Lease)	Existing	90000105795	YES	G901	$ 12,348	$ -	$ 12,348	9/1/2010	6	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
35	S&M Data Warehouse Expansion	Existing	90000096374	YES	GT53	$ 981,583	$ -	$ 981,583	9/30/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
36	LIM/ZEMA Project	Existing	90000097857	YES	GT53	$ 402,988	$ -	$ 402,988	9/30/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
37	INVP 1242 - DECUS05	Existing	90000104179	YES	G295	$ 253,998	$ -	$ 253,998	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
38	WCOR09 - AVLS Integration	Existing	90000104151	YES	G295	$ 313,523	$ -	$ 313,523	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
39	DECUS05-Autom for Mng Req	Existing	90000104123	YES	G295	$ 1,914,655	$ -	$ 1,914,655	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
40	INVP 1242TB - KPI Metrics	Existing	90000104180	YES	G295	$ 622,592	$ -	$ 622,592	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
41	JBCRD01I-Wholesale Re-Des	Existing	90000104116	YES	G295	$ 436,385	$ -	$ 436,385	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
43	IN0309-SCM-ENGAGE VENDOR	Existing	90000104115	YES	GT53	$ 312,721	$ -	$ 312,721	11/30/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
44	Data Center Rationalization	Existing	90000096387	YES	GT53	$ 793,491	$ -	$ 793,491	11/30/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
45	INVP 1242 - WCOR01	Existing	90000104177	YES	G295	$ 3,750	$ -	$ 3,750	12/1/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
46	INVP N/A-Talent Management	Existing	90000104109	YES	GT53	$ 208,232	$ -	$ 208,232	12/31/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
47	CM-NEW02-Simp Order Proc	Existing	90000104149	YES	G295	$ 7,803	$ -	$ 7,803	12/31/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
48	WCLS13 - Auto Gen Work Req	Existing	90000104150	YES	G295	$ 20,566	$ -	$ 20,566	12/31/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
49	Plan & Perf for Exec & US Dir	Existing	90000096375	YES	GT53	$ 294,053	$ -	$ 294,053	12/31/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
50	IN0823 Security Enhance Project	Existing	90000096383	YES	GT53	$ 313,244	$ -	$ 313,244	12/31/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
51	Video Conferencing	Existing	90000096376	YES	GT53	$ 1,207,479	$ -	$ 1,207,479	12/31/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
52	KPI Reporting Tool	Existing	90000103772	YES	GT53	$ 1,184,110	$ -	$ 1,184,110	1/30/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
53	IN1488-Remote Access to Fault REC	Existing	90000104110	YES	G901	$ 247,958	$ -	$ 247,958	3/30/2011	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
54	IN 1482--ACIS Target Pricing Model	Existing	90000099166	YES	G295	$ 569,716	$ -	$ 569,716	3/31/2011	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
55	INVP 0887	Existing	90000104061	YES	G924	$ 258,131	$ -	$ 258,131	3/31/2011	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
56	IN 0980E - FiServ Solutions	Existing	90000098664	YES	G924	$ 453,167	$ -	$ 453,167	5/30/2011	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
57	INVP 1224	Existing	90000104101	YES	G901	$ 601,562	$ -	$ 601,562	5/31/2011	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
58	Desktop (refresh)	Existing	90000096380	YES	GT53	$ 950,271	$ -	$ 950,271	6/30/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
59	IN1671-US Transaction DEL HUB	Existing	90000104114	YES	GT53	$ 526,002	$ -	$ 526,002	6/30/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
61	US-NG Global Intranet Design CAPEX	Existing	90000095332	YES	GT53	$ 1,617,868	$ -	$ 1,617,868	8/31/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
62	IN N/A NE & NY EMS NERC-CIP Auth MW	Existing	90000097856	YES	G901	$ 64,286	$ -	$ 64,286	8/31/2011	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
64	Cascade Phase II project 1 of 2	Existing	90000116201	YES	G295	$ 1,576,557	$ -	$ 1,576,557	10/28/2011	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
65	Cascade Phase II project 2 of 2	Existing	90000116202	YES	G901	$ 1,051,038	$ -	$ 1,051,038	10/28/2011	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
66	Smallworld GIS/PowerOn 4.0 upgrade	Existing	90000104088	YES	G295	$ 4,345,552	$ -	$ 4,345,552	10/31/2011	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
67	INVP 1389 US Computing Minor Works	Existing	90000104257	YES	GT53	$ 267,594	$ -	$ 267,594	10/31/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
68	Desktop (email, AD & SharePoint)	Existing	90000096388	YES	GT53	$ 1,258,446	$ -	$ 1,258,446	10/31/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
70	INVP0823c Laptop & Port Device Info	Existing	90000105318	YES	GT53	$ 2,543,084	$ -	$ 2,543,084	12/19/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
71	INVP 1242 EDO Transformation	Existing	90000104104	YES	G295	$ 873,898	$ -	$ 873,898	12/31/2011	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
72	INVP 1356A US Retail Web Customer & Markets	Existing	90000100058	YES	G924	$ 6,726,634	$ -	$ 6,726,634	2/1/2012	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
74	INVP 2630 Intelligent Mail Barcode	Existing	90000107276	YES	GT53	$ 1,023,605	$ -	$ 1,023,605	3/1/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
76	GAS Transformation	Existing	90000096386	YES	GT53	$ 114,360	$ -	$ 114,360	3/31/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
77	INVP1549-Non-Interval Collect Sys C	Existing	90000107743	YES	GT53	$ 1,099,783	$ -	$ 1,099,783	3/31/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
78	INVP2135-Cust Choice Email Tracking	Existing	90000113005	YES	GT53	$ 621,113	$ -	$ 621,113	3/31/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
79	INVP 3195 Storms Archive Tool Implementation	Existing	90000113828	YES	G924	$ 627,573	$ -	$ 627,573	7/1/2012	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
80	INVP 3076-QAS Address Hygiene	Existing	90000109487	YES	GT53	$ 270,279	$ -	$ 270,279	7/1/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
81	INVP 1643C - NIMO EL TOU + Deposits	Existing	90000116900	YES	G924	$ 606,020	$ -	$ 606,020	7/20/2012	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
82	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106246	YES	G209	$ 6,005,256	$ -	$ 6,005,256	8/1/2012	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
83	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106247	YES	G295	$ 579,164	$ -	$ 579,164	8/1/2012	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
84	Global Web Implementation	Existing	90000095326	YES	GT53	$ 4,281,380	$ -	$ 4,281,380	8/31/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
85	INVP 3307 iFactor Storm Center Host	Existing	90000119141	YES	GT53	$ 668,684	$ -	$ 668,684	10/27/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
87	USFP - Business Engagement-DD	Existing	90000104655	YES	GT53	$ 2,195,181	$ -	$ 2,195,181	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
88	USFP - Tech Delivery-DD	Existing	90000104651	YES	GT53	$ 1,708,792	$ -	$ 1,708,792	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
89	PROCESS & DATA - DESIGN CAPEX	Existing	90000097844	YES	GT53	$ 271,405	$ -	$ 271,405	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
90	S\CHAIN STREAM - DESIGN CAPEX	Existing	90000097846	YES	GT53	$ 1,038,127	$ -	$ 1,038,127	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
91	USFP - PMO-DD	Existing	90000104645	YES	GT53	$ 4,761,712	$ -	$ 4,761,712	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
92	USFP - Build & Unit Test-DD	Existing	90000104647	YES	GT53	$ 2,783,413	$ -	$ 2,783,413	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
93	USFP - Business Readiness-DD	Existing	90000104654	YES	GT53	$ 2,545,646	$ -	$ 2,545,646	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
94	BUSINESS CHANGE & COMM-DESIGN CAPEX	Existing	90000097843	YES	GT53	$ -	$ -	$ -	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
95	USFP - Process & Design-DD	Existing	90000104646	YES	GT53	$ 17,463,817	$ -	$ 17,463,817	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
96	USFP-Tech Delivery - R1	Existing	90000107545	YES	GT53	$ 4,595,067	$ -	$ 4,595,067	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
97	USFP-Business Engagement -R1	Existing	90000107549	YES	GT53	$ 154,570	$ -	$ 154,570	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
98	US FOUNDATION PRGM ARCH/DECOM	Existing	90000121728	YES	GT53	$ 1,242,446	$ -	$ 1,242,446	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
99	USFP-Hardware & Software-R1	Existing	90000107551	YES	GT53	$ 23,426,143	$ -	$ 23,426,143	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
100	USFP - Business Engagement-DD	Existing	90000104655	YES	GT53	$ -	$ -	$ -	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
101	US Pre-BLUEPRINT STRATEGY PLAN	Existing	90000094157	YES	GT53	$ 6,530,003	$ -	$ 6,530,003	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
102	USFP - Testing-DD	Existing	90000104648	YES	GT53	$ 209,496	$ -	$ 209,496	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
103	USFP Test HR	Existing	90000117366	YES	GT53	$ 9,899	$ -	$ 9,899	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
104	USFP Test Procure	Existing	90000117369	YES	GT53	$ 311,956	$ -	$ 311,956	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
105	USFP - Controls & Roles-DD	Existing	90000104652	YES	GT53	$ 2,694,151	$ -	$ 2,694,151	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
106	HR STREAM - DESIGN CAPEX	Existing	90000097841	YES	GT53	$ 826,202	$ -	$ 826,202	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
107	USFP Test Finance	Existing	90000117364	YES	GT53	$ 3,910,865	$ -	$ 3,910,865	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
108	PMO TEAM - DESIGN CAPEX	Existing	90000097837	YES	GT53	$ 5,995,338	$ -	$ 5,995,338	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
109	USFP - Cutover-DD	Existing	90000104653	YES	GT53	$ 118,108	$ -	$ 118,108	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
110	USFP-Business Readiness -R1	Existing	90000107548	YES	GT53	$ 2,020,438	$ -	$ 2,020,438	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
111	USFP Test SS	Existing	90000117367	YES	GT53	$ 46,113,703	$ -	$ 46,113,703	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -

112	USFP Test Net Strat	Existing	90000117362	YES	GT53	$ 1,305,452	$ -	$ 1,305,452	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
113	USFP-Cutover -R1	Existing	90000107547	YES	GT53	$ 2,728,737	$ -	$ 2,728,737	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
114	USFP Test Ops	Existing	90000117358	YES	GT53	$ 4,359,638	$ -	$ 4,359,638	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
115	SOLUTION DEL - DESIGN CAPEX	Existing	90000097840	YES	GT53	$ 906,402	$ -	$ 906,402	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
116	PROCESS CONTROL - DESIGN CAPEX	Existing	90000097847	YES	GT53	$ 138,806	$ -	$ 138,806	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
117	USFP - Solution Architecture-DD	Existing	90000104656	YES	GT53	$ 2,908,470	$ -	$ 2,908,470	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
118	USFP-Process & Design -R1	Existing	90000107540	YES	GT53	$ 7,564,718	$ -	$ 7,564,718	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
119	USFP-PMO - R1	Existing	90000107539	YES	GT53	$ 13,294,040	$ -	$ 13,294,040	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
120	USFP-Reporting & Info - R1	Existing	90000107544	YES	GT53	$ 6,197,728	$ -	$ 6,197,728	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
121	USFP - Reporting & Info-DD	Existing	90000104650	YES	GT53	$ 2,503,961	$ -	$ 2,503,961	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
122	SOLUTION ARCH - DESIGN CAPEX	Existing	90000097839	YES	GT53	$ 199,928	$ -	$ 199,928	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
123	DESIGN AUTH - DESIGN CAPEX	Existing	90000097842	YES	GT53	$ 318,531	$ -	$ 318,531	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
124	USFP-Data Strategy - R1	Existing	90000107543	YES	GT53	$ 7,738,324	$ -	$ 7,738,324	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
125	USFP-Controls & Roles -R1	Existing	90000107546	YES	GT53	$ 7,773,544	$ -	$ 7,773,544	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
126	USFP-Solution Architecture-R1	Existing	90000107550	YES	GT53	$ 2,536,861	$ -	$ 2,536,861	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
127	BUSINESS CHANGE & COMM-DESIGN CAPEX	Existing	90000097843	YES	GT53	$ 284,633	$ -	$ 284,633	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
128	USFP - Business Readiness-DD	Existing	90000104654	YES	GT53	$ -	$ -	$ -	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
129	FINANCE STREAM - DESIGN CAPEX	Existing	90000097838	YES	GT53	$ 1,441,354	$ -	$ 1,441,354	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
130	INFORMATION MGMT - DESIGN CAPEX	Existing	90000097845	YES	GT53	$ 346,941	$ -	$ 346,941	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
131	USFP - Data Strategy-DD	Existing	90000104649	YES	GT53	$ 2,531,924	$ -	$ 2,531,924	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
132	USFP - Hardware & Software-DD	Existing	90000104657	YES	GT53	$ 2,770,640	$ -	$ 2,770,640	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
133	USFP-Build & Unit Test -R1	Existing	90000107541	YES	GT53	$ 26,765,794	$ -	$ 26,765,794	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
134	USFP-Testing -R1	Existing	90000107542	YES	GT53	$ 61,366,885	$ -	$ 61,366,885	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
135	IN 2172-IDS Reporting & Analysis	Existing	90000106487	YES	G295	$ 710,520	$ -	$ 710,520	11/29/2012	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
137	INVP 2832 - ACIS Alliance Contracts	Existing	90000112827	YES	G187	$ 324,412	$ -	$ 324,412	12/12/2012	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
138	Inspect System Resources/Hard/Softw	Existing	90000104057	YES	G924	$ 26,246	$ -	$ 26,246	12/31/2012	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
141	Software-INVP 2960B CRM Salesforce SaaS	Existing	90000119937	YES	G903	$ 1,117,121	$ -	$ 1,117,121	3/31/2013	84	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
142	INVP 3232A - Tallyman & Paperless B	Existing	90000116954	YES	G924	$ 953,115	$ -	$ 953,115	4/1/2013	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
143	IN 3124B GLOBAL HR STRATEGY	Existing	90000119765	YES	GT53	$ 1,752,217	$ -	$ 1,752,217	4/4/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
144	INVP 2162 - PRIMAVERA EXPANSION	Existing	90000104720	YES	G187	$ 228,928	$ -	$ 228,928	5/20/2013	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
145	IN 2522 VTL REPLACEMENT US	Existing	90000104630	YES	HT71	$ 648,194	$ -	$ 648,194	5/20/2013	84	$0	$0	$0	16.51%	$ -	$ -	0.00%	$ -	$ -
146	INVP 2732 US Storage Switch Replace	Existing	90000104631	YES	GT53	$ 588,353	$ -	$ 588,353	5/22/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
147	INVP 3393 Ehancement of Reservior W	Existing	90000122634	YES	J936	$ 101,136	$ -	$ 101,136	5/30/2013	84	$0	$0	$0	17.30%	$ -	$ -	5.24%	$ -	$ -
148	INVP 2981 US Security Awareness	Existing	90000117533	YES	GT53	$ 250,393	$ -	$ 250,393	6/1/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
149	INVP 3310 US HR Applicant Track Sys	Existing	90000118115	YES	GT53	$ 326,615	$ -	$ 326,615	6/30/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
150	INVP 3294 - PowerPlant Leased Asset	Existing	90000117978	YES	GT53	$ 969,208	$ -	$ 969,208	9/30/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
151	INVP3374 SmallWorld GIS FY13 R 1-2	Existing	90000120127	YES	G295	$ 309,785	$ -	$ 309,785	11/25/2013	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
153	INVP3294B PowerPlan Phase 2	Existing	90000133798	YES	GT53	$ 244,374	$ -	$ 244,374	2/1/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
154	INVP 3600 - US Web Initiatives focusing on Content Management & eCommerce for Customer facing website	Existing	90000131946	YES	C903	$ 1,380,415	$ -	$ 1,380,415	2/25/2014	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
155	INVP 2577 GIS Consol Ph 2	Existing	90000108120	YES	G209	$ 2,882,206	$ -	$ 2,882,206	4/30/2014	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
156	INVP2997B EVM Phase 2	Existing	90000134297	YES	G187	$ 138,248	$ -	$ 138,248	6/1/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
157	INVP 2997 Earned Value Mgmt Rptg	Existing	90000120197	YES	G187	$ 603,575	$ -	$ 603,575	6/10/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
158	1642 - Radio Standardization Cons	Existing	90000099326	YES	GT53	$ 3,125,196	$ -	$ 3,125,196	6/30/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
159	INVP1485 Computapole Migration W7	Existing	90000134385	YES	G187	$ 874,103	$ -	$ 874,103	6/30/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
160	INVP 1549B Meter Reading System Con	Existing	90000120707	YES	G903	$ 1,174,502	$ -	$ 1,174,502	7/14/2014	84	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
161	USFP Release 3 - IT Delivery	Existing	90000142344	YES	GT53	$ 9,575,835	$ -	$ 9,575,835	7/31/2014	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
162	USFP R3 Payroll	Existing	90000142385	YES	GT53	$ 7,395,816	$ -	$ 7,395,816	7/31/2014	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
163	USFP R3 Supply Chain	Existing	90000142410	YES	GT53	$ 9,434,359	$ -	$ 9,434,359	7/31/2014	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
164	USFP R3 Finance	Existing	90000142411	YES	GT53	$ 8,782,504	$ -	$ 8,782,504	7/31/2014	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
165	INVP2940-GRC Enterprise Risk & Comp	Existing	90000109629	YES	GT53	$ 3,552,013	$ -	$ 3,552,013	8/31/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
166	INVP 3237 Street Light Outage Imp	Existing	90000120335	YES	G295	$ 324,546	$ -	$ 324,546	9/1/2014	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
167	INVP 2982b Identity & Access Mgt Pr	Existing	90000113826	YES	GT53	$ 3,576,972	$ -	$ 3,576,972	10/1/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
168	INVP 2983a CNI Network Security Pro	Existing	90000113827	YES	GT53	$ 115,489	$ -	$ 115,489	10/1/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
169	IN 1642--Radio Standardization Cons	Existing	90000099327	YES	GT53	$ 130,644	$ -	$ 130,644	10/2/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
172	INVP 0823 DATA LOSS PREVENTION	Existing	90000112636	YES	GT53	$ 782,169	$ -	$ 782,169	10/17/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
173	INVP 2951 - Legal Hold Automation	Existing	90000131880	YES	GT53	$ 647,273	$ -	$ 647,273	11/1/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
174	INVP 3378 Rubber Goods Testing	Existing	90000137871	YES	G187	$ 396,375	$ -	$ 396,375	12/1/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
175	INVP3615 Success Enterprise Reporti	Existing	90000134377	YES	G187	$ 623,254	$ -	$ 623,254	12/1/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
176	INVP2892B Security Access Panels NERC CIP Compliance	Existing	90000142290	YES	G432	$ 686,428	$ -	$ 686,428	12/31/2014	84	$0	$0	$0	0.00%	$ -	$ -	36.52%	$ -	$ -
177	INVP2960C GridForce SaaS Phase 2	Existing	90000144051	YES	G209	$ 3,254,217	$ -	$ 3,254,217	1/1/2015	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
178	INVP 2970 Security Info & Event Mgm	Existing	90000133045	YES	GT53	$ 1,752,601	$ -	$ 1,752,601	3/24/2015	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
179	INVP 3629 Cascade System for Gas	Existing	90000134426	YES	G209	$ 2,353,207	$ -	$ 2,353,207	3/31/2015	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
181	INVP3375B- Challenge the Limits XML	Existing	90000140573	YES	G924	$ 616,276	$ -	$ 616,276	10/1/2015	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
182	INVP3375D- Challenge the Limits Letters	Existing	90000140579	YES	G113	$ 409,859	$ -	$ 409,859	10/1/2015	84	$0	$0	$0	79.67%	$ -	$ -	0.00%	$ -	$ -
184	INVP3839 NY Retail Access Mandate	Existing	90000141799	YES	G170	$ 2,330,372	$ -	$ 2,330,372	11/2/2015	84	$0	$0	$0	41.96%	$ -	$ -	0.00%	$ -	$ -
185	EHR1 - IT Delivery	Existing	90000148061	YES	GT53	$ 2,568,884	$ -	$ 2,568,884	11/15/2015	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
186	EHR1 - Payroll	Existing	90000148062	YES	GT53	$ 6,240,543	$ -	$ 6,240,543	11/15/2015	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
187	EHR1 - Supply Chain	Existing	90000148059	YES	GT53	$ 18,657,154	$ -	$ 18,657,154	11/15/2015	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
188	EHR1 - PMO	Existing	90000148055	YES	GT53	$ 8,346,172	$ -	$ 8,346,172	11/15/2015	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
189	EHR1 - BPS	Existing	90000148063	YES	GT53	$ 14,956,768	$ -	$ 14,956,768	11/15/2015	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
190	EHR1 - Finance	Existing	90000148060	YES	GT53	$ 10,024,521	$ -	$ 10,024,521	11/15/2015	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
192	INVP2495H US CNI Frame Relay Replac	Existing	90000134425	YES	G209	$ 6,536,308	$ -	$ 6,536,308	11/30/2015	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
193	DMS/OMS Replacement	Existing	90000098917	YES	G295	$ 65,661,363	$ -	$ 65,661,363	12/4/2015	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
194	INVP 4102 - Capture Fusion Data	Existing	90000162166	YES	G207	$ 303,525	$ -	$ 303,525	12/31/2015	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
195	INVP3492 CI Services Foundation	Existing	90000134389	YES	GT53	$ 2,541,832	$ -	$ 2,541,832	1/1/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
197	INVP3600B US Web Initiatives 2	Existing	90000142197	YES	G903	$ 4,153,761	$ -	$ 4,153,761	2/22/2016	84	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
198	INVP3853 NMPC C-Cure Conv to AMAG	Existing	90000145855	YES	G113	$ 822,678	$ -	$ 822,678	2/28/2016	84	$0	$0	$0	79.67%	$ -	$ -	0.00%	$ -	$ -
199	INVP4024 Soft Off Program	Existing	90000156429	YES	G207	$ 1,285,464	$ -	$ 1,285,464	3/25/2016	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
200	INVP 4244 - US Control EBB Gas	Existing	90000171826	YES	C209	$ 617,691	$ -	$ 617,691	4/1/2016	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
201	INVP 3883 Mobile Device for PTO, Me	Existing	90000153451	YES	G903	$ 1,743,812	$ -	$ 1,743,812	4/12/2016	84	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
202	Finance Remediation FY16 Capital	Existing	90000172054	YES	GT53	$ 1,858,401	$ -	$ 1,858,401	4/30/2016	120	$15,487	$0	$7,743	20.28%	$ 98	$ 3,141	6.06%	$ 29	$ 938
203	INVP 4323 - Mainframe Upgrade	Existing	90000171825	YES	GT53	$ 2,495,408	$ -	$ 2,495,408	5/22/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
204	INVP 3914 - Bill Print Facility	Existing	90000171355	YES	C903	$ 317,738	$ -	$ 317,738	5/27/2016	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
205	INVP 4266 - End User Device Refresh	Existing	90000170292	YES	GT53	$ 258,101	$ -	$ 258,101	5/31/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
206	INVP 3538 - VSTIG Bandwidth Increas	Existing	90000158866	YES	GT53	$ 1,740,521	$ -	$ 1,740,521	7/23/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
207	INVP 4172 - Cross Company Customer	Existing	90000164925	YES	C903	$ 13,893,770	$ -	$ 13,893,770	9/9/2016	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
208	INVP 3896 SMI Conversion Mobilizati	Existing	90000153520	YES	GT53	$ 3,220,133	$ -	$ 3,220,133	9/22/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
210	INVP 1172 - AMAG Upgrades	Existing	90000112731	YES	GT53	$ 6,136,633	$ -	$ 6,136,633	11/18/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
211	INVP 3614E3 SIEM 2	Existing	90000141754	YES	GT53	$ 2,008,956	$ -	$ 2,008,956	11/30/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
212	INVP 3614C1 - US End User Initiated	Existing	90000170691	YES	GT53	$ 257,097	$ -	$ 257,097	11/30/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
213	INVP 4219 PowerPlan Upgrade	Existing	90000176040	YES	GT53	$ 2,120,542	$ -	$ 2,120,542	12/1/2016	120	$141,369	$0	$70,685	20.28%	$ 894	$ 28,670	6.06%	$ 267	$ 8,567
214	INVP 4218 Blanket Work Order	Existing	90000178859	YES	GT53	$ 3,889,611	$ -	$ 3,889,611	12/9/2016	120	$259,307	$0	$129,654	20.28%	$ 1,640	$ 52,588	6.06%	$ 490	$ 15,714
215	INVP 4223 - US SAP Annual Business Objects Environment (BOE) Update	Existing	90000176041	YES	GT53	$ 970,394	$ -	$ 970,394	12/9/2016	120	$64,693	$0	$32,346	20.28%	$ 409	$ 13,120	6.06%	$ 122	$ 3,920
216	INVP 3922 Access Violation Mgmt	Existing	90000176039	YES	GT53	$ 3,349,643	$ -	$ 3,349,643	12/9/2016	120	$223,310	$0	$111,655	20.28%	$ 1,412	$ 45,287	6.06%	$ 422	$ 13,533
217	INVP 4225 - Ancillary SAP Apps	Existing	90000176046	YES	GT53	$ 1,250,604	$ -	$ 1,250,604	12/9/2016	120	$83,374	$0	$41,687	20.28%	$ 527	$ 16,908	6.06%	$ 158	$ 5,052
218	INVP 4224 - HANA	Existing	90000176043	YES	GT53	$ 1,112,922	$ -	$ 1,112,922	12/9/2016	120	$74,195	$0	$37,097	20.28%	$ 469	$ 15,047	6.06%	$ 140	$ 4,496
219	INVP 3915 - Annual HR & Payroll SP	Existing	90000178452	YES	GT53	$ 1,099,202	$ -	$ 1,099,202	12/9/2016	120	$73,280	$0	$36,640	20.28%	$ 463	$ 14,861	6.06%	$ 138	$ 4,441

220	INVP3614A2 IAM Ph3 Web Admin	Existing	90000141742	YES	GT53	$ 1,645,021	$ -	$ 1,645,021	12/16/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
221	INVP 3882 - NYS Pipeline Safety CMS	Existing	90000161831	YES	G207	$ 1,668,447	$ -	$ 1,668,447	12/16/2016	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
222	INVP3614A1 IAM Ph2:Identity Adminis	Existing	90000141707	YES	GT53	$ 2,736,284	$ -	$ 2,736,284	12/19/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
223	INVP 4373 - Contingent Labor Admin	Existing	90000180521	YES	GT53	$ 259,667	$ -	$ 259,667	2/20/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
224	INVP 4045 Double Pole Mgmt DB	Existing	90000176583	YES	G295	$ 432,455	$ -	$ 432,455	3/4/2017	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
226	INVP 4673 - PI Enter Deployment	Existing	90000182192	YES	G915	$ 8,668,846	$ -	$ 8,668,846	3/29/2017	84	$0	$0	$0	21.94%	$ -	$ -	6.41%	$ -	$ -
228	INVP 4649 - HANA Licenses	Existing	90000182191	YES	GT53	$ 3,826,068	$ -	$ 3,826,068	3/31/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
229	INVP 4729 - Acq Rem Sen NY Data	Existing	90000183137	YES	G113	$ 7,945,120	$ -	$ 7,945,120	3/31/2017	84	$0	$0	$0	79.67%	$ -	$ -	0.00%	$ -	$ -
230	INVP 4642 Microsoft ELA renewal	Existing	90000183143	YES	GT53	$ 3,207,476	$ -	$ 3,207,476	3/31/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
232	INVP 4214 FERC Wholesale Customer System Replacement	Existing	90000182645	YES	T442	$ 262,622	$ -	$ 262,622	4/12/2017	84	$0	$0	$0	0.00%	$ -	$ -	45.50%	$ -	$ -
233	CIP v5 High/Med NE Software	Existing	90000162803	YES	GT53	$ 1,870,617	$ -	$ 1,870,617	4/30/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
234	INVP 4170 - Time Entry and Approval Improvements	Existing	90000181659	YES	GT53	$ 2,740,142	$ -	$ 2,740,142	4/30/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
235	INVP 4411A - Distributed Generation	Existing	90000179919	YES	C902	$ 2,217,136	$ -	$ 2,217,136	5/15/2017	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
237	INVP 4420 CNI FocalPoint Upgrade	Existing	90000180815	YES	G295	$ 705,521	$ -	$ 705,521	5/23/2017	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
239	S005242 M112 Systemic Improvement	Existing	90000156074	YES	GT53	$ 9,485,306	$ -	$ 9,485,306	7/10/2017	120	$1,185,663	$237,133	$711,398	20.28%	$ 8,997	$ 192,362	6.06%	$ 2,689	$ 57,481
240	INVP 4392 - US PPM Improv.	Existing	90000183489	YES	GT53	$ 266,173	$ -	$ 266,173	8/4/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
241	INVP 4397 - Ariba TLS and CI Upg	Existing	90000179463	YES	GT53	$ 1,727,180	$ -	$ 1,727,180	9/11/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
242	INVP 4632 - US Vid Con Room RW	Existing	90000182162	YES	GT53	$ 1,856,973	$ -	$ 1,856,973	9/12/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
243	INVP 4683 RSA Token	Existing	90000182175	YES	GT53	$ 536,718	$ -	$ 536,718	9/12/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
244	INVP 3839A - NY Retail Access Ph2	Existing	90000170773	YES	C170	$ 4,830,132	$ -	$ 4,830,132	10/20/2017	84	$0	$0	$0	39.84%	$ -	$ -	0.00%	$ -	$ -
245	INVP 4577 - Call Manager Upgrade	Existing	90000182166	YES	GT53	$ 375,605	$ -	$ 375,605	10/27/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
246	INVP 4757 - Cloud Enhancements	Existing	90000188531	YES	GT53	$ 263,501	$ -	$ 263,501	10/31/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
247	INVP 3430 - US Enterprise Mobility	Existing	90000181476	YES	GT53	$ 1,017,559	$ -	$ 1,017,559	11/3/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
248	INVP 4217 - BPC HANA	Existing	90000186317	YES	GT53	$ 2,589,265	$ -	$ 2,589,265	11/13/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
249	INVP 4222 - GRC Upgrade	Existing	90000186318	YES	GT53	$ 2,464,347	$ -	$ 2,464,347	11/20/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
250	INVP 4400 - Ann HR & Payr Upgrd	Existing	90000182311	YES	GT53	$ 1,243,084	$ -	$ 1,243,084	12/11/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
251	INVP 4688 - Legacy DMZ Firewalls	Existing	90000182173	YES	GT53	$ 558,001	$ -	$ 558,001	12/16/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
252	INVP 4449 - EPA Port Mgr Integr	Existing	90000185433	YES	C903	$ 495,169	$ -	$ 495,169	12/29/2017	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
253	INVP 4529 - Serv Now Deply rel 2	Existing	90000189992	YES	GT53	$ 2,086,939	$ -	$ 2,086,939	12/31/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
254	INVP 4972 - Complex Cap Del Ph 1	Existing	90000189378	YES	G911	$ 453,469	$ -	$ 453,469	1/8/2018	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
255	INVP 4674 - Log Logic	Existing	90000182182	YES	GT53	$ 361,190	$ -	$ 361,190	1/10/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
256	INVP 4383 - NY Community Choice	Existing	90000181728	YES	C436	$ 751,696	$ -	$ 751,696	1/19/2018	84	$0	$0	$0	25.63%	$ -	$ -	0.00%	$ -	$ -
257	INVP 4377A Melville Data Centre	Existing	90000190321	YES	GT53	$ 858,609	$ -	$ 858,609	1/31/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
258	INVP 3718 - New Medical System	Existing	90000185436	YES	G916	$ 379,378	$ -	$ 379,378	2/8/2018	84	$0	$0	$0	21.01%	$ -	$ -	6.17%	$ -	$ -
259	INVP 4124 - Auto Remote Net Meter	Existing	90000181796	YES	G181	$ 1,368,153	$ -	$ 1,368,153	2/23/2018	84	$0	$0	$0	76.46%	$ -	$ -	23.54%	$ -	$ -
260	INVP 4124 - Auto Remote Net Meter	Existing	90000167406	YES	C902	$ 2,015,289	$ -	$ 2,015,289	2/23/2018	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
261	INVP 4464 - Data Visualization	Existing	90000181341	YES	GT53	$ 8,182,819	$ -	$ 8,182,819	3/16/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
262	INVP 3901 - Virtual Desktop Offshr	Existing	90000191659	YES	GT53	$ 253,047	$ -	$ 253,047	3/20/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
263	INVP 4891 - Customer Data Viz Exp	Existing	90000191234	YES	C903	$ 700,389	$ -	$ 700,389	3/30/2018	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
264	INVP 5167 - Cust Data Viz Dist Exp	Existing	90000191236	YES	G187	$ 374,837	$ -	$ 374,837	3/30/2018	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
265	INVP 4473 US Ctrl Electric Rms	Existing	90000201195	YES	G181	$ 919,954	$ -	$ 919,954	3/30/2018	84	$0	$0	$0	76.46%	$ -	$ -	23.54%	$ -	$ -
266	INVP 3644 Internet Explorer Upgrade	Existing	90000150981	YES	GT53	$ 250,447	$ -	$ 250,447	3/31/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
267	INVP 4779 - Time Entry Appr Enab	Existing	90000188608	YES	GT53	$ 4,181,291	$ -	$ 4,181,291	4/23/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
269	INVP 3614D1 Ent Network Security	Existing	90000141765	YES	GT53	$ 10,767,752	$ -	$ 10,767,752	5/1/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
270	INVP 4584 - Elec Demand Resp Int	Existing	90000191661	YES	G295	$ 291,310	$ -	$ 291,310	5/1/2018	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
273	INVP 3486 - IEE Consolidation Ph1	Existing	90000181573	YES	G187	$ 1,675,058	$ -	$ 1,675,058	5/4/2018	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
274	INVP 4480 - Gas Sys SOP Upgde	Existing	90000189704	YES	G209	$ 256,611	$ -	$ 256,611	5/27/2018	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
276	INVP 4448 Low Income Order NIMO	Existing	90000179970	YES	C195	$ 3,563,941	$ -	$ 3,563,941	6/22/2018	84	$0	$0	$0	57.30%	$ -	$ -	0.00%	$ -	$ -
277	INVP 4975USE - IAM Unified Pltfrm	Existing	90000191451	YES	GT53	$ 706,875	$ -	$ 706,875	7/11/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
278	INVP 4606 - Data Visualization Exp	Existing	90000188602	YES	GT53	$ 3,170,221	$ -	$ 3,170,221	7/12/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
279	INVP 4395 - US Mobile Device Refresh FY18	Existing	90000184599	YES	G903	$ (4,539)	$ -	$ (4,539)	7/19/2018	84	$486	$1,135	$811	24.70%	$ 45	$ (160)	0.00%	$ -	$ -
280	INVP 4395 - US Mobile Device Refresh FY18	Existing	90000184599	YES	G903	$ (2,050)	$ -	$ (2,050)	7/19/2018	84	$220	$513	$366	24.70%	$ 20	$ (72)	0.00%	$ -	$ -
281	INVP 5023 - DG IOAP Phase 2 A&B	Existing	90000190718	YES	G181	$ (184)	$ -	$ (184)	7/25/2018	84	$18	$44	$31	76.46%	$ 6	$ (20)	23.54%	$ 2	$ (6)
282	INVP 5159 - NMPC Rate Case	Existing	90000190738	YES	G114	$ 303,780	$ -	$ 303,780	7/27/2018	84	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
283	INVP 4975USD - Website Security Protection	Existing	90000191902	YES	GT53	$ 236,822	$ -	$ 236,822	8/30/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
284	INVP 4478 - Mobile Material Assistant Upgrade (MMA)	Existing	90000190259	YES	GT53	$ 302,192	$ -	$ 302,192	8/31/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
285	INVP 4188 - Aging System Stabilization/Upgrades	Existing	90000176078	YES	G911	$ 1,631,899	$ -	$ 1,631,899	9/8/2018	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
286	INVP 4687 - Network Tx-NB/MTC	Existing	90000182169	YES	GT53	$ 286,977	$ -	$ 286,977	9/18/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
287	INVP 4941 - Process Auto Implementation	Existing	90000192151	YES	GT53	$ 1,061,574	$ -	$ 1,061,574	9/25/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
288	INVP 5132 - Add Effective Date to CSS (NACHA)	Existing	90000191697	YES	C434	$ 266,535	$ -	$ 266,535	9/28/2018	84	$0	$0	$0	32.79%	$ -	$ -	0.00%	$ -	$ -
289	INVP 4750B - CXT-My Account Service and Billing Functions F&A	Existing	90000189747	YES	C903	$ 489,978	$ -	$ 489,978	10/12/2018	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
290	INVP 3986 - Cascade Electric Application Upgrade	Existing	90000189707	YES	GT53	$ 468,706	$ -	$ 468,706	11/5/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
291	INVP 3982 - dobleARMS	Existing	90000190734	YES	G901	$ 335,261	$ -	$ 335,261	11/14/2018	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
292	INVP 4771A - Contract Management Solution for CCDI	Existing	90000190936	YES	G911	$ 6,248,724	$ -	$ 6,248,724	11/30/2018	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
293	INVP 4965 - Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) - FY19	Existing	90000196923	YES	GT53	$ 1,092,462	$ -	$ 1,092,462	12/10/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
294	INVP 4706 - Apps Interface Remediation	Existing	90000192752	YES	GT53	$ 767,618	$ -	$ 767,618	12/11/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
295	INVP 5214US - IAM - Privileged Access Management (PAM) - Phase 1 - US	Existing	90000191709	YES	GT53	$ 784,152	$ -	$ 784,152	12/12/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
298	EV Software EBU	Existing	90000219064	YES	C902	$ 316,922	$ -	$ 316,922	1/1/2019	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
299	INVP 4768 - Data Visualization Evolution	Existing	90000195204	YES	GT53	$ 2,360,108	$ -	$ 2,360,108	1/25/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
301	INVP 4411C - New Electric Connections	Existing	90000189730	YES	C902	$ 1,469,343	$ -	$ 1,469,343	1/28/2019	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
302	INVP 5582 Data Visualization & Licenses	Existing	90000201086	YES	GT53	$ 318,484	$ -	$ 318,484	1/31/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
303	INVP 4468 - Gas Capacity Request Database	Existing	90000190837	YES	C209	$ 1,444,317	$ -	$ 1,444,317	2/12/2019	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
305	INVP 4714- Enterprise Mobility Management Services- Phase 2	Existing	90000188992	YES	GT53	$ 1,403,600	$ -	$ 1,403,600	2/28/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
306	INVP 4975USA - US Perimeter Enhancements	Existing	90000194041	YES	GT53	$ 289,620	$ -	$ 289,620	2/28/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
307	INVP 3683USA - US End Point Security	Existing	90000192499	YES	GT53	$ 1,755,857	$ -	$ 1,755,857	2/28/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
309	INVP3737 US CNI GMS SCADA Upgrade & Consolidation	Existing	90000150067	YES	C209	$ 16,211,894	$ -	$ 16,211,894	3/21/2019	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
310	INVP 4461- Unix 51 Migration	Existing	90000182375	YES	GT53	$ 1,481,023	$ -	$ 1,481,023	3/22/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
312	INVP 4975USG - Gateway Upgrades	Existing	90000192076	YES	GT53	$ 495,719	$ -	$ 495,719	3/31/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
313	INVP 5175- NY Gas Service Line Inspection	Existing	90000196106	YES	G207	$ 951,856	$ -	$ 951,856	4/8/2019	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
314	INVP 5314- NetMod NSSR SVC E-Bond	Existing	90000197673	YES	GT53	$ 306,872	$ -	$ 306,872	4/26/2019	84	$3,653	$0	$1,827	20.28%	$ 23	$ 741	6.06%	$ 7	$ 221
315	INVP 4377B - Melville Data Centre Clearance (Migration and Decommision)	Existing	90000192368	YES	GT53	$ 261,390	$ -	$ 261,390	5/1/2019	84	$3,112	$0	$1,556	20.28%	$ 20	$ 631	6.06%	$ 6	$ 189
316	INVP 5313 - NetMod Z-Scaler Cloud Security	Existing	90000197670	YES	GT53	$ 408,522	$ -	$ 408,522	5/4/2019	84	$4,863	$0	$2,432	20.28%	$ 31	$ 986	6.06%	$ 9	$ 295
317	INVP 4975USB - CNI Intrusion Detection System (IDS) refresh Phase1	Existing	90000194370	YES	GT53	$ 569,072	$ -	$ 569,072	5/30/2019	84	$13,549	$0	$6,775	20.28%	$ 86	$ 2,748	6.06%	$ 26	$ 821
318	INVP 5099 - EPA Portfolio Manager Integration Phase 2	Existing	90000197721	YES	C903	$ 453,226	$ -	$ 453,226	6/14/2019	84	$10,791	$0	$5,396	25.58%	$ 86	$ 2,760	0.00%	$ -	$ -
319	INVP 4750D- CXT-My Account MVP Project	Existing	90000196057	YES	C903	$ 7,028,000	$ -	$ 7,028,000	6/30/2019	84	$251,000	$0	$125,500	25.58%	$ 2,002	$ 64,206	0.00%	$ -	$ -
320	INVP - 4750G - CXT MyAccount - Two Way Outage SMS Communications	Existing	90000198517	YES	C902	$ 741,017	$ -	$ 741,017	7/11/2019	84	$26,465	$0	$13,232	54.55%	$ 450	$ 14,437	0.00%	$ -	$ -
321	INVP 3683USP - IAM Role Based Access Control	Existing	90000198266	YES	GT53	$ 527,392	$ -	$ 527,392	7/11/2019	84	$18,835	$0	$9,418	20.28%	$ 119	$ 3,820	6.06%	$ 36	$ 1,141
322	NVP 3932 - Customer Contact Center Technology Upgrade Implement Solution- Agent & Interactions	Existing	90000179806	YES	C903	$ 18,736,250	$ -	$ 18,736,250	7/17/2019	84	$669,152	$0	$334,576	25.58%	$ 5,337	$ 171,169	0.00%	$ -	$ -
323	INVP 3683USAQ - Cloud Access Security Broker (CASB) Phase 2	Existing	90000198267	YES	GT53	$ 987,453	$ -	$ 987,453	7/31/2019	84	$47,022	$0	$23,511	20.28%	$ 297	$ 9,536	6.06%	$ 89	$ 2,850
324	INVP 4408- Document Management System Replacement-Delivery	Existing	90000181343	YES	G913	$ 9,676,378	$ -	$ 9,676,378	8/2/2019	84	$460,780	$0	$230,390	21.09%	$ 3,030	$ 97,178	6.21%	$ 892	$ 28,614
325	INVP 4761 - US Foundation Hosting Renewal	Existing	90000188990	YES	GT53	$ 10,359,674	$ -	$ 10,359,674	8/11/2019	84	$493,318	$0	$246,659	20.28%	$ 3,120	$ 100,045	6.06%	$ 932	$ 29,895
326	INVP 5226 - AVLS Old 3G Modem Rep	Existing	90000195818	YES	G434	$ 2,677,932	$ -	$ 2,677,932	8/31/2019	84	$159,401	$0	$79,700	31.39%	$ 1,560	$ 50,036	0.00%	$ -	$ -
327	INVP 4727 - Virtual Desktop - DaaS	Existing	90000187983	YES	GT53	$ 611,500	$ -	$ 611,500	9/1/2019	84	$36,399	$0	$18,199	20.28%	$ 230	$ 7,382	6.06%	$ 69	$ 2,206
329	INVP 4975USF - Internal Public Key Infrastructure (PKI)	Existing	90000194044	YES	GT53	$ 3,128,984	$ -	$ 3,128,984	9/30/2019	84	$223,499	$0	$111,749	20.28%	$ 1,413	$ 45,326	6.06%	$ 422	$ 13,544
330	INVP 5367 Enable Dominion Pipeline Confirmations	Existing	90000205961	YES	GT53	$ 2,778	$ -	$ 2,778	10/16/2019	84	$198	$0	$99	20.28%	$ 1	$ 40	6.06%	$ 0	$ 12
331	INVP 4811-Supervisor Enablement iPads Roll-out	Existing	90000193942	YES	G911	$ 1,122,161	$ -	$ 1,122,161	10/21/2019	84	$93,513	$0	$46,757	21.98%	$ 641	$ 20,554	6.42%	$ 187	$ 6,004
332	INVP 5310 - NetMod Governance	Existing	90000197675	YES	GT53	$ 756,379	$ -	$ 756,379	10/28/2019	84	$63,032	$0	$31,516	20.28%	$ 399	$ 12,783	6.06%	$ 119	$ 3,820

333	INVP 4821 - NY Tax Remittance and Reporting Corrections	Existing	90000194681	YES	C195	$ 1,310,105	$ -	$ 1,310,105	10/28/2019	84	$109,175	$0	$54,588	57.30%	$ 1,951	$ 62,558	0.00%	$ -	$ -
334	INVP 5312 - NetMod Ethernet SD WAN	Existing	90000197668	YES	GT53	$ 1,274,893	$ -	$ 1,274,893	10/30/2019	84	$106,241	$0	$53,121	20.28%	$ 672	$ 21,546	6.06%	$ 201	$ 6,438
337	INVP 5037 - DG IOAP Phase 2 Screens C-F and CYME Server	Existing	90000196803	YES	C902	$ 350,583	$ -	$ 350,583	11/18/2019	84	$29,215	$0	$14,608	54.55%	$ 497	$ 15,937	0.00%	$ -	$ -
338	INVP 5037 DG IOAP Phase 2 Screens C-F and CYME Server	Existing	90000199744	YES	5210E	$ 1,421,777	$ -	$ 1,421,777	11/18/2019	84	$118,481	$0	$59,241	100.00%	$ 3,694	$ 118,481	0.00%	$ -	$ -
339	INVP 5260 - Rubber Goods Testing/Tracking System Replacement	Existing	90000199510	YES	T904	$ 407,302	$ -	$ 407,302	11/18/2019	84	$33,942	$0	$16,971	38.51%	$ 408	$ 13,071	11.67%	$ 124	$ 3,961
340	INVP 4563 - US SAP: FERC on HANA Upgrade	Existing	90000195829	YES	GT53	$ 5,488,388	$ -	$ 5,488,388	11/18/2019	84	$457,366	$0	$228,683	20.28%	$ 2,892	$ 92,754	6.06%	$ 864	$ 27,716
341	INVP 5712 Data Scrub Application	Existing	90000205638	YES	GT53	$ 710,070	$ -	$ 710,070	11/22/2019	84	$67,626	$0	$33,813	20.28%	$ 428	$ 13,714	6.06%	$ 128	$ 4,098
342	INVP 5702 USB Malware defense - Gateway Enhancements	Existing	90000204133	YES	GT53	$ 497,709	$ -	$ 497,709	11/30/2019	84	$47,401	$0	$23,700	20.28%	$ 300	$ 9,613	6.06%	$ 90	$ 2,872
343	INVP 5379 Annual HR Service Pack Upgrade FY20	Existing	90000204471	YES	GT53	$ 1,046,980	$ -	$ 1,046,980	12/9/2019	84	$99,712	$0	$49,856	20.28%	$ 631	$ 20,222	6.06%	$ 188	$ 6,043
344	INVP 4398 - Storms/IScheduler Upgrade	Existing	90000179024	YES	G924	$ 14,016,806	$ -	$ 14,016,806	12/9/2019	84	$1,334,934	$0	$667,467	36.06%	$ 15,010	$ 481,377	11.46%	$ 4,770	$ 152,983
345	INVP 5178 - Nantucket Sub IS Networ(Partial R-D)	Existing	90000195888	YES	GT53	$ 417,722	$ -	$ 417,722	12/12/2019	84	$39,783	$0	$19,892	20.28%	$ 252	$ 8,068	6.06%	$ 75	$ 2,411
346	INVP 5360 - Lease Accounting Updates and Contract Management	Existing	90000200637	YES	GT53	$ 8,674,236	$ -	$ 8,674,236	12/13/2019	84	$826,118	$0	$413,059	20.28%	$ 5,224	$ 167,537	6.06%	$ 1,561	$ 50,063
347	INVP 3614B7 CNI Network Security	Existing	90000141753	YES	GT53	$ 6,794,336	$ -	$ 6,794,336	12/24/2019	84	$727,965	$0	$363,982	20.28%	$ 4,603	$ 147,631	6.06%	$ 1,376	$ 44,115
349	INVP 5502 UNIX51 Phase 2	Existing	90000204473	YES	GT53	$ 811,444	$ -	$ 811,444	1/31/2020	84	$96,600	$0	$48,300	20.28%	$ 611	$ 19,591	6.06%	$ 183	$ 5,854
350	INVP 5311 - NetMod Infoblox	Existing	90000197666	YES	GT53	$ 3,237,054	$ -	$ 3,237,054	2/21/2020	84	$423,900	$0	$211,950	20.28%	$ 2,681	$ 85,967	6.06%	$ 801	$ 25,688
351	INVP 5521A Verizon - Aruba LAN and Wireless LAN (Waltham)	Existing	90000204452	YES	GT53	$ 3,307,264	$ -	$ 3,307,264	2/25/2020	84	$433,094	$0	$216,547	20.28%	$ 2,739	$ 87,831	6.06%	$ 818	$ 26,246
352	INVID 5375 - SAP/Powerplan/Front Office Maintanence of Business (MOB) FY20	Existing	90000209920	YES	GT53	$ 376,264	$ -	$ 376,264	3/31/2020	84	$53,752	$0	$26,876	20.28%	$ 340	$ 10,901	6.06%	$ 102	$ 3,257
353	INVP 3431B Application Lifecycle Management (ALM) Toolset	Existing	90000204143	YES	GT53	$ 625,275	$ -	$ 625,275	3/31/2020	84	$89,325	$0	$44,662	20.28%	$ 565	$ 18,115	6.06%	$ 169	$ 5,413
354	INVP 3683USAP - IAM- Privilege Access Managment (PAM) - Ph2	Existing	90000195073	YES	GT53	$ 930,094	$ -	$ 930,094	3/31/2020	84	$132,871	$0	$66,435	20.28%	$ 840	$ 26,946	6.06%	$ 251	$ 8,052
355	INVP 5361 ABB SENDOUT Server Upgrade	Existing	90000205787	YES	C209	$ 273,310	$ -	$ 273,310	4/3/2020	84	$39,044	$0	$19,522	0.00%	$ -	$ -	0.00%	$ -	$ -
356	INVP 3932 Customer Contact Center Technology Upgrade	Existing	90000219142	YES	C903	$ 1,656,075	$ -	$ 1,656,075	4/30/2020	84	$256,297	$19,715	$138,006	25.58%	$ 2,202	$ 60,518	0.00%	$ -	$ -
357	INVP 4570 - US CNI Tech Services-Network Equipment Lifecycle Replacements	Existing	90000182161	YES	T904	$ 10,105,498	$ -	$ 10,105,498	5/12/2020	84	$1,563,946	$120,304	$842,125	38.51%	$ 20,225	$ 555,947	11.67%	$ 6,129	$ 168,473
358	INVP 4568- US CNI-EMS and OMS Lifecycle Hardware Upgrade	Existing	90000183145	YES	T904	$ 3,555,350	$ -	$ 3,555,350	5/12/2020	84	$550,233	$42,326	$296,279	38.51%	$ 7,115	$ 195,595	11.67%	$ 2,156	$ 59,273
359	INVP 4914 - EMS Lifecycle Hardware and Software Upgrade	Existing	90000190192	YES	T904	$ 17,179,565	$ -	$ 17,179,565	5/12/2020	84	$2,658,742	$204,519	$1,431,630	38.51%	$ 34,382	$ 945,122	11.67%	$ 10,419	$ 286,408
360	INVP 4398 Storms	Existing	90000208063	YES	G924	$ 593,928	$ -	$ 593,928	6/1/2020	84	$98,988	$14,141	$56,565	36.06%	$ 1,272	$ 30,596	11.46%	$ 404	$ 9,723
361	INVP 4408 Document Management System Replacement Delivery	Existing	90000204572	YES	G932	$ 4,556,171	$ -	$ 4,556,171	6/19/2020	84	$813,602	$162,720	$488,161	22.01%	$ 6,701	$ 143,259	6.43%	$ 1,958	$ 41,852
362	INVP 5753 US SAP: Fiori Upgrade Phase 1	Existing	90000207553	YES	GT53	$ 1,090,579	$ -	$ 1,090,579	6/22/2020	84	$194,746	$38,949	$116,848	20.28%	$ 1,478	$ 31,596	6.06%	$ 442	$ 9,441
363	INVP 4975USC - Multi factor Authentication (MFA)	Existing	90000191904	YES	GT53	$ 2,238,995	$ -	$ 2,238,995	6/29/2020	84	$399,821	$79,964	$239,892	20.28%	$ 3,034	$ 64,867	6.06%	$ 907	$ 19,383
364	INVP 4750J Web Self Service	Existing	90000219140	YES	C903	$ 13,110,855	$ -	$ 13,110,855	6/30/2020	84	$2,341,224	$468,245	$1,404,734	25.58%	$ 22,409	$ 479,108	0.00%	$ -	$ -
365	INVP 5278 - Identity and Access management - Business Change	Existing	90000197368	YES	GT53	$ 5,467,638	$ -	$ 5,467,638	6/30/2020	84	$976,364	$195,273	$585,818	20.28%	$ 7,409	$ 158,405	6.06%	$ 2,214	$ 47,334
366	INVP 5461 Total Rewards Statement	Existing	90000208017	YES	GT53	$ 450,008	$ -	$ 450,008	7/21/2020	84	$85,716	$21,429	$53,572	20.28%	$ 678	$ 13,037	6.06%	$ 202	$ 3,896
367	INVP 5964 Safety Inspection	Existing	90000209573	YES	G207	$ 278,955	$ -	$ 278,955	7/24/2020	84	$53,134	$13,284	$33,209	0.00%	$ -	$ -	0.00%	$ -	$ -
368	INVP 5522A Verizon - End User VPN Replacement	Existing	90000204463	YES	GT53	$ 1,571,879	$ -	$ 1,571,879	7/31/2020	84	$299,406	$74,851	$187,128	20.28%	$ 2,367	$ 45,540	6.06%	$ 707	$ 13,608
369	INVP 4998 Allegro Upgrade to Horizon	Existing	90000205936	YES	G903	$ 1,493,628	$ -	$ 1,493,628	8/1/2020	84	$284,501	$71,125	$177,813	24.70%	$ 2,739	$ 52,704	0.00%	$ -	$ -
370	INVP 5981 Microsoft Teams	Existing	90000216094	YES	GT53	$ 1,452,775	$ -	$ 1,452,775	8/14/2020	84	$276,719	$69,180	$172,949	20.28%	$ 2,187	$ 42,089	6.06%	$ 654	$ 12,577
371	INVP 6037 US vSTIG Bandwidth Upgrade (10G)	Existing	90000213326	YES	GT53	$ 1,672,251	$ -	$ 1,672,251	8/15/2020	84	$318,524	$79,631	$199,078	20.28%	$ 2,518	$ 48,448	6.06%	$ 752	$ 14,477
372	INVP 5545 Intergration with SAP SuccessFactor's LearningLink	Existing	90000208016	YES	GT53	$ 530,852	$ -	$ 530,852	8/17/2020	84	$101,115	$25,279	$63,197	20.28%	$ 799	$ 15,380	6.06%	$ 239	$ 4,596
373	INVP 6026 Mainframe Capacity Upgrade	Existing	90000212292	YES	GT53	$ 1,951,687	$ -	$ 1,951,687	8/18/2020	84	$371,750	$116,172	$243,961	20.28%	$ 3,085	$ 51,831	6.06%	$ 922	$ 15,488
374	INVP 4802 DocuSign	Existing	90000191237	YES	G116	$ 978,853	$ -	$ 978,853	8/24/2020	84	$198,101	$58,265	$128,183	38.02%	$ 3,039	$ 53,166	10.48%	$ 838	$ 14,655
375	INVP 5636 Storage Capacity Purchase and Configure For Use	Existing	90000200968	YES	GT53	$ 4,949,662	$ -	$ 4,949,662	8/27/2020	84	$1,001,717	$294,623	$648,170	20.28%	$ 8,198	$ 143,399	6.06%	$ 2,450	$ 42,850
376	INVP 4990 Primavera Upgrade/Stabilization	Existing	90000218354	YES	GT53	$ 5,577,381	$ -	$ 5,577,381	8/31/2020	84	$1,128,756	$331,987	$730,371	20.28%	$ 9,237	$ 161,585	6.06%	$ 2,760	$ 48,284
377	INVP 5317 Employee Digital Workplace	Existing	90000203420	YES	GT53	$ 1,528,547	$ -	$ 1,528,547	9/2/2020	84	$309,349	$90,985	$200,167	20.28%	$ 2,532	$ 44,284	6.06%	$ 756	$ 13,233
378	INVP 4578 - Global Procurement Travel Management	Existing	90000207117	YES	GT53	$ 312,733	$ -	$ 312,733	9/14/2020	84	$63,291	$18,615	$40,953	20.28%	$ 518	$ 9,060	6.06%	$ 155	$ 2,707
379	INVP 5721 Copper Fit	Existing	90000209896	YES	GT53	$ 344,354	$ -	$ 344,354	9/16/2020	84	$69,691	$20,497	$45,094	20.28%	$ 570	$ 9,976	6.06%	$ 170	$ 2,981
380	INVP 5760 Physical Security Enhancements	Existing	90000206280	YES	GT53	$ 3,622,940	$ -	$ 3,622,940	9/16/2020	84	$733,214	$215,651	$474,433	20.28%	$ 6,000	$ 104,962	6.06%	$ 1,793	$ 31,364
381	INVP 5487C Collaboration Migration - Box & Huddle to SharePoint Online	Existing	90000204801	YES	GT53	$ 455,973	$ -	$ 455,973	9/18/2020	84	$97,709	$32,570	$65,139	20.28%	$ 824	$ 13,210	6.06%	$ 246	$ 3,947
382	INVP 4491 - US Office 365 ICE Replacement	Existing	90000184581	YES	GT53	$ 13,167,277	$ -	$ 13,167,277	9/28/2020	84	$2,821,559	$940,520	$1,881,040	20.28%	$ 23,790	$ 381,475	6.06%	$ 7,109	$ 113,991
383	INVP 3614B7 - US CNI Security I&E Event Management	Existing	90000172406	YES	GT53	$ 1,842,760	$ -	$ 1,842,760	9/28/2020	84	$394,877	$131,626	$263,251	20.28%	$ 3,329	$ 53,387	6.06%	$ 995	$ 15,953
384	INVP 5506 Transformation Delivery - Integration Services Phase 1	Existing	90000207204	YES	GT53	$ 3,696,890	$ -	$ 3,696,890	10/26/2020	84	$836,201	$308,074	$572,138	20.28%	$ 7,236	$ 107,104	6.06%	$ 2,162	$ 32,005
385	INVP 5507 US Legal: Document Management	Existing	90000209783	YES	GT53	$ 348,308	$ -	$ 348,308	10/27/2020	84	$78,784	$29,026	$53,905	20.28%	$ 682	$ 10,091	6.06%	$ 204	$ 3,015
387	INVP 5878 Development of Designs for Cloud Infrastructure	Existing	90000209683	YES	GT53	$ 1,040,250	$ -	$ 1,040,250	10/30/2020	84	$235,295	$86,688	$160,991	20.28%	$ 2,036	$ 30,138	6.06%	$ 608	$ 9,006
388	INVP 4750 Personalization 1	Existing	90000205042	YES	C903	$ 1,859,930	$ -	$ 1,859,930	10/31/2020	84	$420,698	$154,994	$287,846	25.58%	$ 4,592	$ 67,967	0.00%	$ -	$ -
389	INVP 5598A Case & Customer Complaint Mangement System	Existing	90000206743	YES	C903	$ 639,183	$ -	$ 639,183	11/9/2020	84	$144,577	$53,265	$98,921	25.58%	$ 1,578	$ 23,358	0.00%	$ -	$ -
390	INVP 5777 US IMS Upgrade	Existing	90000209757	YES	GT53	$ 484,461	$ -	$ 484,461	11/14/2020	84	$109,580	$40,372	$74,976	20.28%	$ 948	$ 14,036	6.06%	$ 283	$ 4,194
391	INVP 5472 - GRC Archer Risk and Migration	Existing	90000199543	YES	GT53	$ 2,629,476	$ -	$ 2,629,476	11/23/2020	84	$626,066	$250,426	$438,246	20.28%	$ 5,543	$ 76,180	6.06%	$ 1,656	$ 22,764
392	INVP 5759 UPS Infrastructure	Existing	90000208026	YES	GT53	$ 267,609	$ -	$ 267,609	11/30/2020	84	$63,716	$25,487	$44,602	20.28%	$ 564	$ 7,753	6.06%	$ 169	$ 2,317
393	INVP 5609 Annual HR Service Pack Upgrade FY21	Existing	90000212828	YES	GT53	$ 1,629,151	$ -	$ 1,629,151	12/12/2020	84	$387,893	$155,157	$271,525	20.28%	$ 3,434	$ 47,199	6.06%	$ 1,026	$ 14,104
394	INVP 5702USC System Hardening Project	Existing	90000203817	YES	GT53	$ 3,627,395	$ -	$ 3,627,395	12/31/2020	84	$906,849	$388,650	$647,749	20.28%	$ 8,192	$ 105,091	6.06%	$ 2,448	$ 31,403
395	INVP 5912 ON MY WAY EBU DIGITAL PROJECT	Existing	90000209859	YES	G295	$ 11,782,007	$ -	$ 11,782,007	2/10/2021	84	$3,085,764	$1,402,620	$2,244,192	52.84%	$ 73,953	$ 889,373	0.00%	$ -	$ -
396	INVP 6097 Cloud Video Interoperability	Existing	90000216656	YES	GT53	$ 1,171,005	$ -	$ 1,171,005	2/12/2021	84	$306,692	$139,405	$223,048	20.28%	$ 2,821	$ 33,926	6.06%	$ 843	$ 10,138
397	INVP 5889A Electric Incident Reporting System (EIRS)	Existing	90000214306	YES	G181	$ 546,855	$ -	$ 546,855	2/19/2021	84	$149,734	$71,612	$110,673	76.46%	$ 5,277	$ 59,732	23.54%	$ 1,625	$ 18,390
400	INVP 5940 US Enterprise Vulnerability Management	Existing	90000212827	YES	GT53	$ 1,546,478	$ -	$ 1,546,478	2/26/2021	84	$423,440	$202,515	$312,978	20.28%	$ 3,958	$ 44,804	6.06%	$ 1,183	$ 13,388
401	INVP 6013 Azure Cloud Foundation	Existing	90000212298	YES	GT53	$ 1,501,610	$ -	$ 1,501,610	2/26/2021	84	$411,155	$196,639	$303,897	20.28%	$ 3,843	$ 43,504	6.06%	$ 1,148	$ 13,000
402	INVP 5874 Cloud Center of Excellence	Existing	90000219234	YES	GT53	$ 661,271	$ -	$ 661,271	2/28/2021	84	$181,062	$86,595	$133,829	20.28%	$ 1,693	$ 19,158	6.06%	$ 506	$ 5,725
403	INVP 5870 Identity & Acceess Management Transformation	Existing	90000218854	YES	GT53	$ 620,338	$ -	$ 620,338	2/28/2021	84	$169,855	$81,235	$125,545	20.28%	$ 1,588	$ 17,972	6.06%	$ 474	$ 5,370
407	INVP 5523B Upstate NY Electric PBX Replacement	Existing	90000205776	YES	GT53	$ 1,057,977	$ -	$ 1,057,977	3/17/2021	84	$289,684	$138,545	$214,114	20.28%	$ 2,708	$ 30,651	6.06%	$ 809	$ 9,159
408	INVP 5750 Directory Services - US	Existing	90000216953	YES	GT53	$ 814,250	$ -	$ 814,250	3/18/2021	84	$222,949	$106,628	$164,789	20.28%	$ 2,084	$ 23,590	6.06%	$ 623	$ 7,049
409	INVP 5837 App Virtuilization	Existing	90000209103	YES	GT53	$ 897,681	$ -	$ 897,681	3/19/2021	84	$256,480	$128,240	$192,360	20.28%	$ 2,433	$ 26,007	6.06%	$ 727	$ 7,771
410	INVP 5905 Nucleus Digital	Existing	90000209861	YES	C903	$ 10,541,819	$ -	$ 10,541,819	3/25/2021	84	$3,011,948	$1,505,974	$2,258,961	25.58%	$ 36,036	$ 385,228	0.00%	$ -	$ -
411	INVP 4673A OSIsoft Licensing	Existing	90000216241	YES	G915	$ 2,135,744	$ -	$ 2,135,744	3/25/2021	84	$610,212	$305,106	$457,659	21.94%	$ 6,262	$ 66,940	6.41%	$ 1,829	$ 19,557
412	INVP 6076 Future Now	Existing	90000219253	YES	G295	$ 974,615	$ -	$ 974,615	3/26/2021	12	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
413	INVP 5486 AVLS Modem Reconfiguration	Existing	90000206281	YES	C902	$ 1,220,590	$ -	$ 1,220,590	3/26/2021	84	$348,740	$174,370	$261,555	54.55%	$ 8,898	$ 95,119	0.00%	$ -	$ -
414	INVP 5702USA Endpoint Protection	Existing	90000203808	YES	GT53	$ 3,342,874	$ -	$ 3,342,874	3/26/2021	84	$955,107	$477,553	$716,330	20.28%	$ 9,060	$ 96,848	6.06%	$ 2,707	$ 28,940
415	INVP 5901C MS Project Online Enhancements	Existing	90000217733	YES	GT53	$ 306,899	$ -	$ 306,899	3/30/2021	84	$87,685	$43,843	$65,764	20.28%	$ 832	$ 8,891	6.06%	$ 249	$ 2,657
416	INVP 5795G Telephone Consumer Protection Act (TCPA)	Existing	90000213324	YES	C434	$ 466,861	$ -	$ 466,861	3/30/2021	84	$133,389	$66,694	$100,042	32.79%	$ 2,046	$ 21,869	0.00%	$ -	$ -
417	INVP 5125 Customer Connections	Existing	90000212093	YES	C903	$ 2,439,474	$ -	$ 2,439,474	3/31/2021	84	$696,993	$348,496	$522,744	25.58%	$ 8,339	$ 89,145	0.00%	$ -	$ -
418	INVP 5900A Service Now Upgrade to Paris	Existing	90000216029	YES	GT53	$ 272,618	$ -	$ 272,618	3/31/2021	84	$77,891	$38,945	$58,418	20.28%	$ 739	$ 7,898	6.06%	$ 221	$ 2,360
419	INVP 5838 Managed Networks	Existing	90000206671	YES	GT53	$ 20,611,502	$ -	$ 20,611,502	3/31/2021	84	$5,889,000	$2,944,500	$4,416,750	20.28%	$ 55,860	$ 597,145	6.06%	$ 16,692	$ 178,437
420	INVP 5917A Data Management: Tooling	Existing	90000215885	YES	GT53	$ 1,708,823	$ -	$ 1,708,823	3/31/2021	84	$488,235	$244,118	$366,176	20.28%	$ 4,631	$ 49,507	6.06%	$ 1,384	$ 14,794
421	INVP 5846 Substation Network Con	Existing	90000206754	YES	GT53	$ 13,174,117	$ -	$ 13,174,117	3/31/2021	84	$3,764,034	$1,882,017	$2,823,025	20.28%	$ 35,704	$ 381,673	6.06%	$ 10,669	$ 114,050
422	INVP 5942 Legacy Active Directory Remediation	Existing	90000213049	YES	GT53	$ 639,068	$ -	$ 639,068	3/31/2021	84	$182,591	$91,295	$136,943	20.28%	$ 1,732	$ 18,515	6.06%	$ 518	$ 5,533
423	INVP 5524A WAN Diversity for Regional Storm Sites	Existing	90000205491	YES	G295	$ 1,403,380	$ -	$ 1,403,380	3/31/2021	84	$400,966	$200,483	$300,724	52.84%	$ 9,910	$ 105,935	0.00%	$ -	$ -
424	INVP 6051 Storms Extended Performance	Existing	90000215213	YES	G924	$ 1,174,286	$ -	$ 1,174,286	3/31/2021	84	$335,510	$167,755	$251,633	36.06%	$ 5,659	$ 60,492	11.46%	$ 1,798	$ 19,225
425	INVP 5785L Security & Resilience - MuleSoft	Existing	90000219242	YES	C209	$ 610,031	$ -	$ 610,031	3/31/2021	84	$174,295	$87,147	$130,721	0.00%	$ -	$ -	0.00%	$ -	$ -
426	INVP 5785K Security & Resilience - Maximo	Existing	90000219240	YES	C209	$ 809,401	$ -	$ 809,401	3/31/2021	84	$231,257	$115,629	$173,443	0.00%	$ -	$ -	0.00%	$ -	$ -
427	INVP 6088 IBM P8 Digital Asset Build	Existing	90000215714	YES	GT53	$ 392,642	$ -	$ 392,642	3/31/2021	84	$112,183	$56,092	$84,138	20.28%	$ 1,064	$ 11,375	6.06%	$ 318	$ 3,399
428	INVP 5867A OMS Router Replacement EOSL Refresh & IT Service Management F&A	Existing	90000217264	YES	G911	$ 441,330	$ -	$ 441,330	3/31/2021	84	$126,094	$63,047	$94,571	21.98%	$ 1,296	$ 13,858	6.42%	$ 379	$ 4,048
429	INVP 5430 Green Button Connect	Existing	90000215883	YES	C113	$ 2,963,113	$ -	$ 2,963,113	3/31/2021	84	$846,604	$423,302	$634,953	72.58%	$ 28,740	$ 307,232	0.00%	$ -	$ -
430	INVP 6108 SharePoint to SharePoint Online	Existing	90000216680	YES	GT53	$ 636,405	$ -	$ 636,405	3/31/2021	84	$181,830	$90,915	$136,372	20.28%	$ 1,725	$ 18,438	6.06%	$ 515	$ 5,509
431	INVP 6050 IBM P9 Digital Asset Build	Existing	90000214853	YES	GT53	$ 432,153	$ -	$ 432,153	3/31/2021	84	$123,472	$61,736	$92,604	20.28%	$ 1,171	$ 12,520	6.06%	$ 350	$ 3,741
432	INVP 3683USN Security Orchestration Automation and Response (SOAR)	Existing	90000219002	YES	GT53	$ 5,248,008	$ -	$ 5,248,008	3/31/2021	84	$1,499,431	$749,715	$1,124,573	20.28%	$ 14,223	$ 152,042	6.06%	$ 4,250	$ 45,433
433	INVP 5901B Dev Ops Tools	Existing	90000215183	YES	GT53	$ 1,634,658	$ -	$ 1,634,658	3/31/2021	84	$467,045	$233,523	$350,284	20.28%	$ 4,430	$ 47,358	6.06%	$ 1,324	$ 14,151
434	INVP 5919 US SAP Minor Enhancements	Existing	90000213605	YES	GT53	$ 515,475	$ -	$ 515,475	3/31/2021	84	$147,279	$73,639	$110,459	20.28%	$ 1,397	$ 14,934	6.06%	$ 417	$ 4,463
436	INVP 6115 Customer Covid-19 Payment Plan Enhancements	Existing	90000217437	YES	C903	$ 565,894	$ -	$ 565,894	4/23/2021	84	$168,421	$87,579	$128,000	25.58%	$ 2,042	$ 20,679	0.00%	$ -	$ -
437	INVP 5963US Platform Tower Program FY21	Existing	90000212616	YES	GT53	$ 3,573,975	$ -	$ 3,573,975	4/24/2021	84	$1,063,683	$553,115	$808,399	20.28%	$ 10,224	$ 103,543	6.06%	$ 3,055	$ 30,940
438	INVP 5380A - Blackline Implementation US	Existing	90000214839	YES	GT53	$ 1,858,679	$ -	$ 1,858,679	4/26/2021	84	$553,178	$287,653	$420,415	20.28%	$ 5,317	$ 53,849	6.06%	$ 1,589	$ 16,091
439	INVP 4904 CCAE Upgrade	Existing	90000206775	YES	GT53	$ 1,367,618	$ -	$ 1,367,618	4/26/2021	84	$407,029	$211,655	$309,342	20.28%	$ 3,912	$ 39,622	6.06%	$ 1,169	$ 11,840

440	INVP 5850USA Secure Services Network (SSN) Optimization	Existing	90000216722	YES	GT53	$ 448,546	$ -	$ 448,546	4/29/2021	84	$133,496	$69,418	$101,457	20.28%	$ 1,283	$ 12,995	6.06%	$ 383	$ 3,883
441	INVP 5841A Pension Administration Replacement	Existing	90000214855	YES	GT53	$ 787,232	$ -	$ 787,232	5/7/2021	84	$234,295	$121,833	$178,064	20.28%	$ 2,252	$ 22,807	6.06%	$ 673	$ 6,815
442	INVP 6136 System Center Configuration Manager (SCCM)	Existing	90000217245	YES	GT53	$ 605,875	$ -	$ 605,875	5/10/2021	84	$180,320	$93,766	$137,043	20.28%	$ 1,733	$ 17,553	6.06%	$ 518	$ 5,245
444	INVP 5843A SAP Platform Upgrade: OS and Dtabases	Existing	90000214959	YES	GT53	$ 2,520,543	$ -	$ 2,520,543	5/24/2021	84	$780,168	$420,090	$600,129	20.28%	$ 7,590	$ 73,024	6.06%	$ 2,268	$ 21,821
445	INVP 5896A Sabrix Upgrade	Existing	90000218743	YES	GT53	$ 350,688	$ -	$ 350,688	5/24/2021	84	$108,546	$58,448	$83,497	20.28%	$ 1,056	$ 10,160	6.06%	$ 316	$ 3,036
446	INVP 4990 - Primavera Upgrade/Stabilization	Existing	90000199839	YES	G209	$ 2,791,092	$ -	$ 2,791,092	6/7/2021	84	$863,909	$465,182	$664,546	0.00%	$ -	$ -	0.00%	$ -	$ -
447	INVP 5471D Grid Mod Data Management	Existing	90000215211	YES	T902	$ 2,744,709	$ -	$ 2,744,709	6/25/2021	84	$882,228	$490,127	$686,177	51.38%	$ 21,987	$ 201,462	0.00%	$ -	$ -
448	INVP 5895B Everbridge Integrations	Existing	90000218742	YES	GT53	$ 345,156	$ -	$ 345,156	6/28/2021	84	$110,943	$61,635	$86,289	20.28%	$ 1,091	$ 10,000	6.06%	$ 326	$ 2,988
449	INVP 5901D SPPD Strategic Plan to Project Delivery - Strategy and Architecture Foundations	Existing	90000216653	YES	GT53	$ 1,297,560	$ -	$ 1,297,560	7/9/2021	84	$417,073	$231,707	$324,390	20.28%	$ 4,103	$ 37,592	6.06%	$ 1,226	$ 11,233
450	INVP 5842A US SAP Governance Risk and Compliance (GRC) Upgrade	Existing	90000216091	YES	GT53	$ 2,277,038	$ -	$ 2,277,038	7/17/2021	84	$731,905	$406,614	$569,260	20.28%	$ 7,200	$ 65,969	6.06%	$ 2,151	$ 19,713
451	INVP 5863D AIMS Capacitu and Resiliency	Existing	90000220442	YES	C903	$ 609,165	$ -	$ 609,165	8/3/2021	84	$203,055	$116,031	$159,543	25.58%	$ 2,545	$ 22,261	0.00%	$ -	$ -
452	INVP 5836 Lockbox Implementation	Existing	90000216658	YES	C903	$ 941,054	$ -	$ 941,054	8/6/2021	84	$313,685	$179,248	$246,467	25.58%	$ 3,932	$ 34,389	0.00%	$ -	$ -
453	INVP 5874 Cloud Center of Excellence	Existing	90000212289	YES	GT53	$ 1,456,046	$ -	$ 1,456,046	8/16/2021	84	$485,349	$277,342	$381,345	20.28%	$ 4,823	$ 42,184	6.06%	$ 1,441	$ 12,605
454	INVP 4481 US MDS-Wholesale	Existing	90000210931	YES	G442	$ 4,805,942	$ -	$ 4,805,942	8/23/2021	84	$1,659,194	$972,631	$1,315,913	0.00%	$ -	$ -	56.13%	$ 46,063	$ 385,368
455	INVP 4483 US Control Transmission Outage Application (iTOA) Upgrade	Existing	90000205573	YES	G187	$ 4,157,870	$ -	$ 4,157,870	9/1/2021	84	$1,435,455	$841,474	$1,138,464	39.58%	$ 28,101	$ 235,098	12.73%	$ 9,038	$ 75,614
456	INVP 5471F GIS upgrade design	Existing	90000205012	YES	T902	$ 4,415,671	$ -	$ 4,415,671	9/6/2021	84	$1,524,458	$893,648	$1,209,053	51.38%	$ 38,741	$ 324,110	0.00%	$ -	$ -
457	INVP 5896B Warehouse Scanners Upgrade	Existing	90000219243	YES	GT53	$ 435,318	$ -	$ 435,318	9/25/2021	84	$155,471	$93,282	$124,377	20.28%	$ 1,573	$ 12,612	6.06%	$ 470	$ 3,769
458	INVP 3683USH Network Security Improvements	Existing	90000211419	YES	GT53	$ 1,816,940	$ -	$ 1,816,940	9/30/2021	84	$648,907	$389,344	$519,126	20.28%	$ 6,566	$ 52,639	6.06%	$ 1,962	$ 15,730
459	INVP 5896D WEM Waste Environmental Management	Existing	90000222529	YES	GT53	$ 312,466	$ -	$ 312,466	10/11/2021	84	$111,595	$66,957	$89,276	20.28%	$ 1,129	$ 9,053	6.06%	$ 337	$ 2,705
460	INVP 5876 US Applications - Infrastructure & Framework Upgrade	Existing	90000215036	YES	GT53	$ 1,673,911	$ -	$ 1,673,911	10/23/2021	84	$617,753	$378,623	$498,188	20.28%	$ 6,301	$ 48,496	6.06%	$ 1,883	$ 14,491
461	INVP 5842B Mandatory FERC Form Changes	Existing	90000220447	YES	GT53	$ 430,640	$ -	$ 430,640	10/26/2021	84	$158,927	$97,407	$128,167	20.28%	$ 1,621	$ 12,476	6.06%	$ 484	$ 3,728
463	INCP 5471A - ADMS Phase 1 design	Existing	90000205013	YES	5210E	$ 10,623,348	$ -	$ 10,623,348	11/9/2021	84	$3,920,521	$2,402,900	$3,161,711	100.00%	$ 197,175	$ 1,517,621	0.00%	$ -	$ -
464	INVP 5850USD Secure Web Gateway	Existing	90000214961	YES	GT53	$ 713,949	$ -	$ 713,949	11/9/2021	84	$263,481	$161,488	$212,485	20.28%	$ 2,687	$ 20,684	6.06%	$ 803	$ 6,181
465	Grid Mod Enterprise Integration Platform	Existing	90000214152	YES	T902	$ 3,609,432	$ -	$ 3,609,432	11/9/2021	84	$1,332,052	$816,419	$1,074,236	51.38%	$ 34,421	$ 264,932	0.00%	$ -	$ -
467	INVP 6073 VMO - Validation Phase	Existing	90000215190	YES	C902	$ 9,342,076	$ -	$ 9,342,076	11/19/2021	84	$3,558,886	$2,224,304	$2,891,595	54.55%	$ 98,370	$ 728,015	0.00%	$ -	$ -
468	INVP 4562 Business Warehouse (BW) Consolidation and Upgrade	Existing	90000222586	YES	GT53	$ 454,729	$ -	$ 454,729	11/19/2021	84	$173,230	$108,269	$140,749	20.28%	$ 1,780	$ 13,174	6.06%	$ 532	$ 3,937
469	INVP 6198 I&O US End User Experience	Existing	90000219345	YES	GT53	$ 590,740	$ -	$ 590,740	11/29/2021	84	$225,044	$140,652	$182,848	20.28%	$ 2,313	$ 17,115	6.06%	$ 691	$ 5,114
470	INVP 5610 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY22	Existing	90000219542	YES	GT53	$ 1,329,354	$ -	$ 1,329,354	12/6/2021	84	$506,421	$316,513	$411,467	20.28%	$ 5,204	$ 38,513	6.06%	$ 1,555	$ 11,508
472	INVP 6018 Security Operation Services (SOS)	Existing	90000212291	YES	GT53	$ 1,332,437	$ -	$ 1,332,437	12/16/2021	84	$507,595	$317,247	$412,421	20.28%	$ 5,216	$ 38,603	6.06%	$ 1,559	$ 11,535
473	INVP 6289B Record to Report - Close and Reporting Simplification	Existing	90000223404	YES	GT53	$ 1,148,752	$ -	$ 1,148,752	12/17/2021	84	$437,620	$287,188	$362,404	20.28%	$ 4,583	$ 30,508	6.06%	$ 1,370	$ 9,116
474	INVP 5471K Grid Mod TOMS Phase 2/3	Existing	90000215046	YES	T904	$ 6,936,243	$ -	$ 6,936,243	12/17/2021	84	$2,642,378	$1,734,061	$2,188,219	38.51%	$ 52,553	$ 349,793	11.67%	$ 15,925	$ 106,001
475	INVP 6421 Procure to Pay Data Anlysis Tool	Existing	90000223509	YES	GT53	$ 2,842,967	$ -	$ 2,842,967	12/31/2021	84	$1,116,880	$710,742	$913,811	20.28%	$ 11,557	$ 82,365	6.06%	$ 3,454	$ 24,612
477	INVP5471D - Grid Mod Data Management USSC-20-372 Electric Data Staging Platform - Release 2	Existing	90000221779	YES	T902	$ 538,354	$ -	$ 538,354	1/31/2022	84	$217,905	$140,997	$179,451	51.38%	$ 5,750	$ 39,515	0.00%	$ -	$ -
478	INVP 5926A NMPC Rate Case	Existing	90000220443	YES	C113	$ 1,156,284	$ -	$ 1,156,284	2/1/2022	84	$468,020	$302,836	$385,428	72.58%	$ 17,446	$ 119,890	0.00%	$ -	$ -
479	INVP 6076 Future Now Validation Phase	Existing	90000215189	YES	G295	$ 23,471,760	$ -	$ 23,471,760	2/14/2022	84	$9,500,474	$6,147,366	$7,823,920	52.84%	$ 257,821	$ 1,771,783	0.00%	$ -	$ -
480	INVP 6222 PIF Replacement	Existing	90000223391	YES	X918	$ 609,461	$ -	$ 609,461	3/18/2022	84	$253,942	$174,132	$214,037	18.70%	$ 2,496	$ 14,925	5.67%	$ 757	$ 4,525
481	INVP 3932 - Customer Contact Center Technology Upgrade Implement Solution- Customer Contact	Existing	90000204016	YES	C903	$ 8,537,745	$ -	$ 8,537,745	3/23/2022	84	$3,659,034	$2,439,356	$3,049,195	25.58%	$ 48,643	$ 311,994	0.00%	$ -	$ -
482	INVP 6258USA Data Archival - Platform Implementation	Existing	90000220387	YES	GT53	$ 1,641,536	$ -	$ 1,641,536	3/23/2022	84	$703,516	$469,010	$586,263	20.28%	$ 7,415	$ 47,558	6.06%	$ 2,216	$ 14,211
483	INVP 6007 Inside Agent Remediation	Existing	90000219147	YES	C914	$ 883,638	$ -	$ 883,638	3/25/2022	84	$378,702	$252,468	$315,585	45.23%	$ 8,902	$ 57,096	0.00%	$ -	$ -
484	INVP 6526US FY23 Network Tower Program	Existing	90000229306	YES	GT53	$ 2,642,474	$ -	$ 2,642,474	3/28/2022	84	$1,132,489	$754,993	$943,741	20.28%	$ 11,936	$ 76,556	6.06%	$ 3,567	$ 22,876
485	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227394	YES	GT53	$ 1,465,608	$ -	$ 1,465,608	3/29/2022	84	$628,118	$418,745	$523,432	20.28%	$ 6,620	$ 42,461	6.06%	$ 1,978	$ 12,688
486	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232504	YES	GT53	$ 1,893,682	$ -	$ 1,893,682	3/29/2022	84	$811,578	$541,052	$676,315	20.28%	$ 8,554	$ 54,863	6.06%	$ 2,556	$ 16,394
487	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227393	YES	GT53	$ 1,100,373	$ -	$ 1,100,373	3/29/2022	84	$471,588	$314,392	$392,990	20.28%	$ 4,970	$ 31,879	6.06%	$ 1,485	$ 9,526
488	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232505	YES	GT53	$ 1,099,838	$ -	$ 1,099,838	3/29/2022	84	$471,359	$314,239	$392,799	20.28%	$ 4,968	$ 31,864	6.06%	$ 1,484	$ 9,521
489	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232503	YES	GT53	$ 2,735,639	$ -	$ 2,735,639	3/29/2022	84	$1,172,417	$781,611	$977,014	20.28%	$ 12,357	$ 79,255	6.06%	$ 3,692	$ 23,683
490	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220375	YES	GT53	$ 11,467,745	$ -	$ 11,467,745	3/29/2022	84	$4,914,748	$3,276,498	$4,095,623	20.28%	$ 51,799	$ 332,237	6.06%	$ 15,478	$ 99,278
491	INVP 5125 Customer Connections Annual Program FY22	Existing	90000219360	YES	C903	$ 2,982,873	$ -	$ 2,982,873	3/31/2022	84	$1,278,374	$852,249	$1,065,312	25.58%	$ 16,994	$ 109,003	0.00%	$ -	$ -
492	INVP 6261US ServiceNow Upgrade and Additional Capabilities	Existing	90000222588	YES	GT53	$ 549,258	$ -	$ 549,258	3/31/2022	84	$235,396	$156,931	$196,164	20.28%	$ 2,481	$ 15,913	6.06%	$ 741	$ 4,755
493	INVP 3870A Vision FM & Property services replacement	Existing	90000215025	YES	GT53	$ 3,757,284	$ -	$ 3,757,284	3/31/2022	84	$1,610,265	$1,073,510	$1,341,887	20.28%	$ 16,971	$ 108,854	6.06%	$ 5,071	$ 32,527
494	INVP 4418USB RSA Archer Platform	Existing	90000221239	YES	GT53	$ 352,775	$ -	$ 352,775	3/31/2022	84	$151,189	$100,793	$125,991	20.28%	$ 1,593	$ 10,220	6.06%	$ 476	$ 3,054
495	INVP 6220 US F&BS Minor Enhancements (SAP)	Existing	90000220446	YES	GT53	$ 474,714	$ -	$ 474,714	3/31/2022	84	$203,449	$135,633	$169,541	20.28%	$ 2,144	$ 13,753	6.06%	$ 641	$ 4,110
496	INVP 6468 GridStack - Infrastructure	Existing	90000226314	YES	GT53	$ 7,805,675	$ -	$ 7,805,675	3/31/2022	84	$3,345,289	$2,230,193	$2,787,741	20.28%	$ 35,257	$ 226,142	6.06%	$ 10,536	$ 67,575
497	INVP 6255US Digital Foundation Tooling and DevSecOps	Existing	90000222587	YES	GT53	$ 531,208	$ -	$ 531,208	3/31/2022	84	$227,661	$151,774	$189,717	20.28%	$ 2,399	$ 15,390	6.06%	$ 717	$ 4,599
499	INVP 5054 On My Way-2	Existing	90000219168	YES	C902	$ 7,975,045	$ -	$ 7,975,045	3/31/2022	84	$3,417,876	$2,278,584	$2,848,230	54.55%	$ 96,895	$ 621,484	0.00%	$ -	$ -
500	INVP 5843B US SAP Platform Upgrade: Minor Releases	Existing	90000217249	YES	GT53	$ 368,462	$ -	$ 368,462	3/31/2022	84	$157,912	$105,275	$131,594	20.28%	$ 1,664	$ 10,675	6.06%	$ 497	$ 3,190
501	INVP 6260US Digital Foundation Test Data and Environment Management	Existing	90000222589	YES	GT53	$ 1,374,681	$ -	$ 1,374,681	3/31/2022	84	$589,149	$392,766	$490,957	20.28%	$ 6,209	$ 39,826	6.06%	$ 1,855	$ 11,901
502	INVP 6360US IT Planning Jira Align	Existing	90000221942	YES	GT53	$ 750,223	$ -	$ 750,223	3/31/2022	84	$321,524	$214,349	$267,937	20.28%	$ 3,389	$ 21,735	6.06%	$ 1,013	$ 6,495
503	INVP 6015 Gas Application Continuous Improvements	Existing	90000225659	YES	C209	$ 2,832,841	$ -	$ 2,832,841	3/31/2022	84	$1,214,075	$809,383	$1,011,729	0.00%	$ -	$ -	0.00%	$ -	$ -
504	INVP 6197 I&O US Networks FY22	Existing	90000220314	YES	GT53	$ (281)	$ -	$ (281)	4/1/2022	84	$0	$0	$0	20.28%	$ 3	$ -	6.06%	$ 1	$ -
505	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219910	YES	GT53	$ 339,341	$ -	$ 339,341	4/6/2022	84	$145,432	$96,954	$121,193	20.28%	$ 1,533	$ 9,831	6.06%	$ 458	$ 2,938
506	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219919	YES	GT53	$ 1,735,803	$ -	$ 1,735,803	4/6/2022	84	$743,915	$495,944	$619,930	20.28%	$ 7,840	$ 50,289	6.06%	$ 2,343	$ 15,027
507	INVP 6196 I&O US Operations FY22	Existing	90000222643	YES	GT53	$ 794,387	$ -	$ 794,387	4/6/2022	84	$340,452	$226,968	$283,710	20.28%	$ 3,588	$ 23,015	6.06%	$ 1,072	$ 6,877
508	INVP 6200 US Cloud & Hosting FY2	Existing	90000219915	YES	GT53	$ 1,235,418	$ -	$ 1,235,418	4/6/2022	84	$529,465	$352,977	$441,221	20.28%	$ 5,580	$ 35,792	6.06%	$ 1,667	$ 10,695
509	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219917	YES	GT53	$ (25)	$ -	$ (25)	4/6/2022	84	$0	$0	$0	20.28%	$ 0	$ -	6.06%	$ 0	$ -
510	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219911	YES	GT53	$ (327)	$ -	$ (327)	4/6/2022	84	$0	$0	$0	20.28%	$ 3	$ -	6.06%	$ 1	$ -
511	INVP 6198 I&O End User Experience FY22	Existing	90000222645	YES	GT53	$ 456,159	$ -	$ 456,159	4/6/2022	84	$195,497	$130,331	$162,914	20.28%	$ 2,060	$ 13,216	6.06%	$ 616	$ 3,949
512	INVP 6196 I&O US Operations FY22	Existing	90000219894	YES	GT53	$ 1,551,765	$ -	$ 1,551,765	4/6/2022	84	$665,042	$443,361	$554,202	20.28%	$ 7,009	$ 44,957	6.06%	$ 2,094	$ 13,434
513	INVP 6198 I&O US End User Experience FY22	Existing	90000219904	YES	GT53	$ 1,005,985	$ -	$ 1,005,985	4/6/2022	84	$431,136	$287,424	$359,280	20.28%	$ 4,544	$ 29,145	6.06%	$ 1,358	$ 8,709
514	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219907	YES	GT53	$ (319)	$ -	$ (319)	4/6/2022	84	$0	$0	$0	20.28%	$ 3	$ -	6.06%	$ 1	$ -
515	INVP 6196 I&O US Operations FY22	Existing	90000222644	YES	GT53	$ 319,129	$ -	$ 319,129	4/6/2022	84	$136,770	$91,180	$113,975	20.28%	$ 1,441	$ 9,246	6.06%	$ 431	$ 2,763
516	INVP 6198 I&O US End User Experience FY22	Existing	90000219902	YES	GT53	$ 868,203	$ -	$ 868,203	4/6/2022	84	$372,087	$248,058	$310,072	20.28%	$ 3,922	$ 25,153	6.06%	$ 1,172	$ 7,516
517	INVP 6197 I&O US Networks FY22	Existing	90000220310	YES	GT53	$ (153)	$ -	$ (153)	4/6/2022	84	$0	$0	$0	20.28%	$ 2	$ -	6.06%	$ 0	$ -
518	INVP 6196 I&O US Operations FY22	Existing	90000219891	YES	GT53	$ 605,550	$ -	$ 605,550	4/6/2022	84	$259,521	$173,014	$216,268	20.28%	$ 2,735	$ 17,544	6.06%	$ 817	$ 5,242
519	INVP 6197 I&O US Networks FY22	Existing	90000220315	YES	GT53	$ 2,160,334	$ -	$ 2,160,334	4/6/2022	84	$925,857	$617,238	$771,548	20.28%	$ 9,758	$ 62,588	6.06%	$ 2,916	$ 18,702
520	INVP 6197 I&O US Networks FY22	Existing	90000220306	YES	GT53	$ 2,420,821	$ -	$ 2,420,821	4/6/2022	84	$1,037,495	$691,663	$864,579	20.28%	$ 10,935	$ 70,135	6.06%	$ 3,267	$ 20,957
521	INVP 6199 I&O US CNI FY22	Existing	90000219347	YES	G911	$ 1,282,055	$ -	$ 1,282,055	4/6/2022	84	$549,452	$366,301	$457,877	21.98%	$ 6,276	$ 40,257	6.42%	$ 1,833	$ 11,758
522	INVP 5471B ADMS Phase 2 Release train 1.1	Existing	90000224746	YES	G295	$ 1,608,838	$ -	$ 1,608,838	4/7/2022	84	$689,502	$459,668	$574,585	52.84%	$ 18,934	$ 121,444	0.00%	$ -	$ -
523	INVP 5471B ADMS Phase 2 Release train 1.1	Existing	90000224746	YES	G295	$ 56,165	$ -	$ 56,165	4/7/2022	84	$24,071	$16,047	$20,059	52.84%	$ 661	$ 4,240	0.00%	$ -	$ -
524	INVP 6254US Platform as a Service (PaaS) on Azure	Existing	90000223118	YES	GT53	$ 769,419	$ -	$ 769,419	4/30/2022	84	$338,911	$228,994	$283,952	20.28%	$ 3,591	$ 22,291	6.06%	$ 1,073	$ 6,661
525	INVP 5158 MyHub 2.0	Existing	90000213047	YES	GT53	$ 2,546,265	$ -	$ 2,546,265	5/18/2022	84	$1,121,569	$788,130	$954,849	20.28%	$ 12,076	$ 67,622	6.06%	$ 3,609	$ 20,206
526	INVP 5899A Cloud API Migration - OFM	Existing	90000215184	YES	GT53	$ 4,690,033	$ -	$ 4,690,033	5/20/2022	84	$2,121,682	$1,451,677	$1,786,679	20.28%	$ 22,597	$ 135,877	6.06%	$ 6,752	$ 40,602
527	INVP 6231 US Treasury - Allegro Upgrade Phase 2	Existing	90000224517	YES	G903	$ 269,215	$ -	$ 269,215	5/27/2022	84	$121,788	$83,328	$102,558	24.70%	$ 1,580	$ 9,499	0.00%	$ -	$ -
528	INVP 6256US Platform Upgrades - MuleSoft, Informatica, and DevOps	Existing	90000222947	YES	GT53	$ 702,666	$ -	$ 702,666	5/31/2022	84	$317,873	$217,492	$267,682	20.28%	$ 3,385	$ 20,357	6.06%	$ 1,012	$ 6,083
529	INVP 3683USN SOAR	Existing	90000208014	YES	GT53	$ 3,565,053	$ -	$ 3,565,053	6/1/2022	84	$1,612,762	$1,103,469	$1,358,115	20.28%	$ 17,177	$ 103,285	6.06%	$ 5,133	$ 30,863
530	INVP 6708 Microsoft E3/E5 Licenses	Existing	90000236172	YES	GT53	$ 6,042,212	$ -	$ 6,042,212	6/1/2022	12	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
531	INVP 6242US Procurement Systems Digital Enablement	Existing	90000225627	YES	GT53	$ 352,772	$ -	$ 352,772	6/10/2022	84	$159,587	$109,191	$134,389	20.28%	$ 1,700	$ 10,220	6.06%	$ 508	$ 3,054
532	INVP 6289D FTOM Record to Report - Task Management with Blackline	Existing	90000226059	YES	GT53	$ 1,267,742	$ -	$ 1,267,742	6/10/2022	84	$573,502	$392,396	$482,949	20.28%	$ 6,108	$ 36,728	6.06%	$ 1,825	$ 10,975
533	INVP 6266US EA Strategic Portfolio Planning and Delivery / Additional Capability	Existing	90000223688	YES	GT53	$ 750,822	$ -	$ 750,822	6/24/2022	84	$348,596	$241,336	$294,966	20.28%	$ 3,731	$ 21,752	6.06%	$ 1,115	$ 6,500
534	INVP 5841C 401(k) Administration Changes	Existing	90000221817	YES	GT53	$ 914,575	$ -	$ 914,575	6/29/2022	84	$424,624	$293,970	$359,297	20.28%	$ 4,544	$ 26,497	6.06%	$ 1,358	$ 7,918
535	INVP 5870 Identity & Access Management Transformation	Existing	90000212293	YES	GT53	$ 22,010,340	$ -	$ 22,010,340	6/30/2022	84	$10,219,086	$7,074,752	$8,646,919	20.28%	$ 109,360	$ 637,671	6.06%	$ 32,679	$ 190,547
536	INVP 5773E Eval Comm Links/Data Security btw Bulk Electric System Control Cntrs	Existing	90000226213	YES	G442	$ 269,622	$ -	$ 269,622	6/30/2022	84	$125,182	$86,664	$105,923	0.00%	$ -	$ -	56.13%	$ 3,708	$ 21,620
537	INVP 5471B ADMS Phase 2 Release 2	Existing	90000225805	YES	G295	$ 459,814	$ -	$ 459,814	6/30/2022	84	$213,485	$147,797	$180,641	52.84%	$ 5,953	$ 34,709	0.00%	$ -	$ -
538	INVP 6210US FY22 Platform Tower Program	Existing	90000220388	YES	GT53	$ 6,125,878	$ -	$ 6,125,878	6/30/2022	84	$2,844,158	$1,969,032	$2,406,595	20.28%	$ 30,437	$ 177,475	6.06%	$ 9,095	$ 53,033
539	INVP 5471B ADMS Phase 2 Release 2	Existing	90000225805	YES	G295	$ 8,609	$ -	$ 8,609	6/30/2022	84	$3,997	$2,767	$3,382	52.84%	$ 111	$ 650	0.00%	$ -	$ -
540	INVP 5859A CXP Unified Web Portal - Product Funding FY22	Existing	90000225063	YES	C903	$ 1,853,397	$ -	$ 1,853,397	7/1/2022	84	$860,506	$595,735	$728,120	25.58%	$ 11,615	$ 67,728	0.00%	$ -	$ -
541	INVP 6252US Data Management Foundations	Existing	90000222465	YES	GT53	$ 2,367,137	$ -	$ 2,367,137	7/29/2022	84	$1,127,208	$789,046	$958,127	20.28%	$ 12,118	$ 68,579	6.06%	$ 3,621	$ 20,493
542	INVP 6137US Enterprise PMO Jira Align Release 2	Existing	90000225781	YES	GT53	$ 343,241	$ -	$ 343,241	7/29/2022	84	$163,448	$114,414	$138,931	20.28%	$ 1,757	$ 9,944	6.06%	$ 525	$ 2,971

544	INVP 4750J Web Self-Service - CAPEX	Existing	90000206114	YES	C903	$ 28,393,751	$ -	$ 28,393,751	8/4/2022	84	$13,520,834	$9,464,584	$11,492,709	25.58%	$ 183,339	$ 1,037,589	0.00%	$ -	$ -
545	INVP 6066 FCP Upgrade for CSS - Plan Forward	Existing	90000215187	YES	C434	$ 3,298,066	$ -	$ 3,298,066	8/5/2022	84	$1,570,508	$1,099,355	$1,334,932	32.79%	$ 27,298	$ 154,491	0.00%	$ -	$ -
546	INVP 5274A New Storms Response Management System Implementation	Existing	90000217114	YES	G911	$ 1,790,612	$ -	$ 1,790,612	8/9/2022	84	$852,672	$596,871	$724,771	21.98%	$ 9,935	$ 56,225	6.42%	$ 2,902	$ 16,422
547	INVP 6435 Customer PCI Remediation	Existing	90000225433	YES	C903	$ 416,567	$ -	$ 416,567	8/17/2022	84	$198,365	$143,815	$171,090	25.58%	$ 2,729	$ 13,954	0.00%	$ -	$ -
548	INVP 5843D US SAP - Healthcheck Upgrade Critical Components FY22	Existing	90000224573	YES	GT53	$ 1,404,627	$ -	$ 1,404,627	8/19/2022	84	$685,592	$484,931	$585,261	20.28%	$ 7,402	$ 40,694	6.06%	$ 2,212	$ 12,160
549	INVP 6416 Operational Technology Priveledged Access Workstation (PAW)	Existing	90000223529	YES	GT53	$ 2,106,601	$ -	$ 2,106,601	8/22/2022	84	$1,028,222	$727,279	$877,751	20.28%	$ 11,101	$ 61,031	6.06%	$ 3,317	$ 18,237
550	INVP 6522US Digitization of the CMT Process	Existing	90000232568	YES	GT53	$ 275,059	$ -	$ 275,059	9/19/2022	84	$137,529	$98,235	$117,882	20.28%	$ 1,491	$ 7,969	6.06%	$ 446	$ 2,381
551	INVP 6253US Cloud API Migration	Existing	90000222466	YES	GT53	$ 3,049,975	$ -	$ 3,049,975	9/30/2022	84	$1,524,988	$1,089,277	$1,307,132	20.28%	$ 16,532	$ 88,362	6.06%	$ 4,940	$ 26,404
552	INVP 5471OA GM Data Mgt Phase 2	Existing	90000225472	YES	G295	$ 9,859,266	$ -	$ 9,859,266	9/30/2022	84	$4,929,633	$3,521,167	$4,225,400	52.84%	$ 139,239	$ 744,234	0.00%	$ -	$ -
553	INVP 6211US Network Security Program FY22	Existing	90000220391	YES	GT53	$ 2,778,088	$ -	$ 2,778,088	9/30/2022	84	$1,389,044	$992,174	$1,190,609	20.28%	$ 15,058	$ 80,485	6.06%	$ 4,500	$ 24,050
554	INVP 5471B ADMS Phase 2 Release 3	Existing	90000225809	YES	G295	$ 334,352	$ -	$ 334,352	9/30/2022	84	$167,176	$119,412	$143,294	52.84%	$ 4,722	$ 25,239	0.00%	$ -	$ -
555	INVP 5471B ADMS Phase 2 Release 3	Existing	90000225809	YES	G295	$ 5,864	$ -	$ 5,864	9/30/2022	84	$2,932	$2,094	$2,513	52.84%	$ 83	$ 443	0.00%	$ -	$ -
556	INVP 6615US WorkBoard FY23	Existing	90000236175	YES	GT53	$ 583,794	$ -	$ 583,794	10/1/2022	12	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
557	INVP 5888D Fluke and WECO License and Hardware Updates	Existing	90000228904	YES	C902	$ 323,720	$ -	$ 323,720	10/1/2022	84	$161,860	$115,614	$138,737	54.55%	$ 4,720	$ 25,227	0.00%	$ -	$ -
558	INVP 5850 Network Security Program FY21	Existing	90000213046	YES	GT53	$ 2,038,681	$ -	$ 2,038,681	10/11/2022	84	$1,019,341	$728,100	$873,720	20.28%	$ 11,050	$ 59,064	6.06%	$ 3,302	$ 17,649
559	INVP 5892A Control Center EOL Servers and Tool Replacement	Existing	90000225780	YES	G187	$ 467,346	$ -	$ 467,346	10/12/2022	84	$233,673	$166,909	$200,291	39.58%	$ 4,944	$ 26,425	12.73%	$ 1,590	$ 8,499
560	INVP 6289E FERC Form Integration with wDesk	Existing	90000227451	YES	GT53	$ 421,632	$ -	$ 421,632	10/14/2022	84	$210,816	$150,583	$180,700	20.28%	$ 2,285	$ 12,215	6.06%	$ 683	$ 3,650
561	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227390	YES	GT53	$ 1,738,574	$ -	$ 1,738,574	10/31/2022	84	$889,984	$641,616	$765,800	20.28%	$ 9,685	$ 50,369	6.06%	$ 2,894	$ 15,051
562	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227392	YES	GT53	$ 801,488	$ -	$ 801,488	10/31/2022	84	$410,285	$295,787	$353,036	20.28%	$ 4,465	$ 23,220	6.06%	$ 1,334	$ 6,939
563	INVP 6519 FY23 Gridstack Foundations	Existing	90000227401	YES	GT53	$ 2,317,989	$ -	$ 2,317,989	10/31/2022	84	$1,186,590	$855,448	$1,021,019	20.28%	$ 12,913	$ 67,155	6.06%	$ 3,859	$ 20,067
564	INVP 6519 FY23 GridStack Foundations	Existing	90000227921	YES	GT53	$ 1,916,970	$ -	$ 1,916,970	10/31/2022	84	$981,306	$707,453	$844,380	20.28%	$ 10,679	$ 55,537	6.06%	$ 3,191	$ 16,595
565	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227391	YES	GT53	$ 968,008	$ -	$ 968,008	10/31/2022	84	$495,528	$357,241	$426,384	20.28%	$ 5,393	$ 28,045	6.06%	$ 1,611	$ 8,380
566	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227391	YES	GT53	$ 317,669	$ -	$ 317,669	10/31/2022	84	$162,616	$117,235	$139,926	20.28%	$ 1,770	$ 9,203	6.06%	$ 529	$ 2,750
567	INVP 6519 FY23 GridStack Foundations	Existing	90000227920	YES	GT53	$ 2,160,766	$ -	$ 2,160,766	10/31/2022	84	$1,106,107	$797,426	$951,766	20.28%	$ 12,037	$ 62,600	6.06%	$ 3,597	$ 18,706
568	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227395	YES	GT53	$ 1,021,657	$ -	$ 1,021,657	10/31/2022	84	$522,991	$377,040	$450,016	20.28%	$ 5,691	$ 29,599	6.06%	$ 1,701	$ 8,845
569	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227396	YES	GT53	$ 630,356	$ -	$ 630,356	10/31/2022	84	$322,682	$232,631	$277,657	20.28%	$ 3,512	$ 18,262	6.06%	$ 1,049	$ 5,457
570	INVP 6519 FY23 GridStack Foundations	Existing	90000227921	YES	GT53	$ 536,410	$ -	$ 536,410	10/31/2022	84	$274,591	$197,961	$236,276	20.28%	$ 2,988	$ 15,541	6.06%	$ 893	$ 4,644
571	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227392	YES	GT53	$ 45,931	$ -	$ 45,931	10/31/2022	84	$23,512	$16,951	$20,231	20.28%	$ 256	$ 1,331	6.06%	$ 76	$ 398
572	INVP 6485 I&O US Operations FY23	Existing	90000227385	YES	GT53	$ 695,611	$ -	$ 695,611	10/31/2022	84	$356,087	$256,714	$306,400	20.28%	$ 3,875	$ 20,153	6.06%	$ 1,158	$ 6,022
573	INVP 5891C Field Collection System (FCS) Upgrade	Existing	90000236084	YES	C903	$ 1,623,952	$ -	$ 1,623,952	10/31/2022	84	$831,309	$599,316	$715,312	25.58%	$ 11,411	$ 59,344	0.00%	$ -	$ -
574	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227398	YES	GT53	$ 2,777,615	$ -	$ 2,777,615	10/31/2022	84	$1,421,874	$1,025,072	$1,223,473	20.28%	$ 15,474	$ 80,471	6.06%	$ 4,624	$ 24,046
575	INVP 6346US US CA Group Web	Existing	90000221388	YES	GT53	$ 723	$ -	$ 723	11/9/2022	84	$370	$267	$318	20.28%	$ 4	$ 21	6.06%	$ 1	$ 6
576	INVP 6221 Risk Master Replacement	Existing	90000229097	YES	GT53	$ 606,479	$ -	$ 606,479	11/14/2022	84	$310,460	$223,820	$267,140	20.28%	$ 3,379	$ 17,571	6.06%	$ 1,010	$ 5,250
577	INVP 5891A Electric Vehicle MV90 Upgrade	Existing	90000219348	YES	G187	$ 2,873,926	$ -	$ 2,873,926	11/14/2022	84	$1,471,176	$1,060,616	$1,265,896	39.58%	$ 31,247	$ 162,500	12.73%	$ 10,050	$ 52,264
578	INVP 6206 Smart Target	Existing	90000218558	YES	C903	$ 2,463,384	$ -	$ 2,463,384	11/17/2022	84	$1,290,344	$938,432	$1,114,388	25.58%	$ 17,777	$ 90,019	0.00%	$ -	$ -
579	INVP 5497 Core PowerPlan Upgrade and Lease Consolidation	Existing	90000226819	YES	GT53	$ 1,492,042	$ -	$ 1,492,042	11/20/2022	84	$781,546	$568,397	$674,971	20.28%	$ 8,537	$ 43,227	6.06%	$ 2,551	$ 12,917
580	INVP 5887A ARCOS Reporting Replacement	Existing	90000227029	YES	G187	$ 669,265	$ -	$ 669,265	11/21/2022	84	$350,567	$254,958	$302,763	39.58%	$ 7,473	$ 37,842	12.73%	$ 2,404	$ 12,171
581	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221823	YES	C434	$ 1,816,052	$ -	$ 1,816,052	12/2/2022	84	$951,265	$691,829	$821,547	32.79%	$ 16,800	$ 85,069	0.00%	$ -	$ -
582	INVP 5611 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY23	Existing	90000228136	YES	GT53	$ 662,380	$ -	$ 662,380	12/5/2022	84	$346,961	$252,335	$299,648	20.28%	$ 3,790	$ 19,190	6.06%	$ 1,132	$ 5,734
583	INVP 5471 Grid Mod TOMS Phase 2/3 Final Deployment	Existing	90000225487	YES	G187	$ 3,269,296	$ -	$ 3,269,296	12/10/2022	84	$1,712,488	$1,245,446	$1,478,967	39.58%	$ 36,506	$ 184,855	12.73%	$ 11,741	$ 59,454
584	INVP 5466 AMAG HW and SW Upgrade	Existing	90000205574	YES	GT53	$ 6,491,289	$ -	$ 6,491,289	12/15/2022	84	$3,400,199	$2,472,872	$2,936,536	20.28%	$ 37,139	$ 188,062	6.06%	$ 11,098	$ 56,196
585	INVP 6421 Procure To Pay Data Analysis Tool	Existing	90000229352	YES	GT53	$ 1,633,838	$ -	$ 1,633,838	12/16/2022	84	$855,820	$622,414	$739,117	20.28%	$ 9,348	$ 47,335	6.06%	$ 2,793	$ 14,144
586	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220374	YES	GT53	$ 10,611,888	$ -	$ 10,611,888	12/20/2022	84	$5,684,940	$4,168,956	$4,926,948	20.28%	$ 62,313	$ 307,442	6.06%	$ 18,620	$ 91,869
587	INVP 5471K TOMS Ph 3 Final Deploy	Existing	90000233062	YES	G295	$ 69	$ -	$ 69	12/20/2022	84	$37	$27	$32	52.84%	$ 1	$ 5	0.00%	$ -	$ -
588	INVP 5471B ADMS Phase 2 release 4	Existing	90000225810	YES	G295	$ 226,797	$ -	$ 226,797	12/31/2022	84	$121,499	$89,099	$105,299	52.84%	$ 3,470	$ 17,120	0.00%	$ -	$ -
589	INVP 6245US SOAR (Security, Orchestration, Automation, and Response)	Existing	90000223218	YES	GT53	$ 1,410,296	$ -	$ 1,410,296	12/31/2022	84	$755,516	$554,045	$654,780	20.28%	$ 8,281	$ 40,858	6.06%	$ 2,475	$ 12,209
590	INVP 5471M INOC	Existing	90000225471	YES	G187	$ 511,063	$ -	$ 511,063	1/1/2023	84	$273,784	$200,775	$237,279	39.58%	$ 5,857	$ 28,897	12.73%	$ 1,884	$ 9,294
591	INVP 6076 FutureNow 2.0 Distribut	Existing	90000226064	YES	G295	$ 354,631	$ -	$ 354,631	1/6/2023	84	$189,981	$139,319	$164,650	52.84%	$ 5,426	$ 26,770	0.00%	$ -	$ -
592	INVP 6076 FutureNow 2.0 Trans	Existing	90000226065	YES	G901	$ 5,767,229	$ -	$ 5,767,229	1/6/2023	84	$3,089,587	$2,265,697	$2,677,642	0.00%	$ -	$ -	55.23%	$ 92,227	$ 455,034
593	INVP 6076 FutureNow 2.0 Distribut	Existing	90000226064	YES	G295	$ 3,467,897	$ -	$ 3,467,897	1/6/2023	84	$1,857,802	$1,362,388	$1,610,095	52.84%	$ 53,057	$ 261,777	0.00%	$ -	$ -
594	INVP 3870B Real Estate - Right of Way Work Request Migration to Maximo	Existing	90000231289	YES	GT53	$ 1,158,092	$ -	$ 1,158,092	1/12/2023	84	$620,407	$454,965	$537,686	20.28%	$ 6,800	$ 33,552	6.06%	$ 2,032	$ 10,026
595	INVP 6496 NY Gender Pronoun and Name Mandate	Existing	90000227836	YES	C170	$ 1,379,411	$ -	$ 1,379,411	1/13/2023	84	$738,970	$541,911	$640,441	39.84%	$ 15,912	$ 78,508	0.00%	$ -	$ -
596	INVP 5471P GM Integration Svcs 2	Existing	90000224183	YES	G295	$ 3,708,455	$ -	$ 3,708,455	1/16/2023	84	$1,986,673	$1,501,041	$1,743,857	52.84%	$ 57,465	$ 256,607	0.00%	$ -	$ -
597	INVP 5345B Billing and Printing	Existing	90000208193	YES	C434	$ 3,545,691	$ -	$ 3,545,691	1/21/2023	84	$1,941,688	$1,435,161	$1,688,425	32.79%	$ 34,527	$ 166,090	0.00%	$ -	$ -
598	INVP 6549US SHE: Business Continuity	Existing	90000233000	YES	GT53	$ 358,291	$ -	$ 358,291	1/23/2023	84	$196,207	$145,023	$170,615	20.28%	$ 2,158	$ 10,380	6.06%	$ 645	$ 3,102
599	INVP 5983 DB Landscape Optimization	Existing	90000225874	YES	GT53	$ 1,885,555	$ -	$ 1,885,555	1/28/2023	84	$1,032,566	$763,201	$897,883	20.28%	$ 11,356	$ 54,627	6.06%	$ 3,393	$ 16,324
600	INVP 6441 Scalability and Resilience for Enterprise Gas Platforms	Existing	90000225214	YES	C209	$ 2,638,996	$ -	$ 2,638,996	1/30/2023	84	$1,445,165	$1,068,165	$1,256,665	0.00%	$ -	$ -	0.00%	$ -	$ -
601	INVP 6530 US Group Functions Operational Requests	Existing	90000236204	YES	GT53	$ 1,835,356	$ -	$ 1,835,356	1/31/2023	84	$1,005,076	$742,882	$873,979	20.28%	$ 11,053	$ 53,173	6.06%	$ 3,303	$ 15,889
602	INVP 6584 UWP 2.0 Digital Re Architecture and Optimization	Existing	90000231717	YES	C903	$ 9,565,875	$ -	$ 9,565,875	2/9/2023	84	$5,238,455	$3,871,902	$4,555,179	25.58%	$ 72,667	$ 349,564	0.00%	$ -	$ -
603	INVP 6302 2022 AIMS Baseline	Existing	90000226581	YES	C903	$ 372,183	$ -	$ 372,183	2/9/2023	84	$203,814	$150,645	$177,230	25.58%	$ 2,827	$ 13,601	0.00%	$ -	$ -
604	Cybersecurity for Grid Modernization	Existing	90000218182	YES	G187	$ 4,108,743	$ -	$ 4,108,743	2/10/2023	84	$2,250,026	$1,663,063	$1,956,544	39.58%	$ 48,294	$ 232,320	12.73%	$ 15,533	$ 74,720
605	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227843	YES	GT53	$ 97,469	$ -	$ 97,469	2/24/2023	84	$54,536	$40,612	$47,574	20.28%	$ 602	$ 2,824	6.06%	$ 180	$ 844
606	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227841	YES	GT53	$ 116,795	$ -	$ 116,795	2/27/2023	84	$65,349	$48,664	$57,007	20.28%	$ 721	$ 3,384	6.06%	$ 215	$ 1,011
607	INVP 5125 Customer Conections Annual Program FY23	Existing	90000236200	YES	C903	$ 3,265,637	$ -	$ 3,265,637	2/28/2023	84	$1,827,202	$1,360,682	$1,593,942	25.58%	$ 25,428	$ 119,336	0.00%	$ -	$ -
608	INVP 5673 My Business Account (Customer Digital Solution)	Existing	90000236202	YES	C903	$ 6,191,992	$ -	$ 6,191,992	2/28/2023	84	$3,464,567	$2,579,997	$3,022,282	25.58%	$ 48,213	$ 226,273	0.00%	$ -	$ -
609	INVP 5892B Control Room Server and Tools Upgrade/Replacement	Existing	90000236085	YES	G187	$ 556,626	$ -	$ 556,626	2/28/2023	84	$311,446	$231,928	$271,687	39.58%	$ 6,706	$ 31,473	12.73%	$ 2,157	$ 10,123
610	INVP 6349 Customer Data Platform	Existing	90000236203	YES	G911	$ 10,835,976	$ -	$ 10,835,976	2/28/2023	84	$6,062,987	$4,514,990	$5,288,988	21.98%	$ 72,499	$ 340,250	6.42%	$ 21,176	$ 99,381
611	INVP 6043G1 Content Management for Engineering	Existing	90000219378	YES	T904	$ 384,347	$ -	$ 384,347	2/28/2023	84	$215,051	$160,144	$187,598	38.51%	$ 4,505	$ 21,145	11.67%	$ 1,365	$ 6,408
612	INVP 6043G1 Content Management for Engineering	Existing	90000236083	YES	T904	$ 1,198,591	$ -	$ 1,198,591	2/28/2023	84	$670,640	$499,413	$585,027	38.51%	$ 14,050	$ 65,940	11.67%	$ 4,258	$ 19,982
613	ZBR-Cap - Web C2-Phase 1 Release	Existing	90000236195	YES	C903	$ 314,964	$ -	$ 314,964	3/1/2023	84	$176,230	$131,235	$153,733	25.58%	$ 2,452	$ 11,510	0.00%	$ -	$ -
614	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 1 Release	Existing	90000236191	YES	C903	$ 1,316,468	$ -	$ 1,316,468	3/1/2023	84	$736,595	$548,528	$642,562	25.58%	$ 10,251	$ 48,107	0.00%	$ -	$ -
615	ZBR-Cap-AIMS C2-Phase 1 Release	Existing	90000236196	YES	C903	$ 1,196,784	$ -	$ 1,196,784	3/1/2023	84	$669,629	$498,660	$584,144	25.58%	$ 9,319	$ 43,734	0.00%	$ -	$ -
616	ZBR-Cap-Elim Calls with Self Svc C2-Phase 1 Release	Existing	90000236188	YES	C903	$ 15,919,821	$ -	$ 15,919,821	3/1/2023	84	$8,907,519	$6,633,259	$7,770,389	25.58%	$ 123,958	$ 581,756	0.00%	$ -	$ -
617	ZBR-Cap-Automate Manual Work B1-Phase 1 Release	Existing	90000236190	YES	C903	$ 4,767,734	$ -	$ 4,767,734	3/1/2023	84	$2,667,661	$1,986,556	$2,327,108	25.58%	$ 37,123	$ 174,227	0.00%	$ -	$ -
618	ZBR-Cap-Optim B.O. Proc & Capac B2-Phase 1 Release	Existing	90000236192	YES	C903	$ 729,315	$ -	$ 729,315	3/1/2023	84	$408,069	$303,881	$355,975	25.58%	$ 5,679	$ 26,651	0.00%	$ -	$ -
619	ZBR-Cap-Minim Bad Debt Expos B3-Phase 1 Release	Existing	90000236193	YES	C903	$ 90,321	$ -	$ 90,321	3/1/2023	84	$50,537	$37,634	$44,085	25.58%	$ 703	$ 3,301	0.00%	$ -	$ -
620	ZBR-Cap-Optim FO Svc Deliv Model-C1-Phase 1 Release	Existing	90000236186	YES	C903	$ 936,198	$ -	$ 936,198	3/1/2023	84	$523,825	$390,083	$456,954	25.58%	$ 7,290	$ 34,211	0.00%	$ -	$ -
621	ZBR-Cap-Drive e-Bill Adoption B4-Phase 1 Release	Existing	90000236194	YES	C903	$ 1,151,120	$ -	$ 1,151,120	3/1/2023	84	$644,079	$479,633	$561,856	25.58%	$ 8,963	$ 42,065	0.00%	$ -	$ -
622	ZBR-Cap Pref/Comms-Phase 1 Release	Existing	90000236197	YES	C903	$ 391,891	$ -	$ 391,891	3/1/2023	84	$219,273	$163,288	$191,280	25.58%	$ 3,051	$ 14,321	0.00%	$ -	$ -
623	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 1 Release	Existing	90000236189	YES	C903	$ 1,812,966	$ -	$ 1,812,966	3/1/2023	84	$1,014,398	$755,402	$884,900	25.58%	$ 14,116	$ 66,251	0.00%	$ -	$ -
624	INVP 4418USC CRO FY23: GRC Archer	Existing	90000233861	YES	GT53	$ 914,095	$ -	$ 914,095	3/16/2023	84	$511,458	$380,873	$446,165	20.28%	$ 5,643	$ 26,483	6.06%	$ 1,686	$ 7,913
625	INVP 5471L GM GIS Phase 2	Existing	90000229696	YES	G295	$ 823,035	$ -	$ 823,035	3/17/2023	84	$460,507	$342,931	$401,719	52.84%	$ 13,238	$ 62,127	0.00%	$ -	$ -
626	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000232495	YES	GT53	$ 755,109	$ -	$ 755,109	3/19/2023	84	$431,491	$323,618	$377,554	20.28%	$ 4,775	$ 21,877	6.06%	$ 1,427	$ 6,537
627	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000232493	YES	GT53	$ 957,505	$ -	$ 957,505	3/19/2023	84	$547,146	$410,359	$478,752	20.28%	$ 6,055	$ 27,740	6.06%	$ 1,809	$ 8,289
629	INVP 6529 US Group Function Minor Enhancements (SAP)	Existing	90000228702	YES	GT53	$ 729,954	$ -	$ 729,954	3/21/2023	84	$417,117	$312,838	$364,977	20.28%	$ 4,616	$ 21,148	6.06%	$ 1,379	$ 6,319
630	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227862	YES	GT53	$ 148,189	$ -	$ 148,189	3/22/2023	84	$84,679	$63,509	$74,094	20.28%	$ 937	$ 4,293	6.06%	$ 280	$ 1,283
631	INVP 6273US Workforce Data Domain	Existing	90000222464	YES	GT53	$ 3,480,163	$ -	$ 3,480,163	3/27/2023	84	$1,988,665	$1,491,499	$1,740,082	20.28%	$ 22,007	$ 100,825	6.06%	$ 6,576	$ 30,128
632	INVP 5890A Corporate PI	Existing	90000226057	YES	G187	$ 1,895,611	$ -	$ 1,895,611	3/28/2023	84	$1,083,206	$812,405	$947,805	39.58%	$ 23,395	$ 107,183	12.73%	$ 7,525	$ 34,473
633	INVP 6480US FY23 Platform Tower Project	Existing	90000229906	YES	GT53	$ 4,510,820	$ -	$ 4,510,820	3/28/2023	84	$2,577,611	$1,933,208	$2,255,410	20.28%	$ 28,525	$ 130,685	6.06%	$ 8,524	$ 39,051
634	INVP 6565 Secure and Compliant	Existing	90000229719	YES	GT53	$ 2,098,446	$ -	$ 2,098,446	3/29/2023	84	$1,199,112	$899,334	$1,049,223	20.28%	$ 13,270	$ 60,795	6.06%	$ 3,965	$ 18,167
635	INVP FY23 GridStack Foundations	Existing	90000232510	YES	GT53	$ 368,417	$ -	$ 368,417	3/29/2023	84	$210,524	$157,893	$184,209	20.28%	$ 2,330	$ 10,674	6.06%	$ 696	$ 3,189
636	INVP 6519 FY23 GridStack Foundations	Existing	90000233466	YES	GT53	$ 591,290	$ -	$ 591,290	3/29/2023	84	$337,880	$253,410	$295,645	20.28%	$ 3,739	$ 17,131	6.06%	$ 1,117	$ 5,119
637	INVP 6485 I&O US Operations FY23	Existing	90000232499	YES	GT53	$ 2,693,288	$ -	$ 2,693,288	3/29/2023	84	$1,539,022	$1,154,266	$1,346,644	20.28%	$ 17,031	$ 78,028	6.06%	$ 5,089	$ 23,316
638	INVP 6641 FY23 Service Now Upgrade - US	Existing	90000232757	YES	GT53	$ 1,708,436	$ -	$ 1,708,436	3/29/2023	84	$976,249	$732,187	$854,218	20.28%	$ 10,804	$ 49,496	6.06%	$ 3,228	$ 14,790
639	INVP 6485 I&O US Operations FY23	Existing	90000227382	YES	GT53	$ 456,134	$ -	$ 456,134	3/29/2023	84	$260,648	$195,486	$228,067	20.28%	$ 2,884	$ 13,215	6.06%	$ 862	$ 3,949
640	INVP 6485 I&O US Operations FY23	Existing	90000227383	YES	GT53	$ 2,075,793	$ -	$ 2,075,793	3/29/2023	84	$1,186,167	$889,626	$1,037,896	20.28%	$ 13,127	$ 60,139	6.06%	$ 3,922	$ 17,970
641	INVP 6519 FY23 GridStack Foundations	Existing	90000232513	YES	GT53	$ 238,164	$ -	$ 238,164	3/29/2023	84	$136,094	$102,070	$119,082	20.28%	$ 1,506	$ 6,900	6.06%	$ 450	$ 2,062

642	INVP 6610 Gas Application Rationalization	Existing	90000232378	YES	C209	$ 363,602	$ -	$ 363,602	3/29/2023	84	$207,772	$155,829	$181,801	0.00%	$ -	$ -	0.00%	$ -	$ -
643	INVP 6519 FY23 GridStack Foundations	Existing	90000227922	YES	GT53	$ 275,410	$ -	$ 275,410	3/29/2023	84	$157,377	$118,033	$137,705	20.28%	$ 1,742	$ 7,979	6.06%	$ 520	$ 2,384
644	INVP 6519 FY23 GridStack Foundations	Existing	90000232511	YES	GT53	$ 870,140	$ -	$ 870,140	3/29/2023	84	$497,223	$372,917	$435,070	20.28%	$ 5,502	$ 25,209	6.06%	$ 1,644	$ 7,533
645	INVP 6485 I&O US Operations FY23	Existing	90000227381	YES	GT53	$ 1,618,013	$ -	$ 1,618,013	3/29/2023	84	$924,579	$693,434	$809,007	20.28%	$ 10,232	$ 46,876	6.06%	$ 3,057	$ 14,007
646	INVP 6519 FY23 GridStack Foundations	Existing	90000227924	YES	GT53	$ 552,890	$ -	$ 552,890	3/29/2023	84	$315,937	$236,953	$276,445	20.28%	$ 3,496	$ 16,018	6.06%	$ 1,045	$ 4,786
647	INVP 6519 FY23 GridStack Foundations	Existing	90000227925	YES	GT53	$ 3,895,289	$ -	$ 3,895,289	3/29/2023	84	$2,225,880	$1,669,410	$1,947,645	20.28%	$ 24,632	$ 112,852	6.06%	$ 7,361	$ 33,722
648	INVP 6485 I&O US Operations FY23	Existing	90000227384	YES	GT53	$ 323,597	$ -	$ 323,597	3/29/2023	84	$184,913	$138,684	$161,799	20.28%	$ 2,046	$ 9,375	6.06%	$ 611	$ 2,801
649	Data Management Phase 2 PI5 and PI6	Existing	90000232055	YES	G295	$ 1,358,504	$ -	$ 1,358,504	3/30/2023	84	$776,288	$582,216	$679,252	52.84%	$ 22,383	$ 102,548	0.00%	$ -	$ -
650	INVP 5471K TOMS Phase 3 FNL Deploy	Existing	90000233757	YES	G187	$ 1,354,448	$ -	$ 1,354,448	3/30/2023	84	$773,970	$580,478	$677,224	39.58%	$ 16,716	$ 76,584	12.73%	$ 5,376	$ 24,632
651	INVP 6032 Customer Billing COVID Transition Minor Works	Existing	90000213607	YES	C903	$ 624,810	$ -	$ 624,810	3/31/2023	84	$357,034	$267,776	$312,405	25.58%	$ 4,984	$ 22,832	0.00%	$ -	$ -
652	INVP 5054 On My Way - 2	Existing	90000226026	YES	C902	$ 3,642,842	$ -	$ 3,642,842	3/31/2023	84	$2,081,624	$1,561,218	$1,821,421	54.55%	$ 61,963	$ 283,881	0.00%	$ -	$ -
653	INVP 6520US Jira Align Phase 3	Existing	90000229783	YES	GT53	$ 2,066,061	$ -	$ 2,066,061	3/31/2023	84	$1,180,606	$885,455	$1,033,030	20.28%	$ 13,065	$ 59,857	6.06%	$ 3,904	$ 17,886
654	INVP 6582 Gas Application Continuous Improvement	Existing	90000229951	YES	C209	$ 659,050	$ -	$ 659,050	3/31/2023	84	$376,600	$282,450	$329,525	0.00%	$ -	$ -	0.00%	$ -	$ -
655	INVP 6073 Vegetation Management Optimization	Existing	90000236205	YES	C902	$ 3,478,768	$ -	$ 3,478,768	3/31/2023	84	$1,987,867	$1,490,900	$1,739,384	54.55%	$ 59,173	$ 271,095	0.00%	$ -	$ -
656	INVP 6264US Apptio Development	Existing	90000223526	YES	GT53	$ 1,402,567	$ -	$ 1,402,567	3/31/2023	84	$801,467	$601,100	$701,283	20.28%	$ 8,869	$ 40,634	6.06%	$ 2,650	$ 12,142
657	INVP5471B ADMS Phase 2 release 5	Existing	90000225811	YES	G295	$ 872,199	$ -	$ 872,199	3/31/2023	84	$498,400	$373,800	$436,100	52.84%	$ 14,371	$ 65,839	0.00%	$ -	$ -
658	INVP 6587US Strategic Portfolio Planning & Delivery SPPD, Capability Expansion	Existing	90000231812	YES	GT53	$ 223,285	$ -	$ 223,285	3/31/2023	84	$127,591	$95,693	$111,642	20.28%	$ 1,412	$ 6,469	6.06%	$ 422	$ 1,933
659	INVP 6426 Investment Recovery Digitization	Existing	90000227077	YES	GT53	$ 1,300,238	$ -	$ 1,300,238	4/28/2023	84	$758,472	$572,724	$665,598	20.28%	$ 8,958	$ 37,670	6.06%	$ 2,677	$ 11,256
660	INVP 6289G FTOM R2R: Robotic Process Automation of Manual Journal Entries	Existing	90000230670	YES	GT53	$ 1,598,339	$ -	$ 1,598,339	4/28/2023	84	$932,364	$704,030	$818,197	20.28%	$ 11,012	$ 46,306	6.06%	$ 3,290	$ 13,837
661	INVP 5125 Customer Connections Annual Program FY23	Existing	90000229335	YES	C903	$ 837,109	$ -	$ 837,109	5/1/2023	84	$488,314	$368,727	$428,520	25.58%	$ 7,274	$ 30,590	0.00%	$ -	$ -
662	INVP 6690 Cost Center and Time Improvements	Existing	90000238216	YES	GT53	$ 293,435	$ -	$ 293,435	5/18/2023	84	$171,171	$132,745	$151,958	20.28%	$ 2,044	$ 7,793	6.06%	$ 611	$ 2,329
663	INVP 6289F US GAAP Statutory Reporting with WDesk	Existing	90000228705	YES	GT53	$ 594,443	$ -	$ 594,443	5/26/2023	84	$353,835	$268,915	$311,375	20.28%	$ 4,185	$ 17,222	6.06%	$ 1,251	$ 5,146
664	INVP 6290A Source to Pay Release 1 Procure to Pay (P2P) Rollout Program	Existing	90000223683	YES	GT53	$ 14,392,132	$ -	$ 14,392,132	5/29/2023	84	$8,566,746	$6,510,727	$7,538,736	20.28%	$ 101,321	$ 416,961	6.06%	$ 30,276	$ 124,595
665	INVP 6349 Customer Data Platform	Existing	90000221820	YES	G911	$ 1,634,163	$ -	$ 1,634,163	6/1/2023	84	$972,716	$739,264	$855,990	21.98%	$ 12,469	$ 51,313	6.42%	$ 3,642	$ 14,988
667	INVP 6592 TSA/TSC Application Upgrade	Existing	90000242149	YES	G114	$ 358,711	$ -	$ 358,711	6/9/2023	84	$213,519	$162,274	$187,896	64.59%	$ 8,043	$ 33,099	19.57%	$ 2,437	$ 10,029
668	INVP 6531 AIMS Upgrades and Enhancements	Existing	90000228700	YES	C903	$ 303,367	$ -	$ 303,367	6/22/2023	84	$184,187	$140,849	$162,518	25.58%	$ 2,751	$ 11,086	0.00%	$ -	$ -
669	INVP5471B ADMS Phase 2 Release 6	Existing	90000225812	YES	G295	$ 815,866	$ -	$ 815,866	6/30/2023	84	$495,347	$378,795	$437,071	52.84%	$ 15,285	$ 61,586	0.00%	$ -	$ -
670	INVP 6661 Demand Planning and Material Track and Trace Validation	Existing	90000235803	YES	C902	$ 560,361	$ -	$ 560,361	6/30/2023	84	$340,219	$260,167	$300,193	54.55%	$ 10,838	$ 43,668	0.00%	$ -	$ -
671	INVP 5471K Grid Mod TOMS	Existing	90000236603	YES	G187	$ 750,331	$ -	$ 750,331	6/30/2023	84	$455,558	$348,368	$401,963	39.58%	$ 10,530	$ 42,426	12.73%	$ 3,387	$ 13,645
672	INVP 6584 UWP 2.0 Digital Re Architecture and Optimization	Existing	90000236675	YES	C903	$ 846,675	$ -	$ 846,675	6/30/2023	84	$514,053	$393,099	$453,576	25.58%	$ 7,679	$ 30,940	0.00%	$ -	$ -
673	INVP 6621US JML MyHub	Existing	90000232124	YES	GT53	$ 1,789,012	$ -	$ 1,789,012	7/31/2023	84	$1,107,484	$851,911	$979,697	20.28%	$ 13,133	$ 51,830	6.06%	$ 3,924	$ 15,488
674	INVP 6510 Operational Technology Privileged Access Workstation FY23	Existing	90000228238	YES	GT53	$ 1,399,638	$ -	$ 1,399,638	8/1/2023	84	$866,442	$666,494	$766,468	20.28%	$ 10,275	$ 40,549	6.06%	$ 3,070	$ 12,117
675	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000219982	YES	GT53	$ 3,957,769	$ -	$ 3,957,769	8/25/2023	84	$2,497,164	$1,931,768	$2,214,466	20.28%	$ 29,651	$ 114,662	6.06%	$ 8,860	$ 34,263
676	INVP 5892B Control Room Server and Tools Upgrade-Replacement	Existing	90000232760	YES	G187	$ 505,940	$ -	$ 505,940	8/25/2023	84	$319,224	$246,947	$283,085	39.58%	$ 7,398	$ 28,607	12.73%	$ 2,379	$ 9,201
677	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220376	YES	GT53	$ 22,184,315	$ -	$ 22,184,315	8/25/2023	84	$13,997,246	$10,828,059	$12,412,652	20.28%	$ 166,199	$ 642,711	6.06%	$ 49,663	$ 192,053
678	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227870	YES	GT53	$ 125,614	$ -	$ 125,614	8/30/2023	84	$79,256	$61,311	$70,284	20.28%	$ 941	$ 3,639	6.06%	$ 281	$ 1,087
679	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227863	YES	GT53	$ 154,923	$ -	$ 154,923	8/30/2023	84	$97,749	$75,617	$86,683	20.28%	$ 1,161	$ 4,488	6.06%	$ 347	$ 1,341
680	INVP 5891C Field Collection System (FCS) Upgrade	Existing	90000221921	YES	C903	$ 634,665	$ -	$ 634,665	8/31/2023	84	$400,444	$309,777	$355,110	25.58%	$ 5,997	$ 23,192	0.00%	$ -	$ -
681	INVP 6258USB Data Archival US Group Function Portfolio	Existing	90000225218	YES	GT53	$ 3,337,553	$ -	$ 3,337,553	9/9/2023	84	$2,105,837	$1,629,044	$1,867,440	20.28%	$ 25,004	$ 96,694	6.06%	$ 7,472	$ 28,894
682	NY AMI IT Cyber Security Software-Phase 1	Existing	90000241320	YES	C113	$ 488,638	$ -	$ 488,638	9/30/2023	84	$314,125	$244,319	$279,222	72.58%	$ 13,365	$ 50,665	0.00%	$ -	$ -
683	NY AMI IT CSS Enhancement Softw.-Phase 1	Existing	90000241316	YES	C113	$ 2,357,770	$ -	$ 2,357,770	9/30/2023	84	$1,515,709	$1,178,885	$1,347,297	72.58%	$ 64,487	$ 244,467	0.00%	$ -	$ -
684	INVP 5673 My Business Account (Customer Digital Solution)	Existing	90000219539	YES	C903	$ 2,225,964	$ -	$ 2,225,964	9/30/2023	84	$1,430,977	$1,112,982	$1,271,979	25.58%	$ 21,457	$ 81,343	0.00%	$ -	$ -
685	INVP 6551 UTOC Software	Existing	90000229502	YES	G187	$ 5,125,887	$ -	$ 5,125,887	9/30/2023	84	$3,295,213	$2,562,944	$2,929,078	39.58%	$ 76,454	$ 289,832	12.73%	$ 24,590	$ 93,218
686	INVP 6551 UTOC Software PI11 and PI12	Existing	90000236960	YES	G187	$ 874,551	$ -	$ 874,551	9/30/2023	84	$562,211	$437,275	$499,743	39.58%	$ 13,044	$ 49,450	12.73%	$ 4,195	$ 15,904
687	NY AMI IT Telecom Capex Hardware-Phase 1	Existing	90000241314	YES	C113	$ 172,954	$ -	$ 172,954	9/30/2023	84	$111,185	$86,477	$98,831	72.58%	$ 4,730	$ 17,933	0.00%	$ -	$ -
688	NY AMI IT Cyber Security Hardware-Phase 1	Existing	90000241315	YES	C113	$ 9,665	$ -	$ 9,665	9/30/2023	84	$6,213	$4,832	$5,523	72.58%	$ 264	$ 1,002	0.00%	$ -	$ -
689	NY AMI IT ESB, Info Sys & DataLak-Ph. 1	Existing	90000241319	YES	C113	$ 16,330,001	$ -	$ 16,330,001	9/30/2023	84	$10,497,858	$8,165,001	$9,331,429	72.58%	$ 446,642	$ 1,693,188	0.00%	$ -	$ -
690	NY AMI IT Billing & MDS Sys Softw-Phase 1	Existing	90000241317	YES	C113	$ 1,526,897	$ -	$ 1,526,897	9/30/2023	84	$981,576	$763,448	$872,512	72.58%	$ 41,762	$ 158,317	0.00%	$ -	$ -
691	NY AMI IT Telecomm Software-Phase 1	Existing	90000241318	YES	C113	$ 1,071,171	$ -	$ 1,071,171	9/30/2023	84	$688,610	$535,585	$612,097	72.58%	$ 29,298	$ 111,065	0.00%	$ -	$ -
692	INVP 5471OB Data Mgt 2B PI7 / PI8	Existing	90000241629	YES	G295	$ 1,671,942	$ -	$ 1,671,942	9/30/2023	84	$1,074,820	$835,971	$955,395	52.84%	$ 33,292	$ 126,208	0.00%	$ -	$ -
693	INVP 6076 FutureNow	Existing	90000234813	YES	G295	$ 2,899,328	$ -	$ 2,899,328	10/13/2023	84	$1,863,854	$1,449,664	$1,656,759	52.84%	$ 57,732	$ 218,858	0.00%	$ -	$ -
694	INVP 6076 FutureNow	Existing	90000234814	YES	G901	$ 1,740,817	$ -	$ 1,740,817	10/13/2023	84	$1,119,097	$870,408	$994,753	0.00%	$ -	$ -	55.23%	$ 36,231	$ 137,350
695	INVP 6180US CV Talent Screening - Blind CVs	Existing	90000229739	YES	GT53	$ 254,585	$ -	$ 254,585	11/14/2023	84	$166,693	$130,323	$148,508	20.28%	$ 1,984	$ 7,376	6.06%	$ 593	$ 2,204
696	ZBR-Cap-Minimize AHT C3-Phase 2 Release	Existing	90000241029	YES	C903	$ 94,980	$ -	$ 94,980	10/1/2023	84	$61,058	$47,490	$54,274	25.58%	$ 916	$ 3,471	0.00%	$ -	$ -
697	ZBR-Cap-Automate Manual Work B1-Phase 2 Release	Existing	90000241031	YES	C903	$ 589,194	$ -	$ 589,194	10/1/2023	84	$378,767	$294,597	$336,682	25.58%	$ 5,680	$ 21,531	0.00%	$ -	$ -
698	ZBR-Cap-C1-Phase 2 Release	Existing	90000241026	YES	C903	$ 32,943	$ -	$ 32,943	10/1/2023	84	$21,178	$16,472	$18,825	25.58%	$ 318	$ 1,204	0.00%	$ -	$ -
699	ZBR-Cap Pref/Comms-Phase 2 Release	Existing	90000241039	YES	C903	$ 645,875	$ -	$ 645,875	10/1/2023	84	$415,205	$322,937	$369,071	25.58%	$ 6,226	$ 23,602	0.00%	$ -	$ -
700	ZBR-Cap-Minim Bad Debt Expos B3-Phase 2 Release	Existing	90000241034	YES	C903	$ 182	$ -	$ 182	10/1/2023	84	$117	$91	$104	25.58%	$ 2	$ 7	0.00%	$ -	$ -
701	ZBR-Cap-Drive e-Bill Adoption B4-Phase 2 Release	Existing	90000241036	YES	C903	$ 64,868	$ -	$ 64,868	10/1/2023	84	$41,701	$32,434	$37,067	25.58%	$ 625	$ 2,370	0.00%	$ -	$ -
702	ZBR-Cap-Elim Calls with Self Svc C2-Phase 2 Release	Existing	90000241028	YES	C903	$ 7,800,309	$ -	$ 7,800,309	10/1/2023	84	$5,014,484	$3,900,154	$4,457,319	25.58%	$ 75,191	$ 285,046	0.00%	$ -	$ -
703	ZBR-Cap-Optim B.O. Proc & Capac B2-Phase 2 Release	Existing	90000241033	YES	C903	$ 1,413	$ -	$ 1,413	10/1/2023	84	$908	$707	$808	25.58%	$ 14	$ 52	0.00%	$ -	$ -
704	ZBR-Cap-AIMS C2-Phase 2 Release	Existing	90000241038	YES	C903	$ 2,545,447	$ -	$ 2,545,447	10/1/2023	84	$1,636,359	$1,272,724	$1,454,541	25.58%	$ 24,537	$ 93,018	0.00%	$ -	$ -
705	ZBR-Cap - Web C2-Phase 2 Release	Existing	90000241037	YES	C903	$ 945,756	$ -	$ 945,756	10/1/2023	84	$607,986	$472,878	$540,432	25.58%	$ 9,117	$ 34,561	0.00%	$ -	$ -
706	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 2 Release	Existing	90000241030	YES	C903	$ 65,136	$ -	$ 65,136	10/1/2023	84	$41,873	$32,568	$37,220	25.58%	$ 628	$ 2,380	0.00%	$ -	$ -
707	INVP 6467 Union Bidding	Existing	90000230804	YES	GT53	$ 476,981	$ -	$ 476,981	11/15/2023	84	$312,309	$244,169	$278,239	20.28%	$ 3,717	$ 13,819	6.06%	$ 1,111	$ 4,129
708	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227874	YES	GT53	$ 453,190	$ -	$ 453,190	11/17/2023	84	$302,127	$237,385	$269,756	20.28%	$ 3,600	$ 13,130	6.06%	$ 1,076	$ 3,923
709	INVP 5125 FY24 Customer Connections Annual Program	Existing	90000240096	YES	C903	$ 2,521,463	$ -	$ 2,521,463	11/30/2023	84	$1,680,975	$1,320,766	$1,500,871	25.58%	$ 25,263	$ 92,141	0.00%	$ -	$ -
710	INVP 6715 UWP 2.0 MyAccount Implementation and Delivery - UWP 2.0 MyAccount_2	Existing	90000242901	YES	C903	$ 10,754,367	$ -	$ 10,754,367	11/30/2023	84	$7,169,578	$5,633,240	$6,401,409	25.58%	$ 107,752	$ 392,995	0.00%	$ -	$ -
711	Clean Energy Products-Capex-Phase 1 Release	Existing	90000242788	YES	C903	$ 10,212,070	$ -	$ 10,212,070	12/1/2023	84	$6,808,047	$5,349,180	$6,078,613	25.58%	$ 102,319	$ 373,178	0.00%	$ -	$ -
712	ZBR-Cap-Minimize AHT C3-Phase 3 Release	Existing	90000242888	YES	C903	$ 4,984	$ -	$ 4,984	12/1/2023	84	$3,323	$2,611	$2,967	25.58%	$ 50	$ 182	0.00%	$ -	$ -
713	ZBR-Cap - Web C2-Phase 3 Release	Existing	90000242893	YES	C903	$ 1,053,489	$ -	$ 1,053,489	12/1/2023	84	$702,326	$551,828	$627,077	25.58%	$ 10,555	$ 38,498	0.00%	$ -	$ -
714	ZBR-Cap-AIMS C2-Phase 3 Release	Existing	90000242894	YES	C903	$ 3,794,844	$ -	$ 3,794,844	12/1/2023	84	$2,529,896	$1,987,775	$2,258,836	25.58%	$ 38,022	$ 138,674	0.00%	$ -	$ -
715	ZBR-Cap-Automate Manual Work B1-Phase 3 Release	Existing	90000242891	YES	C903	$ 1,040,528	$ -	$ 1,040,528	12/1/2023	84	$693,686	$545,039	$619,362	25.58%	$ 10,425	$ 38,024	0.00%	$ -	$ -
716	ZBR-Cap-Elim Calls with Self Svc C2-Phase 3 Release	Existing	90000242885	YES	C903	$ 1,252,268	$ -	$ 1,252,268	12/1/2023	84	$834,845	$655,950	$745,398	25.58%	$ 12,547	$ 45,761	0.00%	$ -	$ -
717	INVP 5612 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY24	Existing	90000237378	YES	GT53	$ 501,322	$ -	$ 501,322	12/4/2023	84	$334,215	$262,597	$298,406	20.28%	$ 3,982	$ 14,524	6.06%	$ 1,190	$ 4,340
718	INVP 5471AC PORT Back-End	Existing	90000229504	YES	G295	$ 6,554,173	$ -	$ 6,554,173	12/5/2023	84	$4,369,449	$3,433,138	$3,901,294	52.84%	$ 135,650	$ 494,746	0.00%	$ -	$ -
719	INVP5471B ADMS Phase 2 Release 7	Existing	90000225814	YES	G295	$ 855,217	$ -	$ 855,217	12/5/2023	84	$570,145	$447,971	$509,058	52.84%	$ 17,700	$ 64,557	0.00%	$ -	$ -
720	INVP 5471AC PORT Front-End	Existing	90000229505	YES	G295	$ 6,630,452	$ -	$ 6,630,452	12/5/2023	84	$4,420,302	$3,473,094	$3,946,698	52.84%	$ 137,229	$ 500,504	0.00%	$ -	$ -
721	ADMS Phase 2 Software	Existing	90000221288	YES	G295	$ 34,673,964	$ -	$ 34,673,964	12/5/2023	84	$23,115,976	$18,162,553	$20,639,264	52.84%	$ 717,639	$ 2,617,389	0.00%	$ -	$ -
722	INVP 6492 NACHA Compliance- Security Encryption Effort	Existing	90000227834	YES	C903	$ 2,559,122	$ -	$ 2,559,122	12/8/2023	84	$1,706,081	$1,340,492	$1,523,287	25.58%	$ 25,641	$ 93,518	0.00%	$ -	$ -
723	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221827	YES	C903	$ 1,807,303	$ -	$ 1,807,303	12/8/2023	84	$1,204,869	$946,682	$1,075,775	25.58%	$ 18,108	$ 66,044	0.00%	$ -	$ -
724	INVP 6290B Source to Pay Release 2 - Automated Accruals Posting and Release 1 Backlog	Existing	90000240938	YES	GT53	$ 4,024,300	$ -	$ 4,024,300	12/18/2023	84	$2,730,775	$2,155,875	$2,443,325	20.28%	$ 32,573	$ 116,590	6.06%	$ 9,733	$ 34,839
725	INVP 6716US Business Services FY24	Existing	90000240934	YES	GT53	$ 919,956	$ -	$ 919,956	12/28/2023	84	$624,256	$492,833	$558,545	20.28%	$ 7,446	$ 26,652	6.06%	$ 2,225	$ 7,964
726	INN/A-NERC CIP Compliance	Existing	90000096381	YES	GT53	$ 794,589	$ -	$ 794,589	7/1/2009	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
727	INVP 2590 Strategic Midrange Shared	Existing	90000099322	YES	GT53	$ 1,510,991	$ -	$ 1,510,991	3/31/2010	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
728	INVP 2591 Tier 1 Storage Upgrade	Existing	90000099323	YES	G924	$ 872,089	$ -	$ 872,089	3/31/2010	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
729	OneNet Laptops Refresh KS	Existing	90000096390	YES	GT53	$ 1,676,102	$ -	$ 1,676,102	4/30/2010	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
730	INVP 1389	Existing	90000104063	YES	G924	$ 1,876,588	$ -	$ 1,876,588	9/30/2010	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
731	DECUS05-Autom for Mng Req	Existing	90000104123	YES	G295	$ 6,680	$ -	$ 6,680	9/30/2010	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
732	INVP 1242TB - KPI Metrics	Existing	90000104180	YES	G295	$ 4,659	$ -	$ 4,659	9/30/2010	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
734	INVP 2733 US Purchase End of Lease	Existing	90000103784	YES	GT53	$ 828,258	$ -	$ 828,258	11/30/2010	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
735	INVP2673-US Upstate Server Upgrades	Existing	90000105262	YES	G924	$ 3,334,420	$ -	$ 3,334,420	11/30/2010	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
736	IN 2341--FERC 720 GAS TRANS	Existing	90000098786	YES	G209	$ 24,681	$ -	$ 24,681	3/30/2011	60	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
737	IN1488-Remote Access to Fault REC	Existing	90000104110	YES	GT53	$ 145,066	$ -	$ 145,066	3/30/2011	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
738	INVP2182-EDOT DECUS02	Existing	90000098663	YES	G295	$ 692,618	$ -	$ 692,618	3/31/2011	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
739	INVP 0887	Existing	90000104061	YES	G924	$ 9,432	$ -	$ 9,432	3/31/2011	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
741	IN 1404 Networking Minor Works	Existing	90000098376	YES	G295	$ 51,126	$ -	$ 51,126	7/31/2011	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -

742	US-NG Global Intranet Design CAPEX	Existing	90000095332	YES	GT53	$ 517,010	$ -	$ 517,010	8/31/2011	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
743	INVP 0953 - Bill Pool 231	Existing	90000104088	YES	G295	$ 264,686	$ -	$ 264,686	10/31/2011	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
744	INVP 1389 US Computing Minor Works	Existing	90000104257	YES	GT53	$ 738,425	$ -	$ 738,425	10/31/2011	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
746	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106246	YES	G209	$ 146,505	$ -	$ 146,505	8/1/2012	60	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
747	Global Web Implementation	Existing	90000095326	YES	GT53	$ 879	$ -	$ 879	8/31/2012	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
748	Continuous Improvement Tool	Existing	90000103771	YES	GT53	$ 241,230	$ -	$ 241,230	10/30/2012	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
749	INFRSTRCTR HRDWR&SOF-DESIGN CAPEX	Existing	90000097849	YES	GT53	$ 63,793	$ -	$ 63,793	11/5/2012	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
750	IN 2172-IDS Reporting & Analysis	Existing	90000106487	YES	G295	$ 981	$ -	$ 981	11/29/2012	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
751	INVP 2495C Gas Metretek System Cons	Existing	90000113406	YES	G207	$ 124,655	$ -	$ 124,655	3/31/2013	60	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
752	IN 2522 VTL REPLACEMENT US	Existing	90000104630	YES	G924	$ 536,685	$ -	$ 536,685	5/20/2013	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
753	INVP 2732 US Storage Switch Replace	Existing	90000104631	YES	GT53	$ 1,271,599	$ -	$ 1,271,599	5/22/2013	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
754	INVP 2981 US Security Awareness	Existing	90000117533	YES	GT53	$ 1,253	$ -	$ 1,253	6/1/2013	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
755	INVP3412 - New Security Control Ctr	Existing	90000133046	YES	GT53	$ 1,385,615	$ -	$ 1,385,615	11/1/2013	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
756	IN 2366 LI CNI Direct Hw Upgr	Existing	90000124371	YES	GT53	$ 96,584	$ -	$ 96,584	12/1/2013	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
757	INVP Panasonic XP Rugged Devices	Existing	90000140143	YES	G903	$ 274,180	$ -	$ 274,180	4/30/2014	60	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
758	1642 - Radio Standardization Cons	Existing	90000099326	YES	GT53	$ 1,683,316	$ -	$ 1,683,316	6/30/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
759	INVP 2974 IDS/IPS Service	Existing	90000114690	YES	GT53	$ 1,483,732	$ -	$ 1,483,732	8/7/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
760	IN 1642--Radio Standardization Cons	Existing	90000099327	YES	GT53	$ 45,050	$ -	$ 45,050	10/2/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
761	IN2901 US Organic Growth Minor Work	Existing	90000111311	YES	GT53	$ 44,636	$ -	$ 44,636	10/2/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
762	HICKSVILLE SECURITY SYSTEMS	Existing	90000124378	YES	GT53	$ 98,728	$ -	$ 98,728	10/2/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
763	INVP3425 Wireless LAN Network Expan	Existing	90000146788	YES	GT53	$ 148,052	$ -	$ 148,052	3/27/2015	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
764	INVP 2927 US Desktop Refresh	Existing	90000150615	YES	GT53	$ 7,365,101	$ -	$ 7,365,101	3/31/2016	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
765	INVP 3614E2 Security Operations Ctr	Existing	90000141768	YES	GT53	$ 1,674,075	$ -	$ 1,674,075	6/30/2016	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
766	CIP v5 - US CNI (NMPC-High/Med)	Existing	90000191060	YES	G181	$ 2,099,807	$ -	$ 2,099,807	7/1/2016	60	$0	$0	$0	76.46%	$ -	$ -	23.54%	$ -	$ -
767	CIP v5 High/Med NE Hardware	Existing	90000164466	YES	GT53	$ 482,213	$ -	$ 482,213	12/31/2016	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
768	INVP 4671-Mob dev refresh - FY17	Existing	90000182190	YES	G903	$ 3,953,055	$ -	$ 3,953,055	3/31/2017	60	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
769	INVP 4684 - CPE Buyback	Existing	90000183124	YES	GT53	$ 5,135,450	$ -	$ 5,135,450	4/1/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
770	INVP 4648 - Network Tx-CEMS	Existing	90000182167	YES	GT53	$ 22,238	$ -	$ 22,238	4/30/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
771	INVP 4588 - US SAP: Upgr Sol Mgr	Existing	90000182172	YES	GT53	$ 360,956	$ -	$ 360,956	7/18/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
772	INVP 4307 - US Win 7 Refresh Ph 3	Existing	90000175959	YES	GT53	$ 13,039,925	$ -	$ 13,039,925	7/31/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
773	INVP 4676 - VSTIG Forward Proxies U	Existing	90000182183	YES	GT53	$ 860,086	$ -	$ 860,086	10/21/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
774	INVP 3683B - Cloud Sec Acc Brkr	Existing	90000186955	YES	GT53	$ 127,560	$ -	$ 127,560	10/27/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
775	INVP 4645 - Refr of network equip	Existing	90000182165	YES	GT53	$ 323,529	$ -	$ 323,529	10/30/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
776	INVP 4760 - Disaster Rec Machine	Existing	90000188532	YES	GT53	$ 431,275	$ -	$ 431,275	1/31/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
777	INVP 5029 - DXC Capacity Incr	Existing	90000189283	YES	GT53	$ 511,178	$ -	$ 511,178	1/31/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
778	INVP 4280 - US VSTIG Bandwidth Ph2	Existing	90000176460	YES	GT53	$ 2,294,027	$ -	$ 2,294,027	2/23/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
779	INVP 4274 - US VSTIG HW Refresh	Existing	90000181680	YES	C903	$ 403,507	$ -	$ 403,507	2/23/2018	60	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
780	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 3,129,865	$ -	$ 3,129,865	3/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
781	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 802,159	$ -	$ 802,159	3/1/2018	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
783	INVP 4680 - WAP Density deployment	Existing	90000182163	YES	GT53	$ 2,127,711	$ -	$ 2,127,711	3/28/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
784	INVP 4749 - VSTIG Refr - IDS Repl	Existing	90000186956	YES	GT53	$ 147,975	$ -	$ 147,975	3/31/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
786	INVP 4364 - Wireless Network	Existing	90000176079	YES	GT53	$ 2,404,447	$ -	$ 2,404,447	5/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
787	INVP 4289 - US Network Improvements	Existing	90000178447	YES	GT53	$ 1,447,842	$ -	$ 1,447,842	5/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
788	INVP 3956 - WiFi for Fleet Services	Existing	90000182134	YES	G922	$ 520,569	$ -	$ 520,569	5/1/2018	60	$0	$0	$0	21.14%	$ -	$ -	6.22%	$ -	$ -
789	INVP 4759 - MTC & Syr Brdrms Aud	Existing	90000187211	YES	GT53	$ 294,841	$ -	$ 294,841	5/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
790	INVP 5186 - US Field Force HD	Existing	90000192342	YES	GT53	$ 372,350	$ -	$ 372,350	5/22/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
791	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 308,553	$ -	$ 308,553	7/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
792	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 75,511	$ -	$ 75,511	7/1/2018	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
793	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 170,101	$ -	$ 170,101	9/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
794	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 8,813	$ -	$ 8,813	9/1/2018	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
795	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 52,470	$ -	$ 52,470	10/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
796	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 26,649	$ -	$ 26,649	10/1/2018	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
798	INVP 4828 - Hicksville Fiber	Existing	90000192328	YES	GT53	$ 278,879	$ -	$ 278,879	10/9/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
799	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 273,272	$ -	$ 273,272	12/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
800	INVP 5316 - US T430 Refresh	Existing	90000197700	YES	GT53	$ 1,939,989	$ -	$ 1,939,989	1/31/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
801	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 132,567	$ -	$ 132,567	2/1/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
802	INVP 4003 UPS Repl Data Comm	Existing	90000198522	YES	GT53	$ 195,776	$ -	$ 195,776	2/5/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
803	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 412,144	$ -	$ 412,144	3/1/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
805	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 13,644	$ -	$ 13,644	5/1/2019	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
806	INVP 5199 - AIX Upgrade	Existing	90000191474	YES	GT53	$ 2,048,005	$ -	$ 2,048,005	5/17/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
807	INVP 5354 North Andover Storm	Existing	90000200627	YES	G295	$ 63,970	$ -	$ 63,970	7/22/2019	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
808	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 260,418	$ -	$ 260,418	9/1/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
809	INVP 5089 - Windows 10 Deploymt	Existing	90000191696	YES	GT53	$ 691,095	$ -	$ 691,095	10/30/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
810	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 24,195	$ -	$ 24,195	2/1/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
812	INVP 5487F Legacy Device Refresh	Existing	90000206769	YES	GT53	$ 923,007	$ -	$ 923,007	3/31/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
813	INVP 5580 Managed Worplace	Existing	90000209706	YES	GT53	$ 4,696,293	$ -	$ 4,696,293	4/1/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
814	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 52,751	$ -	$ 52,751	5/1/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
817	INVP 5974 IBM P9 Refresh	Existing	90000211131	YES	GT53	$ 1,459,414	$ -	$ 1,459,414	7/31/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
819	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 7,774	$ -	$ 7,774	9/1/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
820	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 37,314	$ -	$ 37,314	1/1/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
821	INVP 5886B Device Refresh & Refr	Existing	90000214701	YES	GT53	$ 4,539,382	$ -	$ 4,539,382	1/14/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
822	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 4,282	$ -	$ 4,282	2/1/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
823	INVP 4987 SOE Windows Upgrade	Existing	90000219015	YES	GT53	$ 17,454,014	$ -	$ 17,454,014	2/28/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
824	INVP 6049 Hosting Infra Refresh	Existing	90000213327	YES	GT53	$ 2,172,012	$ -	$ 2,172,012	3/18/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
825	INVP 5754 Network Equipment	Existing	90000207202	YES	GT53	$ 4,585,103	$ -	$ 4,585,103	3/31/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
826	INVP 6046 SD WAN Expansion	Existing	90000215181	YES	GT53	$ 4,655,393	$ -	$ 4,655,393	3/31/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
827	INVP 6117 HCI Lite Des and Dep	Existing	90000216092	YES	GT53	$ 3,237,711	$ -	$ 3,237,711	3/31/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
828	INVP 5867E Substation Access Po	Existing	90000217691	YES	G187	$ 734,328	$ -	$ 734,328	3/31/2021	60	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
829	INVP 5935 Solution Development	Existing	90000218184	YES	GT53	$ 8,515	$ -	$ 8,515	3/31/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
830	INVP 6106 Data Back Up Services	Existing	90000216677	YES	GT53	$ 3,258,831	$ -	$ 3,258,831	4/23/2021	60	$54,314	$0	$27,157	20.28%	$ 343	$ 11,015	6.06%	$ 103	$ 3,291
831	INVP 5161 Device Refresh	Existing	90000217309	YES	GT53	$ 5,011,248	$ -	$ 5,011,248	4/30/2021	60	$83,521	$0	$41,760	20.28%	$ 528	$ 16,938	6.06%	$ 158	$ 5,061
833	INVP 6112 WFH Hardware	Existing	90000216754	YES	C903	$ 3,567,273	$ -	$ 3,567,273	5/31/2021	60	$118,909	$0	$59,455	25.58%	$ 948	$ 30,417	0.00%	$ -	$ -
834	INVP 4987 - SOE Win Upgrd Rfrsh	Existing	90000196250	YES	GT53	$ 4,623,386	$ -	$ 4,623,386	10/29/2021	60	$539,395	$0	$269,698	20.28%	$ 3,411	$ 109,389	6.06%	$ 1,019	$ 32,687
835	ADMS NY Hardware	Existing	90000220704	YES	5210E	$ 3,003,862	$ -	$ 3,003,862	11/9/2021	60	$350,451	$0	$175,225	100.00%	$ 10,928	$ 350,451	0.00%	$ -	$ -
836	INVP 6197.01.02 EOL Switch	Existing	90000219896	YES	GT53	$ 344,875	$ -	$ 344,875	12/3/2021	60	$45,983	$0	$22,992	20.28%	$ 291	$ 9,325	6.06%	$ 87	$ 2,787
837	INVP 6377 Group Functions Operat	Existing	90000223081	YES	GT53	$ 907,845	$ -	$ 907,845	3/25/2022	60	$181,569	$0	$90,785	20.28%	$ 1,148	$ 36,822	6.06%	$ 343	$ 11,003
838	INVP 6196.01.01 BAU Device Refresh	Existing	90000219342	YES	GT53	$ 4,324,452	$ -	$ 4,324,452	4/6/2022	60	$864,890	$0	$432,445	20.28%	$ (5,303)	$ 175,400	6.06%	$ (1,585)	$ 52,412
839	INVP 6197.01.01 UPS Devices	Existing	90000219343	YES	GT53	$ 5,176,785	$ -	$ 5,176,785	4/6/2022	60	$1,035,357	$0	$517,679	20.28%	$ (6,348)	$ 209,970	6.06%	$ (1,897)	$ 62,743
840	INVP 6200.01.01 HCI / V-Block Migra	Existing	90000219346	YES	GT53	$ 3,385,282	$ -	$ 3,385,282	4/6/2022	60	$677,056	$0	$338,528	20.28%	$ (4,151)	$ 137,307	6.06%	$ (1,241)	$ 41,030
841	INVP 6197.01.03 SD WAN	Existing	90000219898	YES	GT53	$ 1,522,685	$ -	$ 1,522,685	4/6/2022	60	$304,537	$0	$152,268	20.28%	$ (1,867)	$ 61,760	6.06%	$ (558)	$ 18,455
842	INVP 6199.01.01 EoL Assets	Existing	90000219905	YES	GT53	$ 445,568	$ -	$ 445,568	4/6/2022	60	$89,114	$0	$44,557	20.28%	$ (546)	$ 18,072	6.06%	$ (163)	$ 5,400
843	INVP 6197.02.01 WiFi	Existing	90000219951	YES	GT53	$ 2,959,967	$ -	$ 2,959,967	4/6/2022	60	$591,993	$0	$295,997	20.28%	$ (3,630)	$ 120,056	6.06%	$ (1,085)	$ 35,875
844	INVP 6197.01.05 OOB Mgmt	Existing	90000220309	YES	GT53	$ 856,708	$ -	$ 856,708	4/6/2022	60	$171,342	$0	$85,671	20.28%	$ (1,051)	$ 34,748	6.06%	$ (314)	$ 10,383
845	INVP 6197.02.02 WiFi Tooling	Existing	90000220311	YES	GT53	$ 159,375	$ -	$ 159,375	4/6/2022	60	$31,875	$0	$15,937	20.28%	$ (195)	$ 6,464	6.06%	$ (58)	$ 1,932
846	INVP 6197.03.01 Voice EOL	Existing	90000220312	YES	GT53	$ 1,493,222	$ -	$ 1,493,222	4/6/2022	60	$298,644	$0	$149,322	20.28%	$ (1,831)	$ 60,565	6.06%	$ (547)	$ 18,098
847	INVP 6197.05.01 Data Ctr Transforma	Existing	90000222610	YES	GT53	$ 3,683,661	$ -	$ 3,683,661	4/6/2022	60	$736,732	$0	$368,366	20.28%	$ (4,517)	$ 149,409	6.06%	$ (1,350)	$ 44,646
848	INVP 6199 I&O US CNI FY22 HW	Existing	90000230195	YES	GT53	$ 341,782	$ -	$ 341,782	4/6/2022	60	$68,356	$0	$34,178	20.28%	$ (419)	$ 13,863	6.06%	$ (125)	$ 4,142

849	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 106,142	$ -	$ 106,142	6/1/2022	60	$24,766	$3,538	$14,152	20.28%	$ 179	$ 4,305	6.06%	$ 53	$ 1,286
850	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 9,188	$ -	$ 9,188	6/1/2022	60	$2,144	$306	$1,225	20.28%	$ 15	$ 373	6.06%	$ 5	$ 111
851	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 1,166,811	$ -	$ 1,166,811	6/1/2022	60	$272,256	$38,894	$155,575	20.28%	$ 1,968	$ 47,326	6.06%	$ 588	$ 14,142
852	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 40,978	$ -	$ 40,978	8/1/2022	60	$10,927	$2,732	$6,830	20.28%	$ 86	$ 1,662	6.06%	$ 26	$ 497
853	INVP 6509 HW Gas I&R Gas Meter	Existing	90000232548	YES	GT53	$ 449,570	$ -	$ 449,570	9/30/2022	60	$134,871	$44,957	$89,914	20.28%	$ 1,137	$ 18,235	6.06%	$ 340	$ 5,449
854	INVP 6485 I&O UTOC Facilities Cost	Existing	90000229075	YES	GT53	$ 2,456,084	$ -	$ 2,456,084	10/31/2022	60	$777,760	$286,543	$532,152	20.28%	$ 6,730	$ 99,619	6.06%	$ 2,011	$ 29,768
855	INVP 6489 Replace for 90000227399	Existing	90000232525	YES	GT53	$ 2,781,310	$ -	$ 2,781,310	10/31/2022	60	$880,748	$324,486	$602,617	20.28%	$ 7,621	$ 112,810	6.06%	$ 2,277	$ 33,709
856	INVP 6489 Holsted Solutions #2	Existing	90000232529	YES	GT53	$ 2,359,079	$ -	$ 2,359,079	10/31/2022	60	$747,042	$275,226	$511,134	20.28%	$ 6,464	$ 95,684	6.06%	$ 1,932	$ 28,592
857	INVP 6486 Replace for 90000227376	Existing	90000232534	YES	GT53	$ 1,720,383	$ -	$ 1,720,383	10/31/2022	60	$544,788	$200,711	$372,750	20.28%	$ 4,714	$ 69,779	6.06%	$ 1,409	$ 20,851
858	INVP 6486 Replace for 90000227378	Existing	90000232535	YES	GT53	$ 1,526,363	$ -	$ 1,526,363	10/31/2022	60	$483,348	$178,076	$330,712	20.28%	$ 4,183	$ 61,909	6.06%	$ 1,250	$ 18,500
859	INVP 6486 Replace for 90000227379	Existing	90000232537	YES	GT53	$ 1,533,087	$ -	$ 1,533,087	10/31/2022	60	$485,478	$178,860	$332,169	20.28%	$ 4,201	$ 62,182	6.06%	$ 1,255	$ 18,581
860	INVP 6486.04 LAN/Wireless	Existing	90000232538	YES	GT53	$ 2,640,224	$ -	$ 2,640,224	10/31/2022	60	$836,071	$308,026	$572,049	20.28%	$ 7,235	$ 107,087	6.06%	$ 2,162	$ 32,000
861	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 946	$ -	$ 946	11/1/2022	60	$299	$110	$205	20.28%	$ 3	$ 38	6.06%	$ 1	$ 11
862	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 251,590	$ -	$ 251,590	3/1/2023	60	$96,443	$46,125	$71,284	20.28%	$ 902	$ 10,204	6.06%	$ 269	$ 3,049
863	INVP 6485 UTOC Facility Cost #2	Existing	90000232501	YES	GT53	$ 191,628	$ -	$ 191,628	3/19/2023	60	$76,651	$38,326	$57,488	20.28%	$ 727	$ 7,772	6.06%	$ 217	$ 2,323
864	INVP 6486 Telephony #2	Existing	90000232539	YES	GT53	$ 1,557,493	$ -	$ 1,557,493	3/19/2023	60	$622,997	$311,499	$467,248	20.28%	$ 5,909	$ 63,172	6.06%	$ 1,766	$ 18,877
865	INVP 6486 WAN/SD-WAN #2	Existing	90000232540	YES	GT53	$ 1,871,124	$ -	$ 1,871,124	3/19/2023	60	$748,450	$374,225	$561,337	20.28%	$ 7,099	$ 75,893	6.06%	$ 2,121	$ 22,678
866	INVP 6486 NetworkSupportSvcs #2	Existing	90000232541	YES	GT53	$ 3,325,754	$ -	$ 3,325,754	3/19/2023	60	$1,330,302	$665,151	$997,726	20.28%	$ 12,619	$ 134,893	6.06%	$ 3,771	$ 40,308
867	INVP 6486 LAN/Wireless #2	Existing	90000232542	YES	GT53	$ 3,739,709	$ -	$ 3,739,709	3/19/2023	60	$1,495,883	$747,942	$1,121,913	20.28%	$ 14,189	$ 151,683	6.06%	$ 4,240	$ 45,325
868	INV6488 Replcmnt for 90000227386	Existing	90000236506	YES	GT53	$ 1,330,822	$ -	$ 1,330,822	3/29/2023	60	$532,329	$266,164	$399,247	20.28%	$ 5,049	$ 53,978	6.06%	$ 1,509	$ 16,130
869	INV6488 Replcmnt for 90000227387	Existing	90000236507	YES	GT53	$ 473,087	$ -	$ 473,087	3/29/2023	60	$189,235	$94,617	$141,926	20.28%	$ 1,795	$ 19,188	6.06%	$ 536	$ 5,734
870	INV6488 Replcmnt for 90000227389	Existing	90000236509	YES	GT53	$ 628,988	$ -	$ 628,988	3/29/2023	60	$251,595	$125,798	$188,696	20.28%	$ 2,387	$ 25,512	6.06%	$ 713	$ 7,623
871	ADMS Phase 2 NY HW/Install	Existing	90000221289	YES	5210E	$ 4,392,404	$ -	$ 4,392,404	12/5/2023	60	$2,342,615	$1,464,135	$1,903,375	100.00%	$ 127,695	$ 878,481	0.00%	$ -	$ -
872	INVP 6510 OT PAW FY23 HW	Existing	90000242034	YES	GT53	$ 1,158,021	$ -	$ 1,158,021	8/1/2023	60	$540,410	$308,806	$424,608	20.28%	$ 5,851	$ 46,969	6.06%	$ 1,748	$ 14,035
873	GBE P1-P3 PowerPlan	GBE	90000189045	YES	GT53	$ 644,246	$ -	$ 644,246	8/27/2017	120	$91,268	$26,844	$59,056	20.28%	$ 747	$ 13,065	6.06%	$ 223	$ 3,904
883	GBE P1-P3 GIS 5210G	GBE	90000189211	YES	5210G	$ 10,845,322	$ -	$ 10,845,322	11/9/2020	120	$4,970,773	$3,886,241	$4,428,507	0.00%	$ -	$ -	0.00%	$ -	$ -
884	GBE P1-P3 Sched/Disp/Mobil 5210E	GBE	90000189199	YES	5210E	$ 8,353,606	$ -	$ 8,353,606	11/9/2020	120	$3,828,736	$2,993,376	$3,411,056	100.00%	$ 212,726	$ 835,361	0.00%	$ -	$ -
886	GBE P1-P3 Cust Engagement 5210E	GBE	90000189224	YES	5210E	$ 8,174,956	$ -	$ 8,174,956	11/9/2020	120	$3,746,855	$2,929,359	$3,338,107	100.00%	$ 208,176	$ 817,496	0.00%	$ -	$ -
888	GBE P1-P3 Sched/Disp/Mobil 5210G	GBE	90000189191	YES	5210G	$ 2,127,249	$ -	$ 2,127,249	11/9/2020	120	$974,989	$762,264	$868,627	0.00%	$ -	$ -	0.00%	$ -	$ -
889	GBE P1-P3 Supply Chain 5210G	GBE	90000189170	YES	5210G	$ 707,112	$ -	$ 707,112	11/9/2020	120	$324,093	$253,382	$288,737	0.00%	$ -	$ -	0.00%	$ -	$ -
890	GBE P1-P3 Work Management 5210G	GBE	90000189177	YES	5210G	$ 12,845,621	$ -	$ 12,845,621	11/9/2020	120	$5,887,576	$4,603,014	$5,245,295	0.00%	$ -	$ -	0.00%	$ -	$ -
891	GBE P1-P3 Cust Engagement 5210G	GBE	90000189218	YES	5210G	$ 2,081,302	$ -	$ 2,081,302	11/9/2020	120	$953,930	$745,800	$849,865	0.00%	$ -	$ -	0.00%	$ -	$ -
892	GBE P1-P3 Asset Management 5210G	GBE	90000189184	YES	5210G	$ 5,345,678	$ -	$ 5,345,678	6/28/2021	120	$2,806,481	$2,271,913	$2,539,197	0.00%	$ -	$ -	0.00%	$ -	$ -
916	5110S-GBE-C113 Hardware	GBE	90000202997	YES	C113	$ 133,727	$ -	$ 133,727	11/9/2020	60	$0	$0	$0	72.58%	$ -	$ -	0.00%	$ -	$ -
917	5110S-GBE-C210 Hardware	GBE	90000206121	YES	C209	$ 168,162	$ -	$ 168,162	7/31/2022	60	$44,843	$11,211	$28,027	0.00%	$ -	$ -	0.00%	$ -	$ -
921	INVP 5571 Gas Business Enablement Cyber Security Enhancements	GBE	90000204707	YES	G209	$ 1,775,960	$ -	$ 1,775,960	5/29/2020	84	$295,993	$42,285	$169,139	0.00%	$ -	$ -	0.00%	$ -	$ -
922	5110S-GBE-C210 IS Enabling	GBE	90000189260	YES	C209	$ 2,951,739	$ -	$ 2,951,739	7/31/2022	120	$1,869,435	$1,574,261	$1,721,848	0.00%	$ -	$ -	0.00%	$ -	$ -
						$ 2,676,506,523	$ -	$ 2,676,506,523			$ 725,801,777	$ 519,540,481	$ 622,671,129		$ 7,556,958	$ 46,760,162		$ 938,004	$ 7,160,826

NMPC E $ 62,415,950

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents
Service Company Capital Software/Hardware allocated to Operating Companies as Rent Expense
For the Rate Year ended March 31, 2028

Line	Investment Name	Portfolio	Work Order	NMPC	Bill Pool	Balance at 4/1/2027	Incremental Spend	Ending Balance at 3/31/2028	In Service Date	Amortization Period	4/1/2027 Balance	3/31/2028 Balance	Average Balance	5210E NMPC E Allocation	NMPC E Rent- Return	NMPC E Rent - Depn	5210T NMPC T Allocation	NMPC T Rent- Return	NMPC T Rent - Depn
5	INVP 1401	Existing	90000104080	YES	GT53	$ 527,701	$ -	$ 527,701	3/1/2009	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
6	INVP 0845	Existing	90000104060	YES	GT53	$ 464,135	$ -	$ 464,135	3/1/2009	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
7	INVP 1391	Existing	90000104068	YES	G924	$ 523,093	$ -	$ 523,093	5/7/2009	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
8	INN/A-NERC CIP Compliance	Existing	90000096381	YES	G187	$ 1,155,595	$ -	$ 1,155,595	7/1/2009	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
9	Cascade Phase I project 1 of 2 Bill Pool 233	Existing	90000102450	YES	G901	$ 392,515	$ -	$ 392,515	7/9/2009	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
10	Cascade Phase I project 2 of 2 Bill Pool 231	Existing	90000102451	YES	G295	$ 588,773	$ -	$ 588,773	7/9/2009	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
11	CDH Acct Initiation	Existing	90000096389	YES	GT53	$ 516,140	$ -	$ 516,140	9/18/2009	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
12	Contact Centers Call Recording	Existing	90000096385	YES	GT53	$ 361,473	$ -	$ 361,473	12/31/2009	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
14	IN1588-21st Cent. FOR SYRACUSE/NB	Existing	90000104113	YES	GT53	$ 273,401	$ -	$ 273,401	3/1/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
15	EDOT-Customer Management-CM-NEW03	Existing	90000093776	YES	G295	$ 208,231	$ -	$ 208,231	3/31/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
16	OneNet	Existing	90000096379	YES	GT53	$ 4,483,264	$ -	$ 4,483,264	4/19/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
17	Web Initiatives FY09 - Phase 1	Existing	90000096373	YES	GT53	$ 2,010,464	$ -	$ 2,010,464	4/26/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
19	IN1242D-ISP-Integrated Strat Plan	Existing	90000096320	YES	G295	$ 360,244	$ -	$ 360,244	5/24/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
20	ISP01-Integrated Strat Plan	Existing	90000104122	YES	G295	$ 1,105,706	$ -	$ 1,105,706	5/24/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
21	SHORT04-Prima P6 Upgrade	Existing	90000104121	YES	G295	$ 1,443,524	$ -	$ 1,443,524	5/24/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
27	NE_NY IVR Replacement-Phase II(NIMO	Existing	90000112171	YES	G114	$ 1,489,236	$ -	$ 1,489,236	9/1/2010	84	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
30	NY NE IVR Replacement(NIMO)	Existing	90000112170	YES	G114	$ 1,058,009	$ -	$ 1,058,009	9/1/2010	84	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
32	FFA (NIMO)	Existing	90000108449	YES	G114	$ 7,548,509	$ -	$ 7,548,509	9/1/2010	29	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
33	TGM (formerly Bankers Lease)	Existing	90000105795	YES	G901	$ 12,348	$ -	$ 12,348	9/1/2010	6	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
35	S&M Data Warehouse Expansion	Existing	90000096374	YES	GT53	$ 981,583	$ -	$ 981,583	9/30/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
36	LIM/ZEMA Project	Existing	90000097857	YES	GT53	$ 402,988	$ -	$ 402,988	9/30/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
37	INVP 1242 - DECUS05	Existing	90000104179	YES	G295	$ 253,998	$ -	$ 253,998	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
38	WCOR09 - AVLS Integration	Existing	90000104151	YES	G295	$ 313,523	$ -	$ 313,523	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
39	DECUS05-Autom for Mng Req	Existing	90000104123	YES	G295	$ 1,914,655	$ -	$ 1,914,655	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
40	INVP 1242TB - KPI Metrics	Existing	90000104180	YES	G295	$ 622,592	$ -	$ 622,592	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
41	JBCRD01I-Wholesale Re-Des	Existing	90000104116	YES	G295	$ 436,385	$ -	$ 436,385	9/30/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
43	IN0309-SCM-ENGAGE VENDOR	Existing	90000104115	YES	GT53	$ 312,721	$ -	$ 312,721	11/30/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
44	Data Center Rationalization	Existing	90000096387	YES	GT53	$ 793,491	$ -	$ 793,491	11/30/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
45	INVP 1242 - WCOR01	Existing	90000104177	YES	G295	$ 3,750	$ -	$ 3,750	12/1/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
46	INVP N/A-Talent Management	Existing	90000104109	YES	GT53	$ 208,232	$ -	$ 208,232	12/31/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
47	CM-NEW02-Simp Order Proc	Existing	90000104149	YES	G295	$ 7,803	$ -	$ 7,803	12/31/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
48	WCLS13 - Auto Gen Work Req	Existing	90000104150	YES	G295	$ 20,566	$ -	$ 20,566	12/31/2010	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
49	Plan & Perf for Exec & US Dir	Existing	90000096375	YES	GT53	$ 294,053	$ -	$ 294,053	12/31/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
50	IN0823 Security Enhance Project	Existing	90000096383	YES	GT53	$ 313,244	$ -	$ 313,244	12/31/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
51	Video Conferencing	Existing	90000096376	YES	GT53	$ 1,207,479	$ -	$ 1,207,479	12/31/2010	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
52	KPI Reporting Tool	Existing	90000103772	YES	GT53	$ 1,184,110	$ -	$ 1,184,110	1/30/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
53	IN1488-Remote Access to Fault REC	Existing	90000104110	YES	G901	$ 247,958	$ -	$ 247,958	3/30/2011	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
54	IN 1482--ACIS Target Pricing Model	Existing	90000099166	YES	G295	$ 569,716	$ -	$ 569,716	3/31/2011	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
55	INVP 0887	Existing	90000104061	YES	G924	$ 258,131	$ -	$ 258,131	3/31/2011	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
56	IN 0980E - FiServ Solutions	Existing	90000098664	YES	G924	$ 453,167	$ -	$ 453,167	5/30/2011	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
57	INVP 1224	Existing	90000104101	YES	G901	$ 601,562	$ -	$ 601,562	5/31/2011	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
58	Desktop (refresh)	Existing	90000096380	YES	GT53	$ 950,271	$ -	$ 950,271	6/30/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
59	IN1671-US Transaction DEL HUB	Existing	90000104114	YES	GT53	$ 526,002	$ -	$ 526,002	6/30/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
61	US-NG Global Intranet Design CAPEX	Existing	90000095332	YES	GT53	$ 1,617,868	$ -	$ 1,617,868	8/31/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
62	IN N/A NE & NY EMS NERC-CIP Auth MW	Existing	90000097856	YES	G901	$ 64,286	$ -	$ 64,286	8/31/2011	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
64	Cascade Phase II project 1 of 2	Existing	90000116201	YES	G295	$ 1,576,557	$ -	$ 1,576,557	10/28/2011	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
65	Cascade Phase II project 2 of 2	Existing	90000116202	YES	G901	$ 1,051,038	$ -	$ 1,051,038	10/28/2011	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
66	Smallworld GIS/PowerOn 4.0 upgrade	Existing	90000104088	YES	G295	$ 4,345,552	$ -	$ 4,345,552	10/31/2011	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
67	INVP 1389 US Computing Minor Works	Existing	90000104257	YES	GT53	$ 267,594	$ -	$ 267,594	10/31/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
68	Desktop (email, AD & SharePoint)	Existing	90000096388	YES	GT53	$ 1,258,446	$ -	$ 1,258,446	10/31/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
70	INVP0823c Laptop & Port Device Info	Existing	90000105318	YES	GT53	$ 2,543,084	$ -	$ 2,543,084	12/19/2011	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
71	INVP 1242 EDO Transformation	Existing	90000104104	YES	G295	$ 873,898	$ -	$ 873,898	12/31/2011	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
72	INVP 1356A US Retail Web Customer & Markets	Existing	90000100058	YES	G924	$ 6,726,634	$ -	$ 6,726,634	2/1/2012	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
74	INVP 2630 Intelligent Mail Barcode	Existing	90000107276	YES	GT53	$ 1,023,605	$ -	$ 1,023,605	3/1/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
76	GAS Transformation	Existing	90000096386	YES	GT53	$ 114,360	$ -	$ 114,360	3/31/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
77	INVP1549-Non-Interval Collect Sys C	Existing	90000107743	YES	GT53	$ 1,099,783	$ -	$ 1,099,783	3/31/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
78	INVP2135-Cust Choice Email Tracking	Existing	90000113005	YES	GT53	$ 621,113	$ -	$ 621,113	3/31/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
79	INVP 3195 Storms Archive Tool Implementation	Existing	90000113828	YES	G924	$ 627,573	$ -	$ 627,573	7/1/2012	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
80	INVP 3076-QAS Address Hygiene	Existing	90000109487	YES	GT53	$ 270,279	$ -	$ 270,279	7/1/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
81	INVP 1643C - NIMO EL TOU + Deposits	Existing	90000116900	YES	G924	$ 606,020	$ -	$ 606,020	7/20/2012	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
82	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106246	YES	G209	$ 6,005,256	$ -	$ 6,005,256	8/1/2012	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
83	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106247	YES	G295	$ 579,164	$ -	$ 579,164	8/1/2012	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
84	Global Web Implementation	Existing	90000095326	YES	GT53	$ 4,281,380	$ -	$ 4,281,380	8/31/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
85	INVP 3307 iFactor Storm Center Host	Existing	90000119141	YES	GT53	$ 668,684	$ -	$ 668,684	10/27/2012	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
87	USFP - Business Engagement-DD	Existing	90000104655	YES	GT53	$ 2,195,181	$ -	$ 2,195,181	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
88	USFP - Tech Delivery-DD	Existing	90000104651	YES	GT53	$ 1,708,792	$ -	$ 1,708,792	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
89	PROCESS & DATA - DESIGN CAPEX	Existing	90000097844	YES	GT53	$ 271,405	$ -	$ 271,405	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
90	S\CHAIN STREAM - DESIGN CAPEX	Existing	90000097846	YES	GT53	$ 1,038,127	$ -	$ 1,038,127	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
91	USFP - PMO-DD	Existing	90000104645	YES	GT53	$ 4,761,712	$ -	$ 4,761,712	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
92	USFP - Build & Unit Test-DD	Existing	90000104647	YES	GT53	$ 2,783,413	$ -	$ 2,783,413	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
93	USFP - Business Readiness-DD	Existing	90000104654	YES	GT53	$ 2,545,646	$ -	$ 2,545,646	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
94	BUSINESS CHANGE & COMM-DESIGN CAPEX	Existing	90000097843	YES	GT53	$ -	$ -	$ -	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
95	USFP - Process & Design-DD	Existing	90000104646	YES	GT53	$ 17,463,817	$ -	$ 17,463,817	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
96	USFP-Tech Delivery - R1	Existing	90000107545	YES	GT53	$ 4,595,067	$ -	$ 4,595,067	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
97	USFP-Business Engagement -R1	Existing	90000107549	YES	GT53	$ 154,570	$ -	$ 154,570	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
98	US FOUNDATION PRGM ARCH/DECOM	Existing	90000121728	YES	GT53	$ 1,242,446	$ -	$ 1,242,446	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
99	USFP-Hardware & Software-R1	Existing	90000107551	YES	GT53	$ 23,426,143	$ -	$ 23,426,143	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
100	USFP - Business Engagement-DD	Existing	90000104655	YES	GT53	$ -	$ -	$ -	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
101	US Pre-BLUEPRINT STRATEGY PLAN	Existing	90000094157	YES	GT53	$ 6,530,003	$ -	$ 6,530,003	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
102	USFP - Testing-DD	Existing	90000104648	YES	GT53	$ 209,496	$ -	$ 209,496	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
103	USFP Test HR	Existing	90000117366	YES	GT53	$ 9,899	$ -	$ 9,899	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
104	USFP Test Procure	Existing	90000117369	YES	GT53	$ 311,956	$ -	$ 311,956	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
105	USFP - Controls & Roles-DD	Existing	90000104652	YES	GT53	$ 2,694,151	$ -	$ 2,694,151	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
106	HR STREAM - DESIGN CAPEX	Existing	90000097841	YES	GT53	$ 826,202	$ -	$ 826,202	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
107	USFP Test Finance	Existing	90000117364	YES	GT53	$ 3,910,865	$ -	$ 3,910,865	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
108	PMO TEAM - DESIGN CAPEX	Existing	90000097837	YES	GT53	$ 5,995,338	$ -	$ 5,995,338	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
109	USFP - Cutover-DD	Existing	90000104653	YES	GT53	$ 118,108	$ -	$ 118,108	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
110	USFP-Business Readiness -R1	Existing	90000107548	YES	GT53	$ 2,020,438	$ -	$ 2,020,438	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
111	USFP Test SS	Existing	90000117367	YES	GT53	$ 46,113,703	$ -	$ 46,113,703	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -

112	USFP Test Net Strat	Existing	90000117362	YES	GT53	$ 1,305,452	$ -	$ 1,305,452	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
113	USFP-Cutover -R1	Existing	90000107547	YES	GT53	$ 2,728,737	$ -	$ 2,728,737	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
114	USFP Test Ops	Existing	90000117358	YES	GT53	$ 4,359,638	$ -	$ 4,359,638	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
115	SOLUTION DEL - DESIGN CAPEX	Existing	90000097840	YES	GT53	$ 906,402	$ -	$ 906,402	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
116	PROCESS CONTROL - DESIGN CAPEX	Existing	90000097847	YES	GT53	$ 138,806	$ -	$ 138,806	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
117	USFP - Solution Architecture-DD	Existing	90000104656	YES	GT53	$ 2,908,470	$ -	$ 2,908,470	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
118	USFP-Process & Design -R1	Existing	90000107540	YES	GT53	$ 7,564,718	$ -	$ 7,564,718	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
119	USFP-PMO - R1	Existing	90000107539	YES	GT53	$ 13,294,040	$ -	$ 13,294,040	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
120	USFP-Reporting & Info - R1	Existing	90000107544	YES	GT53	$ 6,197,728	$ -	$ 6,197,728	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
121	USFP - Reporting & Info-DD	Existing	90000104650	YES	GT53	$ 2,503,961	$ -	$ 2,503,961	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
122	SOLUTION ARCH - DESIGN CAPEX	Existing	90000097839	YES	GT53	$ 199,928	$ -	$ 199,928	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
123	DESIGN AUTH - DESIGN CAPEX	Existing	90000097842	YES	GT53	$ 318,531	$ -	$ 318,531	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
124	USFP-Data Strategy - R1	Existing	90000107543	YES	GT53	$ 7,738,324	$ -	$ 7,738,324	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
125	USFP-Controls & Roles -R1	Existing	90000107546	YES	GT53	$ 7,773,544	$ -	$ 7,773,544	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
126	USFP-Solution Architecture-R1	Existing	90000107550	YES	GT53	$ 2,536,861	$ -	$ 2,536,861	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
127	BUSINESS CHANGE & COMM-DESIGN CAPEX	Existing	90000097843	YES	GT53	$ 284,633	$ -	$ 284,633	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
128	USFP - Business Readiness-DD	Existing	90000104654	YES	GT53	$ -	$ -	$ -	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
129	FINANCE STREAM - DESIGN CAPEX	Existing	90000097838	YES	GT53	$ 1,441,354	$ -	$ 1,441,354	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
130	INFORMATION MGMT - DESIGN CAPEX	Existing	90000097845	YES	GT53	$ 346,941	$ -	$ 346,941	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
131	USFP - Data Strategy-DD	Existing	90000104649	YES	GT53	$ 2,531,924	$ -	$ 2,531,924	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
132	USFP - Hardware & Software-DD	Existing	90000104657	YES	GT53	$ 2,770,640	$ -	$ 2,770,640	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
133	USFP-Build & Unit Test -R1	Existing	90000107541	YES	GT53	$ 26,765,794	$ -	$ 26,765,794	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
134	USFP-Testing -R1	Existing	90000107542	YES	GT53	$ 61,366,885	$ -	$ 61,366,885	11/5/2012	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
135	IN 2172-IDS Reporting & Analysis	Existing	90000106487	YES	G295	$ 710,520	$ -	$ 710,520	11/29/2012	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
137	INVP 2832 - ACIS Alliance Contracts	Existing	90000112827	YES	G187	$ 324,412	$ -	$ 324,412	12/12/2012	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
138	Inspect System Resources/Hard/Softw	Existing	90000104057	YES	G924	$ 26,246	$ -	$ 26,246	12/31/2012	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
141	Software-INVP 2960B CRM Salesforce SaaS	Existing	90000119937	YES	G903	$ 1,117,121	$ -	$ 1,117,121	3/31/2013	84	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
142	INVP 3232A - Tallyman & Paperless B	Existing	90000116954	YES	G924	$ 953,115	$ -	$ 953,115	4/1/2013	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
143	IN 3124B GLOBAL HR STRATEGY	Existing	90000119765	YES	GT53	$ 1,752,217	$ -	$ 1,752,217	4/4/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
144	INVP 2162 - PRIMAVERA EXPANSION	Existing	90000104720	YES	G187	$ 228,928	$ -	$ 228,928	5/20/2013	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
145	IN 2522 VTL REPLACEMENT US	Existing	90000104630	YES	HT71	$ 648,194	$ -	$ 648,194	5/20/2013	84	$0	$0	$0	16.51%	$ -	$ -	0.00%	$ -	$ -
146	INVP 2732 US Storage Switch Replace	Existing	90000104631	YES	GT53	$ 588,353	$ -	$ 588,353	5/22/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
147	INVP 3393 Ehancement of Reservior W	Existing	90000122634	YES	J936	$ 101,136	$ -	$ 101,136	5/30/2013	84	$0	$0	$0	17.30%	$ -	$ -	5.24%	$ -	$ -
148	INVP 2981 US Security Awareness	Existing	90000117533	YES	GT53	$ 250,393	$ -	$ 250,393	6/1/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
149	INVP 3310 US HR Applicant Track Sys	Existing	90000118115	YES	GT53	$ 326,615	$ -	$ 326,615	6/30/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
150	INVP 3294 - PowerPlant Leased Asset	Existing	90000117978	YES	GT53	$ 969,208	$ -	$ 969,208	9/30/2013	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
151	INVP3374 SmallWorld GIS FY13 R 1-2	Existing	90000120127	YES	G295	$ 309,785	$ -	$ 309,785	11/25/2013	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
153	INVP3294B PowerPlan Phase 2	Existing	90000133798	YES	GT53	$ 244,374	$ -	$ 244,374	2/1/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
154	INVP 3600 - US Web Initiatives focusing on Content Management & eCommerce for Customer facing website	Existing	90000131946	YES	C903	$ 1,380,415	$ -	$ 1,380,415	2/25/2014	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
155	INVP 2577 GIS Consol Ph 2	Existing	90000108120	YES	G209	$ 2,882,206	$ -	$ 2,882,206	4/30/2014	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
156	INVP2997B EVM Phase 2	Existing	90000134297	YES	G187	$ 138,248	$ -	$ 138,248	6/1/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
157	INVP 2997 Earned Value Mgmt Rptg	Existing	90000120197	YES	G187	$ 603,575	$ -	$ 603,575	6/10/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
158	1642 - Radio Standardization Cons	Existing	90000099326	YES	GT53	$ 3,125,196	$ -	$ 3,125,196	6/30/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
159	INVP1485 Computapole Migration W7	Existing	90000134385	YES	G187	$ 874,103	$ -	$ 874,103	6/30/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
160	INVP 1549B Meter Reading System Con	Existing	90000120707	YES	G903	$ 1,174,502	$ -	$ 1,174,502	7/14/2014	84	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
161	USFP Release 3 - IT Delivery	Existing	90000142344	YES	GT53	$ 9,575,835	$ -	$ 9,575,835	7/31/2014	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
162	USFP R3 Payroll	Existing	90000142385	YES	GT53	$ 7,395,816	$ -	$ 7,395,816	7/31/2014	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
163	USFP R3 Supply Chain	Existing	90000142410	YES	GT53	$ 9,434,359	$ -	$ 9,434,359	7/31/2014	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
164	USFP R3 Finance	Existing	90000142411	YES	GT53	$ 8,782,504	$ -	$ 8,782,504	7/31/2014	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
165	INVP2940-GRC Enterprise Risk & Comp	Existing	90000109629	YES	GT53	$ 3,552,013	$ -	$ 3,552,013	8/31/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
166	INVP 3237 Street Light Outage Imp	Existing	90000120335	YES	G295	$ 324,546	$ -	$ 324,546	9/1/2014	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
167	INVP 2982b Identity & Access Mgt Pr	Existing	90000113826	YES	GT53	$ 3,576,972	$ -	$ 3,576,972	10/1/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
168	INVP 2983a CNI Network Security Pro	Existing	90000113827	YES	GT53	$ 115,489	$ -	$ 115,489	10/1/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
169	IN 1642--Radio Standardization Cons	Existing	90000099327	YES	GT53	$ 130,644	$ -	$ 130,644	10/2/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
172	INVP 0823 DATA LOSS PREVENTION	Existing	90000112636	YES	GT53	$ 782,169	$ -	$ 782,169	10/17/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
173	INVP 2951 - Legal Hold Automation	Existing	90000131880	YES	GT53	$ 647,273	$ -	$ 647,273	11/1/2014	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
174	INVP 3378 Rubber Goods Testing	Existing	90000137871	YES	G187	$ 396,375	$ -	$ 396,375	12/1/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
175	INVP3615 Success Enterprise Reporti	Existing	90000134377	YES	G187	$ 623,254	$ -	$ 623,254	12/1/2014	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
176	INVP2892B Security Access Panels NERC CIP Compliance	Existing	90000142290	YES	G432	$ 686,428	$ -	$ 686,428	12/31/2014	84	$0	$0	$0	0.00%	$ -	$ -	36.52%	$ -	$ -
177	INVP2960C GridForce SaaS Phase 2	Existing	90000144051	YES	G209	$ 3,254,217	$ -	$ 3,254,217	1/1/2015	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
178	INVP 2970 Security Info & Event Mgm	Existing	90000133045	YES	GT53	$ 1,752,601	$ -	$ 1,752,601	3/24/2015	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
179	INVP 3629 Cascade System for Gas	Existing	90000134426	YES	G209	$ 2,353,207	$ -	$ 2,353,207	3/31/2015	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
181	INVP3375B- Challenge the Limits XML	Existing	90000140573	YES	G924	$ 616,276	$ -	$ 616,276	10/1/2015	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
182	INVP3375D- Challenge the Limits Letters	Existing	90000140579	YES	G113	$ 409,859	$ -	$ 409,859	10/1/2015	84	$0	$0	$0	79.67%	$ -	$ -	0.00%	$ -	$ -
184	INVP3839 NY Retail Access Mandate	Existing	90000141799	YES	G170	$ 2,330,372	$ -	$ 2,330,372	11/2/2015	84	$0	$0	$0	41.96%	$ -	$ -	0.00%	$ -	$ -
185	EHR1 - IT Delivery	Existing	90000148061	YES	GT53	$ 2,568,884	$ -	$ 2,568,884	11/15/2015	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
186	EHR1 - Payroll	Existing	90000148062	YES	GT53	$ 6,240,543	$ -	$ 6,240,543	11/15/2015	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
187	EHR1 - Supply Chain	Existing	90000148059	YES	GT53	$ 18,657,154	$ -	$ 18,657,154	11/15/2015	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
188	EHR1 - PMO	Existing	90000148055	YES	GT53	$ 8,346,172	$ -	$ 8,346,172	11/15/2015	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
189	EHR1 - BPS	Existing	90000148063	YES	GT53	$ 14,956,768	$ -	$ 14,956,768	11/15/2015	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
190	EHR1 - Finance	Existing	90000148060	YES	GT53	$ 10,024,521	$ -	$ 10,024,521	11/15/2015	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
192	INVP2495H US CNI Frame Relay Replac	Existing	90000134425	YES	G209	$ 6,536,308	$ -	$ 6,536,308	11/30/2015	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
193	DMS/OMS Replacement	Existing	90000098917	YES	G295	$ 65,661,363	$ -	$ 65,661,363	12/4/2015	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
194	INVP 4102 - Capture Fusion Data	Existing	90000162166	YES	G207	$ 303,525	$ -	$ 303,525	12/31/2015	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
195	INVP3492 CI Services Foundation	Existing	90000134389	YES	GT53	$ 2,541,832	$ -	$ 2,541,832	1/1/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
197	INVP3600B US Web Initiatives 2	Existing	90000142197	YES	G903	$ 4,153,761	$ -	$ 4,153,761	2/22/2016	84	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
198	INVP3853 NMPC C-Cure Conv to AMAG	Existing	90000145855	YES	G113	$ 822,678	$ -	$ 822,678	2/28/2016	84	$0	$0	$0	79.67%	$ -	$ -	0.00%	$ -	$ -
199	INVP4024 Soft Off Program	Existing	90000156429	YES	G207	$ 1,285,464	$ -	$ 1,285,464	3/25/2016	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
200	INVP 4244 - US Control EBB Gas	Existing	90000171826	YES	C209	$ 617,691	$ -	$ 617,691	4/1/2016	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
201	INVP 3883 Mobile Device for PTO, Me	Existing	90000153451	YES	G903	$ 1,743,812	$ -	$ 1,743,812	4/12/2016	84	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
202	Finance Remediation FY16 Capital	Existing	90000172054	YES	GT53	$ 1,858,401	$ -	$ 1,858,401	4/30/2016	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
203	INVP 4323 - Mainframe Upgrade	Existing	90000171825	YES	GT53	$ 2,495,408	$ -	$ 2,495,408	5/22/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
204	INVP 3914 - Bill Print Facility	Existing	90000171355	YES	C903	$ 317,738	$ -	$ 317,738	5/27/2016	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
205	INVP 4266 - End User Device Refresh	Existing	90000170292	YES	GT53	$ 258,101	$ -	$ 258,101	5/31/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
206	INVP 3538 - VSTIG Bandwidth Increas	Existing	90000158866	YES	GT53	$ 1,740,521	$ -	$ 1,740,521	7/23/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
207	INVP 4172 - Cross Company Customer	Existing	90000164925	YES	C903	$ 13,893,770	$ -	$ 13,893,770	9/9/2016	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
208	INVP 3896 SMI Conversion Mobilizati	Existing	90000153520	YES	GT53	$ 3,220,133	$ -	$ 3,220,133	9/22/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
210	INVP 1172 - AMAG Upgrades	Existing	90000112731	YES	GT53	$ 6,136,633	$ -	$ 6,136,633	11/18/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
211	INVP 3614E3 SIEM 2	Existing	90000141754	YES	GT53	$ 2,008,956	$ -	$ 2,008,956	11/30/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
212	INVP 3614C1 - US End User Initiated	Existing	90000170691	YES	GT53	$ 257,097	$ -	$ 257,097	11/30/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
213	INVP 4219 PowerPlan Upgrade	Existing	90000176040	YES	GT53	$ 2,120,542	$ -	$ 2,120,542	12/1/2016	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
214	INVP 4218 Blanket Work Order	Existing	90000178859	YES	GT53	$ 3,889,611	$ -	$ 3,889,611	12/9/2016	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
215	INVP 4223 - US SAP Annual Business Objects Environment (BOE) Update	Existing	90000176041	YES	GT53	$ 970,394	$ -	$ 970,394	12/9/2016	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
216	INVP 3922 Access Violation Mgmt	Existing	90000176039	YES	GT53	$ 3,349,643	$ -	$ 3,349,643	12/9/2016	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
217	INVP 4225 - Ancillary SAP Apps	Existing	90000176046	YES	GT53	$ 1,250,604	$ -	$ 1,250,604	12/9/2016	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
218	INVP 4224 - HANA	Existing	90000176043	YES	GT53	$ 1,112,922	$ -	$ 1,112,922	12/9/2016	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
219	INVP 3915 - Annual HR & Payroll SP	Existing	90000178452	YES	GT53	$ 1,099,202	$ -	$ 1,099,202	12/9/2016	120	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -

220	INVP3614A2 IAM Ph3 Web Admin	Existing	90000141742	YES	GT53	$ 1,645,021	$ -	$ 1,645,021	12/16/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
221	INVP 3882 - NYS Pipeline Safety CMS	Existing	90000161831	YES	G207	$ 1,668,447	$ -	$ 1,668,447	12/16/2016	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
222	INVP3614A1 IAM Ph2:Identity Adminis	Existing	90000141707	YES	GT53	$ 2,736,284	$ -	$ 2,736,284	12/19/2016	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
223	INVP 4373 - Contingent Labor Admin	Existing	90000180521	YES	GT53	$ 259,667	$ -	$ 259,667	2/20/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
224	INVP 4045 Double Pole Mgmt DB	Existing	90000176583	YES	G295	$ 432,455	$ -	$ 432,455	3/4/2017	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
226	INVP 4673 - PI Enter Deployment	Existing	90000182192	YES	G915	$ 8,668,846	$ -	$ 8,668,846	3/29/2017	84	$0	$0	$0	21.94%	$ -	$ -	6.41%	$ -	$ -
228	INVP 4649 - HANA Licenses	Existing	90000182191	YES	GT53	$ 3,826,068	$ -	$ 3,826,068	3/31/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
229	INVP 4729 - Acq Rem Sen NY Data	Existing	90000183137	YES	G113	$ 7,945,120	$ -	$ 7,945,120	3/31/2017	84	$0	$0	$0	79.67%	$ -	$ -	0.00%	$ -	$ -
230	INVP 4642 Microsoft ELA renewal	Existing	90000183143	YES	GT53	$ 3,207,476	$ -	$ 3,207,476	3/31/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
232	INVP 4214 FERC Wholesale Customer System Replacement	Existing	90000182645	YES	T442	$ 262,622	$ -	$ 262,622	4/12/2017	84	$0	$0	$0	0.00%	$ -	$ -	45.50%	$ -	$ -
233	CIP v5 High/Med NE Software	Existing	90000162803	YES	GT53	$ 1,870,617	$ -	$ 1,870,617	4/30/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
234	INVP 4170 - Time Entry and Approval Improvements	Existing	90000181659	YES	GT53	$ 2,740,142	$ -	$ 2,740,142	4/30/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
235	INVP 4411A - Distributed Generation	Existing	90000179919	YES	C902	$ 2,217,136	$ -	$ 2,217,136	5/15/2017	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
237	INVP 4420 CNI FocalPoint Upgrade	Existing	90000180815	YES	G295	$ 705,521	$ -	$ 705,521	5/23/2017	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
239	S005242 M112 Systemic Improvement	Existing	90000156074	YES	GT53	$ 9,485,306	$ -	$ 9,485,306	7/10/2017	120	$237,133	$0	$118,566	20.28%	$ 1,500	$ 48,091	6.06%	$ 448	$ 14,370
240	INVP 4392 - US PPM Improv.	Existing	90000183489	YES	GT53	$ 266,173	$ -	$ 266,173	8/4/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
241	INVP 4397 - Ariba TLS and CI Upg	Existing	90000179463	YES	GT53	$ 1,727,180	$ -	$ 1,727,180	9/11/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
242	INVP 4632 - US Vid Con Room RW	Existing	90000182162	YES	GT53	$ 1,856,973	$ -	$ 1,856,973	9/12/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
243	INVP 4683 RSA Token	Existing	90000182175	YES	GT53	$ 536,718	$ -	$ 536,718	9/12/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
244	INVP 3839A - NY Retail Access Ph2	Existing	90000170773	YES	C170	$ 4,830,132	$ -	$ 4,830,132	10/20/2017	84	$0	$0	$0	39.84%	$ -	$ -	0.00%	$ -	$ -
245	INVP 4577 - Call Manager Upgrade	Existing	90000182166	YES	GT53	$ 375,605	$ -	$ 375,605	10/27/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
246	INVP 4757 - Cloud Enhancements	Existing	90000188531	YES	GT53	$ 263,501	$ -	$ 263,501	10/31/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
247	INVP 3430 - US Enterprise Mobility	Existing	90000181476	YES	GT53	$ 1,017,559	$ -	$ 1,017,559	11/3/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
248	INVP 4217 - BPC HANA	Existing	90000186317	YES	GT53	$ 2,589,265	$ -	$ 2,589,265	11/13/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
249	INVP 4222 - GRC Upgrade	Existing	90000186318	YES	GT53	$ 2,464,347	$ -	$ 2,464,347	11/20/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
250	INVP 4400 - Ann HR & Payr Upgrd	Existing	90000182311	YES	GT53	$ 1,243,084	$ -	$ 1,243,084	12/11/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
251	INVP 4688 - Legacy DMZ Firewalls	Existing	90000182173	YES	GT53	$ 558,001	$ -	$ 558,001	12/16/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
252	INVP 4449 - EPA Port Mgr Integr	Existing	90000185433	YES	C903	$ 495,169	$ -	$ 495,169	12/29/2017	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
253	INVP 4529 - Serv Now Deply rel 2	Existing	90000189992	YES	GT53	$ 2,086,939	$ -	$ 2,086,939	12/31/2017	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
254	INVP 4972 - Complex Cap Del Ph 1	Existing	90000189378	YES	G911	$ 453,469	$ -	$ 453,469	1/8/2018	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
255	INVP 4674 - Log Logic	Existing	90000182182	YES	GT53	$ 361,190	$ -	$ 361,190	1/10/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
256	INVP 4383 - NY Community Choice	Existing	90000181728	YES	C436	$ 751,696	$ -	$ 751,696	1/19/2018	84	$0	$0	$0	25.63%	$ -	$ -	0.00%	$ -	$ -
257	INVP 4377A Melville Data Centre	Existing	90000190321	YES	GT53	$ 858,609	$ -	$ 858,609	1/31/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
258	INVP 3718 - New Medical System	Existing	90000185436	YES	G916	$ 379,378	$ -	$ 379,378	2/8/2018	84	$0	$0	$0	21.01%	$ -	$ -	6.17%	$ -	$ -
259	INVP 4124 - Auto Remote Net Meter	Existing	90000181796	YES	G181	$ 1,368,153	$ -	$ 1,368,153	2/23/2018	84	$0	$0	$0	76.46%	$ -	$ -	23.54%	$ -	$ -
260	INVP 4124 - Auto Remote Net Meter	Existing	90000167406	YES	C902	$ 2,015,289	$ -	$ 2,015,289	2/23/2018	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
261	INVP 4464 - Data Visualization	Existing	90000181341	YES	GT53	$ 8,182,819	$ -	$ 8,182,819	3/16/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
262	INVP 3901 - Virtual Desktop Offshr	Existing	90000191659	YES	GT53	$ 253,047	$ -	$ 253,047	3/20/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
263	INVP 4891 - Customer Data Viz Exp	Existing	90000191234	YES	C903	$ 700,389	$ -	$ 700,389	3/30/2018	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
264	INVP 5167 - Cust Data Viz Dist Exp	Existing	90000191236	YES	G187	$ 374,837	$ -	$ 374,837	3/30/2018	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
265	INVP 4473 US Ctrl Electric Rms	Existing	90000201195	YES	G181	$ 919,954	$ -	$ 919,954	3/30/2018	84	$0	$0	$0	76.46%	$ -	$ -	23.54%	$ -	$ -
266	INVP 3644 Internet Explorer Upgrade	Existing	90000150981	YES	GT53	$ 250,447	$ -	$ 250,447	3/31/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
267	INVP 4779 - Time Entry Appr Enab	Existing	90000188608	YES	GT53	$ 4,181,291	$ -	$ 4,181,291	4/23/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
269	INVP 3614D1 Ent Network Security	Existing	90000141765	YES	GT53	$ 10,767,752	$ -	$ 10,767,752	5/1/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
270	INVP 4584 - Elec Demand Resp Int	Existing	90000191661	YES	G295	$ 291,310	$ -	$ 291,310	5/1/2018	84	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
273	INVP 3486 - IEE Consolidation Ph1	Existing	90000181573	YES	G187	$ 1,675,058	$ -	$ 1,675,058	5/4/2018	84	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
274	INVP 4480 - Gas Sys SOP Upgde	Existing	90000189704	YES	G209	$ 256,611	$ -	$ 256,611	5/27/2018	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
276	INVP 4448 Low Income Order NIMO	Existing	90000179970	YES	C195	$ 3,563,941	$ -	$ 3,563,941	6/22/2018	84	$0	$0	$0	57.30%	$ -	$ -	0.00%	$ -	$ -
277	INVP 4975USE - IAM Unified Pltfrm	Existing	90000191451	YES	GT53	$ 706,875	$ -	$ 706,875	7/11/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
278	INVP 4606 - Data Visualization Exp	Existing	90000188602	YES	GT53	$ 3,170,221	$ -	$ 3,170,221	7/12/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
279	INVP 4395 - US Mobile Device Refresh FY18	Existing	90000184599	YES	G903	$ (4,539)	$ -	$ (4,539)	7/19/2018	84	$1,135	$1,783	$1,459	24.70%	$ 59	$ (160)	0.00%	$ -	$ -
280	INVP 4395 - US Mobile Device Refresh FY18	Existing	90000184599	YES	G903	$ (2,050)	$ -	$ (2,050)	7/19/2018	84	$513	$805	$659	24.70%	$ 27	$ (72)	0.00%	$ -	$ -
281	INVP 5023 - DG IOAP Phase 2 A&B	Existing	90000190718	YES	G181	$ (184)	$ -	$ (184)	7/25/2018	84	$44	$70	$57	76.46%	$ 7	$ (20)	23.54%	$ 2	$ (6)
282	INVP 5159 - NMPC Rate Case	Existing	90000190738	YES	G114	$ 303,780	$ -	$ 303,780	7/27/2018	84	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
283	INVP 4975USD - Website Security Protection	Existing	90000191902	YES	GT53	$ 236,822	$ -	$ 236,822	8/30/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
284	INVP 4478 - Mobile Material Assistant Upgrade (MMA)	Existing	90000190259	YES	GT53	$ 302,192	$ -	$ 302,192	8/31/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
285	INVP 4188 - Aging System Stabilization/Upgrades	Existing	90000176078	YES	G911	$ 1,631,899	$ -	$ 1,631,899	9/8/2018	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
286	INVP 4687 - Network Tx-NB/MTC	Existing	90000182169	YES	GT53	$ 286,977	$ -	$ 286,977	9/18/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
287	INVP 4941 - Process Auto Implementation	Existing	90000192151	YES	GT53	$ 1,061,574	$ -	$ 1,061,574	9/25/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
288	INVP 5132 - Add Effective Date to CSS (NACHA)	Existing	90000191697	YES	C434	$ 266,535	$ -	$ 266,535	9/28/2018	84	$0	$0	$0	32.79%	$ -	$ -	0.00%	$ -	$ -
289	INVP 4750B - CXT-My Account Service and Billing Functions F&A	Existing	90000189747	YES	C903	$ 489,978	$ -	$ 489,978	10/12/2018	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
290	INVP 3986 - Cascade Electric Application Upgrade	Existing	90000189707	YES	GT53	$ 468,706	$ -	$ 468,706	11/5/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
291	INVP 3982 - dobleARMS	Existing	90000190734	YES	G901	$ 335,261	$ -	$ 335,261	11/14/2018	84	$0	$0	$0	0.00%	$ -	$ -	55.23%	$ -	$ -
292	INVP 4771A - Contract Management Solution for CCDI	Existing	90000190936	YES	G911	$ 6,248,724	$ -	$ 6,248,724	11/30/2018	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
293	INVP 4965 - Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) - FY19	Existing	90000196923	YES	GT53	$ 1,092,462	$ -	$ 1,092,462	12/10/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
294	INVP 4706 - Apps Interface Remediation	Existing	90000192752	YES	GT53	$ 767,618	$ -	$ 767,618	12/11/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
295	INVP 5214US - IAM - Privileged Access Management (PAM) - Phase 1 - US	Existing	90000191709	YES	GT53	$ 784,152	$ -	$ 784,152	12/12/2018	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
298	EV Software EBU	Existing	90000219064	YES	C902	$ 316,922	$ -	$ 316,922	1/1/2019	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
299	INVP 4768 - Data Visualization Evolution	Existing	90000195204	YES	GT53	$ 2,360,108	$ -	$ 2,360,108	1/25/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
301	INVP 4411C - New Electric Connections	Existing	90000189730	YES	C902	$ 1,469,343	$ -	$ 1,469,343	1/28/2019	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
302	INVP 5582 Data Visualization & Licenses	Existing	90000201086	YES	GT53	$ 318,484	$ -	$ 318,484	1/31/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
303	INVP 4468 - Gas Capacity Request Database	Existing	90000190837	YES	C209	$ 1,444,317	$ -	$ 1,444,317	2/12/2019	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
305	INVP 4714- Enterprise Mobility Management Services- Phase 2	Existing	90000188992	YES	GT53	$ 1,403,600	$ -	$ 1,403,600	2/28/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
306	INVP 4975USA - US Perimeter Enhancements	Existing	90000194041	YES	GT53	$ 289,620	$ -	$ 289,620	2/28/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
307	INVP 3683USA - US End Point Security	Existing	90000192499	YES	GT53	$ 1,755,857	$ -	$ 1,755,857	2/28/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
309	INVP3737 US CNI GMS SCADA Upgrade & Consolidation	Existing	90000150067	YES	C209	$ 16,211,894	$ -	$ 16,211,894	3/21/2019	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
310	INVP 4461- Unix 51 Migration	Existing	90000182375	YES	GT53	$ 1,481,023	$ -	$ 1,481,023	3/22/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
312	INVP 4975USG - Gateway Upgrades	Existing	90000192076	YES	GT53	$ 495,719	$ -	$ 495,719	3/31/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
313	INVP 5175- NY Gas Service Line Inspection	Existing	90000196106	YES	G207	$ 951,856	$ -	$ 951,856	4/8/2019	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
314	INVP 5314- NetMod NSSR SVC E-Bond	Existing	90000197673	YES	GT53	$ 306,872	$ -	$ 306,872	4/26/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
315	INVP 4377B - Melville Data Centre Clearance (Migration and Decommision)	Existing	90000192368	YES	GT53	$ 261,390	$ -	$ 261,390	5/1/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
316	INVP 5313 - NetMod Z-Scaler Cloud Security	Existing	90000197670	YES	GT53	$ 408,522	$ -	$ 408,522	5/4/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
317	INVP 4975USB - CNI Intrusion Detection System (IDS) refresh Phase1	Existing	90000194370	YES	GT53	$ 569,072	$ -	$ 569,072	5/30/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
318	INVP 5099 - EPA Portfolio Manager Integration Phase 2	Existing	90000197721	YES	C903	$ 453,226	$ -	$ 453,226	6/14/2019	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
319	INVP 4750D- CXT-My Account MVP Project	Existing	90000196057	YES	C903	$ 7,028,000	$ -	$ 7,028,000	6/30/2019	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
320	INVP - 4750G - CXT MyAccount - Two Way Outage SMS Communications	Existing	90000198517	YES	C902	$ 741,017	$ -	$ 741,017	7/11/2019	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
321	INVP 3683USP - IAM Role Based Access Control	Existing	90000198266	YES	GT53	$ 527,392	$ -	$ 527,392	7/11/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
322	NVP 3932 - Customer Contact Center Technology Upgrade Implement Solution- Agent & Interactions	Existing	90000179806	YES	C903	$ 18,736,250	$ -	$ 18,736,250	7/17/2019	84	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
323	INVP 3683USAQ - Cloud Access Security Broker (CASB) Phase 2	Existing	90000198267	YES	GT53	$ 987,453	$ -	$ 987,453	7/31/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
324	INVP 4408- Document Management System Replacement-Delivery	Existing	90000181343	YES	G913	$ 9,676,378	$ -	$ 9,676,378	8/2/2019	84	$0	$0	$0	21.09%	$ -	$ -	6.21%	$ -	$ -
325	INVP 4761 - US Foundation Hosting Renewal	Existing	90000188990	YES	GT53	$ 10,359,674	$ -	$ 10,359,674	8/11/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
326	INVP 5226 - AVLS Old 3G Modem Rep	Existing	90000195818	YES	G434	$ 2,677,932	$ -	$ 2,677,932	8/31/2019	84	$0	$0	$0	31.39%	$ -	$ -	0.00%	$ -	$ -
327	INVP 4727 - Virtual Desktop - DaaS	Existing	90000187983	YES	GT53	$ 611,500	$ -	$ 611,500	9/1/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
329	INVP 4975USF - Internal Public Key Infrastructure (PKI)	Existing	90000194044	YES	GT53	$ 3,128,984	$ -	$ 3,128,984	9/30/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
330	INVP 5367 Enable Dominion Pipeline Confirmations	Existing	90000205961	YES	GT53	$ 2,778	$ -	$ 2,778	10/16/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
331	INVP 4811-Supervisor Enablement iPads Roll-out	Existing	90000193942	YES	G911	$ 1,122,161	$ -	$ 1,122,161	10/21/2019	84	$0	$0	$0	21.98%	$ -	$ -	6.42%	$ -	$ -
332	INVP 5310 - NetMod Governance	Existing	90000197675	YES	GT53	$ 756,379	$ -	$ 756,379	10/28/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -

333	INVP 4821 - NY Tax Remittance and Reporting Corrections	Existing	90000194681	YES	C195	$ 1,310,105	$ -	$ 1,310,105	10/28/2019	84	$0	$0	$0	57.30%	$ -	$ -	0.00%	$ -	$ -
334	INVP 5312 - NetMod Ethernet SD WAN	Existing	90000197668	YES	GT53	$ 1,274,893	$ -	$ 1,274,893	10/30/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
337	INVP 5037 - DG IOAP Phase 2 Screens C-F and CYME Server	Existing	90000196803	YES	C902	$ 350,583	$ -	$ 350,583	11/18/2019	84	$0	$0	$0	54.55%	$ -	$ -	0.00%	$ -	$ -
338	INVP 5037 DG IOAP Phase 2 Screens C-F and CYME Server	Existing	90000199744	YES	5210E	$ 1,421,777	$ -	$ 1,421,777	11/18/2019	84	$0	$0	$0	100.00%	$ -	$ -	0.00%	$ -	$ -
339	INVP 5260 - Rubber Goods Testing/Tracking System Replacement	Existing	90000199510	YES	T904	$ 407,302	$ -	$ 407,302	11/18/2019	84	$0	$0	$0	38.51%	$ -	$ -	11.67%	$ -	$ -
340	INVP 4563 - US SAP: FERC on HANA Upgrade	Existing	90000195829	YES	GT53	$ 5,488,388	$ -	$ 5,488,388	11/18/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
341	INVP 5712 Data Scrub Application	Existing	90000205638	YES	GT53	$ 710,070	$ -	$ 710,070	11/22/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
342	INVP 5702 USB Malware defense - Gateway Enhancements	Existing	90000204133	YES	GT53	$ 497,709	$ -	$ 497,709	11/30/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
343	INVP 5379 Annual HR Service Pack Upgrade FY20	Existing	90000204471	YES	GT53	$ 1,046,980	$ -	$ 1,046,980	12/9/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
344	INVP 4398 - Storms/IScheduler Upgrade	Existing	90000179024	YES	G924	$ 14,016,806	$ -	$ 14,016,806	12/9/2019	84	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
345	INVP 5178 - Nantucket Sub IS Networ(Partial R-D)	Existing	90000195888	YES	GT53	$ 417,722	$ -	$ 417,722	12/12/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
346	INVP 5360 - Lease Accounting Updates and Contract Management	Existing	90000200637	YES	GT53	$ 8,674,236	$ -	$ 8,674,236	12/13/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
347	INVP 3614B7 CNI Network Security	Existing	90000141753	YES	GT53	$ 6,794,336	$ -	$ 6,794,336	12/24/2019	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
349	INVP 5502 UNIX51 Phase 2	Existing	90000204473	YES	GT53	$ 811,444	$ -	$ 811,444	1/31/2020	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
350	INVP 5311 - NetMod Infoblox	Existing	90000197666	YES	GT53	$ 3,237,054	$ -	$ 3,237,054	2/21/2020	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
351	INVP 5521A Verizon - Aruba LAN and Wireless LAN (Waltham)	Existing	90000204452	YES	GT53	$ 3,307,264	$ -	$ 3,307,264	2/25/2020	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
352	INVID 5375 - SAP/Powerplan/Front Office Maintanence of Business (MOB) FY20	Existing	90000209920	YES	GT53	$ 376,264	$ -	$ 376,264	3/31/2020	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
353	INVP 3431B Application Lifecycle Management (ALM) Toolset	Existing	90000204143	YES	GT53	$ 625,275	$ -	$ 625,275	3/31/2020	84	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
354	INVP 3683USAP - IAM- Privilege Access Managment (PAM) - Ph2	Existing	90000195073	YES	GT53	$ 930,094	$ -	$ 930,094	3/31/2020	84	$0	$0	$0	20.28%	$ 0	$ 0	6.06%	$ 0	$ 0
355	INVP 5361 ABB SENDOUT Server Upgrade	Existing	90000205787	YES	C209	$ 273,310	$ -	$ 273,310	4/3/2020	84	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
356	INVP 3932 Customer Contact Center Technology Upgrade	Existing	90000219142	YES	C903	$ 1,656,075	$ -	$ 1,656,075	4/30/2020	84	$19,715	$0	$9,858	25.58%	$ 157	$ 5,043	0.00%	$ -	$ -
357	INVP 4570 - US CNI Tech Services-Network Equipment Lifecycle Replacements	Existing	90000182161	YES	T904	$ 10,105,498	$ -	$ 10,105,498	5/12/2020	84	$120,304	$0	$60,152	38.51%	$ 1,445	$ 46,329	11.67%	$ 438	$ 14,039
358	INVP 4568- US CNI-EMS and OMS Lifecycle Hardware Upgrade	Existing	90000183145	YES	T904	$ 3,555,350	$ -	$ 3,555,350	5/12/2020	84	$42,326	$0	$21,163	38.51%	$ 508	$ 16,300	11.67%	$ 154	$ 4,939
359	INVP 4914 - EMS Lifecycle Hardware and Software Upgrade	Existing	90000190192	YES	T904	$ 17,179,565	$ -	$ 17,179,565	5/12/2020	84	$204,519	$0	$102,259	38.51%	$ 2,456	$ 78,760	11.67%	$ 744	$ 23,867
360	INVP 4398 Storms	Existing	90000208063	YES	G924	$ 593,928	$ -	$ 593,928	6/1/2020	84	$14,141	$0	$7,071	36.06%	$ 159	$ 5,099	11.46%	$ 51	$ 1,621
361	INVP 4408 Document Management System Replacement Delivery	Existing	90000204572	YES	G932	$ 4,556,171	$ -	$ 4,556,171	6/19/2020	84	$162,720	$0	$81,360	22.01%	$ 1,117	$ 35,815	6.43%	$ 326	$ 10,463
362	INVP 5753 US SAP: Fiori Upgrade Phase 1	Existing	90000207553	YES	GT53	$ 1,090,579	$ -	$ 1,090,579	6/22/2020	84	$38,949	$0	$19,475	20.28%	$ 246	$ 7,899	6.06%	$ 74	$ 2,360
363	INVP 4975USC - Multi factor Authentication (MFA)	Existing	90000191904	YES	GT53	$ 2,238,995	$ -	$ 2,238,995	6/29/2020	84	$79,964	$0	$39,982	20.28%	$ 506	$ 16,217	6.06%	$ 151	$ 4,846
364	INVP 4750J Web Self Service	Existing	90000219140	YES	C903	$ 13,110,855	$ -	$ 13,110,855	6/30/2020	84	$468,245	$0	$234,122	25.58%	$ 3,735	$ 119,777	0.00%	$ -	$ -
365	INVP 5278 - Identity and Access management - Business Change	Existing	90000197368	YES	GT53	$ 5,467,638	$ -	$ 5,467,638	6/30/2020	84	$195,273	$0	$97,636	20.28%	$ 1,235	$ 39,601	6.06%	$ 369	$ 11,834
366	INVP 5461 Total Rewards Statement	Existing	90000208017	YES	GT53	$ 450,008	$ -	$ 450,008	7/21/2020	84	$21,429	$0	$10,714	20.28%	$ 136	$ 4,346	6.06%	$ 40	$ 1,299
367	INVP 5964 Safety Inspection	Existing	90000209573	YES	G207	$ 278,955	$ -	$ 278,955	7/24/2020	84	$13,284	$0	$6,642	0.00%	$ -	$ -	0.00%	$ -	$ -
368	INVP 5522A Verizon - End User VPN Replacement	Existing	90000204463	YES	GT53	$ 1,571,879	$ -	$ 1,571,879	7/31/2020	84	$74,851	$0	$37,426	20.28%	$ 473	$ 15,180	6.06%	$ 141	$ 4,536
369	INVP 4998 Allegro Upgrade to Horizon	Existing	90000205936	YES	G903	$ 1,493,628	$ -	$ 1,493,628	8/1/2020	84	$71,125	$0	$35,563	24.70%	$ 548	$ 17,568	0.00%	$ -	$ -
370	INVP 5981 Microsoft Teams	Existing	90000216094	YES	GT53	$ 1,452,775	$ -	$ 1,452,775	8/14/2020	84	$69,180	$0	$34,590	20.28%	$ 437	$ 14,030	6.06%	$ 131	$ 4,192
371	INVP 6037 US vSTIG Bandwidth Upgrade (10G)	Existing	90000213326	YES	GT53	$ 1,672,251	$ -	$ 1,672,251	8/15/2020	84	$79,631	$0	$39,816	20.28%	$ 504	$ 16,149	6.06%	$ 150	$ 4,826
372	INVP 5545 Intergration with SAP SuccessFactor's LearningLink	Existing	90000208016	YES	GT53	$ 530,852	$ -	$ 530,852	8/17/2020	84	$25,279	$0	$12,639	20.28%	$ 160	$ 5,127	6.06%	$ 48	$ 1,532
373	INVP 6026 Mainframe Capacity Upgrade	Existing	90000212292	YES	GT53	$ 1,951,687	$ -	$ 1,951,687	8/18/2020	84	$92,937	$0	$46,469	20.28%	$ 588	$ 18,848	6.06%	$ 176	$ 5,632
374	INVP 4802 DocuSign	Existing	90000191237	YES	G116	$ 978,853	$ -	$ 978,853	8/24/2020	84	$58,265	$0	$29,133	38.02%	$ 691	$ 22,152	10.48%	$ 190	$ 6,106
375	INVP 5636 Storage Capacity Purchase and Configure For Use	Existing	90000200968	YES	GT53	$ 4,949,662	$ -	$ 4,949,662	8/27/2020	84	$294,623	$0	$147,311	20.28%	$ 1,863	$ 59,749	6.06%	$ 557	$ 17,854
376	INVP 4990 Primavera Upgrade/Stabilization	Existing	90000218354	YES	GT53	$ 5,577,381	$ -	$ 5,577,381	8/31/2020	84	$331,987	$0	$165,993	20.28%	$ 2,099	$ 67,327	6.06%	$ 627	$ 20,118
377	INVP 5317 Employee Digital Workplace	Existing	90000203420	YES	GT53	$ 1,528,547	$ -	$ 1,528,547	9/2/2020	84	$90,985	$0	$45,492	20.28%	$ 575	$ 18,452	6.06%	$ 172	$ 5,514
378	INVP 4578 - Global Procurement Travel Management	Existing	90000207117	YES	GT53	$ 312,733	$ -	$ 312,733	9/14/2020	84	$18,615	$0	$9,308	20.28%	$ 118	$ 3,775	6.06%	$ 35	$ 1,128
379	INVP 5721 Copper Fit	Existing	90000209896	YES	GT53	$ 344,354	$ -	$ 344,354	9/16/2020	84	$20,497	$0	$10,249	20.28%	$ 130	$ 4,157	6.06%	$ 39	$ 1,242
380	INVP 5760 Physical Security Enhancements	Existing	90000206280	YES	GT53	$ 3,622,940	$ -	$ 3,622,940	9/16/2020	84	$215,651	$0	$107,826	20.28%	$ 1,364	$ 43,734	6.06%	$ 407	$ 13,068
381	INVP 5487C Collaboration Migration - Box & Huddle to SharePoint Online	Existing	90000204801	YES	GT53	$ 455,973	$ -	$ 455,973	9/18/2020	84	$32,570	$0	$16,285	20.28%	$ 206	$ 6,605	6.06%	$ 62	$ 1,974
382	INVP 4491 - US Office 365 ICE Replacement	Existing	90000184581	YES	GT53	$ 13,167,277	$ -	$ 13,167,277	9/28/2020	84	$940,520	$0	$470,260	20.28%	$ 5,948	$ 190,737	6.06%	$ 1,777	$ 56,995
383	INVP 3614B7 - US CNI Security I&E Event Management	Existing	90000172406	YES	GT53	$ 1,842,760	$ -	$ 1,842,760	9/28/2020	84	$131,626	$0	$65,813	20.28%	$ 832	$ 26,694	6.06%	$ 249	$ 7,977
384	INVP 5506 Transformation Delivery - Integration Services Phase 1	Existing	90000207204	YES	GT53	$ 3,696,890	$ -	$ 3,696,890	10/26/2020	84	$308,074	$0	$154,037	20.28%	$ 1,948	$ 62,477	6.06%	$ 582	$ 18,669
385	INVP 5507 US Legal: Document Management	Existing	90000209783	YES	GT53	$ 348,308	$ -	$ 348,308	10/27/2020	84	$29,026	$0	$14,513	20.28%	$ 184	$ 5,886	6.06%	$ 55	$ 1,759
387	INVP 5878 Development of Designs for Cloud Infrastructure	Existing	90000209683	YES	GT53	$ 1,040,250	$ -	$ 1,040,250	10/30/2020	84	$86,688	$0	$43,344	20.28%	$ 548	$ 17,580	6.06%	$ 164	$ 5,253
388	INVP 4750 Personalization 1	Existing	90000205042	YES	C903	$ 1,859,930	$ -	$ 1,859,930	10/31/2020	84	$154,994	$0	$77,497	25.58%	$ 1,236	$ 39,648	0.00%	$ -	$ -
389	INVP 5598A Case & Customer Complaint Mangement System	Existing	90000206743	YES	C903	$ 639,183	$ -	$ 639,183	11/9/2020	84	$53,265	$0	$26,633	25.58%	$ 425	$ 13,625	0.00%	$ -	$ -
390	INVP 5777 US IMS Upgrade	Existing	90000209757	YES	GT53	$ 484,461	$ -	$ 484,461	11/14/2020	84	$40,372	$0	$20,186	20.28%	$ 255	$ 8,187	6.06%	$ 76	$ 2,447
391	INVP 5472 - GRC Archer Risk and Migration	Existing	90000199543	YES	GT53	$ 2,629,476	$ -	$ 2,629,476	11/23/2020	84	$250,426	$0	$125,213	20.28%	$ 1,584	$ 50,786	6.06%	$ 473	$ 15,176
392	INVP 5759 UPS Infrastructure	Existing	90000208026	YES	GT53	$ 267,609	$ -	$ 267,609	11/30/2020	84	$25,487	$0	$12,743	20.28%	$ 161	$ 5,169	6.06%	$ 48	$ 1,544
393	INVP 5609 Annual HR Service Pack Upgrade FY21	Existing	90000212828	YES	GT53	$ 1,629,151	$ -	$ 1,629,151	12/12/2020	84	$155,157	$0	$77,579	20.28%	$ 981	$ 31,466	6.06%	$ 293	$ 9,403
394	INVP 5702USC System Hardening Project	Existing	90000203817	YES	GT53	$ 3,627,395	$ -	$ 3,627,395	12/31/2020	84	$388,650	$0	$194,325	20.28%	$ 2,458	$ 78,818	6.06%	$ 734	$ 23,552
395	INVP 5912 ON MY WAY EBU DIGITAL PROJECT	Existing	90000209859	YES	G295	$ 11,782,007	$ -	$ 11,782,007	2/10/2021	84	$1,402,620	$0	$701,310	52.84%	$ 23,110	$ 741,144	0.00%	$ -	$ -
396	INVP 6097 Cloud Video Interoperability	Existing	90000216656	YES	GT53	$ 1,171,005	$ -	$ 1,171,005	2/12/2021	84	$139,405	$0	$69,703	20.28%	$ 882	$ 28,271	6.06%	$ 263	$ 8,448
397	INVP 5889A Electric Incident Reporting System (EIRS)	Existing	90000214306	YES	G181	$ 546,855	$ -	$ 546,855	2/19/2021	84	$71,612	$0	$35,806	76.46%	$ 1,707	$ 54,755	23.54%	$ 526	$ 16,857
400	INVP 5940 US Enterprise Vulnerability Management	Existing	90000212827	YES	GT53	$ 1,546,478	$ -	$ 1,546,478	2/26/2021	84	$202,515	$0	$101,258	20.28%	$ 1,281	$ 41,070	6.06%	$ 383	$ 12,272
401	INVP 6013 Azure Cloud Foundation	Existing	90000212298	YES	GT53	$ 1,501,610	$ -	$ 1,501,610	2/26/2021	84	$196,639	$0	$98,320	20.28%	$ 1,243	$ 39,878	6.06%	$ 372	$ 11,916
402	INVP 5874 Cloud Center of Excellence	Existing	90000219234	YES	GT53	$ 661,271	$ -	$ 661,271	2/28/2021	84	$86,595	$0	$43,297	20.28%	$ 548	$ 17,561	6.06%	$ 164	$ 5,248
403	INVP 5870 Identity & Acceess Management Transformation	Existing	90000218854	YES	GT53	$ 620,338	$ -	$ 620,338	2/28/2021	84	$81,235	$0	$40,617	20.28%	$ 514	$ 16,474	6.06%	$ 154	$ 4,923
407	INVP 5523B Upstate NY Electric PBX Replacement	Existing	90000205776	YES	GT53	$ 1,057,977	$ -	$ 1,057,977	3/17/2021	84	$138,545	$0	$69,272	20.28%	$ 876	$ 28,097	6.06%	$ 262	$ 8,396
408	INVP 5750 Directory Services - US	Existing	90000216953	YES	GT53	$ 814,250	$ -	$ 814,250	3/18/2021	84	$106,628	$0	$53,314	20.28%	$ 674	$ 21,624	6.06%	$ 201	$ 6,462
409	INVP 5837 App Virtuilization	Existing	90000209103	YES	GT53	$ 897,681	$ -	$ 897,681	3/19/2021	84	$117,553	$0	$58,777	20.28%	$ 743	$ 23,840	6.06%	$ 222	$ 7,124
410	INVP 5905 Nucleus Digital	Existing	90000209861	YES	C903	$ 10,541,819	$ -	$ 10,541,819	3/25/2021	84	$1,505,974	$0	$752,987	25.58%	$ 12,012	$ 385,228	0.00%	$ -	$ -
411	INVP 4673A OSIsoft Licensing	Existing	90000216241	YES	G915	$ 2,135,744	$ -	$ 2,135,744	3/25/2021	84	$305,106	$0	$152,553	21.94%	$ 2,087	$ 66,940	6.41%	$ 610	$ 19,557
412	INVP 6076 Future Now	Existing	90000219253	YES	G295	$ 974,615	$ -	$ 974,615	3/26/2021	12	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
413	INVP 5486 AVLS Modem Reconfiguration	Existing	90000206281	YES	C902	$ 1,220,590	$ -	$ 1,220,590	3/26/2021	84	$174,370	$0	$87,185	54.55%	$ 2,966	$ 95,119	0.00%	$ -	$ -
414	INVP 5702USA Endpoint Protection	Existing	90000203808	YES	GT53	$ 3,342,874	$ -	$ 3,342,874	3/26/2021	84	$477,553	$0	$238,777	20.28%	$ 3,020	$ 96,848	6.06%	$ 902	$ 28,940
415	INVP 5901C MS Project Online Enhancements	Existing	90000217733	YES	GT53	$ 306,899	$ -	$ 306,899	3/30/2021	84	$43,843	$0	$21,921	20.28%	$ 277	$ 8,891	6.06%	$ 83	$ 2,657
416	INVP 5795G Telephone Consumer Protection Act (TCPA)	Existing	90000213324	YES	C434	$ 466,861	$ -	$ 466,861	3/30/2021	84	$66,694	$0	$33,347	32.79%	$ 682	$ 21,869	0.00%	$ -	$ -
417	INVP 5125 Customer Connections	Existing	90000212093	YES	C903	$ 2,439,474	$ -	$ 2,439,474	3/31/2021	84	$348,496	$0	$174,248	25.58%	$ 2,780	$ 89,145	0.00%	$ -	$ -
418	INVP 5900A Service Now Upgrade to Paris	Existing	90000216029	YES	GT53	$ 272,618	$ -	$ 272,618	3/31/2021	84	$38,945	$0	$19,473	20.28%	$ 246	$ 7,898	6.06%	$ 74	$ 2,360
419	INVP 5838 Managed Networks	Existing	90000206671	YES	GT53	$ 20,611,502	$ -	$ 20,611,502	3/31/2021	84	$2,944,500	$0	$1,472,250	20.28%	$ 18,620	$ 597,145	6.06%	$ 5,564	$ 178,437
420	INVP 5917A Data Management: Tooling	Existing	90000215885	YES	GT53	$ 1,708,823	$ -	$ 1,708,823	3/31/2021	84	$244,118	$0	$122,059	20.28%	$ 1,544	$ 49,507	6.06%	$ 461	$ 14,794
421	INVP 5846 Substation Network Con	Existing	90000206754	YES	GT53	$ 13,174,117	$ -	$ 13,174,117	3/31/2021	84	$1,882,017	$0	$941,008	20.28%	$ 11,901	$ 381,673	6.06%	$ 3,556	$ 114,050
422	INVP 5942 Legacy Active Directory Remediation	Existing	90000213049	YES	GT53	$ 639,068	$ -	$ 639,068	3/31/2021	84	$91,295	$0	$45,648	20.28%	$ 577	$ 18,515	6.06%	$ 173	$ 5,533
423	INVP 5524A WAN Diversity for Regional Storm Sites	Existing	90000205491	YES	G295	$ 1,403,380	$ -	$ 1,403,380	3/31/2021	84	$200,483	$0	$100,241	52.84%	$ 3,303	$ 105,935	0.00%	$ -	$ -
424	INVP 6051 Storms Extended Performance	Existing	90000215213	YES	G924	$ 1,174,286	$ -	$ 1,174,286	3/31/2021	84	$167,755	$0	$83,878	36.06%	$ 1,886	$ 60,492	11.46%	$ 599	$ 19,225
425	INVP 5785L Security & Resilience - MuleSoft	Existing	90000219242	YES	C209	$ 610,031	$ -	$ 610,031	3/31/2021	84	$87,147	$0	$43,574	0.00%	$ -	$ -	0.00%	$ -	$ -
426	INVP 5785K Security & Resilience - Maximo	Existing	90000219240	YES	C209	$ 809,401	$ -	$ 809,401	3/31/2021	84	$115,629	$0	$57,814	0.00%	$ -	$ -	0.00%	$ -	$ -
427	INVP 6088 IBM P8 Digital Asset Build	Existing	90000215714	YES	GT53	$ 392,642	$ -	$ 392,642	3/31/2021	84	$56,092	$0	$28,046	20.28%	$ 355	$ 11,375	6.06%	$ 106	$ 3,399
428	INVP 5867A OMS Router Replacement EOSL Refresh & IT Service Management F&A	Existing	90000217264	YES	G911	$ 441,330	$ -	$ 441,330	3/31/2021	84	$63,047	$0	$31,524	21.98%	$ 432	$ 13,858	6.42%	$ 126	$ 4,048
429	INVP 5430 Green Button Connect	Existing	90000215883	YES	C113	$ 2,963,113	$ -	$ 2,963,113	3/31/2021	84	$423,302	$0	$211,651	72.58%	$ 9,580	$ 307,232	0.00%	$ -	$ -
430	INVP 6108 SharePoint to SharePoint Online	Existing	90000216680	YES	GT53	$ 636,405	$ -	$ 636,405	3/31/2021	84	$90,915	$0	$45,457	20.28%	$ 575	$ 18,438	6.06%	$ 172	$ 5,509
431	INVP 6050 IBM P9 Digital Asset Build	Existing	90000214853	YES	GT53	$ 432,153	$ -	$ 432,153	3/31/2021	84	$61,736	$0	$30,868	20.28%	$ 390	$ 12,520	6.06%	$ 117	$ 3,741
432	INVP 3683USN Security Orchestration Automation and Response (SOAR)	Existing	90000219002	YES	GT53	$ 5,248,008	$ -	$ 5,248,008	3/31/2021	84	$749,715	$0	$374,858	20.28%	$ 4,741	$ 152,042	6.06%	$ 1,417	$ 45,433
433	INVP 5901B Dev Ops Tools	Existing	90000215183	YES	GT53	$ 1,634,658	$ -	$ 1,634,658	3/31/2021	84	$233,523	$0	$116,761	20.28%	$ 1,477	$ 47,358	6.06%	$ 441	$ 14,151
434	INVP 5919 US SAP Minor Enhancements	Existing	90000213605	YES	GT53	$ 515,475	$ -	$ 515,475	3/31/2021	84	$73,639	$0	$36,820	20.28%	$ 466	$ 14,934	6.06%	$ 139	$ 4,463
436	INVP 6115 Customer Covid-19 Payment Plan Enhancements	Existing	90000217437	YES	C903	$ 565,894	$ -	$ 565,894	4/23/2021	84	$87,579	$6,737	$47,158	25.58%	$ 752	$ 20,679	0.00%	$ -	$ -
437	INVP 5963US Platform Tower Program FY21	Existing	90000212616	YES	GT53	$ 3,573,975	$ -	$ 3,573,975	4/24/2021	84	$553,115	$42,547	$297,831	20.28%	$ 3,767	$ 103,543	6.06%	$ 1,126	$ 30,940
438	INVP 5380A - Blackline Implementation US	Existing	90000214839	YES	GT53	$ 1,858,679	$ -	$ 1,858,679	4/26/2021	84	$287,653	$22,127	$154,890	20.28%	$ 1,959	$ 53,849	6.06%	$ 585	$ 16,091
439	INVP 4904 CCAE Upgrade	Existing	90000206775	YES	GT53	$ 1,367,618	$ -	$ 1,367,618	4/26/2021	84	$211,655	$16,281	$113,968	20.28%	$ 1,441	$ 39,622	6.06%	$ 431	$ 11,840

440	INVP 5850USA Secure Services Network (SSN) Optimization	Existing	90000216722	YES	GT53	$ 448,546	$ -	$ 448,546	4/29/2021	84	$69,418	$5,340	$37,379	20.28%	$ 473	$ 12,995	6.06%	$ 141	$ 3,883
441	INVP 5841A Pension Administration Replacement	Existing	90000214855	YES	GT53	$ 787,232	$ -	$ 787,232	5/7/2021	84	$121,833	$9,372	$65,603	20.28%	$ 830	$ 22,807	6.06%	$ 248	$ 6,815
442	INVP 6136 System Center Configuration Manager (SCCM)	Existing	90000217245	YES	GT53	$ 605,875	$ -	$ 605,875	5/10/2021	84	$93,766	$7,213	$50,490	20.28%	$ 639	$ 17,553	6.06%	$ 191	$ 5,245
444	INVP 5843A SAP Platform Upgrade: OS and Dtabases	Existing	90000214959	YES	GT53	$ 2,520,543	$ -	$ 2,520,543	5/24/2021	84	$420,090	$60,013	$240,052	20.28%	$ 3,036	$ 73,024	6.06%	$ 907	$ 21,821
445	INVP 5896A Sabrix Upgrade	Existing	90000218743	YES	GT53	$ 350,688	$ -	$ 350,688	5/24/2021	84	$58,448	$8,350	$33,399	20.28%	$ 422	$ 10,160	6.06%	$ 126	$ 3,036
446	INVP 4990 - Primavera Upgrade/Stabilization	Existing	90000199839	YES	G209	$ 2,791,092	$ -	$ 2,791,092	6/7/2021	84	$465,182	$66,455	$265,818	0.00%	$ -	$ -	0.00%	$ -	$ -
447	INVP 5471D Grid Mod Data Management	Existing	90000215211	YES	T902	$ 2,744,709	$ -	$ 2,744,709	6/25/2021	84	$490,127	$98,025	$294,076	51.38%	$ 9,423	$ 201,462	0.00%	$ -	$ -
448	INVP 5895B Everbridge Integrations	Existing	90000218742	YES	GT53	$ 345,156	$ -	$ 345,156	6/28/2021	84	$61,635	$12,327	$36,981	20.28%	$ 468	$ 10,000	6.06%	$ 140	$ 2,988
449	INVP 5901D SPPD Strategic Plan to Project Delivery - Strategy and Architecture Foundations	Existing	90000216653	YES	GT53	$ 1,297,560	$ -	$ 1,297,560	7/9/2021	84	$231,707	$46,341	$139,024	20.28%	$ 1,758	$ 37,592	6.06%	$ 525	$ 11,233
450	INVP 5842A US SAP Governance Risk and Compliance (GRC) Upgrade	Existing	90000216091	YES	GT53	$ 2,277,038	$ -	$ 2,277,038	7/17/2021	84	$406,614	$81,323	$243,968	20.28%	$ 3,086	$ 65,969	6.06%	$ 922	$ 19,713
451	INVP 5863D AIMS Capacitu and Resiliency	Existing	90000220442	YES	C903	$ 609,165	$ -	$ 609,165	8/3/2021	84	$116,031	$29,008	$72,520	25.58%	$ 1,157	$ 22,261	0.00%	$ -	$ -
452	INVP 5836 Lockbox Implementation	Existing	90000216658	YES	C903	$ 941,054	$ -	$ 941,054	8/6/2021	84	$179,248	$44,812	$112,030	25.58%	$ 1,787	$ 34,389	0.00%	$ -	$ -
453	INVP 5874 Cloud Center of Excellence	Existing	90000212289	YES	GT53	$ 1,456,046	$ -	$ 1,456,046	8/16/2021	84	$277,342	$69,336	$173,339	20.28%	$ 2,192	$ 42,184	6.06%	$ 655	$ 12,605
454	INVP 4481 US MDS-Wholesale	Existing	90000210931	YES	G442	$ 4,805,942	$ -	$ 4,805,942	8/23/2021	84	$972,631	$286,068	$629,350	0.00%	$ -	$ -	56.13%	$ 22,030	$ 385,368
455	INVP 4483 US Control Transmission Outage Application (iTOA) Upgrade	Existing	90000205573	YES	G187	$ 4,157,870	$ -	$ 4,157,870	9/1/2021	84	$841,474	$247,492	$544,483	39.58%	$ 13,440	$ 235,098	12.73%	$ 4,323	$ 75,614
456	INVP 5471F GIS upgrade design	Existing	90000205012	YES	T902	$ 4,415,671	$ -	$ 4,415,671	9/6/2021	84	$893,648	$262,838	$578,243	51.38%	$ 18,528	$ 324,110	0.00%	$ -	$ -
457	INVP 5896B Warehouse Scanners Upgrade	Existing	90000219243	YES	GT53	$ 435,318	$ -	$ 435,318	9/25/2021	84	$93,282	$31,094	$62,188	20.28%	$ 787	$ 12,612	6.06%	$ 235	$ 3,769
458	INVP 3683USH Network Security Improvements	Existing	90000211419	YES	GT53	$ 1,816,940	$ -	$ 1,816,940	9/30/2021	84	$389,344	$129,781	$259,563	20.28%	$ 3,283	$ 52,639	6.06%	$ 981	$ 15,730
459	INVP 5896D WEM Waste Environmental Management	Existing	90000222529	YES	GT53	$ 312,466	$ -	$ 312,466	10/11/2021	84	$66,957	$22,319	$44,638	20.28%	$ 565	$ 9,053	6.06%	$ 169	$ 2,705
460	INVP 5876 US Applications - Infrastructure & Framework Upgrade	Existing	90000215036	YES	GT53	$ 1,673,911	$ -	$ 1,673,911	10/23/2021	84	$378,623	$139,493	$259,058	20.28%	$ 3,276	$ 48,496	6.06%	$ 979	$ 14,491
461	INVP 5842B Mandatory FERC Form Changes	Existing	90000220447	YES	GT53	$ 430,640	$ -	$ 430,640	10/26/2021	84	$97,407	$35,887	$66,647	20.28%	$ 843	$ 12,476	6.06%	$ 252	$ 3,728
463	INCP 5471A - ADMS Phase 1 design	Existing	90000205013	YES	5210E	$ 10,623,348	$ -	$ 10,623,348	11/9/2021	84	$2,402,900	$885,279	$1,644,090	100.00%	$ 102,531	$ 1,517,621	0.00%	$ -	$ -
464	INVP 5850USD Secure Web Gateway	Existing	90000214961	YES	GT53	$ 713,949	$ -	$ 713,949	11/9/2021	84	$161,488	$59,496	$110,492	20.28%	$ 1,397	$ 20,684	6.06%	$ 418	$ 6,181
465	Grid Mod Enterprise Integration Platform	Existing	90000214152	YES	T902	$ 3,609,432	$ -	$ 3,609,432	11/9/2021	84	$816,419	$300,786	$558,603	51.38%	$ 17,899	$ 264,932	0.00%	$ -	$ -
467	INVP 6073 VMO - Validation Phase	Existing	90000215190	YES	C902	$ 9,342,076	$ -	$ 9,342,076	11/19/2021	84	$2,224,304	$889,721	$1,557,013	54.55%	$ 52,968	$ 728,015	0.00%	$ -	$ -
468	INVP 4562 Business Warehouse (BW) Consolidation and Upgrade	Existing	90000222586	YES	GT53	$ 454,729	$ -	$ 454,729	11/19/2021	84	$108,269	$43,308	$75,788	20.28%	$ 959	$ 13,174	6.06%	$ 286	$ 3,937
469	INVP 6198 I&O US End User Experience	Existing	90000219345	YES	GT53	$ 590,740	$ -	$ 590,740	11/29/2021	84	$140,652	$56,261	$98,457	20.28%	$ 1,245	$ 17,115	6.06%	$ 372	$ 5,114
470	INVP 5610 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY22	Existing	90000219542	YES	GT53	$ 1,329,354	$ -	$ 1,329,354	12/6/2021	84	$316,513	$126,605	$221,559	20.28%	$ 2,802	$ 38,513	6.06%	$ 837	$ 11,508
472	INVP 6018 Security Operation Services (SOS)	Existing	90000212291	YES	GT53	$ 1,332,437	$ -	$ 1,332,437	12/16/2021	84	$317,247	$126,899	$222,073	20.28%	$ 2,809	$ 38,603	6.06%	$ 839	$ 11,535
473	INVP 6289B Record to Report - Close and Reporting Simplification	Existing	90000223404	YES	GT53	$ 1,148,752	$ -	$ 1,148,752	12/17/2021	84	$273,512	$109,405	$191,459	20.28%	$ 2,421	$ 33,281	6.06%	$ 724	$ 9,945
474	INVP 5471K Grid Mod TOMS Phase 2/3	Existing	90000215046	YES	T904	$ 6,936,243	$ -	$ 6,936,243	12/17/2021	84	$1,651,486	$660,595	$1,156,040	38.51%	$ 27,764	$ 381,592	11.67%	$ 8,413	$ 115,637
475	INVP 6421 Procure to Pay Data Anlysis Tool	Existing	90000223509	YES	GT53	$ 2,842,967	$ -	$ 2,842,967	12/31/2021	84	$710,742	$304,604	$507,673	20.28%	$ 6,421	$ 82,365	6.06%	$ 1,919	$ 24,612
477	INVP5471D - Grid Mod Data Management USSC-20-372 Electric Data Staging Platform - Release 2	Existing	90000221779	YES	T902	$ 538,354	$ -	$ 538,354	1/31/2022	84	$140,997	$64,090	$102,544	51.38%	$ 3,286	$ 39,515	0.00%	$ -	$ -
478	INVP 5926A NMPC Rate Case	Existing	90000220443	YES	C113	$ 1,156,284	$ -	$ 1,156,284	2/1/2022	84	$302,836	$137,653	$220,244	72.58%	$ 9,969	$ 119,890	0.00%	$ -	$ -
479	INVP 6076 Future Now Validation Phase	Existing	90000215189	YES	G295	$ 23,471,760	$ -	$ 23,471,760	2/14/2022	84	$6,147,366	$2,794,257	$4,470,812	52.84%	$ 147,326	$ 1,771,783	0.00%	$ -	$ -
480	INVP 6222 PIF Replacement	Existing	90000223391	YES	X918	$ 609,461	$ -	$ 609,461	3/18/2022	84	$166,876	$79,810	$123,343	18.70%	$ 1,438	$ 16,281	5.67%	$ 436	$ 4,937
481	INVP 3932 - Customer Contact Center Technology Upgrade Implement Solution- Customer Contact	Existing	90000204016	YES	C903	$ 8,537,745	$ -	$ 8,537,745	3/23/2022	84	$2,439,356	$1,219,678	$1,829,517	25.58%	$ 29,186	$ 311,994	0.00%	$ -	$ -
482	INVP 6258USA Data Archival - Platform Implementation	Existing	90000220387	YES	GT53	$ 1,641,536	$ -	$ 1,641,536	3/23/2022	84	$469,010	$234,505	$351,758	20.28%	$ 4,449	$ 47,558	6.06%	$ 1,329	$ 14,211
483	INVP 6007 Inside Agent Remediation	Existing	90000219147	YES	C914	$ 883,638	$ -	$ 883,638	3/25/2022	84	$252,468	$126,234	$189,351	45.23%	$ 5,341	$ 57,096	0.00%	$ -	$ -
484	INVP 6526US FY23 Network Tower Program	Existing	90000229306	YES	GT53	$ 2,642,474	$ -	$ 2,642,474	3/28/2022	84	$754,993	$377,496	$566,245	20.28%	$ 7,161	$ 76,556	6.06%	$ 2,140	$ 22,876
485	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227394	YES	GT53	$ 1,465,608	$ -	$ 1,465,608	3/29/2022	84	$418,745	$209,373	$314,059	20.28%	$ 3,972	$ 42,461	6.06%	$ 1,187	$ 12,688
486	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232504	YES	GT53	$ 1,893,682	$ -	$ 1,893,682	3/29/2022	84	$541,052	$270,526	$405,789	20.28%	$ 5,132	$ 54,863	6.06%	$ 1,534	$ 16,394
487	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227393	YES	GT53	$ 1,100,373	$ -	$ 1,100,373	3/29/2022	84	$314,392	$157,196	$235,794	20.28%	$ 2,982	$ 31,879	6.06%	$ 891	$ 9,526
488	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232505	YES	GT53	$ 1,099,838	$ -	$ 1,099,838	3/29/2022	84	$314,239	$157,120	$235,680	20.28%	$ 2,981	$ 31,864	6.06%	$ 891	$ 9,521
489	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232503	YES	GT53	$ 2,735,639	$ -	$ 2,735,639	3/29/2022	84	$781,611	$390,806	$586,208	20.28%	$ 7,414	$ 79,255	6.06%	$ 2,215	$ 23,683
490	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220375	YES	GT53	$ 11,467,745	$ -	$ 11,467,745	3/29/2022	84	$3,276,498	$1,638,249	$2,457,374	20.28%	$ 31,079	$ 332,237	6.06%	$ 9,287	$ 99,278
491	INVP 5125 Customer Connections Annual Program FY22	Existing	90000219360	YES	C903	$ 2,982,873	$ -	$ 2,982,873	3/31/2022	84	$852,249	$426,125	$639,187	25.58%	$ 10,197	$ 109,003	0.00%	$ -	$ -
492	INVP 6261US ServiceNow Upgrade and Additional Capabilities	Existing	90000222588	YES	GT53	$ 549,258	$ -	$ 549,258	3/31/2022	84	$156,931	$78,465	$117,698	20.28%	$ 1,489	$ 15,913	6.06%	$ 445	$ 4,755
493	INVP 3870A Vision FM & Property services replacement	Existing	90000215025	YES	GT53	$ 3,757,284	$ -	$ 3,757,284	3/31/2022	84	$1,073,510	$536,755	$805,132	20.28%	$ 10,183	$ 108,854	6.06%	$ 3,043	$ 32,527
494	INVP 4418USB RSA Archer Platform	Existing	90000221239	YES	GT53	$ 352,775	$ -	$ 352,775	3/31/2022	84	$100,793	$50,396	$75,595	20.28%	$ 956	$ 10,220	6.06%	$ 286	$ 3,054
495	INVP 6220 US F&BS Minor Enhancements (SAP)	Existing	90000220446	YES	GT53	$ 474,714	$ -	$ 474,714	3/31/2022	84	$135,633	$67,816	$101,724	20.28%	$ 1,287	$ 13,753	6.06%	$ 384	$ 4,110
496	INVP 6468 GridStack - Infrastructure	Existing	90000226314	YES	GT53	$ 7,805,675	$ -	$ 7,805,675	3/31/2022	84	$2,230,193	$1,115,096	$1,672,645	20.28%	$ 21,154	$ 226,142	6.06%	$ 6,321	$ 67,575
497	INVP 6255US Digital Foundation Tooling and DevSecOps	Existing	90000222587	YES	GT53	$ 531,208	$ -	$ 531,208	3/31/2022	84	$151,774	$75,887	$113,830	20.28%	$ 1,440	$ 15,390	6.06%	$ 430	$ 4,599
499	INVP 5054 On My Way-2	Existing	90000219168	YES	C902	$ 7,975,045	$ -	$ 7,975,045	3/31/2022	84	$2,278,584	$1,139,292	$1,708,938	54.55%	$ 58,137	$ 621,484	0.00%	$ -	$ -
500	INVP 5843B US SAP Platform Upgrade: Minor Releases	Existing	90000217249	YES	GT53	$ 368,462	$ -	$ 368,462	3/31/2022	84	$105,275	$52,637	$78,956	20.28%	$ 999	$ 10,675	6.06%	$ 298	$ 3,190
501	INVP 6260US Digital Foundation Test Data and Environment Management	Existing	90000222589	YES	GT53	$ 1,374,681	$ -	$ 1,374,681	3/31/2022	84	$392,766	$196,383	$294,574	20.28%	$ 3,726	$ 39,826	6.06%	$ 1,113	$ 11,901
502	INVP 6360US IT Planning Jira Align	Existing	90000221942	YES	GT53	$ 750,223	$ -	$ 750,223	3/31/2022	84	$214,349	$107,175	$160,762	20.28%	$ 2,033	$ 21,735	6.06%	$ 608	$ 6,495
503	INVP 6015 Gas Application Continuous Improvements	Existing	90000225659	YES	C209	$ 2,832,841	$ -	$ 2,832,841	3/31/2022	84	$809,383	$404,692	$607,037	0.00%	$ -	$ -	0.00%	$ -	$ -
504	INVP 6197 I&O US Networks FY22	Existing	90000220314	YES	GT53	$ (281)	$ -	$ (281)	4/1/2022	84	$0	$0	$0	20.28%	$ 3	$ -	6.06%	$ 1	$ -
505	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219910	YES	GT53	$ 339,341	$ -	$ 339,341	4/6/2022	84	$96,954	$48,477	$72,716	20.28%	$ 920	$ 9,831	6.06%	$ 275	$ 2,938
506	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219919	YES	GT53	$ 1,735,803	$ -	$ 1,735,803	4/6/2022	84	$495,944	$247,972	$371,958	20.28%	$ 4,704	$ 50,289	6.06%	$ 1,406	$ 15,027
507	INVP 6196 I&O US Operations FY22	Existing	90000222643	YES	GT53	$ 794,387	$ -	$ 794,387	4/6/2022	84	$226,968	$113,484	$170,226	20.28%	$ 2,153	$ 23,015	6.06%	$ 643	$ 6,877
508	INVP 6200 US Cloud & Hosting FY2	Existing	90000219915	YES	GT53	$ 1,235,418	$ -	$ 1,235,418	4/6/2022	84	$352,977	$176,488	$264,732	20.28%	$ 3,348	$ 35,792	6.06%	$ 1,000	$ 10,695
509	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219917	YES	GT53	$ (25)	$ -	$ (25)	4/6/2022	84	$0	$0	$0	20.28%	$ 0	$ -	6.06%	$ 0	$ -
510	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219911	YES	GT53	$ (327)	$ -	$ (327)	4/6/2022	84	$0	$0	$0	20.28%	$ 3	$ -	6.06%	$ 1	$ -
511	INVP 6198 I&O End User Experience FY22	Existing	90000222645	YES	GT53	$ 456,159	$ -	$ 456,159	4/6/2022	84	$130,331	$65,166	$97,748	20.28%	$ 1,236	$ 13,216	6.06%	$ 369	$ 3,949
512	INVP 6196 I&O US Operations FY22	Existing	90000219894	YES	GT53	$ 1,551,765	$ -	$ 1,551,765	4/6/2022	84	$443,361	$221,681	$332,521	20.28%	$ 4,206	$ 44,957	6.06%	$ 1,257	$ 13,434
513	INVP 6198 I&O US End User Experience FY22	Existing	90000219904	YES	GT53	$ 1,005,985	$ -	$ 1,005,985	4/6/2022	84	$287,424	$143,712	$215,568	20.28%	$ 2,726	$ 29,145	6.06%	$ 815	$ 8,709
514	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219907	YES	GT53	$ (319)	$ -	$ (319)	4/6/2022	84	$0	$0	$0	20.28%	$ 3	$ -	6.06%	$ 1	$ -
515	INVP 6196 I&O US Operations FY22	Existing	90000222644	YES	GT53	$ 319,129	$ -	$ 319,129	4/6/2022	84	$91,180	$45,590	$68,385	20.28%	$ 865	$ 9,246	6.06%	$ 258	$ 2,763
516	INVP 6198 I&O US End User Experience FY22	Existing	90000219902	YES	GT53	$ 868,203	$ -	$ 868,203	4/6/2022	84	$248,058	$124,029	$186,043	20.28%	$ 2,353	$ 25,153	6.06%	$ 703	$ 7,516
517	INVP 6197 I&O US Networks FY22	Existing	90000220310	YES	GT53	$ (153)	$ -	$ (153)	4/6/2022	84	$0	$0	$0	20.28%	$ 2	$ -	6.06%	$ 0	$ -
518	INVP 6196 I&O US Operations FY22	Existing	90000219891	YES	GT53	$ 605,550	$ -	$ 605,550	4/6/2022	84	$173,014	$86,507	$129,761	20.28%	$ 1,641	$ 17,544	6.06%	$ 490	$ 5,242
519	INVP 6197 I&O US Networks FY22	Existing	90000220315	YES	GT53	$ 2,160,334	$ -	$ 2,160,334	4/6/2022	84	$617,238	$308,619	$462,929	20.28%	$ 5,855	$ 62,588	6.06%	$ 1,750	$ 18,702
520	INVP 6197 I&O US Networks FY22	Existing	90000220306	YES	GT53	$ 2,420,821	$ -	$ 2,420,821	4/6/2022	84	$691,663	$345,832	$518,747	20.28%	$ 6,561	$ 70,135	6.06%	$ 1,960	$ 20,957
521	INVP 6199 I&O US CNI FY22	Existing	90000219347	YES	G911	$ 1,282,055	$ -	$ 1,282,055	4/6/2022	84	$366,301	$183,151	$274,726	21.98%	$ 3,766	$ 40,257	6.42%	$ 1,100	$ 11,758
522	INVP 5471B ADMS Phase 2 Release train 1.1	Existing	90000224746	YES	G295	$ 1,608,838	$ -	$ 1,608,838	4/7/2022	84	$459,668	$229,834	$344,751	52.84%	$ 11,361	$ 121,444	0.00%	$ -	$ -
523	INVP 5471B ADMS Phase 2 Release train 1.1	Existing	90000224746	YES	G295	$ 56,165	$ -	$ 56,165	4/7/2022	84	$16,047	$8,024	$12,035	52.84%	$ 397	$ 4,240	0.00%	$ -	$ -
524	INVP 6254US Platform as a Service (PaaS) on Azure	Existing	90000223118	YES	GT53	$ 769,419	$ -	$ 769,419	4/30/2022	84	$228,994	$119,077	$174,035	20.28%	$ 2,201	$ 22,291	6.06%	$ 658	$ 6,661
525	INVP 5158 MyHub 2.0	Existing	90000213047	YES	GT53	$ 2,546,265	$ -	$ 2,546,265	5/18/2022	84	$757,817	$394,065	$575,941	20.28%	$ 7,284	$ 73,769	6.06%	$ 2,177	$ 22,043
526	INVP 5899A Cloud API Migration - OFM	Existing	90000215184	YES	GT53	$ 4,690,033	$ -	$ 4,690,033	5/20/2022	84	$1,451,677	$781,672	$1,116,675	20.28%	$ 14,123	$ 135,877	6.06%	$ 4,220	$ 40,602
527	INVP 6231 US Treasury - Allegro Upgrade Phase 2	Existing	90000224517	YES	G903	$ 269,215	$ -	$ 269,215	5/27/2022	84	$83,328	$44,869	$64,099	24.70%	$ 987	$ 9,499	0.00%	$ -	$ -
528	INVP 6256US Platform Upgrades - MuleSoft, Informatica, and DevOps	Existing	90000222947	YES	GT53	$ 702,666	$ -	$ 702,666	5/31/2022	84	$217,492	$117,111	$167,301	20.28%	$ 2,116	$ 20,357	6.06%	$ 632	$ 6,083
529	INVP 3683USN SOAR	Existing	90000208014	YES	GT53	$ 3,565,053	$ -	$ 3,565,053	6/1/2022	84	$1,103,469	$594,176	$848,822	20.28%	$ 10,735	$ 103,285	6.06%	$ 3,208	$ 30,863
530	INVP 6708 Microsoft E3/E5 Licenses	Existing	90000236172	YES	GT53	$ 6,042,212	$ -	$ 6,042,212	6/1/2022	12	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
531	INVP 6242US Procurement Systems Digital Enablement	Existing	90000225627	YES	GT53	$ 352,772	$ -	$ 352,772	6/10/2022	84	$109,191	$58,795	$83,993	20.28%	$ 1,062	$ 10,220	6.06%	$ 317	$ 3,054
532	INVP 6289D FTOM Record to Report - Task Management with Blackline	Existing	90000226059	YES	GT53	$ 1,267,742	$ -	$ 1,267,742	6/10/2022	84	$392,396	$211,290	$301,843	20.28%	$ 3,818	$ 36,728	6.06%	$ 1,141	$ 10,975
533	INVP 6266US EA Strategic Portfolio Planning and Delivery / Additional Capability	Existing	90000223688	YES	GT53	$ 750,822	$ -	$ 750,822	6/24/2022	84	$241,336	$134,075	$187,706	20.28%	$ 2,374	$ 21,752	6.06%	$ 709	$ 6,500
534	INVP 5841C 401(k) Administration Changes	Existing	90000221817	YES	GT53	$ 914,575	$ -	$ 914,575	6/29/2022	84	$293,970	$163,317	$228,644	20.28%	$ 2,892	$ 26,497	6.06%	$ 864	$ 7,918
535	INVP 5870 Identity & Access Management Transformation	Existing	90000212293	YES	GT53	$ 22,010,340	$ -	$ 22,010,340	6/30/2022	84	$7,074,752	$3,930,418	$5,502,585	20.28%	$ 69,593	$ 637,671	6.06%	$ 20,796	$ 190,547
536	INVP 5773E Eval Comm Links/Data Security btw Bulk Electric System Control Cntrs	Existing	90000226213	YES	G442	$ 269,622	$ -	$ 269,622	6/30/2022	84	$86,664	$48,147	$67,405	0.00%	$ -	$ -	56.13%	$ 2,360	$ 21,620
537	INVP 5471B ADMS Phase 2 Release 2	Existing	90000225805	YES	G295	$ 459,814	$ -	$ 459,814	6/30/2022	84	$147,797	$82,110	$114,953	52.84%	$ 3,788	$ 34,709	0.00%	$ -	$ -
538	INVP 6210US FY22 Platform Tower Program	Existing	90000220388	YES	GT53	$ 6,125,878	$ -	$ 6,125,878	6/30/2022	84	$1,969,032	$1,093,907	$1,531,469	20.28%	$ 19,369	$ 177,475	6.06%	$ 5,788	$ 53,033
539	INVP 5471B ADMS Phase 2 Release 2	Existing	90000225805	YES	G295	$ 8,609	$ -	$ 8,609	6/30/2022	84	$2,767	$1,537	$2,152	52.84%	$ 71	$ 650	0.00%	$ -	$ -
540	INVP 5859A CXP Unified Web Portal - Product Funding FY22	Existing	90000225063	YES	C903	$ 1,853,397	$ -	$ 1,853,397	7/1/2022	84	$595,735	$330,964	$463,349	25.58%	$ 7,392	$ 67,728	0.00%	$ -	$ -
541	INVP 6252US Data Management Foundations	Existing	90000222465	YES	GT53	$ 2,367,137	$ -	$ 2,367,137	7/29/2022	84	$789,046	$450,883	$619,965	20.28%	$ 7,841	$ 68,579	6.06%	$ 2,343	$ 20,493
542	INVP 6137US Enterprise PMO Jira Align Release 2	Existing	90000225781	YES	GT53	$ 343,241	$ -	$ 343,241	7/29/2022	84	$114,414	$65,379	$89,896	20.28%	$ 1,137	$ 9,944	6.06%	$ 340	$ 2,971

544	INVP 4750J Web Self-Service - CAPEX	Existing	90000206114	YES	C903	$ 28,393,751	$ -	$ 28,393,751	8/4/2022	84	$9,464,584	$5,408,333	$7,436,459	25.58%	$ 118,631	$ 1,037,589	0.00%	$ -	$ -
545	INVP 6066 FCP Upgrade for CSS - Plan Forward	Existing	90000215187	YES	C434	$ 3,298,066	$ -	$ 3,298,066	8/5/2022	84	$1,099,355	$628,203	$863,779	32.79%	$ 17,663	$ 154,491	0.00%	$ -	$ -
546	INVP 5274A New Storms Response Management System Implementation	Existing	90000217114	YES	G911	$ 1,790,612	$ -	$ 1,790,612	8/9/2022	84	$596,871	$341,069	$468,970	21.98%	$ 6,428	$ 56,225	6.42%	$ 1,878	$ 16,422
547	INVP 6435 Customer PCI Remediation	Existing	90000225433	YES	C903	$ 416,567	$ -	$ 416,567	8/17/2022	84	$138,856	$79,346	$109,101	25.58%	$ 1,740	$ 15,223	0.00%	$ -	$ -
548	INVP 5843D US SAP - Healthcheck Upgrade Critical Components FY22	Existing	90000224573	YES	GT53	$ 1,404,627	$ -	$ 1,404,627	8/19/2022	84	$484,931	$284,270	$384,600	20.28%	$ 4,864	$ 40,694	6.06%	$ 1,453	$ 12,160
549	INVP 6416 Operational Technology Priveledged Access Workstation (PAW)	Existing	90000223529	YES	GT53	$ 2,106,601	$ -	$ 2,106,601	8/22/2022	84	$727,279	$426,336	$576,808	20.28%	$ 7,295	$ 61,031	6.06%	$ 2,180	$ 18,237
550	INVP 6522US Digitization of the CMT Process	Existing	90000232568	YES	GT53	$ 275,059	$ -	$ 275,059	9/19/2022	84	$98,235	$58,941	$78,588	20.28%	$ 994	$ 7,969	6.06%	$ 297	$ 2,381
551	INVP 6253US Cloud API Migration	Existing	90000222466	YES	GT53	$ 3,049,975	$ -	$ 3,049,975	9/30/2022	84	$1,089,277	$653,566	$871,421	20.28%	$ 11,021	$ 88,362	6.06%	$ 3,293	$ 26,404
552	INVP 5471OA GM Data Mgt Phase 2	Existing	90000225472	YES	G295	$ 9,859,266	$ -	$ 9,859,266	9/30/2022	84	$3,521,167	$2,112,700	$2,816,933	52.84%	$ 92,826	$ 744,234	0.00%	$ -	$ -
553	INVP 6211US Network Security Program FY22	Existing	90000220391	YES	GT53	$ 2,778,088	$ -	$ 2,778,088	9/30/2022	84	$992,174	$595,305	$793,739	20.28%	$ 10,039	$ 80,485	6.06%	$ 3,000	$ 24,050
554	INVP 5471B ADMS Phase 2 Release 3	Existing	90000225809	YES	G295	$ 334,352	$ -	$ 334,352	9/30/2022	84	$119,412	$71,647	$95,529	52.84%	$ 3,148	$ 25,239	0.00%	$ -	$ -
555	INVP 5471B ADMS Phase 2 Release 3	Existing	90000225809	YES	G295	$ 5,864	$ -	$ 5,864	9/30/2022	84	$2,094	$1,257	$1,676	52.84%	$ 55	$ 443	0.00%	$ -	$ -
556	INVP 6615US WorkBoard FY23	Existing	90000236175	YES	GT53	$ 583,794	$ -	$ 583,794	10/1/2022	12	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
557	INVP 5888D Fluke and WECO License and Hardware Updates	Existing	90000228904	YES	C902	$ 323,720	$ -	$ 323,720	10/1/2022	84	$115,614	$69,369	$92,491	54.55%	$ 3,146	$ 25,227	0.00%	$ -	$ -
558	INVP 5850 Network Security Program FY21	Existing	90000213046	YES	GT53	$ 2,038,681	$ -	$ 2,038,681	10/11/2022	84	$728,100	$436,860	$582,480	20.28%	$ 7,367	$ 59,064	6.06%	$ 2,201	$ 17,649
559	INVP 5892A Control Center EOL Servers and Tool Replacement	Existing	90000225780	YES	G187	$ 467,346	$ -	$ 467,346	10/12/2022	84	$166,909	$100,146	$133,528	39.58%	$ 3,296	$ 26,425	12.73%	$ 1,060	$ 8,499
560	INVP 6289E FERC Form Integration with wDesk	Existing	90000227451	YES	GT53	$ 421,632	$ -	$ 421,632	10/14/2022	84	$150,583	$90,350	$120,466	20.28%	$ 1,524	$ 12,215	6.06%	$ 455	$ 3,650
561	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227390	YES	GT53	$ 1,738,574	$ -	$ 1,738,574	10/31/2022	84	$641,616	$393,249	$517,433	20.28%	$ 6,544	$ 50,369	6.06%	$ 1,955	$ 15,051
562	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227392	YES	GT53	$ 801,488	$ -	$ 801,488	10/31/2022	84	$295,787	$181,289	$238,538	20.28%	$ 3,017	$ 23,220	6.06%	$ 901	$ 6,939
563	INVP 6519 FY23 Gridstack Foundations	Existing	90000227401	YES	GT53	$ 2,317,989	$ -	$ 2,317,989	10/31/2022	84	$855,448	$524,307	$689,878	20.28%	$ 8,725	$ 67,155	6.06%	$ 2,607	$ 20,067
564	INVP 6519 FY23 GridStack Foundations	Existing	90000227921	YES	GT53	$ 1,916,970	$ -	$ 1,916,970	10/31/2022	84	$707,453	$433,600	$570,527	20.28%	$ 7,216	$ 55,537	6.06%	$ 2,156	$ 16,595
565	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227391	YES	GT53	$ 968,008	$ -	$ 968,008	10/31/2022	84	$357,241	$218,954	$288,098	20.28%	$ 3,644	$ 28,045	6.06%	$ 1,089	$ 8,380
566	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227391	YES	GT53	$ 317,669	$ -	$ 317,669	10/31/2022	84	$117,235	$71,854	$94,544	20.28%	$ 1,196	$ 9,203	6.06%	$ 357	$ 2,750
567	INVP 6519 FY23 GridStack Foundations	Existing	90000227920	YES	GT53	$ 2,160,766	$ -	$ 2,160,766	10/31/2022	84	$797,426	$488,745	$643,085	20.28%	$ 8,133	$ 62,600	6.06%	$ 2,430	$ 18,706
568	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227395	YES	GT53	$ 1,021,657	$ -	$ 1,021,657	10/31/2022	84	$377,040	$231,089	$304,065	20.28%	$ 3,846	$ 29,599	6.06%	$ 1,149	$ 8,845
569	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227396	YES	GT53	$ 630,356	$ -	$ 630,356	10/31/2022	84	$232,631	$142,581	$187,606	20.28%	$ 2,373	$ 18,262	6.06%	$ 709	$ 5,457
570	INVP 6519 FY23 GridStack Foundations	Existing	90000227921	YES	GT53	$ 536,410	$ -	$ 536,410	10/31/2022	84	$197,961	$121,331	$159,646	20.28%	$ 2,019	$ 15,541	6.06%	$ 603	$ 4,644
571	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227392	YES	GT53	$ 45,931	$ -	$ 45,931	10/31/2022	84	$16,951	$10,389	$13,670	20.28%	$ 173	$ 1,331	6.06%	$ 52	$ 398
572	INVP 6485 I&O US Operations FY23	Existing	90000227385	YES	GT53	$ 695,611	$ -	$ 695,611	10/31/2022	84	$256,714	$157,341	$207,027	20.28%	$ 2,618	$ 20,153	6.06%	$ 782	$ 6,022
573	INVP 5891C Field Collection System (FCS) Upgrade	Existing	90000236084	YES	C903	$ 1,623,952	$ -	$ 1,623,952	10/31/2022	84	$599,316	$367,322	$483,319	25.58%	$ 7,710	$ 59,344	0.00%	$ -	$ -
574	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227398	YES	GT53	$ 2,777,615	$ -	$ 2,777,615	10/31/2022	84	$1,025,072	$628,270	$826,671	20.28%	$ 10,455	$ 80,471	6.06%	$ 3,124	$ 24,046
575	INVP 6346US US CA Group Web	Existing	90000221388	YES	GT53	$ 723	$ -	$ 723	11/9/2022	84	$267	$164	$215	20.28%	$ 3	$ 21	6.06%	$ 1	$ 6
576	INVP 6221 Risk Master Replacement	Existing	90000229097	YES	GT53	$ 606,479	$ -	$ 606,479	11/14/2022	84	$223,820	$137,180	$180,500	20.28%	$ 2,283	$ 17,571	6.06%	$ 682	$ 5,250
577	INVP 5891A Electric Vehicle MV90 Upgrade	Existing	90000219348	YES	G187	$ 2,873,926	$ -	$ 2,873,926	11/14/2022	84	$1,060,616	$650,055	$855,335	39.58%	$ 21,113	$ 162,500	12.73%	$ 6,790	$ 52,264
578	INVP 6206 Smart Target	Existing	90000218558	YES	C903	$ 2,463,384	$ -	$ 2,463,384	11/17/2022	84	$909,106	$557,194	$733,150	25.58%	$ 11,696	$ 90,019	0.00%	$ -	$ -
579	INVP 5497 Core PowerPlan Upgrade and Lease Consolidation	Existing	90000226819	YES	GT53	$ 1,492,042	$ -	$ 1,492,042	11/20/2022	84	$568,397	$355,248	$461,822	20.28%	$ 5,841	$ 43,227	6.06%	$ 1,745	$ 12,917
580	INVP 5887A ARCOS Reporting Replacement	Existing	90000227029	YES	G187	$ 669,265	$ -	$ 669,265	11/21/2022	84	$254,958	$159,349	$207,154	39.58%	$ 5,113	$ 37,842	12.73%	$ 1,645	$ 12,171
581	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221823	YES	C434	$ 1,816,052	$ -	$ 1,816,052	12/2/2022	84	$691,829	$432,393	$562,111	32.79%	$ 11,495	$ 85,069	0.00%	$ -	$ -
582	INVP 5611 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY23	Existing	90000228136	YES	GT53	$ 662,380	$ -	$ 662,380	12/5/2022	84	$252,335	$157,710	$205,023	20.28%	$ 2,593	$ 19,190	6.06%	$ 775	$ 5,734
583	INVP 5471 Grid Mod TOMS Phase 2/3 Final Deployment	Existing	90000225487	YES	G187	$ 3,269,296	$ -	$ 3,269,296	12/10/2022	84	$1,245,446	$778,404	$1,011,925	39.58%	$ 24,978	$ 184,855	12.73%	$ 8,034	$ 59,454
584	INVP 5466 AMAG HW and SW Upgrade	Existing	90000205574	YES	GT53	$ 6,491,289	$ -	$ 6,491,289	12/15/2022	84	$2,472,872	$1,545,545	$2,009,209	20.28%	$ 25,411	$ 188,062	6.06%	$ 7,593	$ 56,196
585	INVP 6421 Procure To Pay Data Analysis Tool	Existing	90000229352	YES	GT53	$ 1,633,838	$ -	$ 1,633,838	12/16/2022	84	$622,414	$389,009	$505,712	20.28%	$ 6,396	$ 47,335	6.06%	$ 1,911	$ 14,144
586	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220374	YES	GT53	$ 10,611,888	$ -	$ 10,611,888	12/20/2022	84	$4,168,956	$2,652,972	$3,410,964	20.28%	$ 43,140	$ 307,442	6.06%	$ 12,891	$ 91,869
587	INVP 5471K TOMS Ph 3 Final Deploy	Existing	90000233062	YES	G295	$ 69	$ -	$ 69	12/20/2022	84	$27	$17	$22	52.84%	$ 1	$ 5	0.00%	$ -	$ -
588	INVP 5471B ADMS Phase 2 release 4	Existing	90000225810	YES	G295	$ 226,797	$ -	$ 226,797	12/31/2022	84	$89,099	$56,699	$72,899	52.84%	$ 2,402	$ 17,120	0.00%	$ -	$ -
589	INVP 6245US SOAR (Security, Orchestration, Automation, and Response)	Existing	90000223218	YES	GT53	$ 1,410,296	$ -	$ 1,410,296	12/31/2022	84	$554,045	$352,574	$453,310	20.28%	$ 5,733	$ 40,858	6.06%	$ 1,713	$ 12,209
590	INVP 5471M INOC	Existing	90000225471	YES	G187	$ 511,063	$ -	$ 511,063	1/1/2023	84	$200,775	$127,766	$164,270	39.58%	$ 4,055	$ 28,897	12.73%	$ 1,304	$ 9,294
591	INVP 6076 FutureNow 2.0 Distribut	Existing	90000226064	YES	G295	$ 354,631	$ -	$ 354,631	1/6/2023	84	$139,319	$88,658	$113,988	52.84%	$ 3,756	$ 26,770	0.00%	$ -	$ -
592	INVP 6076 FutureNow 2.0 Trans	Existing	90000226065	YES	G901	$ 5,767,229	$ -	$ 5,767,229	1/6/2023	84	$2,265,697	$1,441,807	$1,853,752	0.00%	$ -	$ -	55.23%	$ 63,850	$ 455,034
593	INVP 6076 FutureNow 2.0 Distribut	Existing	90000226064	YES	G295	$ 3,467,897	$ -	$ 3,467,897	1/6/2023	84	$1,362,388	$866,974	$1,114,681	52.84%	$ 36,732	$ 261,777	0.00%	$ -	$ -
594	INVP 3870B Real Estate - Right of Way Work Request Migration to Maximo	Existing	90000231289	YES	GT53	$ 1,158,092	$ -	$ 1,158,092	1/12/2023	84	$454,965	$289,523	$372,244	20.28%	$ 4,708	$ 33,552	6.06%	$ 1,407	$ 10,026
595	INVP 6496 NY Gender Pronoun and Name Mandate	Existing	90000227836	YES	C170	$ 1,379,411	$ -	$ 1,379,411	1/13/2023	84	$541,911	$344,853	$443,382	39.84%	$ 11,016	$ 78,508	0.00%	$ -	$ -
596	INVP 5471P GM Integration Svcs 2	Existing	90000224183	YES	G295	$ 3,708,455	$ -	$ 3,708,455	1/16/2023	84	$1,456,893	$927,114	$1,192,004	52.84%	$ 39,280	$ 279,935	0.00%	$ -	$ -
597	INVP 5345B Billing and Printing	Existing	90000208193	YES	C434	$ 3,545,691	$ -	$ 3,545,691	1/21/2023	84	$1,435,161	$928,633	$1,181,897	32.79%	$ 24,169	$ 166,090	0.00%	$ -	$ -
598	INVP 6549US SHE: Business Continuity	Existing	90000233000	YES	GT53	$ 358,291	$ -	$ 358,291	1/23/2023	84	$145,023	$93,838	$119,430	20.28%	$ 1,510	$ 10,380	6.06%	$ 451	$ 3,102
599	INVP 5983 DB Landscape Optimization	Existing	90000225874	YES	GT53	$ 1,885,555	$ -	$ 1,885,555	1/28/2023	84	$763,201	$493,836	$628,518	20.28%	$ 7,949	$ 54,627	6.06%	$ 2,375	$ 16,324
600	INVP 6441 Scalability and Resilience for Enterprise Gas Platforms	Existing	90000225214	YES	C209	$ 2,638,996	$ -	$ 2,638,996	1/30/2023	84	$1,068,165	$691,166	$879,665	0.00%	$ -	$ -	0.00%	$ -	$ -
601	INVP 6530 US Group Functions Operational Requests	Existing	90000236204	YES	GT53	$ 1,835,356	$ -	$ 1,835,356	1/31/2023	84	$742,882	$480,688	$611,785	20.28%	$ 7,737	$ 53,173	6.06%	$ 2,312	$ 15,889
602	INVP 6584 UWP 2.0 Digital Re Architecture and Optimization	Existing	90000231717	YES	C903	$ 9,565,875	$ -	$ 9,565,875	2/9/2023	84	$3,871,902	$2,505,348	$3,188,625	25.58%	$ 50,867	$ 349,564	0.00%	$ -	$ -
603	INVP 6302 2022 AIMS Baseline	Existing	90000226581	YES	C903	$ 372,183	$ -	$ 372,183	2/9/2023	84	$150,645	$97,476	$124,061	25.58%	$ 1,979	$ 13,601	0.00%	$ -	$ -
604	Cybersecurity for Grid Modernization	Existing	90000218182	YES	G187	$ 4,108,743	$ -	$ 4,108,743	2/10/2023	84	$1,663,063	$1,076,099	$1,369,581	39.58%	$ 33,806	$ 232,320	12.73%	$ 10,873	$ 74,720
605	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227843	YES	GT53	$ 97,469	$ -	$ 97,469	2/24/2023	84	$40,612	$26,688	$33,650	20.28%	$ 426	$ 2,824	6.06%	$ 127	$ 844
606	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227841	YES	GT53	$ 116,795	$ -	$ 116,795	2/27/2023	84	$48,664	$31,980	$40,322	20.28%	$ 510	$ 3,384	6.06%	$ 152	$ 1,011
607	INVP 5125 Customer Conections Annual Program FY23	Existing	90000236200	YES	C903	$ 3,265,637	$ -	$ 3,265,637	2/28/2023	84	$1,360,682	$894,163	$1,127,422	25.58%	$ 17,985	$ 119,336	0.00%	$ -	$ -
608	INVP 5673 My Business Account (Customer Digital Solution)	Existing	90000236202	YES	C903	$ 6,191,992	$ -	$ 6,191,992	2/28/2023	84	$2,579,997	$1,695,426	$2,137,712	25.58%	$ 34,102	$ 226,273	0.00%	$ -	$ -
609	INVP 5892B Control Room Server and Tools Upgrade/Replacement	Existing	90000236085	YES	G187	$ 556,626	$ -	$ 556,626	2/28/2023	84	$231,928	$152,410	$192,169	39.58%	$ 4,743	$ 31,473	12.73%	$ 1,526	$ 10,123
610	INVP 6349 Customer Data Platform	Existing	90000236203	YES	G911	$ 10,835,976	$ -	$ 10,835,976	2/28/2023	84	$4,514,990	$2,966,993	$3,740,992	21.98%	$ 51,280	$ 340,250	6.42%	$ 14,978	$ 99,381
611	INVP 6043G1 Content Management for Engineering	Existing	90000219378	YES	T904	$ 384,347	$ -	$ 384,347	2/28/2023	84	$160,144	$105,238	$132,691	38.51%	$ 3,187	$ 21,145	11.67%	$ 966	$ 6,408
612	INVP 6043G1 Content Management for Engineering	Existing	90000236083	YES	T904	$ 1,198,591	$ -	$ 1,198,591	2/28/2023	84	$499,413	$328,186	$413,799	38.51%	$ 9,938	$ 65,940	11.67%	$ 3,012	$ 19,982
613	ZBR-Cap - Web C2-Phase 1 Release	Existing	90000236195	YES	C903	$ 314,964	$ -	$ 314,964	3/1/2023	84	$131,235	$86,240	$108,738	25.58%	$ 1,735	$ 11,510	0.00%	$ -	$ -
614	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 1 Release	Existing	90000236191	YES	C903	$ 1,316,468	$ -	$ 1,316,468	3/1/2023	84	$548,528	$360,461	$454,495	25.58%	$ 7,250	$ 48,107	0.00%	$ -	$ -
615	ZBR-Cap-AIMS C2-Phase 1 Release	Existing	90000236196	YES	C903	$ 1,196,784	$ -	$ 1,196,784	3/1/2023	84	$498,660	$327,691	$413,175	25.58%	$ 6,591	$ 43,734	0.00%	$ -	$ -
616	ZBR-Cap-Elim Calls with Self Svc C2-Phase 1 Release	Existing	90000236188	YES	C903	$ 15,919,821	$ -	$ 15,919,821	3/1/2023	84	$6,633,259	$4,358,999	$5,496,129	25.58%	$ 87,678	$ 581,756	0.00%	$ -	$ -
617	ZBR-Cap-Automate Manual Work B1-Phase 1 Release	Existing	90000236190	YES	C903	$ 4,767,734	$ -	$ 4,767,734	3/1/2023	84	$1,986,556	$1,305,451	$1,646,003	25.58%	$ 26,258	$ 174,227	0.00%	$ -	$ -
618	ZBR-Cap-Optim B.O. Proc & Capac B2-Phase 1 Release	Existing	90000236192	YES	C903	$ 729,315	$ -	$ 729,315	3/1/2023	84	$303,881	$199,693	$251,787	25.58%	$ 4,017	$ 26,651	0.00%	$ -	$ -
619	ZBR-Cap-Minim Bad Debt Expos B3-Phase 1 Release	Existing	90000236193	YES	C903	$ 90,321	$ -	$ 90,321	3/1/2023	84	$37,634	$24,731	$31,182	25.58%	$ 497	$ 3,301	0.00%	$ -	$ -
620	ZBR-Cap-Optim FO Svc Deliv Model-C1-Phase 1 Release	Existing	90000236186	YES	C903	$ 936,198	$ -	$ 936,198	3/1/2023	84	$390,083	$256,340	$323,211	25.58%	$ 5,156	$ 34,211	0.00%	$ -	$ -
621	ZBR-Cap-Drive e-Bill Adoption B4-Phase 1 Release	Existing	90000236194	YES	C903	$ 1,151,120	$ -	$ 1,151,120	3/1/2023	84	$479,633	$315,188	$397,410	25.58%	$ 6,340	$ 42,065	0.00%	$ -	$ -
622	ZBR-Cap Pref/Comms-Phase 1 Release	Existing	90000236197	YES	C903	$ 391,891	$ -	$ 391,891	3/1/2023	84	$163,288	$107,304	$135,296	25.58%	$ 2,158	$ 14,321	0.00%	$ -	$ -
623	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 1 Release	Existing	90000236189	YES	C903	$ 1,812,966	$ -	$ 1,812,966	3/1/2023	84	$755,402	$496,407	$625,905	25.58%	$ 9,985	$ 66,251	0.00%	$ -	$ -
624	INVP 4418USC CRO FY23: GRC Archer	Existing	90000233861	YES	GT53	$ 914,095	$ -	$ 914,095	3/16/2023	84	$380,873	$250,288	$315,580	20.28%	$ 3,991	$ 26,483	6.06%	$ 1,193	$ 7,913
625	INVP 5471L GM GIS Phase 2	Existing	90000229696	YES	G295	$ 823,035	$ -	$ 823,035	3/17/2023	84	$342,931	$225,355	$284,143	52.84%	$ 9,363	$ 62,127	0.00%	$ -	$ -
626	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000232495	YES	GT53	$ 755,109	$ -	$ 755,109	3/19/2023	84	$323,618	$215,745	$269,682	20.28%	$ 3,411	$ 21,877	6.06%	$ 1,019	$ 6,537
627	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000232493	YES	GT53	$ 957,505	$ -	$ 957,505	3/19/2023	84	$410,359	$273,573	$341,966	20.28%	$ 4,325	$ 27,740	6.06%	$ 1,292	$ 8,289
629	INVP 6529 US Group Function Minor Enhancements (SAP)	Existing	90000228702	YES	GT53	$ 729,954	$ -	$ 729,954	3/21/2023	84	$312,838	$208,558	$260,698	20.28%	$ 3,297	$ 21,148	6.06%	$ 985	$ 6,319
630	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227862	YES	GT53	$ 148,189	$ -	$ 148,189	3/22/2023	84	$63,509	$42,340	$52,925	20.28%	$ 669	$ 4,293	6.06%	$ 200	$ 1,283
631	INVP 6273US Workforce Data Domain	Existing	90000222464	YES	GT53	$ 3,480,163	$ -	$ 3,480,163	3/27/2023	84	$1,491,499	$994,332	$1,242,915	20.28%	$ 15,720	$ 100,825	6.06%	$ 4,697	$ 30,128
632	INVP 5890A Corporate PI	Existing	90000226057	YES	G187	$ 1,895,611	$ -	$ 1,895,611	3/28/2023	84	$812,405	$541,603	$677,004	39.58%	$ 16,711	$ 107,183	12.73%	$ 5,375	$ 34,473
633	INVP 6480US FY23 Platform Tower Project	Existing	90000229906	YES	GT53	$ 4,510,820	$ -	$ 4,510,820	3/28/2023	84	$1,933,208	$1,288,806	$1,611,007	20.28%	$ 20,375	$ 130,685	6.06%	$ 6,088	$ 39,051
634	INVP 6565 Secure and Compliant	Existing	90000229719	YES	GT53	$ 2,098,446	$ -	$ 2,098,446	3/29/2023	84	$899,334	$599,556	$749,445	20.28%	$ 9,478	$ 60,795	6.06%	$ 2,832	$ 18,167
635	INVP FY23 GridStack Foundations	Existing	90000232510	YES	GT53	$ 368,417	$ -	$ 368,417	3/29/2023	84	$157,893	$105,262	$131,578	20.28%	$ 1,664	$ 10,674	6.06%	$ 497	$ 3,189
636	INVP 6519 FY23 GridStack Foundations	Existing	90000233466	YES	GT53	$ 591,290	$ -	$ 591,290	3/29/2023	84	$253,410	$168,940	$211,175	20.28%	$ 2,671	$ 17,131	6.06%	$ 798	$ 5,119
637	INVP 6485 I&O US Operations FY23	Existing	90000232499	YES	GT53	$ 2,693,288	$ -	$ 2,693,288	3/29/2023	84	$1,154,266	$769,511	$961,889	20.28%	$ 12,165	$ 78,028	6.06%	$ 3,635	$ 23,316
638	INVP 6641 FY23 Service Now Upgrade - US	Existing	90000232757	YES	GT53	$ 1,708,436	$ -	$ 1,708,436	3/29/2023	84	$732,187	$488,125	$610,156	20.28%	$ 7,717	$ 49,496	6.06%	$ 2,306	$ 14,790
639	INVP 6485 I&O US Operations FY23	Existing	90000227382	YES	GT53	$ 456,134	$ -	$ 456,134	3/29/2023	84	$195,486	$130,324	$162,905	20.28%	$ 2,060	$ 13,215	6.06%	$ 616	$ 3,949
640	INVP 6485 I&O US Operations FY23	Existing	90000227383	YES	GT53	$ 2,075,793	$ -	$ 2,075,793	3/29/2023	84	$889,626	$593,084	$741,355	20.28%	$ 9,376	$ 60,139	6.06%	$ 2,802	$ 17,970
641	INVP 6519 FY23 GridStack Foundations	Existing	90000232513	YES	GT53	$ 238,164	$ -	$ 238,164	3/29/2023	84	$102,070	$68,047	$85,058	20.28%	$ 1,076	$ 6,900	6.06%	$ 321	$ 2,062

642	INVP 6610 Gas Application Rationalization	Existing	90000232378	YES	C209	$ 363,602	$ -	$ 363,602	3/29/2023	84	$155,829	$103,886	$129,858	0.00%	$ -	$ -	0.00%	$ -	$ -
643	INVP 6519 FY23 GridStack Foundations	Existing	90000227922	YES	GT53	$ 275,410	$ -	$ 275,410	3/29/2023	84	$118,033	$78,688	$98,361	20.28%	$ 1,244	$ 7,979	6.06%	$ 372	$ 2,384
644	INVP 6519 FY23 GridStack Foundations	Existing	90000232511	YES	GT53	$ 870,140	$ -	$ 870,140	3/29/2023	84	$372,917	$248,611	$310,764	20.28%	$ 3,930	$ 25,209	6.06%	$ 1,174	$ 7,533
645	INVP 6485 I&O US Operations FY23	Existing	90000227381	YES	GT53	$ 1,618,013	$ -	$ 1,618,013	3/29/2023	84	$693,434	$462,290	$577,862	20.28%	$ 7,308	$ 46,876	6.06%	$ 2,184	$ 14,007
646	INVP 6519 FY23 GridStack Foundations	Existing	90000227924	YES	GT53	$ 552,890	$ -	$ 552,890	3/29/2023	84	$236,953	$157,969	$197,461	20.28%	$ 2,497	$ 16,018	6.06%	$ 746	$ 4,786
647	INVP 6519 FY23 GridStack Foundations	Existing	90000227925	YES	GT53	$ 3,895,289	$ -	$ 3,895,289	3/29/2023	84	$1,669,410	$1,112,940	$1,391,175	20.28%	$ 17,595	$ 112,852	6.06%	$ 5,258	$ 33,722
648	INVP 6485 I&O US Operations FY23	Existing	90000227384	YES	GT53	$ 323,597	$ -	$ 323,597	3/29/2023	84	$138,684	$92,456	$115,570	20.28%	$ 1,462	$ 9,375	6.06%	$ 437	$ 2,801
649	Data Management Phase 2 PI5 and PI6	Existing	90000232055	YES	G295	$ 1,358,504	$ -	$ 1,358,504	3/30/2023	84	$582,216	$388,144	$485,180	52.84%	$ 15,988	$ 102,548	0.00%	$ -	$ -
650	INVP 5471K TOMS Phase 3 FNL Deploy	Existing	90000233757	YES	G187	$ 1,354,448	$ -	$ 1,354,448	3/30/2023	84	$580,478	$386,985	$483,731	39.58%	$ 11,940	$ 76,584	12.73%	$ 3,840	$ 24,632
651	INVP 6032 Customer Billing COVID Transition Minor Works	Existing	90000213607	YES	C903	$ 624,810	$ -	$ 624,810	3/31/2023	84	$267,776	$178,517	$223,146	25.58%	$ 3,560	$ 22,832	0.00%	$ -	$ -
652	INVP 5054 On My Way - 2	Existing	90000226026	YES	C902	$ 3,642,842	$ -	$ 3,642,842	3/31/2023	84	$1,561,218	$1,040,812	$1,301,015	54.55%	$ 44,260	$ 283,881	0.00%	$ -	$ -
653	INVP 6520US Jira Align Phase 3	Existing	90000229783	YES	GT53	$ 2,066,061	$ -	$ 2,066,061	3/31/2023	84	$885,455	$590,303	$737,879	20.28%	$ 9,332	$ 59,857	6.06%	$ 2,789	$ 17,886
654	INVP 6582 Gas Application Continuous Improvement	Existing	90000229951	YES	C209	$ 659,050	$ -	$ 659,050	3/31/2023	84	$282,450	$188,300	$235,375	0.00%	$ -	$ -	0.00%	$ -	$ -
655	INVP 6073 Vegetation Management Optimization	Existing	90000236205	YES	C902	$ 3,478,768	$ -	$ 3,478,768	3/31/2023	84	$1,490,900	$993,934	$1,242,417	54.55%	$ 42,266	$ 271,095	0.00%	$ -	$ -
656	INVP 6264US Apptio Development	Existing	90000223526	YES	GT53	$ 1,402,567	$ -	$ 1,402,567	3/31/2023	84	$601,100	$400,733	$500,917	20.28%	$ 6,335	$ 40,634	6.06%	$ 1,893	$ 12,142
657	INVP5471B ADMS Phase 2 release 5	Existing	90000225811	YES	G295	$ 872,199	$ -	$ 872,199	3/31/2023	84	$373,800	$249,200	$311,500	52.84%	$ 10,265	$ 65,839	0.00%	$ -	$ -
658	INVP 6587US Strategic Portfolio Planning & Delivery SPPD, Capability Expansion	Existing	90000231812	YES	GT53	$ 223,285	$ -	$ 223,285	3/31/2023	84	$95,693	$63,796	$79,744	20.28%	$ 1,009	$ 6,469	6.06%	$ 301	$ 1,933
659	INVP 6426 Investment Recovery Digitization	Existing	90000227077	YES	GT53	$ 1,300,238	$ -	$ 1,300,238	4/28/2023	84	$572,724	$386,976	$479,850	20.28%	$ 6,069	$ 37,670	6.06%	$ 1,813	$ 11,256
660	INVP 6289G FTOM R2R: Robotic Process Automation of Manual Journal Entries	Existing	90000230670	YES	GT53	$ 1,598,339	$ -	$ 1,598,339	4/28/2023	84	$704,030	$475,696	$589,863	20.28%	$ 7,460	$ 46,306	6.06%	$ 2,229	$ 13,837
661	INVP 5125 Customer Connections Annual Program FY23	Existing	90000229335	YES	C903	$ 837,109	$ -	$ 837,109	5/1/2023	84	$368,727	$249,140	$308,933	25.58%	$ 4,928	$ 30,590	0.00%	$ -	$ -
662	INVP 6690 Cost Center and Time Improvements	Existing	90000238216	YES	GT53	$ 293,435	$ -	$ 293,435	5/18/2023	84	$129,251	$87,332	$108,292	20.28%	$ 1,370	$ 8,501	6.06%	$ 409	$ 2,540
663	INVP 6289F US GAAP Statutory Reporting with WDesk	Existing	90000228705	YES	GT53	$ 594,443	$ -	$ 594,443	5/26/2023	84	$268,915	$183,994	$226,455	20.28%	$ 2,864	$ 17,222	6.06%	$ 856	$ 5,146
664	INVP 6290A Source to Pay Release 1 Procure to Pay (P2P) Rollout Program	Existing	90000223683	YES	GT53	$ 14,392,132	$ -	$ 14,392,132	5/29/2023	84	$6,510,727	$4,454,708	$5,482,717	20.28%	$ 69,342	$ 416,961	6.06%	$ 20,720	$ 124,595
665	INVP 6349 Customer Data Platform	Existing	90000221820	YES	G911	$ 1,634,163	$ -	$ 1,634,163	6/1/2023	84	$739,264	$505,812	$622,538	21.98%	$ 8,533	$ 51,313	6.42%	$ 2,492	$ 14,988
667	INVP 6592 TSA/TSC Application Upgrade	Existing	90000242149	YES	G114	$ 358,711	$ -	$ 358,711	6/9/2023	84	$162,274	$111,030	$136,652	64.59%	$ 5,504	$ 33,099	19.57%	$ 1,668	$ 10,029
668	INVP 6531 AIMS Upgrades and Enhancements	Existing	90000228700	YES	C903	$ 303,367	$ -	$ 303,367	6/22/2023	84	$140,849	$97,511	$119,180	25.58%	$ 1,901	$ 11,086	0.00%	$ -	$ -
669	INVP5471B ADMS Phase 2 Release 6	Existing	90000225812	YES	G295	$ 815,866	$ -	$ 815,866	6/30/2023	84	$378,795	$262,243	$320,519	52.84%	$ 10,562	$ 61,586	0.00%	$ -	$ -
670	INVP 6661 Demand Planning and Material Track and Trace Validation	Existing	90000235803	YES	C902	$ 560,361	$ -	$ 560,361	6/30/2023	84	$260,167	$180,116	$220,142	54.55%	$ 7,489	$ 43,668	0.00%	$ -	$ -
671	INVP 5471K Grid Mod TOMS	Existing	90000236603	YES	G187	$ 750,331	$ -	$ 750,331	6/30/2023	84	$348,368	$241,178	$294,773	39.58%	$ 7,276	$ 42,426	12.73%	$ 2,340	$ 13,645
672	INVP 6584 UWP 2.0 Digital Re Architecture and Optimization	Existing	90000236675	YES	C903	$ 846,675	$ -	$ 846,675	6/30/2023	84	$393,099	$272,146	$332,622	25.58%	$ 5,306	$ 30,940	0.00%	$ -	$ -
673	INVP 6621US JML MyHub	Existing	90000232124	YES	GT53	$ 1,789,012	$ -	$ 1,789,012	7/31/2023	84	$851,911	$596,337	$724,124	20.28%	$ 9,158	$ 51,830	6.06%	$ 2,737	$ 15,488
674	INVP 6510 Operational Technology Privileged Access Workstation FY23	Existing	90000228238	YES	GT53	$ 1,399,638	$ -	$ 1,399,638	8/1/2023	84	$666,494	$466,546	$566,520	20.28%	$ 7,165	$ 40,549	6.06%	$ 2,141	$ 12,117
675	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000219982	YES	GT53	$ 3,957,769	$ -	$ 3,957,769	8/25/2023	84	$1,931,768	$1,366,373	$1,649,071	20.28%	$ 20,856	$ 114,662	6.06%	$ 6,232	$ 34,263
676	INVP 5892B Control Room Server and Tools Upgrade-Replacement	Existing	90000232760	YES	G187	$ 505,940	$ -	$ 505,940	8/25/2023	84	$246,947	$174,670	$210,808	39.58%	$ 5,203	$ 28,607	12.73%	$ 1,674	$ 9,201
677	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220376	YES	GT53	$ 22,184,315	$ -	$ 22,184,315	8/25/2023	84	$10,828,059	$7,658,871	$9,243,465	20.28%	$ 116,905	$ 642,711	6.06%	$ 34,933	$ 192,053
678	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227870	YES	GT53	$ 125,614	$ -	$ 125,614	8/30/2023	84	$61,311	$43,367	$52,339	20.28%	$ 662	$ 3,639	6.06%	$ 198	$ 1,087
679	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227863	YES	GT53	$ 154,923	$ -	$ 154,923	8/30/2023	84	$75,617	$53,485	$64,551	20.28%	$ 816	$ 4,488	6.06%	$ 244	$ 1,341
680	INVP 5891C Field Collection System (FCS) Upgrade	Existing	90000221921	YES	C903	$ 634,665	$ -	$ 634,665	8/31/2023	84	$309,777	$219,111	$264,444	25.58%	$ 4,219	$ 23,192	0.00%	$ -	$ -
681	INVP 6258USB Data Archival US Group Function Portfolio	Existing	90000225218	YES	GT53	$ 3,337,553	$ -	$ 3,337,553	9/9/2023	84	$1,629,044	$1,152,250	$1,390,647	20.28%	$ 17,588	$ 96,694	6.06%	$ 5,256	$ 28,894
682	NY AMI IT Cyber Security Software-Phase 1	Existing	90000241320	YES	C113	$ 488,638	$ -	$ 488,638	9/30/2023	84	$244,319	$174,514	$209,416	72.58%	$ 9,479	$ 50,665	0.00%	$ -	$ -
683	NY AMI IT CSS Enhancement Softw.-Phase 1	Existing	90000241316	YES	C113	$ 2,357,770	$ -	$ 2,357,770	9/30/2023	84	$1,178,885	$842,061	$1,010,473	72.58%	$ 45,737	$ 244,467	0.00%	$ -	$ -
684	INVP 5673 My Business Account (Customer Digital Solution)	Existing	90000219539	YES	C903	$ 2,225,964	$ -	$ 2,225,964	9/30/2023	84	$1,112,982	$794,987	$953,985	25.58%	$ 15,219	$ 81,343	0.00%	$ -	$ -
685	INVP 6551 UTOC Software	Existing	90000229502	YES	G187	$ 5,125,887	$ -	$ 5,125,887	9/30/2023	84	$2,562,944	$1,830,674	$2,196,809	39.58%	$ 54,225	$ 289,832	12.73%	$ 17,440	$ 93,218
686	INVP 6551 UTOC Software PI11 and PI12	Existing	90000236960	YES	G187	$ 874,551	$ -	$ 874,551	9/30/2023	84	$437,275	$312,340	$374,808	39.58%	$ 9,252	$ 49,450	12.73%	$ 2,976	$ 15,904
687	NY AMI IT Telecom Capex Hardware-Phase 1	Existing	90000241314	YES	C113	$ 172,954	$ -	$ 172,954	9/30/2023	84	$86,477	$61,769	$74,123	72.58%	$ 3,355	$ 17,933	0.00%	$ -	$ -
688	NY AMI IT Cyber Security Hardware-Phase 1	Existing	90000241315	YES	C113	$ 9,665	$ -	$ 9,665	9/30/2023	84	$4,832	$3,452	$4,142	72.58%	$ 187	$ 1,002	0.00%	$ -	$ -
689	NY AMI IT ESB, Info Sys & DataLak-Ph. 1	Existing	90000241319	YES	C113	$ 16,330,001	$ -	$ 16,330,001	9/30/2023	84	$8,165,001	$5,832,143	$6,998,572	72.58%	$ 316,780	$ 1,693,188	0.00%	$ -	$ -
690	NY AMI IT Billing & MDS Sys Softw-Phase 1	Existing	90000241317	YES	C113	$ 1,526,897	$ -	$ 1,526,897	9/30/2023	84	$763,448	$545,320	$654,384	72.58%	$ 29,620	$ 158,317	0.00%	$ -	$ -
691	NY AMI IT Telecomm Software-Phase 1	Existing	90000241318	YES	C113	$ 1,071,171	$ -	$ 1,071,171	9/30/2023	84	$535,585	$382,561	$459,073	72.58%	$ 20,779	$ 111,065	0.00%	$ -	$ -
692	INVP 5471OB Data Mgt 2B PI7 / PI8	Existing	90000241629	YES	G295	$ 1,671,942	$ -	$ 1,671,942	9/30/2023	84	$835,971	$597,122	$716,547	52.84%	$ 23,612	$ 126,208	0.00%	$ -	$ -
693	INVP 6076 FutureNow	Existing	90000234813	YES	G295	$ 2,899,328	$ -	$ 2,899,328	10/13/2023	84	$1,449,664	$1,035,474	$1,242,569	52.84%	$ 40,946	$ 218,858	0.00%	$ -	$ -
694	INVP 6076 FutureNow	Existing	90000234814	YES	G901	$ 1,740,817	$ -	$ 1,740,817	10/13/2023	84	$870,408	$621,720	$746,064	0.00%	$ -	$ -	55.23%	$ 25,697	$ 137,350
695	INVP 6180US CV Talent Screening - Blind CVs	Existing	90000229739	YES	GT53	$ 254,585	$ -	$ 254,585	11/14/2023	84	$130,323	$93,954	$112,139	20.28%	$ 1,418	$ 7,376	6.06%	$ 424	$ 2,204
696	ZBR-Cap-Minimize AHT C3-Phase 2 Release	Existing	90000241029	YES	C903	$ 94,980	$ -	$ 94,980	10/1/2023	84	$47,490	$33,921	$40,706	25.58%	$ 649	$ 3,471	0.00%	$ -	$ -
697	ZBR-Cap-Automate Manual Work B1-Phase 2 Release	Existing	90000241031	YES	C903	$ 589,194	$ -	$ 589,194	10/1/2023	84	$294,597	$210,426	$252,512	25.58%	$ 4,028	$ 21,531	0.00%	$ -	$ -
698	ZBR-Cap-C1-Phase 2 Release	Existing	90000241026	YES	C903	$ 32,943	$ -	$ 32,943	10/1/2023	84	$16,472	$11,765	$14,119	25.58%	$ 225	$ 1,204	0.00%	$ -	$ -
699	ZBR-Cap Pref/Comms-Phase 2 Release	Existing	90000241039	YES	C903	$ 645,875	$ -	$ 645,875	10/1/2023	84	$322,937	$230,670	$276,804	25.58%	$ 4,416	$ 23,602	0.00%	$ -	$ -
700	ZBR-Cap-Minim Bad Debt Expos B3-Phase 2 Release	Existing	90000241034	YES	C903	$ 182	$ -	$ 182	10/1/2023	84	$91	$65	$78	25.58%	$ 1	$ 7	0.00%	$ -	$ -
701	ZBR-Cap-Drive e-Bill Adoption B4-Phase 2 Release	Existing	90000241036	YES	C903	$ 64,868	$ -	$ 64,868	10/1/2023	84	$32,434	$23,167	$27,801	25.58%	$ 443	$ 2,370	0.00%	$ -	$ -
702	ZBR-Cap-Elim Calls with Self Svc C2-Phase 2 Release	Existing	90000241028	YES	C903	$ 7,800,309	$ -	$ 7,800,309	10/1/2023	84	$3,900,154	$2,785,825	$3,342,990	25.58%	$ 53,329	$ 285,046	0.00%	$ -	$ -
703	ZBR-Cap-Optim B.O. Proc & Capac B2-Phase 2 Release	Existing	90000241033	YES	C903	$ 1,413	$ -	$ 1,413	10/1/2023	84	$707	$505	$606	25.58%	$ 10	$ 52	0.00%	$ -	$ -
704	ZBR-Cap-AIMS C2-Phase 2 Release	Existing	90000241038	YES	C903	$ 2,545,447	$ -	$ 2,545,447	10/1/2023	84	$1,272,724	$909,088	$1,090,906	25.58%	$ 17,403	$ 93,018	0.00%	$ -	$ -
705	ZBR-Cap - Web C2-Phase 2 Release	Existing	90000241037	YES	C903	$ 945,756	$ -	$ 945,756	10/1/2023	84	$472,878	$337,770	$405,324	25.58%	$ 6,466	$ 34,561	0.00%	$ -	$ -
706	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 2 Release	Existing	90000241030	YES	C903	$ 65,136	$ -	$ 65,136	10/1/2023	84	$32,568	$23,263	$27,915	25.58%	$ 445	$ 2,380	0.00%	$ -	$ -
707	INVP 6467 Union Bidding	Existing	90000230804	YES	GT53	$ 476,981	$ -	$ 476,981	11/15/2023	84	$244,169	$176,029	$210,099	20.28%	$ 2,657	$ 13,819	6.06%	$ 794	$ 4,129
708	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227874	YES	GT53	$ 453,190	$ -	$ 453,190	11/17/2023	84	$237,385	$167,249	$202,317	20.28%	$ 2,559	$ 14,224	6.06%	$ 765	$ 4,250
709	INVP 5125 FY24 Customer Connections Annual Program	Existing	90000240096	YES	C903	$ 2,521,463	$ -	$ 2,521,463	11/30/2023	84	$1,320,766	$960,557	$1,140,662	25.58%	$ 18,197	$ 92,141	0.00%	$ -	$ -
710	INVP 6715 UWP 2.0 MyAccount Implementation and Delivery - UWP 2.0 MyAccount_2	Existing	90000242901	YES	C903	$ 10,754,367	$ -	$ 10,754,367	11/30/2023	84	$5,633,240	$4,096,902	$4,865,071	25.58%	$ 77,611	$ 392,995	0.00%	$ -	$ -
711	Clean Energy Products-Capex-Phase 1 Release	Existing	90000242788	YES	C903	$ 10,212,070	$ -	$ 10,212,070	12/1/2023	84	$5,349,180	$3,890,312	$4,619,746	25.58%	$ 73,697	$ 373,178	0.00%	$ -	$ -
712	ZBR-Cap-Minimize AHT C3-Phase 3 Release	Existing	90000242888	YES	C903	$ 4,984	$ -	$ 4,984	12/1/2023	84	$2,611	$1,899	$2,255	25.58%	$ 36	$ 182	0.00%	$ -	$ -
713	ZBR-Cap - Web C2-Phase 3 Release□	Existing	90000242893	YES	C903	$ 1,053,489	$ -	$ 1,053,489	12/1/2023	84	$551,828	$401,329	$476,578	25.58%	$ 7,603	$ 38,498	0.00%	$ -	$ -
714	ZBR-Cap-AIMS C2-Phase 3 Release	Existing	90000242894	YES	C903	$ 3,794,844	$ -	$ 3,794,844	12/1/2023	84	$1,987,775	$1,445,655	$1,716,715	25.58%	$ 27,386	$ 138,674	0.00%	$ -	$ -
715	ZBR-Cap-Automate Manual Work B1-Phase 3 Release	Existing	90000242891	YES	C903	$ 1,040,528	$ -	$ 1,040,528	12/1/2023	84	$545,039	$396,392	$470,715	25.58%	$ 7,509	$ 38,024	0.00%	$ -	$ -
716	ZBR-Cap-Elim Calls with Self Svc C2-Phase 3 Release	Existing	90000242885	YES	C903	$ 1,252,268	$ -	$ 1,252,268	12/1/2023	84	$655,950	$477,054	$566,502	25.58%	$ 9,037	$ 45,761	0.00%	$ -	$ -
717	INVP 5612 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY24	Existing	90000237378	YES	GT53	$ 501,322	$ -	$ 501,322	12/4/2023	84	$262,597	$190,980	$226,789	20.28%	$ 2,868	$ 14,524	6.06%	$ 857	$ 4,340
718	INVP 5471AC PORT Back-End	Existing	90000229504	YES	G295	$ 6,554,173	$ -	$ 6,554,173	12/5/2023	84	$3,433,138	$2,496,828	$2,964,983	52.84%	$ 97,705	$ 494,746	0.00%	$ -	$ -
719	INVP5471B ADMS Phase 2 Release 7	Existing	90000225814	YES	G295	$ 855,217	$ -	$ 855,217	12/5/2023	84	$447,971	$325,797	$386,884	52.84%	$ 12,749	$ 64,557	0.00%	$ -	$ -
720	INVP 5471AC PORT Front-End	Existing	90000229505	YES	G295	$ 6,630,452	$ -	$ 6,630,452	12/5/2023	84	$3,473,094	$2,525,887	$2,999,490	52.84%	$ 98,842	$ 500,504	0.00%	$ -	$ -
721	ADMS Phase 2 Software	Existing	90000221288	YES	G295	$ 34,673,964	$ -	$ 34,673,964	12/5/2023	84	$18,162,553	$13,209,129	$15,685,841	52.84%	$ 516,894	$ 2,617,389	0.00%	$ -	$ -
722	INVP 6492 NACHA Compliance- Security Encryption Effort	Existing	90000227834	YES	C903	$ 2,559,122	$ -	$ 2,559,122	12/8/2023	84	$1,340,492	$974,904	$1,157,698	25.58%	$ 18,468	$ 93,518	0.00%	$ -	$ -
723	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221827	YES	C903	$ 1,807,303	$ -	$ 1,807,303	12/8/2023	84	$946,682	$688,496	$817,589	25.58%	$ 13,043	$ 66,044	0.00%	$ -	$ -
724	INVP 6290B Source to Pay Release 2 - Automated Accruals Posting and Release 1 Backlog	Existing	90000240938	YES	GT53	$ 4,024,300	$ -	$ 4,024,300	12/18/2023	84	$2,155,875	$1,580,975	$1,868,425	20.28%	$ 23,631	$ 116,590	6.06%	$ 7,061	$ 34,839
725	INVP 6716US Business Services FY24	Existing	90000240934	YES	GT53	$ 919,956	$ -	$ 919,956	12/28/2023	84	$492,833	$361,411	$427,122	20.28%	$ 5,402	$ 26,652	6.06%	$ 1,614	$ 7,964
726	INN/A-NERC CIP Compliance	Existing	90000096381	YES	GT53	$ 794,589	$ -	$ 794,589	7/1/2009	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
727	INVP 2590 Strategic Midrange Shared	Existing	90000099322	YES	GT53	$ 1,510,991	$ -	$ 1,510,991	3/31/2010	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
728	INVP 2591 Tier 1 Storage Upgrade	Existing	90000099323	YES	G924	$ 872,089	$ -	$ 872,089	3/31/2010	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
729	OneNet Laptops Refresh KS	Existing	90000096390	YES	GT53	$ 1,676,102	$ -	$ 1,676,102	4/30/2010	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
730	INVP 1389	Existing	90000104063	YES	G924	$ 1,876,588	$ -	$ 1,876,588	9/30/2010	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
731	DECUS05-Autom for Mng Req	Existing	90000104123	YES	G295	$ 6,680	$ -	$ 6,680	9/30/2010	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
732	INVP 1242TB - KPI Metrics	Existing	90000104180	YES	G295	$ 4,659	$ -	$ 4,659	9/30/2010	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
734	INVP 2733 US Purchase End of Lease	Existing	90000103784	YES	GT53	$ 828,258	$ -	$ 828,258	11/30/2010	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
735	INVP2673-US Upstate Server Upgrades	Existing	90000105262	YES	G924	$ 3,334,420	$ -	$ 3,334,420	11/30/2010	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
736	IN 2341--FERC 720 GAS TRANS	Existing	90000098786	YES	G209	$ 24,681	$ -	$ 24,681	3/30/2011	60	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
737	IN1488-Remote Access to Fault REC	Existing	90000104110	YES	GT53	$ 145,066	$ -	$ 145,066	3/30/2011	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
738	INVP2182-EDOT DECUS02	Existing	90000098663	YES	G295	$ 692,618	$ -	$ 692,618	3/31/2011	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
739	INVP 0887	Existing	90000104061	YES	G924	$ 9,432	$ -	$ 9,432	3/31/2011	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
741	IN 1404 Networking Minor Works	Existing	90000098376	YES	G295	$ 51,126	$ -	$ 51,126	7/31/2011	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -

742	US-NG Global Intranet Design CAPEX	Existing	90000095332	YES	GT53	$ 517,010	$ -	$ 517,010	8/31/2011	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
743	INVP 0953 - Bill Pool 231	Existing	90000104088	YES	G295	$ 264,686	$ -	$ 264,686	10/31/2011	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
744	INVP 1389 US Computing Minor Works	Existing	90000104257	YES	GT53	$ 738,425	$ -	$ 738,425	10/31/2011	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
746	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106246	YES	G209	$ 146,505	$ -	$ 146,505	8/1/2012	60	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
747	Global Web Implementation	Existing	90000095326	YES	GT53	$ 879	$ -	$ 879	8/31/2012	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
748	Continuous Improvement Tool	Existing	90000103771	YES	GT53	$ 241,230	$ -	$ 241,230	10/30/2012	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
749	INFRSTRCTR HRDWR&SOF-DESIGN CAPEX	Existing	90000097849	YES	GT53	$ 63,793	$ -	$ 63,793	11/5/2012	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
750	IN 2172-IDS Reporting & Analysis	Existing	90000106487	YES	G295	$ 981	$ -	$ 981	11/29/2012	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
751	INVP 2495C Gas Metretek System Cons	Existing	90000113406	YES	G207	$ 124,655	$ -	$ 124,655	3/31/2013	60	$0	$0	$0	0.00%	$ -	$ -	0.00%	$ -	$ -
752	IN 2522 VTL REPLACEMENT US	Existing	90000104630	YES	G924	$ 536,685	$ -	$ 536,685	5/20/2013	60	$0	$0	$0	36.06%	$ -	$ -	11.46%	$ -	$ -
753	INVP 2732 US Storage Switch Replace	Existing	90000104631	YES	GT53	$ 1,271,599	$ -	$ 1,271,599	5/22/2013	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
754	INVP 2981 US Security Awareness	Existing	90000117533	YES	GT53	$ 1,253	$ -	$ 1,253	6/1/2013	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
755	INVP3412 - New Security Control Ctr	Existing	90000133046	YES	GT53	$ 1,385,615	$ -	$ 1,385,615	11/1/2013	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
756	IN 2366 LI CNI Direct Hw Upgr	Existing	90000124371	YES	GT53	$ 96,584	$ -	$ 96,584	12/1/2013	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
757	INVP Panasonic XP Rugged Devices	Existing	90000140143	YES	G903	$ 274,180	$ -	$ 274,180	4/30/2014	60	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
758	1642 - Radio Standardization Cons	Existing	90000099326	YES	GT53	$ 1,683,316	$ -	$ 1,683,316	6/30/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
759	INVP 2974 IDS/IPS Service	Existing	90000114690	YES	GT53	$ 1,483,732	$ -	$ 1,483,732	8/7/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
760	IN 1642--Radio Standardization Cons	Existing	90000099327	YES	GT53	$ 45,050	$ -	$ 45,050	10/2/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
761	IN2901 US Organic Growth Minor Work	Existing	90000111311	YES	GT53	$ 44,636	$ -	$ 44,636	10/2/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
762	HICKSVILLE SECURITY SYSTEMS	Existing	90000124378	YES	GT53	$ 98,728	$ -	$ 98,728	10/2/2014	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
763	INVP3425 Wireless LAN Network Expan	Existing	90000146788	YES	GT53	$ 148,052	$ -	$ 148,052	3/27/2015	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
764	INVP 2927 US Desktop Refresh	Existing	90000150615	YES	GT53	$ 7,365,101	$ -	$ 7,365,101	3/31/2016	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
765	INVP 3614E2 Security Operations Ctr	Existing	90000141768	YES	GT53	$ 1,674,075	$ -	$ 1,674,075	6/30/2016	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
766	CIP v5 - US CNI (NMPC-High/Med)	Existing	90000191060	YES	G181	$ 2,099,807	$ -	$ 2,099,807	7/1/2016	60	$0	$0	$0	76.46%	$ -	$ -	23.54%	$ -	$ -
767	CIP v5 High/Med NE Hardware	Existing	90000164466	YES	GT53	$ 482,213	$ -	$ 482,213	12/31/2016	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
768	INVP 4671-Mob dev refresh - FY17	Existing	90000182190	YES	G903	$ 3,953,055	$ -	$ 3,953,055	3/31/2017	60	$0	$0	$0	24.70%	$ -	$ -	0.00%	$ -	$ -
769	INVP 4684 - CPE Buyback	Existing	90000183124	YES	GT53	$ 5,135,450	$ -	$ 5,135,450	4/1/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
770	INVP 4648 - Network Tx-CEMS	Existing	90000182167	YES	GT53	$ 22,238	$ -	$ 22,238	4/30/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
771	INVP 4588 - US SAP: Upgr Sol Mgr	Existing	90000182172	YES	GT53	$ 360,956	$ -	$ 360,956	7/18/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
772	INVP 4307 - US Win 7 Refresh Ph 3	Existing	90000175959	YES	GT53	$ 13,039,925	$ -	$ 13,039,925	7/31/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
773	INVP 4676 - VSTIG Forward Proxies U	Existing	90000182183	YES	GT53	$ 860,086	$ -	$ 860,086	10/21/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
774	INVP 3683B - Cloud Sec Acc Brkr	Existing	90000186955	YES	GT53	$ 127,560	$ -	$ 127,560	10/27/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
775	INVP 4645 - Refr of network equip	Existing	90000182165	YES	GT53	$ 323,529	$ -	$ 323,529	10/30/2017	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
776	INVP 4760 - Disaster Rec Machine	Existing	90000188532	YES	GT53	$ 431,275	$ -	$ 431,275	1/31/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
777	INVP 5029 - DXC Capacity Incr	Existing	90000189283	YES	GT53	$ 511,178	$ -	$ 511,178	1/31/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
778	INVP 4280 - US VSTIG Bandwidth Ph2	Existing	90000176460	YES	GT53	$ 2,294,027	$ -	$ 2,294,027	2/23/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
779	INVP 4274 - US VSTIG HW Refresh	Existing	90000181680	YES	C903	$ 403,507	$ -	$ 403,507	2/23/2018	60	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
780	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 3,129,865	$ -	$ 3,129,865	3/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
781	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 802,159	$ -	$ 802,159	3/1/2018	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
783	INVP 4680 - WAP Density deployment	Existing	90000182163	YES	GT53	$ 2,127,711	$ -	$ 2,127,711	3/28/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
784	INVP 4749 - VSTIG Refr - IDS Repl	Existing	90000186956	YES	GT53	$ 147,975	$ -	$ 147,975	3/31/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
786	INVP 4364 - Wireless Network	Existing	90000176079	YES	GT53	$ 2,404,447	$ -	$ 2,404,447	5/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
787	INVP 4289 - US Network Improvements	Existing	90000178447	YES	GT53	$ 1,447,842	$ -	$ 1,447,842	5/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
788	INVP 3956 - WiFi for Fleet Services	Existing	90000182134	YES	G922	$ 520,569	$ -	$ 520,569	5/1/2018	60	$0	$0	$0	21.14%	$ -	$ -	6.22%	$ -	$ -
789	INVP 4759 - MTC & Syr Brdrms Aud	Existing	90000187211	YES	GT53	$ 294,841	$ -	$ 294,841	5/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
790	INVP 5186 - US Field Force HD	Existing	90000192342	YES	GT53	$ 372,350	$ -	$ 372,350	5/22/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
791	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 308,553	$ -	$ 308,553	7/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
792	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 75,511	$ -	$ 75,511	7/1/2018	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
793	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 170,101	$ -	$ 170,101	9/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
794	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 8,813	$ -	$ 8,813	9/1/2018	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
795	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 52,470	$ -	$ 52,470	10/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
796	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 26,649	$ -	$ 26,649	10/1/2018	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
798	INVP 4828 - Hicksville Fiber	Existing	90000192328	YES	GT53	$ 278,879	$ -	$ 278,879	10/9/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
799	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 273,272	$ -	$ 273,272	12/1/2018	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
800	INVP 5316 - US T430 Refresh	Existing	90000197700	YES	GT53	$ 1,939,989	$ -	$ 1,939,989	1/31/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
801	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 132,567	$ -	$ 132,567	2/1/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
802	INVP 4003 UPS Repl Data Comm	Existing	90000198522	YES	GT53	$ 195,776	$ -	$ 195,776	2/5/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
803	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 412,144	$ -	$ 412,144	3/1/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
805	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 13,644	$ -	$ 13,644	5/1/2019	60	$0	$0	$0	64.59%	$ -	$ -	19.57%	$ -	$ -
806	INVP 5199 - AIX Upgrade	Existing	90000191474	YES	GT53	$ 2,048,005	$ -	$ 2,048,005	5/17/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
807	INVP 5354 North Andover Storm	Existing	90000200627	YES	G295	$ 63,970	$ -	$ 63,970	7/22/2019	60	$0	$0	$0	52.84%	$ -	$ -	0.00%	$ -	$ -
808	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 260,418	$ -	$ 260,418	9/1/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
809	INVP 5089 - Windows 10 Deploymt	Existing	90000191696	YES	GT53	$ 691,095	$ -	$ 691,095	10/30/2019	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
810	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 24,195	$ -	$ 24,195	2/1/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
812	INVP 5487F Legacy Device Refresh	Existing	90000206769	YES	GT53	$ 923,007	$ -	$ 923,007	3/31/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
813	INVP 5580 Managed Worplace	Existing	90000209706	YES	GT53	$ 4,696,293	$ -	$ 4,696,293	4/1/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
814	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 52,751	$ -	$ 52,751	5/1/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
817	INVP 5974 IBM P9 Refresh	Existing	90000211131	YES	GT53	$ 1,459,414	$ -	$ 1,459,414	7/31/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
819	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 7,774	$ -	$ 7,774	9/1/2020	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
820	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 37,314	$ -	$ 37,314	1/1/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
821	INVP 5886B Device Refresh & Refr	Existing	90000214701	YES	GT53	$ 4,539,382	$ -	$ 4,539,382	1/14/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
822	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 4,282	$ -	$ 4,282	2/1/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
823	INVP 4987 SOE Windows Upgrade	Existing	90000219015	YES	GT53	$ 17,454,014	$ -	$ 17,454,014	2/28/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
824	INVP 6049 Hosting Infra Refresh	Existing	90000213327	YES	GT53	$ 2,172,012	$ -	$ 2,172,012	3/18/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
825	INVP 5754 Network Equipment	Existing	90000207202	YES	GT53	$ 4,585,103	$ -	$ 4,585,103	3/31/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
826	INVP 6046 SD WAN Expansion	Existing	90000215181	YES	GT53	$ 4,655,393	$ -	$ 4,655,393	3/31/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
827	INVP 6117 HCI Lite Des and Dep	Existing	90000216092	YES	GT53	$ 3,237,711	$ -	$ 3,237,711	3/31/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
828	INVP 5867E Substation Access Po	Existing	90000217691	YES	G187	$ 734,328	$ -	$ 734,328	3/31/2021	60	$0	$0	$0	39.58%	$ -	$ -	12.73%	$ -	$ -
829	INVP 5935 Solution Development	Existing	90000218184	YES	GT53	$ 8,515	$ -	$ 8,515	3/31/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
830	INVP 6106 Data Back Up Services	Existing	90000216677	YES	GT53	$ 3,258,831	$ -	$ 3,258,831	4/23/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
831	INVP 5161 Device Refresh	Existing	90000217309	YES	GT53	$ 5,011,248	$ -	$ 5,011,248	4/30/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
833	INVP 6112 WFH Hardware	Existing	90000216754	YES	C903	$ 3,567,273	$ -	$ 3,567,273	5/31/2021	60	$0	$0	$0	25.58%	$ -	$ -	0.00%	$ -	$ -
834	INVP 4987 - SOE Win Upgrd Rfrsh	Existing	90000196250	YES	GT53	$ 4,623,386	$ -	$ 4,623,386	10/29/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
835	ADMS NY Hardware	Existing	90000220704	YES	5210E	$ 3,003,862	$ -	$ 3,003,862	11/9/2021	60	$0	$0	$0	100.00%	$ -	$ -	0.00%	$ -	$ -
836	INVP 6197.01.02 EOL Switch	Existing	90000219896	YES	GT53	$ 344,875	$ -	$ 344,875	12/3/2021	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
837	INVP 6377 Group Functions Operat	Existing	90000223081	YES	GT53	$ 907,845	$ -	$ 907,845	3/25/2022	60	$0	$0	$0	20.28%	$ -	$ -	6.06%	$ -	$ -
838	INVP 6196.01.01 BAU Device Refresh	Existing	90000219342	YES	GT53	$ 4,324,452	$ -	$ 4,324,452	4/6/2022	60	$0	$0	$0	20.28%	$ (10,772)	$ -	6.06%	$ (3,219)	$ -
839	INVP 6197.01.01 UPS Devices	Existing	90000219343	YES	GT53	$ 5,176,785	$ -	$ 5,176,785	4/6/2022	60	$0	$0	$0	20.28%	$ (12,896)	$ -	6.06%	$ (3,853)	$ -
840	INVP 6200.01.01 HCI / V-Block Migra	Existing	90000219346	YES	GT53	$ 3,385,282	$ -	$ 3,385,282	4/6/2022	60	$0	$0	$0	20.28%	$ (8,433)	$ -	6.06%	$ (2,520)	$ -
841	INVP 6197.01.03 SD WAN	Existing	90000219898	YES	GT53	$ 1,522,685	$ -	$ 1,522,685	4/6/2022	60	$0	$0	$0	20.28%	$ (3,793)	$ -	6.06%	$ (1,133)	$ -
842	INVP 6199.01.01 EoL Assets	Existing	90000219905	YES	GT53	$ 445,568	$ -	$ 445,568	4/6/2022	60	$0	$0	$0	20.28%	$ (1,110)	$ -	6.06%	$ (332)	$ -
843	INVP 6197.02.01 WiFi	Existing	90000219951	YES	GT53	$ 2,959,967	$ -	$ 2,959,967	4/6/2022	60	$0	$0	$0	20.28%	$ (7,373)	$ -	6.06%	$ (2,203)	$ -
844	INVP 6197.01.05 OOB Mgmt	Existing	90000220309	YES	GT53	$ 856,708	$ -	$ 856,708	4/6/2022	60	$0	$0	$0	20.28%	$ (2,134)	$ -	6.06%	$ (638)	$ -
845	INVP 6197.02.02 WiFi Tooling	Existing	90000220311	YES	GT53	$ 159,375	$ -	$ 159,375	4/6/2022	60	$0	$0	$0	20.28%	$ (397)	$ -	6.06%	$ (119)	$ -
846	INVP 6197.03.01 Voice EOL	Existing	90000220312	YES	GT53	$ 1,493,222	$ -	$ 1,493,222	4/6/2022	60	$0	$0	$0	20.28%	$ (3,720)	$ -	6.06%	$ (1,112)	$ -
847	INVP 6197.05.01 Data Ctr Transforma	Existing	90000222610	YES	GT53	$ 3,683,661	$ -	$ 3,683,661	4/6/2022	60	$0	$0	$0	20.28%	$ (9,176)	$ -	6.06%	$ (2,742)	$ -
848	INVP 6199 I&O US CNI FY22 HW	Existing	90000230195	YES	GT53	$ 341,782	$ -	$ 341,782	4/6/2022	60	$0	$0	$0	20.28%	$ (851)	$ -	6.06%	$ (254)	$ -

849	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 106,142	$ -	$ 106,142	6/1/2022	60	$3,538	$0	$1,769	20.28%	$ 22	$ 718	6.06%	$ 7	$ 214
850	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 9,188	$ -	$ 9,188	6/1/2022	60	$306	$0	$153	20.28%	$ 2	$ 62	6.06%	$ 1	$ 19
851	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 1,166,811	$ -	$ 1,166,811	6/1/2022	60	$38,894	$0	$19,447	20.28%	$ 246	$ 7,888	6.06%	$ 73	$ 2,357
852	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 40,978	$ -	$ 40,978	8/1/2022	60	$2,732	$0	$1,366	20.28%	$ 17	$ 554	6.06%	$ 5	$ 166
853	INVP 6509 HW Gas I&R Gas Meter	Existing	90000232548	YES	GT53	$ 449,570	$ -	$ 449,570	9/30/2022	60	$44,957	$0	$22,478	20.28%	$ 284	$ 9,117	6.06%	$ 85	$ 2,724
854	INVP 6485 I&O UTOC Facilities Cost	Existing	90000229075	YES	GT53	$ 2,456,084	$ -	$ 2,456,084	10/31/2022	60	$286,543	$0	$143,272	20.28%	$ 1,812	$ 58,111	6.06%	$ 541	$ 17,365
855	INVP 6489 Replace for 90000227399	Existing	90000232525	YES	GT53	$ 2,781,310	$ -	$ 2,781,310	10/31/2022	60	$324,486	$0	$162,243	20.28%	$ 2,052	$ 65,806	6.06%	$ 613	$ 19,664
856	INVP 6489 Holsted Solutions #2	Existing	90000232529	YES	GT53	$ 2,359,079	$ -	$ 2,359,079	10/31/2022	60	$275,226	$0	$137,613	20.28%	$ 1,740	$ 55,816	6.06%	$ 520	$ 16,679
857	INVP 6486 Replace for 90000227376	Existing	90000232534	YES	GT53	$ 1,720,383	$ -	$ 1,720,383	10/31/2022	60	$200,711	$0	$100,356	20.28%	$ 1,269	$ 40,704	6.06%	$ 379	$ 12,163
858	INVP 6486 Replace for 90000227378	Existing	90000232535	YES	GT53	$ 1,526,363	$ -	$ 1,526,363	10/31/2022	60	$178,076	$0	$89,038	20.28%	$ 1,126	$ 36,114	6.06%	$ 336	$ 10,791
859	INVP 6486 Replace for 90000227379	Existing	90000232537	YES	GT53	$ 1,533,087	$ -	$ 1,533,087	10/31/2022	60	$178,860	$0	$89,430	20.28%	$ 1,131	$ 36,273	6.06%	$ 338	$ 10,839
860	INVP 6486.04 LAN/Wireless	Existing	90000232538	YES	GT53	$ 2,640,224	$ -	$ 2,640,224	10/31/2022	60	$308,026	$0	$154,013	20.28%	$ 1,948	$ 62,468	6.06%	$ 582	$ 18,666
861	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 946	$ -	$ 946	11/1/2022	60	$110	$0	$55	20.28%	$ 1	$ 22	6.06%	$ 0	$ 7
862	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 251,590	$ -	$ 251,590	3/1/2023	60	$46,125	$0	$23,062	20.28%	$ 292	$ 9,354	6.06%	$ 87	$ 2,795
863	INVP 6485 UTOC Facility Cost #2	Existing	90000232501	YES	GT53	$ 191,628	$ -	$ 191,628	3/19/2023	60	$38,326	$0	$19,163	20.28%	$ 242	$ 7,772	6.06%	$ 72	$ 2,323
864	INVP 6486 Telephony #2	Existing	90000232539	YES	GT53	$ 1,557,493	$ -	$ 1,557,493	3/19/2023	60	$311,499	$0	$155,749	20.28%	$ 1,970	$ 63,172	6.06%	$ 589	$ 18,877
865	INVP 6486 WAN/SD-WAN #2	Existing	90000232540	YES	GT53	$ 1,871,124	$ -	$ 1,871,124	3/19/2023	60	$374,225	$0	$187,112	20.28%	$ 2,366	$ 75,893	6.06%	$ 707	$ 22,678
866	INVP 6486 NetworkSupportSvcs #2	Existing	90000232541	YES	GT53	$ 3,325,754	$ -	$ 3,325,754	3/19/2023	60	$665,151	$0	$332,575	20.28%	$ 4,206	$ 134,893	6.06%	$ 1,257	$ 40,308
867	INVP 6486 LAN/Wireless #2	Existing	90000232542	YES	GT53	$ 3,739,709	$ -	$ 3,739,709	3/19/2023	60	$747,942	$0	$373,971	20.28%	$ 4,730	$ 151,683	6.06%	$ 1,413	$ 45,325
868	INV6488 Replcmnt for 90000227386	Existing	90000236506	YES	GT53	$ 1,330,822	$ -	$ 1,330,822	3/29/2023	60	$266,164	$0	$133,082	20.28%	$ 1,683	$ 53,978	6.06%	$ 503	$ 16,130
869	INV6488 Replcmnt for 90000227387	Existing	90000236507	YES	GT53	$ 473,087	$ -	$ 473,087	3/29/2023	60	$94,617	$0	$47,309	20.28%	$ 598	$ 19,188	6.06%	$ 179	$ 5,734
870	INV6488 Replcmnt for 90000227389	Existing	90000236509	YES	GT53	$ 628,988	$ -	$ 628,988	3/29/2023	60	$125,798	$0	$62,899	20.28%	$ 796	$ 25,512	6.06%	$ 238	$ 7,623
871	ADMS Phase 2 NY HW/Install	Existing	90000221289	YES	5210E	$ 4,392,404	$ -	$ 4,392,404	12/5/2023	60	$1,464,135	$585,654	$1,024,894	100.00%	$ 63,916	$ 878,481	0.00%	$ -	$ -
872	INVP 6510 OT PAW FY23 HW	Existing	90000242034	YES	GT53	$ 1,158,021	$ -	$ 1,158,021	8/1/2023	60	$308,806	$77,201	$193,003	20.28%	$ 2,441	$ 46,969	6.06%	$ 729	$ 14,035
873	GBE P1-P3 PowerPlan	GBE	90000189045	YES	GT53	$ 644,246	$ -	$ 644,246	8/27/2017	120	$26,844	$0	$13,422	20.28%	$ 170	$ 5,444	6.06%	$ 51	$ 1,627
883	GBE P1-P3 GIS 5210G	GBE	90000189211	YES	5210G	$ 10,845,322	$ -	$ 10,845,322	11/9/2020	120	$3,886,241	$2,801,708	$3,343,974	0.00%	$ -	$ -	0.00%	$ -	$ -
884	GBE P1-P3 Sched/Disp/Mobil 5210E	GBE	90000189199	YES	5210E	$ 8,353,606	$ -	$ 8,353,606	11/9/2020	120	$2,993,376	$2,158,015	$2,575,695	100.00%	$ 160,629	$ 835,361	0.00%	$ -	$ -
886	GBE P1-P3 Cust Engagement 5210E	GBE	90000189224	YES	5210E	$ 8,174,956	$ -	$ 8,174,956	11/9/2020	120	$2,929,359	$2,111,864	$2,520,611	100.00%	$ 157,194	$ 817,496	0.00%	$ -	$ -
888	GBE P1-P3 Sched/Disp/Mobil 5210G	GBE	90000189191	YES	5210G	$ 2,127,249	$ -	$ 2,127,249	11/9/2020	120	$762,264	$549,539	$655,902	0.00%	$ -	$ -	0.00%	$ -	$ -
889	GBE P1-P3 Supply Chain 5210G	GBE	90000189170	YES	5210G	$ 707,112	$ -	$ 707,112	11/9/2020	120	$253,382	$182,671	$218,026	0.00%	$ -	$ -	0.00%	$ -	$ -
890	GBE P1-P3 Work Management 5210G	GBE	90000189177	YES	5210G	$ 12,845,621	$ -	$ 12,845,621	11/9/2020	120	$4,603,014	$3,318,452	$3,960,733	0.00%	$ -	$ -	0.00%	$ -	$ -
891	GBE P1-P3 Cust Engagement 5210G	GBE	90000189218	YES	5210G	$ 2,081,302	$ -	$ 2,081,302	11/9/2020	120	$745,800	$537,670	$641,735	0.00%	$ -	$ -	0.00%	$ -	$ -
892	GBE P1-P3 Asset Management 5210G	GBE	90000189184	YES	5210G	$ 5,345,678	$ -	$ 5,345,678	6/28/2021	120	$2,271,913	$1,737,345	$2,004,629	0.00%	$ -	$ -	0.00%	$ -	$ -
916	5110S-GBE-C113 Hardware	GBE	90000202997	YES	C113	$ 133,727	$ -	$ 133,727	11/9/2020	60	$0	$0	$0	72.58%	$ -	$ -	0.00%	$ -	$ -
917	5110S-GBE-C210 Hardware	GBE	90000206121	YES	C209	$ 168,162	$ -	$ 168,162	7/31/2022	60	$11,211	$0	$5,605	0.00%	$ -	$ -	0.00%	$ -	$ -
921	INVP 5571 Gas Business Enablement Cyber Security Enhancements	GBE	90000204707	YES	G209	$ 1,775,960	$ -	$ 1,775,960	5/29/2020	84	$42,285	$0	$21,142	0.00%	$ -	$ -	0.00%	$ -	$ -
922	5110S-GBE-C210 IS Enabling	GBE	90000189260	YES	C209	$ 2,951,739	$ -	$ 2,951,739	7/31/2022	120	$1,574,261	$1,279,087	$1,426,674	0.00%	$ -	$ -	0.00%	$ -	$ -
						$ 2,676,506,523	$ -	$ 2,676,506,523			$ 519,162,036	$ 342,530,339	$ 430,846,188		$ 4,710,118	$ 39,246,359		$ 535,515	$ 5,347,283

NMPC E $ 49,839,275

Niagara Mohawk Power Corporation d/b/a National Grid
Surcharge of Incremental Energy Efficiency - Electric
Illustrative Example
($000's)

Line #	Example of Electric Incremental Energy Efficiency Surcharge Mechanism	Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028
1	Actual Rate Allowance recovered through Base Rates	$ 113,210	$ 82,565	$ 82,565
2	Illustrative Example of Approved Allowance	120,000	80,000	83,000
3	Difference between Rate Allowance and Approved EE:BE Budgets to/(from) customers	$ 6,790	$ (2,565)	$ 435

Rate Year 1 Threshold Calculation

4	9-Month Stayout Period	$ 87,067
5	1-Month to Reflect April 2025	9,674
6	Rate Year 1 Allowance at New Rates	112,948
7	11-Months of Rate Year 1 Allowance at New Rates	103,536
8	Total Rate Year 1 Threshold	$ 113,210

Notes:

Rate Year 1 is Line 8. Rate Years 2 and 3 of current rate plan are unaffected and reflect the Provisional Budgets filed in the July 20, 2023 Order

1 Directing Energy Efficiency and Building Electrification Proposals
2 Illustrative Example - Subject to outcome of EE:BE Order in Case 18-M-0084
3 Difference between Rate Allowance and Illustrative Allowance
4 Reflects 1 month of the Stayout period from RY3 in Case 20-E-3080 & 20-G-0381
5 Line 4 divided by 9 months
6 Rate Year 1 Allowance in 24-E-0322 & 24-G-0323
7 Line 6 divided by 12 multiplied by 11 to get 11 month rate allowance
8 Line 5 plus Line 7 to reflect calculated Rate Year 1 Target

Niagara Mohawk Power Corporation d/b/a National Grid
Uncollectible Expense Sharing Mechanism - Electric
Illustrative Example
($000's)

Line #	**Example 1 - Actual Expense higher than Rate Allowance**	Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028
1	Rate Allowance (Net Write Off + POR + MFC Uncollectible Component)	$ 60,338	$ 67,507	$ 69,987
2	Illustrative Actual Expense	61,000	80,000	70,000
3	Difference Between Actual Expense and Rate Allowance - Under/(Over)	662	12,493	13
4	80% to be deferred for future recovery	80%	80%	80%
5	Total Deferred Asset	$ 529	$ 9,994	$ 10

	Example 2 - Actual Expense lower than Rate Allowance	Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028
6	Rate Allowance (Net Write Off + POR + MFC Uncollectible Component)	$ 60,338	$ 67,507	$ 69,987
7	Illustrative Actual Expense	59,000	64,000	62,000
8	Difference Between Actual Expense and Rate Allowance - Under/(Over)	(1,338)	(3,507)	(7,987)
9	100% to be deferred for future refund	100%	100%	100%
10	Total Deferred Liability	$ (1,338)	$ (3,507)	$ (7,987)

3-Year Weighted Uncollectible Rate (2019, 2022, 2023) 1.6607%

Notes:

1 Rate Year 1 reflects 11 month target set on Page 2. Rate Years 2 and 3 = Appendix 1, Schedule 1 (incremental uncollectible expense on Page 1 + O&M Expense on Page 2)
2 Illustrative Example
3 Actual Expense minus Rate Allowance
4 The Company will defer for future recovery 80% when the actual expense is greater than the rate allowance
5 Line 3 multiplied by Line 4
6 Rate Year 1 reflects 11 month target set on Page 2. Rate Years 2 and 3 of the current rate plan are unaffected.
7 Illustrative Example
8 Actual Expense minus Rate Allowance
9 The Company will defer 100% of refund to customers when the actual expense is less than the rate allowance
10 Line 8 multiplied by Line 9

Niagara Mohawk Power Corporation d/b/a National Grid
Uncollectible Expense Sharing Mechanism - Electric
11-Month Target Calculation
(Whole Dollars)

Line #			**NMPC Electric** Uncollectible Expense Deferral Target
1	April Retail Revenues per Appendix 2, Schedule 1		$275,525,678
	Add: LPCs		
2	April Retail Revenues	$275,525,678	
3	LPC Ratio per E-RDP-2, Schedule 5, Page 4	0.6156%	
4	Total April LPCs	$1,696,154	$1,696,154
5	Total April Revenues		$277,221,832
6	Uncollectible Rate		1.6607%
7	April portion of Uncollectible Expense		$4,603,738
	April Portion of Uncollectible Expense on RY1 Delivery Increase:		
8	Uncollectible Expense on Delivery Increase per Appendix 1, Schedule 1		$4,789,000
9	April 2025 Revenue Allocation		7.6%
10	April 2025 Portion of Uncollectible Expense on Delivery Increase		$364,313
11	Total April 2025 Portion of Uncollectible Expense		$4,968,051
12	Uncollectible Expense per Appendix 1, Schedule 1		$60,517,520
13	Uncollectible Expense on Delivery Increase per Appendix 1, Schedule 1		$4,789,000
14	Total Uncollectible Expense for RY1		$65,306,520
15	Less: April 2025 Uncollectible Expense Portion		$4,968,051
16	**Total Uncollectible Expense 11-Month Target for Deferral**		**$60,338,468**

Notes:

1 Revenues per Appendix 2, Schedule 1
2 Line 1 value
3 LPC Ratio per E-RDP-2, Schedule 5, Page 4
4 Line 2 x Line 3
5 Line 1 + Line 4
6 Page 1
7 Line 5 x Line 6
8 Uncollectible Expense Increase per Appendix 1, Schedule 1
9 RY1 Month of April Revenues / RY1 Total Revenues
10 Line 8 x Line 9
11 Line 7 + Line 10
12 Uncollectible Expense per Appendix 1, Schedule 1
13 Uncollectible Expense Increase per Appendix 1, Schedule 1
14 Line 12 + Line 13
15 Line 11
16 Line 14 - Line 15

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Transmission Revenue Adjustment Clause
($000's)

ELECTRIC EXAMPLE

		Electric Rate Year One	Electric Rate Year Two	Electric Rate Year Three
1	Actual Revenue	$ 364,000	$ 400,000	$ 350,000
2	Rate Allowance	$ 363,090	$ 360,972	$ 360,994
3	Amount Deferred to (from) customers	$ (910)	$ (39,028)	$ 10,994

Notes (by line number)

1 Input - Revenue - Illustrative Example
2 Forecasted Rate Year Revenue. See Joint Proposal Section 3.1.1
Year 1 - See Page 2 of 4, Line 15
Year 2 - See Page 3 of 4, Line 15
Year 3 - See Page 4 of 4, Line 15
3 Line 2 less Line 1
4 The Company is using the full year Rate Year One target for the Transmission Revenue Adjustment because customers received the full amount of transmission revenue in the RY1 revenue requirement.

Niagara Mohawk Power Corporation d/b/a National Grid
Wholesale Revenue Rate Year
(Whole $)
For Fiscal Year 2026

Lines	Rate Schedule	Transmission Service	Rate Year Total	Apr-25	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26
1	R.S. 134	NYPA - St. Lawrence Municipals	16,794	1,777	1,520	2,430	1,654	1,374	1,154	1,101	841	846	978	1,060	2,058
6	R.S. 58	Rochester Gas & Electric Corp ST-123	319,896	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658
7	R.S. 55	Central Hudson	195,300	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275
8	R.S. 141	Central Hudson	2,175,360	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280
9	R.S. 142	Fitzpatrick Wheeling	2,999,040	218,240	281,600	281,600	281,600	281,600	281,600	281,600	218,240	218,240	218,240	218,240	218,240
10	R.S. 142	9 Mile Wheeling	4,350,720	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560
11	R.S. 165	NYSEG	3,769,920	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160
15	R.S. 174	City of Watertown	79,884	7,452	7,469	7,143	7,499	6,546	5,731	5,945	6,255	6,214	6,510	6,459	6,662
16	ISO OATT-TSC	Regional transmission service	1,166,395	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200
17	N/A	Regional transmission service	14,800,751	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396
18	N/A	TCC auction revenue	374,464,690	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391
21	N/A	Congestion balancing settlement	(51,330,835)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)
22	ISO OATT - Energy Highway	Energy Highway Revenues - FERC ROE	7,627,223	977,207	1,009,780	977,207	1,009,780	466,052	451,018	466,052	451,018	466,052	466,052	420,951	466,052
23	ISO OATT - Energy Highway	Revenue Adjustment	(79,775)	(10,121)	(10,458)	(10,121)	(10,458)	(4,827)	(4,827)	(4,827)	(4,827)	(4,827)	(4,827)	(4,827)	(4,827)
24	ISO OATT - Energy Highway	Energy Highway Revenues - STATE ROE	7,548,227	967,086	999,322	967,086	999,322	461,225	446,347	461,225	446,347	461,225	461,225	416,591	461,225
25	ISO OATT - WNY FC	WNY ISO Revenues - FERC ROE	2,560,265	210,433	217,447	210,433	217,447	217,447	210,433	217,447	210,433	217,447	217,447	196,404	217,447
26	ISO OATT - WNY FC	Revenue Adjustment	(26,517)	(2,179)	(2,252)	(2,179)	(2,252)	(2,252)	(2,179)	(2,252)	(2,179)	(2,252)	(2,252)	(2,034)	(2,252)
27	ISO OATT - WNY FC	WNY ISO Revenues - STATE ROE	2,533,748	208,253	215,195	208,253	215,195	215,195	208,253	215,195	208,253	215,195	215,195	194,370	215,195
28															
29		TRANSMISSION REVENUE SUBJECT TO TRAC:	363,089,890	30,562,157	30,664,455	30,625,862	30,664,620	30,125,291	30,102,435	30,124,416	30,039,286	30,061,070	30,061,498	29,996,070	30,062,730

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Niagara Mohawk Power Corporation d/b/a National Grid
Wholesale Revenue Rate Year
(Whole $)
For Fiscal Year 2027

Lines	Rate Schedule	Transmission Service	Rate Year Total	Apr-26	May-26	Jun-26	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27
1	R.S. 134	NYPA - St. Lawrence Municipals	16,794	1,777	1,520	2,430	1,654	1,374	1,154	1,101	841	846	978	1,060	2,058
6	R.S. 58	Rochester Gas & Electric Corp ST-123	319,896	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658
7	R.S. 55	Central Hudson	195,300	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275
8	R.S. 141	Central Hudson	2,175,360	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280
9	R.S. 142	Fitzpatrick Wheeling	2,999,040	218,240	281,600	281,600	281,600	281,600	281,600	281,600	218,240	218,240	218,240	218,240	218,240
10	R.S. 142	9 Mile Wheeling	4,350,720	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560
11	R.S. 165	NYSEG	3,769,920	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160
15	R.S. 174	City of Watertown	79,884	7,452	7,469	7,143	7,499	6,546	5,731	5,945	6,255	6,214	6,510	6,459	6,662
16	ISO OATT-TSC	Regional transmission service	1,166,395	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200
17	N/A	Regional transmission service	14,800,751	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396
18	N/A	TCC auction revenue	374,464,690	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391
21	N/A	Congestion balancing settlement	(51,330,835)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)
22	ISO OATT - Energy Highway	Energy Highway Revenues - FERC ROE	5,487,391	451,018	466,052	451,018	466,052	466,052	451,018	466,052	451,018	466,052	466,052	420,951	466,052
23	ISO OATT - Energy Highway	Revenue Adjustment	(56,834)	(4,671)	(4,827)	(4,671)	(4,827)	(4,827)	(4,671)	(4,827)	(4,671)	(4,827)	(4,827)	(4,360)	(4,827)
24	ISO OATT - Energy Highway	Energy Highway Revenues - STATE ROE	5,430,558	446,347	461,225	446,347	461,225	461,225	446,347	461,225	446,347	461,225	461,225	416,591	461,225
25	ISO OATT - WNY FC	WNY ISO Revenues - FERC ROE	2,560,265	210,433	217,447	210,433	217,447	217,447	210,433	217,447	210,433	217,447	217,447	196,404	217,447
26	ISO OATT - WNY FC	Revenue Adjustment	(26,517)	(2,179)	(2,252)	(2,179)	(2,252)	(2,252)	(2,179)	(2,252)	(2,179)	(2,252)	(2,252)	(2,034)	(2,252)
27	ISO OATT - WNY FC	WNY ISO Revenues - STATE ROE	2,533,748	208,253	215,195	208,253	215,195	215,195	208,253	215,195	208,253	215,195	215,195	194,370	215,195
28															
29		TRANSMISSION REVENUE SUBJECT TO TRAC:	360,972,221	30,041,419	30,126,359	30,105,124	30,126,523	30,125,291	30,102,435	30,124,416	30,039,286	30,061,070	30,061,498	29,996,070	30,062,730

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Niagara Mohawk Power Corporation d/b/a National Grid
Wholesale Revenue Rate Year
(Whole $)
For Fiscal Year 2028

Lines	Rate Schedule	Transmission Service	Data Year Total	Apr-27	May-27	Jun-27	Jul-27	Aug-27	Sep-27	Oct-27	Nov-27	Dec-27	Jan-28	Feb-28	Mar-28
1	R.S. 134	NYPA - St. Lawrence Municipals	16,794	1,777	1,520	2,430	1,654	1,374	1,154	1,101	841	846	978	1,060	2,058
6	R.S. 58	Rochester Gas & Electric Corp ST-123	319,896	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658	26,658
7	R.S. 55	Central Hudson	195,300	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275	16,275
8	R.S. 141	Central Hudson	2,175,360	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280	181,280
9	R.S. 142	Fitzpatrick Wheeling	2,999,040	218,240	281,600	281,600	281,600	281,600	281,600	281,600	218,240	218,240	218,240	218,240	218,240
10	R.S. 142	9 Mile Wheeling	4,350,720	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560	362,560
11	R.S. 165	NYSEG	3,769,920	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160	314,160
15	R.S. 174	City of Watertown	79,884	7,452	7,469	7,143	7,499	6,546	5,731	5,945	6,255	6,214	6,510	6,459	6,662
16	ISO OATT - TSC	Regional transmission service	1,166,395	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200	97,200
17	N/A	Regional transmission service	14,800,751	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396	1,233,396
18	N/A	TCC auction revenue	374,464,690	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391	31,205,391
21	N/A	Congestion balancing settlement	(51,330,835)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)	(4,277,570)
22	ISO OATT - Energy Highway	Energy Highway Revenues - FERC ROE	5,502,425	451,018	466,052	451,018	466,052	466,052	451,018	466,052	451,018	466,052	466,052	435,985	466,052
23	ISO OATT - Energy Highway	Revenue Adjustment	(56,990)	(4,671)	(4,827)	(4,671)	(4,827)	(4,827)	(4,671)	(4,827)	(4,671)	(4,827)	(4,827)	(4,516)	(4,827)
24	ISO OATT - Energy Highway	Energy Highway Revenues - STATE ROE	5,445,436	446,347	461,225	446,347	461,225	461,225	446,347	461,225	446,347	461,225	461,225	431,469	461,225
25	ISO OATT - WNY FC	WNY ISO Revenues - FERC ROE	2,567,280	210,433	217,447	210,433	217,447	217,447	210,433	217,447	210,433	217,447	217,447	203,418	217,447
26	ISO OATT - WNY FC	Revenue Adjustment	(26,590)	(2,179)	(2,252)	(2,179)	(2,252)	(2,252)	(2,179)	(2,252)	(2,179)	(2,252)	(2,252)	(2,107)	(2,252)
27	ISO OATT - WNY FC	WNY ISO Revenues - STATE ROE	2,540,690	208,253	215,195	208,253	215,195	215,195	208,253	215,195	208,253	215,195	215,195	201,311	215,195
28															
29		TRANSMISSION REVENUE SUBJECT TO	360,994,041	30,041,419	30,126,359	30,105,124	30,126,523	30,125,291	30,102,435	30,124,416	30,039,286	30,061,070	30,061,498	30,017,890	30,062,730

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Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Vegetation Management Expense
($000's)

ELECTRIC EXAMPLE 1

		Rate Year Ending March 31, 2026 Electric	Rate Year Ending March 31, 2027 Electric	Rate Year Ending March 31, 2028 Electric
1	Actual Expense	$ 86,000.0	$ 90,500.0	$ 91,500.0
2	Rate Allowance	$ 87,386.5	$ 89,901.5	$ 91,856.8
3	Difference	$ 1,386.5	$ (598.5)	$ 356.8
4	3-Year Cumulative Actuals	$ 268,000.0		
5	3-Year Cumulative Rate Allowance	$ 269,144.8		
6	Difference - Underspend / (Overspend)	$ 1,144.8		
7	Deferral - Credit to Customer	$ 1,144.8		

ELECTRIC EXAMPLE 2

		Rate Year Ending March 31, 2026 Electric	Rate Year Ending March 31, 2027 Electric	Rate Year Ending March 31, 2028 Electric
1	Actual Expense	$ 87,000.0	$ 90,800.0	$ 92,500.0
2	Rate Allowance	$ 87,386.5	$ 89,901.5	$ 91,856.8
3	Difference	$ 386.5	$ (898.5)	$ (643.2)
4	3-Year Cumulative Actuals	$ 270,300.0		
5	3-Year Cumulative Rate Allowance	$ 269,144.8		
6	Difference - Underspend / (Overspend)	$ (1,155.2)		
7	Deferral	$ -		

Rate Year 1 Rate Allowance Calculation

8	Rate Year 3 at Current Rates	82,323.3
9	1-Month to Reflect April 2025	6,860.3
10	Rate Year 1 Allowance at New Rates	87,846.8
11	11-Months of Rate Year 1 Allowance at New Rates	80,526.2
12	Total Rate Year 1 Threshold	87,386.5

Line Notes

1 Input Actual Costs

2 Forecasted Rate Year Vegetation Management Expense. See Joint Proposal Section IV.6.2. Rate Year 1 reflects 1 month of RY3 in Case 20-E-3080 & 20-G-0381 and 11 months of the current rate plan. Rate Years 2 and 3 of the current rate plan are unaffected.

3 Line 2 less Line 1

4 Sum Line 1 for Rate Years 1-3

5 Sum Line 2 for Rate Years 1-3

6 Line 5 less Line 4

7 If cumulative actual costs for Rate Years 1-3 are less than the cumulative rate allowance for the same period, the Deferral Credit to Customers will be equal to the cumulative amount underspent. If actual costs exceed the cumulative rate allowance, there will be no deferral. This is a downward-only reconciliation.

8 Rate Year 3 as included in Cases 20-E-0380 & 20-G-0381

9 Line 8 divided by 12 months to reflect 1 month at Rate Year 3 to represent April 2025

10 Rate Year 1 Allowance in Cases 24-E-0322 & 24-G-0323

11 Line 10 divided by 12 multiplied by 11 to get 11 month rate allowance

12 Line 9 plus Line 11 to reflect Rate Year 1 Threshold

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Electric Major Storm Expense
($000's)

		Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028
		Electric	Electric	Electric
1	Actual Expense	$ 75,000.0	$ 80,000.0	$ 77,000.0
2	Rate Allowance	$ 74,000.0	$ 78,000.0	$ 78,000.0
3	Amount Deferred to (from) Customers	$ (1,000.0)	$ (2,000.0)	$ 1,000.0

Rate Year 1 Rate Allowance Calculation

4	Rate Year 3 at Current Rates	30,000
5	1-Month to Reflect April 2025	2,500
6	Rate Year 1 Allowance at New Rates	78,000
7	11-Months of Rate Year 1 Allowance at New Rates	71,500
8	Total Rate Year 1 Threshold	74,000

Line Notes

1 Input Actual Costs (See example in Appendix 13, Attachment A)
Forecasted Rate Years Expense (See Joint Proposal Section IV 11.1.12 and Appendix 13)
2 Rate Year 1 reflects 1 month of RY3 in Case 20-E-3080 & 20-G-0381 and 11 months of the current rate plan. Rate Years 2 and 3 of the current rate plan are unaffected.
3 Line 2 less Line 1
4 Rate Year 3 as included in Cases 20-E-0380 & 20-G-0381
5 Line 4 divided by 12 months to reflect 1 month at Rate Year 3 to represent April 2025
6 Rate Year 1 Allowance in Cases 24-E-0322 & 24-G-0323
7 Line 6 divided by 12 multiplied by 11 to get 11 month rate allowance
8 Line 5 plus Line 7 to reflect Rate Year 1 Threshold

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Electric Minor Storm Expense
($000's)

Rate Year Ending March 31, 2026

		Scenario 1 (Deferral - costs above rate allowance and deadband)	Scenario 2 (Deferral - costs below rate allowance)	Scenario 3 (No Deferral - costs above rate allowance but below deadband)
		Electric	Electric	Electric
1	Rate Allowance	$ 80,319.9	$ 80,319.9	$ 80,319.9
2	Actual Expense	$ 110,000.0	$ 65,000.0	$ 90,000.0
3	Over/(under) Allowance	$ 29,680.1	$ (15,319.9)	$ 9,680.1
4	Deadband above Allowance	$ 10,000.0	$ 10,000.0	$ 10,000.0
5	Amount Deferred to (from) Customers	$ (17,712.1)	$ 15,319.9	$ -

Rate Year 1 Rate Allowance Calculation

6	Rate Year 3 at Current Rates	42,796
7	1-Month to Reflect April 2025	3,566
8	Rate Year 1 Allowance at New Rates	83,731
9	11-Months of Rate Year 1 Allowance at New Rates	76,753
10	Total Rate Year 1 Threshold	80,320

Line Notes

1 Input Actual Costs

Forecasted Rate Years Expense (See Joint Proposal Section IV 11.1.13 and Appendix 13)

2 Rate Year 1 reflects 1 month of RY3 in Case 20-E-3080 & 20-G-0381 and 11 months of the current rate plan.

3 Line 2 less Line 1

4 If the Company overspends, a $10 million deadband applies before a deferral may be booked

5 Line 3 less Line 4, if Line 3 is positive

6 Rate Year 3 as included in Cases 20-E-0380 & 20-G-0381

7 Line 6 divided by 12 months to reflect 1 month at Rate Year 3 to represent April 2025

8 Rate Year 1 Allowance in Cases 24-E-0322 & 24-G-0323

9 Line 8 divided by 12 multiplied by 11 to get 11 month rate allowance

10 Line 7 plus Line 9 to reflect Rate Year 1 Threshold

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Electric Minor Storm Expense
($000's)

Rate Year Ending March 31, 2027 -
Rate Year Ending March 31, 2028

	Scenario 1 (Deferral - Silver Lining costs above rate allowance; Total Minor costs above)			Scenario 2 (Deferral - Silver Lining costs above rate allowance; Total Minor costs above)			Scenario 3 (Deferral - Silver Lining costs above rate allowance; Total Minor costs below)		
	Silver Lining	All Other Minor	Total Minor	Silver Lining	All Other Minor	Total Minor	Silver Lining	All Other Minor	Total Minor
1 Rate Allowance **	$ 51,413.7	$ 34,275.8	$ 85,689.6	$ 51,413.7	$ 34,275.8	$ 85,689.6	$ 51,413.7	$ 34,275.8	$ 85,689.6
	60%	40%		60%	40%		60%	40%	
2 Actual Expense ***	$ 80,000.0	$ 50,000.0	$ 130,000.0	$ 80,000.0	$ 10,000.0	$ 90,000.0	$ 55,000.0	$ 10,000.0	$ 65,000.0
3 Over/(under) Allowance	$ 28,586.3	$ 15,724.2	$ 44,310.4	$ 28,586.3	$ (24,275.8)	$ 4,310.4	$ 3,586.3	$ (24,275.8)	$ (20,689.6)
4 Application of Deadband		$ -			$ -			$ -	
5 Amount Deferred to (from) Customers	$ (28,586.3)	$ -	**$ (28,586.3)**	$ (28,586.3)	$ 24,275.8	**$ (4,310.4)**	$ (3,586.3)	$ 24,275.8	**$ -**
6 Rationale	All incremental SL costs deferrable			Offset the incremental SL costs by the All Other MS underspend and defer the remaining incremental SL costs			No deferral; the incremental SL costs are offset by the All Other MS underspend		

Notes:

* See Appendix 13 for details.

** Hypothetical split of Total Minor storm allowance to be determined through collaborative and ratio updated after RY2 with two years of data

Silver Lining	60%
Other Minor	40%

*** Silver Lining excludes major storm costs below the $750k threshold and prestaging costs below the $250k threshold and 15% above the $1.5m threshold
These costs should be tracked and included within the All Other Minor Storms bucket identified above, for RY2 and RY3, and the calculation of the thresholds for RY1.

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Electric Minor Storm Expense
($000's)

Rate Year Ending March 31, 2027 -
Rate Year Ending March 31, 2028

	Scenario 4 (Deferral - Silver Lining costs below rate allowance; All Other Minor costs above)			Scenario 5 (Deferral - Silver Lining costs below rate allowance; Total Minor costs below)			Scenario 6 (Deferral - No Silver Lining costs in RY1)		
	Silver Lining	All Other Minor	Total Minor	Silver Lining	All Other Minor	Total Minor	Silver Lining	All Other Minor	Total Minor
1 Rate Allowance **	$ 51,413.7	$ 34,275.8	$ 85,689.6	$ 51,413.7	$ 34,275.8	$ 85,689.6	$ -	$ 85,689.6	$ 85,689.6
	60%	40%		60%	40%		0%	100%	
2 Actual Expense ***	$ 40,000.0	$ 45,000.0	$ 79,000.0	$ 40,000.0	$ 30,000.0	$ 70,000.0	$ 40,000.0	$ 50,000.0	$ 90,000.0
3 Over/(under) Allowance	$ (11,413.7)	$ 10,724.2	$ (689.6)	$ (11,413.7)	$ (4,275.8)	$ (15,689.6)	$ 40,000.0	$ (35,689.6)	$ 4,310.4
4 Application of Deadband		$ 4,702.8			$ -			$ -	
5 Amount Deferred to (from) Customers	$ 11,413.7	$ (6,021.3)	**$ 5,392.4**	$ 11,413.7	$ -	**$ 11,413.7**	$ (40,000.0)	$ 35,689.6	**$ -**
6 Rationale	Defer the underspend on SL costs after applying a deadband. Deadband only applies when actual SL storm costs are less than the allowance and actual AOM storm costs are above the allowance			Defer the underspend on SL costs			No SL deferral if no incurred SL storms in RY1		

Deadband Calculation	
2024 Rate Case 3-yr Dead Band	35,271
Yearly	11,757
AOM Ratio	40%
	4,703
GDPIPD CY19	104.008
GDPIPD CY23	122.2835
	17.57%
2020 Rate Case Dead Band (CY19 Deadband)	$30,000
2024 Rate Case 3-yr Dead Band	$35,271

APPENDIX 6

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Case 24-E-0322 & 24-G-0323
Forecast Balances of Gas Rate Base Regulatory Assets & Liabilities
For the Rate Year Ending March 31, 2026
($000's)

Activity	Description	Avg Bal HYE 12/31/2023	Actual Balance at 12/31/2023	Forecast Balance at 3/31/2025	Mechanism Ongoing/ Discontinued/ Proposed	Carrying Charges
Regulatory Assets & Liabilities with Proposed Surcharge with No Interest EXCLUDED from Rate Base						
U1823049	Deferred Gas Costs	$ 7,716	$ 21,058	$ 21,058	Ongoing	None
U1823233	NIMO-Gas Net REVMech	156	-	-	Ongoing	None
U1823253	Pension Exp Deferred	(8,997)	(9,189)	(9,362)	Ongoing	None
U2540049	Deferred Gas Costs	(12,126)	-	-	Ongoing	None
U2540281	OffSys Sales-Profit	(3,532)	(1,363)	(1,363)	Ongoing	None
U2540509	NIMOGNtRvShMech	(1,025)	(1,573)	(1,573)	Ongoing	None
U2540553	Gas Millennium Fund	(794)	(535)	11	Ongoing	None
U2540584	OPEB Exp Defrd-El	(33,866)	(40,970)	(55,229)	Ongoing	None
Total of Accounts w/ Recovery but NOT in Rate Base		$ (52,469)	$ (32,571)	$ (46,457)		
Regulatory Assets & Liabilities with Proposed Surcharge with Interest EXCLUDED in Rate Base						
U1823085	Medicare Act tax	$ 800	$ 800	$ 800	Discontinued	Yes - Pre-Tax WACC
U1823140	Interim Gas EE Def	4,262	4,344	4,583	Discontinued	Yes - Other Customer Capital Rate
U1823142	AMI Imp Deferral G	348	348	348	Ongoing	Yes - Pre-Tax WACC
U1823173	Consultant DEI Gas	4	18	18	Ongoing	Yes - Pre-Tax WACC
U1823194	MFC-Merch Func Charg	216	232	232	Ongoing	Yes - Other Customer Capital Rate
U1823195	RDM Rev Decoupling	13,233	18,068	18,068	Ongoing	Yes - Other Customer Capital Rate
U1823263	Incent Return	9	9	9	Discontinued	Yes - Pre-Tax WACC
U1823295	Arrears Ph1-Gas	7,824	6,942	3,272	Ongoing	Yes - Pre-Tax WACC
U1823297	Arrears Ph2-Gas	13,908	15,470	13,080	Ongoing	Yes - Pre-Tax WACC
U1823300	GAC Imbalance	44	-	-	Ongoing	Yes - Other Customer Capital Rate
U1823324	Def Comm CC Gas	2,272	-	1,476	Ongoing	Yes - Pre-Tax WACC
U1823331	GSRS Surcharge/Refun	127	119	119	Discontinued	Yes - Pre-Tax WACC
U1823366	LPP Amortization	6,000	7,500	11,250	Ongoing	Yes - Pre-Tax WACC
U1823368	Inc. Tax Repair-Gas	4,949	4,949	4,949	Ongoing	None
U1823386	Reconnect Fees	1	1	1	Ongoing	None
U1823402	Demand Response DCSM	438	743	743	Ongoing	Yes - Pre-Tax WACC
U1823666	Earnings Adj Mech-Ga	428	398	398	Ongoing	Yes - Pre-Tax WACC
U1823669	GSPM - PRA	1,476	1,476	1,476	Ongoing	Yes - Pre-Tax WACC
U1823702	ExogenousEvent Def-G	972	6	6	Ongoing	Yes - Pre-Tax WACC
U1823729	MFC - Imbalance	197	305	305	Ongoing	Yes - Other Customer Capital Rate
U1823731	Sys Perf Adj (SPA)	1,884	1,701	1,701	Ongoing	Yes - Other Customer Capital Rate
U1823768	Positive Rev Incent	246	246	246	Ongoing	Yes - Pre-Tax WACC
U1823995	ETIP rev def - gas	2,994	3,922	3,922	Ongoing	Yes - Other Customer Capital Rate
U2540002	Energy Efficiency	(6,118)	(6,118)	(6,118)	Discontinued	Yes - Other Customer Capital Rate
U2540053	GAC Imbalance Refund	(12,752)	(29,148)	(29,148)	Ongoing	Yes - Other Customer Capital Rate
U2540076	TAC Imbalance Refund	(4)	(2)	(2)	Ongoing	Yes - Other Customer Capital Rate
U2540105	Excess Earnings	(388)	(388)	(388)	Ongoing	Yes - Pre-Tax WACC
U2540107	Exc ResvTax Gas	(5,935)	(5,935)	(6,083)	Discontinued	Yes - Pre-Tax WACC
U2540160	EE Surcharge-Gas	(6,749)	(6,878)	(7,254)	Discontinued	Yes - Other Customer Capital Rate
U2540280	Int SBC Costs Def	(1,777)	(1,929)	(2,364)	Discontinued	Yes - Other Customer Capital Rate
U2540342	NE:NY-LMI Gas	(2,787)	(4,843)	(9,745)	Ongoing	Yes - Other Customer Capital Rate
U2540343	NE:NY-EE Gas	(8,161)	(8,013)	(13,577)	Ongoing	Yes - Other Customer Capital Rate
U2540344	NYSERDA EEPS Gas	(675)	(675)	(675)	Ongoing	Yes - Other Customer Capital Rate
U2540345	INT NYSERDA EEPS Gas	(28)	(30)	(30)	Ongoing	Yes - Other Customer Capital Rate
U2540351	Membership Dues Gas	(333)	(419)	(633)	Ongoing	Yes - Pre-Tax WACC
U2540354	AMI-OAndM Gas	(718)	(1,422)	(1,422)	Ongoing	Yes - Pre-Tax WACC
U2540359	ServiceLine Deferral	(1,222)	(1,309)	(1,309)	Ongoing	Yes - Pre-Tax WACC
U2540371	ETIP Cumulative Gas	(2,746)	(2,799)	(2,949)	Discontinued	Yes - Other Customer Capital Rate
U2540409	MW Merchant Func Adj	(1,184)	(1,184)	(1,184)	Ongoing	Yes - Pre-Tax WACC
U2540493	Def Chrg 10-E-0050	(2)	-	-	Ongoing	Yes - Pre-Tax WACC
U2540517	NIMO-Gas Customer Sr	(178)	(225)	(225)	Ongoing	Yes - Pre-Tax WACC
U2540520	NIMO-Loss on Sale of	(0)	(0)	(0)	Discontinued	Yes - Pre-Tax WACC
U2540537	SIR Expend Defrd-Gas	(11,720)	(12,453)	(12,781)	Ongoing	Yes - Pre-Tax WACC
U2540603	NMPC - 18 A Ass. Gas	(659)	(659)	(659)	Discontinued	Yes - Pre-Tax WACC
U2540651	Rate PlanStlm Cr Gas	(19,134)	(19,134)	(19,134)	Ongoing	Yes - Pre-Tax WACC
U2540655	Walk-in Pymt Fee-gas	(17)	(17)	(17)	Ongoing	Yes - Pre-Tax WACC
U2540658	Serv Rents And GBE-G	(7,089)	(7,089)	(7,089)	Ongoing	Yes - Pre-Tax WACC
U2540662	NUPD Tracker-Gas	(20,039)	(26,092)	(41,744)	Ongoing	Yes - Pre-Tax WACC
U2540664	LTD TrueUp-Gas	(1,447)	(1,447)	(1,447)	Discontinued	Yes - Pre-Tax WACC
U2540669	GSPM - NRA	(6,567)	(8,664)	(8,664)	Ongoing	Yes - Pre-Tax WACC
U2540703	Economic Development	(451)	(552)	(714)	Ongoing	Yes - Pre-Tax WACC
U2540704	Economic Develop Gra	(5,911)	(6,246)	(5,873)	Ongoing	Yes - Pre-Tax WACC
U2540706	AffordAbility Progra	(0)	(0)	(0)	Discontinued	Yes - Pre-Tax WACC
U2540710	Property Tax Exp Def	(11,398)	(18,291)	(37,642)	Ongoing	Yes - Pre-Tax WACC
U2540724	RatePlan DefCred Gas	(39,847)	(29,761)	(1,172)	Ongoing	Yes - Pre-Tax WACC
U2540730	NMPC Gas CC Chrg Def	(34,710)	(35,931)	(46,160)	Ongoing	Yes - Pre-Tax WACC
U2540736	CEF Def-Gas	(5,885)	(5,885)	(5,885)	Discontinued	Yes - Other Customer Capital Rate
U2540780	Clean Energy Fund Ga	(723)	(850)	(1,180)	Discontinued	Yes - Other Customer Capital Rate
U2540792	Low Income EAP - Gas	(1,939)	(631)	3,614	Ongoing	Yes - Pre-Tax WACC
Total of Accounts w/ Recovery but NOT in Rate Base		$ (156,659)	$ (177,419)	$ (202,649)		

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Case 24-E-0322 & 24-G-0323
Forecast Balances of Gas Rate Base Regulatory Assets & Liabilities
For the Rate Year Ending March 31, 2026
($000's)

Activity	Description	Avg Bal HYE 12/31/2023	Actual Balance at 12/31/2023	Forecast Balance at 3/31/2025	Mechanism Ongoing/ Discontinued	Carrying Charges
Other Regulatory Assets & Liabilities Excluded from Rate Base						
C1823043	AST Retire Oblig Reg	$ 71	$ 71	$ 71	Ongoing	None
C1823158	FAS158-Pension	28,408	28,713	27,786	Ongoing	None
C1823159	FAS158-OPEB	13,558	18,120	28,322	Ongoing	None
U1823005	EnviroSIR Rsrv Offst	60,218	60,974	60,974	Ongoing	None
U1823005O	Environmental Reserve - Offset	(60,224)	(60,977)	(60,977)	Ongoing	None
U1823043	Asset Ret Obligation	4,828	5,084	5,084	Ongoing	None
U1823070	Gas Futures-Gas Sply	14,372	26,127	26,127	Ongoing	None
U1823071	Elec Swaps-Supply	(20,805)	(20,805)	(20,805)	Ongoing	None
U1823118	2020 Rate Case Exp G	189	-	-	Ongoing	None
U1823158	FAS158-Pension	(36,334)	(36,912)	(36,912)	Ongoing	None
U1823159	FAS158-OPEB	(103,080)	(103,602)	(103,602)	Ongoing	None
U2540007	GAS Refund	(403)	(403)	(403)	Ongoing	None
U2540118	2020 Rate Case Exp G	(4)	(96)	(389)	Ongoing	None
U2540330	Paige St Settlement	(42)	(26)	(26)	Ongoing	Yes - Pre-Tax WACC
U2540569	Gas Futures-Gas Sply	(38)	(38)	(38)	Ongoing	None
U2540571	Elec Swaps-Elec Sply	54,755	54,755	54,755	Ongoing	None
U2540708	Rate Case Exp (G)	(605)	(605)	(605)	Ongoing	None
NEWDEF5	P&O EBCAP Adjustment	-	-	-	Proposed	None
Total of Accounts w/ Recovery but NOT in Rate Base		$ (45,135)	$ (29,618)	$ (20,636)		
Other Regulatory Assets & Liabilities Included in Rate Base						
C1823251	Mergr Emp Sepn costs	$ (0)	$ (0)	$ (0)	Ongoing	None
U1823369	2024 Rate Case Exp G	1	24	1,526	Ongoing	None
U1823785	Management Audit - G	26	13	(0)	Ongoing	None
NEWDEF2	Local 97 Employees Payroll Amortization	-	-	412	Proposed	None
NEWDEF3	Local 97C Employees Payroll Amortization	-	-	38	Proposed	None
Subtotal Other Reg. Assets in Rate Base		$ 27	$ 37	$ 1,976		
Other Assets & Liabilities Included in Rate Base						
C1730000	Unbilled Revenu Elec	$ 5	$ 5	$ 5	Ongoing	None
C1730010	Unbilled Rev Gas	18,506	28,235	28,235	Ongoing	None
C1810000	Unamortized Debt Exp	2,902	2,849	3,476	Ongoing	None
C1890000	UnamorLoss Rac Debt	11,149	11,149	11,067	Ongoing	None
U1810000	Unamortized Debt Exp	585	486	298	Ongoing	None
U1822050	Albany Loop Project	4,622	4,622	4,622	Ongoing	Yes - Pre-Tax WACC
U2540511	NIMO-ACCRUED UNBILLE	(16,878)	(25,340)	(25,340)	Ongoing	None
Subtotal Other Reg. Liabilities in Rate Base		$ 20,891	$ 22,006	$ 22,363		
Net Reg Assets & Liabilities Included in Rate Base		$ 20,918	$ 22,043	$ 24,339		

New Regulatory Deferrals Added Post Initial Filing Period

Activity	Description	Avg Bal HYE 12/31/2023	Actual Balance at 12/31/2023	Actual Balance at 12/31/2024	Mechanism Ongoing/ Discontinued	Carrying Charges
Regulatory Assets & Liabilities with Proposed Surcharge with No Interest EXCLUDED from Rate Base						
U1823373	Pension Settle Loss	-	-	721	Ongoing	None
U2540373	Pension Settle Gain	-	-	(12,948)	Ongoing	None
Total of Accounts w/ Recovery but NOT in Rate Base		$ -	$ -	$ (12,226)		
Regulatory Assets & Liabilities with Proposed Surcharge with Interest EXCLUDED in Rate Base						
U1823187	EV Commercial Rebate	-	-	423	Ongoing	Yes - Pre-Tax WACC
U1823272	UTEN (Geothermal)	-	-	4,362	Ongoing	Yes - Pre-Tax WACC
U1823403	CLCPA Study	-	-	167	Ongoing	Yes - Pre-Tax WACC
U1823416	LT Plan Consultant	-	-	135	Ongoing	Yes - Pre-Tax WACC
Total of Accounts w/ Recovery but NOT in Rate Base		$ -	$ -	$ 5,086		

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Case 24-E-0322 & 24-G-0323
Electric Rate Base Regulatory Assets & Liabilities
Forecast Balances of Electric Rate Base Regulatory Assets & Liabilities
Proposed Deferrals
($000's)

Proposed Deferrals	**Reference**
Gas Uncollectible Expense Mechanism	Appendix 6 Schedule 13
The Rate Adjustment Mechanism ("RAM")	JP Section IV.3.12
Management Audit Expense	JP Section IV.11.2.3
Leak Repairs	JP Section IV.11.2.1

Deferrals to be Established	**Amount (in millions)**
Local 97 Employees Payroll Amortization	$ 412
Local 97C Employees Payroll Amortization	38
Pension & OPEB Earnings Base/Capitalization ("EB/CAP") Adjustment - JP Section IV.11.1.1	5,426

Niagara Mohawk Power Corporation d/b/a National Grid
NY PSC Case 24-E-0322 & 24-G-0323
Example of Carrying Charges on Deferrals
($000's)

GAS EXAMPLE

	(a)	(b)	(c)	(d)	(e)
Month	**Beginning Balance**	**Spending in Excess of Threshold**	**Interest Rate**	**Interest**	**Ending Balance**
			7.66%	Apr-25	
			8.54%	May-25 - Mar-26	
Apr-25	-	(1,200)	0.64%	(3)	(1,200)
May-25	(1,200)	(850)	0.71%	(8)	(2,050)
Jun-25	(2,050)	(1,400)	0.71%	(14)	(3,450)
Jul-25	(3,450)	(900)	0.71%	(20)	(4,350)
Aug-25	(4,350)	(800)	0.71%	(25)	(5,150)
Sep-25	(5,150)	(650)	0.71%	(29)	(5,800)
Oct-25	(5,800)	400	0.71%	(29)	(5,400)
Nov-25	(5,400)	1,000	0.71%	(26)	(4,400)
Dec-26	(4,400)	1,000	0.71%	(20)	(3,400)
Jan-26	(3,400)	800	0.71%	(16)	(2,600)
Feb-26	(2,600)	700	0.71%	(12)	(1,900)
Mar-26	(1,900)	550	0.71%	(8)	(1,350)
				(210)	

Column Notes:

Column (a) Prior month Column (e)
Column (b) Actual monthly deferred spending
Column (c) Authorized Carrying Charge Rate (Pre-Tax WACC or Other Customer Capital Rate) divided by 12
Column (d) Column (c) times (Column (a) + Column (b) / 2) * 73.2725%
Column (e) Column (a) + Column (b) - NOTE interest will be booked it a separate deferral account with interest

Note: This example calculation is for a deferral that carrying charges can be calculated monthly. Some carrying charges will be applied on an annual basis and would use the annual carrying charge rate.

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Pension and OPEB Expense
Illustrative Example
($000's)

PENSION EXAMPLE

		Rate Year Ending March 31, 2026 Gas	Rate Year Ending March 31, 2027 Gas	Rate Year Ending March 31, 2028 Gas
1	Actual Expense	$ 7,000	$ (11,000)	$ (14,500)
2	Rate Allowance	$ (515)	$ (137)	$ 106
3	Amount Deferred to (from) customers	$ (7,515)	$ 10,863	$ 14,606

Rate Year 1 Rate Allowance Calculation

4	Rate Year 3 at Current Rates	(2,899)
5	1-Month to Reflect April 2025	(242)
6	Rate Year 1 Allowance at New Rates	(298)
7	11-Months of Rate Year 1 Allowance at New Rates	(273)
8	Total Rate Year 1 Threshold	(515)

Notes (by line number)

1 Input Actual costs
Forecasted Rate Year expense. See Page 2 of 2, Line 4. See Joint Proposal Section 11.1.1.
2 Rate Year 1 reflects 1 month of RY3 in Case 20-E-3080 & 20-G-0381 and 11 months of the current rate plan. Rate Years 2 and 3 of the current rate plan are unaffected.
3 Line 2 less Line 1
4 Rate Year 3 as included in Cases 20-E-0380 & 20-G-0381
5 Line 4 divided by 12 months to reflect 1 month at Rate Year 3 to represent April 2025
6 Rate Year 1 Allowance in Cases 24-E-0322 & 24-G-0323
7 Line 6 divided by 12 multiplied by 11 to get 11 month rate allowance
8 Line 5 plus Line 7 to reflect Rate Year 1 Threshold

OPEB EXAMPLE

		Rate Year Ending March 31, 2026 Gas	Rate Year Ending March 31, 2027 Gas	Rate Year Ending March 31, 2028 Gas
9	Actual Expense	$ 7,000	$ (10,000)	$ (24,000)
10	Rate Allowance	$ (4,792)	$ (5,311)	$ (4,013)
11	Amount Deferred to (from) customers	$ (11,792)	$ 4,689	$ 19,987

12	Rate Year 3 at Current Rates	(571)
13	1-Month to Reflect April 2025	(48)
14	Rate Year 1 Allowance at New Rates	(5,176)
15	11-Months of Rate Year 1 Allowance at New Rates	(4,745)
16	Total Rate Year 1 Threshold	(4,792)

Notes (by line number)

9 Input Actual costs
Forecasted Rate Year expense. See Page 2 of 2, Line 8. See Joint Proposal Section 11.1.1.
10 Rate Year 1 reflects 1 month of RY3 in Case 20-E-3080 & 20-G-0381 and 11 months of the current rate plan. Rate Years 2 and 3 of the current rate plan are unaffected.
11 Line 5 less Line 4
12 Rate Year 3 as included in Cases 20-E-0380 & 20-G-0381
13 Line 12 divided by 12 months to reflect 1 month at Rate Year 3 to represent April 2025
14 Rate Year 1 Allowance in Cases 24-E-0322 & 24-G-0323
15 Line 14 divided by 12 multiplied by 11 to get 11 month rate allowance
16 Line 13 plus Line 15 to reflect Rate Year 1 Threshold

Niagara Mohawk Power Corporation d/b/a National Grid
Pension & OPEB Expense
Final Settlement
For the Rate Years Ending March 31, 2026, March 31, 2027, and March 31, 2028
($000's)

		Rate Year Ending March 31, 2026			Rate Year Ending March 31, 2027			Rate Year Ending March 31, 2028		
		Total	Electric	Gas	Total	Electric	Gas	Total	Electric	Gas
	Pension									
1	Forecasted Actuarial Expense	(1,864.0)	(1,566.0)	(298.0)	(855.0)	(718.0)	(137.0)	663.0	557.0	106.0
2	Incremental Staff	-	-	-	-	-	-	-	-	-
3	OPEX Assoc with CAPEX	30.5	30.5	-	105.8	105.8	-	46.2	46.2	-
4	Total	(1,833.5)	(1,535.5)	(298.0)	(749.2)	(612.2)	(137.0)	709.2	603.2	106.0

		Rate Year Ending March 31, 2026			Rate Year Ending March 31, 2027			Rate Year Ending March 31, 2028		
		Total	Electric	Gas	Total	Electric	Gas	Total	Electric	Gas
	OPEB									
5	Forecasted Actuarial Expense	(32,348.0)	(27,172.0)	(5,176.0)	(33,195.0)	(27,884.0)	(5,311.0)	(25,079.0)	(21,066.0)	(4,013.0)
6	Incremental Staff	-	-	-	-	-	-	-	-	-
7	OPEX Assoc with CAPEX	16.3	16.3	-	50.5	50.5	-	22.7	22.7	-
8	Total	(32,331.7)	(27,155.7)	(5,176.0)	(33,144.5)	(27,833.5)	(5,311.0)	(25,056.3)	(21,043.3)	(4,013.0)

Notes (by line number)

1 Exhibit_____(RRP-3), Schedule 16
2 Exhibit_____(RRP-3), Schedule 41
3 Exhibit_____(RRP-3), Schedule 43
4 Sum of Lines 1 through 3
5 Exhibit_____(RRP-3), Schedule 16
6 Exhibit_____(RRP-3), Schedule 41
7 Exhibit_____(RRP-3), Schedule 43
8 Sum of Lines 5 through 7

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Low Income Energy Affordability Program - Gas
Illustrative Example
(Whole Dollars)

EXAMPLE

		Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028	Post Rate Year 3
1	Incremental Low Income Discount	$ 1,373,780	$ 6,700,915	$ 11,357,896	$ 10,650,486
2	Amount reflected in Revenue Requirement	$ 9,029,833	$ 9,359,478	$ 9,359,478	$ 9,359,478
3	Total Rate Allowance	$ 10,403,613	$ 16,060,393	$ 20,717,374	$ 20,009,964
4	Actual Expense - Illustrative Example	$ 11,000,000	$ 16,000,000	$ 22,000,000	$ 19,000,000
5	Amount Deferred to (from) customers	$ 596,387	$ (60,393)	$ 1,282,626	$ (1,009,964)

Rate Year 1 Threshold Calculation

6	Rate Year 3 at Current Rates	$ 5,403,744
7	1-Month to Reflect Stayout for April 2025	450,312
8	Rate Year 1 Allowance at New Rates	9,359,478
9	11-Months of Rate Year 1 Allowance at New Rates	8,579,521
10	Total Rate Year 1 Threshold	$ 9,029,833

Notes

1 Incremental Low Income Discount included in Rate Design, Appendix 3, Schedules 3B (RY1), 3D (RY2), 3E (RY3), 3F (Post RY3)
2 Rate Year 1 is Line 10. Rate Years 2 and 3 of current rate plan are unaffected.
3 Line 1 plus Line 2 - Total Rate Allowance
4 Illustrative example of actual expense incurred
5 Line 4 less Line 3
6 Rate Year 3 as included in Cases 20-E-0380 & 20-G-0381
7 Line 6 divided by 12 months to reflect 1 month at Rate Year 3 to represent April 2025
8 Rate Year 1 Allowance in 24-E-0322 & 24-G-0323
9 Line 8 divided by 12 multiplied by 11 to get 11 month rate allowance
10 Calculated Rate Year 1 Threshold

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Gas Economic Development Discount Programs
($000's)

GAS EXAMPLE

		Gas Rate Year One	Gas Rate Year Two	Gas Rate Year Three
1	Actual Discounts Provided	$ 500	$ 600	$ 950
2	Amount of Discounts in Rate Allowance:			
3	Excelsior Job Programs (EJP) Discount	$ 526	$ 592	$ 770
4	Total EJP Discounts	$ 526	$ 592	$ 770
5	Amount Deferred to customers / (due from customers)	$ 26	$ (8)	$ (180)

Notes (by line number)

1 Joint Proposal Reference Section IV.11.1.3
3 Forecasted EJP Rate Year Discounts. See Page 2 of 2, Line 1
4 Line 3
5 Line 4 less Line 1

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Gas Economic Development Discount Programs
(Whole Dollars)

GAS

Lines		Rate Year 2026	Rate Year 2027	Rate Year 2028
	Annual Discounts			
1	Excelsior Job Program (EJP) Discount	$526,000	$592,000	$770,000
2	Total EJP Discounts - Annual	$526,000	$592,000	$770,000
	Monthly Discount Target			
3	Excelsior Job Program (EJP) Discount	$43,833	$49,333	$64,167
4	Total EJP Discounts - Monthly	$43,833	$49,333	$64,167

Line 1: Forecasted EJP discounts
Line 2: Line 1
Line 3: Line 1 / 12 Months
Line 4: Line 3 / 12 Months

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Case 24-E-0322 & 24-G-0323
Deferral of Gas Economic Development Grant Program
($000's)

GAS EXAMPLE 1

		Gas Rate Year One	Gas Rate Year Two	Gas Rate Year Three
1	Actual Expense	$ 500	$ 1,200	$ 950
2	Rate Allowance	$ 1,000	$ 1,000	$ 1,000
3	Difference	$ 500	$ (200)	$ 50
4	3 Year Cumulative Actuals	$ 2,650		
5	3 Year Cumulative Rate Allowance	$ 3,000		
6	Difference - underspend / (overspend)	$ 350		
7	**Deferral - Due to Customers**	**$ 350**		

GAS EXAMPLE 2

		Gas Rate Year One	Gas Rate Year Two	Gas Rate Year Three
1	Actual Expense	$ 900	$ 1,200	$ 1,150
2	Rate Allowance	$ 1,000	$ 1,000	$ 1,000
3	Difference	$ 100	$ (200)	$ (150)
4	3 Year Cumulative Actuals	$ 3,250		
5	3 Year Cumulative Rate Allowance	$ 3,000		
6	Difference - underspend / (overspend)	$ (250)		
7	**Deferral**	**$ -**		

Notes (by line number)

1 Input - Actual Costs
2 Per Joint Proposal Section IV.11.1.4
3 Line 2 less Line 1
4 Sum Line 1 for Rate Years 1-3
5 Sum Line 2 for Rate Years 1-3
6 Line 5 less Line 4
7 If cumulative actual costs for Rate Years 1-3 are less than cumulative rate allowances for same period, then Deferral Credit to Customer will be equal to the cumulative amount underspent. If actual costs exceed cumulative rate allowance for Rate Years 1-3, there will be no Deferral.

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
Gas Net Utility Plant and Depreciation Expense Reconciliation Targets and Example Reconcilation
($000s)

Rate Year Ending March 31, 2026

	Total Gas Revenue Requirement Target	Total Gas Plant in Service (a)	Non-Interest Bearing CWIP (b)	Reserve for Depreciation (c)	Gas Net Utility Plant in Service (d)	Gas Depreciation Expense (e)
Forecast included in Joint Proposal Revenue Requirement		$ 3,901,481	$ 29,702	$ (1,226,206)	$ 2,704,976	$ 100,703
Pre-Tax WACC					8.54%	
Unadjusted Total Revenue Requirement Target	$ 331,626				$ 230,924	$ 100,703
Adjustment for 11-months Rates	$ (3,758)				$ (3,009)	$ (749)
Total Revenue Requirement Target	$ 327,868				$ 227,914	$ 99,954
Example Actual Results		$ 3,900,000	$ 30,000	$ (1,200,000)	$ 2,730,000	$ 100,000
Pre-Tax WACC					8.54%	
Total Revenue Requirement Actuals	$ 333,060				$ 233,060	$ 100,000
Actuals higher/(lower) than Target	$ 1,434					

Rate Year Ending March 31, 2027

	Total Gas Revenue Requirement Target	Total Gas Plant in Service (a)	Non-Interest Bearing CWIP (b)	Reserve for Depreciation (c)	Gas Net Utility Plant in Service (d)	Gas Depreciation Expense (e)
Forecast included in Joint Proposal Revenue Requirement		$ 4,198,489	$ 35,310	$ (1,296,576)	$ 2,937,224	$ 108,140
Pre-Tax WACC					8.61%	
Total Revenue Requirement Target	$ 360,947				$ 252,807	$ 108,140
Example Actual Results		$ 3,750,000	$ 30,000	$ (1,000,000)	$ 2,780,000	$ 90,000
Pre-Tax WACC					8.61%	
Total Revenue Requirement Actuals	$ 329,274				$ 239,274	$ 90,000
Actuals higher/(lower) than Target	$ (31,672)					

Rate Year Ending March 31, 2028

	Total Gas Revenue Requirement Target	Total Gas Plant in Service (a)	Non-Interest Bearing CWIP (b)	Reserve for Depreciation (c)	Gas Net Utility Plant in Service (d)	Gas Depreciation Expense (e)
Forecast included in Joint Proposal Revenue Requirement		$ 4,503,994	$ 34,993	$ (1,376,945)	$ 3,162,042	$ 115,691
Pre-Tax WACC					8.70%	
Total Revenue Requirement Target	$ 390,693				$ 275,002	$ 115,691
Example Actual Results		$ 4,750,000	$ 40,000	$ (1,500,000)	$ 3,290,000	$ 120,000
Pre-Tax WACC					8.70%	
Total Revenue Requirement Actuals	$ 406,130				$ 286,130	$ 120,000
Actuals higher/(lower) than Target	$ 15,437					

3 Year Cumulative Revenue Requirement Actuals	$ 1,068,464
3 Year Cumulative Revenue Requirement Target	$ 1,079,508
3 Year Cumulative Actuals higher/(lower) than Target	$ (11,043)

Note:

Amounts include allocated portion of common plant
Downward only reconciliation - no amounts due from customers if actuals are higher than target per Joint Proposal Section IV 11.1.17

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
Gas Net Utility Plant and Depreciation Expense Reconciliation
($000's)

Rate Year 1 Ending March 2026 Revenue Requirement Target
Adjustment for Eleven Months of New Rates

	Total	Gas Net Utility Plant in Service	Gas Depreciation Expense
Case 20-G-0381			
Forecast Year Ending March 2025		$ 2,543,418	$ 91,716
Pre-Tax WACC		7.66%	
Year Ending March 2025 Revenue Requirement Target	$ 286,528	$ 194,812	$ 91,716
Case 24-G-0323			
Unadjusted Year Ending March 2026 Revenue Requirement Target	$ 331,626	$ 230,924	$ 100,703
Adjustment to Revenue Requirment Target			
1-month of Target (Case 20-G-0381)	$ 23,877	$ 16,234	$ 7,643
11-months of Target (Case 24-G-0323)	$ 303,991	$ 211,680	$ 92,311
Adjusted Year Ending March 2026 Revenue Requirement Target	$ 327,868	$ 227,914	$ 99,954
Adjustment to RY1 Ending March 2026 Revenue Requirement Target	$ (3,758)	$ (3,009)	$ (749)

Notes

* Case 20-G-0381 - Joint Proposal Appendix 1, Schedule 9

** Case 20-G-0381 - Depreciation Expense based on 9-months stayout period ending March 2025 and 3-months of RY3 ending June 2024

* Case 20-G-0381 - Amounts include allocated portion of common plant (83% Electric, 17% Gas)

* Case 24-G-0323 - Amounts include allocated portion of common plant (84% Electric, 16% Gas)

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
Non Pipe Alternative
Example of Revenue Requirement Impact (Carrying Charge) of NPA Displaced Capital Project
($000s)

Assumptions in Rate Allowance:	Closing Rules (months)	Composite Depreciation Rate
Gas Mains & Services	4	2.38%
Gas Meters & House Regulators	1	4.13%
Gas Measuring and Regulating	9	1.28%

Example of Displaced Gas Mains & Service Project included in Rate Allowance:

	Capex Forecast
RYE March 31, 2026	$ 800
RYE March 31, 2027	$ 800
RYE March 31, 2028	$ -
	$1,600

Summary of Revenue Requirement Impact (Carrying Charge) of NPA Displaced Capital Project

RYE March 31, 2026	$ 22
RYE March 31, 2027	$ 104
RYE March 31, 2028	$ 169
Total Revenue Requirement Impact (Carrying Charge)	$295

Rate Allowance

RYE March 31, 2026	Gas Cash flow Percentages in Rate Allowance (Note 1) (a)	Capital Expend. Cash flows To Construction Work in Progress (Note 2) (a)	Capital Expend. Closes To Plant In-Service (Note 3) (a)	Plant Balance (b)	Depreciation Expense 2.38% (Note 4) (c)	Accumulated Depreciation Reserve Balance (d)	Net Utility Plant (e) (b) + (d)	Pre - Tax WACC 8.54% (Note 5) (f)	Total Revenue Require-ment (g) (c)+(f)
Mar-2025	7.11%			$ -		$ -	$ -		
Apr-2025	8.37%	$ 67	$ -	$ -	$ -	$ -	$ -	$ -	
May-2025	10.08%	$ 81	$ -	$ -	$ -	$ -	$ -	$ -	
Jun-2025	9.18%	$ 73	$ -	$ -	$ -	$ -	$ -	$ -	
Jul-2025	10.64%	$ 85	$ -	$ -	$ -	$ -	$ -	$ -	
Aug-2025	10.75%	$ 86	$ 67	$ 67	$ -	$ -	$ 67	$ 0	
Sep-2025	9.77%	$ 78	$ 81	$ 148	$ 0	$ (0)	$ 148	$ 1	
Oct-2025	8.44%	$ 68	$ 73	$ 221	$ 0	$ (0)	$ 221	$ 2	
Nov-2025	8.14%	$ 65	$ 85	$ 306	$ 0	$ (1)	$ 305	$ 2	
Dec-2025	4.57%	$ 37	$ 86	$ 392	$ 1	$ (1)	$ 391	$ 3	
Jan-2026	4.37%	$ 35	$ 78	$ 470	$ 1	$ (2)	$ 468	$ 3	
Feb-2026	8.58%	$ 69	$ 68	$ 538	$ 1	$ (3)	$ 535	$ 4	
Mar-2026	7.11%	$ 57	$ 65	$ 603	$ 1	$ (4)	$ 599	$ 2	
	100.00%	$800	$603	$204	$4	$ (1)	$203	$17	$22

Rate Allowance

RYE March 31, 2027	Gas Cash flow Percentages in Rate Allowance (Note 1) (a)	Capital Expend. Cash flows To Construction Work in Progress (Note 2) (a)	Capital Expend. Closes To Plant In-Service (Note 3) (a)	Plant Balance (b)	Depreciation Expense 2.38% (Note 4) (c)	Accumulated Depreciation Reserve Balance (d)	Net Utility Plant (e) (b) + (d)	Pre - Tax WACC 8.61% (Note 5) (f)	Total Revenue Require-ment (g) (c)+(f)
Mar-2026	7.11%			$ 603		$ (4)	$ 599	$ 2	
Apr-2026	8.37%	$ 67	$ 37	$ 640	$ 1	$ (5)	$ 634	$ 5	
May-2026	10.08%	$ 81	$ 35	$ 674	$ 1	$ (7)	$ 668	$ 5	
Jun-2026	9.18%	$ 73	$ 69	$ 743	$ 1	$ (8)	$ 735	$ 5	
Jul-2026	10.64%	$ 85	$ 57	$ 800	$ 1	$ (10)	$ 790	$ 6	
Aug-2026	10.75%	$ 86	$ 67	$ 867	$ 2	$ (11)	$ 856	$ 6	
Sep-2026	9.77%	$ 78	$ 81	$ 948	$ 2	$ (13)	$ 935	$ 7	
Oct-2026	8.44%	$ 68	$ 73	$ 1,021	$ 2	$ (15)	$ 1,006	$ 7	
Nov-2026	8.14%	$ 65	$ 85	$ 1,106	$ 2	$ (17)	$ 1,089	$ 8	
Dec-2026	4.57%	$ 37	$ 86	$ 1,192	$ 2	$ (19)	$ 1,173	$ 8	
Jan-2027	4.37%	$ 35	$ 78	$ 1,270	$ 2	$ (21)	$ 1,249	$ 9	
Feb-2027	8.58%	$ 69	$ 68	$ 1,338	$ 3	$ (24)	$ 1,314	$ 9	
Mar-2027	7.11%	$ 57	$ 65	$ 1,403	$ 3	$ (26)	$ 1,377	$ 5	
	100.00%	$800	$800	$967	$22	$ (14)	$953	$82	$104

Rate Allowance

RYE March 31, 2028	Gas Cash flow Percentages in Rate Allowance (Note 1) (a)	Capital Expend. Cash flows To Construction Work in Progress (Note 2) (a)	Capital Expend. Closes To Plant In-Service (Note 3) (a)	Plant Balance (b)	Depreciation Expense 2.38% (Note 4) (c)	Accumulated Depreciation Reserve Balance (d)	Net Utility Plant (e) (b) + (d)	Pre - Tax WACC 8.70% (Note 5) (f)	Total Revenue Require-ment (g) (c)+(f)
Mar-2027	7.11%			$ 1,403		$ (26)	$ 1,377	$ 5	
Apr-2027	8.37%	$ -	$ 37	$ 1,440	$ 3	$ (29)	$ 1,410	$ 10	
May-2027	10.08%	$ -	$ 35	$ 1,474	$ 3	$ (32)	$ 1,442	$ 10	
Jun-2027	9.18%	$ -	$ 69	$ 1,543	$ 3	$ (35)	$ 1,508	$ 11	
Jul-2027	10.64%	$ -	$ 57	$ 1,600	$ 3	$ (38)	$ 1,562	$ 11	
Aug-2027	10.75%	$ -	$ -	$ 1,600	$ 3	$ (41)	$ 1,559	$ 11	
Sep-2027	9.77%	$ -	$ -	$ 1,600	$ 3	$ (44)	$ 1,556	$ 11	
Oct-2027	8.44%	$ -	$ -	$ 1,600	$ 3	$ (48)	$ 1,552	$ 11	
Nov-2027	8.14%	$ -	$ -	$ 1,600	$ 3	$ (51)	$ 1,549	$ 11	
Dec-2027	4.57%	$ -	$ -	$ 1,600	$ 3	$ (54)	$ 1,546	$ 11	
Jan-2028	4.37%	$ -	$ -	$ 1,600	$ 3	$ (57)	$ 1,543	$ 11	
Feb-2028	8.58%	$ -	$ -	$ 1,600	$ 3	$ (60)	$ 1,540	$ 11	
Mar-2028	7.11%	$ -	$ -	$ 1,600	$ 3	$ (63)	$ 1,537	$ 6	
	100.00%	$0	$197	$1,563	$37	$ (44)	$1,519	$132	$169

Notes and Assumptions:
1) Monthly cash flow percentages in Rate Allowance based on two year average of 2022 and 2023 percentages
2) Allocate fiscal year total capex forecast based on monthly cash flow percentages
3) Close monthly capital expenditures to plant based on project's associated closing rule utilized in rate allowance
4) Depreciation is based on the approved composite depreciation rate for the associated project type
5) Utilizes pre-tax WACC by fiscal year per filing at a 9.50% ROE.
6) Rate Year balances will be rolled forward through RYE March 31, 2028, calculating a return on the net plant investment and associated depreciation expense.

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
In-Service Dates
Estimated In Service Dates included in Rate Allowance for Major Projects

T Lines and T Sub Major Projects	In-Service Dates
Corrosion - Alternating Current (AC) Corrosion Mitigation	3/31/2030

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
Deferral of Gas Site Investigation and Remediation (SIR) Expense
($000's)

GAS EXAMPLE

		Gas Rate Year One	Gas Rate Year Two	Gas Rate Year Three
1	Actual Expense	$ 4,750	$ 5,000	$ 4,000
2	Rate Allowance	$ 3,071	$ 3,063	$ 3,063
3	Amount Deferred to (from) customers	$ (1,679)	$ (1,937)	$ (937)

Notes (by line number)

1 Hypothetical Actual Costs

2 Forecasted Rate Year expense. Rate Year 1 reflects 1 month of RY3 in Case 20-E-3080 & 20-G-0381 and 11 months of the current rate plan. Rate Years 2 and 3 of the current rate plan are unaffected. See Joint Proposal Section 11.1.5

3 Line 2 less Line 1

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
General Principles of the SIR Deferrral Mechanism

Established pursuant to the Financial Recovery Agreement (the "FRA"; Clause 16), approved by the Public Service Commission in Opinion No. 89-37(D); first applied in 1990 and continued to date applies to Site Investigation and Remediation (SIR) program sites, including:

- Former manufactured gas plant (MGP) sites
- Other Operating sites (previously designated by NM as "Industrial Waste Sites" and "Corrective Action Sites"; they include service centers, electric substations, and company properties)
- Potentially Responsible Party (PRP) sites (not owned by NM but pose alleged liabilities pursuant to Federal/State Superfund and other NYS Environmental Conservation Law-related regulations)

Allowable costs include:

- Consultant and contractor costs for site investigation and remediation efforts
- SIR activities that develop or implement remediation approaches to reduce the volume, mobility, or toxicity pre-existing contamination (caused or alleged to be caused by past practices or operations)
- Incremental external costs, including insurance premiums and legal costs, incurred to seek recovery from third parties or to otherwise seek to mitigate the cost or liability of the Company associated with the SIR program

Allowable costs shall be offset by:

- Net gains recognized from the sale or transfer to Non-utility Property of NM land and buildings included in rate base or from the sale of stone, gravel, sand, or timber from such land, or
- Any net gains recognized from the leasing of such land or from the sale or lease of mining or drilling rights to such land, and
- Net insurance proceeds and net recoveries from third parties.

Department of Public Service Staff reserves the right to review for ultimate Commission determination the reasonableness of the actual deferred costs, which shall depend, inter alia, on the adequacy of the Company's efforts to seek contribution for those costs from other responsible parties.

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
Deferral of Gas Property Tax Expense
($000's)

GAS EXAMPLE

		Gas Rate Year One	Gas Rate Year Two	Gas Rate Year Three
1	Example of Actual Expense	$ 52,000	$ 45,000	$ 80,000
2	Rate Allowance	$ 52,712	$ 54,664	$ 59,605
3	Under/(over) spending	$ 712	$ 9,664	$ (20,395)
4	Customer share of under/(over) spending	90%	90%	90%
5	Amount Deferred to/(from) Customers	$ 641	$ 8,698	$ (18,356)

Notes (by line number)

1. Example of Actual Expense
2. Forecasted Rate Year Expense. Rate Year 1 reflects 1 month of RY3 in Case 20-E-0380 & 20-G-0381 and 11 months of RY1 in new rate plan in Case 24-E-0322 & 24-G-0323. Rate Years 2 and 3 of the current rate plan are unaffected. See Joint Proposal Section 11.1.6.
3. Line 2 less Line 1
4. Deferral for under (over) spending will be based on 90% customer and 10% company basis.
5. Line 3 * Line 4

Niagara Mohawk Power Corporation d/b/a National Grid
PSC Cases 24-E-0322 & 24-G-0323
Deferral of Gas Property Tax Expense
($000's)

GAS EXAMPLE

			Gas Rate Year One
1	Rate Year 3 Allowance (Case-20-G-0381)	$	66,803
2	Rate Year 1 (Case-24-E-0322)	$	51,431
3	1 Month of Rate Year 3 Allowance (Case-20-G-0381)	$	5,567
4	11 Month of New Rate Year 1 Allowance (Case-24-E-0322)	$	47,145
5	*Calculated New Rate Year 1 Allowance	$	52,712

* Rate Year 1 reflects 1 month of RY3 in Case 20-E-0380 & 20-G-0381 and 11 months of RY1 in new rate plan in Case 24-E-0322 & 24-G-0323. Rate Years 2 and 3 of the current rate plan are unaffected.

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Variable Pay Expense
($000's)

		Rate Year Ending March 31, 2026 Gas	Rate Year Ending March 31, 2027 Gas	Rate Year Ending March 31, 2028 Gas
1	Actual Expense	$ 6,500.0	$ 7,500.0	$ 7,000.0
2	Rate Allowance	$ 6,876.2	$ 7,397.6	$ 7,680.0
3	Amount Deferred to Customers	$ 376.2	$ -	$ 680.0

Rate Year 1 Rate Allowance Calculation

4	Rate Year 3 at Current Rates	4,971
5	1-Month to Reflect April 2025	414
6	Rate Year 1 Allowance at New Rates	7,049
7	11-Months of Rate Year 1 Allowance at New Rates	6,462
8	Total Rate Year 1 Threshold	6,876

If the actual expense is greater than the rate allowance, there is no additional recovery from customers.
This is a downward only reconciliation per Joint Proposal Section IV 11.1.10

Line Notes

1 Input Actual costs - Under the Company's management variable pay program (Annual Performance Plan) the evaluation period is on a fiscal year basis ending March.
Variable pay expense is accrued monthly, with the final accrual in March reconciling the annual variable pay total to the expected pay out in June.

2 Forecasted Rate Year Variable Pay Expense
Rate Year 1 reflects 1 month of RY3 in Case 20-E-3080 & 20-G-0381 and 11 months of the current rate plan. Rate Years 2 and 3 of the current rate plan are unaffected.

3 Line 2 less Line 1 (if Line 2 is greater than Line 1)

4 Rate Year 3 as included in Cases 20-E-0380 & 20-G-0381

5 Line 4 divided by 12 months to reflect 1 month at Rate Year 3 to represent April 2025

6 Rate Year 1 Allowance in Cases 24-E-0322 & 24-G-0323

7 Line 6 divided by 12 multiplied by 11 to get 11 month rate allowance

8 Line 5 plus Line 7 to reflect Rate Year 1 Threshold

Niagara Mohawk Power Corporation d/b/a National Grid
Deferral of Variable Pay Expense
($000's)

		Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028
		Gas	Gas	Gas
1	Per Headcount on December 31, 2023	6,944.6	7,207.5	7,480.3
2	Incremental Staff	166.3	254.3	266.6
3	Vacancy Adjustment	(61.5)	(64.1)	(66.9)
4	Total	$ 7,049.4	$ 7,397.6	$ 7,680.0

Line Notes

1 Exhibit RRP-3, Schedule 23
2 Exhibit RRP-3, Schedule 41
3 Adjustment to reflect vacancy rate
4 Sum of Lines 1-3

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents IT&D Net Plant and Depreciation Expense Reconciliation Mechanism
Revenue Requirement Target
For the Rate Years Ending March 31, 2026, March 31, 2027, and March 31, 2028

Rate Year Ending March 31, 2026

	Total Revenue Requirement Target	Gas Revenue Requirement Return (a)	Gas Revenue Requirement Depreciation (b)
Forecast included in Joint Proposal Revenue Requirement		$ 5,609,608	$ 17,873,824
**Total Revenue Requirement Target	$ 23,483,432	$ 5,609,608	$ 17,873,824
*Estimated Actual Results		$ 4,790,000	$ 18,235,000
Total Revenue Requirement Actuals	$ 23,025,000	$ 4,790,000	$ 18,235,000
Actuals higher/(lower) than Target	$ (458,432)		

Rate Year Ending March 31, 2027

	Total Revenue Requirement Target	Gas Revenue Requirement Return (a)	Gas Revenue Requirement Depreciation (b)
Forecast included in Joint Proposal Revenue Requirement		$ 6,476,325	$ 20,258,734
Total Revenue Requirement Target	$ 26,735,059	$ 6,476,325	$ 20,258,734
*Estimated Actual Results		$ 6,955,000	$ 21,258,000
Total Revenue Requirement Actuals	$ 28,213,000	$ 6,955,000	$ 21,258,000
Actuals higher/(lower) than Target	$ 1,477,941		

Rate Year Ending March 31, 2028

	Total Revenue Requirement Target	Gas Revenue Requirement Return (a)	Gas Revenue Requirement Depreciation (b)
Forecast included in Joint Proposal Revenue Requirement		$ 6,814,998	$ 22,645,636
Total Revenue Requirement Target	$ 29,460,634	$ 6,814,998	$ 22,645,636
*Estimated Actual Results		$ 6,610,900	$ 21,083,500
Total Revenue Requirement Actuals	$ 27,694,400	$ 6,610,900	$ 21,083,500
Actuals higher/(lower) than Target	$ (1,766,234)		

3 Year Cumulative Revenue Requirement Actuals	$ 78,932,400
3 Year Cumulative Revenue Requirement Target	$ 79,679,125
3 Year Cumulative Actuals higher/(lower) than Target	$ (746,725)

Note: Downward only reconciliation - no amounts due from customer if actuals are higher than target per the Joint Proposal Section IV 11.1.20
*Actual Revenue Requirement results will be calculated using the SC Rent Model
**Rate Year 1 reflects 1 month of RY3 in Case 20-E-0380 & 20-G-0381 and 11 months of RY1 in new rate plan in Case 24-E-0322 & 24-G-0323. Rate Years 2 and 3 of the current rate plan are unaffected.

	Total Revenue Requirement Target	Gas Revenue Requirement Return	Gas Revenue Requirement Depreciation
RY3 Total Rate Plan (Case 20-G-0381)	$ 14,812,258	$ 3,448,171	$ 11,364,086
RY1 Total New Rate Plan (Case 24-G-0323)	$ 24,271,721	$ 5,806,102	$ 18,465,619

	Total Revenue Requirement Target	Gas Revenue Requirement Return	Gas Revenue Requirement Depreciation
1 Month of RY3 Rate Plan (Case 20-G-0381)	$ 1,234,355	$ 287,348	$ 947,007
11 Months of RY1 New Rate Plan (Case 24-G-0323)	$ 22,249,078	$ 5,322,260	$ 16,926,817
*Calculated RY1 New Rate Plan Amount	$ 23,483,432	$ 5,609,608	$ 17,873,824

*Rate Year 1 reflects 1 month of RY3 in Case 20-E-0380 & 20-G-0381 and 11 months of RY1 in new rate plan in Case 24-E-0322 & 24-G-0323. Rate Years 2 and 3 of the current rate plan are unaffected.

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents
Service Company Capital Software/Hardware allocated to Operating Companies as Rent Expense
For the Rate Year ended March 31, 2026

Line	Investment Name	INVP #	Category	Portfolio	Future/In Flight	NMPC	Bill Pool	Balance at 4/1/2025	Incremental Spend	Ending Balance at 3/31/2026	In Service Date	Amortization Period	4/1/2025 Balance	3/31/2026 Balance	Average Balance	5210G NMPC G Allocation	NMPC G Rent-Return	NMPC G Rent - Depn
1	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ 3,217,126	$ 3,217,126	3/31/2026	84	$0	$3,217,126	$1,608,563	9.66%	$ 12,871	$ -
2	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	9.66%	$ -	$ -
3	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	9.66%	$ -	$ -
4	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
5	AIMS Product Team FY25	6787	Core	Customer	Future	YES	C903	$ 900,000	$ -	$ 900,000	3/31/2025	84	$900,000	$771,429	$835,714	9.66%	$ 6,458	$ 12,420
6	AIMS Replatform	6728	Core	Customer	Future	YES	C903	$ 7,020,000	$ -	$ 7,020,000	3/31/2025	84	$7,020,000	$6,017,143	$6,518,571	9.66%	$ 50,376	$ 96,876
7	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ 1,476,000	$ -	$ 1,476,000	3/31/2025	84	$1,476,000	$1,265,143	$1,370,571	9.66%	$ 10,592	$ 20,369
8	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ 23,719,769	$ 23,719,769	4/1/2026	84	$0	$0	$0	9.66%	$ -	$ -
9	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	9.66%	$ -	$ -
10	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	9.66%	$ -	$ -
11	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
12	Case Management	6775	Core	Customer	Future	YES	C903	$ 2,340,000	$ -	$ 2,340,000	3/31/2025	84	$2,340,000	$2,005,714	$2,172,857	9.66%	$ 16,792	$ 32,292
13	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -
14	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	8/1/2026	84	$0	$0	$0	0.00%	$ -	$ -
15	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/30/2027	84	$0	$0	$0	0.00%	$ -	$ -
16	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ 5,388,076	$ 5,388,076	3/31/2026	84	$0	$5,388,076	$2,694,038	0.00%	$ -	$ -
17	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -
18	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -
19	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/1/2027	84	$0	$0	$0	0.00%	$ -	$ -
20	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	0.00%	$ -	$ -
21	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ 3,330,000	$ -	$ 3,330,000	3/31/2025	84	$3,330,000	$2,854,286	$3,092,143	9.66%	$ 23,896	$ 45,954
22	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ 8,772,835	$ 8,772,835	3/31/2026	84	$0	$8,772,835	$4,386,418	9.66%	$ 35,099	$ -
23	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	9.66%	$ -	$ -
24	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	9.66%	$ -	$ -
25	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
26	CSS Enhancements FY25	6773	Core	Customer	Future	YES	C903	$ 315,000	$ -	$ 315,000	3/31/2025	84	$315,000	$270,000	$292,500	9.66%	$ 2,260	$ 4,347
27	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ 4,950,000	$ -	$ 4,950,000	3/31/2025	84	$4,950,000	$4,242,857	$4,596,429	5.30%	$ 19,489	$ 37,479
28	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	5.30%	$ -	$ -
29	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	5.30%	$ -	$ -
30	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	5.30%	$ -	$ -
31	Customer Data Platform	6740	Core	Customer	Inflight	YES	G911	$ 4,693,241	$ -	$ 4,693,241	3/31/2024	84	$4,022,778	$3,352,315	$3,687,546	5.30%	$ 14,225	$ 35,535
32	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ 836,542	$ 836,542	3/31/2026	84	$0	$836,542	$418,271	8.62%	$ 2,987	$ -
33	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	8.62%	$ -	$ -
34	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	8.62%	$ -	$ -
35	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	8.62%	$ -	$ -
36	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ 2,245,280	$ 2,245,280	6/1/2025	84	$0	$1,977,984	$988,992	8.62%	$ 7,298	$ 23,041
37	Customer Mobile Application	6786	Core	Customer	Future	YES	C903	$ 3,240,000	$ -	$ 3,240,000	3/31/2025	84	$3,240,000	$2,777,143	$3,008,571	9.66%	$ 23,250	$ 44,712
38	Customer Tech Debt Remediation	6791	Core	Customer	Future	YES	C903	$ -	$ 1,672,768	$ 1,672,768	3/31/2026	84	$0	$1,672,768	$836,384	9.66%	$ 6,693	$ -
39	Customer Tech Debt Remediation FY25	6791	Core	Customer	Future	YES	C903	$ 2,058,300	$ -	$ 2,058,300	3/31/2025	84	$2,058,300	$1,764,257	$1,911,279	9.66%	$ 14,770	$ 28,405
40	CXP Technical Debt	6776	Core	Customer	Future	YES	C175	$ 2,699,100	$ -	$ 2,699,100	3/31/2025	84	$2,699,100	$2,313,514	$2,506,307	8.62%	$ 17,284	$ 33,237
41	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ 1,800,000	$ -	$ 1,800,000	3/31/2025	84	$1,800,000	$1,542,857	$1,671,429	9.66%	$ 12,917	$ 24,840
42	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ 1,727,860	$ 1,727,860	3/31/2026	84	$0	$1,727,860	$863,930	9.66%	$ 6,913	$ -
43	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	9.66%	$ -	$ -
44	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	9.66%	$ -	$ -
45	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
46	Documentum Application Modernization	6686	Core	Customer	Future	YES	C903	$ 675,000	$ -	$ 675,000	3/31/2025	84	$675,000	$578,571	$626,786	9.66%	$ 4,844	$ 9,315
47	GenAI	6769	Core	Customer	Future	YES	C903	$ 873,000	$ -	$ 873,000	3/31/2025	84	$873,000	$748,286	$810,643	9.66%	$ 6,265	$ 12,047
48	INVP 5125 Customer Connection	5125	Core	Customer	Inflight	YES	C175	$ 1,298,189	$ -	$ 1,298,189	3/29/2024	84	$1,112,734	$927,278	$1,020,006	8.62%	$ 6,400	$ 15,986
49	INVP 5673 My Business Account	5673	Core	Customer	Inflight	YES	C175	$ 1,022,063	$ -	$ 1,022,063	3/29/2024	84	$876,054	$730,045	$803,049	8.62%	$ 5,038	$ 12,586
50	INVP 6492 NACHA Compliance Sec	6492	Core	Customer	Inflight	YES	C175	$ 384,718	$ -	$ 384,718	3/31/2024	84	$329,758	$274,799	$302,279	8.62%	$ 1,897	$ 4,738
51	INVP 6687 FY24 Cust Minor Works	6687	Core	Customer	Inflight	YES	C903	$ 402,144	$ -	$ 402,144	3/31/2024	84	$344,695	$287,246	$315,970	9.66%	$ 2,222	$ 5,550
52	INVP 6706 FY24 UWP Enhancements	6706	Core	Customer	Inflight	YES	C175	$ 1,529,221	$ -	$ 1,529,221	3/29/2024	84	$1,310,761	$1,092,301	$1,201,531	8.62%	$ 7,539	$ 18,831
53	INVP 6713 Customer Facing Mobile Ap	6713	Core	Customer	Inflight	YES	C175	$ 4,658,533	$ -	$ 4,658,533	3/29/2024	84	$3,993,028	$3,327,523	$3,660,276	8.62%	$ 22,965	$ 57,367
54	INVP 6715 UWP 2.0 MyAccount Impleme	6715	Core	Customer	Inflight	YES	C175	$ 6,854,371	$ -	$ 6,854,371	3/31/2024	84	$5,875,175	$4,895,979	$5,385,577	8.62%	$ 33,790	$ 84,407
55	INVP 6727 AIMS FY24 Product Team	6727	Core	Customer	Inflight	YES	C903	$ 873,356	$ -	$ 873,356	3/29/2024	84	$748,591	$623,826	$686,208	9.66%	$ 4,825	$ 12,052
56	INVP 6728 AIMS RePlatform Sanction	6728	Core	Customer	Inflight	YES	C903	$ 1,682,365	$ -	$ 1,682,365	3/31/2024	84	$1,442,027	$1,201,690	$1,321,859	9.66%	$ 9,294	$ 23,217
57	INVP 6746 CXP Tech Debt Initiative	6746	Core	Customer	Inflight	YES	C175	$ 2,341,199	$ -	$ 2,341,199	3/29/2024	84	$2,006,742	$1,672,285	$1,839,513	8.62%	$ 11,541	$ 28,830
58	Mainframe Security Realignment	6778	Core	Customer	Future	YES	C903	$ 405,000	$ -	$ 405,000	3/31/2025	84	$405,000	$347,143	$376,071	9.66%	$ 2,906	$ 5,589
59	My Business Account	6785	Core	Customer	Future	YES	C903	$ 1,620,000	$ -	$ 1,620,000	3/31/2025	84	$1,620,000	$1,388,571	$1,504,286	9.66%	$ 11,625	$ 22,356
60	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ 1,799,202	$ 1,799,202	3/31/2026	84	$0	$1,799,202	$899,601	8.62%	$ 6,423	$ -
61	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	8.62%	$ -	$ -
62	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	8.62%	$ -	$ -
63	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	8.62%	$ -	$ -
64	NACHA	6492	Core	Customer	Future	YES	C903	$ 529,200	$ -	$ 529,200	3/31/2025	84	$529,200	$453,600	$491,400	9.66%	$ 3,798	$ 7,303
65	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ 2,035,983	$ 2,035,983	3/30/2026	84	$0	$2,035,983	$1,017,991	9.66%	$ 8,146	$ -
66	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2027	84	$0	$0	$0	9.66%	$ -	$ -
67	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2028	84	$0	$0	$0	9.66%	$ -	$ -
68	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2029	84	$0	$0	$0	9.66%	$ -	$ -
69	NY Green Button Connect	N/A	Core	Customer	Future	YES	C914	$ 171,379	$ -	$ 171,379	4/1/2025	84	$171,379	$146,896	$159,138	17.09%	$ 2,176	$ 4,184
70	STS Clean-up (backlog from C2C)	6780	Core	Customer	Future	YES	C903	$ 1,620,000	$ -	$ 1,620,000	3/31/2025	84	$1,620,000	$1,388,571	$1,504,286	9.66%	$ 11,625	$ 22,356
71	STS Clean-up (backlog from C2C)	6780	Core	Customer	Future	YES	C903	$ -	$ 900,000	$ 900,000	3/31/2026	84	$0	$900,000	$450,000	9.66%	$ 3,601	$ -
72	UWP 2.0 MyAccount Implementation and Delivery	6715	Core	Customer	Future	YES	C903	$ 6,026,400	$ -	$ 6,026,400	8/30/2024	84	$5,524,200	$4,663,286	$5,093,743	9.66%	$ 40,220	$ 83,164
73	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ 4,234,009	$ 4,234,009	3/31/2026	84	$0	$4,234,009	$2,117,004	9.66%	$ 16,940	$ -
74	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	9.66%	$ -	$ -
75	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	9.66%	$ -	$ -
76	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2029	84	$0	$0	$0	9.66%	$ -	$ -
77	UWP Product Team FY25	6784	Core	Customer	Future	YES	C903	$ 1,350,000	$ -	$ 1,350,000	3/31/2025	84	$1,350,000	$1,157,143	$1,253,571	9.66%	$ 9,688	$ 18,630
78	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ 3,710,005	$ 3,710,005	3/15/2026	84	$0	$3,665,838	$1,832,919	0.00%	$ -	$ -
79	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
80	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -
81	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
82	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -

83	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
84	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -
85	INVP 6747 CMD US FY24	6747	Core	Data Transformation	Inflight	YES	GT53	$ 432,483	$ -	$ 432,483	3/31/2024	84	$370,699	$308,916	$339,808	4.94%	$ 1,222	$ 3,052
86	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,247,329	$ 1,247,329	10/31/2025	84	$0	$1,173,083	$586,542	4.94%	$ 2,438	$ 3,668
87	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ 4,989,317	$ 4,989,317	3/31/2026	84	$0	$4,989,317	$2,494,658	4.94%	$ 10,208	$ -
88	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2026	84	$0	$0	$0	4.94%	$ -	$ -
89	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
90	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
91	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
92	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
93	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
94	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ 8,742,064	$ 8,742,064	3/31/2026	36	$0	$8,742,064	$4,371,032	4.94%	$ 17,886	$ -
95	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	36	$0	$0	$0	4.94%	$ -	$ -
96	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	36	$0	$0	$0	4.94%	$ -	$ -
97	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	36	$0	$0	$0	4.94%	$ -	$ -
98	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ 4,967,319	$ 4,967,319	3/31/2026	60	$0	$4,967,319	$2,483,660	4.94%	$ 10,163	$ -
99	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	60	$0	$0	$0	4.94%	$ -	$ -
100	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	4.94%	$ -	$ -
101	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	60	$0	$0	$0	4.94%	$ -	$ -
102	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,483,660	$ 2,483,660	3/1/2026	60	$0	$2,442,265	$1,221,133	4.94%	$ 5,018	$ 2,045
103	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/1/2029	60	$0	$0	$0	4.94%	$ -	$ -
104	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ 13,135,904	$ 13,135,904	4/1/2026	84	$0	$0	$0	4.94%	$ -	$ -
105	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
106	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
107	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
108	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 631,691	$ 631,691	9/30/2025	84	$0	$586,570	$293,285	4.94%	$ 1,223	$ 2,229
109	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,263,382	$ 1,263,382	12/31/2025	84	$0	$1,218,261	$609,130	4.94%	$ 2,515	$ 2,229
110	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,184,420	$ 1,184,420	3/31/2026	84	$0	$1,184,420	$592,210	4.94%	$ 2,423	$ -
111	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	9/30/2026	84	$0	$0	$0	4.94%	$ -	$ -
112	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	12/31/2026	84	$0	$0	$0	4.94%	$ -	$ -
113	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
114	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	12/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
115	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
116	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
117	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	84	$0	$0	$0	4.94%	$ -	$ -
118	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
119	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,111,801	$ 2,111,801	3/31/2026	84	$0	$2,111,801	$1,055,901	4.94%	$ 4,321	$ -
120	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
121	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
122	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
123	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ 703,934	$ 703,934	3/1/2026	84	$0	$695,554	$347,777	4.94%	$ 1,427	$ 414
124	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ 447,958	$ 447,958	10/1/2025	84	$0	$415,961	$207,980	4.94%	$ 867	$ 1,581
125	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2026	84	$0	$0	$0	4.94%	$ -	$ -
126	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	84	$0	$0	$0	4.94%	$ -	$ -
127	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
128	Digital Workplace	6792US	Core	DPIT	Future	YES	GT53	$ 3,816,000	$ -	$ 3,816,000	10/31/2024	84	$3,588,857	$3,043,714	$3,316,286	4.94%	$ 13,304	$ 26,930
129	Digital Workplace	6792US	Core	DPIT	Future	YES	GT53	$ 3,816,000	$ -	$ 3,816,000	3/31/2025	84	$3,816,000	$3,270,857	$3,543,429	4.94%	$ 14,004	$ 26,930
130	Enterprise Devices & Licensing	6798US	Core	DPIT	Future	YES	GT53	$ 10,332,900	$ -	$ 10,332,900	10/31/2024	60	$9,471,825	$7,405,245	$8,438,535	4.94%	$ 34,357	$ 102,089
131	Enterprise Devices & Licensing	6798US	Core	DPIT	Future	YES	GT53	$ 10,332,900	$ -	$ 10,332,900	3/31/2025	60	$10,332,900	$8,266,320	$9,299,610	4.94%	$ 37,010	$ 102,089
132	Infrastructure, Operations, Data & Integrations	6796US	Core	DPIT	Future	YES	GT53	$ 7,263,000	$ -	$ 7,263,000	10/31/2024	84	$6,830,679	$5,793,107	$6,311,893	4.94%	$ 25,321	$ 51,256
133	Infrastructure, Operations, Data & Integrations	6796US	Core	DPIT	Future	YES	GT53	$ 7,263,000	$ -	$ 7,263,000	3/31/2025	84	$7,263,000	$6,225,429	$6,744,214	4.94%	$ 26,653	$ 51,256
134	INVP 6223 I&O US Data Center Tra	6223	Core	DPIT	Inflight	YES	G020	$ (185)	$ -	$ (185)	3/31/2024	84	$0	$0	$0	4.40%	$ 0	$ -
135	INVP 6486 I&O US Networks FY23	6486	Core	DPIT	Inflight	YES	G020	$ 278	$ -	$ 278	3/31/2024	84	$238	$198	$218	4.40%	$ 1	$ 2
136	INVP 6519 FY23 GridStack Founda	6519	Core	DPIT	Inflight	YES	GT53	$ 214,812	$ -	$ 214,812	4/1/2024	84	$184,124	$153,437	$168,781	4.94%	$ 607	$ 1,516
137	INVP 6678US DPIT US Digital Platfor	6678US	Core	DPIT	Inflight	YES	GT53	$ 5,065	$ -	$ 5,065	3/31/2024	84	$4,342	$3,618	$3,980	4.94%	$ 14	$ 36
138	INVP 6678US DPIT US Digital Platfor	6678US	Core	DPIT	Inflight	YES	GT53	$ 7,951,672	$ -	$ 7,951,672	3/27/2024	84	$6,815,719	$5,679,766	$6,247,742	4.94%	$ 22,465	$ 56,116
139	INVP 6679US DPIT US Cloud and Hosti	6679US	Core	DPIT	Inflight	YES	GT53	$ 2,504,625	$ -	$ 2,504,625	3/27/2024	84	$2,146,822	$1,789,018	$1,967,920	4.94%	$ 7,076	$ 17,675
140	INVP 6680US DPIT US CNI FY24	6680US	Core	DPIT	Inflight	YES	GT53	$ 2,124,183	$ -	$ 2,124,183	3/27/2024	60	$1,699,347	$1,274,510	$1,486,928	4.94%	$ 5,440	$ 20,987
141	INVP 6681US DPIT US Digital Wkpl HW	6681US	Core	DPIT	Inflight	YES	GT53	$ 4,784,804	$ -	$ 4,784,804	3/27/2024	36	$3,189,870	$1,594,935	$2,392,402	4.94%	$ 9,306	$ 78,790
142	INVP 6681US DPIT US Digital Workpla	6681US	Core	DPIT	Inflight	YES	GT53	$ 16,895,697	$ -	$ 16,895,697	3/27/2024	84	$14,482,026	$12,068,355	$13,275,191	4.94%	$ 47,733	$ 119,235
143	INVP 6682US DPIT US Networks FY24	6682US	Core	DPIT	Inflight	YES	GT53	$ 5,817,023	$ -	$ 5,817,023	3/27/2024	60	$4,653,619	$3,490,214	$4,071,916	4.94%	$ 14,898	$ 57,472
144	INVP 6683US DPIT US Global Technolo	6683US	Core	DPIT	Inflight	YES	GT53	$ 756,258	$ -	$ 756,258	3/27/2024	60	$605,006	$453,755	$529,380	4.94%	$ 1,937	$ 7,472
145	INVP 6698US FY24 EnterpriseHub	6698US	Core	DPIT	Inflight	YES	GT53	$ 790,503	$ -	$ 790,503	3/15/2024	84	$668,163	$555,234	$611,699	4.94%	$ 2,204	$ 5,579
146	INVP6223 US Data Ctr Transfrm HW	6223	Core	DPIT	Inflight	YES	G020	$ 2,620,138	$ -	$ 2,620,138	3/31/2024	60	$2,096,111	$1,572,083	$1,834,097	4.40%	$ 5,977	$ 23,057
147	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ 4,181,051	$ 4,181,051	3/31/2026	60	$0	$4,181,051	$2,090,526	4.94%	$ 8,555	$ -
148	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	60	$0	$0	$0	4.94%	$ -	$ -
149	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	4.94%	$ -	$ -
150	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	60	$0	$0	$0	4.94%	$ -	$ -
151	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ 4,181,051	$ 4,181,051	10/1/2025	60	$0	$3,762,946	$1,881,473	4.94%	$ 7,910	$ 20,654
152	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2026	60	$0	$0	$0	4.94%	$ -	$ -
153	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	60	$0	$0	$0	4.94%	$ -	$ -
154	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	60	$0	$0	$0	4.94%	$ -	$ -
155	Networks	6793US	Core	DPIT	Future	YES	GT53	$ 6,894,000	$ -	$ 6,894,000	10/31/2024	60	$6,319,500	$4,940,700	$5,630,100	4.94%	$ 22,922	$ 68,113
156	Networks	6793US	Core	DPIT	Future	YES	GT53	$ 6,894,000	$ -	$ 6,894,000	3/31/2025	60	$6,894,000	$5,515,200	$6,204,600	4.94%	$ 24,692	$ 68,113
157	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,973,633	$ 2,973,633	3/31/2026	84	$0	$2,973,633	$1,486,816	4.94%	$ 6,084	$ -
158	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
159	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
160	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
161	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,973,633	$ 2,973,633	10/1/2025	84	$0	$2,761,230	$1,380,615	4.94%	$ 5,757	$ 10,493
162	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2026	84	$0	$0	$0	4.94%	$ -	$ -
163	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	84	$0	$0	$0	4.94%	$ -	$ -
164	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
165	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	4/1/2027	84	$0	$0	$0	4.94%	$ -	$ -
166	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
167	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ 1,618,726	$ 1,618,726	10/31/2025	84	$0	$1,522,374	$761,187	4.94%	$ 3,164	$ 4,760
168	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ 1,618,726	$ 1,618,726	3/31/2026	84	$0	$1,618,726	$809,363	4.94%	$ 3,312	$ -
169	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2026	84	$0	$0	$0	4.94%	$ -	$ -
170	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
171	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
172	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -

173	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
174	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
175	Support & Services	6797	Core	DPIT	Future	YES	GT53	$ 3,715,650	$ -	$ 3,715,650	10/31/2024	84	$3,494,480	$2,963,673	$3,229,077	4.94%	$ 12,954	$ 26,222
176	Support & Services	6797	Core	DPIT	Future	YES	GT53	$ 3,715,650	$ -	$ 3,715,650	3/31/2025	84	$3,715,650	$3,184,843	$3,450,246	4.94%	$ 13,635	$ 26,222
177	Ambient Adjusted Ratings Line Management	INVP 6741B	Core	Electric	Future	YES	T901	$ 702,000	$ -	$ 702,000	3/15/2025	84	$693,643	$593,357	$643,500	0.00%	$ -	$ -
178	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ 670,404	$ 670,404	3/15/2026	84	$0	$662,423	$331,211	0.00%	$ -	$ -
179	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
180	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
181	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
182	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	0.00%	$ -	$ -
183	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
184	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
185	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ 670,404	$ 670,404	9/15/2025	84	$0	$622,518	$311,259	0.00%	$ -	$ -
186	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ 988,389	$ 988,389	3/15/2026	60	$0	$971,916	$485,958	0.00%	$ -	$ -
187	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ -	$ -	3/15/2027	60	$0	$0	$0	0.00%	$ -	$ -
188	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ -	$ -	3/15/2028	60	$0	$0	$0	0.00%	$ -	$ -
189	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ -	$ -	3/15/2029	60	$0	$0	$0	0.00%	$ -	$ -
190	Control Center Rerporting	INVP 6814	Core	Electric	Future	YES	G295	$ 1,170,000	$ -	$ 1,170,000	3/15/2025	84	$1,156,071	$988,929	$1,072,500	0.00%	$ -	$ -
191	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,655,774	$ 1,655,774	3/15/2026	84	$0	$1,636,063	$818,031	0.00%	$ -	$ -
192	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
193	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
194	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
195	Control Room Tool Upgrades and Enhancements FY24	INVP 5892D	Core	Electric	Future	YES	T904	$ 900,000	$ -	$ 900,000	3/15/2025	84	$889,286	$760,714	$825,000	0.00%	$ -	$ -
196	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,223,736	$ 2,223,736	3/15/2026	84	$0	$2,197,263	$1,098,632	0.00%	$ -	$ -
197	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
198	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
199	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	0.00%	$ -	$ -
200	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
201	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
202	Digital (Smart) Job Brief	INVP 6753	Core	Electric	Future	YES	T181	$ 900,000	$ -	$ 900,000	3/15/2025	84	$889,286	$760,714	$825,000	0.00%	$ -	$ -
203	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ 4,910,629	$ 4,910,629	3/15/2026	84	$0	$4,852,170	$2,426,085	0.00%	$ -	$ -
204	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
205	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	0.00%	$ -	$ -
206	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
207	DNV Cascade Upgrade to GEN4	INVP 6758	Core	Electric	Future	YES	T904	$ 720,000	$ -	$ 720,000	3/15/2025	84	$711,429	$608,571	$660,000	0.00%	$ -	$ -
208	EMS Hardware Refresh/Update *includes 'Study' phase	INVP 5892F	Core	Electric	Future	YES	T904	$ 2,700,000	$ -	$ 2,700,000	3/15/2025	84	$2,667,857	$2,282,143	$2,475,000	0.00%	$ -	$ -
209	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
210	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
211	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
212	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,597,166	$ 3,597,166	3/15/2026	84	$0	$3,554,343	$1,777,171	0.00%	$ -	$ -
213	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
214	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
215	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	0.00%	$ -	$ -
216	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
217	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
218	FutureNow	INVP 6076	Core	Electric	Future	YES	C902	$ 3,600,000	$ -	$ 3,600,000	3/15/2025	84	$3,557,143	$3,042,857	$3,300,000	0.00%	$ -	$ -
219	GridInspector (Computapole Replacement)	INVP 5890C	Core	Electric	Future	YES	T904	$ 2,250,000	$ -	$ 2,250,000	3/15/2025	84	$2,223,214	$1,901,786	$2,062,500	0.00%	$ -	$ -
220	GridMD	INVP 6437A	Core	Electric	Future	YES	T904	$ 1,440,000	$ -	$ 1,440,000	3/15/2025	84	$1,422,857	$1,217,143	$1,320,000	0.00%	$ -	$ -
221	IDS Replacement	INVP 5890D	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,600,714	$1,369,286	$1,485,000	0.00%	$ -	$ -
222	INVP 5054 On My Way 2	5054	Core	Electric	Inflight	YES	C902	$ 4,117,599	$ -	$ 4,117,599	6/30/2024	84	$3,676,428	$3,088,199	$3,382,313	0.00%	$ -	$ -
223	INVP 5890C GridInspector	5890C	Core	Electric	Inflight	YES	G187	$ 470,428	$ -	$ 470,428	6/30/2024	84	$420,025	$352,821	$386,423	0.00%	$ -	$ -
224	INVP 5890D IDS Replacement	5890D	Core	Electric	Inflight	YES	T904	$ 1,003,016	$ -	$ 1,003,016	3/31/2025	84	$1,003,016	$859,728	$931,372	0.00%	$ -	$ -
225	INVP 5891E MTS Retail Settlement	5891E	Core	Electric	Inflight	YES	G370	$ 5,715,168	$ -	$ 5,715,168	6/30/2024	84	$5,102,829	$4,286,376	$4,694,602	0.00%	$ -	$ -
226	INVP 5892D Control Room Upgrd Enhan	5892D	Core	Electric	Inflight	YES	G187	$ 1,187,730	$ -	$ 1,187,730	3/29/2024	84	$1,018,054	$848,379	$933,216	0.00%	$ -	$ -
227	INVP 6073 VMO Validation Phase	6073	Core	Electric	Inflight	YES	C198	$ 4,474,373	$ -	$ 4,474,373	3/29/2024	84	$3,835,176	$3,195,980	$3,515,578	0.00%	$ -	$ -
228	INVP 6076 FutureNow Validation Ph	6076	Core	Electric	Inflight	YES	G295	$ 301,755	$ -	$ 301,755	3/31/2024	84	$258,647	$215,539	$237,093	0.00%	$ -	$ -
229	INVP 6076 FutureNow Validation Ph	6076	Core	Electric	Inflight	YES	G901	$ 952,763	$ -	$ 952,763	3/31/2024	84	$816,654	$680,545	$748,600	0.00%	$ -	$ -
230	INVP 6437A GridMD	6437A	Core	Electric	Inflight	YES	G187	$ 1,482,152	$ -	$ 1,482,152	6/30/2024	84	$1,323,350	$1,111,614	$1,217,482	0.00%	$ -	$ -
231	INVP 6631 US Electric Rapid Rebuild	6631	Core	Electric	Inflight	YES	G187	$ 1,379,784	$ -	$ 1,379,784	6/30/2024	84	$1,231,950	$1,034,838	$1,133,394	0.00%	$ -	$ -
232	INVP 6662 Project Costing and Contr	6662	Core	Electric	Inflight	YES	C902	$ 4,681,548	$ -	$ 4,681,548	6/30/2024	84	$4,179,954	$3,511,161	$3,845,557	0.00%	$ -	$ -
233	INVP 6741B Ambient Adj Line Ratings	6741B	Core	Electric	Inflight	YES	G901	$ 389,350	$ -	$ 389,350	6/30/2024	84	$347,634	$292,013	$319,823	0.00%	$ -	$ -
234	INVP6736 m360	6736	Core	Electric	Inflight	YES	C902	$ 3,502,972	$ -	$ 3,502,972	3/27/2024	84	$3,002,547	$2,502,123	$2,752,335	0.00%	$ -	$ -
235	LAPS MS Access DB Migration	INVP 6771	Core	Electric	Future	NO	T910	$ 540,000	$ -	$ 540,000	3/15/2025	84	$533,571	$456,429	$495,000	0.00%	$ -	$ -
236	m360	INVP 6736	Core	Electric	Future	YES	C902	$ 3,150,000	$ -	$ 3,150,000	3/15/2025	84	$3,112,500	$2,662,500	$2,887,500	0.00%	$ -	$ -
237	MDS Consolidation Phase 1 (Includes ERS Win Server Hardware Refresh)	INVP 5891F	Core	Electric	Future	YES	T904	$ 1,575,000	$ -	$ 1,575,000	3/15/2025	84	$1,556,250	$1,331,250	$1,443,750	0.00%	$ -	$ -
238	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ 7,387,453	$ 7,387,453	3/15/2026	84	$0	$7,299,507	$3,649,754	0.00%	$ -	$ -
239	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
240	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
241	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
242	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 162,308	$ 162,308	3/15/2026	84	$0	$160,375	$80,188	0.00%	$ -	$ -
243	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
244	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
245	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
246	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
247	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
248	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,335,441	$ 2,335,441	3/15/2026	84	$0	$2,307,638	$1,153,819	0.00%	$ -	$ -
249	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
250	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
251	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
252	Non-CNI Technical Debt Reduction	INVP 5892E	Core	Electric	Future	YES	T904	$ 1,215,000	$ -	$ 1,215,000	3/15/2025	84	$1,200,536	$1,026,964	$1,113,750	0.00%	$ -	$ -
253	OnMyWay	INVP 5054	Core	Electric	Future	YES	C902	$ 3,240,000	$ -	$ 3,240,000	3/15/2025	84	$3,201,429	$2,738,571	$2,970,000	0.00%	$ -	$ -
254	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,541,857	$ 3,541,857	3/15/2026	84	$0	$3,499,692	$1,749,846	0.00%	$ -	$ -
255	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
256	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
257	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
258	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
259	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
260	Plan Digital Capability Investments	INVP 6800	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,600,714	$1,369,286	$1,485,000	0.00%	$ -	$ -
261	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 869,787	$ 869,787	3/15/2026	84	$0	$859,432	$429,716	0.00%	$ -	$ -
262	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -

263	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
264	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
265	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ 708,015	$ 708,015	3/15/2026	84	$0	$699,586	$349,793	0.00%	$ -	$ -
266	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
267	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
268	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
269	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	0.00%	$ -	$ -
270	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
271	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
272	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ 708,015	$ 708,015	9/15/2025	84	$0	$657,442	$328,721	0.00%	$ -	$ -
273	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,067,450	$ 3,067,450	3/15/2026	84	$0	$3,030,933	$1,515,466	0.00%	$ -	$ -
274	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
275	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
276	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
277	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	0.00%	$ -	$ -
278	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
279	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
280	Retail Settlement	INVP 5891E	Core	Electric	Future	YES	G187	$ 2,070,000	$ -	$ 2,070,000	3/15/2025	84	$2,045,357	$1,749,643	$1,897,500	0.00%	$ -	$ -
281	SingleVision	INVP 6662	Core	Electric	Future	YES	C902	$ 3,600,000	$ -	$ 3,600,000	3/15/2025	84	$3,557,143	$3,042,857	$3,300,000	0.00%	$ -	$ -
282	Unmanaged Legacy Networks	N/A	Core	Electric	Future	YES	T904	$ 828,000	$ -	$ 828,000	3/15/2025	84	$818,143	$699,857	$759,000	0.00%	$ -	$ -
283	US Electric Technical Debt Optimization	INVP 6759	Core	Electric	Future	YES	T904	$ 432,000	$ -	$ 432,000	3/15/2025	84	$426,857	$365,143	$396,000	0.00%	$ -	$ -
284	US Rapid Rebuld	INVP 6631	Core	Electric	Future	YES	T904	$ 720,000	$ -	$ 720,000	3/15/2025	84	$711,429	$608,571	$660,000	0.00%	$ -	$ -
285	Veg+	INVP 6073	Core	Electric	Future	YES	T904	$ 3,240,000	$ -	$ 3,240,000	3/15/2025	84	$3,201,429	$2,738,571	$2,970,000	0.00%	$ -	$ -
286	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,125,167	$ 1,125,167	3/15/2026	84	$0	$1,111,772	$555,886	0.00%	$ -	$ -
287	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
288	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
289	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
290	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
291	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
292	Work Execution Digital Capability Investments	INVP 6799	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,600,714	$1,369,286	$1,485,000	0.00%	$ -	$ -
293	Work Execution Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
294	Work Execution Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
295	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 696,436	$ 696,436	3/15/2026	84	$0	$688,145	$344,073	0.00%	$ -	$ -
296	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
297	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
298	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
299	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	0.00%	$ -	$ -
300	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
301	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
302	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 696,436	$ 696,436	9/15/2025	84	$0	$646,691	$323,345	0.00%	$ -	$ -
303	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ 3,767,613	$ 3,767,613	3/31/2026	84	$0	$3,767,613	$1,883,806	18.19%	$ 28,385	$ -
304	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	18.19%	$ -	$ -
305	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	18.19%	$ -	$ -
306	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	18.19%	$ -	$ -
307	Data Modernization	6671D	Core	Gas	Future	YES	C207	$ 1,170,000	$ -	$ 1,170,000	3/31/2025	84	$1,170,000	$1,002,857	$1,086,429	25.03%	$ 21,755	$ 41,836
308	Digital and IT Foundations	6671	Core	Gas	Future	YES	C209	$ 5,850,000	$ -	$ 5,850,000	3/31/2025	84	$5,850,000	$5,014,286	$5,432,143	18.19%	$ 79,049	$ 152,016
309	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ 5,169,678	$ 5,169,678	1/4/2026	84	$0	$4,985,047	$2,492,523	18.19%	$ 37,900	$ 33,584
310	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	1/4/2027	84	$0	$0	$0	18.19%	$ -	$ -
311	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	1/4/2028	84	$0	$0	$0	18.19%	$ -	$ -
312	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	1/4/2029	84	$0	$0	$0	18.19%	$ -	$ -
313	Digital Asset and Work Management for I&R and CNG	6663C	Core	Gas	Future	YES	C209	$ 2,583,000	$ -	$ 2,583,000	10/30/2025	84	$0	$2,429,250	$1,214,625	18.19%	$ 18,588	$ 27,967
314	Digital Asset and Work Management for I&R and CNG	6663C	Core	Gas	Future	YES	C209	$ -	$ 3,420,000	$ 3,420,000	5/31/2027	84	$0	$0	$0	18.19%	$ -	$ -
315	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ 8,100,000	$ -	$ 8,100,000	8/31/2025	84	$0	$7,425,000	$3,712,500	18.19%	$ 57,195	$ 122,783
316	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ -	$ 9,580,102	$ 9,580,102	8/31/2026	84	$0	$0	$0	18.19%	$ -	$ -
317	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	18.19%	$ -	$ -
318	FC300 Replacement Project	N/A	Core	Gas	Future	YES	C903	$ -	$ -	$ -	3/31/2027	60	$0	$0	$0	9.66%	$ -	$ -
319	FC300 Replacement Project	N/A	Core	Gas	Future	YES	C903	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	9.66%	$ -	$ -
320	Gas Field Tablet Refresh	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2027	60	$0	$0	$0	18.19%	$ -	$ -
321	Gas Field Tablet Refresh	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	18.19%	$ -	$ -
322	Gas Management System (SCADA) Upgrade	6550	Core	Gas	Future	YES	C209	$ 7,309,800	$ 4,640,400	$ 11,950,200	11/1/2025	84	$0	$11,238,879	$5,619,439	18.19%	$ 85,996	$ 129,389
323	Gas Meter Management System Deployment and Integration	6642	Core	Gas	Future	YES	C209	$ 133,200	$ -	$ 133,200	6/30/2024	84	$118,929	$99,900	$109,414	18.19%	$ 1,638	$ 3,461
324	INVP 5785Q Field Coll Syst Upgrd HW	5785Q	Core	Gas	Inflight	YES	C209	$ 733,831	$ -	$ 733,831	6/30/2024	60	$623,757	$476,990	$550,373	18.19%	$ 8,429	$ 26,697
325	INVP 5785Q Field Collection Systems	5785Q	Core	Gas	Inflight	YES	C209	$ 401,200	$ -	$ 401,200	6/30/2024	84	$358,214	$300,900	$329,557	18.19%	$ 4,934	$ 10,425
326	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	5210G	$ 3,102,434	$ -	$ 3,102,434	8/31/2025	84	$0	$2,843,898	$1,421,949	100.00%	$ 120,433	$ 258,536
327	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	C210	$ 1,779,936	$ -	$ 1,779,936	8/31/2025	84	$0	$1,631,608	$815,804	16.85%	$ 11,643	$ 24,993
328	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	GT53	$ 197,216	$ -	$ 197,216	8/31/2025	84	$0	$180,781	$90,391	4.94%	$ 378	$ 812
329	INVP 6550 Gas Management Syste	6550	Core	Gas	Inflight	YES	C209	$ 9,505,071	$ -	$ 9,505,071	11/1/2025	84	$0	$8,939,293	$4,469,647	18.19%	$ 68,400	$ 102,915
330	INVP 6550 GAS Mgmt Syst (SCADA) HW	6550	Core	Gas	Inflight	YES	C209	$ 2,569,631	$ -	$ 2,569,631	11/1/2025	60	$0	$2,355,495	$1,177,748	18.19%	$ 18,145	$ 38,951
331	INVP 6642 Gas Meter Management Syst	6642	Core	Gas	Inflight	YES	C209	$ 4,974,125	$ -	$ 4,974,125	6/30/2024	84	$4,441,183	$3,730,594	$4,085,888	18.19%	$ 61,168	$ 129,256
332	INVP 6671 Digital and IT Foundatio	6671	Core	Gas	Inflight	YES	C209	$ 2,726,982	$ -	$ 2,726,982	3/31/2024	84	$2,337,413	$1,947,844	$2,142,628	18.19%	$ 28,368	$ 70,863
333	INVP 6671 Digital and IT Foundatio	6671	Core	Gas	Inflight	YES	C209	$ 978,558	$ -	$ 978,558	6/30/2025	84	$0	$873,713	$436,856	18.19%	$ 6,778	$ 19,071
334	INVP 6671D US Gas Data Modernizatio	6671D	Core	Gas	Inflight	YES	C207	$ 1,826,412	$ -	$ 1,826,412	6/30/2024	84	$1,630,725	$1,369,809	$1,500,267	25.03%	$ 30,905	$ 65,307
335	Mapping Lifecycle Improvements	6764	Core	Gas	Future	YES	T209	$ -	$ 3,278,465	$ 3,278,465	3/31/2026	84	$0	$3,278,465	$1,639,232	10.85%	$ 14,733	$ -
336	Mapping Lifecycle Improvements	6764	Core	Gas	Future	YES	T209	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	10.85%	$ -	$ -
337	Non-stock Construction Materials Tracking	6664E	Core	Gas	Future	YES	X207	$ -	$ -	$ -	9/30/2026	84	$0	$0	$0	12.70%	$ -	$ -
338	Post-Award Non Complex GAS Contract Management	6666A	Core	Gas	Future	YES	X209	$ -	$ 1,968,517	$ 1,968,517	3/31/2026	84	$0	$1,968,517	$984,258	8.17%	$ 6,661	$ -
339	Smart Job Brief US Gas	N/A	Core	Gas	Future	YES	C209	$ -	$ 1,759,434	$ 1,759,434	1/4/2026	84	$0	$1,696,597	$848,299	18.19%	$ 12,899	$ 11,430
340	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ 774,000	$ -	$ 774,000	3/31/2025	84	$774,000	$663,429	$718,714	18.19%	$ 10,459	$ 20,113
341	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ -	$ 774,000	$ 774,000	3/31/2026	84	$0	$774,000	$387,000	18.19%	$ 5,831	$ -
342	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	18.19%	$ -	$ -
343	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 4,695,152	$ -	$ 4,695,152	3/31/2025	84	$4,695,152	$4,024,416	$4,359,784	18.19%	$ 63,444	$ 122,007
344	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ 3,668,087	$ 3,668,087	3/31/2026	84	$0	$3,668,087	$1,834,044	18.19%	$ 27,635	$ -
345	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	18.19%	$ -	$ -
346	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	18.19%	$ -	$ -
347	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	18.19%	$ -	$ -
348	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 4,695,152	$ -	$ 4,695,152	3/31/2025	84	$4,695,152	$4,024,416	$4,359,784	18.19%	$ 63,444	$ 122,007
349	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ 3,668,087	$ 3,668,087	3/31/2026	84	$0	$3,668,087	$1,834,044	18.19%	$ 27,635	$ -
350	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	18.19%	$ -	$ -
351	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	18.19%	$ -	$ -
352	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	18.19%	$ -	$ -

353	Business Services FY25	6716US	Core	Group Functions	Future	YES	GT53	$ 630,000	$ -	$ 630,000	3/31/2025	84	$630,000	$540,000	$585,000	4.94%	$ 2,312	$ 4,446
354	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ 619,497	$ 619,497	3/31/2026	84	$0	$619,497	$309,748	4.94%	$ 1,268	$ -
355	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
356	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
357	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
358	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ 860,408	$ -	$ 860,408	3/31/2025	84	$860,408	$737,493	$798,951	4.94%	$ 3,157	$ 6,072
359	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ 430,204	$ 430,204	3/31/2026	84	$0	$430,204	$215,102	4.94%	$ 880	$ -
360	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
361	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
362	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
363	Datacenter Infrastructure Refresh	6809	Core	Group Functions	Future	YES	GT53	$ 927,231	$ -	$ 927,231	12/31/2024	60	$880,869	$695,423	$788,146	4.94%	$ 3,178	$ 9,161
364	eHub US FY25	N/A	Core	Group Functions	Future	YES	GT53	$ 1,863,000	$ -	$ 1,863,000	3/31/2025	84	$1,863,000	$1,596,857	$1,729,929	4.94%	$ 6,837	$ 13,147
365	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,709,739	$ 1,709,739	3/31/2026	84	$0	$1,709,739	$854,870	4.94%	$ 3,498	$ -
366	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
367	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
368	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
369	Ethics and Compliance	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
370	Ethics and Compliance	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
371	External Reporting enhancing	5842G	Core	Group Functions	Future	YES	GT53	$ 453,198	$ -	$ 453,198	3/31/2025	84	$453,198	$388,455	$420,827	4.94%	$ 1,663	$ 3,198
372	FERC on HANA Refresh	6812	Core	Group Functions	Future	YES	GT53	$ 270,455	$ -	$ 270,455	12/31/2024	60	$256,932	$202,841	$229,887	4.94%	$ 927	$ 2,672
373	FP&A Business Planning Modelling and Use cases (Global US)	6461	Core	Group Functions	Future	YES	GT53	$ 2,500,933	$ -	$ 2,500,933	3/31/2025	84	$2,500,933	$2,143,657	$2,322,295	4.94%	$ 9,178	$ 17,649
374	FP&A Business Planning Modelling and Use cases (Global US)	6461	Core	Group Functions	Future	YES	GT53	$ -	$ 747,032	$ 747,032	3/31/2026	84	$0	$747,032	$373,516	4.94%	$ 1,528	$ -
375	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ 1,471,131	$ -	$ 1,471,131	3/31/2025	84	$1,471,131	$1,260,969	$1,366,050	4.94%	$ 5,399	$ 10,382
376	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ 650,950	$ 650,950	3/31/2026	84	$0	$650,950	$325,475	4.94%	$ 1,332	$ -
377	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
378	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
379	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
380	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
381	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
382	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
383	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ 354,859	$ -	$ 354,859	3/31/2025	84	$354,859	$304,165	$329,512	4.94%	$ 1,302	$ 2,504
384	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ 562,566	$ 562,566	3/31/2026	84	$0	$562,566	$281,283	4.94%	$ 1,151	$ -
385	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
386	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
387	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
388	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ 718,618	$ -	$ 718,618	3/31/2025	84	$718,618	$615,959	$667,289	4.94%	$ 2,637	$ 5,071
389	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ 554,543	$ 554,543	3/31/2026	84	$0	$554,543	$277,271	4.94%	$ 1,135	$ -
390	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
391	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
392	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
393	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
394	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
395	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
396	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
397	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
398	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
399	Governance Risk & Compliance (GRC) program	5842C	Core	Group Functions	Future	YES	GT53	$ 1,725,909	$ -	$ 1,725,909	3/31/2025	84	$1,725,909	$1,479,351	$1,602,630	4.94%	$ 6,334	$ 12,180
400	HRSP FY25	5924	Core	Group Functions	Future	YES	GT53	$ 1,089,000	$ -	$ 1,089,000	12/31/2025	84	$0	$1,050,107	$525,054	4.94%	$ 2,168	$ 1,921
401	HRSP FY26	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,081,596	$ 1,081,596	3/31/2026	84	$0	$1,081,596	$540,798	4.94%	$ 2,213	$ -
402	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
403	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
404	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
405	INVP 4418USD CRO FY24 - GRC Archer	4418USD	Core	Group Functions	Inflight	YES	GT53	$ 1,086,798	$ -	$ 1,086,798	3/11/2024	84	$918,603	$763,346	$840,975	4.94%	$ 3,031	$ 7,670
406	INVP 5606 US SAP: Infrastructure	5606	Core	Group Functions	Inflight	YES	G020	$ (108,047)	$ -	$ (108,047)	3/31/2024	84	$0	$0	$0	4.40%	$ 117	$ -
407	INVP 5606 US SAP: Infrastructure	5606	Core	Group Functions	Inflight	YES	G295	$ 2,138,289	$ -	$ 2,138,289	3/31/2024	84	$1,832,819	$1,527,349	$1,680,084	0.00%	$ -	$ -
408	INVP 5607 US SAP Infrastructure	5607	Core	Group Functions	Inflight	YES	GT53	$ 3,135,531	$ -	$ 3,135,531	3/31/2024	84	$2,687,598	$2,239,665	$2,463,631	4.94%	$ 8,858	$ 22,128
409	INVP 5608 US SAP Infra Lndscp FY24	5608	Core	Group Functions	Inflight	YES	G020	$ 3,549,117	$ -	$ 3,549,117	3/31/2024	60	$2,839,294	$2,129,470	$2,484,382	4.40%	$ 8,096	$ 31,232
410	INVP 5902A US Grp Func Op Req HW	5902A	Core	Group Functions	Inflight	YES	GT53	$ 280,007	$ -	$ 280,007	3/29/2024	60	$224,006	$168,004	$196,005	4.94%	$ 717	$ 2,766
411	INVP 5902A US Grp Functions Op Req	5902A	Core	Group Functions	Inflight	YES	GT53	$ 1,942,387	$ -	$ 1,942,387	3/29/2024	84	$1,664,903	$1,387,419	$1,526,161	4.94%	$ 5,488	$ 13,708
412	INVP 6391USA Consol Incid Mgmt FY24	6391USA	Core	Group Functions	Inflight	YES	GT53	$ 901,722	$ -	$ 901,722	7/30/2024	84	$815,844	$687,026	$751,435	4.94%	$ 3,045	$ 6,364
413	INVP 6402US Legal Operations FY24	6402US	Core	Group Functions	Inflight	YES	GT53	$ 800,725	$ -	$ 800,725	3/31/2024	84	$686,335	$571,946	$629,141	4.94%	$ 2,262	$ 5,651
414	INVP 6461USA FP&A: Enablement & Mod	6461USA	Core	Group Functions	Inflight	YES	GT53	$ 3,571,975	$ -	$ 3,571,975	4/1/2024	84	$3,061,693	$2,551,411	$2,806,552	4.94%	$ 10,091	$ 25,208
415	INVP 6530 US Group Functions Op	6530	Core	Group Functions	Inflight	YES	GT53	$ 1,412,145	$ -	$ 1,412,145	4/1/2024	84	$1,210,410	$1,008,675	$1,109,542	4.94%	$ 3,990	$ 9,966
416	INVP 6563US CA Grp Digital FY24	6563US	Core	Group Functions	Inflight	YES	GT53	$ 979,456	$ -	$ 979,456	3/31/2024	84	$839,534	$699,611	$769,573	4.94%	$ 2,767	$ 6,912
417	INVP 6657USA CCRT MVP FY24 US	6657USA	Core	Group Functions	Inflight	YES	GT53	$ 582,488	$ -	$ 582,488	1/31/2025	84	$568,619	$485,407	$527,013	4.94%	$ 2,095	$ 4,111
418	INVP 6660 Planning Repository	6660	Core	Group Functions	Inflight	YES	GT53	$ 572,358	$ -	$ 572,358	6/14/2024	84	$504,220	$422,455	$463,337	4.94%	$ 1,890	$ 4,039
419	INVP 6696US IT Modernization	6696US	Core	Group Functions	Inflight	YES	GT53	$ 2,120,285	$ -	$ 2,120,285	3/31/2024	84	$1,817,387	$1,514,489	$1,665,938	4.94%	$ 5,990	$ 14,963
420	INVP 6716US Business Services FY24	6716US	Core	Group Functions	Inflight	YES	GT53	$ 1,715,657	$ -	$ 1,715,657	3/31/2024	84	$1,470,563	$1,225,469	$1,348,016	4.94%	$ 4,847	$ 12,108
421	INVP 6717US People & Culture FY24	6717US	Core	Group Functions	Inflight	YES	GT53	$ 1,073,808	$ -	$ 1,073,808	3/31/2024	84	$920,407	$767,005	$843,706	4.94%	$ 3,034	$ 7,578
422	INVP 6750 People Digital Transforma	6750	Core	Group Functions	Inflight	YES	GT53	$ 907,629	$ -	$ 907,629	3/31/2025	84	$907,629	$777,968	$842,798	4.94%	$ 3,331	$ 6,405
423	INVP6653USA US Group Function Minor	6653USA	Core	Group Functions	Inflight	YES	G020	$ 1,048,007	$ -	$ 1,048,007	3/29/2024	84	$898,292	$748,577	$823,434	4.40%	$ 2,637	$ 6,587
424	Learning Experience Platform	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
425	Learning Experience Platform	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
426	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ 203,788	$ -	$ 203,788	3/31/2025	84	$203,788	$174,676	$189,232	4.94%	$ 748	$ 1,438
427	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ 109,081	$ 109,081	3/31/2026	84	$0	$109,081	$54,540	4.94%	$ 223	$ -
428	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
429	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
430	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
431	Legal: Legal Operations: US FY24	6402US	Core	Group Functions	Future	YES	GT53	$ 22,500	$ -	$ 22,500	3/31/2025	84	$22,500	$19,286	$20,893	4.94%	$ 83	$ 159
432	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
433	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
434	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
435	P2P Accounts Payable US	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
436	People Digital Transformation (US)	6750	Core	Group Functions	Future	YES	GT53	$ 6,381,000	$ 6,381,000	$ 12,762,000	3/31/2025	84	$12,762,000	$10,938,857	$11,850,429	4.94%	$ 46,833	$ 90,063
437	Process Control Automation	5842I	Core	Group Functions	Future	YES	GT53	$ 469,234	$ -	$ 469,234	3/31/2025	84	$469,234	$402,200	$435,717	4.94%	$ 1,722	$ 3,311
438	Process Control Automation	5842I	Core	Group Functions	Future	YES	GT53	$ -	$ 471,114	$ 471,114	3/31/2026	84	$0	$471,114	$235,557	4.94%	$ 964	$ -
439	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
440	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
441	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
442	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ 825,218	$ -	$ 825,218	3/31/2025	84	$825,218	$707,330	$766,274	4.94%	$ 3,028	$ 5,824

443	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 786,081	$ 786,081	3/31/2026	84	$0	$786,081	$393,040	4.94%	$ 1,608	$ -
444	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
445	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
446	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
447	Program Funding: People and Culture FY25	6717US	Core	Group Functions	Future	YES	GT53	$ 2,520,000	$ -	$ 2,520,000	3/31/2025	84	$2,520,000	$2,160,000	$2,340,000	4.94%	$ 9,248	$ 17,784
448	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,981,722	$ 1,981,722	3/31/2026	84	$0	$1,981,722	$990,861	4.94%	$ 4,055	$ -
449	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
450	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
451	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
452	Program: Digitising Learning US	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 227,645	$ 227,645	3/31/2026	84	$0	$227,645	$113,822	4.94%	$ 466	$ -
453	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ 447,762	$ -	$ 447,762	3/31/2025	84	$447,762	$383,796	$415,779	4.94%	$ 1,643	$ 3,160
454	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ 304,770	$ 304,770	3/31/2026	84	$0	$304,770	$152,385	4.94%	$ 624	$ -
455	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
456	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
457	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
458	Program: S2P Transformation (US)	6290C	Core	Group Functions	Future	YES	GT53	$ 1,170,000	$ -	$ 1,170,000	3/31/2025	84	$1,170,000	$1,002,857	$1,086,429	4.94%	$ 4,294	$ 8,257
459	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ 901,788	$ 901,788	3/31/2026	84	$0	$901,788	$450,894	4.94%	$ 1,845	$ -
460	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
461	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
462	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
463	Program: US Finance Operational Excellence	5842	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
464	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ 837,897	$ -	$ 837,897	3/31/2025	84	$837,897	$718,197	$778,047	4.94%	$ 3,075	$ 5,913
465	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ 881,996	$ 881,996	3/31/2026	84	$0	$881,996	$440,998	4.94%	$ 1,805	$ -
466	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
467	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
468	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
469	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ 791,222	$ -	$ 791,222	3/31/2025	84	$791,222	$678,190	$734,706	4.94%	$ 2,904	$ 5,584
470	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ 818,119	$ 818,119	3/31/2026	84	$0	$818,119	$409,059	4.94%	$ 1,674	$ -
471	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
472	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
473	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
474	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 13,361	$ -	$ 13,361	6/1/2024	84	$11,771	$9,862	$10,816	4.94%	$ 44	$ 94
475	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 187,058	$ -	$ 187,058	3/31/2025	84	$187,058	$160,335	$173,696	4.94%	$ 686	$ 1,320
476	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ 200,419	$ 200,419	3/31/2026	84	$0	$200,419	$100,209	4.94%	$ 410	$ -
477	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
478	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
479	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
480	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization	6696US	Core	Group Functions	Future	YES	GT53	$ 594,000	$ -	$ 594,000	3/15/2024	84	$502,071	$417,214	$459,643	4.94%	$ 1,656	$ 4,192
481	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 594,014	$ 594,014	3/31/2026	84	$0	$594,014	$297,007	4.94%	$ 1,215	$ -
482	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
483	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
484	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
485	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
486	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
487	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
488	S2P - Artificial Intelligence (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
489	S2P - Artificial Intelligence (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
490	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ 1,428,829	$ -	$ 1,428,829	3/31/2025	84	$1,428,829	$1,224,711	$1,326,770	4.94%	$ 5,243	$ 10,083
491	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ 1,338,690	$ 1,338,690	3/31/2026	84	$0	$1,338,690	$669,345	4.94%	$ 2,739	$ -
492	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
493	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
494	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
495	SAP Infrastructure Landscape FY28-FY33	6790	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
496	SAP Infrastructure Landscape FY28-FY33	6790	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
497	SAP Infrastructure Landscapes FY25	5923	Core	Group Functions	Future	YES	GT53	$ 4,185,000	$ -	$ 4,185,000	3/31/2025	84	$4,185,000	$3,587,143	$3,886,071	4.94%	$ 15,358	$ 29,534
498	SAP Infrastructure Landscapes FY26	5624	Core	Group Functions	Future	YES	GT53	$ -	$ 4,297,864	$ 4,297,864	4/1/2026	84	$0	$0	$0	4.94%	$ -	$ -
499	SAP Infrastructure Landscapes FY27	6669	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
500	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
501	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
502	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
503	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 617,600	$ -	$ 617,600	3/31/2025	84	$617,600	$529,372	$573,486	4.94%	$ 2,266	$ 4,358
504	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 641,980	$ 641,980	3/31/2026	84	$0	$641,980	$320,990	4.94%	$ 1,314	$ -
505	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
506	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
507	SHE: Consolidated Incident Management and Reporting - US	6391US	Core	Group Functions	Future	YES	GT53	$ 495,000	$ -	$ 495,000	1/31/2025	84	$483,214	$412,500	$447,857	4.94%	$ 1,780	$ 3,493
508	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ 90,516	$ 90,516	3/31/2026	84	$0	$90,516	$45,258	4.94%	$ 185	$ -
509	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
510	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
511	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
512	SNOW for MSP, Contingent Workers (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 645,073	$ -	$ 645,073	3/31/2025	84	$645,073	$552,920	$598,996	4.94%	$ 2,367	$ 4,552
513	SNOW for MSP, Contingent Workers (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 378,852	$ 378,852	3/31/2026	84	$0	$378,852	$189,426	4.94%	$ 775	$ -
514	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
515	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
516	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
517	Talent Sourcing Portal Consolidation & Recruiting Process Automations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
518	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
519	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
520	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
521	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ 858,484	$ -	$ 858,484	3/31/2025	84	$858,484	$735,844	$797,164	4.94%	$ 3,150	$ 6,058
522	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ 827,270	$ 827,270	3/31/2026	84	$0	$827,270	$413,635	4.94%	$ 1,693	$ -
523	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
524	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
525	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
526	US Group Functions: DR to GEO	6670	Core	Group Functions	Future	YES	GT53	$ 360,917	$ -	$ 360,917	12/31/2024	60	$342,871	$270,688	$306,780	4.94%	$ 1,237	$ 3,566
527	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 1,003,685	$ 1,003,685	3/31/2026	84	$0	$1,003,685	$501,843	4.94%	$ 2,054	$ -
528	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
529	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
530	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
531	FY25 Cloud & Data Security (US)	6795	Core	Security	Future	YES	GT53	$ 1,143,000	$ -	$ 1,143,000	3/31/2025	84	$1,143,000	$979,714	$1,061,357	4.94%	$ 4,195	$ 8,066
532	FY25 Identity and Access Management (US)	6802	Core	Security	Future	YES	GT53	$ 3,150,000	$ -	$ 3,150,000	3/31/2025	84	$3,150,000	$2,700,000	$2,925,000	4.94%	$ 11,560	$ 22,230

533	FY25 Network Security (US)	6794	Core	Security	Future	YES	GT53	$ 3,150,000	$ -	$ 3,150,000	3/31/2025	84	$3,150,000	$2,700,000	$2,925,000	4.94%	$ 11,560	$ 22,230
534	FY25 Operational Technology IDS (Service Company)	6803A	Core	Security	Future	YES	GT53	$ 2,718,000	$ -	$ 2,718,000	3/31/2025	84	$2,718,000	$2,329,714	$2,523,857	4.94%	$ 9,974	$ 19,181
535	FY25 Physical Security (Service Company)	3617A	Core	Security	Future	YES	GT53	$ 90,000	$ -	$ 90,000	3/31/2025	84	$90,000	$77,143	$83,571	4.94%	$ 330	$ 635
536	FY25 Platform Security (US)	6805	Core	Security	Future	YES	GT53	$ 2,682,000	$ -	$ 2,682,000	3/31/2025	84	$2,682,000	$2,298,857	$2,490,429	4.94%	$ 9,842	$ 18,927
537	FY25 Security Network Insourcing (US)	6748US	Core	Security	Future	YES	GT53	$ 2,700,000	$ -	$ 2,700,000	3/31/2025	84	$2,700,000	$2,314,286	$2,507,143	4.94%	$ 9,908	$ 19,054
538	FY25 Security Orchestration Automation and Response (US)	N/A	Core	Security	Future	YES	GT53	$ 846,000	$ -	$ 846,000	3/31/2025	84	$846,000	$725,143	$785,571	4.94%	$ 3,105	$ 5,970
539	FY25 Vulnerability Management (US)	6811	Core	Security	Future	YES	GT53	$ 1,368,000	$ -	$ 1,368,000	3/31/2025	84	$1,368,000	$1,172,571	$1,270,286	4.94%	$ 5,020	$ 9,654
540	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,576,739	$ 3,576,739	3/31/2026	84	$0	$3,576,739	$1,788,370	4.94%	$ 7,318	$ -
541	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
542	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
543	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
544	INVP 3617A PS Equipment Replace	3617A	Core	Security	Inflight	YES	G020	$ 301,650	$ -	$ 301,650	3/31/2024	60	$241,320	$180,990	$211,155	4.40%	$ 688	$ 2,655
545	INVP 5933 OT Intrusion Detection	5933	Core	Security	Inflight	YES	G020	$ 2,583,970	$ -	$ 2,583,970	3/31/2024	84	$2,214,831	$1,845,693	$2,030,262	4.40%	$ 6,502	$ 16,242
546	INVP 6417US Vulnerability Manage	6417US	Core	Security	Inflight	YES	GT53	$ 1,733,014	$ -	$ 1,733,014	3/29/2024	84	$1,485,440	$1,237,867	$1,361,653	4.94%	$ 4,896	$ 12,230
547	INVP 6540US FY23-24 SOAR	6540US	Core	Security	Inflight	YES	GT53	$ 2,342,185	$ -	$ 2,342,185	3/31/2024	84	$2,007,587	$1,672,989	$1,840,288	4.94%	$ 6,617	$ 16,529
548	INVP 6613US IAM Engineering Project	6613US	Core	Security	Inflight	YES	G020	$ 6,008,754	$ -	$ 6,008,754	3/29/2024	84	$5,150,361	$4,291,967	$4,721,164	4.40%	$ 15,120	$ 37,769
549	INVP 6676 FY24 SOAR Licenses	6766	Core	Security	Inflight	YES	GT53	$ 9,196,783	$ -	$ 9,196,783	3/1/2024	84	$7,773,471	$6,459,645	$7,116,558	4.94%	$ 25,645	$ 64,903
550	INVP 6699US FY24 Platform Security	6699US	Core	Security	Inflight	YES	G020	$ 1,375,599	$ -	$ 1,375,599	3/29/2024	84	$1,179,085	$982,571	$1,080,828	4.40%	$ 3,461	$ 8,647
551	INVP 6700US FY24 Network Secur	6700US	Core	Security	Inflight	YES	G020	$ 3,135,453	$ -	$ 3,135,453	3/29/2024	84	$2,687,531	$2,239,610	$2,463,571	4.40%	$ 7,890	$ 19,709
552	INVP 6701US FY24 Vulnerability Mana	6701US	Core	Security	Inflight	YES	G020	$ 566,563	$ -	$ 566,563	3/31/2024	84	$485,626	$404,688	$445,157	4.40%	$ 1,426	$ 3,561
553	INVP 6709US FY24 Cloud Security	6709US	Core	Security	Inflight	YES	G020	$ 957,096	$ -	$ 957,096	3/29/2024	84	$820,368	$683,640	$752,004	4.40%	$ 2,408	$ 6,016
554	INVP6699US FY24 Platfrm Sec HW	6699US	Core	Security	Inflight	YES	G020	$ 563,556	$ -	$ 563,556	3/29/2024	60	$450,844	$338,133	$394,489	4.40%	$ 1,286	$ 4,959
555	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 5,687,303	$ 5,687,303	4/1/2026	84	$0	$0	$0	4.94%	$ -	$ -
556	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
557	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
558	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
559	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 10,587,574	$ 10,587,574	4/1/2026	84	$0	$0	$0	4.94%	$ -	$ -
560	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
561	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
562	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
563	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 5,471,613	$ 5,471,613	4/1/2026	84	$0	$0	$0	4.94%	$ -	$ -
564	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
565	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
566	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
567	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,857,807	$ 3,857,807	4/1/2026	84	$0	$0	$0	4.94%	$ -	$ -
568	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
569	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
570	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
571	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,510,818	$ 3,510,818	3/31/2026	84	$0	$3,510,818	$1,755,409	4.94%	$ 7,183	$ -
572	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
573	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
574	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
575	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ 4,009,255	$ 4,009,255	3/31/2026	84	$0	$4,009,255	$2,004,628	4.94%	$ 8,203	$ -
576	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
577	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
578	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
579	INVP 6744 Jira Align FY24	6744	Core	IT Foundations	Inflight	YES	GT53	$ 487,445	$ -	$ 487,445	3/31/2024	84	$417,810	$348,175	$382,992	4.94%	$ 1,377	$ 3,440
580	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ 3,210,393	$ -	$ 3,210,393	1/15/2025	84	$3,095,736	$2,675,327	$2,885,531	4.94%	$ 11,487	$ 20,768
581	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ 2,480,758	$ 2,480,758	1/15/2026	84	$0	$2,421,692	$1,210,846	4.94%	$ 4,985	$ 2,918
582	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ -	$ -	1/15/2027	84	$0	$0	$0	4.94%	$ -	$ -
583	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ -	$ -	1/15/2028	84	$0	$0	$0	4.94%	$ -	$ -
584	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ -	$ -	1/15/2029	84	$0	$0	$0	4.94%	$ -	$ -
585	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ 6,237,900	$ -	$ 6,237,900	3/31/2025	84	$6,237,900	$5,346,771	$5,792,336	27.42%	$ 127,062	$ 244,347
586	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ -	$ 3,041,100	$ 3,041,100	3/31/2026	84	$0	$3,041,100	$1,520,550	27.42%	$ 34,537	$ -
587	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	27.42%	$ -	$ -
588	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ 2,485,192	$ -	$ 2,485,192	3/31/2025	84	$2,485,192	$2,130,164	$2,307,678	9.66%	$ 17,834	$ 34,296
589	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	12/31/2026	84	$0	$0	$0	9.66%	$ -	$ -
590	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	9/30/2027	84	$0	$0	$0	9.66%	$ -	$ -
591	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	6/30/2028	84	$0	$0	$0	9.66%	$ -	$ -
592	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
593	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 11,250,000	$ -	$ 11,250,000	3/31/2025	84	$11,250,000	$9,642,857	$10,446,429	9.66%	$ 80,731	$ 155,250
594	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ 4,787,796	$ 4,787,796	6/15/2025	84	$0	$4,217,820	$2,108,910	9.66%	$ 17,439	$ 55,060
595	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ 4,823,526	$ 4,823,526	11/30/2025	84	$0	$4,593,834	$2,296,917	9.66%	$ 18,607	$ 22,188
596	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	4/1/2027	84	$0	$0	$0	9.66%	$ -	$ -
597	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	9.66%	$ -	$ -
598	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	4/15/2026	84	$0	$0	$0	9.66%	$ -	$ -
599	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	11/15/2026	84	$0	$0	$0	9.66%	$ -	$ -
600	Customer Experience Initiatives (ZBR)	6606	Strategic	Customer	Future	YES	C903	$ 5,244,300	$ -	$ 5,244,300	3/31/2025	84	$5,244,300	$4,495,114	$4,869,707	9.66%	$ 37,633	$ 72,371
601	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 7,708,066	$ -	$ 7,708,066	3/15/2025	60	$7,579,598	$6,037,985	$6,808,791	0.00%	$ -	$ -
602	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	8/31/2026	60	$0	$0	$0	0.00%	$ -	$ -
603	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	4/30/2027	60	$0	$0	$0	0.00%	$ -	$ -
604	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 12,846,776	$ 12,846,776	6/2/2025	60	$0	$10,705,647	$5,352,823	0.00%	$ -	$ -
605	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	5/4/2026	60	$0	$0	$0	0.00%	$ -	$ -
606	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,679,352	$ -	$ 1,679,352	3/15/2025	84	$1,659,359	$1,419,452	$1,539,406	0.00%	$ -	$ -
607	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 3,148,784	$ 3,148,784	3/15/2026	84	$0	$3,111,299	$1,555,649	0.00%	$ -	$ -
608	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
609	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
610	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
611	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 729,227	$ -	$ 729,227	3/15/2025	84	$720,545	$616,370	$668,458	0.00%	$ -	$ -
612	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 4,375,360	$ 4,375,360	3/15/2026	84	$0	$4,323,273	$2,161,636	0.00%	$ -	$ -
613	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
614	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
615	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
616	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 7,383,648	$ -	$ 7,383,648	3/15/2025	84	$7,295,748	$6,240,941	$6,768,344	0.00%	$ -	$ -
617	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 18,048,918	$ 18,048,918	3/15/2026	84	$0	$17,834,050	$8,917,025	0.00%	$ -	$ -
618	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
619	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
620	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
621	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 12,434,597	$ -	$ 12,434,597	3/15/2025	60	$12,227,354	$9,740,434	$10,983,894	0.00%	$ -	$ -
622	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 4,476,455	$ 4,476,455	7/4/2025	60	$0	$3,804,987	$1,902,493	0.00%	$ -	$ -

623	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 7,958,142	$ 7,958,142	11/15/2025	60	$0	$7,427,599	$3,713,800	0.00%	$ -	$ -
624	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 3,294,704	$ -	$ 3,294,704	3/15/2025	84	$3,255,481	$2,784,809	$3,020,145	0.00%	$ -	$ -
625	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 8,236,759	$ 8,236,759	4/15/2026	84	$0	$0	$0	0.00%	$ -	$ -
626	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
627	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
628	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
629	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,687,242	$ -	$ 1,687,242	3/15/2025	84	$1,667,156	$1,426,121	$1,546,639	0.00%	$ -	$ -
630	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 1,687,242	$ 1,687,242	3/15/2026	84	$0	$1,667,156	$833,578	0.00%	$ -	$ -
631	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
632	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
633	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
634	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ 64,072,439	$ 64,072,439	4/15/2026	84	$0	$0	$0	0.00%	$ -	$ -
635	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
636	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
637	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
638	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2026	84	$0	$0	$0	0.00%	$ -	$ -
639	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
640	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
641	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	11/1/2027	84	$0	$0	$0	4.94%	$ -	$ -
642	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ 6,209,785	$ 6,209,785	4/1/2025	84	$6,209,785	$5,322,673	$5,766,229	4.94%	$ 22,788	$ 43,823
643	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	8/1/2026	84	$0	$0	$0	4.94%	$ -	$ -
644	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	10/1/2026	84	$0	$0	$0	4.94%	$ -	$ -
645	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	7/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
646	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ 5,762,029	$ -	$ 5,762,029	3/31/2025	84	$5,762,029	$4,938,882	$5,350,456	0.00%	$ -	$ -
647	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ 9,585,101	$ 9,585,101	3/31/2026	84	$0	$9,585,101	$4,792,551	0.00%	$ -	$ -
648	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -
649	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -
650	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -
651	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ (5,762,029)	$ -	$ (5,762,029)	3/31/2025	84	($5,762,029)	($4,938,882)	($5,350,456)	0.00%	$ -	$ -
652	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2025	84	$0	$0	$0	0.00%	$ -	$ -
653	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ (9,585,101)	$ (9,585,101)	3/31/2026	84	$0	($9,585,101)	($4,792,551)	0.00%	$ -	$ -
654	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2026	84	$0	$0	$0	0.00%	$ -	$ -
655	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -
656	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -
657	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -
658	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -
659	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -
660	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -
								$ 485,767,281	$ 408,911,986	$ 894,679,267			$ 432,474,891	$ 633,509,148	$ 532,992,019		$ 2,677,783	$ 4,868,892

NMPC G **$ 7,546,675**

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents
Service Company Capital Software/Hardware allocated to Operating Companies as Rent Expense
For the Rate Year ended March 31, 2027

Line	Investment Name	INVP #	Category	Portfolio	Future/In Flight	NMPC	Bill Pool	Balance at 4/1/2026	Incremental Spend	Ending Balance at 3/31/2027	In Service Date	Amortization Period	4/1/2026 4/1/2026 Balance	3/31/2027 3/31/2027 Balance	Average Balance	5210G NMPC G Allocation	NMPC G Rent-Return	NMPC G Rent - Depn
1	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ 3,217,126	$ -	$ 3,217,126	3/31/2026	84	$3,217,126	$2,757,536	$2,987,331	9.66%	$ 23,086	$ 44,396
2	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ 3,108,613	$ 3,108,613	3/31/2027	84	$0	$3,108,613	$1,554,307	9.66%	$ 12,437	$ -
3	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	9.66%	$ -	$ -
4	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
5	AIMS Product Team FY25	6787	Core	Customer	Future	YES	C903	$ 900,000	$ -	$ 900,000	3/31/2025	84	$771,429	$642,857	$707,143	9.66%	$ 4,972	$ 12,420
6	AIMS Replatform	6728	Core	Customer	Future	YES	C903	$ 7,020,000	$ -	$ 7,020,000	3/31/2025	84	$6,017,143	$5,014,286	$5,515,714	9.66%	$ 38,782	$ 96,876
7	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ 1,476,000	$ -	$ 1,476,000	3/31/2025	84	$1,265,143	$1,054,286	$1,159,714	9.66%	$ 8,154	$ 20,369
8	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ 23,719,769	$ -	$ 23,719,769	4/1/2026	84	$23,719,769	$20,331,231	$22,025,500	9.66%	$ 170,214	$ 327,333
9	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ 19,630,154	$ 19,630,154	3/31/2027	84	$0	$19,630,154	$9,815,077	9.66%	$ 78,539	$ -
10	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	9.66%	$ -	$ -
11	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
12	Case Management	6775	Core	Customer	Future	YES	C903	$ 2,340,000	$ -	$ 2,340,000	3/31/2025	84	$2,005,714	$1,671,429	$1,838,571	9.66%	$ 12,927	$ 32,292
13	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ 460,805	$ 460,805	3/31/2027	84	$0	$460,805	$230,403	0.00%	$ -	$ -
14	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ 6,912,087	$ 6,912,087	8/1/2026	84	$0	$6,253,793	$3,126,897	0.00%	$ -	$ -
15	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/30/2027	84	$0	$0	$0	0.00%	$ -	$ -
16	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ 5,388,076	$ -	$ 5,388,076	3/31/2026	84	$5,388,076	$4,618,351	$5,003,214	0.00%	$ -	$ -
17	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ 6,778,547	$ 6,778,547	3/31/2027	84	$0	$6,778,547	$3,389,274	0.00%	$ -	$ -
18	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -
19	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/1/2027	84	$0	$0	$0	0.00%	$ -	$ -
20	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	0.00%	$ -	$ -
21	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ 3,330,000	$ -	$ 3,330,000	3/31/2025	84	$2,854,286	$2,378,571	$2,616,429	9.66%	$ 18,397	$ 45,954
22	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ 8,772,835	$ -	$ 8,772,835	3/31/2026	84	$8,772,835	$7,519,573	$8,146,204	9.66%	$ 62,954	$ 121,065
23	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ 9,570,366	$ 9,570,366	3/31/2027	84	$0	$9,570,366	$4,785,183	9.66%	$ 38,290	$ -
24	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	9.66%	$ -	$ -
25	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
26	CSS Enhancements FY25	6773	Core	Customer	Future	YES	C903	$ 315,000	$ -	$ 315,000	3/31/2025	84	$270,000	$225,000	$247,500	9.66%	$ 1,740	$ 4,347
27	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ 4,950,000	$ -	$ 4,950,000	3/31/2025	84	$4,242,857	$3,535,714	$3,889,286	5.30%	$ 15,004	$ 37,479
28	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ 3,732,643	$ 3,732,643	3/31/2027	84	$0	$3,732,643	$1,866,322	5.30%	$ 8,194	$ -
29	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	5.30%	$ -	$ -
30	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	5.30%	$ -	$ -
31	Customer Data Platform	6740	Core	Customer	Inflight	YES	G911	$ 4,693,241	$ -	$ 4,693,241	3/31/2024	84	$3,352,315	$2,681,852	$3,017,083	5.30%	$ 10,482	$ 35,535
32	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ 836,542	$ -	$ 836,542	3/31/2026	84	$836,542	$717,036	$776,789	8.62%	$ 5,357	$ 10,301
33	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ 1,760,922	$ 1,760,922	3/31/2027	84	$0	$1,760,922	$880,461	8.62%	$ 6,287	$ -
34	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	8.62%	$ -	$ -
35	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	8.62%	$ -	$ -
36	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ 2,245,280	$ -	$ 2,245,280	6/1/2025	84	$1,977,984	$1,657,230	$1,817,607	8.62%	$ 12,941	$ 27,649
37	Customer Mobile Application	6786	Core	Customer	Future	YES	C903	$ 3,240,000	$ -	$ 3,240,000	3/31/2025	84	$2,777,143	$2,314,286	$2,545,714	9.66%	$ 17,899	$ 44,712
38	Customer Tech Debt Remediation	6791	Core	Customer	Future	YES	C903	$ 1,672,768	$ -	$ 1,672,768	3/31/2026	84	$1,672,768	$1,433,801	$1,553,285	9.66%	$ 12,004	$ 23,084
39	Customer Tech Debt Remediation FY25	6791	Core	Customer	Future	YES	C903	$ 2,058,300	$ -	$ 2,058,300	3/31/2025	84	$1,764,257	$1,470,214	$1,617,236	9.66%	$ 11,371	$ 28,405
40	CXP Technical Debt	6776	Core	Customer	Future	YES	C175	$ 2,699,100	$ -	$ 2,699,100	3/31/2025	84	$2,313,514	$1,927,929	$2,120,721	8.62%	$ 13,306	$ 33,237
41	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ 1,800,000	$ -	$ 1,800,000	3/31/2025	84	$1,542,857	$1,285,714	$1,414,286	9.66%	$ 9,944	$ 24,840
42	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ 1,727,860	$ -	$ 1,727,860	3/31/2026	84	$1,727,860	$1,481,023	$1,604,441	9.66%	$ 12,399	$ 23,844
43	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ 1,727,860	$ 1,727,860	3/31/2027	84	$0	$1,727,860	$863,930	9.66%	$ 6,913	$ -
44	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	9.66%	$ -	$ -
45	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
46	Documentum Application Modernization	6686	Core	Customer	Future	YES	C903	$ 675,000	$ -	$ 675,000	3/31/2025	84	$578,571	$482,143	$530,357	9.66%	$ 3,729	$ 9,315
47	GenAI	6769	Core	Customer	Future	YES	C903	$ 873,000	$ -	$ 873,000	3/31/2025	84	$748,286	$623,571	$685,929	9.66%	$ 4,823	$ 12,047
48	INVP 5125 Customer Connection	5125	Core	Customer	Inflight	YES	C175	$ 1,298,189	$ -	$ 1,298,189	3/29/2024	84	$927,278	$741,822	$834,550	8.62%	$ 4,715	$ 15,986
49	INVP 5673 My Business Account	5673	Core	Customer	Inflight	YES	C175	$ 1,022,063	$ -	$ 1,022,063	3/29/2024	84	$730,045	$584,036	$657,040	8.62%	$ 3,712	$ 12,586
50	INVP 6492 NACHA Compliance Sec	6492	Core	Customer	Inflight	YES	C175	$ 384,718	$ -	$ 384,718	3/31/2024	84	$274,799	$219,839	$247,319	8.62%	$ 1,397	$ 4,738
51	INVP 6687 FY24 Cust Minor Works	6687	Core	Customer	Inflight	YES	C903	$ 402,144	$ -	$ 402,144	3/31/2024	84	$287,246	$229,796	$258,521	9.66%	$ 1,637	$ 5,550
52	INVP 6706 FY24 UWP Enhancements	6706	Core	Customer	Inflight	YES	C175	$ 1,529,221	$ -	$ 1,529,221	3/29/2024	84	$1,092,301	$873,841	$983,071	8.62%	$ 5,555	$ 18,831
53	INVP 6713 Customer Facing Mobile Ap	6713	Core	Customer	Inflight	YES	C175	$ 4,658,533	$ -	$ 4,658,533	3/29/2024	84	$3,327,523	$2,662,019	$2,994,771	8.62%	$ 16,921	$ 57,367
54	INVP 6715 UWP 2.0 MyAccount Impleme	6715	Core	Customer	Inflight	YES	C175	$ 6,854,371	$ -	$ 6,854,371	3/31/2024	84	$4,895,979	$3,916,783	$4,406,381	8.62%	$ 24,897	$ 84,407
55	INVP 6727 AIMS FY24 Product Team	6727	Core	Customer	Inflight	YES	C903	$ 873,356	$ -	$ 873,356	3/29/2024	84	$623,826	$499,060	$561,443	9.66%	$ 3,555	$ 12,052
56	INVP 6728 AIMS RePlatform Sanction	6728	Core	Customer	Inflight	YES	C903	$ 1,682,365	$ -	$ 1,682,365	3/31/2024	84	$1,201,690	$961,352	$1,081,521	9.66%	$ 6,848	$ 23,217
57	INVP 6746 CXP Tech Debt Initiative	6746	Core	Customer	Inflight	YES	C175	$ 2,341,199	$ -	$ 2,341,199	3/29/2024	84	$1,672,285	$1,337,828	$1,505,056	8.62%	$ 8,504	$ 28,830
58	Mainframe Security Realignment	6778	Core	Customer	Future	YES	C903	$ 405,000	$ -	$ 405,000	3/31/2025	84	$347,143	$289,286	$318,214	9.66%	$ 2,237	$ 5,589
59	My Business Account	6785	Core	Customer	Future	YES	C903	$ 1,620,000	$ -	$ 1,620,000	3/31/2025	84	$1,388,571	$1,157,143	$1,272,857	9.66%	$ 8,950	$ 22,356
60	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ 1,799,202	$ -	$ 1,799,202	3/31/2026	84	$1,799,202	$1,542,173	$1,670,687	8.62%	$ 11,521	$ 22,156
61	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ 1,727,234	$ 1,727,234	3/31/2027	84	$0	$1,727,234	$863,617	8.62%	$ 6,167	$ -
62	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	8.62%	$ -	$ -
63	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	8.62%	$ -	$ -
64	NACHA	6492	Core	Customer	Future	YES	C903	$ 529,200	$ -	$ 529,200	3/31/2025	84	$453,600	$378,000	$415,800	9.66%	$ 2,924	$ 7,303
65	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ 2,035,983	$ -	$ 2,035,983	3/30/2026	84	$2,035,983	$1,745,128	$1,890,555	9.66%	$ 14,610	$ 28,097
66	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ 3,420,450	$ 3,420,450	3/30/2027	84	$0	$3,420,450	$1,710,225	9.66%	$ 13,685	$ -
67	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2028	84	$0	$0	$0	9.66%	$ -	$ -
68	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2029	84	$0	$0	$0	9.66%	$ -	$ -
69	NY Green Button Connect	N/A	Core	Customer	Future	YES	C914	$ 171,379	$ -	$ 171,379	4/1/2025	84	$146,896	$122,414	$134,655	17.09%	$ 1,675	$ 4,184
70	STS Clean-up (backlog from C2C)	6780	Core	Customer	Future	YES	C903	$ 1,620,000	$ -	$ 1,620,000	3/31/2025	84	$1,388,571	$1,157,143	$1,272,857	9.66%	$ 8,950	$ 22,356
71	STS Clean-up (backlog from C2C)	6780	Core	Customer	Future	YES	C903	$ 900,000	$ -	$ 900,000	3/31/2026	84	$900,000	$771,429	$835,714	9.66%	$ 6,458	$ 12,420
72	UWP 2.0 MyAccount Implementation and Delivery	6715	Core	Customer	Future	YES	C903	$ 6,026,400	$ -	$ 6,026,400	8/30/2024	84	$4,663,286	$3,802,371	$4,232,829	9.66%	$ 30,267	$ 83,164
73	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ 4,234,009	$ -	$ 4,234,009	3/31/2026	84	$4,234,009	$3,629,150	$3,931,579	9.66%	$ 30,383	$ 58,429
74	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ 4,811,374	$ 4,811,374	3/31/2027	84	$0	$4,811,374	$2,405,687	9.66%	$ 19,250	$ -
75	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	9.66%	$ -	$ -
76	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2029	84	$0	$0	$0	9.66%	$ -	$ -
77	UWP Product Team FY25	6784	Core	Customer	Future	YES	C903	$ 1,350,000	$ -	$ 1,350,000	3/31/2025	84	$1,157,143	$964,286	$1,060,714	9.66%	$ 7,458	$ 18,630
78	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ 3,710,005	$ -	$ 3,710,005	3/15/2026	84	$3,665,838	$3,135,838	$3,400,838	0.00%	$ -	$ -
79	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ 1,236,668	$ 1,236,668	3/15/2027	84	$0	$1,221,946	$610,973	0.00%	$ -	$ -
80	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ 3,710,005	$ 3,710,005	3/31/2027	84	$0	$3,710,005	$1,855,003	0.00%	$ -	$ -
81	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
82	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -

83	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
84	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -
85	INVP 6747 CMD US FY24	6747	Core	Data Transformation	Inflight	YES	GT53	$ 432,483	$ -	$ 432,483	3/31/2024	84	$308,916	$247,133	$278,025	4.94%	$ 900	$ 3,052
86	Application	6796	Core	DPIT	Future	YES	GT53	$ 1,247,329	$ -	$ 1,247,329	10/31/2025	84	$1,173,083	$994,893	$1,083,988	4.94%	$ 4,349	$ 8,803
87	Application	6796	Core	DPIT	Future	YES	GT53	$ 4,989,317	$ -	$ 4,989,317	3/31/2026	84	$4,989,317	$4,276,557	$4,632,937	4.94%	$ 18,310	$ 35,210
88	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,026,910	$ 2,026,910	10/31/2026	84	$0	$1,906,260	$953,130	4.94%	$ 3,961	$ 5,960
89	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ 6,080,730	$ 6,080,730	3/31/2027	84	$0	$6,080,730	$3,040,365	4.94%	$ 12,441	$ -
90	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
91	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
92	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
93	Application	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
94	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ 8,742,064	$ -	$ 8,742,064	3/31/2026	36	$8,742,064	$5,828,042	$7,285,053	4.94%	$ 29,516	$ 143,953
95	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ 9,198,739	$ 9,198,739	3/31/2027	36	$0	$9,198,739	$4,599,369	4.94%	$ 18,821	$ -
96	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	36	$0	$0	$0	4.94%	$ -	$ -
97	Client Computing	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	36	$0	$0	$0	4.94%	$ -	$ -
98	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ 4,967,319	$ -	$ 4,967,319	3/31/2026	60	$4,967,319	$3,973,855	$4,470,587	4.94%	$ 17,792	$ 49,077
99	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ 10,389,393	$ 10,389,393	3/31/2027	60	$0	$10,389,393	$5,194,697	4.94%	$ 21,257	$ -
100	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	4.94%	$ -	$ -
101	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	60	$0	$0	$0	4.94%	$ -	$ -
102	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ 2,483,660	$ -	$ 2,483,660	3/1/2026	60	$2,442,265	$1,945,533	$2,193,899	4.94%	$ 8,768	$ 24,539
103	Cloud Computing	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/1/2029	60	$0	$0	$0	4.94%	$ -	$ -
104	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ 13,135,904	$ -	$ 13,135,904	4/1/2026	84	$13,135,904	$11,259,346	$12,197,625	4.94%	$ 48,205	$ 92,702
105	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ 14,572,096	$ 14,572,096	3/31/2027	84	$0	$14,572,096	$7,286,048	4.94%	$ 29,815	$ -
106	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
107	Communication & Collaboration	6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
108	Data	6796	Core	DPIT	Future	YES	GT53	$ 631,691	$ -	$ 631,691	9/30/2025	84	$586,570	$496,329	$541,449	4.94%	$ 2,179	$ 4,458
109	Data	6796	Core	DPIT	Future	YES	GT53	$ 1,263,382	$ -	$ 1,263,382	12/31/2025	84	$1,218,261	$1,037,778	$1,128,019	4.94%	$ 4,497	$ 8,916
110	Data	6796	Core	DPIT	Future	YES	GT53	$ 1,184,420	$ -	$ 1,184,420	3/31/2026	84	$1,184,420	$1,015,217	$1,099,819	4.94%	$ 4,347	$ 8,359
111	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,579,227	$ 1,579,227	9/30/2026	84	$0	$1,466,425	$733,213	4.94%	$ 3,057	$ 5,572
112	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,579,227	$ 1,579,227	12/31/2026	84	$0	$1,522,826	$761,413	4.94%	$ 3,144	$ 2,786
113	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ 789,614	$ 789,614	3/31/2027	84	$0	$789,614	$394,807	4.94%	$ 1,616	$ -
114	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	12/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
115	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
116	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
117	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	84	$0	$0	$0	4.94%	$ -	$ -
118	Data	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
119	Development	6796	Core	DPIT	Future	YES	GT53	$ 2,111,801	$ -	$ 2,111,801	3/31/2026	84	$2,111,801	$1,810,115	$1,960,958	4.94%	$ 7,750	$ 14,903
120	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ 2,815,735	$ 2,815,735	3/31/2027	84	$0	$2,815,735	$1,407,867	4.94%	$ 5,761	$ -
121	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
122	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
123	Development	6796	Core	DPIT	Future	YES	GT53	$ 703,934	$ -	$ 703,934	3/1/2026	84	$695,554	$594,992	$645,273	4.94%	$ 2,557	$ 4,968
124	Development	6796	Core	DPIT	Future	YES	GT53	$ 447,958	$ -	$ 447,958	10/1/2025	84	$415,961	$351,967	$383,964	4.94%	$ 1,545	$ 3,161
125	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ 255,976	$ 255,976	10/1/2026	84	$0	$237,692	$118,846	4.94%	$ 496	$ 903
126	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	84	$0	$0	$0	4.94%	$ -	$ -
127	Development	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
128	Digital Workplace	6792US	Core	DPIT	Future	YES	GT53	$ 3,816,000	$ -	$ 3,816,000	10/31/2024	84	$3,043,714	$2,498,571	$2,771,143	4.94%	$ 10,081	$ 26,930
129	Digital Workplace	6792US	Core	DPIT	Future	YES	GT53	$ 3,816,000	$ -	$ 3,816,000	3/31/2025	84	$3,270,857	$2,725,714	$2,998,286	4.94%	$ 10,781	$ 26,930
130	Enterprise Devices & Licensing	6798US	Core	DPIT	Future	YES	GT53	$ 10,332,900	$ -	$ 10,332,900	10/31/2024	60	$7,405,245	$5,338,665	$6,371,955	4.94%	$ 23,811	$ 102,089
131	Enterprise Devices & Licensing	6798US	Core	DPIT	Future	YES	GT53	$ 10,332,900	$ -	$ 10,332,900	3/31/2025	60	$8,266,320	$6,199,740	$7,233,030	4.94%	$ 26,463	$ 102,089
132	Infrastructure, Operations, Data & Integrations	6796US	Core	DPIT	Future	YES	GT53	$ 7,263,000	$ -	$ 7,263,000	10/31/2024	84	$5,793,107	$4,755,536	$5,274,321	4.94%	$ 19,187	$ 51,256
133	Infrastructure, Operations, Data & Integrations	6796US	Core	DPIT	Future	YES	GT53	$ 7,263,000	$ -	$ 7,263,000	3/31/2025	84	$6,225,429	$5,187,857	$5,706,643	4.94%	$ 20,519	$ 51,256
134	INVP 6223 I&O US Data Center Tra	6223	Core	DPIT	Inflight	YES	G020	$ (185)	$ -	$ (185)	3/31/2024	84	$0	$0	$0	4.40%	$ 0	$ -
135	INVP 6486 I&O US Networks FY23	6486	Core	DPIT	Inflight	YES	G020	$ 278	$ -	$ 278	3/31/2024	84	$198	$159	$179	4.40%	$ 1	$ 2
136	INVP 6519 FY23 GridStack Founda	6519	Core	DPIT	Inflight	YES	GT53	$ 214,812	$ -	$ 214,812	4/1/2024	84	$153,437	$122,750	$138,093	4.94%	$ 447	$ 1,516
137	INVP 6678US DPIT US Digital Platfor	6678US	Core	DPIT	Inflight	YES	GT53	$ 5,065	$ -	$ 5,065	3/31/2024	84	$3,618	$2,894	$3,256	4.94%	$ 11	$ 36
138	INVP 6678US DPIT US Digital Platfor	6678US	Core	DPIT	Inflight	YES	GT53	$ 7,951,672	$ -	$ 7,951,672	3/27/2024	84	$5,679,766	$4,543,813	$5,111,789	4.94%	$ 16,553	$ 56,116
139	INVP 6679US DPIT US Cloud and Hosti	6679US	Core	DPIT	Inflight	YES	GT53	$ 2,504,625	$ -	$ 2,504,625	3/27/2024	84	$1,789,018	$1,431,214	$1,610,116	4.94%	$ 5,214	$ 17,675
140	INVP 6680US DPIT US CNI FY24	6680US	Core	DPIT	Inflight	YES	GT53	$ 2,124,183	$ -	$ 2,124,183	3/27/2024	60	$1,274,510	$849,673	$1,062,092	4.94%	$ 3,487	$ 20,987
141	INVP 6681US DPIT US Digital Wkpl HW	6681US	Core	DPIT	Inflight	YES	GT53	$ 4,784,804	$ -	$ 4,784,804	3/27/2024	36	$1,594,935	$0	$797,467	4.94%	$ 2,941	$ 78,790
142	INVP 6681US DPIT US Digital Workpla	6681US	Core	DPIT	Inflight	YES	GT53	$ 16,895,697	$ -	$ 16,895,697	3/27/2024	84	$12,068,355	$9,654,684	$10,861,520	4.94%	$ 35,171	$ 119,235
143	INVP 6682US DPIT US Networks FY24	6682US	Core	DPIT	Inflight	YES	GT53	$ 5,817,023	$ -	$ 5,817,023	3/27/2024	60	$3,490,214	$2,326,809	$2,908,512	4.94%	$ 9,549	$ 57,472
144	INVP 6683US DPIT US Global Technolo	6683US	Core	DPIT	Inflight	YES	GT53	$ 756,258	$ -	$ 756,258	3/27/2024	60	$453,755	$302,503	$378,129	4.94%	$ 1,241	$ 7,472
145	INVP 6698US FY24 EnterpriseHub	6698US	Core	DPIT	Inflight	YES	GT53	$ 790,503	$ -	$ 790,503	3/15/2024	84	$555,234	$442,305	$498,770	4.94%	$ 1,617	$ 5,579
146	INVP6223 US Data Ctr Transfrm HW	6223	Core	DPIT	Inflight	YES	G020	$ 2,620,138	$ -	$ 2,620,138	3/31/2024	60	$1,572,083	$1,048,055	$1,310,069	4.40%	$ 3,831	$ 23,057
147	Network	6793	Core	DPIT	Future	YES	GT53	$ 4,181,051	$ -	$ 4,181,051	3/31/2026	60	$4,181,051	$3,344,841	$3,762,946	4.94%	$ 14,975	$ 41,309
148	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ 4,181,051	$ 4,181,051	3/31/2027	60	$0	$4,181,051	$2,090,526	4.94%	$ 8,555	$ -
149	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	4.94%	$ -	$ -
150	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	60	$0	$0	$0	4.94%	$ -	$ -
151	Network	6793	Core	DPIT	Future	YES	GT53	$ 4,181,051	$ -	$ 4,181,051	10/1/2025	60	$3,762,946	$2,926,736	$3,344,841	4.94%	$ 13,687	$ 41,309
152	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ 4,181,051	$ 4,181,051	10/1/2026	60	$0	$3,762,946	$1,881,473	4.94%	$ 7,910	$ 20,654
153	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	60	$0	$0	$0	4.94%	$ -	$ -
154	Network	6793	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	60	$0	$0	$0	4.94%	$ -	$ -
155	Networks	6793US	Core	DPIT	Future	YES	GT53	$ 6,894,000	$ -	$ 6,894,000	10/31/2024	60	$4,940,700	$3,561,900	$4,251,300	4.94%	$ 15,886	$ 68,113
156	Networks	6793US	Core	DPIT	Future	YES	GT53	$ 6,894,000	$ -	$ 6,894,000	3/31/2025	60	$5,515,200	$4,136,400	$4,825,800	4.94%	$ 17,656	$ 68,113
157	Operations	6796	Core	DPIT	Future	YES	GT53	$ 2,973,633	$ -	$ 2,973,633	3/31/2026	84	$2,973,633	$2,548,828	$2,761,230	4.94%	$ 10,912	$ 20,985
158	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,765,594	$ 1,765,594	3/31/2027	84	$0	$1,765,594	$882,797	4.94%	$ 3,612	$ -
159	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
160	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
161	Operations	6796	Core	DPIT	Future	YES	GT53	$ 2,973,633	$ -	$ 2,973,633	10/1/2025	84	$2,761,230	$2,336,426	$2,548,828	4.94%	$ 10,258	$ 20,985
162	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,765,594	$ 1,765,594	10/1/2026	84	$0	$1,639,481	$819,740	4.94%	$ 3,418	$ 6,230
163	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2027	84	$0	$0	$0	4.94%	$ -	$ -
164	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
165	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	4/1/2027	84	$0	$0	$0	4.94%	$ -	$ -
166	Operations	6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
167	Support	6797	Core	DPIT	Future	YES	GT53	$ 1,618,726	$ -	$ 1,618,726	10/31/2025	84	$1,522,374	$1,291,127	$1,406,750	4.94%	$ 5,643	$ 11,424
168	Support	6797	Core	DPIT	Future	YES	GT53	$ 1,618,726	$ -	$ 1,618,726	3/31/2026	84	$1,618,726	$1,387,480	$1,503,103	4.94%	$ 5,940	$ 11,424
169	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ 1,618,726	$ 1,618,726	10/31/2026	84	$0	$1,522,374	$761,187	4.94%	$ 3,164	$ 4,760
170	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ 1,618,726	$ 1,618,726	3/31/2027	84	$0	$1,618,726	$809,363	4.94%	$ 3,312	$ -
171	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2027	84	$0	$0	$0	4.94%	$ -	$ -
172	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -

173	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
174	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
175	Support & Services	6797	Core	DPIT	Future	YES	GT53	$ 3,715,650	$ -	$ 3,715,650	10/31/2024	84	$2,963,673	$2,432,866	$2,698,270	4.94%	$ 9,816	$ 26,222
176	Support & Services	6797	Core	DPIT	Future	YES	GT53	$ 3,715,650	$ -	$ 3,715,650	3/31/2025	84	$3,184,843	$2,654,036	$2,919,439	4.94%	$ 10,497	$ 26,222
177	Ambient Adjusted Ratings Line Management	INVP 6741B	Core	Electric	Future	YES	T901	$ 702,000	$ -	$ 702,000	3/15/2025	84	$593,357	$493,071	$543,214	0.00%	$ -	$ -
178	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ 670,404	$ -	$ 670,404	3/15/2026	84	$662,423	$566,651	$614,537	0.00%	$ -	$ -
179	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,340,808	$ 1,340,808	3/15/2027	84	$0	$1,324,846	$662,423	0.00%	$ -	$ -
180	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
181	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
182	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,340,808	$ 1,340,808	9/15/2026	84	$0	$1,245,036	$622,518	0.00%	$ -	$ -
183	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
184	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
185	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ 670,404	$ -	$ 670,404	9/15/2025	84	$614,537	$526,746	$570,641	0.00%	$ -	$ -
186	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ 988,389	$ -	$ 988,389	3/15/2026	60	$971,916	$774,238	$873,077	0.00%	$ -	$ -
187	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ 889,550	$ 889,550	3/15/2027	60	$0	$874,724	$437,362	0.00%	$ -	$ -
188	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ -	$ -	3/15/2028	60	$0	$0	$0	0.00%	$ -	$ -
189	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ -	$ -	3/15/2029	60	$0	$0	$0	0.00%	$ -	$ -
190	Control Center Rerporting	INVP 6814	Core	Electric	Future	YES	G295	$ 1,170,000	$ -	$ 1,170,000	3/15/2025	84	$988,929	$821,786	$905,357	0.00%	$ -	$ -
191	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ 1,655,774	$ -	$ 1,655,774	3/15/2026	84	$1,636,063	$1,399,524	$1,517,793	0.00%	$ -	$ -
192	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,655,774	$ 1,655,774	3/15/2027	84	$0	$1,636,063	$818,031	0.00%	$ -	$ -
193	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
194	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
195	Control Room Tool Upgrades and Enhancements FY24	INVP 5892D	Core	Electric	Future	YES	T904	$ 900,000	$ -	$ 900,000	3/15/2025	84	$760,714	$632,143	$696,429	0.00%	$ -	$ -
196	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ 2,223,736	$ -	$ 2,223,736	3/15/2026	84	$2,197,263	$1,879,587	$2,038,425	0.00%	$ -	$ -
197	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,223,736	$ 2,223,736	3/15/2027	84	$0	$2,197,263	$1,098,632	0.00%	$ -	$ -
198	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
199	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,223,736	$ 2,223,736	9/15/2026	84	$0	$2,064,898	$1,032,449	0.00%	$ -	$ -
200	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
201	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
202	Digital (Smart) Job Brief	INVP 6753	Core	Electric	Future	YES	T181	$ 900,000	$ -	$ 900,000	3/15/2025	84	$760,714	$632,143	$696,429	0.00%	$ -	$ -
203	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ 4,910,629	$ -	$ 4,910,629	3/15/2026	84	$4,852,170	$4,150,651	$4,501,410	0.00%	$ -	$ -
204	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ 1,889,612	$ 1,889,612	3/15/2027	84	$0	$1,867,117	$933,558	0.00%	$ -	$ -
205	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ 1,891,974	$ 1,891,974	9/15/2026	84	$0	$1,756,833	$878,417	0.00%	$ -	$ -
206	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
207	DNV Cascade Upgrade to GEN4	INVP 6758	Core	Electric	Future	YES	T904	$ 720,000	$ -	$ 720,000	3/15/2025	84	$608,571	$505,714	$557,143	0.00%	$ -	$ -
208	EMS Hardware Refresh/Update *includes 'Study' phase	INVP 5892F	Core	Electric	Future	YES	T904	$ 2,700,000	$ -	$ 2,700,000	3/15/2025	84	$2,282,143	$1,896,429	$2,089,286	0.00%	$ -	$ -
209	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
210	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
211	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
212	Estimating	N/A	Core	Electric	Future	YES	T904	$ 3,597,166	$ -	$ 3,597,166	3/15/2026	84	$3,554,343	$3,040,462	$3,297,402	0.00%	$ -	$ -
213	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,965,507	$ 1,965,507	3/15/2027	84	$0	$1,942,108	$971,054	0.00%	$ -	$ -
214	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
215	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,490,276	$ 2,490,276	9/15/2026	84	$0	$2,312,399	$1,156,199	0.00%	$ -	$ -
216	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
217	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
218	FutureNow	INVP 6076	Core	Electric	Future	YES	C902	$ 3,600,000	$ -	$ 3,600,000	3/15/2025	84	$3,042,857	$2,528,571	$2,785,714	0.00%	$ -	$ -
219	GridInspector (Computapole Replacement)	INVP 5890C	Core	Electric	Future	YES	T904	$ 2,250,000	$ -	$ 2,250,000	3/15/2025	84	$1,901,786	$1,580,357	$1,741,071	0.00%	$ -	$ -
220	GridMD	INVP 6437A	Core	Electric	Future	YES	T904	$ 1,440,000	$ -	$ 1,440,000	3/15/2025	84	$1,217,143	$1,011,429	$1,114,286	0.00%	$ -	$ -
221	IDS Replacement	INVP 5890D	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,369,286	$1,137,857	$1,253,571	0.00%	$ -	$ -
222	INVP 5054 On My Way 2	5054	Core	Electric	Inflight	YES	C902	$ 4,117,599	$ -	$ 4,117,599	6/30/2024	84	$3,088,199	$2,499,971	$2,794,085	0.00%	$ -	$ -
223	INVP 5890C GridInspector	5890C	Core	Electric	Inflight	YES	G187	$ 470,428	$ -	$ 470,428	6/30/2024	84	$352,821	$285,617	$319,219	0.00%	$ -	$ -
224	INVP 5890D IDS Replacement	5890D	Core	Electric	Inflight	YES	T904	$ 1,003,016	$ -	$ 1,003,016	3/31/2025	84	$859,728	$716,440	$788,084	0.00%	$ -	$ -
225	INVP 5891E MTS Retail Settlement	5891E	Core	Electric	Inflight	YES	G370	$ 5,715,168	$ -	$ 5,715,168	6/30/2024	84	$4,286,376	$3,469,924	$3,878,150	0.00%	$ -	$ -
226	INVP 5892D Control Room Upgrd Enhan	5892D	Core	Electric	Inflight	YES	G187	$ 1,187,730	$ -	$ 1,187,730	3/29/2024	84	$848,379	$678,703	$763,541	0.00%	$ -	$ -
227	INVP 6073 VMO Validation Phase	6073	Core	Electric	Inflight	YES	C198	$ 4,474,373	$ -	$ 4,474,373	3/29/2024	84	$3,195,980	$2,556,784	$2,876,382	0.00%	$ -	$ -
228	INVP 6076 FutureNow Validation Ph	6076	Core	Electric	Inflight	YES	G295	$ 301,755	$ -	$ 301,755	3/31/2024	84	$215,539	$172,431	$193,985	0.00%	$ -	$ -
229	INVP 6076 FutureNow Validation Ph	6076	Core	Electric	Inflight	YES	G901	$ 952,763	$ -	$ 952,763	3/31/2024	84	$680,545	$544,436	$612,491	0.00%	$ -	$ -
230	INVP 6437A GridMD	6437A	Core	Electric	Inflight	YES	G187	$ 1,482,152	$ -	$ 1,482,152	6/30/2024	84	$1,111,614	$899,878	$1,005,746	0.00%	$ -	$ -
231	INVP 6631 US Electric Rapid Rebuild	6631	Core	Electric	Inflight	YES	G187	$ 1,379,784	$ -	$ 1,379,784	6/30/2024	84	$1,034,838	$837,726	$936,282	0.00%	$ -	$ -
232	INVP 6662 Project Costing and Contr	6662	Core	Electric	Inflight	YES	C902	$ 4,681,548	$ -	$ 4,681,548	6/30/2024	84	$3,511,161	$2,842,368	$3,176,765	0.00%	$ -	$ -
233	INVP 6741B Ambient Adj Line Ratings	6741B	Core	Electric	Inflight	YES	G901	$ 389,350	$ -	$ 389,350	6/30/2024	84	$292,013	$236,391	$264,202	0.00%	$ -	$ -
234	INVP6736 m360	6736	Core	Electric	Inflight	YES	C902	$ 3,502,972	$ -	$ 3,502,972	3/27/2024	84	$2,502,123	$2,001,698	$2,251,911	0.00%	$ -	$ -
235	LAPS MS Access DB Migration	INVP 6771	Core	Electric	Future	NO	T910	$ 540,000	$ -	$ 540,000	3/15/2025	84	$456,429	$379,286	$417,857	0.00%	$ -	$ -
236	m360	INVP 6736	Core	Electric	Future	YES	C902	$ 3,150,000	$ -	$ 3,150,000	3/15/2025	84	$2,662,500	$2,212,500	$2,437,500	0.00%	$ -	$ -
237	MDS Consolidation Phase 1 (Includes ERS Win Server Hardware Refresh)	INVP 5891F	Core	Electric	Future	YES	T904	$ 1,575,000	$ -	$ 1,575,000	3/15/2025	84	$1,331,250	$1,106,250	$1,218,750	0.00%	$ -	$ -
238	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ 7,387,453	$ -	$ 7,387,453	3/15/2026	84	$7,299,507	$6,244,157	$6,771,832	0.00%	$ -	$ -
239	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ 4,749,077	$ 4,749,077	3/15/2027	84	$0	$4,692,540	$2,346,270	0.00%	$ -	$ -
240	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
241	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
242	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ 162,308	$ -	$ 162,308	3/15/2026	84	$160,375	$137,189	$148,782	0.00%	$ -	$ -
243	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,434,615	$ 2,434,615	3/15/2027	84	$0	$2,405,632	$1,202,816	0.00%	$ -	$ -
244	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
245	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
246	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
247	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
248	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ 2,335,441	$ -	$ 2,335,441	3/15/2026	84	$2,307,638	$1,974,004	$2,140,821	0.00%	$ -	$ -
249	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,335,441	$ 2,335,441	3/15/2027	84	$0	$2,307,638	$1,153,819	0.00%	$ -	$ -
250	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
251	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
252	Non-CNI Technical Debt Reduction	INVP 5892E	Core	Electric	Future	YES	T904	$ 1,215,000	$ -	$ 1,215,000	3/15/2025	84	$1,026,964	$853,393	$940,179	0.00%	$ -	$ -
253	OnMyWay	INVP 5054	Core	Electric	Future	YES	C902	$ 3,240,000	$ -	$ 3,240,000	3/15/2025	84	$2,738,571	$2,275,714	$2,507,143	0.00%	$ -	$ -
254	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ 3,541,857	$ -	$ 3,541,857	3/15/2026	84	$3,499,692	$2,993,713	$3,246,703	0.00%	$ -	$ -
255	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ 5,312,786	$ 5,312,786	3/15/2027	84	$0	$5,249,539	$2,624,769	0.00%	$ -	$ -
256	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
257	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
258	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
259	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
260	Plan Digital Capability Investments	INVP 6800	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,369,286	$1,137,857	$1,253,571	0.00%	$ -	$ -
261	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ 869,787	$ -	$ 869,787	3/15/2026	84	$859,432	$735,177	$797,304	0.00%	$ -	$ -
262	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,493,471	$ 1,493,471	3/15/2027	84	$0	$1,475,691	$737,846	0.00%	$ -	$ -

263	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
264	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
265	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ 708,015	$ -	$ 708,015	3/15/2026	84	$699,586	$598,441	$649,014	0.00%	$ -	$ -
266	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,416,030	$ 1,416,030	3/15/2027	84	$0	$1,399,172	$699,586	0.00%	$ -	$ -
267	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
268	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
269	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,416,030	$ 1,416,030	9/15/2026	84	$0	$1,314,885	$657,442	0.00%	$ -	$ -
270	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
271	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
272	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ 708,015	$ -	$ 708,015	9/15/2025	84	$649,014	$556,297	$602,656	0.00%	$ -	$ -
273	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ 3,067,450	$ -	$ 3,067,450	3/15/2026	84	$3,030,933	$2,592,726	$2,811,829	0.00%	$ -	$ -
274	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,067,450	$ 3,067,450	3/15/2027	84	$0	$3,030,933	$1,515,466	0.00%	$ -	$ -
275	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
276	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
277	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,067,450	$ 3,067,450	9/15/2026	84	$0	$2,848,347	$1,424,173	0.00%	$ -	$ -
278	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
279	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
280	Retail Settlement	INVP 5891E	Core	Electric	Future	YES	G187	$ 2,070,000	$ -	$ 2,070,000	3/15/2025	84	$1,749,643	$1,453,929	$1,601,786	0.00%	$ -	$ -
281	SingleVision	INVP 6662	Core	Electric	Future	YES	C902	$ 3,600,000	$ -	$ 3,600,000	3/15/2025	84	$3,042,857	$2,528,571	$2,785,714	0.00%	$ -	$ -
282	Unmanaged Legacy Networks	N/A	Core	Electric	Future	YES	T904	$ 828,000	$ -	$ 828,000	3/15/2025	84	$699,857	$581,571	$640,714	0.00%	$ -	$ -
283	US Electric Technical Debt Optimization	INVP 6759	Core	Electric	Future	YES	T904	$ 432,000	$ -	$ 432,000	3/15/2025	84	$365,143	$303,429	$334,286	0.00%	$ -	$ -
284	US Rapid Rebuld	INVP 6631	Core	Electric	Future	YES	T904	$ 720,000	$ -	$ 720,000	3/15/2025	84	$608,571	$505,714	$557,143	0.00%	$ -	$ -
285	Veg+	INVP 6073	Core	Electric	Future	YES	T904	$ 3,240,000	$ -	$ 3,240,000	3/15/2025	84	$2,738,571	$2,275,714	$2,507,143	0.00%	$ -	$ -
286	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ 1,125,167	$ -	$ 1,125,167	3/15/2026	84	$1,111,772	$951,034	$1,031,403	0.00%	$ -	$ -
287	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,687,751	$ 1,687,751	3/15/2027	84	$0	$1,667,658	$833,829	0.00%	$ -	$ -
288	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
289	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
290	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
291	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
292	Work Execution Digital Capability Investments	INVP 6799	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,369,286	$1,137,857	$1,253,571	0.00%	$ -	$ -
293	Work Execution Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
294	Work Execution Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
295	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ 696,436	$ -	$ 696,436	3/15/2026	84	$688,145	$588,654	$638,400	0.00%	$ -	$ -
296	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,392,873	$ 1,392,873	3/15/2027	84	$0	$1,376,291	$688,145	0.00%	$ -	$ -
297	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
298	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
299	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,392,873	$ 1,392,873	9/15/2026	84	$0	$1,293,382	$646,691	0.00%	$ -	$ -
300	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
301	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
302	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ 696,436	$ -	$ 696,436	9/15/2025	84	$638,400	$547,200	$592,800	0.00%	$ -	$ -
303	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ 3,767,613	$ -	$ 3,767,613	3/31/2026	84	$3,767,613	$3,229,382	$3,498,497	18.19%	$ 50,911	$ 97,904
304	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ 5,860,731	$ 5,860,731	3/31/2027	84	$0	$5,860,731	$2,930,365	18.19%	$ 44,154	$ -
305	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	18.19%	$ -	$ -
306	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	18.19%	$ -	$ -
307	Data Modernization	6671D	Core	Gas	Future	YES	C207	$ 1,170,000	$ -	$ 1,170,000	3/31/2025	84	$1,002,857	$835,714	$919,286	25.03%	$ 16,748	$ 41,836
308	Digital and IT Foundations	6671	Core	Gas	Future	YES	C209	$ 5,850,000	$ -	$ 5,850,000	3/31/2025	84	$5,014,286	$4,178,571	$4,596,429	18.19%	$ 60,856	$ 152,016
309	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ 5,169,678	$ -	$ 5,169,678	1/4/2026	84	$4,985,047	$4,246,521	$4,615,784	18.19%	$ 67,762	$ 134,338
310	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ 6,493,620	$ 6,493,620	1/4/2027	84	$0	$6,261,705	$3,130,852	18.19%	$ 47,606	$ 42,185
311	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	1/4/2028	84	$0	$0	$0	18.19%	$ -	$ -
312	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	1/4/2029	84	$0	$0	$0	18.19%	$ -	$ -
313	Digital Asset and Work Management for I&R and CNG	6663C	Core	Gas	Future	YES	C209	$ 2,583,000	$ -	$ 2,583,000	10/30/2025	84	$2,429,250	$2,060,250	$2,244,750	18.19%	$ 33,159	$ 67,121
314	Digital Asset and Work Management for I&R and CNG	6663C	Core	Gas	Future	YES	C209	$ 3,420,000	$ 3,303,000	$ 6,723,000	5/31/2027	84	$0	$0	$0	18.19%	$ -	$ -
315	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ 8,100,000	$ -	$ 8,100,000	8/31/2025	84	$7,425,000	$6,267,857	$6,846,429	18.19%	$ 101,796	$ 210,484
316	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ 9,580,102	$ -	$ 9,580,102	8/31/2026	84	$0	$8,781,760	$4,390,880	18.19%	$ 67,647	$ 145,218
317	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ -	$ 1,495,076	$ 1,495,076	3/31/2027	84	$0	$1,495,076	$747,538	18.19%	$ 11,264	$ -
318	FC300 Replacement Project	N/A	Core	Gas	Future	YES	C903	$ -	$ 619,422	$ 619,422	3/31/2027	60	$0	$619,422	$309,711	9.66%	$ 2,478	$ -
319	FC300 Replacement Project	N/A	Core	Gas	Future	YES	C903	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	9.66%	$ -	$ -
320	Gas Field Tablet Refresh	N/A	Core	Gas	Future	YES	C209	$ -	$ 2,461,793	$ 2,461,793	3/31/2027	60	$0	$2,461,793	$1,230,897	18.19%	$ 18,547	$ -
321	Gas Field Tablet Refresh	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	60	$0	$0	$0	18.19%	$ -	$ -
322	Gas Management System (SCADA) Upgrade	6550	Core	Gas	Future	YES	C209	$ 11,950,200	$ -	$ 11,950,200	11/1/2025	84	$11,238,879	$9,531,707	$10,385,293	18.19%	$ 153,410	$ 310,534
323	Gas Meter Management System Deployment and Integration	6642	Core	Gas	Future	YES	C209	$ 133,200	$ -	$ 133,200	6/30/2024	84	$99,900	$80,871	$90,386	18.19%	$ 1,224	$ 3,461
324	INVP 5785Q Field Coll Syst Upgrd HW	5785Q	Core	Gas	Inflight	YES	C209	$ 733,831	$ -	$ 733,831	6/30/2024	60	$476,990	$330,224	$403,607	18.19%	$ 5,672	$ 26,697
325	INVP 5785Q Field Collection Systems	5785Q	Core	Gas	Inflight	YES	C209	$ 401,200	$ -	$ 401,200	6/30/2024	84	$300,900	$243,586	$272,243	18.19%	$ 3,686	$ 10,425
326	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	5210G	$ 3,102,434	$ -	$ 3,102,434	8/31/2025	84	$2,843,898	$2,400,693	$2,622,295	100.00%	$ 214,345	$ 443,205
327	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	C210	$ 1,779,936	$ -	$ 1,779,936	8/31/2025	84	$1,631,608	$1,377,332	$1,504,470	16.85%	$ 20,721	$ 42,846
328	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	GT53	$ 197,216	$ -	$ 197,216	8/31/2025	84	$180,781	$152,608	$166,694	4.94%	$ 673	$ 1,392
329	INVP 6550 Gas Management Syste	6550	Core	Gas	Inflight	YES	C209	$ 9,505,071	$ -	$ 9,505,071	11/1/2025	84	$8,939,293	$7,581,426	$8,260,360	18.19%	$ 122,021	$ 246,996
330	INVP 6550 GAS Mgmt Syst (SCADA) HW	6550	Core	Gas	Inflight	YES	C209	$ 2,569,631	$ -	$ 2,569,631	11/1/2025	60	$2,355,495	$1,841,569	$2,098,532	18.19%	$ 31,461	$ 93,483
331	INVP 6642 Gas Meter Management Syst	6642	Core	Gas	Inflight	YES	C209	$ 4,974,125	$ -	$ 4,974,125	6/30/2024	84	$3,730,594	$3,020,004	$3,375,299	18.19%	$ 45,699	$ 129,256
332	INVP 6671 Digital and IT Foundatio	6671	Core	Gas	Inflight	YES	C209	$ 2,726,982	$ -	$ 2,726,982	3/31/2024	84	$1,947,844	$1,558,275	$1,753,060	18.19%	$ 20,902	$ 70,863
333	INVP 6671 Digital and IT Foundatio	6671	Core	Gas	Inflight	YES	C209	$ 978,558	$ -	$ 978,558	6/30/2025	84	$873,713	$733,919	$803,816	18.19%	$ 12,034	$ 25,429
334	INVP 6671D US Gas Data Modernizatio	6671D	Core	Gas	Inflight	YES	C207	$ 1,826,412	$ -	$ 1,826,412	6/30/2024	84	$1,369,809	$1,108,893	$1,239,351	25.03%	$ 23,089	$ 65,307
335	Mapping Lifecycle Improvements	6764	Core	Gas	Future	YES	T209	$ 3,278,465	$ -	$ 3,278,465	3/31/2026	84	$3,278,465	$2,810,113	$3,044,289	10.85%	$ 26,425	$ 50,816
336	Mapping Lifecycle Improvements	6764	Core	Gas	Future	YES	T209	$ -	$ 3,848,633	$ 3,848,633	3/31/2027	84	$0	$3,848,633	$1,924,316	10.85%	$ 17,295	$ -
337	Non-stock Construction Materials Tracking	6664E	Core	Gas	Future	YES	X207	$ -	$ 931,984	$ 931,984	9/30/2026	84	$0	$865,414	$432,707	12.70%	$ 4,639	$ 8,454
338	Post-Award Non Complex GAS Contract Management	6666A	Core	Gas	Future	YES	X209	$ 1,968,517	$ -	$ 1,968,517	3/31/2026	84	$1,968,517	$1,687,300	$1,827,909	8.17%	$ 11,947	$ 22,975
339	Smart Job Brief US Gas	N/A	Core	Gas	Future	YES	C209	$ 1,759,434	$ -	$ 1,759,434	1/4/2026	84	$1,696,597	$1,445,250	$1,570,923	18.19%	$ 23,062	$ 45,720
340	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ 774,000	$ -	$ 774,000	3/31/2025	84	$663,429	$552,857	$608,143	18.19%	$ 8,052	$ 20,113
341	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ 774,000	$ -	$ 774,000	3/31/2026	84	$774,000	$663,429	$718,714	18.19%	$ 10,459	$ 20,113
342	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ -	$ 774,000	$ 774,000	3/31/2027	84	$0	$774,000	$387,000	18.19%	$ 5,831	$ -
343	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 4,695,152	$ -	$ 4,695,152	3/31/2025	84	$4,024,416	$3,353,680	$3,689,048	18.19%	$ 48,842	$ 122,007
344	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 3,668,087	$ -	$ 3,668,087	3/31/2026	84	$3,668,087	$3,144,075	$3,406,081	18.19%	$ 49,566	$ 95,318
345	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ 6,602,557	$ 6,602,557	3/31/2027	84	$0	$6,602,557	$3,301,278	18.19%	$ 49,743	$ -
346	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	18.19%	$ -	$ -
347	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	18.19%	$ -	$ -
348	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 4,695,152	$ -	$ 4,695,152	3/31/2025	84	$4,024,416	$3,353,680	$3,689,048	18.19%	$ 48,842	$ 122,007
349	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 3,668,087	$ -	$ 3,668,087	3/31/2026	84	$3,668,087	$3,144,075	$3,406,081	18.19%	$ 49,566	$ 95,318
350	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ 6,602,557	$ 6,602,557	3/31/2027	84	$0	$6,602,557	$3,301,278	18.19%	$ 49,743	$ -
351	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	18.19%	$ -	$ -
352	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	18.19%	$ -	$ -

353	Business Services FY25	6716US	Core	Group Functions	Future	YES	GT53	$ 630,000	$ -	$ 630,000	3/31/2025	84	$540,000	$450,000	$495,000	4.94%	$ 1,780	$ 4,446
354	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ 619,497	$ -	$ 619,497	3/31/2026	84	$619,497	$530,997	$575,247	4.94%	$ 2,273	$ 4,372
355	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ 391,409	$ 391,409	3/31/2027	84	$0	$391,409	$195,705	4.94%	$ 801	$ -
356	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
357	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
358	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ 860,408	$ -	$ 860,408	3/31/2025	84	$737,493	$614,577	$676,035	4.94%	$ 2,431	$ 6,072
359	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ 430,204	$ -	$ 430,204	3/31/2026	84	$430,204	$368,746	$399,475	4.94%	$ 1,579	$ 3,036
360	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ 2,767,484	$ 2,767,484	3/31/2027	84	$0	$2,767,484	$1,383,742	4.94%	$ 5,662	$ -
361	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
362	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
363	Datacenter Infrastructure Refresh	6809	Core	Group Functions	Future	YES	GT53	$ 927,231	$ -	$ 927,231	12/31/2024	60	$695,423	$509,977	$602,700	4.94%	$ 2,232	$ 9,161
364	eHub US FY25	N/A	Core	Group Functions	Future	YES	GT53	$ 1,863,000	$ -	$ 1,863,000	3/31/2025	84	$1,596,857	$1,330,714	$1,463,786	4.94%	$ 5,263	$ 13,147
365	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ 1,709,739	$ -	$ 1,709,739	3/31/2026	84	$1,709,739	$1,465,491	$1,587,615	4.94%	$ 6,274	$ 12,066
366	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,085,697	$ 1,085,697	3/31/2027	84	$0	$1,085,697	$542,848	4.94%	$ 2,221	$ -
367	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
368	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
369	Ethics and Compliance	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 317,973	$ 317,973	3/31/2027	84	$0	$317,973	$158,986	4.94%	$ 651	$ -
370	Ethics and Compliance	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
371	External Reporting enhancing	5842G	Core	Group Functions	Future	YES	GT53	$ 453,198	$ -	$ 453,198	3/31/2025	84	$388,455	$323,713	$356,084	4.94%	$ 1,280	$ 3,198
372	FERC on HANA Refresh	6812	Core	Group Functions	Future	YES	GT53	$ 270,455	$ -	$ 270,455	12/31/2024	60	$202,841	$148,750	$175,796	4.94%	$ 651	$ 2,672
373	FP&A Business Planning Modelling and Use cases (Global US)	6461	Core	Group Functions	Future	YES	GT53	$ 2,500,933	$ -	$ 2,500,933	3/31/2025	84	$2,143,657	$1,786,381	$1,965,019	4.94%	$ 7,065	$ 17,649
374	FP&A Business Planning Modelling and Use cases (Global US)	6461	Core	Group Functions	Future	YES	GT53	$ 747,032	$ -	$ 747,032	3/31/2026	84	$747,032	$640,313	$693,673	4.94%	$ 2,741	$ 5,272
375	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ 1,471,131	$ -	$ 1,471,131	3/31/2025	84	$1,260,969	$1,050,808	$1,155,888	4.94%	$ 4,156	$ 10,382
376	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ 650,950	$ -	$ 650,950	3/31/2026	84	$650,950	$557,957	$604,454	4.94%	$ 2,389	$ 4,594
377	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,017,579	$ 1,017,579	3/31/2027	84	$0	$1,017,579	$508,789	4.94%	$ 2,082	$ -
378	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
379	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
380	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 340,698	$ 340,698	3/31/2027	84	$0	$340,698	$170,349	4.94%	$ 697	$ -
381	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
382	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
383	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ 354,859	$ -	$ 354,859	3/31/2025	84	$304,165	$253,471	$278,818	4.94%	$ 1,003	$ 2,504
384	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ 562,566	$ -	$ 562,566	3/31/2026	84	$562,566	$482,199	$522,383	4.94%	$ 2,064	$ 3,970
385	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,074,345	$ 1,074,345	3/31/2027	84	$0	$1,074,345	$537,172	4.94%	$ 2,198	$ -
386	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
387	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
388	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ 718,618	$ -	$ 718,618	3/31/2025	84	$615,959	$513,299	$564,629	4.94%	$ 2,030	$ 5,071
389	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ 554,543	$ -	$ 554,543	3/31/2026	84	$554,543	$475,322	$514,933	4.94%	$ 2,035	$ 3,913
390	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ 761,709	$ 761,709	3/31/2027	84	$0	$761,709	$380,855	4.94%	$ 1,558	$ -
391	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
392	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
393	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 751,946	$ 751,946	3/31/2027	84	$0	$751,946	$375,973	4.94%	$ 1,538	$ -
394	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
395	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
396	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,898,860	$ 1,898,860	3/31/2027	84	$0	$1,898,860	$949,430	4.94%	$ 3,885	$ -
397	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
398	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
399	Governance Risk & Compliance (GRC) program	5842C	Core	Group Functions	Future	YES	GT53	$ 1,725,909	$ -	$ 1,725,909	3/31/2025	84	$1,479,351	$1,232,792	$1,356,071	4.94%	$ 4,876	$ 12,180
400	HRSP FY25	5924	Core	Group Functions	Future	YES	GT53	$ 1,089,000	$ -	$ 1,089,000	12/31/2025	84	$1,050,107	$894,536	$972,321	4.94%	$ 3,877	$ 7,685
401	HRSP FY26	N/A	Core	Group Functions	Future	YES	GT53	$ 1,081,596	$ -	$ 1,081,596	3/31/2026	84	$1,081,596	$927,083	$1,004,340	4.94%	$ 3,969	$ 7,633
402	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 854,573	$ 854,573	3/31/2027	84	$0	$854,573	$427,286	4.94%	$ 1,748	$ -
403	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
404	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
405	INVP 4418USD CRO FY24 - GRC Archer	4418USD	Core	Group Functions	Inflight	YES	GT53	$ 1,086,798	$ -	$ 1,086,798	3/11/2024	84	$763,346	$608,089	$685,718	4.94%	$ 2,222	$ 7,670
406	INVP 5606 US SAP: Infrastructure	5606	Core	Group Functions	Inflight	YES	G020	$ (108,047)	$ -	$ (108,047)	3/31/2024	84	$0	$0	$0	4.40%	$ 117	$ -
407	INVP 5606 US SAP: Infrastructure	5606	Core	Group Functions	Inflight	YES	G295	$ 2,138,289	$ -	$ 2,138,289	3/31/2024	84	$1,527,349	$1,221,879	$1,374,614	0.00%	$ -	$ -
408	INVP 5607 US SAP Infrastructure	5607	Core	Group Functions	Inflight	YES	GT53	$ 3,135,531	$ -	$ 3,135,531	3/31/2024	84	$2,239,665	$1,791,732	$2,015,698	4.94%	$ 6,527	$ 22,128
409	INVP 5608 US SAP Infra Lndscp FY24	5608	Core	Group Functions	Inflight	YES	G020	$ 3,549,117	$ -	$ 3,549,117	3/31/2024	60	$2,129,470	$1,419,647	$1,774,559	4.40%	$ 5,189	$ 31,232
410	INVP 5902A US Grp Func Op Req HW	5902A	Core	Group Functions	Inflight	YES	GT53	$ 280,007	$ -	$ 280,007	3/29/2024	60	$168,004	$112,003	$140,004	4.94%	$ 460	$ 2,766
411	INVP 5902A US Grp Functions Op Req	5902A	Core	Group Functions	Inflight	YES	GT53	$ 1,942,387	$ -	$ 1,942,387	3/29/2024	84	$1,387,419	$1,109,935	$1,248,677	4.94%	$ 4,043	$ 13,708
412	INVP 6391USA Consol Incid Mgmt FY24	6391USA	Core	Group Functions	Inflight	YES	GT53	$ 901,722	$ -	$ 901,722	7/30/2024	84	$687,026	$558,209	$622,618	4.94%	$ 2,283	$ 6,364
413	INVP 6402US Legal Operations FY24	6402US	Core	Group Functions	Inflight	YES	GT53	$ 800,725	$ -	$ 800,725	3/31/2024	84	$571,946	$457,557	$514,752	4.94%	$ 1,667	$ 5,651
414	INVP 6461USA FP&A: Enablement & Mod	6461USA	Core	Group Functions	Inflight	YES	GT53	$ 3,571,975	$ -	$ 3,571,975	4/1/2024	84	$2,551,411	$2,041,128	$2,296,269	4.94%	$ 7,436	$ 25,208
415	INVP 6530 US Group Functions Op	6530	Core	Group Functions	Inflight	YES	GT53	$ 1,412,145	$ -	$ 1,412,145	4/1/2024	84	$1,008,675	$806,940	$907,807	4.94%	$ 2,940	$ 9,966
416	INVP 6563US CA Grp Digital FY24	6563US	Core	Group Functions	Inflight	YES	GT53	$ 979,456	$ -	$ 979,456	3/31/2024	84	$699,611	$559,689	$629,650	4.94%	$ 2,039	$ 6,912
417	INVP 6657USA CCRT MVP FY24 US	6657USA	Core	Group Functions	Inflight	YES	GT53	$ 582,488	$ -	$ 582,488	1/31/2025	84	$485,407	$402,194	$443,801	4.94%	$ 1,603	$ 4,111
418	INVP 6660 Planning Repository	6660	Core	Group Functions	Inflight	YES	GT53	$ 572,358	$ -	$ 572,358	6/14/2024	84	$422,455	$340,689	$381,572	4.94%	$ 1,407	$ 4,039
419	INVP 6696US IT Modernization	6696US	Core	Group Functions	Inflight	YES	GT53	$ 2,120,285	$ -	$ 2,120,285	3/31/2024	84	$1,514,489	$1,211,591	$1,363,040	4.94%	$ 4,414	$ 14,963
420	INVP 6716US Business Services FY24	6716US	Core	Group Functions	Inflight	YES	GT53	$ 1,715,657	$ -	$ 1,715,657	3/31/2024	84	$1,225,469	$980,375	$1,102,922	4.94%	$ 3,571	$ 12,108
421	INVP 6717US People & Culture FY24	6717US	Core	Group Functions	Inflight	YES	GT53	$ 1,073,808	$ -	$ 1,073,808	3/31/2024	84	$767,005	$613,604	$690,305	4.94%	$ 2,235	$ 7,578
422	INVP 6750 People Digital Transforma	6750	Core	Group Functions	Inflight	YES	GT53	$ 907,629	$ -	$ 907,629	3/31/2025	84	$777,968	$648,306	$713,137	4.94%	$ 2,564	$ 6,405
423	INVP6653USA US Group Function Minor	6653USA	Core	Group Functions	Inflight	YES	G020	$ 1,048,007	$ -	$ 1,048,007	3/29/2024	84	$748,577	$598,861	$673,719	4.40%	$ 1,943	$ 6,587
424	Learning Experience Platform	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
425	Learning Experience Platform	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
426	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ 203,788	$ -	$ 203,788	3/31/2025	84	$174,676	$145,563	$160,119	4.94%	$ 576	$ 1,438
427	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ 109,081	$ -	$ 109,081	3/31/2026	84	$109,081	$93,498	$101,289	4.94%	$ 400	$ 770
428	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ 204,302	$ 204,302	3/31/2027	84	$0	$204,302	$102,151	4.94%	$ 418	$ -
429	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
430	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
431	Legal: Legal Operations: US FY24	6402US	Core	Group Functions	Future	YES	GT53	$ 22,500	$ -	$ 22,500	3/31/2025	84	$19,286	$16,071	$17,679	4.94%	$ 64	$ 159
432	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 562,803	$ 562,803	3/31/2027	84	$0	$562,803	$281,402	4.94%	$ 1,152	$ -
433	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
434	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
435	P2P Accounts Payable US	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
436	People Digital Transformation (US)	6750	Core	Group Functions	Future	YES	GT53	$ 12,762,000	$ -	$ 12,762,000	3/31/2025	84	$10,938,857	$9,115,714	$10,027,286	4.94%	$ 36,055	$ 90,063
437	Process Control Automation	5842I	Core	Group Functions	Future	YES	GT53	$ 469,234	$ -	$ 469,234	3/31/2025	84	$402,200	$335,167	$368,684	4.94%	$ 1,326	$ 3,311
438	Process Control Automation	5842I	Core	Group Functions	Future	YES	GT53	$ 471,114	$ -	$ 471,114	3/31/2026	84	$471,114	$403,812	$437,463	4.94%	$ 1,729	$ 3,325
439	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,076,096	$ 1,076,096	3/31/2027	84	$0	$1,076,096	$538,048	4.94%	$ 2,202	$ -
440	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
441	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
442	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ 825,218	$ -	$ 825,218	3/31/2025	84	$707,330	$589,441	$648,386	4.94%	$ 2,331	$ 5,824

443	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ 786,081	$ -	$ 786,081	3/31/2026	84	$786,081	$673,783	$729,932	4.94%	$ 2,885	$ 5,547
444	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 550,266	$ 550,266	3/31/2027	84	$0	$550,266	$275,133	4.94%	$ 1,126	$ -
445	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
446	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
447	Program Funding: People and Culture FY25	6717US	Core	Group Functions	Future	YES	GT53	$ 2,520,000	$ -	$ 2,520,000	3/31/2025	84	$2,160,000	$1,800,000	$1,980,000	4.94%	$ 7,119	$ 17,784
448	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ 1,981,722	$ -	$ 1,981,722	3/31/2026	84	$1,981,722	$1,698,618	$1,840,170	4.94%	$ 7,272	$ 13,985
449	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,029,286	$ 1,029,286	3/31/2027	84	$0	$1,029,286	$514,643	4.94%	$ 2,106	$ -
450	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
451	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
452	Program: Digitising Learning US	N/A	Core	Group Functions	Future	YES	GT53	$ 227,645	$ -	$ 227,645	3/31/2026	84	$227,645	$195,124	$211,384	4.94%	$ 835	$ 1,607
453	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ 447,762	$ -	$ 447,762	3/31/2025	84	$383,796	$319,830	$351,813	4.94%	$ 1,265	$ 3,160
454	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ 304,770	$ -	$ 304,770	3/31/2026	84	$304,770	$261,232	$283,001	4.94%	$ 1,118	$ 2,151
455	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ 448,597	$ 448,597	3/31/2027	84	$0	$448,597	$224,298	4.94%	$ 918	$ -
456	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
457	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
458	Program: S2P Transformation (US)	6290C	Core	Group Functions	Future	YES	GT53	$ 1,170,000	$ -	$ 1,170,000	3/31/2025	84	$1,002,857	$835,714	$919,286	4.94%	$ 3,305	$ 8,257
459	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ 901,788	$ -	$ 901,788	3/31/2026	84	$901,788	$772,961	$837,375	4.94%	$ 3,309	$ 6,364
460	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ 901,562	$ 901,562	3/31/2027	84	$0	$901,562	$450,781	4.94%	$ 1,845	$ -
461	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
462	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
463	Program: US Finance Operational Excellence	5842	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
464	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ 837,897	$ -	$ 837,897	3/31/2025	84	$718,197	$598,498	$658,347	4.94%	$ 2,367	$ 5,913
465	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ 881,996	$ -	$ 881,996	3/31/2026	84	$881,996	$755,997	$818,997	4.94%	$ 3,237	$ 6,224
466	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ 881,996	$ 881,996	3/31/2027	84	$0	$881,996	$440,998	4.94%	$ 1,805	$ -
467	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
468	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
469	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ 791,222	$ -	$ 791,222	3/31/2025	84	$678,190	$565,158	$621,674	4.94%	$ 2,235	$ 5,584
470	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ 818,119	$ -	$ 818,119	3/31/2026	84	$818,119	$701,245	$759,682	4.94%	$ 3,002	$ 5,774
471	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ 840,981	$ 840,981	3/31/2027	84	$0	$840,981	$420,491	4.94%	$ 1,721	$ -
472	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
473	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
474	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 13,361	$ -	$ 13,361	6/1/2024	84	$9,862	$7,953	$8,908	4.94%	$ 33	$ 94
475	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 187,058	$ -	$ 187,058	3/31/2025	84	$160,335	$133,613	$146,974	4.94%	$ 528	$ 1,320
476	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 200,419	$ -	$ 200,419	3/31/2026	84	$200,419	$171,788	$186,103	4.94%	$ 735	$ 1,414
477	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ 227,141	$ 227,141	3/31/2027	84	$0	$227,141	$113,571	4.94%	$ 465	$ -
478	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
479	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
480	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization	6696US	Core	Group Functions	Future	YES	GT53	$ 594,000	$ -	$ 594,000	3/15/2024	84	$417,214	$332,357	$374,786	4.94%	$ 1,215	$ 4,192
481	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ 594,014	$ -	$ 594,014	3/31/2026	84	$594,014	$509,155	$551,585	4.94%	$ 2,180	$ 4,192
482	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 594,173	$ 594,173	3/31/2027	84	$0	$594,173	$297,086	4.94%	$ 1,216	$ -
483	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
484	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
485	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 2,837,079	$ 2,837,079	3/31/2027	84	$0	$2,837,079	$1,418,539	4.94%	$ 5,805	$ -
486	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
487	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
488	S2P - Artificial Intelligence (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
489	S2P - Artificial Intelligence (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
490	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ 1,428,829	$ -	$ 1,428,829	3/31/2025	84	$1,224,711	$1,020,592	$1,122,652	4.94%	$ 4,037	$ 10,083
491	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ 1,338,690	$ -	$ 1,338,690	3/31/2026	84	$1,338,690	$1,147,448	$1,243,069	4.94%	$ 4,913	$ 9,447
492	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ 2,135,617	$ 2,135,617	3/31/2027	84	$0	$2,135,617	$1,067,808	4.94%	$ 4,370	$ -
493	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
494	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
495	SAP Infrastructure Landscape FY28-FY33	6790	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
496	SAP Infrastructure Landscape FY28-FY33	6790	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
497	SAP Infrastructure Landscapes FY25	5923	Core	Group Functions	Future	YES	GT53	$ 4,185,000	$ -	$ 4,185,000	3/31/2025	84	$3,587,143	$2,989,286	$3,288,214	4.94%	$ 11,823	$ 29,534
498	SAP Infrastructure Landscapes FY26	5624	Core	Group Functions	Future	YES	GT53	$ 4,297,864	$ -	$ 4,297,864	4/1/2026	84	$4,297,864	$3,683,883	$3,990,873	4.94%	$ 15,772	$ 30,331
499	SAP Infrastructure Landscapes FY27	6669	Core	Group Functions	Future	YES	GT53	$ -	$ 4,085,154	$ 4,085,154	3/31/2027	84	$0	$4,085,154	$2,042,577	4.94%	$ 8,358	$ -
500	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 660,787	$ 660,787	3/31/2027	84	$0	$660,787	$330,393	4.94%	$ 1,352	$ -
501	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
502	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
503	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 617,600	$ -	$ 617,600	3/31/2025	84	$529,372	$441,143	$485,258	4.94%	$ 1,745	$ 4,358
504	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 641,980	$ -	$ 641,980	3/31/2026	84	$641,980	$550,268	$596,124	4.94%	$ 2,356	$ 4,531
505	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 479,469	$ 479,469	3/31/2027	84	$0	$479,469	$239,734	4.94%	$ 981	$ -
506	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
507	SHE: Consolidated Incident Management and Reporting - US	6391US	Core	Group Functions	Future	YES	GT53	$ 495,000	$ -	$ 495,000	1/31/2025	84	$412,500	$341,786	$377,143	4.94%	$ 1,362	$ 3,493
508	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ 90,516	$ -	$ 90,516	3/31/2026	84	$90,516	$77,585	$84,050	4.94%	$ 332	$ 639
509	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,816,209	$ 1,816,209	3/31/2027	84	$0	$1,816,209	$908,105	4.94%	$ 3,716	$ -
510	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
511	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
512	SNOW for MSP, Contingent Workers (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 645,073	$ -	$ 645,073	3/31/2025	84	$552,920	$460,766	$506,843	4.94%	$ 1,822	$ 4,552
513	SNOW for MSP, Contingent Workers (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 378,852	$ -	$ 378,852	3/31/2026	84	$378,852	$324,731	$351,792	4.94%	$ 1,390	$ 2,674
514	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 257,881	$ 257,881	3/31/2027	84	$0	$257,881	$128,940	4.94%	$ 528	$ -
515	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
516	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
517	Talent Sourcing Portal Consolidation & Recruiting Process Automations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
518	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 406,981	$ 406,981	3/31/2027	84	$0	$406,981	$203,491	4.94%	$ 833	$ -
519	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
520	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
521	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ 858,484	$ -	$ 858,484	3/31/2025	84	$735,844	$613,203	$674,523	4.94%	$ 2,425	$ 6,058
522	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ 827,270	$ -	$ 827,270	3/31/2026	84	$827,270	$709,088	$768,179	4.94%	$ 3,036	$ 5,838
523	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ 819,781	$ 819,781	3/31/2027	84	$0	$819,781	$409,891	4.94%	$ 1,677	$ -
524	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
525	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
526	US Group Functions: DR to GEO	6670	Core	Group Functions	Future	YES	GT53	$ 360,917	$ -	$ 360,917	12/31/2024	60	$270,688	$198,504	$234,596	4.94%	$ 869	$ 3,566
527	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ 1,003,685	$ -	$ 1,003,685	3/31/2026	84	$1,003,685	$860,302	$931,994	4.94%	$ 3,683	$ 7,083
528	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 1,096,811	$ 1,096,811	3/31/2027	84	$0	$1,096,811	$548,405	4.94%	$ 2,244	$ -
529	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
530	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
531	FY25 Cloud & Data Security (US)	6795	Core	Security	Future	YES	GT53	$ 1,143,000	$ -	$ 1,143,000	3/31/2025	84	$979,714	$816,429	$898,071	4.94%	$ 3,229	$ 8,066
532	FY25 Identity and Access Management (US)	6802	Core	Security	Future	YES	GT53	$ 3,150,000	$ -	$ 3,150,000	3/31/2025	84	$2,700,000	$2,250,000	$2,475,000	4.94%	$ 8,899	$ 22,230

533	FY25 Network Security (US)	6794	Core	Security	Future	YES	GT53	$ 3,150,000	$ -	$ 3,150,000	3/31/2025	84	$2,700,000	$2,250,000	$2,475,000	4.94%	$ 8,899	$ 22,230
534	FY25 Operational Technology IDS (Service Company)	6803A	Core	Security	Future	YES	GT53	$ 2,718,000	$ -	$ 2,718,000	3/31/2025	84	$2,329,714	$1,941,429	$2,135,571	4.94%	$ 7,679	$ 19,181
535	FY25 Physical Security (Service Company)	3617A	Core	Security	Future	YES	GT53	$ 90,000	$ -	$ 90,000	3/31/2025	84	$77,143	$64,286	$70,714	4.94%	$ 254	$ 635
536	FY25 Platform Security (US)	6805	Core	Security	Future	YES	GT53	$ 2,682,000	$ -	$ 2,682,000	3/31/2025	84	$2,298,857	$1,915,714	$2,107,286	4.94%	$ 7,577	$ 18,927
537	FY25 Security Network Insourcing (US)	6748US	Core	Security	Future	YES	GT53	$ 2,700,000	$ -	$ 2,700,000	3/31/2025	84	$2,314,286	$1,928,571	$2,121,429	4.94%	$ 7,628	$ 19,054
538	FY25 Security Orchestration Automation and Response (US)	N/A	Core	Security	Future	YES	GT53	$ 846,000	$ -	$ 846,000	3/31/2025	84	$725,143	$604,286	$664,714	4.94%	$ 2,390	$ 5,970
539	FY25 Vulnerability Management (US)	6811	Core	Security	Future	YES	GT53	$ 1,368,000	$ -	$ 1,368,000	3/31/2025	84	$1,172,571	$977,143	$1,074,857	4.94%	$ 3,865	$ 9,654
540	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ 3,576,739	$ -	$ 3,576,739	3/31/2026	84	$3,576,739	$3,065,777	$3,321,258	4.94%	$ 13,126	$ 25,242
541	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ 4,305,035	$ 4,305,035	3/31/2027	84	$0	$4,305,035	$2,152,517	4.94%	$ 8,808	$ -
542	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
543	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
544	INVP 3617A PS Equipment Replace	3617A	Core	Security	Inflight	YES	G020	$ 301,650	$ -	$ 301,650	3/31/2024	60	$180,990	$120,660	$150,825	4.40%	$ 441	$ 2,655
545	INVP 5933 OT Intrusion Detection	5933	Core	Security	Inflight	YES	G020	$ 2,583,970	$ -	$ 2,583,970	3/31/2024	84	$1,845,693	$1,476,554	$1,661,124	4.40%	$ 4,791	$ 16,242
546	INVP 6417US Vulnerability Manage	6417US	Core	Security	Inflight	YES	GT53	$ 1,733,014	$ -	$ 1,733,014	3/29/2024	84	$1,237,867	$990,293	$1,114,080	4.94%	$ 3,608	$ 12,230
547	INVP 6540US FY23-24 SOAR	6540US	Core	Security	Inflight	YES	GT53	$ 2,342,185	$ -	$ 2,342,185	3/31/2024	84	$1,672,989	$1,338,391	$1,505,690	4.94%	$ 4,876	$ 16,529
548	INVP 6613US IAM Engineering Project	6613US	Core	Security	Inflight	YES	G020	$ 6,008,754	$ -	$ 6,008,754	3/29/2024	84	$4,291,967	$3,433,574	$3,862,771	4.40%	$ 11,141	$ 37,769
549	INVP 6676 FY24 SOAR Licenses	6766	Core	Security	Inflight	YES	GT53	$ 9,196,783	$ -	$ 9,196,783	3/1/2024	84	$6,459,645	$5,145,819	$5,802,732	4.94%	$ 18,807	$ 64,903
550	INVP 6699US FY24 Platform Security	6699US	Core	Security	Inflight	YES	G020	$ 1,375,599	$ -	$ 1,375,599	3/29/2024	84	$982,571	$786,057	$884,314	4.40%	$ 2,550	$ 8,647
551	INVP 6700US FY24 Network Secur	6700US	Core	Security	Inflight	YES	G020	$ 3,135,453	$ -	$ 3,135,453	3/29/2024	84	$2,239,610	$1,791,688	$2,015,649	4.40%	$ 5,813	$ 19,709
552	INVP 6701US FY24 Vulnerability Mana	6701US	Core	Security	Inflight	YES	G020	$ 566,563	$ -	$ 566,563	3/31/2024	84	$404,688	$323,750	$364,219	4.40%	$ 1,050	$ 3,561
553	INVP 6709US FY24 Cloud Security	6709US	Core	Security	Inflight	YES	G020	$ 957,096	$ -	$ 957,096	3/29/2024	84	$683,640	$546,912	$615,276	4.40%	$ 1,775	$ 6,016
554	INVP6699US FY24 Platfrm Sec HW	6699US	Core	Security	Inflight	YES	G020	$ 563,556	$ -	$ 563,556	3/29/2024	60	$338,133	$225,422	$281,778	4.40%	$ 824	$ 4,959
555	Network Security	N/A	Core	Security	Future	YES	GT53	$ 5,687,303	$ -	$ 5,687,303	4/1/2026	84	$5,687,303	$4,874,831	$5,281,067	4.94%	$ 20,871	$ 40,136
556	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 4,868,508	$ 4,868,508	3/31/2027	84	$0	$4,868,508	$2,434,254	4.94%	$ 9,961	$ -
557	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
558	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
559	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ 10,587,574	$ -	$ 10,587,574	4/1/2026	84	$10,587,574	$9,075,063	$9,831,319	4.94%	$ 38,854	$ 74,718
560	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 9,492,308	$ 9,492,308	3/31/2027	84	$0	$9,492,308	$4,746,154	4.94%	$ 19,421	$ -
561	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
562	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
563	Physical Security	N/A	Core	Security	Future	YES	GT53	$ 5,471,613	$ -	$ 5,471,613	4/1/2026	84	$5,471,613	$4,689,954	$5,080,783	4.94%	$ 20,079	$ 38,614
564	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 5,471,613	$ 5,471,613	3/31/2027	84	$0	$5,471,613	$2,735,806	4.94%	$ 11,195	$ -
565	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
566	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
567	Platform Security	N/A	Core	Security	Future	YES	GT53	$ 3,857,807	$ -	$ 3,857,807	4/1/2026	84	$3,857,807	$3,306,691	$3,582,249	4.94%	$ 14,157	$ 27,225
568	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,343,432	$ 3,343,432	3/31/2027	84	$0	$3,343,432	$1,671,716	4.94%	$ 6,841	$ -
569	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
570	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
571	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ 3,510,818	$ -	$ 3,510,818	3/31/2026	84	$3,510,818	$3,009,272	$3,260,045	4.94%	$ 12,884	$ 24,776
572	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,147,630	$ 3,147,630	3/31/2027	84	$0	$3,147,630	$1,573,815	4.94%	$ 6,440	$ -
573	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
574	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
575	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ 4,009,255	$ -	$ 4,009,255	3/31/2026	84	$4,009,255	$3,436,505	$3,722,880	4.94%	$ 14,713	$ 28,294
576	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,436,505	$ 3,436,505	3/31/2027	84	$0	$3,436,505	$1,718,252	4.94%	$ 7,031	$ -
577	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
578	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
579	INVP 6744 Jira Align FY24	6744	Core	IT Foundations	Inflight	YES	GT53	$ 487,445	$ -	$ 487,445	3/31/2024	84	$348,175	$278,540	$313,357	4.94%	$ 1,015	$ 3,440
580	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ 3,210,393	$ -	$ 3,210,393	1/15/2025	84	$2,637,108	$2,216,700	$2,426,904	4.94%	$ 8,775	$ 20,768
581	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ 2,480,758	$ -	$ 2,480,758	1/15/2026	84	$2,392,159	$2,067,298	$2,229,729	4.94%	$ 8,876	$ 16,048
582	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ 3,210,393	$ 3,210,393	1/15/2027	84	$0	$3,133,955	$1,566,977	4.94%	$ 6,451	$ 3,776
583	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ -	$ -	1/15/2028	84	$0	$0	$0	4.94%	$ -	$ -
584	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ -	$ -	1/15/2029	84	$0	$0	$0	4.94%	$ -	$ -
585	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ 6,237,900	$ -	$ 6,237,900	3/31/2025	84	$5,346,771	$4,455,643	$4,901,207	27.42%	$ 97,818	$ 244,347
586	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ 3,041,100	$ -	$ 3,041,100	3/31/2026	84	$3,041,100	$2,606,657	$2,823,879	27.42%	$ 61,945	$ 119,124
587	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ -	$ 2,178,900	$ 2,178,900	3/31/2027	84	$0	$2,178,900	$1,089,450	27.42%	$ 24,745	$ -
588	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ 2,485,192	$ -	$ 2,485,192	3/31/2025	84	$2,130,164	$1,775,137	$1,952,651	9.66%	$ 13,729	$ 34,296
589	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ 3,976,307	$ 3,976,307	12/31/2026	84	$0	$3,834,296	$1,917,148	9.66%	$ 15,481	$ 13,718
590	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	9/30/2027	84	$0	$0	$0	9.66%	$ -	$ -
591	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	6/30/2028	84	$0	$0	$0	9.66%	$ -	$ -
592	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
593	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 11,250,000	$ -	$ 11,250,000	3/31/2025	84	$9,642,857	$8,035,714	$8,839,286	9.66%	$ 62,150	$ 155,250
594	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 4,787,796	$ -	$ 4,787,796	6/15/2025	84	$4,217,820	$3,533,849	$3,875,835	9.66%	$ 30,924	$ 66,072
595	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 4,823,526	$ -	$ 4,823,526	11/30/2025	84	$4,593,834	$3,904,759	$4,249,297	9.66%	$ 33,230	$ 66,565
596	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	4/1/2027	84	$0	$0	$0	9.66%	$ -	$ -
597	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	9.66%	$ -	$ -
598	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ 4,859,256	$ 4,859,256	4/15/2026	84	$0	$4,165,076	$2,082,538	9.66%	$ 15,429	$ 67,058
599	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ 4,823,526	$ 4,823,526	11/15/2026	84	$0	$4,593,834	$2,296,917	9.66%	$ 18,607	$ 22,188
600	Customer Experience Initiatives (ZBR)	6606	Strategic	Customer	Future	YES	C903	$ 5,244,300	$ -	$ 5,244,300	3/31/2025	84	$4,495,114	$3,745,929	$4,120,521	9.66%	$ 28,972	$ 72,371
601	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 7,708,066	$ -	$ 7,708,066	3/15/2025	60	$6,037,985	$4,496,372	$5,267,178	0.00%	$ -	$ -
602	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 2,890,525	$ 2,890,525	8/31/2026	60	$0	$2,553,297	$1,276,648	0.00%	$ -	$ -
603	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	4/30/2027	60	$0	$0	$0	0.00%	$ -	$ -
604	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 12,846,776	$ -	$ 12,846,776	6/2/2025	60	$10,705,647	$8,136,291	$9,420,969	0.00%	$ -	$ -
605	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 3,211,694	$ 3,211,694	5/4/2026	60	$0	$2,622,883	$1,311,442	0.00%	$ -	$ -
606	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,679,352	$ -	$ 1,679,352	3/15/2025	84	$1,419,452	$1,179,545	$1,299,498	0.00%	$ -	$ -
607	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 3,148,784	$ -	$ 3,148,784	3/15/2026	84	$3,111,299	$2,661,473	$2,886,386	0.00%	$ -	$ -
608	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 6,297,569	$ 6,297,569	3/15/2027	84	$0	$6,222,598	$3,111,299	0.00%	$ -	$ -
609	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
610	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
611	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 729,227	$ -	$ 729,227	3/15/2025	84	$616,370	$512,195	$564,283	0.00%	$ -	$ -
612	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 4,375,360	$ -	$ 4,375,360	3/15/2026	84	$4,323,273	$3,698,221	$4,010,747	0.00%	$ -	$ -
613	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 3,646,134	$ 3,646,134	3/15/2027	84	$0	$3,602,727	$1,801,364	0.00%	$ -	$ -
614	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
615	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
616	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 7,383,648	$ -	$ 7,383,648	3/15/2025	84	$6,240,941	$5,186,134	$5,713,537	0.00%	$ -	$ -
617	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 18,048,918	$ -	$ 18,048,918	3/15/2026	84	$17,834,050	$15,255,633	$16,544,841	0.00%	$ -	$ -
618	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 18,048,918	$ 18,048,918	3/15/2027	84	$0	$17,834,050	$8,917,025	0.00%	$ -	$ -
619	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
620	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
621	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 12,434,597	$ -	$ 12,434,597	3/15/2025	60	$9,740,434	$7,253,515	$8,496,975	0.00%	$ -	$ -
622	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 4,476,455	$ -	$ 4,476,455	7/4/2025	60	$3,804,987	$2,909,696	$3,357,341	0.00%	$ -	$ -

623	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 7,958,142	$ -	$ 7,958,142	11/15/2025	60	$7,294,964	$5,835,971	$6,565,467	0.00%	$ -	$ -
624	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 3,294,704	$ -	$ 3,294,704	3/15/2025	84	$2,784,809	$2,314,137	$2,549,473	0.00%	$ -	$ -
625	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 8,236,759	$ -	$ 8,236,759	4/15/2026	84	$0	$7,060,079	$3,530,040	0.00%	$ -	$ -
626	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 8,236,759	$ 8,236,759	3/15/2027	84	$0	$8,138,703	$4,069,351	0.00%	$ -	$ -
627	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
628	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
629	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,687,242	$ -	$ 1,687,242	3/15/2025	84	$1,426,121	$1,185,087	$1,305,604	0.00%	$ -	$ -
630	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,687,242	$ -	$ 1,687,242	3/15/2026	84	$1,667,156	$1,426,121	$1,546,639	0.00%	$ -	$ -
631	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 1,687,242	$ 1,687,242	3/15/2027	84	$0	$1,667,156	$833,578	0.00%	$ -	$ -
632	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
633	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
634	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ 64,072,439	$ -	$ 64,072,439	4/15/2026	84	$0	$54,919,234	$27,459,617	0.00%	$ -	$ -
635	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ 19,370,738	$ 19,370,738	3/15/2027	84	$0	$19,140,134	$9,570,067	0.00%	$ -	$ -
636	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
637	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
638	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ 19,370,738	$ 19,370,738	9/15/2026	84	$0	$17,987,113	$8,993,557	0.00%	$ -	$ -
639	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2027	84	$0	$0	$0	0.00%	$ -	$ -
640	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
641	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	11/1/2027	84	$0	$0	$0	4.94%	$ -	$ -
642	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ 6,209,785	$ -	$ 6,209,785	4/1/2025	84	$5,322,673	$4,435,560	$4,879,116	4.94%	$ 17,544	$ 43,823
643	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ 45,968,802	$ 45,968,802	8/1/2026	84	$0	$41,590,821	$20,795,410	4.94%	$ 87,309	$ 216,272
644	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ 31,540,787	$ 31,540,787	10/1/2026	84	$0	$29,287,874	$14,643,937	4.94%	$ 61,063	$ 111,294
645	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	7/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
646	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ 5,762,029	$ -	$ 5,762,029	3/31/2025	84	$4,938,882	$4,115,735	$4,527,309	0.00%	$ -	$ -
647	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ 9,585,101	$ -	$ 9,585,101	3/31/2026	84	$9,585,101	$8,215,801	$8,900,451	0.00%	$ -	$ -
648	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ 10,478,823	$ 10,478,823	3/31/2027	84	$0	$10,478,823	$5,239,412	0.00%	$ -	$ -
649	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -
650	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -
651	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ (5,762,029)	$ -	$ (5,762,029)	3/31/2025	84	($4,938,882)	($4,115,735)	($4,527,309)	0.00%	$ -	$ -
652	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2025	84	$0	$0	$0	0.00%	$ -	$ -
653	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ (9,585,101)	$ -	$ (9,585,101)	3/31/2026	84	($9,585,101)	($8,215,801)	($8,900,451)	0.00%	$ -	$ -
654	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2026	84	$0	$0	$0	0.00%	$ -	$ -
655	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ (10,478,823)	$ (10,478,823)	3/31/2027	84	$0	($10,478,823)	($5,239,412)	0.00%	$ -	$ -
656	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -
657	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -
658	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -
659	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -
660	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -
								$ 894,679,267	$ 466,235,675	$ 1,360,914,942			$ 700,041,892	$ 1,094,947,396	$ 897,494,644		$ 4,258,261	$ 8,562,791

NMPC G **$ 12,821,052**

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents
Service Company Capital Software/Hardware allocated to Operating Companies as Rent Expense
For the Rate Year ended March 31, 2028

Line	Investment Name	INVP #	Category	Portfolio	Future/In Flight	NMPC	Bill Pool	Balance at 4/1/2027	Incremental Spend	Ending Balance at 3/31/2028	In Service Date	Amortization Period	4/1/2027 4/1/2027 Balance	3/31/2028 3/31/2028 Balance	Average Balance	5210G NMPC G Allocation	NMPC G Rent-Return	NMPC G Rent - Depn
1	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ 3,217,126	$ -	$ 3,217,126	3/31/2026	84	$2,757,536	$2,297,947	$2,527,742	9.66%	$ 17,773	$ 44,396
2	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ 3,108,613	$ -	$ 3,108,613	3/31/2027	84	$3,108,613	$2,664,526	$2,886,569	9.66%	$ 22,308	$ 42,899
3	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ 3,098,708	$ 3,098,708	3/31/2028	84	$0	$3,098,708	$1,549,354	9.66%	$ 12,398	$ -
4	AIMS Product Team - Annual Program	6787	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
5	AIMS Product Team FY25	6787	Core	Customer	Future	YES	C903	$ 900,000	$ -	$ 900,000	3/31/2025	84	$642,857	$514,286	$578,571	9.66%	$ 3,664	$ 12,420
6	AIMS Replatform	6728	Core	Customer	Future	YES	C903	$ 7,020,000	$ -	$ 7,020,000	3/31/2025	84	$5,014,286	$4,011,429	$4,512,857	9.66%	$ 28,575	$ 96,876
7	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ 1,476,000	$ -	$ 1,476,000	3/31/2025	84	$1,054,286	$843,429	$948,857	9.66%	$ 6,008	$ 20,369
8	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ 23,719,769	$ -	$ 23,719,769	4/1/2026	84	$20,331,231	$16,942,692	$18,636,961	9.66%	$ 131,039	$ 327,333
9	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ 19,630,154	$ -	$ 19,630,154	3/31/2027	84	$19,630,154	$16,825,846	$18,228,000	9.66%	$ 140,867	$ 270,896
10	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ 18,812,230	$ 18,812,230	3/31/2028	84	$0	$18,812,230	$9,406,115	9.66%	$ 75,266	$ -
11	Billing Collections Mandates Enhancements	6538	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
12	Case Management	6775	Core	Customer	Future	YES	C903	$ 2,340,000	$ -	$ 2,340,000	3/31/2025	84	$1,671,429	$1,337,143	$1,504,286	9.66%	$ 9,525	$ 32,292
13	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ 460,805	$ -	$ 460,805	3/31/2027	84	$460,805	$394,976	$427,891	0.00%	$ -	$ -
14	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ 6,912,087	$ -	$ 6,912,087	8/1/2026	84	$6,253,793	$5,266,352	$5,760,073	0.00%	$ -	$ -
15	Community Solar Bill Portal	N/A	Core	Customer	Future	YES	C902	$ -	$ 307,204	$ 307,204	4/30/2027	84	$0	$266,975	$133,488	0.00%	$ -	$ -
16	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ 5,388,076	$ -	$ 5,388,076	3/31/2026	84	$4,618,351	$3,848,626	$4,233,488	0.00%	$ -	$ -
17	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ 6,778,547	$ -	$ 6,778,547	3/31/2027	84	$6,778,547	$5,810,184	$6,294,366	0.00%	$ -	$ -
18	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ 2,259,516	$ 2,259,516	3/31/2028	84	$0	$2,259,516	$1,129,758	0.00%	$ -	$ -
19	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ 2,259,516	$ 2,259,516	4/1/2027	84	$2,259,516	$1,936,728	$2,098,122	0.00%	$ -	$ -
20	ConnectNow (incremental functionality)	N/A	Core	Customer	Future	YES	C902	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	0.00%	$ -	$ -
21	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ 3,330,000	$ -	$ 3,330,000	3/31/2025	84	$2,378,571	$1,902,857	$2,140,714	9.66%	$ 13,555	$ 45,954
22	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ 8,772,835	$ -	$ 8,772,835	3/31/2026	84	$7,519,573	$6,266,311	$6,892,942	9.66%	$ 48,465	$ 121,065
23	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ 9,570,366	$ -	$ 9,570,366	3/31/2027	84	$9,570,366	$8,203,170	$8,886,768	9.66%	$ 68,677	$ 132,071
24	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ 10,367,896	$ 10,367,896	3/31/2028	84	$0	$10,367,896	$5,183,948	9.66%	$ 41,481	$ -
25	ConnectNow (legacy Customer Connections)	5125	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
26	CSS Enhancements FY25	6773	Core	Customer	Future	YES	C903	$ 315,000	$ -	$ 315,000	3/31/2025	84	$225,000	$180,000	$202,500	9.66%	$ 1,282	$ 4,347
27	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ 4,950,000	$ -	$ 4,950,000	3/31/2025	84	$3,535,714	$2,828,571	$3,182,143	5.30%	$ 11,055	$ 37,479
28	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ 3,732,643	$ -	$ 3,732,643	3/31/2027	84	$3,732,643	$3,199,408	$3,466,026	5.30%	$ 14,696	$ 28,261
29	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ 3,732,643	$ 3,732,643	3/31/2028	84	$0	$3,732,643	$1,866,322	5.30%	$ 8,194	$ -
30	Customer Data Platform	6740	Core	Customer	Future	YES	G911	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	5.30%	$ -	$ -
31	Customer Data Platform	6740	Core	Customer	Inflight	YES	G911	$ 4,693,241	$ -	$ 4,693,241	3/31/2024	84	$2,681,852	$2,011,389	$2,346,620	5.30%	$ 7,756	$ 35,535
32	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ 836,542	$ -	$ 836,542	3/31/2026	84	$717,036	$597,530	$657,283	8.62%	$ 4,124	$ 10,301
33	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ 1,760,922	$ -	$ 1,760,922	3/31/2027	84	$1,760,922	$1,509,361	$1,635,141	8.62%	$ 11,276	$ 21,684
34	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ 1,760,922	$ 1,760,922	3/31/2028	84	$0	$1,760,922	$880,461	8.62%	$ 6,287	$ -
35	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	8.62%	$ -	$ -
36	Customer Facing Mobile App – In House Solution (US)	6786	Core	Customer	Future	YES	C175	$ 2,245,280	$ -	$ 2,245,280	6/1/2025	84	$1,657,230	$1,336,476	$1,496,853	8.62%	$ 9,632	$ 27,649
37	Customer Mobile Application	6786	Core	Customer	Future	YES	C903	$ 3,240,000	$ -	$ 3,240,000	3/31/2025	84	$2,314,286	$1,851,429	$2,082,857	9.66%	$ 13,189	$ 44,712
38	Customer Tech Debt Remediation	6791	Core	Customer	Future	YES	C903	$ 1,672,768	$ -	$ 1,672,768	3/31/2026	84	$1,433,801	$1,194,835	$1,314,318	9.66%	$ 9,241	$ 23,084
39	Customer Tech Debt Remediation FY25	6791	Core	Customer	Future	YES	C903	$ 2,058,300	$ -	$ 2,058,300	3/31/2025	84	$1,470,214	$1,176,171	$1,323,193	9.66%	$ 8,378	$ 28,405
40	CXP Technical Debt	6776	Core	Customer	Future	YES	C175	$ 2,699,100	$ -	$ 2,699,100	3/31/2025	84	$1,927,929	$1,542,343	$1,735,136	8.62%	$ 9,804	$ 33,237
41	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ 1,800,000	$ -	$ 1,800,000	3/31/2025	84	$1,285,714	$1,028,571	$1,157,143	9.66%	$ 7,327	$ 24,840
42	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ 1,727,860	$ -	$ 1,727,860	3/31/2026	84	$1,481,023	$1,234,185	$1,357,604	9.66%	$ 9,546	$ 23,844
43	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ 1,727,860	$ -	$ 1,727,860	3/31/2027	84	$1,727,860	$1,481,023	$1,604,441	9.66%	$ 12,399	$ 23,844
44	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ 1,871,848	$ 1,871,848	3/31/2028	84	$0	$1,871,848	$935,924	9.66%	$ 7,489	$ -
45	Digital Assistant	6777	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
46	Documentum Application Modernization	6686	Core	Customer	Future	YES	C903	$ 675,000	$ -	$ 675,000	3/31/2025	84	$482,143	$385,714	$433,929	9.66%	$ 2,748	$ 9,315
47	GenAI	6769	Core	Customer	Future	YES	C903	$ 873,000	$ -	$ 873,000	3/31/2025	84	$623,571	$498,857	$561,214	9.66%	$ 3,554	$ 12,047
48	INVP 5125 Customer Connection	5125	Core	Customer	Inflight	YES	C175	$ 1,298,189	$ -	$ 1,298,189	3/29/2024	84	$741,822	$556,367	$649,095	8.62%	$ 3,489	$ 15,986
49	INVP 5673 My Business Account	5673	Core	Customer	Inflight	YES	C175	$ 1,022,063	$ -	$ 1,022,063	3/29/2024	84	$584,036	$438,027	$511,031	8.62%	$ 2,747	$ 12,586
50	INVP 6492 NACHA Compliance Sec	6492	Core	Customer	Inflight	YES	C175	$ 384,718	$ -	$ 384,718	3/31/2024	84	$219,839	$164,879	$192,359	8.62%	$ 1,034	$ 4,738
51	INVP 6687 FY24 Cust Minor Works	6687	Core	Customer	Inflight	YES	C903	$ 402,144	$ -	$ 402,144	3/31/2024	84	$229,796	$172,347	$201,072	9.66%	$ 1,211	$ 5,550
52	INVP 6706 FY24 UWP Enhancements	6706	Core	Customer	Inflight	YES	C175	$ 1,529,221	$ -	$ 1,529,221	3/29/2024	84	$873,841	$655,380	$764,611	8.62%	$ 4,110	$ 18,831
53	INVP 6713 Customer Facing Mobile Ap	6713	Core	Customer	Inflight	YES	C175	$ 4,658,533	$ -	$ 4,658,533	3/29/2024	84	$2,662,019	$1,996,514	$2,329,266	8.62%	$ 12,522	$ 57,367
54	INVP 6715 UWP 2.0 MyAccount Impleme	6715	Core	Customer	Inflight	YES	C175	$ 6,854,371	$ -	$ 6,854,371	3/31/2024	84	$3,916,783	$2,937,587	$3,427,185	8.62%	$ 18,424	$ 84,407
55	INVP 6727 AIMS FY24 Product Team	6727	Core	Customer	Inflight	YES	C903	$ 873,356	$ -	$ 873,356	3/29/2024	84	$499,060	$374,295	$436,678	9.66%	$ 2,631	$ 12,052
56	INVP 6728 AIMS RePlatform Sanction	6728	Core	Customer	Inflight	YES	C903	$ 1,682,365	$ -	$ 1,682,365	3/31/2024	84	$961,352	$721,014	$841,183	9.66%	$ 5,068	$ 23,217
57	INVP 6746 CXP Tech Debt Initiative	6746	Core	Customer	Inflight	YES	C175	$ 2,341,199	$ -	$ 2,341,199	3/29/2024	84	$1,337,828	$1,003,371	$1,170,599	8.62%	$ 6,293	$ 28,830
58	Mainframe Security Realignment	6778	Core	Customer	Future	YES	C903	$ 405,000	$ -	$ 405,000	3/31/2025	84	$289,286	$231,429	$260,357	9.66%	$ 1,649	$ 5,589
59	My Business Account	6785	Core	Customer	Future	YES	C903	$ 1,620,000	$ -	$ 1,620,000	3/31/2025	84	$1,157,143	$925,714	$1,041,429	9.66%	$ 6,594	$ 22,356
60	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ 1,799,202	$ -	$ 1,799,202	3/31/2026	84	$1,542,173	$1,285,144	$1,413,658	8.62%	$ 8,870	$ 22,156
61	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ 1,727,234	$ -	$ 1,727,234	3/31/2027	84	$1,727,234	$1,480,486	$1,603,860	8.62%	$ 11,060	$ 21,270
62	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ 1,799,202	$ 1,799,202	3/31/2028	84	$0	$1,799,202	$899,601	8.62%	$ 6,423	$ -
63	My Business Account (Nucleas) Enhancements	6785	Core	Customer	Future	YES	C175	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	8.62%	$ -	$ -
64	NACHA	6492	Core	Customer	Future	YES	C903	$ 529,200	$ -	$ 529,200	3/31/2025	84	$378,000	$302,400	$340,200	9.66%	$ 2,154	$ 7,303
65	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ 2,035,983	$ -	$ 2,035,983	3/30/2026	84	$1,745,128	$1,454,273	$1,599,701	9.66%	$ 11,248	$ 28,097
66	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ 3,420,450	$ -	$ 3,420,450	3/30/2027	84	$3,420,450	$2,931,814	$3,176,132	9.66%	$ 24,545	$ 47,202
67	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ 1,140,150	$ 1,140,150	3/30/2028	84	$0	$1,140,150	$570,075	9.66%	$ 4,562	$ -
68	New Customer Digital Products	N/A	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2029	84	$0	$0	$0	9.66%	$ -	$ -
69	NY Green Button Connect	N/A	Core	Customer	Future	YES	C914	$ 171,379	$ -	$ 171,379	4/1/2025	84	$122,414	$97,931	$110,172	17.09%	$ 1,234	$ 4,184
70	STS Clean-up (backlog from C2C)	6780	Core	Customer	Future	YES	C903	$ 1,620,000	$ -	$ 1,620,000	3/31/2025	84	$1,157,143	$925,714	$1,041,429	9.66%	$ 6,594	$ 22,356
71	STS Clean-up (backlog from C2C)	6780	Core	Customer	Future	YES	C903	$ 900,000	$ -	$ 900,000	3/31/2026	84	$771,429	$642,857	$707,143	9.66%	$ 4,972	$ 12,420
72	UWP 2.0 MyAccount Implementation and Delivery	6715	Core	Customer	Future	YES	C903	$ 6,026,400	$ -	$ 6,026,400	8/30/2024	84	$3,802,371	$2,941,457	$3,371,914	9.66%	$ 21,506	$ 83,164
73	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ 4,234,009	$ -	$ 4,234,009	3/31/2026	84	$3,629,150	$3,024,292	$3,326,721	9.66%	$ 23,391	$ 58,429
74	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ 4,811,374	$ -	$ 4,811,374	3/31/2027	84	$4,811,374	$4,124,035	$4,467,704	9.66%	$ 34,527	$ 66,397
75	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ 5,003,829	$ 5,003,829	3/31/2028	84	$0	$5,003,829	$2,501,915	9.66%	$ 20,020	$ -
76	UWP Product Team Annual Program	6784	Core	Customer	Future	YES	C903	$ -	$ -	$ -	3/30/2029	84	$0	$0	$0	9.66%	$ -	$ -
77	UWP Product Team FY25	6784	Core	Customer	Future	YES	C903	$ 1,350,000	$ -	$ 1,350,000	3/31/2025	84	$964,286	$771,429	$867,857	9.66%	$ 5,495	$ 18,630
78	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ 3,710,005	$ -	$ 3,710,005	3/15/2026	84	$3,135,838	$2,605,837	$2,870,837	0.00%	$ -	$ -
79	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ 1,236,668	$ -	$ 1,236,668	3/15/2027	84	$1,221,946	$1,045,279	$1,133,613	0.00%	$ -	$ -
80	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ 3,710,005	$ -	$ 3,710,005	3/31/2027	84	$3,710,005	$3,180,004	$3,445,005	0.00%	$ -	$ -
81	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ 1,236,668	$ 1,236,668	3/15/2028	84	$0	$1,221,946	$610,973	0.00%	$ -	$ -
82	Data Products and Services - US - FY27-31	N/A	Core	Data Transformation	Future	NO	GT53	$ -	$ 3,710,005	$ 3,710,005	3/31/2028	84	$0	$3,710,005	$1,855,003	0.00%	$ -	$ -

83	Data Products and Services - US - FY27-31	N/A		Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
84	Data Products and Services - US - FY27-31	N/A		Core	Data Transformation	Future	NO	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -
85	INVP 6747 CMD US FY24	6747		Core	Data Transformation	Inflight	YES	GT53	$ 432,483	$ -	$ 432,483	3/31/2024	84	$247,133	$185,350	$216,241	4.94%	$ 666	$ 3,052
86	Application	6796		Core	DPIT	Future	YES	GT53	$ 1,247,329	$ -	$ 1,247,329	10/31/2025	84	$994,893	$816,704	$905,799	4.94%	$ 3,295	$ 8,803
87	Application	6796		Core	DPIT	Future	YES	GT53	$ 4,989,317	$ -	$ 4,989,317	3/31/2026	84	$4,276,557	$3,563,798	$3,920,177	4.94%	$ 14,096	$ 35,210
88	Application	6796		Core	DPIT	Future	YES	GT53	$ 2,026,910	$ -	$ 2,026,910	10/31/2026	84	$1,906,260	$1,616,702	$1,761,481	4.94%	$ 7,067	$ 14,304
89	Application	6796		Core	DPIT	Future	YES	GT53	$ 6,080,730	$ -	$ 6,080,730	3/31/2027	84	$6,080,730	$5,212,054	$5,646,392	4.94%	$ 22,315	$ 42,913
90	Application	6796		Core	DPIT	Future	YES	GT53	$ -	$ 2,338,742	$ 2,338,742	10/31/2027	84	$0	$2,199,531	$1,099,766	4.94%	$ 4,571	$ 6,877
91	Application	6796		Core	DPIT	Future	YES	GT53	$ -	$ 6,080,730	$ 6,080,730	3/31/2028	84	$0	$6,080,730	$3,040,365	4.94%	$ 12,441	$ -
92	Application	6796		Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
93	Application	6796		Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
94	Client Computing	6792		Core	DPIT	Future	YES	GT53	$ 8,742,064	$ -	$ 8,742,064	3/31/2026	36	$5,828,042	$2,914,021	$4,371,032	4.94%	$ 17,003	$ 143,953
95	Client Computing	6792		Core	DPIT	Future	YES	GT53	$ 9,198,739	$ -	$ 9,198,739	3/31/2027	36	$9,198,739	$6,132,492	$7,665,616	4.94%	$ 31,058	$ 151,473
96	Client Computing	6792		Core	DPIT	Future	YES	GT53	$ -	$ 9,133,499	$ 9,133,499	3/31/2028	36	$0	$9,133,499	$4,566,750	4.94%	$ 18,687	$ -
97	Client Computing	6792		Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	36	$0	$0	$0	4.94%	$ -	$ -
98	Cloud Computing	6796		Core	DPIT	Future	YES	GT53	$ 4,967,319	$ -	$ 4,967,319	3/31/2026	60	$3,973,855	$2,980,392	$3,477,123	4.94%	$ 12,722	$ 49,077
99	Cloud Computing	6796		Core	DPIT	Future	YES	GT53	$ 10,389,393	$ -	$ 10,389,393	3/31/2027	60	$10,389,393	$8,311,514	$9,350,454	4.94%	$ 37,212	$ 102,647
100	Cloud Computing	6796		Core	DPIT	Future	YES	GT53	$ -	$ 9,444,903	$ 9,444,903	3/31/2028	60	$0	$9,444,903	$4,722,451	4.94%	$ 19,324	$ -
101	Cloud Computing		6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	60	$0	$0	$0	4.94%	$ -	$ -
102	Cloud Computing		6796	Core	DPIT	Future	YES	GT53	$ 2,483,660	$ -	$ 2,483,660	3/1/2026	60	$1,945,533	$1,448,801	$1,697,167	4.94%	$ 6,233	$ 24,539
103	Cloud Computing		6796	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/1/2029	60	$0	$0	$0	4.94%	$ -	$ -
104	Communication & Collaboration		6792	Core	DPIT	Future	YES	GT53	$ 13,135,904	$ -	$ 13,135,904	4/1/2026	84	$11,259,346	$9,382,788	$10,321,067	4.94%	$ 37,111	$ 92,702
105	Communication & Collaboration		6792	Core	DPIT	Future	YES	GT53	$ 14,572,096	$ -	$ 14,572,096	3/31/2027	84	$14,572,096	$12,490,368	$13,531,232	4.94%	$ 53,476	$ 102,837
106	Communication & Collaboration		6792	Core	DPIT	Future	YES	GT53	$ -	$ 16,638,811	$ 16,638,811	3/31/2028	84	$0	$16,638,811	$8,319,406	4.94%	$ 34,043	$ -
107	Communication & Collaboration		6792	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
108	Data		6796	Core	DPIT	Future	YES	GT53	$ 631,691	$ -	$ 631,691	9/30/2025	84	$496,329	$406,087	$451,208	4.94%	$ 1,646	$ 4,458
109	Data		6796	Core	DPIT	Future	YES	GT53	$ 1,263,382	$ -	$ 1,263,382	12/31/2025	84	$1,037,778	$857,295	$947,536	4.94%	$ 3,430	$ 8,916
110	Data		6796	Core	DPIT	Future	YES	GT53	$ 1,184,420	$ -	$ 1,184,420	3/31/2026	84	$1,015,217	$846,015	$930,616	4.94%	$ 3,346	$ 8,359
111	Data		6796	Core	DPIT	Future	YES	GT53	$ 1,579,227	$ -	$ 1,579,227	9/30/2026	84	$1,466,425	$1,240,821	$1,353,623	4.94%	$ 5,448	$ 11,145
112	Data		6796	Core	DPIT	Future	YES	GT53	$ 1,579,227	$ -	$ 1,579,227	12/31/2026	84	$1,522,826	$1,297,222	$1,410,024	4.94%	$ 5,622	$ 11,145
113	Data		6796	Core	DPIT	Future	YES	GT53	$ 789,614	$ -	$ 789,614	3/31/2027	84	$789,614	$676,812	$733,213	4.94%	$ 2,898	$ 5,572
114	Data		6796	Core	DPIT	Future	YES	GT53	$ -	$ 1,579,227	$ 1,579,227	12/31/2027	84	$0	$1,522,826	$761,413	4.94%	$ 3,144	$ 2,786
115	Data	6796		Core	DPIT	Future	YES	GT53	$ -	$ 1,579,227	$ 1,579,227	3/31/2028	84	$0	$1,579,227	$789,614	4.94%	$ 3,231	$ -
116	Data	6796		Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
117	Data	6796		Core	DPIT	Future	YES	GT53	$ -	$ 1,105,459	$ 1,105,459	10/1/2027	84	$0	$1,026,498	$513,249	4.94%	$ 2,140	$ 3,901
118	Data	6796		Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
119	Development	6796		Core	DPIT	Future	YES	GT53	$ 2,111,801	$ -	$ 2,111,801	3/31/2026	84	$1,810,115	$1,508,429	$1,659,272	4.94%	$ 5,966	$ 14,903
120	Development	6796		Core	DPIT	Future	YES	GT53	$ 2,815,735	$ -	$ 2,815,735	3/31/2027	84	$2,815,735	$2,413,487	$2,614,611	4.94%	$ 10,333	$ 19,871
121	Development	6796		Core	DPIT	Future	YES	GT53	$ -	$ 2,623,753	$ 2,623,753	3/31/2028	84	$0	$2,623,753	$1,311,876	4.94%	$ 5,368	$ -
122	Development	6796		Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
123	Development	6796		Core	DPIT	Future	YES	GT53	$ 703,934	$ -	$ 703,934	3/1/2026	84	$594,992	$494,430	$544,711	4.94%	$ 1,963	$ 4,968
124	Development	6796		Core	DPIT	Future	YES	GT53	$ 447,958	$ -	$ 447,958	10/1/2025	84	$351,967	$287,973	$319,970	4.94%	$ 1,167	$ 3,161
125	Development	6796		Core	DPIT	Future	YES	GT53	$ 255,976	$ -	$ 255,976	10/1/2026	84	$237,692	$201,124	$219,408	4.94%	$ 883	$ 1,806
126	Development	6796		Core	DPIT	Future	YES	GT53	$ -	$ 575,946	$ 575,946	10/1/2027	84	$0	$534,807	$267,403	4.94%	$ 1,115	$ 2,032
127	Development	6796		Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
128	Digital Workplace	6792US		Core	DPIT	Future	YES	GT53	$ 3,816,000	$ -	$ 3,816,000	10/31/2024	84	$2,498,571	$1,953,429	$2,226,000	4.94%	$ 7,244	$ 26,930
129	Digital Workplace	6792US		Core	DPIT	Future	YES	GT53	$ 3,816,000	$ -	$ 3,816,000	3/31/2025	84	$2,725,714	$2,180,571	$2,453,143	4.94%	$ 7,944	$ 26,930
130	Enterprise Devices & Licensing	6798US		Core	DPIT	Future	YES	GT53	$ 10,332,900	$ -	$ 10,332,900	10/31/2024	60	$5,338,665	$3,272,085	$4,305,375	4.94%	$ 14,309	$ 102,089
131	Enterprise Devices & Licensing	6798US		Core	DPIT	Future	YES	GT53	$ 10,332,900	$ -	$ 10,332,900	3/31/2025	60	$6,199,740	$4,133,160	$5,166,450	4.94%	$ 16,962	$ 102,089
132	Infrastructure, Operations, Data & Integrations	6796US		Core	DPIT	Future	YES	GT53	$ 7,263,000	$ -	$ 7,263,000	10/31/2024	84	$4,755,536	$3,717,964	$4,236,750	4.94%	$ 13,787	$ 51,256
133	Infrastructure, Operations, Data & Integrations	6796US		Core	DPIT	Future	YES	GT53	$ 7,263,000	$ -	$ 7,263,000	3/31/2025	84	$5,187,857	$4,150,286	$4,669,071	4.94%	$ 15,119	$ 51,256
134	INVP 6223 I&O US Data Center Tra	6223		Core	DPIT	Inflight	YES	G020	$ (185)	$ -	$ (185)	3/31/2024	84	$0	$0	$0	4.40%	$ 0	$ -
135	INVP 6486 I&O US Networks FY23	6486		Core	DPIT	Inflight	YES	G020	$ 278	$ -	$ 278	3/31/2024	84	$159	$119	$139	4.40%	$ 0	$ 2
136	INVP 6519 FY23 GridStack Founda	6519		Core	DPIT	Inflight	YES	GT53	$ 214,812	$ -	$ 214,812	4/1/2024	84	$122,750	$92,062	$107,406	4.94%	$ 331	$ 1,516
137	INVP 6678US DPIT US Digital Platfor	6678US		Core	DPIT	Inflight	YES	GT53	$ 5,065	$ -	$ 5,065	3/31/2024	84	$2,894	$2,171	$2,533	4.94%	$ 8	$ 36
138	INVP 6678US DPIT US Digital Platfor	6678US		Core	DPIT	Inflight	YES	GT53	$ 7,951,672	$ -	$ 7,951,672	3/27/2024	84	$4,543,813	$3,407,860	$3,975,836	4.94%	$ 12,249	$ 56,116
139	INVP 6679US DPIT US Cloud and Hosti	6679US		Core	DPIT	Inflight	YES	GT53	$ 2,504,625	$ -	$ 2,504,625	3/27/2024	84	$1,431,214	$1,073,411	$1,252,313	4.94%	$ 3,858	$ 17,675
140	INVP 6680US DPIT US CNI FY24	6680US		Core	DPIT	Inflight	YES	GT53	$ 2,124,183	$ -	$ 2,124,183	3/27/2024	60	$849,673	$424,837	$637,255	4.94%	$ 1,963	$ 20,987
141	INVP 6681US DPIT US Digital Wkpl HW	6681US		Core	DPIT	Inflight	YES	GT53	$ 4,784,804	$ -	$ 4,784,804	3/27/2024	36	$0	$0	$0	4.94%	$ -	$ -
142	INVP 6681US DPIT US Digital Workpla	6681US		Core	DPIT	Inflight	YES	GT53	$ 16,895,697	$ -	$ 16,895,697	3/27/2024	84	$9,654,684	$7,241,013	$8,447,849	4.94%	$ 26,026	$ 119,235
143	INVP 6682US DPIT US Networks FY24	6682US		Core	DPIT	Inflight	YES	GT53	$ 5,817,023	$ -	$ 5,817,023	3/27/2024	60	$2,326,809	$1,163,405	$1,745,107	4.94%	$ 5,376	$ 57,472
144	INVP 6683US DPIT US Global Technolo	6683US		Core	DPIT	Inflight	YES	GT53	$ 756,258	$ -	$ 756,258	3/27/2024	60	$302,503	$151,252	$226,877	4.94%	$ 699	$ 7,472
145	INVP 6698US FY24 EnterpriseHub	6698US		Core	DPIT	Inflight	YES	GT53	$ 790,503	$ -	$ 790,503	3/15/2024	84	$442,305	$329,376	$385,841	4.94%	$ 1,189	$ 5,579
146	INVP6223 US Data Ctr Transfrm HW	6223		Core	DPIT	Inflight	YES	G020	$ 2,620,138	$ -	$ 2,620,138	3/31/2024	60	$1,048,055	$524,028	$786,042	4.40%	$ 2,157	$ 23,057
147	Network	6793		Core	DPIT	Future	YES	GT53	$ 4,181,051	$ -	$ 4,181,051	3/31/2026	60	$3,344,841	$2,508,631	$2,926,736	4.94%	$ 10,708	$ 41,309
148	Network	6793		Core	DPIT	Future	YES	GT53	$ 4,181,051	$ -	$ 4,181,051	3/31/2027	60	$4,181,051	$3,344,841	$3,762,946	4.94%	$ 14,975	$ 41,309
149	Network	6793		Core	DPIT	Future	YES	GT53	$ -	$ 4,181,051	$ 4,181,051	3/31/2028	60	$0	$4,181,051	$2,090,526	4.94%	$ 8,555	$ -
150	Network	6793		Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	60	$0	$0	$0	4.94%	$ -	$ -
151	Network	6793		Core	DPIT	Future	YES	GT53	$ 4,181,051	$ -	$ 4,181,051	10/1/2025	60	$2,926,736	$2,090,526	$2,508,631	4.94%	$ 9,420	$ 41,309
152	Network	6793		Core	DPIT	Future	YES	GT53	$ 4,181,051	$ -	$ 4,181,051	10/1/2026	60	$3,762,946	$2,926,736	$3,344,841	4.94%	$ 13,687	$ 41,309
153	Network	6793		Core	DPIT	Future	YES	GT53	$ -	$ 4,181,051	$ 4,181,051	10/1/2027	60	$0	$3,762,946	$1,881,473	4.94%	$ 7,910	$ 20,654
154	Network	6793		Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	60	$0	$0	$0	4.94%	$ -	$ -
155	Networks	6793US		Core	DPIT	Future	YES	GT53	$ 6,894,000	$ -	$ 6,894,000	10/31/2024	60	$3,561,900	$2,183,100	$2,872,500	4.94%	$ 9,547	$ 68,113
156	Networks	6793US		Core	DPIT	Future	YES	GT53	$ 6,894,000	$ -	$ 6,894,000	3/31/2025	60	$4,136,400	$2,757,600	$3,447,000	4.94%	$ 11,317	$ 68,113
157	Operations	6796		Core	DPIT	Future	YES	GT53	$ 2,973,633	$ -	$ 2,973,633	3/31/2026	84	$2,548,828	$2,124,023	$2,336,426	4.94%	$ 8,401	$ 20,985
158	Operations	6796		Core	DPIT	Future	YES	GT53	$ 1,765,594	$ -	$ 1,765,594	3/31/2027	84	$1,765,594	$1,513,367	$1,639,481	4.94%	$ 6,479	$ 12,460
159	Operations	6796		Core	DPIT	Future	YES	GT53	$ -	$ 882,797	$ 882,797	3/31/2028	84	$0	$882,797	$441,399	4.94%	$ 1,806	$ -
160	Operations	6796		Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
161	Operations	6796		Core	DPIT	Future	YES	GT53	$ 2,973,633	$ -	$ 2,973,633	10/1/2025	84	$2,336,426	$1,911,621	$2,124,023	4.94%	$ 7,747	$ 20,985
162	Operations	6796		Core	DPIT	Future	YES	GT53	$ 1,765,594	$ -	$ 1,765,594	10/1/2026	84	$1,639,481	$1,387,253	$1,513,367	4.94%	$ 6,091	$ 12,460
163	Operations	6796		Core	DPIT	Future	YES	GT53	$ -	$ 882,797	$ 882,797	10/1/2027	84	$0	$819,740	$409,870	4.94%	$ 1,709	$ 3,115
164	Operations	6796		Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
165	Operations	6796		Core	DPIT	Future	YES	GT53	$ -	$ 1,486,816	$ 1,486,816	4/1/2027	84	$1,486,816	$1,274,414	$1,380,615	4.94%	$ 5,456	$ 10,493
166	Operations	6796		Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
167	Support	6797		Core	DPIT	Future	YES	GT53	$ 1,618,726	$ -	$ 1,618,726	10/31/2025	84	$1,291,127	$1,059,880	$1,175,504	4.94%	$ 4,276	$ 11,424
168	Support	6797		Core	DPIT	Future	YES	GT53	$ 1,618,726	$ -	$ 1,618,726	3/31/2026	84	$1,387,480	$1,156,233	$1,271,856	4.94%	$ 4,573	$ 11,424
169	Support	6797		Core	DPIT	Future	YES	GT53	$ 1,618,726	$ -	$ 1,618,726	10/31/2026	84	$1,522,374	$1,291,127	$1,406,750	4.94%	$ 5,643	$ 11,424
170	Support	6797		Core	DPIT	Future	YES	GT53	$ 1,618,726	$ -	$ 1,618,726	3/31/2027	84	$1,618,726	$1,387,480	$1,503,103	4.94%	$ 5,940	$ 11,424
171	Support	6797		Core	DPIT	Future	YES	GT53	$ -	$ 1,618,726	$ 1,618,726	10/31/2027	84	$0	$1,522,374	$761,187	4.94%	$ 3,164	$ 4,760
172	Support	6797		Core	DPIT	Future	YES	GT53	$ -	$ 1,618,726	$ 1,618,726	3/31/2028	84	$0	$1,618,726	$809,363	4.94%	$ 3,312	$ -

173	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	10/31/2028	84	$0	$0	$0	4.94%	$ -	$ -
174	Support	6797	Core	DPIT	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
175	Support & Services	6797	Core	DPIT	Future	YES	GT53	$ 3,715,650	$ -	$ 3,715,650	10/31/2024	84	$2,432,866	$1,902,059	$2,167,463	4.94%	$ 7,053	$ 26,222
176	Support & Services	6797	Core	DPIT	Future	YES	GT53	$ 3,715,650	$ -	$ 3,715,650	3/31/2025	84	$2,654,036	$2,123,229	$2,388,632	4.94%	$ 7,735	$ 26,222
177	Ambient Adjusted Ratings Line Management	INVP 6741B	Core	Electric	Future	YES	T901	$ 702,000	$ -	$ 702,000	3/15/2025	84	$493,071	$392,786	$442,929	0.00%	$ -	$ -
178	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ 670,404	$ -	$ 670,404	3/15/2026	84	$566,651	$470,879	$518,765	0.00%	$ -	$ -
179	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ 1,340,808	$ -	$ 1,340,808	3/15/2027	84	$1,324,846	$1,133,302	$1,229,074	0.00%	$ -	$ -
180	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,011,211	$ 2,011,211	3/15/2028	84	$0	$1,987,268	$993,634	0.00%	$ -	$ -
181	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
182	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ 1,340,808	$ -	$ 1,340,808	9/15/2026	84	$1,229,074	$1,037,530	$1,133,302	0.00%	$ -	$ -
183	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,011,211	$ 2,011,211	9/15/2027	84	$0	$1,843,611	$921,805	0.00%	$ -	$ -
184	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
185	Asset Inspection & Processing Platforms	N/A	Core	Electric	Future	YES	T904	$ 670,404	$ -	$ 670,404	9/15/2025	84	$518,765	$422,993	$470,879	0.00%	$ -	$ -
186	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ 988,389	$ -	$ 988,389	3/15/2026	60	$774,238	$576,560	$675,399	0.00%	$ -	$ -
187	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ 889,550	$ -	$ 889,550	3/15/2027	60	$874,724	$696,814	$785,769	0.00%	$ -	$ -
188	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ 1,087,228	$ 1,087,228	3/15/2028	60	$0	$1,069,108	$534,554	0.00%	$ -	$ -
189	Battery Storage Systems	N/A	Core	Electric	Future	YES	C902	$ -	$ -	$ -	3/15/2029	60	$0	$0	$0	0.00%	$ -	$ -
190	Control Center Rerporting	INVP 6814	Core	Electric	Future	YES	G295	$ 1,170,000	$ -	$ 1,170,000	3/15/2025	84	$821,786	$654,643	$738,214	0.00%	$ -	$ -
191	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ 1,655,774	$ -	$ 1,655,774	3/15/2026	84	$1,399,524	$1,162,984	$1,281,254	0.00%	$ -	$ -
192	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ 1,655,774	$ -	$ 1,655,774	3/15/2027	84	$1,636,063	$1,399,524	$1,517,793	0.00%	$ -	$ -
193	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ 25,940,465	$ 25,940,465	3/15/2028	84	$0	$25,631,650	$12,815,825	0.00%	$ -	$ -
194	Control Center Technology Modernization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
195	Control Room Tool Upgrades and Enhancements FY24	INVP 5892D	Core	Electric	Future	YES	T904	$ 900,000	$ -	$ 900,000	3/15/2025	84	$632,143	$503,571	$567,857	0.00%	$ -	$ -
196	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ 2,223,736	$ -	$ 2,223,736	3/15/2026	84	$1,879,587	$1,561,910	$1,720,748	0.00%	$ -	$ -
197	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ 2,223,736	$ -	$ 2,223,736	3/15/2027	84	$2,197,263	$1,879,587	$2,038,425	0.00%	$ -	$ -
198	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,223,736	$ 2,223,736	3/15/2028	84	$0	$2,197,263	$1,098,632	0.00%	$ -	$ -
199	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ 2,223,736	$ -	$ 2,223,736	9/15/2026	84	$2,038,425	$1,720,748	$1,879,587	0.00%	$ -	$ -
200	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,223,736	$ 2,223,736	9/15/2027	84	$0	$2,038,425	$1,019,212	0.00%	$ -	$ -
201	Demand Planning Track & Trace / E2E Material Tracking	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
202	Digital (Smart) Job Brief	INVP 6753	Core	Electric	Future	YES	T181	$ 900,000	$ -	$ 900,000	3/15/2025	84	$632,143	$503,571	$567,857	0.00%	$ -	$ -
203	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ 4,910,629	$ -	$ 4,910,629	3/15/2026	84	$4,150,651	$3,449,133	$3,799,892	0.00%	$ -	$ -
204	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ 1,889,612	$ -	$ 1,889,612	3/15/2027	84	$1,867,117	$1,597,172	$1,732,144	0.00%	$ -	$ -
205	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ 1,891,974	$ -	$ 1,891,974	9/15/2026	84	$1,734,310	$1,464,028	$1,599,169	0.00%	$ -	$ -
206	Digital Work Dispatch & Completion	N/A	Core	Electric	Future	YES	T902	$ -	$ 3,117,860	$ 3,117,860	9/15/2027	84	$0	$2,858,038	$1,429,019	0.00%	$ -	$ -
207	DNV Cascade Upgrade to GEN4	INVP 6758	Core	Electric	Future	YES	T904	$ 720,000	$ -	$ 720,000	3/15/2025	84	$505,714	$402,857	$454,286	0.00%	$ -	$ -
208	EMS Hardware Refresh/Update *includes 'Study' phase	INVP 5892F	Core	Electric	Future	YES	T904	$ 2,700,000	$ -	$ 2,700,000	3/15/2025	84	$1,896,429	$1,510,714	$1,703,571	0.00%	$ -	$ -
209	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,636,896	$ 1,636,896	3/15/2028	84	$0	$1,617,409	$808,704	0.00%	$ -	$ -
210	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
211	End-to-End Scheduling	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
212	Estimating	N/A	Core	Electric	Future	YES	T904	$ 3,597,166	$ -	$ 3,597,166	3/15/2026	84	$3,040,462	$2,526,581	$2,783,521	0.00%	$ -	$ -
213	Estimating	N/A	Core	Electric	Future	YES	T904	$ 1,965,507	$ -	$ 1,965,507	3/15/2027	84	$1,942,108	$1,661,322	$1,801,715	0.00%	$ -	$ -
214	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,530,216	$ 1,530,216	3/15/2028	84	$0	$1,512,000	$756,000	0.00%	$ -	$ -
215	Estimating	N/A	Core	Electric	Future	YES	T904	$ 2,490,276	$ -	$ 2,490,276	9/15/2026	84	$2,282,753	$1,926,999	$2,104,876	0.00%	$ -	$ -
216	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,531,517	$ 1,531,517	9/15/2027	84	$0	$1,403,890	$701,945	0.00%	$ -	$ -
217	Estimating	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
218	FutureNow	INVP 6076	Core	Electric	Future	YES	C902	$ 3,600,000	$ -	$ 3,600,000	3/15/2025	84	$2,528,571	$2,014,286	$2,271,429	0.00%	$ -	$ -
219	GridInspector (Computapole Replacement)	INVP 5890C	Core	Electric	Future	YES	T904	$ 2,250,000	$ -	$ 2,250,000	3/15/2025	84	$1,580,357	$1,258,929	$1,419,643	0.00%	$ -	$ -
220	GridMD	INVP 6437A	Core	Electric	Future	YES	T904	$ 1,440,000	$ -	$ 1,440,000	3/15/2025	84	$1,011,429	$805,714	$908,571	0.00%	$ -	$ -
221	IDS Replacement	INVP 5890D	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,137,857	$906,429	$1,022,143	0.00%	$ -	$ -
222	INVP 5054 On My Way 2	5054	Core	Electric	Inflight	YES	C902	$ 4,117,599	$ -	$ 4,117,599	6/30/2024	84	$2,499,971	$1,911,742	$2,205,857	0.00%	$ -	$ -
223	INVP 5890C GridInspector	5890C	Core	Electric	Inflight	YES	G187	$ 470,428	$ -	$ 470,428	6/30/2024	84	$285,617	$218,413	$252,015	0.00%	$ -	$ -
224	INVP 5890D IDS Replacement	5890D	Core	Electric	Inflight	YES	T904	$ 1,003,016	$ -	$ 1,003,016	3/31/2025	84	$716,440	$573,152	$644,796	0.00%	$ -	$ -
225	INVP 5891E MTS Retail Settlement	5891E	Core	Electric	Inflight	YES	G370	$ 5,715,168	$ -	$ 5,715,168	6/30/2024	84	$3,469,924	$2,653,471	$3,061,697	0.00%	$ -	$ -
226	INVP 5892D Control Room Upgrd Enhan	5892D	Core	Electric	Inflight	YES	G187	$ 1,187,730	$ -	$ 1,187,730	3/29/2024	84	$678,703	$509,027	$593,865	0.00%	$ -	$ -
227	INVP 6073 VMO Validation Phase	6073	Core	Electric	Inflight	YES	C198	$ 4,474,373	$ -	$ 4,474,373	3/29/2024	84	$2,556,784	$1,917,588	$2,237,186	0.00%	$ -	$ -
228	INVP 6076 FutureNow Validation Ph	6076	Core	Electric	Inflight	YES	G295	$ 301,755	$ -	$ 301,755	3/31/2024	84	$172,431	$129,323	$150,877	0.00%	$ -	$ -
229	INVP 6076 FutureNow Validation Ph	6076	Core	Electric	Inflight	YES	G901	$ 952,763	$ -	$ 952,763	3/31/2024	84	$544,436	$408,327	$476,382	0.00%	$ -	$ -
230	INVP 6437A GridMD	6437A	Core	Electric	Inflight	YES	G187	$ 1,482,152	$ -	$ 1,482,152	6/30/2024	84	$899,878	$688,142	$794,010	0.00%	$ -	$ -
231	INVP 6631 US Electric Rapid Rebuild	6631	Core	Electric	Inflight	YES	G187	$ 1,379,784	$ -	$ 1,379,784	6/30/2024	84	$837,726	$640,614	$739,170	0.00%	$ -	$ -
232	INVP 6662 Project Costing and Contr	6662	Core	Electric	Inflight	YES	C902	$ 4,681,548	$ -	$ 4,681,548	6/30/2024	84	$2,842,368	$2,173,576	$2,507,972	0.00%	$ -	$ -
233	INVP 6741B Ambient Adj Line Ratings	6741B	Core	Electric	Inflight	YES	G901	$ 389,350	$ -	$ 389,350	6/30/2024	84	$236,391	$180,770	$208,580	0.00%	$ -	$ -
234	INVP6736 m360	6736	Core	Electric	Inflight	YES	C902	$ 3,502,972	$ -	$ 3,502,972	3/27/2024	84	$2,001,698	$1,501,274	$1,751,486	0.00%	$ -	$ -
235	LAPS MS Access DB Migration	INVP 6771	Core	Electric	Future	NO	T910	$ 540,000	$ -	$ 540,000	3/15/2025	84	$379,286	$302,143	$340,714	0.00%	$ -	$ -
236	m360	INVP 6736	Core	Electric	Future	YES	C902	$ 3,150,000	$ -	$ 3,150,000	3/15/2025	84	$2,212,500	$1,762,500	$1,987,500	0.00%	$ -	$ -
237	MDS Consolidation Phase 1 (Includes ERS Win Server Hardware Refresh)	INVP 5891F	Core	Electric	Future	YES	T904	$ 1,575,000	$ -	$ 1,575,000	3/15/2025	84	$1,106,250	$881,250	$993,750	0.00%	$ -	$ -
238	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ 7,387,453	$ -	$ 7,387,453	3/15/2026	84	$6,244,157	$5,188,806	$5,716,482	0.00%	$ -	$ -
239	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ 4,749,077	$ -	$ 4,749,077	3/15/2027	84	$4,692,540	$4,014,101	$4,353,321	0.00%	$ -	$ -
240	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ 6,332,103	$ 6,332,103	3/15/2028	84	$0	$6,256,721	$3,128,360	0.00%	$ -	$ -
241	Meter Data Services	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
242	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ 162,308	$ -	$ 162,308	3/15/2026	84	$137,189	$114,002	$125,595	0.00%	$ -	$ -
243	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ 2,434,615	$ -	$ 2,434,615	3/15/2027	84	$2,405,632	$2,057,830	$2,231,731	0.00%	$ -	$ -
244	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,434,615	$ 2,434,615	3/15/2028	84	$0	$2,405,632	$1,202,816	0.00%	$ -	$ -
245	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
246	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,623,077	$ 1,623,077	9/15/2027	84	$0	$1,487,820	$743,910	0.00%	$ -	$ -
247	Network Operations Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
248	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ 2,335,441	$ -	$ 2,335,441	3/15/2026	84	$1,974,004	$1,640,369	$1,807,187	0.00%	$ -	$ -
249	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ 2,335,441	$ -	$ 2,335,441	3/15/2027	84	$2,307,638	$1,974,004	$2,140,821	0.00%	$ -	$ -
250	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,503,162	$ 3,503,162	3/15/2028	84	$0	$3,461,457	$1,730,729	0.00%	$ -	$ -
251	Network Operations Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
252	Non-CNI Technical Debt Reduction	INVP 5892E	Core	Electric	Future	YES	T904	$ 1,215,000	$ -	$ 1,215,000	3/15/2025	84	$853,393	$679,821	$766,607	0.00%	$ -	$ -
253	OnMyWay	INVP 5054	Core	Electric	Future	YES	C902	$ 3,240,000	$ -	$ 3,240,000	3/15/2025	84	$2,275,714	$1,812,857	$2,044,286	0.00%	$ -	$ -
254	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ 3,541,857	$ -	$ 3,541,857	3/15/2026	84	$2,993,713	$2,487,733	$2,740,723	0.00%	$ -	$ -
255	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ 5,312,786	$ -	$ 5,312,786	3/15/2027	84	$5,249,539	$4,490,569	$4,870,054	0.00%	$ -	$ -
256	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ 5,312,786	$ 5,312,786	3/15/2028	84	$0	$5,249,539	$2,624,769	0.00%	$ -	$ -
257	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
258	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ 5,312,786	$ 5,312,786	9/15/2027	84	$0	$4,870,054	$2,435,027	0.00%	$ -	$ -
259	Plan Data Transformation & Integrations	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
260	Plan Digital Capability Investments	INVP 6800	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,137,857	$906,429	$1,022,143	0.00%	$ -	$ -
261	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ 869,787	$ -	$ 869,787	3/15/2026	84	$735,177	$610,922	$673,049	0.00%	$ -	$ -
262	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ 1,493,471	$ -	$ 1,493,471	3/15/2027	84	$1,475,691	$1,262,338	$1,369,015	0.00%	$ -	$ -

263	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,874,424	$ 1,874,424	3/15/2028	84	$0	$1,852,109	$926,055	0.00%	$ -	$ -
264	Plan Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
265	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ 708,015	$ -	$ 708,015	3/15/2026	84	$598,441	$497,296	$547,869	0.00%	$ -	$ -
266	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ 1,416,030	$ -	$ 1,416,030	3/15/2027	84	$1,399,172	$1,196,882	$1,298,027	0.00%	$ -	$ -
267	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,124,045	$ 2,124,045	3/15/2028	84	$0	$2,098,758	$1,049,379	0.00%	$ -	$ -
268	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
269	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ 1,416,030	$ -	$ 1,416,030	9/15/2026	84	$1,298,027	$1,095,737	$1,196,882	0.00%	$ -	$ -
270	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,124,045	$ 2,124,045	9/15/2027	84	$0	$1,947,041	$973,520	0.00%	$ -	$ -
271	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
272	Predictive Asset Modeling & Monitoring	N/A	Core	Electric	Future	YES	T904	$ 708,015	$ -	$ 708,015	9/15/2025	84	$547,869	$446,724	$497,296	0.00%	$ -	$ -
273	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ 3,067,450	$ -	$ 3,067,450	3/15/2026	84	$2,592,726	$2,154,519	$2,373,622	0.00%	$ -	$ -
274	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ 3,067,450	$ -	$ 3,067,450	3/15/2027	84	$3,030,933	$2,592,726	$2,811,829	0.00%	$ -	$ -
275	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,044,967	$ 2,044,967	3/15/2028	84	$0	$2,020,622	$1,010,311	0.00%	$ -	$ -
276	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
277	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ 3,067,450	$ -	$ 3,067,450	9/15/2026	84	$2,811,829	$2,373,622	$2,592,726	0.00%	$ -	$ -
278	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ 3,067,450	$ 3,067,450	9/15/2027	84	$0	$2,811,829	$1,405,915	0.00%	$ -	$ -
279	Project Costing & Contract Management	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
280	Retail Settlement	INVP 5891E	Core	Electric	Future	YES	G187	$ 2,070,000	$ -	$ 2,070,000	3/15/2025	84	$1,453,929	$1,158,214	$1,306,071	0.00%	$ -	$ -
281	SingleVision	INVP 6662	Core	Electric	Future	YES	C902	$ 3,600,000	$ -	$ 3,600,000	3/15/2025	84	$2,528,571	$2,014,286	$2,271,429	0.00%	$ -	$ -
282	Unmanaged Legacy Networks	N/A	Core	Electric	Future	YES	T904	$ 828,000	$ -	$ 828,000	3/15/2025	84	$581,571	$463,286	$522,429	0.00%	$ -	$ -
283	US Electric Technical Debt Optimization	INVP 6759	Core	Electric	Future	YES	T904	$ 432,000	$ -	$ 432,000	3/15/2025	84	$303,429	$241,714	$272,571	0.00%	$ -	$ -
284	US Rapid Rebuld	INVP 6631	Core	Electric	Future	YES	T904	$ 720,000	$ -	$ 720,000	3/15/2025	84	$505,714	$402,857	$454,286	0.00%	$ -	$ -
285	Veg+	INVP 6073	Core	Electric	Future	YES	T904	$ 3,240,000	$ -	$ 3,240,000	3/15/2025	84	$2,275,714	$1,812,857	$2,044,286	0.00%	$ -	$ -
286	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ 1,125,167	$ -	$ 1,125,167	3/15/2026	84	$951,034	$790,296	$870,665	0.00%	$ -	$ -
287	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ 1,687,751	$ -	$ 1,687,751	3/15/2027	84	$1,667,658	$1,426,551	$1,547,105	0.00%	$ -	$ -
288	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,687,751	$ 1,687,751	3/15/2028	84	$0	$1,667,658	$833,829	0.00%	$ -	$ -
289	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
290	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ 1,687,751	$ 1,687,751	9/15/2027	84	$0	$1,547,105	$773,552	0.00%	$ -	$ -
291	Work Execution Data Transformation & Integration	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
292	Work Execution Digital Capability Investments	INVP 6799	Core	Electric	Future	YES	T904	$ 1,620,000	$ -	$ 1,620,000	3/15/2025	84	$1,137,857	$906,429	$1,022,143	0.00%	$ -	$ -
293	Work Execution Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,259,786	$ 2,259,786	3/15/2028	84	$0	$2,232,884	$1,116,442	0.00%	$ -	$ -
294	Work Execution Technical Debt Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
295	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ 696,436	$ -	$ 696,436	3/15/2026	84	$588,654	$489,164	$538,909	0.00%	$ -	$ -
296	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ 1,392,873	$ -	$ 1,392,873	3/15/2027	84	$1,376,291	$1,177,309	$1,276,800	0.00%	$ -	$ -
297	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,089,309	$ 2,089,309	3/15/2028	84	$0	$2,064,436	$1,032,218	0.00%	$ -	$ -
298	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
299	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ 1,392,873	$ -	$ 1,392,873	9/15/2026	84	$1,276,800	$1,077,818	$1,177,309	0.00%	$ -	$ -
300	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ 2,089,309	$ 2,089,309	9/15/2027	84	$0	$1,915,200	$957,600	0.00%	$ -	$ -
301	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
302	Workplan Prediction, Prioritization & Optimization	N/A	Core	Electric	Future	YES	T904	$ 696,436	$ -	$ 696,436	9/15/2025	84	$538,909	$439,418	$489,164	0.00%	$ -	$ -
303	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ 3,767,613	$ -	$ 3,767,613	3/31/2026	84	$3,229,382	$2,691,152	$2,960,267	18.19%	$ 39,193	$ 97,904
304	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ 5,860,731	$ -	$ 5,860,731	3/31/2027	84	$5,860,731	$5,023,484	$5,442,107	18.19%	$ 79,194	$ 152,295
305	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ 5,546,763	$ 5,546,763	3/31/2028	84	$0	$5,546,763	$2,773,382	18.19%	$ 41,788	$ -
306	Data Modernization	6671D	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	18.19%	$ -	$ -
307	Data Modernization	6671D	Core	Gas	Future	YES	C207	$ 1,170,000	$ -	$ 1,170,000	3/31/2025	84	$835,714	$668,571	$752,143	25.03%	$ 12,340	$ 41,836
308	Digital and IT Foundations	6671	Core	Gas	Future	YES	C209	$ 5,850,000	$ -	$ 5,850,000	3/31/2025	84	$4,178,571	$3,342,857	$3,760,714	18.19%	$ 44,840	$ 152,016
309	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ 5,169,678	$ -	$ 5,169,678	1/4/2026	84	$4,246,521	$3,507,996	$3,877,258	18.19%	$ 51,684	$ 134,338
310	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ 6,493,620	$ -	$ 6,493,620	1/4/2027	84	$6,261,705	$5,334,045	$5,797,875	18.19%	$ 85,115	$ 168,741
311	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ 6,682,754	$ 6,682,754	1/4/2028	84	$0	$6,444,085	$3,222,042	18.19%	$ 48,993	$ 43,414
312	Digital and IT Foundations	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	1/4/2029	84	$0	$0	$0	18.19%	$ -	$ -
313	Digital Asset and Work Management for I&R and CNG	6663C	Core	Gas	Future	YES	C209	$ 2,583,000	$ -	$ 2,583,000	10/30/2025	84	$2,060,250	$1,691,250	$1,875,750	18.19%	$ 25,126	$ 67,121
314	Digital Asset and Work Management for I&R and CNG	6663C	Core	Gas	Future	YES	C209	$ 6,723,000	$ 639,000	$ 7,362,000	5/31/2027	84	$0	$6,485,571	$3,242,786	18.19%	$ 50,493	$ 159,422
315	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ 8,100,000	$ -	$ 8,100,000	8/31/2025	84	$6,267,857	$5,110,714	$5,689,286	18.19%	$ 76,605	$ 210,484
316	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ 9,580,102	$ -	$ 9,580,102	8/31/2026	84	$8,781,760	$7,413,174	$8,097,467	18.19%	$ 120,396	$ 248,946
317	Enterprise Platform for Gas Retail Choice Programs	5787D	Core	Gas	Future	YES	C209	$ 1,495,076	$ -	$ 1,495,076	3/31/2027	84	$1,495,076	$1,281,494	$1,388,285	18.19%	$ 20,202	$ 38,851
318	FC300 Replacement Project	N/A	Core	Gas	Future	YES	C903	$ 619,422	$ -	$ 619,422	3/31/2027	60	$619,422	$495,537	$557,479	9.66%	$ 4,338	$ 11,967
319	FC300 Replacement Project	N/A	Core	Gas	Future	YES	C903	$ -	$ 623,111	$ 623,111	3/31/2028	60	$0	$623,111	$311,555	9.66%	$ 2,493	$ -
320	Gas Field Tablet Refresh	N/A	Core	Gas	Future	YES	C209	$ 2,461,793	$ -	$ 2,461,793	3/31/2027	60	$2,461,793	$1,969,435	$2,215,614	18.19%	$ 32,468	$ 89,560
321	Gas Field Tablet Refresh	N/A	Core	Gas	Future	YES	C209	$ -	$ 2,462,131	$ 2,462,131	3/31/2028	60	$0	$2,462,131	$1,231,066	18.19%	$ 18,549	$ -
322	Gas Management System (SCADA) Upgrade	6550	Core	Gas	Future	YES	C209	$ 11,950,200	$ -	$ 11,950,200	11/1/2025	84	$9,531,707	$7,824,536	$8,678,121	18.19%	$ 116,245	$ 310,534
323	Gas Meter Management System Deployment and Integration	6642	Core	Gas	Future	YES	C209	$ 133,200	$ -	$ 133,200	6/30/2024	84	$80,871	$61,843	$71,357	18.19%	$ 859	$ 3,461
324	INVP 5785Q Field Coll Syst Upgrd HW	5785Q	Core	Gas	Inflight	YES	C209	$ 733,831	$ -	$ 733,831	6/30/2024	60	$330,224	$183,458	$256,841	18.19%	$ 3,187	$ 26,697
325	INVP 5785Q Field Collection Systems	5785Q	Core	Gas	Inflight	YES	C209	$ 401,200	$ -	$ 401,200	6/30/2024	84	$243,586	$186,271	$214,929	18.19%	$ 2,588	$ 10,425
326	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	5210G	$ 3,102,434	$ -	$ 3,102,434	8/31/2025	84	$2,400,693	$1,957,488	$2,179,090	100.00%	$ 161,302	$ 443,205
327	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	C210	$ 1,779,936	$ -	$ 1,779,936	8/31/2025	84	$1,377,332	$1,123,055	$1,250,193	16.85%	$ 15,593	$ 42,846
328	INVP 5787D Gas Transportation Sy	5787D	Core	Gas	Inflight	YES	GT53	$ 197,216	$ -	$ 197,216	8/31/2025	84	$152,608	$124,434	$138,521	4.94%	$ 507	$ 1,392
329	INVP 6550 Gas Management Syste	6550	Core	Gas	Inflight	YES	C209	$ 9,505,071	$ -	$ 9,505,071	11/1/2025	84	$7,581,426	$6,223,559	$6,902,492	18.19%	$ 92,460	$ 246,996
330	INVP 6550 GAS Mgmt Syst (SCADA) HW	6550	Core	Gas	Inflight	YES	C209	$ 2,569,631	$ -	$ 2,569,631	11/1/2025	60	$1,841,569	$1,327,643	$1,584,606	18.19%	$ 21,803	$ 93,483
331	INVP 6642 Gas Meter Management Syst	6642	Core	Gas	Inflight	YES	C209	$ 4,974,125	$ -	$ 4,974,125	6/30/2024	84	$3,020,004	$2,309,415	$2,664,710	18.19%	$ 32,081	$ 129,256
332	INVP 6671 Digital and IT Foundatio	6671	Core	Gas	Inflight	YES	C209	$ 2,726,982	$ -	$ 2,726,982	3/31/2024	84	$1,558,275	$1,168,706	$1,363,491	18.19%	$ 15,467	$ 70,863
333	INVP 6671 Digital and IT Foundatio	6671	Core	Gas	Inflight	YES	C209	$ 978,558	$ -	$ 978,558	6/30/2025	84	$733,919	$594,125	$664,022	18.19%	$ 8,990	$ 25,429
334	INVP 6671D US Gas Data Modernizatio	6671D	Core	Gas	Inflight	YES	C207	$ 1,826,412	$ -	$ 1,826,412	6/30/2024	84	$1,108,893	$847,977	$978,435	25.03%	$ 16,209	$ 65,307
335	Mapping Lifecycle Improvements	6764	Core	Gas	Future	YES	T209	$ 3,278,465	$ -	$ 3,278,465	3/31/2026	84	$2,810,113	$2,341,761	$2,575,937	10.85%	$ 20,343	$ 50,816
336	Mapping Lifecycle Improvements	6764	Core	Gas	Future	YES	T209	$ 3,848,633	$ -	$ 3,848,633	3/31/2027	84	$3,848,633	$3,298,828	$3,573,730	10.85%	$ 31,020	$ 59,654
337	Non-stock Construction Materials Tracking	6664E	Core	Gas	Future	YES	X207	$ 931,984	$ -	$ 931,984	9/30/2026	84	$865,414	$732,273	$798,844	12.70%	$ 8,265	$ 16,909
338	Post-Award Non Complex GAS Contract Management	6666A	Core	Gas	Future	YES	X209	$ 1,968,517	$ -	$ 1,968,517	3/31/2026	84	$1,687,300	$1,406,084	$1,546,692	8.17%	$ 9,198	$ 22,975
339	Smart Job Brief US Gas	N/A	Core	Gas	Future	YES	C209	$ 1,759,434	$ -	$ 1,759,434	1/4/2026	84	$1,445,250	$1,193,902	$1,319,576	18.19%	$ 17,590	$ 45,720
340	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ 774,000	$ -	$ 774,000	3/31/2025	84	$552,857	$442,286	$497,571	18.19%	$ 5,933	$ 20,113
341	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ 774,000	$ -	$ 774,000	3/31/2026	84	$663,429	$552,857	$608,143	18.19%	$ 8,052	$ 20,113
342	Urbint Lens for Worker Safety	6751A	Core	Gas	Future	YES	C209	$ 774,000	$ -	$ 774,000	3/31/2027	84	$774,000	$663,429	$718,714	18.19%	$ 10,459	$ 20,113
343	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 4,695,152	$ -	$ 4,695,152	3/31/2025	84	$3,353,680	$2,682,944	$3,018,312	18.19%	$ 35,988	$ 122,007
344	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 3,668,087	$ -	$ 3,668,087	3/31/2026	84	$3,144,075	$2,620,062	$2,882,068	18.19%	$ 38,158	$ 95,318
345	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 6,602,557	$ -	$ 6,602,557	3/31/2027	84	$6,602,557	$5,659,334	$6,130,946	18.19%	$ 89,218	$ 171,572
346	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ 7,042,727	$ 7,042,727	3/31/2028	84	$0	$7,042,727	$3,521,364	18.19%	$ 53,059	$ -
347	US Gas IT Asset Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	18.19%	$ -	$ -
348	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 4,695,152	$ -	$ 4,695,152	3/31/2025	84	$3,353,680	$2,682,944	$3,018,312	18.19%	$ 35,988	$ 122,007
349	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 3,668,087	$ -	$ 3,668,087	3/31/2026	84	$3,144,075	$2,620,062	$2,882,068	18.19%	$ 38,158	$ 95,318
350	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ 6,602,557	$ -	$ 6,602,557	3/31/2027	84	$6,602,557	$5,659,334	$6,130,946	18.19%	$ 89,218	$ 171,572
351	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ 7,042,727	$ 7,042,727	3/31/2028	84	$0	$7,042,727	$3,521,364	18.19%	$ 53,059	$ -
352	US Gas IT Work Management Evolution	N/A	Core	Gas	Future	YES	C209	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	18.19%	$ -	$ -

353	Business Services FY25	6716US	Core	Group Functions	Future	YES	GT53	$ 630,000	$ -	$ 630,000	3/31/2025	84	$450,000	$360,000	$405,000	4.94%	$ 1,311	$ 4,446
354	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ 619,497	$ -	$ 619,497	3/31/2026	84	$530,997	$442,498	$486,748	4.94%	$ 1,750	$ 4,372
355	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ 391,409	$ -	$ 391,409	3/31/2027	84	$391,409	$335,494	$363,452	4.94%	$ 1,436	$ 2,762
356	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ 387,186	$ 387,186	3/31/2028	84	$0	$387,186	$193,593	4.94%	$ 792	$ -
357	Business Services FY26-29	6716US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
358	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ 860,408	$ -	$ 860,408	3/31/2025	84	$614,577	$491,662	$553,120	4.94%	$ 1,791	$ 6,072
359	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ 430,204	$ -	$ 430,204	3/31/2026	84	$368,746	$307,289	$338,018	4.94%	$ 1,215	$ 3,036
360	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ 2,767,484	$ -	$ 2,767,484	3/31/2027	84	$2,767,484	$2,372,129	$2,569,807	4.94%	$ 10,156	$ 19,531
361	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ 406,739	$ 406,739	3/31/2028	84	$0	$406,739	$203,369	4.94%	$ 832	$ -
362	CRO Funding Line - RSA Archer Upgrade & Refresh US	6695US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
363	Datacenter Infrastructure Refresh	6809	Core	Group Functions	Future	YES	GT53	$ 927,231	$ -	$ 927,231	12/31/2024	60	$509,977	$324,531	$417,254	4.94%	$ 1,379	$ 9,161
364	eHub US FY25	N/A	Core	Group Functions	Future	YES	GT53	$ 1,863,000	$ -	$ 1,863,000	3/31/2025	84	$1,330,714	$1,064,571	$1,197,643	4.94%	$ 3,878	$ 13,147
365	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ 1,709,739	$ -	$ 1,709,739	3/31/2026	84	$1,465,491	$1,221,242	$1,343,367	4.94%	$ 4,830	$ 12,066
366	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ 1,085,697	$ -	$ 1,085,697	3/31/2027	84	$1,085,697	$930,597	$1,008,147	4.94%	$ 3,984	$ 7,662
367	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,085,697	$ 1,085,697	3/31/2028	84	$0	$1,085,697	$542,848	4.94%	$ 2,221	$ -
368	eHub US FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
369	Ethics and Compliance	N/A	Core	Group Functions	Future	YES	GT53	$ 317,973	$ -	$ 317,973	3/31/2027	84	$317,973	$272,548	$295,260	4.94%	$ 1,167	$ 2,244
370	Ethics and Compliance	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 617,241	$ 617,241	3/31/2028	84	$0	$617,241	$308,620	4.94%	$ 1,263	$ -
371	External Reporting enhancing	5842G	Core	Group Functions	Future	YES	GT53	$ 453,198	$ -	$ 453,198	3/31/2025	84	$323,713	$258,970	$291,341	4.94%	$ 943	$ 3,198
372	FERC on HANA Refresh	6812	Core	Group Functions	Future	YES	GT53	$ 270,455	$ -	$ 270,455	12/31/2024	60	$148,750	$94,659	$121,705	4.94%	$ 402	$ 2,672
373	FP&A Business Planning Modelling and Use cases (Global US)	6461	Core	Group Functions	Future	YES	GT53	$ 2,500,933	$ -	$ 2,500,933	3/31/2025	84	$1,786,381	$1,429,105	$1,607,743	4.94%	$ 5,206	$ 17,649
374	FP&A Business Planning Modelling and Use cases (Global US)	6461	Core	Group Functions	Future	YES	GT53	$ 747,032	$ -	$ 747,032	3/31/2026	84	$640,313	$533,594	$586,954	4.94%	$ 2,110	$ 5,272
375	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ 1,471,131	$ -	$ 1,471,131	3/31/2025	84	$1,050,808	$840,646	$945,727	4.94%	$ 3,062	$ 10,382
376	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ 650,950	$ -	$ 650,950	3/31/2026	84	$557,957	$464,965	$511,461	4.94%	$ 1,839	$ 4,594
377	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ 1,017,579	$ -	$ 1,017,579	3/31/2027	84	$1,017,579	$872,210	$944,895	4.94%	$ 3,734	$ 7,181
378	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,338,201	$ 1,338,201	3/31/2028	84	$0	$1,338,201	$669,100	4.94%	$ 2,738	$ -
379	Funding Line: Group Web Digital Evolution FY25+	6643US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
380	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ 340,698	$ -	$ 340,698	3/31/2027	84	$340,698	$292,027	$316,363	4.94%	$ 1,250	$ 2,404
381	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,067,677	$ 1,067,677	3/31/2028	84	$0	$1,067,677	$533,839	4.94%	$ 2,184	$ -
382	Funding Line: Stakeholder Apps and Tools FY27+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
383	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ 354,859	$ -	$ 354,859	3/31/2025	84	$253,471	$202,777	$228,124	4.94%	$ 739	$ 2,504
384	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ 562,566	$ -	$ 562,566	3/31/2026	84	$482,199	$401,833	$442,016	4.94%	$ 1,589	$ 3,970
385	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ 1,074,345	$ -	$ 1,074,345	3/31/2027	84	$1,074,345	$920,867	$997,606	4.94%	$ 3,943	$ 7,582
386	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ 702,556	$ 702,556	3/31/2028	84	$0	$702,556	$351,278	4.94%	$ 1,437	$ -
387	Funding Line: Sustainability Apps and Tools FY24-29	6657US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
388	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ 718,618	$ -	$ 718,618	3/31/2025	84	$513,299	$410,639	$461,969	4.94%	$ 1,496	$ 5,071
389	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ 554,543	$ -	$ 554,543	3/31/2026	84	$475,322	$396,102	$435,712	4.94%	$ 1,567	$ 3,913
390	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ 761,709	$ -	$ 761,709	3/31/2027	84	$761,709	$652,894	$707,301	4.94%	$ 2,795	$ 5,375
391	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ 517,087	$ 517,087	3/31/2028	84	$0	$517,087	$258,544	4.94%	$ 1,058	$ -
392	GC: Climate Change Risk Tool US	6657USA	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
393	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ 751,946	$ -	$ 751,946	3/31/2027	84	$751,946	$644,525	$698,236	4.94%	$ 2,759	$ 5,307
394	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 729,160	$ 729,160	3/31/2028	84	$0	$729,160	$364,580	4.94%	$ 1,492	$ -
395	Gen AI - Careers, recruitment, Chatbots, Job description/posting (NEW)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
396	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ 1,898,860	$ -	$ 1,898,860	3/31/2027	84	$1,898,860	$1,627,594	$1,763,227	4.94%	$ 6,968	$ 13,401
397	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,894,874	$ 1,894,874	3/31/2028	84	$0	$1,894,874	$947,437	4.94%	$ 3,877	$ -
398	Global Time, Attendance & Payroll	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
399	Governance Risk & Compliance (GRC) program	5842C	Core	Group Functions	Future	YES	GT53	$ 1,725,909	$ -	$ 1,725,909	3/31/2025	84	$1,232,792	$986,234	$1,109,513	4.94%	$ 3,593	$ 12,180
400	HRSP FY25	5924	Core	Group Functions	Future	YES	GT53	$ 1,089,000	$ -	$ 1,089,000	12/31/2025	84	$894,536	$738,964	$816,750	4.94%	$ 2,957	$ 7,685
401	HRSP FY26	N/A	Core	Group Functions	Future	YES	GT53	$ 1,081,596	$ -	$ 1,081,596	3/31/2026	84	$927,083	$772,569	$849,826	4.94%	$ 3,056	$ 7,633
402	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ 854,573	$ -	$ 854,573	3/31/2027	84	$854,573	$732,491	$793,532	4.94%	$ 3,136	$ 6,031
403	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 409,073	$ 409,073	3/31/2028	84	$0	$409,073	$204,537	4.94%	$ 837	$ -
404	Integrations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
405	INVP 4418USD CRO FY24 - GRC Archer	4418USD	Core	Group Functions	Inflight	YES	GT53	$ 1,086,798	$ -	$ 1,086,798	3/11/2024	84	$608,089	$452,833	$530,461	4.94%	$ 1,634	$ 7,670
406	INVP 5606 US SAP: Infrastructure	5606	Core	Group Functions	Inflight	YES	G020	$ (108,047)	$ -	$ (108,047)	3/31/2024	84	$0	$0	$0	4.40%	$ 117	$ -
407	INVP 5606 US SAP: Infrastructure	5606	Core	Group Functions	Inflight	YES	G295	$ 2,138,289	$ -	$ 2,138,289	3/31/2024	84	$1,221,879	$916,410	$1,069,144	0.00%	$ -	$ -
408	INVP 5607 US SAP Infrastructure	5607	Core	Group Functions	Inflight	YES	GT53	$ 3,135,531	$ -	$ 3,135,531	3/31/2024	84	$1,791,732	$1,343,799	$1,567,765	4.94%	$ 4,830	$ 22,128
409	INVP 5608 US SAP Infra Lndscp FY24	5608	Core	Group Functions	Inflight	YES	G020	$ 3,549,117	$ -	$ 3,549,117	3/31/2024	60	$1,419,647	$709,823	$1,064,735	4.40%	$ 2,922	$ 31,232
410	INVP 5902A US Grp Func Op Req HW	5902A	Core	Group Functions	Inflight	YES	GT53	$ 280,007	$ -	$ 280,007	3/29/2024	60	$112,003	$56,001	$84,002	4.94%	$ 259	$ 2,766
411	INVP 5902A US Grp Functions Op Req	5902A	Core	Group Functions	Inflight	YES	GT53	$ 1,942,387	$ -	$ 1,942,387	3/29/2024	84	$1,109,935	$832,452	$971,193	4.94%	$ 2,992	$ 13,708
412	INVP 6391USA Consol Incid Mgmt FY24	6391USA	Core	Group Functions	Inflight	YES	GT53	$ 901,722	$ -	$ 901,722	7/30/2024	84	$558,209	$429,391	$493,800	4.94%	$ 1,612	$ 6,364
413	INVP 6402US Legal Operations FY24	6402US	Core	Group Functions	Inflight	YES	GT53	$ 800,725	$ -	$ 800,725	3/31/2024	84	$457,557	$343,168	$400,362	4.94%	$ 1,233	$ 5,651
414	INVP 6461USA FP&A: Enablement & Mod	6461USA	Core	Group Functions	Inflight	YES	GT53	$ 3,571,975	$ -	$ 3,571,975	4/1/2024	84	$2,041,128	$1,530,846	$1,785,987	4.94%	$ 5,502	$ 25,208
415	INVP 6530 US Group Functions Op	6530	Core	Group Functions	Inflight	YES	GT53	$ 1,412,145	$ -	$ 1,412,145	4/1/2024	84	$806,940	$605,205	$706,072	4.94%	$ 2,175	$ 9,966
416	INVP 6563US CA Grp Digital FY24	6563US	Core	Group Functions	Inflight	YES	GT53	$ 979,456	$ -	$ 979,456	3/31/2024	84	$559,689	$419,767	$489,728	4.94%	$ 1,509	$ 6,912
417	INVP 6657USA CCRT MVP FY24 US	6657USA	Core	Group Functions	Inflight	YES	GT53	$ 582,488	$ -	$ 582,488	1/31/2025	84	$402,194	$318,982	$360,588	4.94%	$ 1,170	$ 4,111
418	INVP 6660 Planning Repository	6660	Core	Group Functions	Inflight	YES	GT53	$ 572,358	$ -	$ 572,358	6/14/2024	84	$340,689	$258,924	$299,807	4.94%	$ 982	$ 4,039
419	INVP 6696US IT Modernization	6696US	Core	Group Functions	Inflight	YES	GT53	$ 2,120,285	$ -	$ 2,120,285	3/31/2024	84	$1,211,591	$908,693	$1,060,142	4.94%	$ 3,266	$ 14,963
420	INVP 6716US Business Services FY24	6716US	Core	Group Functions	Inflight	YES	GT53	$ 1,715,657	$ -	$ 1,715,657	3/31/2024	84	$980,375	$735,281	$857,828	4.94%	$ 2,643	$ 12,108
421	INVP 6717US People & Culture FY24	6717US	Core	Group Functions	Inflight	YES	GT53	$ 1,073,808	$ -	$ 1,073,808	3/31/2024	84	$613,604	$460,203	$536,904	4.94%	$ 1,654	$ 7,578
422	INVP 6750 People Digital Transforma	6750	Core	Group Functions	Inflight	YES	GT53	$ 907,629	$ -	$ 907,629	3/31/2025	84	$648,306	$518,645	$583,476	4.94%	$ 1,889	$ 6,405
423	INVP6653USA US Group Function Minor	6653USA	Core	Group Functions	Inflight	YES	G020	$ 1,048,007	$ -	$ 1,048,007	3/29/2024	84	$598,861	$449,146	$524,004	4.40%	$ 1,438	$ 6,587
424	Learning Experience Platform	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,869,888	$ 1,869,888	3/31/2028	84	$0	$1,869,888	$934,944	4.94%	$ 3,826	$ -
425	Learning Experience Platform	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
426	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ 203,788	$ -	$ 203,788	3/31/2025	84	$145,563	$116,451	$131,007	4.94%	$ 424	$ 1,438
427	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ 109,081	$ -	$ 109,081	3/31/2026	84	$93,498	$77,915	$85,706	4.94%	$ 308	$ 770
428	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ 204,302	$ -	$ 204,302	3/31/2027	84	$204,302	$175,116	$189,709	4.94%	$ 750	$ 1,442
429	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ 1,847,699	$ 1,847,699	3/31/2028	84	$0	$1,847,699	$923,849	4.94%	$ 3,780	$ -
430	Legal Funding Line FY25+: Group Legal Digital Evolution	6719US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
431	Legal: Legal Operations: US FY24	6402US	Core	Group Functions	Future	YES	GT53	$ 22,500	$ -	$ 22,500	3/31/2025	84	$16,071	$12,857	$14,464	4.94%	$ 47	$ 159
432	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ 562,803	$ -	$ 562,803	3/31/2027	84	$562,803	$482,403	$522,603	4.94%	$ 2,065	$ 3,972
433	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 222,852	$ 222,852	3/31/2028	84	$0	$222,852	$111,426	4.94%	$ 456	$ -
434	Onboarding	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
435	P2P Accounts Payable US	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 629,492	$ 629,492	3/31/2028	84	$0	$629,492	$314,746	4.94%	$ 1,288	$ -
436	People Digital Transformation (US)	6750	Core	Group Functions	Future	YES	GT53	$ 12,762,000	$ -	$ 12,762,000	3/31/2025	84	$9,115,714	$7,292,571	$8,204,143	4.94%	$ 26,566	$ 90,063
437	Process Control Automation	5842I	Core	Group Functions	Future	YES	GT53	$ 469,234	$ -	$ 469,234	3/31/2025	84	$335,167	$268,134	$301,650	4.94%	$ 977	$ 3,311
438	Process Control Automation	5842I	Core	Group Functions	Future	YES	GT53	$ 471,114	$ -	$ 471,114	3/31/2026	84	$403,812	$336,510	$370,161	4.94%	$ 1,331	$ 3,325
439	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ 1,076,096	$ -	$ 1,076,096	3/31/2027	84	$1,076,096	$922,368	$999,232	4.94%	$ 3,949	$ 7,594
440	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 394,497	$ 394,497	3/31/2028	84	$0	$394,497	$197,248	4.94%	$ 807	$ -
441	Procurement Insights (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
442	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ 825,218	$ -	$ 825,218	3/31/2025	84	$589,441	$471,553	$530,497	4.94%	$ 1,718	$ 5,824

443	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ 786,081	$ -	$ 786,081	3/31/2026	84	$673,783	$561,486	$617,635	4.94%	$ 2,221	$ 5,547
444	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ 550,266	$ -	$ 550,266	3/31/2027	84	$550,266	$471,657	$510,962	4.94%	$ 2,019	$ 3,883
445	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 550,375	$ 550,375	3/31/2028	84	$0	$550,375	$275,188	4.94%	$ 1,126	$ -
446	Procurement Systems Digital Enablement (Global US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
447	Program Funding: People and Culture FY25	6717US	Core	Group Functions	Future	YES	GT53	$ 2,520,000	$ -	$ 2,520,000	3/31/2025	84	$1,800,000	$1,440,000	$1,620,000	4.94%	$ 5,246	$ 17,784
448	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ 1,981,722	$ -	$ 1,981,722	3/31/2026	84	$1,698,618	$1,415,515	$1,557,067	4.94%	$ 5,599	$ 13,985
449	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ 1,029,286	$ -	$ 1,029,286	3/31/2027	84	$1,029,286	$882,245	$955,766	4.94%	$ 3,777	$ 7,264
450	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ 2,003,309	$ 2,003,309	3/31/2028	84	$0	$2,003,309	$1,001,654	4.94%	$ 4,099	$ -
451	Program Funding: People and Culture FY26-29	6717US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
452	Program: Digitising Learning US	N/A	Core	Group Functions	Future	YES	GT53	$ 227,645	$ -	$ 227,645	3/31/2026	84	$195,124	$162,603	$178,864	4.94%	$ 643	$ 1,607
453	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ 447,762	$ -	$ 447,762	3/31/2025	84	$319,830	$255,864	$287,847	4.94%	$ 932	$ 3,160
454	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ 304,770	$ -	$ 304,770	3/31/2026	84	$261,232	$217,693	$239,462	4.94%	$ 861	$ 2,151
455	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ 448,597	$ -	$ 448,597	3/31/2027	84	$448,597	$384,512	$416,554	4.94%	$ 1,646	$ 3,166
456	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ 442,543	$ 442,543	3/31/2028	84	$0	$442,543	$221,272	4.94%	$ 905	$ -
457	Program: R2R Process Automation FY25+	6788	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
458	Program: S2P Transformation (US)	6290C	Core	Group Functions	Future	YES	GT53	$ 1,170,000	$ -	$ 1,170,000	3/31/2025	84	$835,714	$668,571	$752,143	4.94%	$ 2,436	$ 8,257
459	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ 901,788	$ -	$ 901,788	3/31/2026	84	$772,961	$644,135	$708,548	4.94%	$ 2,548	$ 6,364
460	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ 901,562	$ -	$ 901,562	3/31/2027	84	$901,562	$772,767	$837,164	4.94%	$ 3,308	$ 6,362
461	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ 901,578	$ 901,578	3/31/2028	84	$0	$901,578	$450,789	4.94%	$ 1,845	$ -
462	Program: S2P Transformation (US)	6290	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
463	Program: US Finance Operational Excellence	5842	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
464	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ 837,897	$ -	$ 837,897	3/31/2025	84	$598,498	$478,798	$538,648	4.94%	$ 1,744	$ 5,913
465	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ 881,996	$ -	$ 881,996	3/31/2026	84	$755,997	$629,997	$692,997	4.94%	$ 2,492	$ 6,224
466	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ 881,996	$ -	$ 881,996	3/31/2027	84	$881,996	$755,997	$818,997	4.94%	$ 3,237	$ 6,224
467	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ 881,996	$ 881,996	3/31/2028	84	$0	$881,996	$440,998	4.94%	$ 1,805	$ -
468	Program: US Group Function Minor Enhancements (SAP)	6653US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
469	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ 791,222	$ -	$ 791,222	3/31/2025	84	$565,158	$452,127	$508,642	4.94%	$ 1,647	$ 5,584
470	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ 818,119	$ -	$ 818,119	3/31/2026	84	$701,245	$584,370	$642,807	4.94%	$ 2,311	$ 5,774
471	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ 840,981	$ -	$ 840,981	3/31/2027	84	$840,981	$720,841	$780,911	4.94%	$ 3,086	$ 5,935
472	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ 867,430	$ 867,430	3/31/2028	84	$0	$867,430	$433,715	4.94%	$ 1,775	$ -
473	Program: US Group Functions Operational Requests	5902	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
474	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 13,361	$ -	$ 13,361	6/1/2024	84	$7,953	$6,044	$6,999	4.94%	$ 23	$ 94
475	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 187,058	$ -	$ 187,058	3/31/2025	84	$133,613	$106,890	$120,251	4.94%	$ 389	$ 1,320
476	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 200,419	$ -	$ 200,419	3/31/2026	84	$171,788	$143,156	$157,472	4.94%	$ 566	$ 1,414
477	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ 227,141	$ -	$ 227,141	3/31/2027	84	$227,141	$194,693	$210,917	4.94%	$ 834	$ 1,603
478	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ 240,503	$ 240,503	3/31/2028	84	$0	$240,503	$120,251	4.94%	$ 492	$ -
479	Program: US Group Functions: Tools and Technologies	5895	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
480	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization	6696US	Core	Group Functions	Future	YES	GT53	$ 594,000	$ -	$ 594,000	3/15/2024	84	$332,357	$247,500	$289,929	4.94%	$ 893	$ 4,192
481	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ 594,014	$ -	$ 594,014	3/31/2026	84	$509,155	$424,296	$466,726	4.94%	$ 1,678	$ 4,192
482	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ 594,173	$ -	$ 594,173	3/31/2027	84	$594,173	$509,291	$551,732	4.94%	$ 2,180	$ 4,193
483	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 593,600	$ 593,600	3/31/2028	84	$0	$593,600	$296,800	4.94%	$ 1,215	$ -
484	Property Services/ Real Estate/ Fleets / Meter Shop/IMWM - IT Sys Modernization FY26+	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
485	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ 2,837,079	$ -	$ 2,837,079	3/31/2027	84	$2,837,079	$2,431,782	$2,634,430	4.94%	$ 10,411	$ 20,022
486	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 1,361,502	$ 1,361,502	3/31/2028	84	$0	$1,361,502	$680,751	4.94%	$ 2,786	$ -
487	Resiliency and Crisis Management	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
488	S2P - Artificial Intelligence (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 591,984	$ 591,984	3/31/2028	84	$0	$591,984	$295,992	4.94%	$ 1,211	$ -
489	S2P - Artificial Intelligence (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
490	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ 1,428,829	$ -	$ 1,428,829	3/31/2025	84	$1,020,592	$816,474	$918,533	4.94%	$ 2,974	$ 10,083
491	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ 1,338,690	$ -	$ 1,338,690	3/31/2026	84	$1,147,448	$956,207	$1,051,828	4.94%	$ 3,782	$ 9,447
492	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ 2,135,617	$ -	$ 2,135,617	3/31/2027	84	$2,135,617	$1,830,529	$1,983,073	4.94%	$ 7,837	$ 15,071
493	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ 2,126,372	$ 2,126,372	3/31/2028	84	$0	$2,126,372	$1,063,186	4.94%	$ 4,351	$ -
494	SAP and BackOffice Health Program (Upgrades)	5843	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
495	SAP Infrastructure Landscape FY28-FY33	6790	Core	Group Functions	Future	YES	GT53	$ -	$ 3,316,578	$ 3,316,578	3/31/2028	84	$0	$3,316,578	$1,658,289	4.94%	$ 6,786	$ -
496	SAP Infrastructure Landscape FY28-FY33	6790	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
497	SAP Infrastructure Landscapes FY25	5923	Core	Group Functions	Future	YES	GT53	$ 4,185,000	$ -	$ 4,185,000	3/31/2025	84	$2,989,286	$2,391,429	$2,690,357	4.94%	$ 8,712	$ 29,534
498	SAP Infrastructure Landscapes FY26	5624	Core	Group Functions	Future	YES	GT53	$ 4,297,864	$ -	$ 4,297,864	4/1/2026	84	$3,683,883	$3,069,903	$3,376,893	4.94%	$ 12,142	$ 30,331
499	SAP Infrastructure Landscapes FY27	6669	Core	Group Functions	Future	YES	GT53	$ 4,085,154	$ -	$ 4,085,154	3/31/2027	84	$4,085,154	$3,501,560	$3,793,357	4.94%	$ 14,991	$ 28,830
500	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ 660,787	$ -	$ 660,787	3/31/2027	84	$660,787	$566,388	$613,588	4.94%	$ 2,425	$ 4,663
501	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 660,787	$ 660,787	3/31/2028	84	$0	$660,787	$330,393	4.94%	$ 1,352	$ -
502	Service Now HRSD	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
503	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 617,600	$ -	$ 617,600	3/31/2025	84	$441,143	$352,915	$397,029	4.94%	$ 1,286	$ 4,358
504	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 641,980	$ -	$ 641,980	3/31/2026	84	$550,268	$458,557	$504,413	4.94%	$ 1,814	$ 4,531
505	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 479,469	$ -	$ 479,469	3/31/2027	84	$479,469	$410,973	$445,221	4.94%	$ 1,760	$ 3,384
506	ServiceNow for Sourcing & Procurement Operations (US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 471,309	$ 471,309	3/31/2028	84	$0	$471,309	$235,654	4.94%	$ 964	$ -
507	SHE: Consolidated Incident Management and Reporting - US	6391US	Core	Group Functions	Future	YES	GT53	$ 495,000	$ -	$ 495,000	1/31/2025	84	$341,786	$271,071	$306,429	4.94%	$ 994	$ 3,493
508	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ 90,516	$ -	$ 90,516	3/31/2026	84	$77,585	$64,654	$71,119	4.94%	$ 256	$ 639
509	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ 1,816,209	$ -	$ 1,816,209	3/31/2027	84	$1,816,209	$1,556,751	$1,686,480	4.94%	$ 6,665	$ 12,817
510	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ 2,404,708	$ 2,404,708	3/31/2028	84	$0	$2,404,708	$1,202,354	4.94%	$ 4,920	$ -
511	SHE: Funding Line FY25+ Onwards	6533US	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
512	SNOW for MSP, Contingent Workers (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 645,073	$ -	$ 645,073	3/31/2025	84	$460,766	$368,613	$414,690	4.94%	$ 1,343	$ 4,552
513	SNOW for MSP, Contingent Workers (US)	N/A	Core	Group Functions	Future	YES	GT53	$ 378,852	$ -	$ 378,852	3/31/2026	84	$324,731	$270,609	$297,670	4.94%	$ 1,070	$ 2,674
514	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ 257,881	$ -	$ 257,881	3/31/2027	84	$257,881	$221,041	$239,461	4.94%	$ 946	$ 1,820
515	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 630,000	$ 630,000	3/31/2028	84	$0	$630,000	$315,000	4.94%	$ 1,289	$ -
516	Supply Chain Transparency (Global - US)	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
517	Talent Sourcing Portal Consolidation & Recruiting Process Automations	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 755,375	$ 755,375	3/31/2028	84	$0	$755,375	$377,687	4.94%	$ 1,546	$ -
518	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ 406,981	$ -	$ 406,981	3/31/2027	84	$406,981	$348,841	$377,911	4.94%	$ 1,494	$ 2,872
519	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ 406,755	$ 406,755	3/31/2028	84	$0	$406,755	$203,378	4.94%	$ 832	$ -
520	Technical Training	N/A	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
521	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ 858,484	$ -	$ 858,484	3/31/2025	84	$613,203	$490,563	$551,883	4.94%	$ 1,787	$ 6,058
522	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ 827,270	$ -	$ 827,270	3/31/2026	84	$709,088	$590,907	$649,998	4.94%	$ 2,337	$ 5,838
523	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ 819,781	$ -	$ 819,781	3/31/2027	84	$819,781	$702,670	$761,225	4.94%	$ 3,008	$ 5,785
524	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ 731,103	$ 731,103	3/31/2028	84	$0	$731,103	$365,552	4.94%	$ 1,496	$ -
525	US Group Function: R2R Regulatory and Compliance	6597	Core	Group Functions	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
526	US Group Functions: DR to GEO	6670	Core	Group Functions	Future	YES	GT53	$ 360,917	$ -	$ 360,917	12/31/2024	60	$198,504	$126,321	$162,413	4.94%	$ 537	$ 3,566
527	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ 1,003,685	$ -	$ 1,003,685	3/31/2026	84	$860,302	$716,918	$788,610	4.94%	$ 2,836	$ 7,083
528	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ 1,096,811	$ -	$ 1,096,811	3/31/2027	84	$1,096,811	$940,124	$1,018,467	4.94%	$ 4,025	$ 7,740
529	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 1,096,811	$ 1,096,811	3/31/2028	84	$0	$1,096,811	$548,405	4.94%	$ 2,244	$ -
530	Cloud and Data Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
531	FY25 Cloud & Data Security (US)	6795	Core	Security	Future	YES	GT53	$ 1,143,000	$ -	$ 1,143,000	3/31/2025	84	$816,429	$653,143	$734,786	4.94%	$ 2,379	$ 8,066
532	FY25 Identity and Access Management (US)	6802	Core	Security	Future	YES	GT53	$ 3,150,000	$ -	$ 3,150,000	3/31/2025	84	$2,250,000	$1,800,000	$2,025,000	4.94%	$ 6,557	$ 22,230

533	FY25 Network Security (US)	6794	Core	Security	Future	YES	GT53	$ 3,150,000	$ -	$ 3,150,000	3/31/2025	84	$2,250,000	$1,800,000	$2,025,000	4.94%	$ 6,557	$ 22,230
534	FY25 Operational Technology IDS (Service Company)	6803A	Core	Security	Future	YES	GT53	$ 2,718,000	$ -	$ 2,718,000	3/31/2025	84	$1,941,429	$1,553,143	$1,747,286	4.94%	$ 5,658	$ 19,181
535	FY25 Physical Security (Service Company)	3617A	Core	Security	Future	YES	GT53	$ 90,000	$ -	$ 90,000	3/31/2025	84	$64,286	$51,429	$57,857	4.94%	$ 187	$ 635
536	FY25 Platform Security (US)	6805	Core	Security	Future	YES	GT53	$ 2,682,000	$ -	$ 2,682,000	3/31/2025	84	$1,915,714	$1,532,571	$1,724,143	4.94%	$ 5,583	$ 18,927
537	FY25 Security Network Insourcing (US)	6748US	Core	Security	Future	YES	GT53	$ 2,700,000	$ -	$ 2,700,000	3/31/2025	84	$1,928,571	$1,542,857	$1,735,714	4.94%	$ 5,620	$ 19,054
538	FY25 Security Orchestration Automation and Response (US)	N/A	Core	Security	Future	YES	GT53	$ 846,000	$ -	$ 846,000	3/31/2025	84	$604,286	$483,429	$543,857	4.94%	$ 1,761	$ 5,970
539	FY25 Vulnerability Management (US)	6811	Core	Security	Future	YES	GT53	$ 1,368,000	$ -	$ 1,368,000	3/31/2025	84	$977,143	$781,714	$879,429	4.94%	$ 2,848	$ 9,654
540	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ 3,576,739	$ -	$ 3,576,739	3/31/2026	84	$3,065,777	$2,554,814	$2,810,295	4.94%	$ 10,105	$ 25,242
541	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ 4,305,035	$ -	$ 4,305,035	3/31/2027	84	$4,305,035	$3,690,030	$3,997,532	4.94%	$ 15,798	$ 30,381
542	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ 4,143,191	$ 4,143,191	3/31/2028	84	$0	$4,143,191	$2,071,596	4.94%	$ 8,477	$ -
543	Identity and Access Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
544	INVP 3617A PS Equipment Replace	3617A	Core	Security	Inflight	YES	G020	$ 301,650	$ -	$ 301,650	3/31/2024	60	$120,660	$60,330	$90,495	4.40%	$ 248	$ 2,655
545	INVP 5933 OT Intrusion Detection	5933	Core	Security	Inflight	YES	G020	$ 2,583,970	$ -	$ 2,583,970	3/31/2024	84	$1,476,554	$1,107,416	$1,291,985	4.40%	$ 3,545	$ 16,242
546	INVP 6417US Vulnerability Manage	6417US	Core	Security	Inflight	YES	GT53	$ 1,733,014	$ -	$ 1,733,014	3/29/2024	84	$990,293	$742,720	$866,507	4.94%	$ 2,669	$ 12,230
547	INVP 6540US FY23-24 SOAR	6540US	Core	Security	Inflight	YES	GT53	$ 2,342,185	$ -	$ 2,342,185	3/31/2024	84	$1,338,391	$1,003,794	$1,171,092	4.94%	$ 3,608	$ 16,529
548	INVP 6613US IAM Engineering Project	6613US	Core	Security	Inflight	YES	G020	$ 6,008,754	$ -	$ 6,008,754	3/29/2024	84	$3,433,574	$2,575,180	$3,004,377	4.40%	$ 8,244	$ 37,769
549	INVP 6676 FY24 SOAR Licenses	6766	Core	Security	Inflight	YES	GT53	$ 9,196,783	$ -	$ 9,196,783	3/1/2024	84	$5,145,819	$3,831,993	$4,488,906	4.94%	$ 13,829	$ 64,903
550	INVP 6699US FY24 Platform Security	6699US	Core	Security	Inflight	YES	G020	$ 1,375,599	$ -	$ 1,375,599	3/29/2024	84	$786,057	$589,543	$687,800	4.40%	$ 1,887	$ 8,647
551	INVP 6700US FY24 Network Secur	6700US	Core	Security	Inflight	YES	G020	$ 3,135,453	$ -	$ 3,135,453	3/29/2024	84	$1,791,688	$1,343,766	$1,567,727	4.40%	$ 4,302	$ 19,709
552	INVP 6701US FY24 Vulnerability Mana	6701US	Core	Security	Inflight	YES	G020	$ 566,563	$ -	$ 566,563	3/31/2024	84	$323,750	$242,813	$283,282	4.40%	$ 777	$ 3,561
553	INVP 6709US FY24 Cloud Security	6709US	Core	Security	Inflight	YES	G020	$ 957,096	$ -	$ 957,096	3/29/2024	84	$546,912	$410,184	$478,548	4.40%	$ 1,313	$ 6,016
554	INVP6699US FY24 Platfrm Sec HW	6699US	Core	Security	Inflight	YES	G020	$ 563,556	$ -	$ 563,556	3/29/2024	60	$225,422	$112,711	$169,067	4.40%	$ 464	$ 4,959
555	Network Security	N/A	Core	Security	Future	YES	GT53	$ 5,687,303	$ -	$ 5,687,303	4/1/2026	84	$4,874,831	$4,062,359	$4,468,595	4.94%	$ 16,067	$ 40,136
556	Network Security	N/A	Core	Security	Future	YES	GT53	$ 4,868,508	$ -	$ 4,868,508	3/31/2027	84	$4,868,508	$4,173,007	$4,520,757	4.94%	$ 17,866	$ 34,358
557	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 5,598,784	$ 5,598,784	3/31/2028	84	$0	$5,598,784	$2,799,392	4.94%	$ 11,455	$ -
558	Network Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
559	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ 10,587,574	$ -	$ 10,587,574	4/1/2026	84	$9,075,063	$7,562,553	$8,318,808	4.94%	$ 29,911	$ 74,718
560	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ 9,492,308	$ -	$ 9,492,308	3/31/2027	84	$9,492,308	$8,136,264	$8,814,286	4.94%	$ 34,834	$ 66,989
561	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 7,301,775	$ 7,301,775	3/31/2028	84	$0	$7,301,775	$3,650,888	4.94%	$ 14,940	$ -
562	Operational Technology Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
563	Physical Security	N/A	Core	Security	Future	YES	GT53	$ 5,471,613	$ -	$ 5,471,613	4/1/2026	84	$4,689,954	$3,908,295	$4,299,124	4.94%	$ 15,458	$ 38,614
564	Physical Security	N/A	Core	Security	Future	YES	GT53	$ 5,471,613	$ -	$ 5,471,613	3/31/2027	84	$5,471,613	$4,689,954	$5,080,783	4.94%	$ 20,079	$ 38,614
565	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 5,471,613	$ 5,471,613	3/31/2028	84	$0	$5,471,613	$2,735,806	4.94%	$ 11,195	$ -
566	Physical Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
567	Platform Security	N/A	Core	Security	Future	YES	GT53	$ 3,857,807	$ -	$ 3,857,807	4/1/2026	84	$3,306,691	$2,755,576	$3,031,134	4.94%	$ 10,899	$ 27,225
568	Platform Security	N/A	Core	Security	Future	YES	GT53	$ 3,343,432	$ -	$ 3,343,432	3/31/2027	84	$3,343,432	$2,865,799	$3,104,616	4.94%	$ 12,270	$ 23,595
569	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ 2,571,871	$ 2,571,871	3/31/2028	84	$0	$2,571,871	$1,285,936	4.94%	$ 5,262	$ -
570	Platform Security	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
571	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ 3,510,818	$ -	$ 3,510,818	3/31/2026	84	$3,009,272	$2,507,727	$2,758,500	4.94%	$ 9,919	$ 24,776
572	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ 3,147,630	$ -	$ 3,147,630	3/31/2027	84	$3,147,630	$2,697,968	$2,922,799	4.94%	$ 11,551	$ 22,213
573	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ 2,663,379	$ 2,663,379	3/31/2028	84	$0	$2,663,379	$1,331,690	4.94%	$ 5,449	$ -
574	Security Orchestration Automation and Response	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
575	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ 4,009,255	$ -	$ 4,009,255	3/31/2026	84	$3,436,505	$2,863,754	$3,150,129	4.94%	$ 11,327	$ 28,294
576	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ 3,436,505	$ -	$ 3,436,505	3/31/2027	84	$3,436,505	$2,945,575	$3,191,040	4.94%	$ 12,611	$ 24,252
577	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ 3,436,505	$ 3,436,505	3/31/2028	84	$0	$3,436,505	$1,718,252	4.94%	$ 7,031	$ -
578	Vulnerability Management	N/A	Core	Security	Future	YES	GT53	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	4.94%	$ -	$ -
579	INVP 6744 Jira Align FY24	6744	Core	IT Foundations	Inflight	YES	GT53	$ 487,445	$ -	$ 487,445	3/31/2024	84	$278,540	$208,905	$243,722	4.94%	$ 751	$ 3,440
580	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ 3,210,393	$ -	$ 3,210,393	1/15/2025	84	$2,178,481	$1,719,853	$1,949,167	4.94%	$ 6,330	$ 22,656
581	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ 2,480,758	$ -	$ 2,480,758	1/15/2026	84	$2,037,765	$1,683,371	$1,860,568	4.94%	$ 6,736	$ 17,507
582	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ 3,210,393	$ -	$ 3,210,393	1/15/2027	84	$3,095,736	$2,637,108	$2,866,422	4.94%	$ 11,428	$ 22,656
583	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ 2,918,539	$ 2,918,539	1/15/2028	84	$0	$2,814,305	$1,407,153	4.94%	$ 5,811	$ 5,149
584	SRM Foundational Tooling	N/A	Core	IT Foundations	Future	YES	GT53	$ -	$ -	$ -	1/15/2029	84	$0	$0	$0	4.94%	$ -	$ -
585	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ 6,237,900	$ -	$ 6,237,900	3/31/2025	84	$4,455,643	$3,564,514	$4,010,079	27.42%	$ 72,075	$ 244,347
586	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ 3,041,100	$ -	$ 3,041,100	3/31/2026	84	$2,606,657	$2,172,214	$2,389,436	27.42%	$ 47,688	$ 119,124
587	AMI NY	4704	Strategic	Customer	Future	YES	C113	$ 2,178,900	$ -	$ 2,178,900	3/31/2027	84	$2,178,900	$1,867,629	$2,023,264	27.42%	$ 44,383	$ 85,351
588	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ 2,485,192	$ -	$ 2,485,192	3/31/2025	84	$1,775,137	$1,420,110	$1,597,623	9.66%	$ 10,116	$ 34,296
589	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ 3,976,307	$ -	$ 3,976,307	12/31/2026	84	$3,834,296	$3,266,252	$3,550,274	9.66%	$ 27,679	$ 54,873
590	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ 17,893,380	$ 17,893,380	9/30/2027	84	$0	$16,615,281	$8,307,641	9.66%	$ 67,740	$ 123,464
591	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	6/30/2028	84	$0	$0	$0	9.66%	$ -	$ -
592	CIS Enhancements	6434	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	9.66%	$ -	$ -
593	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 11,250,000	$ -	$ 11,250,000	3/31/2025	84	$8,035,714	$6,428,571	$7,232,143	9.66%	$ 45,794	$ 155,250
594	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 4,787,796	$ -	$ 4,787,796	6/15/2025	84	$3,533,849	$2,849,879	$3,191,864	9.66%	$ 23,016	$ 66,072
595	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 4,823,526	$ -	$ 4,823,526	11/30/2025	84	$3,904,759	$3,215,684	$3,560,221	9.66%	$ 25,264	$ 66,565
596	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ 10,361,648	$ 10,361,648	4/1/2027	84	$10,361,648	$8,881,413	$9,621,530	9.66%	$ 74,356	$ 142,991
597	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ -	$ -	$ -	4/1/2028	84	$0	$0	$0	9.66%	$ -	$ -
598	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 4,859,256	$ -	$ 4,859,256	4/15/2026	84	$4,165,076	$3,470,897	$3,817,987	9.66%	$ 26,845	$ 67,058
599	Clean Energy	5100	Strategic	Customer	Future	YES	C903	$ 4,823,526	$ -	$ 4,823,526	11/15/2026	84	$4,536,411	$3,847,336	$4,191,874	9.66%	$ 32,884	$ 66,565
600	Customer Experience Initiatives (ZBR)	6606	Strategic	Customer	Future	YES	C903	$ 5,244,300	$ -	$ 5,244,300	3/31/2025	84	$3,745,929	$2,996,743	$3,371,336	9.66%	$ 21,347	$ 72,371
601	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 7,708,066	$ -	$ 7,708,066	3/15/2025	60	$4,496,372	$2,954,758	$3,725,565	0.00%	$ -	$ -
602	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 2,890,525	$ -	$ 2,890,525	8/31/2026	60	$2,553,297	$1,975,192	$2,264,244	0.00%	$ -	$ -
603	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 5,459,880	$ 5,459,880	4/30/2027	60	$0	$4,458,902	$2,229,451	0.00%	$ -	$ -
604	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 12,846,776	$ -	$ 12,846,776	6/2/2025	60	$8,136,291	$5,566,936	$6,851,614	0.00%	$ -	$ -
605	Advanced Distribution Management System (ADMS)	N/A	Strategic	Electric	Future	YES	G295	$ 3,211,694	$ -	$ 3,211,694	5/4/2026	60	$2,622,883	$1,980,545	$2,301,714	0.00%	$ -	$ -
606	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,679,352	$ -	$ 1,679,352	3/15/2025	84	$1,179,545	$939,637	$1,059,591	0.00%	$ -	$ -
607	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 3,148,784	$ -	$ 3,148,784	3/15/2026	84	$2,661,473	$2,211,646	$2,436,559	0.00%	$ -	$ -
608	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 6,297,569	$ -	$ 6,297,569	3/15/2027	84	$6,222,598	$5,322,945	$5,772,772	0.00%	$ -	$ -
609	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 8,396,759	$ 8,396,759	3/15/2028	84	$0	$8,296,797	$4,148,399	0.00%	$ -	$ -
610	Customer Service Offerings Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
611	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 729,227	$ -	$ 729,227	3/15/2025	84	$512,195	$408,020	$460,107	0.00%	$ -	$ -
612	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 4,375,360	$ -	$ 4,375,360	3/15/2026	84	$3,698,221	$3,073,170	$3,385,695	0.00%	$ -	$ -
613	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 3,646,134	$ -	$ 3,646,134	3/15/2027	84	$3,602,727	$3,081,851	$3,342,289	0.00%	$ -	$ -
614	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 2,916,907	$ 2,916,907	3/15/2028	84	$0	$2,882,182	$1,441,091	0.00%	$ -	$ -
615	Data Strategy Distribution System Platofrm (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
616	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 7,383,648	$ -	$ 7,383,648	3/15/2025	84	$5,186,134	$4,131,327	$4,658,730	0.00%	$ -	$ -
617	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 18,048,918	$ -	$ 18,048,918	3/15/2026	84	$15,255,633	$12,677,216	$13,966,424	0.00%	$ -	$ -
618	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 18,048,918	$ -	$ 18,048,918	3/15/2027	84	$17,834,050	$15,255,633	$16,544,841	0.00%	$ -	$ -
619	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 18,869,323	$ 18,869,323	3/15/2028	84	$0	$18,644,688	$9,322,344	0.00%	$ -	$ -
620	DER Operational Management Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
621	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 12,434,597	$ -	$ 12,434,597	3/15/2025	60	$7,253,515	$4,766,596	$6,010,055	0.00%	$ -	$ -
622	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 4,476,455	$ -	$ 4,476,455	7/4/2025	60	$2,909,696	$2,014,405	$2,462,050	0.00%	$ -	$ -

623	Grid Modernization (GridMod)	N/A	Strategic	Electric	Future	YES	G295	$ 7,958,142	$ -	$ 7,958,142	11/15/2025	60	$5,703,335	$4,111,707	$4,907,521	0.00%	$ -	$ -
624	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 3,294,704	$ -	$ 3,294,704	3/15/2025	84	$2,314,137	$1,843,465	$2,078,801	0.00%	$ -	$ -
625	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 8,236,759	$ -	$ 8,236,759	4/15/2026	84	$7,060,079	$5,883,400	$6,471,740	0.00%	$ -	$ -
626	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 8,236,759	$ -	$ 8,236,759	3/15/2027	84	$8,138,703	$6,962,023	$7,550,363	0.00%	$ -	$ -
627	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 8,236,759	$ 8,236,759	3/15/2028	84	$0	$8,138,703	$4,069,351	0.00%	$ -	$ -
628	Long-Term Integrated Planning Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
629	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,687,242	$ -	$ 1,687,242	3/15/2025	84	$1,185,087	$944,052	$1,064,570	0.00%	$ -	$ -
630	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,687,242	$ -	$ 1,687,242	3/15/2026	84	$1,426,121	$1,185,087	$1,305,604	0.00%	$ -	$ -
631	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ 1,687,242	$ -	$ 1,687,242	3/15/2027	84	$1,667,156	$1,426,121	$1,546,639	0.00%	$ -	$ -
632	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ 8,225,306	$ 8,225,306	3/15/2028	84	$0	$8,127,386	$4,063,693	0.00%	$ -	$ -
633	Market Services Distribution System Platform (DSP)	N/A	Strategic	Electric	Future	YES	G295	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
634	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ 64,072,439	$ -	$ 64,072,439	4/15/2026	84	$54,919,234	$45,766,028	$50,342,631	0.00%	$ -	$ -
635	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ 19,370,738	$ -	$ 19,370,738	3/15/2027	84	$19,140,134	$16,372,885	$17,756,509	0.00%	$ -	$ -
636	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ 10,430,397	$ 10,430,397	3/15/2028	84	$0	$10,306,226	$5,153,113	0.00%	$ -	$ -
637	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	3/15/2029	84	$0	$0	$0	0.00%	$ -	$ -
638	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ 19,370,738	$ -	$ 19,370,738	9/15/2026	84	$17,756,509	$14,989,261	$16,372,885	0.00%	$ -	$ -
639	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ 11,920,454	$ 11,920,454	9/15/2027	84	$0	$10,927,083	$5,463,541	0.00%	$ -	$ -
640	STORMS & GIS Replacement *Strategic Funds (EAM_GIS)	N/A	Strategic	Electric	Future	YES	T904	$ -	$ -	$ -	9/15/2028	84	$0	$0	$0	0.00%	$ -	$ -
641	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ 117,632,978	$ 117,632,978	11/1/2027	84	$0	$110,631,015	$55,315,508	4.94%	$ 229,894	$ 345,897
642	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ 6,209,785	$ -	$ 6,209,785	4/1/2025	84	$4,435,560	$3,548,448	$3,992,004	4.94%	$ 12,927	$ 43,823
643	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ 45,968,802	$ -	$ 45,968,802	8/1/2026	84	$41,590,821	$35,023,849	$38,307,335	4.94%	$ 155,206	$ 324,408
644	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ 31,540,787	$ -	$ 31,540,787	10/1/2026	84	$29,287,874	$24,782,047	$27,034,960	4.94%	$ 108,806	$ 222,588
645	Backoffice Refresh (S4)	6677	Strategic	Group Functions	Future	YES	GT53	$ -	$ -	$ -	7/1/2028	84	$0	$0	$0	4.94%	$ -	$ -
646	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ 5,762,029	$ -	$ 5,762,029	3/31/2025	84	$4,115,735	$3,292,588	$3,704,162	0.00%	$ -	$ -
647	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ 9,585,101	$ -	$ 9,585,101	3/31/2026	84	$8,215,801	$6,846,501	$7,531,151	0.00%	$ -	$ -
648	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ 10,478,823	$ -	$ 10,478,823	3/31/2027	84	$10,478,823	$8,981,848	$9,730,336	0.00%	$ -	$ -
649	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ 8,322,595	$ 8,322,595	3/31/2028	84	$0	$8,322,595	$4,161,298	0.00%	$ -	$ -
650	US Electric Future Grid Program	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -
651	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ (5,762,029)	$ -	$ (5,762,029)	3/31/2025	84	($4,115,735)	($3,292,588)	($3,704,162)	0.00%	$ -	$ -
652	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2025	84	$0	$0	$0	0.00%	$ -	$ -
653	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ (9,585,101)	$ -	$ (9,585,101)	3/31/2026	84	($8,215,801)	($6,846,501)	($7,531,151)	0.00%	$ -	$ -
654	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2026	84	$0	$0	$0	0.00%	$ -	$ -
655	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ (10,478,823)	$ -	$ (10,478,823)	3/31/2027	84	($10,478,823)	($8,981,848)	($9,730,336)	0.00%	$ -	$ -
656	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2027	84	$0	$0	$0	0.00%	$ -	$ -
657	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ (8,322,595)	$ (8,322,595)	3/31/2028	84	$0	($8,322,595)	($4,161,298)	0.00%	$ -	$ -
658	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2028	84	$0	$0	$0	0.00%	$ -	$ -
659	US Electric Future Grid Program (IIJA Funding)	6829	Strategic	Electric	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -
660	IIJA Funding (Future Grid 2.0)	N/A	Strategic	IIJA Tax	Future	YES	C902	$ -	$ -	$ -	3/31/2029	84	$0	$0	$0	0.00%	$ -	$ -
								$ 1,360,914,942	$ 531,837,238	$ 1,892,752,180			$ 1,108,339,481	$ 1,410,251,357	$ 1,259,295,419		$ 5,307,813	$ 12,402,100

NMPC G **$ 17,709,913**

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents
Service Company Capital Software/Hardware allocated to Operating Companies as Rent Expense
For the Rate Year ended March 31, 2026

Line	Investment Name	Portfolio	Work Order	NMPC	Bill Pool	Balance at 4/1/2025	Incremental Spend	Ending Balance at 3/31/2026	In Service Date	Amortization Period	4/1/2025 4/1/2025 Balance	3/31/2026 3/31/2026 Balance	Average Balance	5210G NMPC G Allocation	NMPC G Rent-Return	NMPC G Rent - Depn
1	DATA WAREHOUSE	Existing	1TXFER00099	NO	G102	$ 2,328,852	$ -	$ 2,328,852	7/1/1999	60	$0	$0	$0	0.00%	$ -	$ -
2	HR BENEFITS	Existing	1TXFER00099	NO	N237	$ 5,405,642	$ -	$ 5,405,642	7/1/1999	83.97	$0	$0	$0	0.00%	$ -	$ -
3	BUS TRANS - WIRES & PIPES - CAPITAL	Existing	1TXFER00099	NO	G239	$ 178	$ -	$ 178	11/3/2006	84	$0	$0	$0	0.00%	$ -	$ -
4	UHF Spectrum Purchase Project	Existing	90000104189	NO	G277	$ 2,116,624	$ -	$ 2,116,624	12/31/2008	84	$0	$0	$0	0.00%	$ -	$ -
5	INVP 1401	Existing	90000104080	YES	GT53	$ 527,701	$ -	$ 527,701	3/1/2009	84	$0	$0	$0	4.94%	$ -	$ -
6	INVP 0845	Existing	90000104060	YES	GT53	$ 464,135	$ -	$ 464,135	3/1/2009	84	$0	$0	$0	4.94%	$ -	$ -
7	INVP 1391	Existing	90000104068	YES	G924	$ 523,093	$ -	$ 523,093	5/7/2009	84	$0	$0	$0	9.04%	$ -	$ -
8	INN/A-NERC CIP Compliance	Existing	90000096381	YES	G187	$ 1,155,595	$ -	$ 1,155,595	7/1/2009	84	$0	$0	$0	0.00%	$ -	$ -
9	Cascade Phase I project 1 of 2 Bill Pool 233	Existing	90000102450	YES	G901	$ 392,515	$ -	$ 392,515	7/9/2009	84	$0	$0	$0	0.00%	$ -	$ -
10	Cascade Phase I project 2 of 2 Bill Pool 231	Existing	90000102451	YES	G295	$ 588,773	$ -	$ 588,773	7/9/2009	84	$0	$0	$0	0.00%	$ -	$ -
11	CDH Acct Initiation	Existing	90000096389	YES	GT53	$ 516,140	$ -	$ 516,140	9/18/2009	84	$0	$0	$0	4.94%	$ -	$ -
12	Contact Centers Call Recording	Existing	90000096385	YES	GT53	$ 361,473	$ -	$ 361,473	12/31/2009	84	$0	$0	$0	4.94%	$ -	$ -
13	IN1259B Contact Ctr Consol (work order #8K008002213)	Existing	1TXFER00099	NO	C310	$ 718,478	$ -	$ 718,478	12/31/2009	84	$0	$0	$0	0.00%	$ -	$ -
14	IN1588-21st Cent. FOR SYRACUSE/NB	Existing	90000104113	YES	GT53	$ 273,401	$ -	$ 273,401	3/1/2010	84	$0	$0	$0	4.94%	$ -	$ -
15	EDOT-Customer Management-CM-NEW03	Existing	90000093776	YES	G295	$ 208,231	$ -	$ 208,231	3/31/2010	84	$0	$0	$0	0.00%	$ -	$ -
16	OneNet	Existing	90000096379	YES	GT53	$ 4,483,264	$ -	$ 4,483,264	4/19/2010	84	$0	$0	$0	4.94%	$ -	$ -
17	Web Initiatives FY09 - Phase 1	Existing	90000096373	YES	GT53	$ 2,010,464	$ -	$ 2,010,464	4/26/2010	84	$0	$0	$0	4.94%	$ -	$ -
18	GAS SCADA Upgrade/Modernize	Existing	1TXFER00099	NO	G239	$ 2,987,041	$ -	$ 2,987,041	4/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
19	IN1242D-ISP-Integrated Strat Plan	Existing	90000096320	YES	G295	$ 360,244	$ -	$ 360,244	5/24/2010	84	$0	$0	$0	0.00%	$ -	$ -
20	ISP01-Integrated Strat Plan	Existing	90000104122	YES	G295	$ 1,105,706	$ -	$ 1,105,706	5/24/2010	84	$0	$0	$0	0.00%	$ -	$ -
21	SHORT04-Prima P6 Upgrade	Existing	90000104121	YES	G295	$ 1,443,524	$ -	$ 1,443,524	5/24/2010	84	$0	$0	$0	0.00%	$ -	$ -
22	Combine Meter Reading Routes	Existing	90000104231	NO	G254	$ 364,462	$ -	$ 364,462	7/31/2010	84	$0	$0	$0	0.00%	$ -	$ -
23	Bnk Lease W MA F Optic Proj	Existing	90000104185	NO	G277	$ 435,545	$ -	$ 435,545	9/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
24	GIS Project (Bankers Lease)	Existing	90000105800	NO	G277	$ 44,404	$ -	$ 44,404	9/1/2010	6	$0	$0	$0	0.00%	$ -	$ -
25	CIS Consolidation	Existing	90000104055	NO	C277	$ 28,900,771	$ -	$ 28,900,771	9/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
26	Control Center Dispatch Radio (BL)	Existing	90000105793	NO	G910	$ 13,392	$ -	$ 13,392	9/1/2010	4	$0	$0	$0	0.00%	$ -	$ -
27	NE_NY IVR Replacement-Phase II(NIMO	Existing	90000112171	YES	G114	$ 1,489,236	$ -	$ 1,489,236	9/1/2010	84	$0	$0	$0	15.84%	$ -	$ -
28	OMS-Capital -Bill Pool 232	Existing	90000104188	NO	G277	$ 1,059,216	$ -	$ 1,059,216	9/1/2010	35	$0	$0	$0	0.00%	$ -	$ -
29	IVR Project Work	Existing	90000104059	NO	C277	$ 1,193,074	$ -	$ 1,193,074	9/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
30	NY NE IVR Replacement(NIMO)	Existing	90000112170	YES	G114	$ 1,058,009	$ -	$ 1,058,009	9/1/2010	84	$0	$0	$0	15.84%	$ -	$ -
31	WO for Capital Chgs-FFA	Existing	90000104186	NO	G277	$ 7,411,737	$ -	$ 7,411,737	9/1/2010	29	$0	$0	$0	0.00%	$ -	$ -
32	FFA (NIMO)	Existing	90000108449	YES	G114	$ 7,548,509	$ -	$ 7,548,509	9/1/2010	29	$0	$0	$0	15.84%	$ -	$ -
33	TGM (formerly Bankers Lease)	Existing	90000105795	YES	G901	$ 12,348	$ -	$ 12,348	9/1/2010	6	$0	$0	$0	0.00%	$ -	$ -
34	ACIS Project (Banker's lease)	Existing	90000106051	NO	G254	$ 154,535	$ -	$ 154,535	9/1/2010	6	$0	$0	$0	0.00%	$ -	$ -
35	S&M Data Warehouse Expansion	Existing	90000096374	YES	GT53	$ 981,583	$ -	$ 981,583	9/30/2010	84	$0	$0	$0	4.94%	$ -	$ -
36	LIM/ZEMA Project	Existing	90000097857	YES	GT53	$ 402,988	$ -	$ 402,988	9/30/2010	84	$0	$0	$0	4.94%	$ -	$ -
37	INVP 1242 - DECUS05	Existing	90000104179	YES	G295	$ 253,998	$ -	$ 253,998	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
38	WCOR09 - AVLS Integration	Existing	90000104151	YES	G295	$ 313,523	$ -	$ 313,523	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
39	DECUS05-Autom for Mng Req	Existing	90000104123	YES	G295	$ 1,914,655	$ -	$ 1,914,655	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
40	INVP 1242TB - KPI Metrics	Existing	90000104180	YES	G295	$ 622,592	$ -	$ 622,592	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
41	JBCRD01I-Wholesale Re-Des	Existing	90000104116	YES	G295	$ 436,385	$ -	$ 436,385	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
42	INVP N/A NE EMS TSS Capitalized Software	Existing	90000104968	NO	G910	$ 255,055	$ -	$ 255,055	10/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
43	IN0309-SCM-ENGAGE VENDOR	Existing	90000104115	YES	GT53	$ 312,721	$ -	$ 312,721	11/30/2010	84	$0	$0	$0	4.94%	$ -	$ -
44	Data Center Rationalization	Existing	90000096387	YES	GT53	$ 793,491	$ -	$ 793,491	11/30/2010	84	$0	$0	$0	4.94%	$ -	$ -
45	INVP 1242 - WCOR01	Existing	90000104177	YES	G295	$ 3,750	$ -	$ 3,750	12/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
46	INVP N/A-Talent Management	Existing	90000104109	YES	GT53	$ 208,232	$ -	$ 208,232	12/31/2010	84	$0	$0	$0	4.94%	$ -	$ -
47	CM-NEW02-Simp Order Proc	Existing	90000104149	YES	G295	$ 7,803	$ -	$ 7,803	12/31/2010	84	$0	$0	$0	0.00%	$ -	$ -
48	WCLS13 - Auto Gen Work Req	Existing	90000104150	YES	G295	$ 20,566	$ -	$ 20,566	12/31/2010	84	$0	$0	$0	0.00%	$ -	$ -
49	Plan & Perf for Exec & US Dir	Existing	90000096375	YES	GT53	$ 294,053	$ -	$ 294,053	12/31/2010	84	$0	$0	$0	4.94%	$ -	$ -
50	IN0823 Security Enhance Project	Existing	90000096383	YES	GT53	$ 313,244	$ -	$ 313,244	12/31/2010	84	$0	$0	$0	4.94%	$ -	$ -
51	Video Conferencing	Existing	90000096376	YES	GT53	$ 1,207,479	$ -	$ 1,207,479	12/31/2010	84	$0	$0	$0	4.94%	$ -	$ -
52	KPI Reporting Tool	Existing	90000103772	YES	GT53	$ 1,184,110	$ -	$ 1,184,110	1/30/2011	84	$0	$0	$0	4.94%	$ -	$ -
53	IN1488-Remote Access to Fault REC	Existing	90000104110	YES	G901	$ 247,958	$ -	$ 247,958	3/30/2011	84	$0	$0	$0	0.00%	$ -	$ -
54	IN 1482--ACIS Target Pricing Model	Existing	90000099166	YES	G295	$ 569,716	$ -	$ 569,716	3/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
55	INVP 0887	Existing	90000104061	YES	G924	$ 258,131	$ -	$ 258,131	3/31/2011	84	$0	$0	$0	9.04%	$ -	$ -
56	IN 0980E - FiServ Solutions	Existing	90000098664	YES	G924	$ 453,167	$ -	$ 453,167	5/30/2011	84	$0	$0	$0	9.04%	$ -	$ -
57	INVP 1224	Existing	90000104101	YES	G901	$ 601,562	$ -	$ 601,562	5/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
58	Desktop (refresh)	Existing	90000096380	YES	GT53	$ 950,271	$ -	$ 950,271	6/30/2011	84	$0	$0	$0	4.94%	$ -	$ -
59	IN1671-US Transaction DEL HUB	Existing	90000104114	YES	GT53	$ 526,002	$ -	$ 526,002	6/30/2011	84	$0	$0	$0	4.94%	$ -	$ -
60	IN1656-CUST.Systems Agent desktop	Existing	90000104112	NO	C225	$ 10,436,678	$ -	$ 10,436,678	8/30/2011	84	$0	$0	$0	0.00%	$ -	$ -
61	US-NG Global Intranet Design CAPEX	Existing	90000095332	YES	GT53	$ 1,617,868	$ -	$ 1,617,868	8/31/2011	84	$0	$0	$0	4.94%	$ -	$ -
62	IN N/A NE & NY EMS NERC-CIP Auth MW	Existing	90000097856	YES	G901	$ 64,286	$ -	$ 64,286	8/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
63	IN 2652 MA GAS RATE CASE: CRIS (Work order #8K008002305)	Existing	1TXFER00099	NO	C310	$ 427,462	$ -	$ 427,462	9/30/2011	84	$0	$0	$0	0.00%	$ -	$ -
64	Cascade Phase II project 1 of 2	Existing	90000116201	YES	G295	$ 1,576,557	$ -	$ 1,576,557	10/28/2011	84	$0	$0	$0	0.00%	$ -	$ -
65	Cascade Phase II project 2 of 2	Existing	90000116202	YES	G901	$ 1,051,038	$ -	$ 1,051,038	10/28/2011	84	$0	$0	$0	0.00%	$ -	$ -
66	Smallworld GIS/PowerOn 4.0 upgrade	Existing	90000104088	YES	G295	$ 4,345,552	$ -	$ 4,345,552	10/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
67	INVP 1389 US Computing Minor Works	Existing	90000104257	YES	GT53	$ 267,594	$ -	$ 267,594	10/31/2011	84	$0	$0	$0	4.94%	$ -	$ -
68	Desktop (email, AD & SharePoint)	Existing	90000096388	YES	GT53	$ 1,258,446	$ -	$ 1,258,446	10/31/2011	84	$0	$0	$0	4.94%	$ -	$ -
69	IN 1182 GAS TRANSPORT SYS (Work order # 8K008002303)	Existing	1TXFER00099	NO	C225	$ 3,866,615	$ -	$ 3,866,615	11/30/2011	84	$0	$0	$0	0.00%	$ -	$ -
70	INVP0823c Laptop & Port Device Info	Existing	90000105318	YES	GT53	$ 2,543,084	$ -	$ 2,543,084	12/19/2011	84	$0	$0	$0	4.94%	$ -	$ -
71	INVP 1242 EDO Transformation	Existing	90000104104	YES	G295	$ 873,898	$ -	$ 873,898	12/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
72	INVP 1356A US Retail Web Customer & Markets	Existing	90000100058	YES	G924	$ 6,726,634	$ -	$ 6,726,634	2/1/2012	84	$0	$0	$0	9.04%	$ -	$ -
73	IN 2992 MA GAS SINGLE BILL (Work order #8K008002315)	Existing	1TXFER00099	NO	C310	$ 754,588	$ -	$ 754,588	2/28/2012	84	$0	$0	$0	0.00%	$ -	$ -
74	INVP 2630 Intelligent Mail Barcode	Existing	90000107276	YES	GT53	$ 1,023,605	$ -	$ 1,023,605	3/1/2012	84	$0	$0	$0	4.94%	$ -	$ -
75	FDC Enhancement (work order #8K008002108)	Existing	1TXFER00099	NO	C310	$ 2,245,499	$ -	$ 2,245,499	3/30/2012	84	$0	$0	$0	0.00%	$ -	$ -
76	GAS Transformation	Existing	90000096386	YES	GT53	$ 114,360	$ -	$ 114,360	3/31/2012	84	$0	$0	$0	4.94%	$ -	$ -
77	INVP1549-Non-Interval Collect Sys C	Existing	90000107743	YES	GT53	$ 1,099,783	$ -	$ 1,099,783	3/31/2012	84	$0	$0	$0	4.94%	$ -	$ -
78	INVP2135-Cust Choice Email Tracking	Existing	90000113005	YES	GT53	$ 621,113	$ -	$ 621,113	3/31/2012	84	$0	$0	$0	4.94%	$ -	$ -

79	INVP 3195 Storms Archive Tool Implementation	Existing	90000113828	YES	G924	$	627,573	$ -	$	627,573	7/1/2012	84	$0	$0	$0	9.04%	$ -	$	-
80	INVP 3076-QAS Address Hygiene	Existing	90000109487	YES	GT53	$	270,279	$ -	$	270,279	7/1/2012	84	$0	$0	$0	4.94%	$ -	$	-
81	INVP 1643C - NIMO EL TOU + Deposits	Existing	90000116900	YES	G924	$	606,020	$ -	$	606,020	7/20/2012	84	$0	$0	$0	9.04%	$ -	$	-
82	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106246	YES	G209	$	6,005,256	$ -	$	6,005,256	8/1/2012	84	$0	$0	$0	11.93%	$ -	$	-
83	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106247	YES	G295	$	579,164	$ -	$	579,164	8/1/2012	84	$0	$0	$0	0.00%	$ -	$	-
84	Global Web Implementation	Existing	90000095326	YES	GT53	$	4,281,380	$ -	$	4,281,380	8/31/2012	84	$0	$0	$0	4.94%	$ -	$	-
85	INVP 3307 iFactor Storm Center Host	Existing	90000119141	YES	GT53	$	668,684	$ -	$	668,684	10/27/2012	84	$0	$0	$0	4.94%	$ -	$	-
86	INVP 3210 - Infographics Conversion	Existing	90000116474	NO	G254	$	1,327,228	$ -	$	1,327,228	10/31/2012	84	$0	$0	$0	0.00%	$ -	$	-
87	USFP - Business Engagement-DD	Existing	90000104655	YES	GT53	$	2,195,181	$ -	$	2,195,181	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
88	USFP - Tech Delivery-DD	Existing	90000104651	YES	GT53	$	1,708,792	$ -	$	1,708,792	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
89	PROCESS & DATA - DESIGN CAPEX	Existing	90000097844	YES	GT53	$	271,405	$ -	$	271,405	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
90	S\CHAIN STREAM - DESIGN CAPEX	Existing	90000097846	YES	GT53	$	1,038,127	$ -	$	1,038,127	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
91	USFP - PMO-DD	Existing	90000104645	YES	GT53	$	4,761,712	$ -	$	4,761,712	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
92	USFP - Build & Unit Test-DD	Existing	90000104647	YES	GT53	$	2,783,413	$ -	$	2,783,413	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
93	USFP - Business Readiness-DD	Existing	90000104654	YES	GT53	$	2,545,646	$ -	$	2,545,646	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
94	BUSINESS CHANGE & COMM-DESIGN CAPEX	Existing	90000097843	YES	GT53	$	-	$ -	$	-	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
95	USFP - Process & Design-DD	Existing	90000104646	YES	GT53	$	17,463,817	$ -	$	17,463,817	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
96	USFP-Tech Delivery - R1	Existing	90000107545	YES	GT53	$	4,595,067	$ -	$	4,595,067	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
97	USFP-Business Engagement -R1	Existing	90000107549	YES	GT53	$	154,570	$ -	$	154,570	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
98	US FOUNDATION PRGM ARCH/DECOM	Existing	90000121728	YES	GT53	$	1,242,446	$ -	$	1,242,446	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
99	USFP-Hardware & Software-R1	Existing	90000107551	YES	GT53	$	23,426,143	$ -	$	23,426,143	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
100	USFP - Business Engagement-DD	Existing	90000104655	YES	GT53	$	-	$ -	$	-	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
101	US Pre-BLUEPRINT STRATEGY PLAN	Existing	90000094157	YES	GT53	$	6,530,003	$ -	$	6,530,003	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
102	USFP - Testing-DD	Existing	90000104648	YES	GT53	$	209,496	$ -	$	209,496	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
103	USFP Test HR	Existing	90000117366	YES	GT53	$	9,899	$ -	$	9,899	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
104	USFP Test Procure	Existing	90000117369	YES	GT53	$	311,956	$ -	$	311,956	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
105	USFP - Controls & Roles-DD	Existing	90000104652	YES	GT53	$	2,694,151	$ -	$	2,694,151	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
106	HR STREAM - DESIGN CAPEX	Existing	90000097841	YES	GT53	$	826,202	$ -	$	826,202	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
107	USFP Test Finance	Existing	90000117364	YES	GT53	$	3,910,865	$ -	$	3,910,865	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
108	PMO TEAM - DESIGN CAPEX	Existing	90000097837	YES	GT53	$	5,995,338	$ -	$	5,995,338	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
109	USFP - Cutover-DD	Existing	90000104653	YES	GT53	$	118,108	$ -	$	118,108	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
110	USFP-Business Readiness -R1	Existing	90000107548	YES	GT53	$	2,020,438	$ -	$	2,020,438	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
111	USFP Test SS	Existing	90000117367	YES	GT53	$	46,113,703	$ -	$	46,113,703	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
112	USFP Test Net Strat	Existing	90000117362	YES	GT53	$	1,305,452	$ -	$	1,305,452	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
113	USFP-Cutover -R1	Existing	90000107547	YES	GT53	$	2,728,737	$ -	$	2,728,737	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
114	USFP Test Ops	Existing	90000117358	YES	GT53	$	4,359,638	$ -	$	4,359,638	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
115	SOLUTION DEL - DESIGN CAPEX	Existing	90000097840	YES	GT53	$	906,402	$ -	$	906,402	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
116	PROCESS CONTROL - DESIGN CAPEX	Existing	90000097847	YES	GT53	$	138,806	$ -	$	138,806	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
117	USFP - Solution Architecture-DD	Existing	90000104656	YES	GT53	$	2,908,470	$ -	$	2,908,470	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
118	USFP-Process & Design -R1	Existing	90000107540	YES	GT53	$	7,564,718	$ -	$	7,564,718	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
119	USFP-PMO - R1	Existing	90000107539	YES	GT53	$	13,294,040	$ -	$	13,294,040	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
120	USFP-Reporting & Info - R1	Existing	90000107544	YES	GT53	$	6,197,728	$ -	$	6,197,728	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
121	USFP - Reporting & Info-DD	Existing	90000104650	YES	GT53	$	2,503,961	$ -	$	2,503,961	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
122	SOLUTION ARCH - DESIGN CAPEX	Existing	90000097839	YES	GT53	$	199,928	$ -	$	199,928	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
123	DESIGN AUTH - DESIGN CAPEX	Existing	90000097842	YES	GT53	$	318,531	$ -	$	318,531	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
124	USFP-Data Strategy - R1	Existing	90000107543	YES	GT53	$	7,738,324	$ -	$	7,738,324	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
125	USFP-Controls & Roles -R1	Existing	90000107546	YES	GT53	$	7,773,544	$ -	$	7,773,544	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
126	USFP-Solution Architecture-R1	Existing	90000107550	YES	GT53	$	2,536,861	$ -	$	2,536,861	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
127	BUSINESS CHANGE & COMM-DESIGN CAPEX	Existing	90000097843	YES	GT53	$	284,633	$ -	$	284,633	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
128	USFP - Business Readiness-DD	Existing	90000104654	YES	GT53	$	-	$ -	$	-	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
129	FINANCE STREAM - DESIGN CAPEX	Existing	90000097838	YES	GT53	$	1,441,354	$ -	$	1,441,354	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
130	INFORMATION MGMT - DESIGN CAPEX	Existing	90000097845	YES	GT53	$	346,941	$ -	$	346,941	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
131	USFP - Data Strategy-DD	Existing	90000104649	YES	GT53	$	2,531,924	$ -	$	2,531,924	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
132	USFP - Hardware & Software-DD	Existing	90000104657	YES	GT53	$	2,770,640	$ -	$	2,770,640	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
133	USFP-Build & Unit Test -R1	Existing	90000107541	YES	GT53	$	26,765,794	$ -	$	26,765,794	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
134	USFP-Testing -R1	Existing	90000107542	YES	GT53	$	61,366,885	$ -	$	61,366,885	11/5/2012	120	$0	$0	$0	4.94%	$ -	$	-
135	IN 2172-IDS Reporting & Analysis	Existing	90000106487	YES	G295	$	710,520	$ -	$	710,520	11/29/2012	84	$0	$0	$0	0.00%	$ -	$	-
136	IN 1182 GAS TRANSPORT SYS	Existing	90000124369	NO	C225	$	1,780,960	$ -	$	1,780,960	11/30/2012	84	$0	$0	$0	0.00%	$ -	$	-
137	INVP 2832 - ACIS Alliance Contracts	Existing	90000112827	YES	G187	$	324,412	$ -	$	324,412	12/12/2012	84	$0	$0	$0	0.00%	$ -	$	-
138	Inspect System Resources/Hard/Softw	Existing	90000104057	YES	G924	$	26,246	$ -	$	26,246	12/31/2012	84	$0	$0	$0	9.04%	$ -	$	-
139	INVP 1182B Gas Transportation System Meter Route Consol	Existing	90000124368	NO	G239	$	410,384	$ -	$	410,384	2/1/2013	84	$0	$0	$0	0.00%	$ -	$	-
140	Capitalized Software- IN1182BGAS TRANS SYS PHASE 2	Existing	90000124375	NO	C225	$	1,675,640	$ -	$	1,675,640	2/15/2013	84	$0	$0	$0	0.00%	$ -	$	-
141	Software-INVP 2960B CRM Salesforce SaaS	Existing	90000119937	YES	G903	$	1,117,121	$ -	$	1,117,121	3/31/2013	84	$0	$0	$0	6.07%	$ -	$	-
142	INVP 3232A - Tallyman & Paperless B	Existing	90000116954	YES	G924	$	953,115	$ -	$	953,115	4/1/2013	84	$0	$0	$0	9.04%	$ -	$	-
143	IN 3124B GLOBAL HR STRATEGY	Existing	90000119765	YES	GT53	$	1,752,217	$ -	$	1,752,217	4/4/2013	84	$0	$0	$0	4.94%	$ -	$	-
144	INVP 2162 - PRIMAVERA EXPANSION	Existing	90000104720	YES	G187	$	228,928	$ -	$	228,928	5/20/2013	84	$0	$0	$0	0.00%	$ -	$	-
145	IN 2522 VTL REPLACEMENT US	Existing	90000104630	YES	HT71	$	648,194	$ -	$	648,194	5/20/2013	84	$0	$0	$0	6.24%	$ -	$	-
146	INVP 2732 US Storage Switch Replace	Existing	90000104631	YES	GT53	$	588,353	$ -	$	588,353	5/22/2013	84	$0	$0	$0	4.94%	$ -	$	-
147	INVP 3393 Ehancement of Reservior W	Existing	90000122634	YES	J936	$	101,136	$ -	$	101,136	5/30/2013	84	$0	$0	$0	4.24%	$ -	$	-
148	INVP 2981 US Security Awareness	Existing	90000117533	YES	GT53	$	250,393	$ -	$	250,393	6/1/2013	84	$0	$0	$0	4.94%	$ -	$	-
149	INVP 3310 US HR Applicant Track Sys	Existing	90000118115	YES	GT53	$	326,615	$ -	$	326,615	6/30/2013	84	$0	$0	$0	4.94%	$ -	$	-
150	INVP 3294 - PowerPlant Leased Asset	Existing	90000117978	YES	GT53	$	969,208	$ -	$	969,208	9/30/2013	84	$0	$0	$0	4.94%	$ -	$	-
151	INVP3374 SmallWorld GIS FY13 R 1-2	Existing	90000120127	YES	G295	$	309,785	$ -	$	309,785	11/25/2013	84	$0	$0	$0	0.00%	$ -	$	-
152	IN 2366 LI CNI Direct Hw Upgr Software	Existing	90000124371	NO	C225	$	66,932	$ -	$	66,932	12/1/2013	84	$0	$0	$0	0.00%	$ -	$	-
153	INVP3294B PowerPlan Phase 2	Existing	90000133798	YES	GT53	$	244,374	$ -	$	244,374	2/1/2014	84	$0	$0	$0	4.94%	$ -	$	-
154	INVP 3600 - US Web Initiatives focusing on Content Management & eCommerce for Customer facing website	Existing	90000131946	YES	C903	$	1,380,415	$ -	$	1,380,415	2/25/2014	84	$0	$0	$0	9.66%	$ -	$	-
155	INVP 2577 GIS Consol Ph 2	Existing	90000108120	YES	G209	$	2,882,206	$ -	$	2,882,206	4/30/2014	84	$0	$0	$0	11.93%	$ -	$	-
156	INVP2997B EVM Phase 2	Existing	90000134297	YES	G187	$	138,248	$ -	$	138,248	6/1/2014	84	$0	$0	$0	0.00%	$ -	$	-
157	INVP 2997 Earned Value Mgmt Rptg	Existing	90000120197	YES	G187	$	603,575	$ -	$	603,575	6/10/2014	84	$0	$0	$0	0.00%	$ -	$	-
158	1642 - Radio Standardization Cons	Existing	90000099326	YES	GT53	$	3,125,196	$ -	$	3,125,196	6/30/2014	84	$0	$0	$0	4.94%	$ -	$	-
159	INVP1485 Computapole Migration W7	Existing	90000134385	YES	G187	$	874,103	$ -	$	874,103	6/30/2014	84	$0	$0	$0	0.00%	$ -	$	-
160	INVP 1549B Meter Reading System Con	Existing	90000120707	YES	G903	$	1,174,502	$ -	$	1,174,502	7/14/2014	84	$0	$0	$0	6.07%	$ -	$	-
161	USFP Release 3 - IT Delivery	Existing	90000142344	YES	GT53	$	9,575,835	$ -	$	9,575,835	7/31/2014	120	$0	$0	$0	4.94%	$ -	$	-
162	USFP R3 Payroll	Existing	90000142385	YES	GT53	$	7,395,816	$ -	$	7,395,816	7/31/2014	120	$0	$0	$0	4.94%	$ -	$	-
163	USFP R3 Supply Chain	Existing	90000142410	YES	GT53	$	9,434,359	$ -	$	9,434,359	7/31/2014	120	$0	$0	$0	4.94%	$ -	$	-
164	USFP R3 Finance	Existing	90000142411	YES	GT53	$	8,782,504	$ -	$	8,782,504	7/31/2014	120	$0	$0	$0	4.94%	$ -	$	-

165	INVP2940-GRC Enterprise Risk & Comp	Existing	90000109629	YES	GT53	$	3,552,013	$	-	$	3,552,013	8/31/2014	84	$0	$0	$0	4.94%	$	-	$	-
166	INVP 3237 Street Light Outage Imp	Existing	90000120335	YES	G295	$	324,546	$	-	$	324,546	9/1/2014	84	$0	$0	$0	0.00%	$	-	$	-
167	INVP 2982b Identity & Access Mgt Pr	Existing	90000113826	YES	GT53	$	3,576,972	$	-	$	3,576,972	10/1/2014	84	$0	$0	$0	4.94%	$	-	$	-
168	INVP 2983a CNI Network Security Pro	Existing	90000113827	YES	GT53	$	115,489	$	-	$	115,489	10/1/2014	84	$0	$0	$0	4.94%	$	-	$	-
169	IN 1642--Radio Standardization Cons	Existing	90000099327	YES	GT53	$	130,644	$	-	$	130,644	10/2/2014	84	$0	$0	$0	4.94%	$	-	$	-
170	New England Telecom Network Alarm	Existing	90000100684	NO	G277	$	88,951	$	-	$	88,951	10/2/2014	84	$0	$0	$0	0.00%	$	-	$	-
171	Meter Test Equipment	Existing	90000103863	NO	G277	$	186,308	$	-	$	186,308	10/2/2014	84	$0	$0	$0	0.00%	$	-	$	-
172	INVP 0823 DATA LOSS PREVENTION	Existing	90000112636	YES	GT53	$	782,169	$	-	$	782,169	10/17/2014	84	$0	$0	$0	4.94%	$	-	$	-
173	INVP 2951 - Legal Hold Automation	Existing	90000131880	YES	GT53	$	647,273	$	-	$	647,273	11/1/2014	84	$0	$0	$0	4.94%	$	-	$	-
174	INVP 3378 Rubber Goods Testing	Existing	90000137871	YES	G187	$	396,375	$	-	$	396,375	12/1/2014	84	$0	$0	$0	0.00%	$	-	$	-
175	INVP3615 Success Enterprise Reporti	Existing	90000134377	YES	G187	$	623,254	$	-	$	623,254	12/1/2014	84	$0	$0	$0	0.00%	$	-	$	-
176	INVP2892B Security Access Panels NERC CIP Compliance	Existing	90000142290	YES	G432	$	686,428	$	-	$	686,428	12/31/2014	84	$0	$0	$0	0.00%	$	-	$	-
177	INVP2960C GridForce SaaS Phase 2	Existing	90000144051	YES	G209	$	3,254,217	$	-	$	3,254,217	1/1/2015	84	$0	$0	$0	11.93%	$	-	$	-
178	INVP 2970 Security Info & Event Mgm	Existing	90000133045	YES	GT53	$	1,752,601	$	-	$	1,752,601	3/24/2015	84	$0	$0	$0	4.94%	$	-	$	-
179	INVP 3629 Cascade System for Gas	Existing	90000134426	YES	G209	$	2,353,207	$	-	$	2,353,207	3/31/2015	84	$0	$0	$0	11.93%	$	-	$	-
180	IN 1043 NE EMS Replacement	Existing	90000157429	NO	U273	$	28,198,058	$	-	$	28,198,058	4/22/2015	84	$0	$0	$0	0.00%	$	-	$	-
181	INVP3375B- Challenge the Limits XML	Existing	90000140573	YES	G924	$	616,276	$	-	$	616,276	10/1/2015	84	$0	$0	$0	9.04%	$	-	$	-
182	INVP3375D- Challenge the Limits Letters	Existing	90000140579	YES	G113	$	409,859	$	-	$	409,859	10/1/2015	84	$0	$0	$0	20.33%	$	-	$	-
183	IN 3136 NE GAS LEAKS RECHECKS	Existing	90000124374	NO	G310	$	1,326,238	$	-	$	1,326,238	10/31/2015	84	$0	$0	$0	0.00%	$	-	$	-
184	INVP3839 NY Retail Access Mandate	Existing	90000141799	YES	G170	$	2,330,372	$	-	$	2,330,372	11/2/2015	84	$0	$0	$0	10.00%	$	-	$	-
185	EHR1 - IT Delivery	Existing	90000148061	YES	GT53	$	2,568,884	$	-	$	2,568,884	11/15/2015	120	$149,852	$0	$74,926	4.94%	$	231	$	7,403
186	EHR1 - Payroll	Existing	90000148062	YES	GT53	$	6,240,543	$	-	$	6,240,543	11/15/2015	120	$364,032	$0	$182,016	4.94%	$	561	$	17,983
187	EHR1 - Supply Chain	Existing	90000148059	YES	GT53	$	18,657,154	$	-	$	18,657,154	11/15/2015	120	$1,088,334	$0	$544,167	4.94%	$	1,676	$	53,764
188	EHR1 - PMO	Existing	90000148055	YES	GT53	$	8,346,172	$	-	$	8,346,172	11/15/2015	120	$486,860	$0	$243,430	4.94%	$	750	$	24,051
189	EHR1 - BPS	Existing	90000148063	YES	GT53	$	14,956,768	$	-	$	14,956,768	11/15/2015	120	$872,478	$0	$436,239	4.94%	$	1,344	$	43,100
190	EHR1 - Finance	Existing	90000148060	YES	GT53	$	10,024,521	$	-	$	10,024,521	11/15/2015	120	$584,764	$0	$292,382	4.94%	$	901	$	28,887
191	INVP 4074 - MA Gas 4 Hour Appointment	Existing	90000160455	NO	C310	$	291,566	$	-	$	291,566	11/20/2015	84	$0	$0	$0	0.00%	$	-	$	-
192	INVP2495H US CNI Frame Relay Replac	Existing	90000134425	YES	G209	$	6,536,308	$	-	$	6,536,308	11/30/2015	84	$0	$0	$0	11.93%	$	-	$	-
193	DMS/OMS Replacement	Existing	90000098917	YES	G295	$	65,661,363	$	-	$	65,661,363	12/4/2015	84	$0	$0	$0	0.00%	$	-	$	-
194	INVP 4102 - Capture Fusion Data	Existing	90000162166	YES	G207	$	303,525	$	-	$	303,525	12/31/2015	84	$0	$0	$0	17.88%	$	-	$	-
195	INVP3492 CI Services Foundation	Existing	90000134389	YES	GT53	$	2,541,832	$	-	$	2,541,832	1/1/2016	84	$0	$0	$0	4.94%	$	-	$	-
196	INVP 4133 - LI Stabilization	Existing	90000163306	NO	5230G	$	677,092	$	-	$	677,092	1/1/2016	84	$0	$0	$0	0.00%	$	-	$	-
197	INVP3600B US Web Initiatives 2	Existing	90000142197	YES	G903	$	4,153,761	$	-	$	4,153,761	2/22/2016	84	$0	$0	$0	6.07%	$	-	$	-
198	INVP3853 NMPC C-Cure Conv to AMAG	Existing	90000145855	YES	G113	$	822,678	$	-	$	822,678	2/28/2016	84	$0	$0	$0	20.33%	$	-	$	-
199	INVP4024 Soft Off Program	Existing	90000156429	YES	G207	$	1,285,464	$	-	$	1,285,464	3/25/2016	84	$0	$0	$0	17.88%	$	-	$	-
200	INVP 4244 - US Control EBB Gas	Existing	90000171826	YES	C209	$	617,691	$	-	$	617,691	4/1/2016	84	$0	$0	$0	18.19%	$	-	$	-
201	INVP 3883 Mobile Device for PTO, Me	Existing	90000153451	YES	G903	$	1,743,812	$	-	$	1,743,812	4/12/2016	84	$0	$0	$0	6.07%	$	-	$	-
202	Finance Remediation FY16 Capital	Existing	90000172054	YES	GT53	$	1,858,401	$	-	$	1,858,401	4/30/2016	120	$201,327	$15,487	$108,407	4.94%	$	334	$	9,181
203	INVP 4323 - Mainframe Upgrade	Existing	90000171825	YES	GT53	$	2,495,408	$	-	$	2,495,408	5/22/2016	84	$0	$0	$0	4.94%	$	-	$	-
204	INVP 3914 - Bill Print Facility	Existing	90000171355	YES	C903	$	317,738	$	-	$	317,738	5/27/2016	84	$0	$0	$0	9.66%	$	-	$	-
205	INVP 4266 - End User Device Refresh	Existing	90000170292	YES	GT53	$	258,101	$	-	$	258,101	5/31/2016	84	$0	$0	$0	4.94%	$	-	$	-
206	INVP 3538 - VSTIG Bandwidth Increas	Existing	90000158866	YES	GT53	$	1,740,521	$	-	$	1,740,521	7/23/2016	84	$0	$0	$0	4.94%	$	-	$	-
207	INVP 4172 - Cross Company Customer	Existing	90000164925	YES	C903	$	13,893,770	$	-	$	13,893,770	9/9/2016	84	$0	$0	$0	9.66%	$	-	$	-
208	INVP 3896 SMI Conversion Mobilizati	Existing	90000153520	YES	GT53	$	3,220,133	$	-	$	3,220,133	9/22/2016	84	$0	$0	$0	4.94%	$	-	$	-
209	INVP 3564 Cust Choice ESCO Gas	Existing	90000134705	NO	C225	$	14,372,475	$	-	$	14,372,475	10/24/2016	84	$0	$0	$0	0.00%	$	-	$	-
210	INVP 1172 - AMAG Upgrades	Existing	90000112731	YES	GT53	$	6,136,633	$	-	$	6,136,633	11/18/2016	84	$0	$0	$0	4.94%	$	-	$	-
211	INVP 3614E3 SIEM 2	Existing	90000141754	YES	GT53	$	2,008,956	$	-	$	2,008,956	11/30/2016	84	$0	$0	$0	4.94%	$	-	$	-
212	INVP 3614C1 - US End User Initiated	Existing	90000170691	YES	GT53	$	257,097	$	-	$	257,097	11/30/2016	84	$0	$0	$0	4.94%	$	-	$	-
213	INVP 4219 PowerPlan Upgrade	Existing	90000176040	YES	GT53	$	2,120,542	$	-	$	2,120,542	12/1/2016	120	$353,424	$141,369	$247,397	4.94%	$	762	$	10,475
214	INVP 4218 Blanket Work Order	Existing	90000178859	YES	GT53	$	3,889,611	$	-	$	3,889,611	12/9/2016	120	$648,269	$259,307	$453,788	4.94%	$	1,398	$	19,215
215	INVP 4223 - US SAP Annual Business Objects Environment (BOE) Update	Existing	90000176041	YES	GT53	$	970,394	$	-	$	970,394	12/9/2016	120	$161,732	$64,693	$113,213	4.94%	$	349	$	4,794
216	INVP 3922 Access Violation Mgmt	Existing	90000176039	YES	GT53	$	3,349,643	$	-	$	3,349,643	12/9/2016	120	$558,274	$223,310	$390,792	4.94%	$	1,204	$	16,547
217	INVP 4225 - Ancillary SAP Apps	Existing	90000176046	YES	GT53	$	1,250,604	$	-	$	1,250,604	12/9/2016	120	$208,434	$83,374	$145,904	4.94%	$	449	$	6,178
218	INVP 4224 - HANA	Existing	90000176043	YES	GT53	$	1,112,922	$	-	$	1,112,922	12/9/2016	120	$185,487	$74,195	$129,841	4.94%	$	400	$	5,498
219	INVP 3915 - Annual HR & Payroll SP	Existing	90000178452	YES	GT53	$	1,099,202	$	-	$	1,099,202	12/9/2016	120	$183,200	$73,280	$128,240	4.94%	$	395	$	5,430
220	INVP3614A2 IAM Ph3 Web Admin	Existing	90000141742	YES	GT53	$	1,645,021	$	-	$	1,645,021	12/16/2016	84	$0	$0	$0	4.94%	$	-	$	-
221	INVP 3882 - NYS Pipeline Safety CMS	Existing	90000161831	YES	G207	$	1,668,447	$	-	$	1,668,447	12/16/2016	84	$0	$0	$0	17.88%	$	-	$	-
222	INVP3614A1 IAM Ph2:Identity Adminis	Existing	90000141707	YES	GT53	$	2,736,284	$	-	$	2,736,284	12/19/2016	84	$0	$0	$0	4.94%	$	-	$	-
223	INVP 4373 - Contingent Labor Admin	Existing	90000180521	YES	GT53	$	259,667	$	-	$	259,667	2/20/2017	84	$0	$0	$0	4.94%	$	-	$	-
224	INVP 4045 Double Pole Mgmt DB	Existing	90000176583	YES	G295	$	432,455	$	-	$	432,455	3/4/2017	84	$0	$0	$0	0.00%	$	-	$	-
225	INVP 3955 - EJ Ward Upgrade	Existing	90000172325	NO	G235	$	619,620	$	-	$	619,620	3/7/2017	84	$0	$0	$0	0.00%	$	-	$	-
226	INVP 4673 - PI Enter Deployment	Existing	90000182192	YES	G915	$	8,668,846	$	-	$	8,668,846	3/29/2017	84	$0	$0	$0	5.29%	$	-	$	-
227	INVP 4670 - Acq of Rem Sens Data	Existing	90000183132	NO	G310	$	3,785,352	$	-	$	3,785,352	3/31/2017	84	$0	$0	$0	0.00%	$	-	$	-
228	INVP 4649 - HANA Licenses	Existing	90000182191	YES	GT53	$	3,826,068	$	-	$	3,826,068	3/31/2017	84	$0	$0	$0	4.94%	$	-	$	-
229	INVP 4729 - Acq Rem Sen NY Data	Existing	90000183137	YES	G113	$	7,945,120	$	-	$	7,945,120	3/31/2017	84	$0	$0	$0	20.33%	$	-	$	-
230	INVP 4642 Microsoft ELA renewal	Existing	90000183143	YES	GT53	$	3,207,476	$	-	$	3,207,476	3/31/2017	84	$0	$0	$0	4.94%	$	-	$	-
231	INVP 2577C - ArcFM Software Upgrade	Existing	90000172528	NO	G310	$	2,003,504	$	-	$	2,003,504	4/10/2017	84	$0	$0	$0	0.00%	$	-	$	-
232	INVP 4214 FERC Wholesale Customer System Replacement	Existing	90000182645	YES	T442	$	262,622	$	-	$	262,622	4/12/2017	84	$0	$0	$0	0.00%	$	-	$	-
233	CIP v5 High/Med NE Software	Existing	90000162803	YES	GT53	$	1,870,617	$	-	$	1,870,617	4/30/2017	84	$0	$0	$0	4.94%	$	-	$	-
234	INVP 4170 - Time Entry and Approval Improvements	Existing	90000181659	YES	GT53	$	2,740,142	$	-	$	2,740,142	4/30/2017	84	$0	$0	$0	4.94%	$	-	$	-
235	INVP 4411A - Distributed Generation	Existing	90000179919	YES	C902	$	2,217,136	$	-	$	2,217,136	5/15/2017	84	$0	$0	$0	0.00%	$	-	$	-
236	INVP 4137 MA Retail Access Mandate	Existing	90000180029	NO	C277	$	762,426	$	-	$	762,426	5/19/2017	84	$0	$0	$0	0.00%	$	-	$	-
237	INVP 4420 CNI FocalPoint Upgrade	Existing	90000180815	YES	G295	$	705,521	$	-	$	705,521	5/23/2017	84	$0	$0	$0	0.00%	$	-	$	-
238	INVP 4451 - Gas Transportation PhII	Existing	90000181097	NO	G225	$	1,229,049	$	-	$	1,229,049	6/30/2017	84	$0	$0	$0	0.00%	$	-	$	-
239	S005242 M112 Systemic Improvement	Existing	90000156074	YES	GT53	$	9,485,306	$	-	$	9,485,306	7/10/2017	120	$2,134,194	$1,185,663	$1,659,929	4.94%	$	5,114	$	46,857
240	INVP 4392 - US PPM Improv.	Existing	90000183489	YES	GT53	$	266,173	$	-	$	266,173	8/4/2017	84	$0	$0	$0	4.94%	$	-	$	-
241	INVP 4397 - Ariba TLS and CI Upg	Existing	90000179463	YES	GT53	$	1,727,180	$	-	$	1,727,180	9/11/2017	84	$0	$0	$0	4.94%	$	-	$	-
242	INVP 4632 - US Vid Con Room RW	Existing	90000182162	YES	GT53	$	1,856,973	$	-	$	1,856,973	9/12/2017	84	$0	$0	$0	4.94%	$	-	$	-
243	INVP 4683 RSA Token	Existing	90000182175	YES	GT53	$	536,718	$	-	$	536,718	9/12/2017	84	$0	$0	$0	4.94%	$	-	$	-
244	INVP 3839A - NY Retail Access Ph2	Existing	90000170773	YES	C170	$	4,830,132	$	-	$	4,830,132	10/20/2017	84	$0	$0	$0	15.06%	$	-	$	-
245	INVP 4577 - Call Manager Upgrade	Existing	90000182166	YES	GT53	$	375,605	$	-	$	375,605	10/27/2017	84	$0	$0	$0	4.94%	$	-	$	-
246	INVP 4757 - Cloud Enhancements	Existing	90000188531	YES	GT53	$	263,501	$	-	$	263,501	10/31/2017	84	$0	$0	$0	4.94%	$	-	$	-
247	INVP 3430 - US Enterprise Mobility	Existing	90000181476	YES	GT53	$	1,017,559	$	-	$	1,017,559	11/3/2017	84	$0	$0	$0	4.94%	$	-	$	-
248	INVP 4217 - BPC HANA	Existing	90000186317	YES	GT53	$	2,589,265	$	-	$	2,589,265	11/13/2017	84	$0	$0	$0	4.94%	$	-	$	-
249	INVP 4222 - GRC Upgrade	Existing	90000186318	YES	GT53	$	2,464,347	$	-	$	2,464,347	11/20/2017	84	$0	$0	$0	4.94%	$	-	$	-
250	INVP 4400 - Ann HR & Payr Upgrd	Existing	90000182311	YES	GT53	$	1,243,084	$	-	$	1,243,084	12/11/2017	84	$0	$0	$0	4.94%	$	-	$	-

251	INVP 4688 - Legacy DMZ Firewalls	Existing	90000182173	YES	GT53	$ 558,001	$ -	$ 558,001	12/16/2017	84	$0	$0	$0	4.94%	$ -	$ -
252	INVP 4449 - EPA Port Mgr Integr	Existing	90000185433	YES	C903	$ 495,169	$ -	$ 495,169	12/29/2017	84	$0	$0	$0	9.66%	$ -	$ -
253	INVP 4529 - Serv Now Deply rel 2	Existing	90000189992	YES	GT53	$ 2,086,939	$ -	$ 2,086,939	12/31/2017	84	$0	$0	$0	4.94%	$ -	$ -
254	INVP 4972 - Complex Cap Del Ph 1	Existing	90000189378	YES	G911	$ 453,469	$ -	$ 453,469	1/8/2018	84	$0	$0	$0	5.30%	$ -	$ -
255	INVP 4674 - Log Logic	Existing	90000182182	YES	GT53	$ 361,190	$ -	$ 361,190	1/10/2018	84	$0	$0	$0	4.94%	$ -	$ -
256	INVP 4383 - NY Community Choice	Existing	90000181728	YES	C436	$ 751,696	$ -	$ 751,696	1/19/2018	84	$0	$0	$0	9.69%	$ -	$ -
257	INVP 4377A Melville Data Centre	Existing	90000190321	YES	GT53	$ 858,609	$ -	$ 858,609	1/31/2018	84	$0	$0	$0	4.94%	$ -	$ -
258	INVP 3718 - New Medical System	Existing	90000185436	YES	G916	$ 379,378	$ -	$ 379,378	2/8/2018	84	$0	$0	$0	5.08%	$ -	$ -
259	INVP 4124 - Auto Remote Net Meter	Existing	90000181796	YES	G181	$ 1,368,153	$ -	$ 1,368,153	2/23/2018	84	$0	$0	$0	0.00%	$ -	$ -
260	INVP 4124 - Auto Remote Net Meter	Existing	90000167406	YES	C902	$ 2,015,289	$ -	$ 2,015,289	2/23/2018	84	$0	$0	$0	0.00%	$ -	$ -
261	INVP 4464 - Data Visualization	Existing	90000181341	YES	GT53	$ 8,182,819	$ -	$ 8,182,819	3/16/2018	84	$0	$0	$0	4.94%	$ -	$ -
262	INVP 3901 - Virtual Desktop Offshr	Existing	90000191659	YES	GT53	$ 253,047	$ -	$ 253,047	3/20/2018	84	$0	$0	$0	4.94%	$ -	$ -
263	INVP 4891 - Customer Data Viz Exp	Existing	90000191234	YES	C903	$ 700,389	$ -	$ 700,389	3/30/2018	84	$0	$0	$0	9.66%	$ -	$ -
264	INVP 5167 - Cust Data Viz Dist Exp	Existing	90000191236	YES	G187	$ 374,837	$ -	$ 374,837	3/30/2018	84	$0	$0	$0	0.00%	$ -	$ -
265	INVP 4473 US Ctrl Electric Rms	Existing	90000201195	YES	G181	$ 919,954	$ -	$ 919,954	3/30/2018	84	$0	$0	$0	0.00%	$ -	$ -
266	INVP 3644 Internet Explorer Upgrade	Existing	90000150981	YES	GT53	$ 250,447	$ -	$ 250,447	3/31/2018	84	$0	$0	$0	4.94%	$ -	$ -
267	INVP 4779 - Time Entry Appr Enab	Existing	90000188608	YES	GT53	$ 4,181,291	$ -	$ 4,181,291	4/23/2018	84	$49,777	$0	$24,889	4.94%	$ 77	$ 2,459
268	INVP 4662 - US SAP Concur Exp	Existing	90000188716	NO	G939	$ 2,675,114	$ -	$ 2,675,114	4/23/2018	84	$31,847	$0	$15,923	0.00%	$ -	$ -
269	INVP 3614D1 Ent Network Security	Existing	90000141765	YES	GT53	$ 10,767,752	$ -	$ 10,767,752	5/1/2018	84	$128,188	$0	$64,094	4.94%	$ 197	$ 6,332
270	INVP 4584 - Elec Demand Resp Int	Existing	90000191661	YES	G295	$ 291,310	$ -	$ 291,310	5/1/2018	84	$3,468	$0	$1,734	0.00%	$ -	$ -
271	INVP 4411B - Distributed Gen NE	Existing	90000189729	NO	C277	$ 1,469,928	$ -	$ 1,469,928	5/3/2018	84	$17,499	$0	$8,750	0.00%	$ -	$ -
272	INVP 4421 - New Arr Mgmt Prog	Existing	90000185451	NO	G316	$ 575,674	$ -	$ 575,674	5/4/2018	84	$6,853	$0	$3,427	0.00%	$ -	$ -
273	INVP 3486 - IEE Consolidation Ph1	Existing	90000181573	YES	G187	$ 1,675,058	$ -	$ 1,675,058	5/4/2018	84	$19,941	$0	$9,971	0.00%	$ -	$ -
274	INVP 4480 - Gas Sys SOP Upgde	Existing	90000189704	YES	G209	$ 256,611	$ -	$ 256,611	5/27/2018	84	$6,110	$0	$3,055	11.93%	$ 23	$ 729
275	INVP 4486 - Gen Led Int CRIS	Existing	90000186849	NO	G384	$ 612,821	$ -	$ 612,821	6/22/2018	84	$21,886	$0	$10,943	0.00%	$ -	$ -
276	INVP 4448 Low Income Order NIMO	Existing	90000179970	YES	C195	$ 3,563,941	$ -	$ 3,563,941	6/22/2018	84	$127,284	$0	$63,642	21.66%	$ 860	$ 27,570
277	INVP 4975USE - IAM Unified Pltfrm	Existing	90000191451	YES	GT53	$ 706,875	$ -	$ 706,875	7/11/2018	84	$25,246	$0	$12,623	4.94%	$ 39	$ 1,247
278	INVP 4606 - Data Visualization Exp	Existing	90000188602	YES	GT53	$ 3,170,221	$ -	$ 3,170,221	7/12/2018	84	$113,222	$0	$56,611	4.94%	$ 174	$ 5,593
279	INVP 4395 - US Mobile Device Refresh FY18	Existing	90000184599	YES	G903	$ (4,539)	$ -	$ (4,539)	7/19/2018	84	$0	$486	$243	6.07%	$ 11	$ (305)
280	INVP 4395 - US Mobile Device Refresh FY18	Existing	90000184599	YES	G903	$ (2,050)	$ -	$ (2,050)	7/19/2018	84	$0	$220	$110	6.07%	$ 5	$ (138)
281	INVP 5023 - DG IOAP Phase 2 A&B	Existing	90000190718	YES	G181	$ (184)	$ -	$ (184)	7/25/2018	84	$0	$18	$9	0.00%	$ -	$ -
282	INVP 5159 - NMPC Rate Case	Existing	90000190738	YES	G114	$ 303,780	$ -	$ 303,780	7/27/2018	84	$14,466	$0	$7,233	15.84%	$ 71	$ 2,291
283	INVP 4975USD - Website Security Protection	Existing	90000191902	YES	GT53	$ 236,822	$ -	$ 236,822	8/30/2018	84	$14,097	$0	$7,048	4.94%	$ 22	$ 696
284	INVP 4478 - Mobile Material Assistant Upgrade (MMA)	Existing	90000190259	YES	GT53	$ 302,192	$ -	$ 302,192	8/31/2018	84	$17,988	$0	$8,994	4.94%	$ 28	$ 889
285	INVP 4188 - Aging System Stabilization/Upgrades	Existing	90000176078	YES	G911	$ 1,631,899	$ -	$ 1,631,899	9/8/2018	84	$97,137	$0	$48,568	5.30%	$ 161	$ 5,148
286	INVP 4687 - Network Tx-NB/MTC	Existing	90000182169	YES	GT53	$ 286,977	$ -	$ 286,977	9/18/2018	84	$17,082	$0	$8,541	4.94%	$ 26	$ 844
287	INVP 4941 - Process Auto Implementation	Existing	90000192151	YES	GT53	$ 1,061,574	$ -	$ 1,061,574	9/25/2018	84	$75,827	$0	$37,913	4.94%	$ 117	$ 3,746
288	INVP 5132 - Add Effective Date to CSS (NACHA)	Existing	90000191697	YES	C434	$ 266,535	$ -	$ 266,535	9/28/2018	84	$19,038	$0	$9,519	12.39%	$ 74	$ 2,359
289	INVP 4750B - CXT-My Account Service and Billing Functions F&A	Existing	90000189747	YES	C903	$ 489,978	$ -	$ 489,978	10/12/2018	84	$34,998	$0	$17,499	9.66%	$ 105	$ 3,381
290	INVP 3986 - Cascade Electric Application Upgrade	Existing	90000189707	YES	GT53	$ 468,706	$ -	$ 468,706	11/5/2018	84	$39,059	$0	$19,529	4.94%	$ 60	$ 1,930
291	INVP 3982 - dobleARMS	Existing	90000190734	YES	G901	$ 335,261	$ -	$ 335,261	11/14/2018	84	$27,938	$0	$13,969	0.00%	$ -	$ -
292	INVP 4771A - Contract Management Solution for CCDI	Existing	90000190936	YES	G911	$ 6,248,724	$ -	$ 6,248,724	11/30/2018	84	$595,117	$0	$297,558	5.30%	$ 984	$ 31,541
293	INVP 4965 - Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) - FY19	Existing	90000196923	YES	GT53	$ 1,092,462	$ -	$ 1,092,462	12/10/2018	84	$104,044	$0	$52,022	4.94%	$ 160	$ 5,140
294	INVP 4706 - Apps Interface Remediation	Existing	90000192752	YES	GT53	$ 767,618	$ -	$ 767,618	12/11/2018	84	$73,106	$0	$36,553	4.94%	$ 113	$ 3,611
295	INVP 5214US - IAM - Privileged Access Management (PAM) - Phase 1 - US	Existing	90000191709	YES	GT53	$ 784,152	$ -	$ 784,152	12/12/2018	84	$74,681	$0	$37,341	4.94%	$ 115	$ 3,689
296	INVP 5152 - Power Plant Operations Continuous Emissions Monitoring Network Improvement	Existing	90000192347	NO	G324	$ 749	$ -	$ 749	12/21/2018	84	$80	$0	$40	0.00%	$ -	$ -
297	INVP 5223 - Massachusetts Rate Case	Existing	90000196348	NO	G310	$ 611,550	$ -	$ 611,550	12/28/2018	84	$65,523	$0	$32,762	0.00%	$ -	$ -
298	EV Software EBU	Existing	90000219064	YES	C902	$ 316,922	$ -	$ 316,922	1/1/2019	84	$33,956	$0	$16,978	0.00%	$ -	$ -
299	INVP 4768 - Data Visualization Evolution	Existing	90000195204	YES	GT53	$ 2,360,108	$ -	$ 2,360,108	1/25/2019	84	$280,965	$0	$140,483	4.94%	$ 433	$ 13,880
300	INVP 5180 - CRIS Transactional Email	Existing	90000192346	NO	C343	$ 516,723	$ -	$ 516,723	1/28/2019	84	$61,515	$0	$30,757	0.00%	$ -	$ -
301	INVP 4411C - New Electric Connections	Existing	90000189730	YES	C902	$ 1,469,343	$ -	$ 1,469,343	1/28/2019	84	$174,922	$0	$87,461	0.00%	$ -	$ -
302	INVP 5582 Data Visualization & Licenses	Existing	90000201086	YES	GT53	$ 318,484	$ -	$ 318,484	1/31/2019	84	$37,915	$0	$18,957	4.94%	$ 58	$ 1,873
303	INVP 4468 - Gas Capacity Request Database	Existing	90000190837	YES	C209	$ 1,444,317	$ -	$ 1,444,317	2/12/2019	84	$171,943	$0	$85,971	18.19%	$ 975	$ 31,276
304	INVP 5120 - NE IPC Phone Upgrade	Existing	90000194844	NO	G910	$ 859,881	$ -	$ 859,881	2/15/2019	84	$102,367	$0	$51,183	0.00%	$ -	$ -
305	INVP 4714- Enterprise Mobility Management Services- Phase 2	Existing	90000188992	YES	GT53	$ 1,403,600	$ -	$ 1,403,600	2/28/2019	84	$183,805	$0	$91,902	4.94%	$ 283	$ 9,080
306	INVP 4975USA - US Perimeter Enhancements	Existing	90000194041	YES	GT53	$ 289,620	$ -	$ 289,620	2/28/2019	84	$37,926	$0	$18,963	4.94%	$ 58	$ 1,874
307	INVP 3683USA - US End Point Security	Existing	90000192499	YES	GT53	$ 1,755,857	$ -	$ 1,755,857	2/28/2019	84	$229,934	$0	$114,967	4.94%	$ 354	$ 11,359
308	INVP 3948 - Gas Service Database (DNY)	Existing	90000189698	NO	G225	$ 403,102	$ -	$ 403,102	3/10/2019	84	$52,787	$0	$26,394	0.00%	$ -	$ -
309	INVP3737 US CNI GMS SCADA Upgrade & Consolidation	Existing	90000150067	YES	C209	$ 16,211,894	$ -	$ 16,211,894	3/21/2019	84	$2,315,985	$0	$1,157,992	18.19%	$ 13,136	$ 421,278
310	INVP 4461- Unix 51 Migration	Existing	90000182375	YES	GT53	$ 1,481,023	$ -	$ 1,481,023	3/22/2019	84	$211,575	$0	$105,787	4.94%	$ 326	$ 10,452
311	INVP 4411C - New Electric Connections	Existing	90000197308	NO	C277	$ 495,944	$ -	$ 495,944	3/25/2019	84	$70,849	$0	$35,425	0.00%	$ -	$ -
312	INVP 4975USG - Gateway Upgrades	Existing	90000192076	YES	GT53	$ 495,719	$ -	$ 495,719	3/31/2019	84	$70,817	$0	$35,408	4.94%	$ 109	$ 3,498
313	INVP 5175- NY Gas Service Line Inspection	Existing	90000196106	YES	G207	$ 951,856	$ -	$ 951,856	4/8/2019	84	$135,979	$0	$67,990	17.88%	$ (1,332)	$ 24,313
314	INVP 5314- NetMod NSSR SVC E-Bond	Existing	90000197673	YES	GT53	$ 306,872	$ -	$ 306,872	4/26/2019	84	$47,492	$3,653	$25,573	4.94%	$ 79	$ 2,166
315	INVP 4377B - Melville Data Centre Clearance (Migration and Decommision)	Existing	90000192368	YES	GT53	$ 261,390	$ -	$ 261,390	5/1/2019	84	$40,453	$3,112	$21,783	4.94%	$ 67	$ 1,845
316	INVP 5313 - NetMod Z-Scaler Cloud Security	Existing	90000197670	YES	GT53	$ 408,522	$ -	$ 408,522	5/4/2019	84	$63,224	$4,863	$34,044	4.94%	$ 105	$ 2,883
317	INVP 4975USB - CNI Intrusion Detection System (IDS) refresh Phase1	Existing	90000194370	YES	GT53	$ 569,072	$ -	$ 569,072	5/30/2019	84	$94,845	$13,549	$54,197	4.94%	$ 167	$ 4,016
318	INVP 5099 - EPA Portfolio Manager Integration Phase 2	Existing	90000197721	YES	C903	$ 453,226	$ -	$ 453,226	6/14/2019	84	$75,538	$10,791	$43,164	9.66%	$ 260	$ 6,255
319	INVP 4750D- CXT-My Account MVP Project	Existing	90000196057	YES	C903	$ 7,028,000	$ -	$ 7,028,000	6/30/2019	84	$1,255,000	$251,000	$753,000	9.66%	$ 4,536	$ 96,986
320	INVP - 4750G - CXT MyAccount - Two Way Outage SMS Communications	Existing	90000198517	YES	C902	$ 741,017	$ -	$ 741,017	7/11/2019	84	$132,324	$26,465	$79,395	0.00%	$ -	$ -
321	INVP 3683USP - IAM Role Based Access Control	Existing	90000198266	YES	GT53	$ 527,392	$ -	$ 527,392	7/11/2019	84	$94,177	$18,835	$56,506	4.94%	$ 174	$ 3,722
322	NVP 3932 - Customer Contact Center Technology Upgrade Implement Solution- Agent & Interactions	Existing	90000179806	YES	C903	$ 18,736,250	$ -	$ 18,736,250	7/17/2019	84	$3,345,759	$669,152	$2,007,455	9.66%	$ 12,094	$ 258,560
323	INVP 3683USAQ - Cloud Access Security Broker (CASB) Phase 2	Existing	90000198267	YES	GT53	$ 987,453	$ -	$ 987,453	7/31/2019	84	$188,086	$47,022	$117,554	4.94%	$ 362	$ 6,969
324	INVP 4408- Document Management System Replacement-Delivery	Existing	90000181343	YES	G913	$ 9,676,378	$ -	$ 9,676,378	8/2/2019	84	$1,843,120	$460,780	$1,151,950	5.10%	$ 3,664	$ 70,499
325	INVP 4761 - US Foundation Hosting Renewal	Existing	90000188990	YES	GT53	$ 10,359,674	$ -	$ 10,359,674	8/11/2019	84	$1,973,271	$493,318	$1,233,295	4.94%	$ 3,799	$ 73,110
326	INVP 5226 - AVLS Old 3G Modem Rep	Existing	90000195818	YES	G434	$ 2,677,932	$ -	$ 2,677,932	8/31/2019	84	$541,962	$159,401	$350,682	8.05%	$ 1,761	$ 30,796
327	INVP 4727 - Virtual Desktop - DaaS	Existing	90000187983	YES	GT53	$ 611,500	$ -	$ 611,500	9/1/2019	84	$123,756	$36,399	$80,077	4.94%	$ 247	$ 4,315
328	INVP 5600 ESG Migration to SFTP	Existing	90000203071	NO	5230G	$ 317,545	$ -	$ 317,545	9/6/2019	84	$64,265	$18,902	$41,583	0.00%	$ -	$ -
329	INVP 4975USF - Internal Public Key Infrastructure (PKI)	Existing	90000194044	YES	GT53	$ 3,128,984	$ -	$ 3,128,984	9/30/2019	84	$670,497	$223,499	$446,998	4.94%	$ 1,377	$ 22,082
330	INVP 5367 Enable Dominion Pipeline Confirmations	Existing	90000205961	YES	GT53	$ 2,778	$ -	$ 2,778	10/16/2019	84	$595	$198	$397	4.94%	$ 1	$ 20
331	INVP 4811-Supervisor Enablement iPads Roll-out	Existing	90000193942	YES	G911	$ 1,122,161	$ -	$ 1,122,161	10/21/2019	84	$253,822	$93,513	$173,668	5.30%	$ 574	$ 8,496
332	INVP 5310 - NetMod Governance	Existing	90000197675	YES	GT53	$ 756,379	$ -	$ 756,379	10/28/2019	84	$171,086	$63,032	$117,059	4.94%	$ 361	$ 5,338
333	INVP 4821 - NY Tax Remittance and Reporting Corrections	Existing	90000194681	YES	C195	$ 1,310,105	$ -	$ 1,310,105	10/28/2019	84	$296,333	$109,175	$202,754	21.66%	$ 2,739	$ 40,538
334	INVP 5312 - NetMod Ethernet SD WAN	Existing	90000197668	YES	GT53	$ 1,274,893	$ -	$ 1,274,893	10/30/2019	84	$288,369	$106,241	$197,305	4.94%	$ 608	$ 8,997
335	INVP 4910 - MA DOR - CRIS	Existing	90000199546	NO	C310	$ 1,005,000	$ -	$ 1,005,000	11/8/2019	84	$227,321	$83,750	$155,536	0.00%	$ -	$ -
336	INVP 4910A - MA DOR - CSS	Existing	90000199548	NO	C277	$ 711,975	$ -	$ 711,975	11/8/2019	84	$161,042	$59,331	$110,187	0.00%	$ -	$ -

337	INVP 5037 - DG IOAP Phase 2 Screens C-F and CYME Server	Existing	90000196803	YES	C902	$ 350,583	$ -	$ 350,583	11/18/2019	84	$79,298	$33,389	$56,344	0.00%	$ -	$ -
338	INVP 5037 DG IOAP Phase 2 Screens C-F and CYME Server	Existing	90000199744	YES	5210E	$ 1,421,777	$ -	$ 1,421,777	11/18/2019	84	$321,592	$135,407	$228,500	0.00%	$ -	$ -
339	INVP 5260 - Rubber Goods Testing/Tracking System Replacement	Existing	90000199510	YES	T904	$ 407,302	$ -	$ 407,302	11/18/2019	84	$92,128	$38,791	$65,459	0.00%	$ -	$ -
340	INVP 4563 - US SAP: FERC on HANA Upgrade	Existing	90000195829	YES	GT53	$ 5,488,388	$ -	$ 5,488,388	11/18/2019	84	$1,241,421	$522,704	$882,062	4.94%	$ 2,717	$ 35,505
341	INVP 5712 Data Scrub Application	Existing	90000205638	YES	GT53	$ 710,070	$ -	$ 710,070	11/22/2019	84	$169,064	$67,626	$118,345	4.94%	$ 365	$ 5,011
342	INVP 5702 USB Malware defense - Gateway Enhancements	Existing	90000204133	YES	GT53	$ 497,709	$ -	$ 497,709	11/30/2019	84	$118,502	$47,401	$82,952	4.94%	$ 256	$ 3,512
343	INVP 5379 Annual HR Service Pack Upgrade FY20	Existing	90000204471	YES	GT53	$ 1,046,980	$ -	$ 1,046,980	12/9/2019	84	$249,281	$99,712	$174,497	4.94%	$ 538	$ 7,389
344	INVP 4398 - Storms/IScheduler Upgrade	Existing	90000179024	YES	G924	$ 14,016,806	$ -	$ 14,016,806	12/9/2019	84	$3,337,335	$1,334,934	$2,336,134	9.04%	$ 13,170	$ 181,017
345	INVP 5178 - Nantucket Sub IS Networ(Partial R-D)	Existing	90000195888	YES	GT53	$ 417,722	$ -	$ 417,722	12/12/2019	84	$99,458	$39,783	$69,620	4.94%	$ 214	$ 2,948
346	INVP 5360 - Lease Accounting Updates and Contract Management	Existing	90000200637	YES	GT53	$ 8,674,236	$ -	$ 8,674,236	12/13/2019	84	$2,065,294	$826,118	$1,445,706	4.94%	$ 4,454	$ 61,215
347	INVP 3614B7 CNI Network Security	Existing	90000141753	YES	GT53	$ 6,794,336	$ -	$ 6,794,336	12/24/2019	84	$1,698,584	$727,965	$1,213,274	4.94%	$ 3,738	$ 47,949
348	INVP 5177 - MA Smart Program (Partial R-D)	Existing	90000195883	NO	C277	$ 2,751,134	$ -	$ 2,751,134	1/28/2020	84	$720,535	$327,516	$524,025	0.00%	$ -	$ -
349	INVP 5502 UNIX51 Phase 2	Existing	90000204473	YES	GT53	$ 811,444	$ -	$ 811,444	1/31/2020	84	$212,521	$96,600	$154,561	4.94%	$ 476	$ 5,726
350	INVP 5311 - NetMod Infoblox	Existing	90000197666	YES	GT53	$ 3,237,054	$ -	$ 3,237,054	2/21/2020	84	$886,336	$423,900	$655,118	4.94%	$ 2,018	$ 22,844
351	INVP 5521A Verizon - Aruba LAN and Wireless LAN (Waltham)	Existing	90000204452	YES	GT53	$ 3,307,264	$ -	$ 3,307,264	2/25/2020	84	$905,561	$433,094	$669,327	4.94%	$ 2,062	$ 23,340
352	INVID 5375 - SAP/Powerplan/Front Office Maintanence of Business (MOB) FY20	Existing	90000209920	YES	GT53	$ 376,264	$ -	$ 376,264	3/31/2020	84	$107,504	$53,752	$80,628	4.94%	$ 248	$ 2,655
353	INVP 3431B Application Lifecycle Management (ALM) Toolset	Existing	90000204143	YES	GT53	$ 625,275	$ -	$ 625,275	3/31/2020	84	$178,650	$89,325	$133,987	4.94%	$ 413	$ 4,413
354	INVP 3683USAP - IAM- Privilege Access Managment (PAM) - Ph2	Existing	90000195073	YES	GT53	$ 930,094	$ -	$ 930,094	3/31/2020	84	$265,741	$132,871	$199,306	4.94%	$ 614	$ 6,564
355	INVP 5361 ABB SENDOUT Server Upgrade	Existing	90000205787	YES	C209	$ 273,310	$ -	$ 273,310	4/3/2020	84	$78,089	$39,044	$58,566	18.19%	$ 664	$ 7,102
356	INVP 3932 Customer Contact Center Technology Upgrade	Existing	90000219142	YES	C903	$ 1,656,075	$ -	$ 1,656,075	4/30/2020	84	$492,879	$256,297	$374,588	9.66%	$ 2,257	$ 22,854
357	INVP 4570 - US CNI Tech Services-Network Equipment Lifecycle Replacements	Existing	90000182161	YES	T904	$ 10,105,498	$ -	$ 10,105,498	5/12/2020	84	$3,007,589	$1,563,946	$2,285,767	0.00%	$ -	$ -
358	INVP 4568- US CNI-EMS and OMS Lifecycle Hardware Upgrade	Existing	90000183145	YES	T904	$ 3,555,350	$ -	$ 3,555,350	5/12/2020	84	$1,058,140	$550,233	$804,186	0.00%	$ -	$ -
359	INVP 4914 - EMS Lifecycle Hardware and Software Upgrade	Existing	90000190192	YES	T904	$ 17,179,565	$ -	$ 17,179,565	5/12/2020	84	$5,112,966	$2,658,742	$3,885,854	0.00%	$ -	$ -
360	INVP 4398 Storms	Existing	90000208063	YES	G924	$ 593,928	$ -	$ 593,928	6/1/2020	84	$183,835	$98,988	$141,412	9.04%	$ 797	$ 7,670
361	INVP 4408 Document Management System Replacement Delivery	Existing	90000204572	YES	G932	$ 4,556,171	$ -	$ 4,556,171	6/19/2020	84	$1,464,483	$813,602	$1,139,043	5.31%	$ 3,772	$ 34,562
362	INVP 5753 US SAP: Fiori Upgrade Phase 1	Existing	90000207553	YES	GT53	$ 1,090,579	$ -	$ 1,090,579	6/22/2020	84	$350,543	$194,746	$272,645	4.94%	$ 840	$ 7,696
363	INVP 4975USC - Multi factor Authentication (MFA)	Existing	90000191904	YES	GT53	$ 2,238,995	$ -	$ 2,238,995	6/29/2020	84	$719,677	$399,821	$559,749	4.94%	$ 1,724	$ 15,801
364	INVP 4750J Web Self Service	Existing	90000219140	YES	C903	$ 13,110,855	$ -	$ 13,110,855	6/30/2020	84	$4,214,203	$2,341,224	$3,277,714	9.66%	$ 19,746	$ 180,930
365	INVP 5278 - Identity and Access management - Business Change	Existing	90000197368	YES	GT53	$ 5,467,638	$ -	$ 5,467,638	6/30/2020	84	$1,757,455	$976,364	$1,366,909	4.94%	$ 4,211	$ 38,586
366	INVP 5461 Total Rewards Statement	Existing	90000208017	YES	GT53	$ 450,008	$ -	$ 450,008	7/21/2020	84	$150,003	$85,716	$117,859	4.94%	$ 363	$ 3,176
367	INVP 5964 Safety Inspection	Existing	90000209573	YES	G207	$ 278,955	$ -	$ 278,955	7/24/2020	84	$92,985	$53,134	$73,060	17.88%	$ 815	$ 7,125
368	INVP 5522A Verizon - End User VPN Replacement	Existing	90000204463	YES	GT53	$ 1,571,879	$ -	$ 1,571,879	7/31/2020	84	$523,960	$299,406	$411,683	4.94%	$ 1,268	$ 11,093
369	INVP 4998 Allegro Upgrade to Horizon	Existing	90000205936	YES	G903	$ 1,493,628	$ -	$ 1,493,628	8/1/2020	84	$497,876	$284,501	$391,188	6.07%	$ 1,481	$ 12,952
370	INVP 5981 Microsoft Teams	Existing	90000216094	YES	GT53	$ 1,452,775	$ -	$ 1,452,775	8/14/2020	84	$484,258	$276,719	$380,489	4.94%	$ 1,172	$ 10,252
371	INVP 6037 US vSTIG Bandwidth Upgrade (10G)	Existing	90000213326	YES	GT53	$ 1,672,251	$ -	$ 1,672,251	8/15/2020	84	$557,417	$318,524	$437,971	4.94%	$ 1,349	$ 11,801
372	INVP 5545 Intergration with SAP SuccessFactor's LearningLink	Existing	90000208016	YES	GT53	$ 530,852	$ -	$ 530,852	8/17/2020	84	$176,951	$101,115	$139,033	4.94%	$ 428	$ 3,746
373	INVP 6026 Mainframe Capacity Upgrade	Existing	90000212292	YES	GT53	$ 1,951,687	$ -	$ 1,951,687	8/18/2020	84	$673,797	$394,984	$534,391	4.94%	$ 1,646	$ 13,773
374	INVP 4802 DocuSign	Existing	90000191237	YES	G116	$ 978,853	$ -	$ 978,853	8/24/2020	84	$337,937	$198,101	$268,019	8.93%	$ 1,493	$ 12,487
375	INVP 5636 Storage Capacity Purchase and Configure For Use	Existing	90000200968	YES	GT53	$ 4,949,662	$ -	$ 4,949,662	8/27/2020	84	$1,708,812	$1,001,717	$1,355,265	4.94%	$ 4,175	$ 34,930
376	INVP 4990 Primavera Upgrade/Stabilization	Existing	90000218354	YES	GT53	$ 5,577,381	$ -	$ 5,577,381	8/31/2020	84	$1,925,524	$1,128,756	$1,527,140	4.94%	$ 4,705	$ 39,360
377	INVP 5317 Employee Digital Workplace	Existing	90000203420	YES	GT53	$ 1,528,547	$ -	$ 1,528,547	9/2/2020	84	$527,713	$309,349	$418,531	4.94%	$ 1,289	$ 10,787
378	INVP 4578 - Global Procurement Travel Management	Existing	90000207117	YES	GT53	$ 312,733	$ -	$ 312,733	9/14/2020	84	$107,967	$63,291	$85,629	4.94%	$ 264	$ 2,207
379	INVP 5721 Copper Fit	Existing	90000209896	YES	GT53	$ 344,354	$ -	$ 344,354	9/16/2020	84	$118,884	$69,691	$94,287	4.94%	$ 290	$ 2,430
380	INVP 5760 Physical Security Enhancements	Existing	90000206280	YES	GT53	$ 3,622,940	$ -	$ 3,622,940	9/16/2020	84	$1,250,777	$733,214	$991,995	4.94%	$ 3,056	$ 25,568
381	INVP 5487C Collaboration Migration - Box & Huddle to SharePoint Online	Existing	90000204801	YES	GT53	$ 455,973	$ -	$ 455,973	9/18/2020	84	$162,848	$97,709	$130,278	4.94%	$ 401	$ 3,218
382	INVP 4491 - US Office 365 ICE Replacement	Existing	90000184581	YES	GT53	$ 13,167,277	$ -	$ 13,167,277	9/28/2020	84	$4,702,599	$2,821,559	$3,762,079	4.94%	$ 11,590	$ 92,923
383	INVP 3614B7 - US CNI Security I&E Event Management	Existing	90000172406	YES	GT53	$ 1,842,760	$ -	$ 1,842,760	9/28/2020	84	$658,129	$394,877	$526,503	4.94%	$ 1,622	$ 13,005
384	INVP 5506 Transformation Delivery - Integration Services Phase 1	Existing	90000207204	YES	GT53	$ 3,696,890	$ -	$ 3,696,890	10/26/2020	84	$1,364,328	$836,201	$1,100,265	4.94%	$ 3,390	$ 26,089
385	INVP 5507 US Legal: Document Management	Existing	90000209783	YES	GT53	$ 348,308	$ -	$ 348,308	10/27/2020	84	$128,542	$78,784	$103,663	4.94%	$ 319	$ 2,458
386	INVP 5906 MA Distributed Solar	Existing	90000209786	NO	C277	$ 674,464	$ -	$ 674,464	10/28/2020	84	$248,909	$152,557	$200,733	0.00%	$ -	$ -
387	INVP 5878 Development of Designs for Cloud Infrastructure	Existing	90000209683	YES	GT53	$ 1,040,250	$ -	$ 1,040,250	10/30/2020	84	$383,902	$235,295	$309,598	4.94%	$ 954	$ 7,341
388	INVP 4750 Personalization 1	Existing	90000205042	YES	C903	$ 1,859,930	$ -	$ 1,859,930	10/31/2020	84	$686,403	$420,698	$553,551	9.66%	$ 3,335	$ 25,667
389	INVP 5598A Case & Customer Complaint Mangement System	Existing	90000206743	YES	C903	$ 639,183	$ -	$ 639,183	11/9/2020	84	$235,889	$144,577	$190,233	9.66%	$ 1,146	$ 8,821
390	INVP 5777 US IMS Upgrade	Existing	90000209757	YES	GT53	$ 484,461	$ -	$ 484,461	11/14/2020	84	$178,789	$109,580	$144,185	4.94%	$ 444	$ 3,419
391	INVP 5472 - GRC Archer Risk and Migration	Existing	90000199543	YES	GT53	$ 2,629,476	$ -	$ 2,629,476	11/23/2020	84	$1,001,705	$626,066	$813,885	4.94%	$ 2,507	$ 18,557
392	INVP 5759 UPS Infrastructure	Existing	90000208026	YES	GT53	$ 267,609	$ -	$ 267,609	11/30/2020	84	$101,946	$63,716	$82,831	4.94%	$ 255	$ 1,889
393	INVP 5609 Annual HR Service Pack Upgrade FY21	Existing	90000212828	YES	GT53	$ 1,629,151	$ -	$ 1,629,151	12/12/2020	84	$620,629	$387,893	$504,261	4.94%	$ 1,554	$ 11,497
394	INVP 5702USC System Hardening Project	Existing	90000203817	YES	GT53	$ 3,627,395	$ -	$ 3,627,395	12/31/2020	84	$1,425,048	$906,849	$1,165,949	4.94%	$ 3,592	$ 25,599
395	INVP 5912 ON MY WAY EBU DIGITAL PROJECT	Existing	90000209859	YES	G295	$ 11,782,007	$ -	$ 11,782,007	2/10/2021	84	$4,768,908	$3,085,764	$3,927,336	0.00%	$ -	$ -
396	INVP 6097 Cloud Video Interoperability	Existing	90000216656	YES	GT53	$ 1,171,005	$ -	$ 1,171,005	2/12/2021	84	$473,978	$306,692	$390,335	4.94%	$ 1,203	$ 8,264
397	INVP 5889A Electric Incident Reporting System (EIRS)	Existing	90000214306	YES	G181	$ 546,855	$ -	$ 546,855	2/19/2021	84	$227,856	$149,734	$188,795	0.00%	$ -	$ -
398	INVP 5789C Stabilization of Critical Gas Legacy Applications (CWQ)	Existing	90000214308	NO	C239	$ 269,392	$ -	$ 269,392	2/22/2021	84	$112,247	$73,762	$93,004	0.00%	$ -	$ -
399	INVP 5523G Downstate NY PBX Replacement Upgrade	Existing	90000208490	NO	G225	$ 380,807	$ -	$ 380,807	2/25/2021	84	$158,669	$104,269	$131,469	0.00%	$ -	$ -
400	INVP 5940 US Enterprise Vulnerability Management	Existing	90000212827	YES	GT53	$ 1,546,478	$ -	$ 1,546,478	2/26/2021	84	$644,366	$423,440	$533,903	4.94%	$ 1,645	$ 10,914
401	INVP 6013 Azure Cloud Foundation	Existing	90000212298	YES	GT53	$ 1,501,610	$ -	$ 1,501,610	2/26/2021	84	$625,671	$411,155	$518,413	4.94%	$ 1,597	$ 10,597
402	INVP 5874 Cloud Center of Excellence	Existing	90000219234	YES	GT53	$ 661,271	$ -	$ 661,271	2/28/2021	84	$275,529	$181,062	$228,296	4.94%	$ 703	$ 4,667
403	INVP 5870 Identity & Acceess Management Transformation	Existing	90000218854	YES	GT53	$ 620,338	$ -	$ 620,338	2/28/2021	84	$258,474	$169,855	$214,164	4.94%	$ 660	$ 4,378
404	INVP 5795G Telephone Consumer Protection Act (TCPA)	Existing	90000219001	NO	C343	$ 342,445	$ -	$ 342,445	2/28/2021	84	$142,686	$93,765	$118,225	0.00%	$ -	$ -
405	INVP 5795E MA Electric Vehicle Off-Peak Rebate Program	Existing	90000213050	NO	C277	$ 613,747	$ -	$ 613,747	3/5/2021	84	$255,728	$168,050	$211,889	0.00%	$ -	$ -
406	INVP 5570 NE iPad Deployment	Existing	90000209113	NO	C277	$ 942,313	$ -	$ 942,313	3/12/2021	84	$392,631	$258,014	$325,323	0.00%	$ -	$ -
407	INVP 5523B Upstate NY Electric PBX Replacement	Existing	90000205776	YES	GT53	$ 1,057,977	$ -	$ 1,057,977	3/17/2021	84	$440,824	$289,684	$365,254	4.94%	$ 1,125	$ 7,466
408	INVP 5750 Directory Services - US	Existing	90000216953	YES	GT53	$ 814,250	$ -	$ 814,250	3/18/2021	84	$339,271	$232,643	$285,957	4.94%	$ 881	$ 5,267
409	INVP 5837 App Virtuilization	Existing	90000209103	YES	GT53	$ 897,681	$ -	$ 897,681	3/19/2021	84	$384,720	$256,480	$320,600	4.94%	$ 988	$ 6,335
410	INVP 5905 Nucleus Digital	Existing	90000209861	YES	C903	$ 10,541,819	$ -	$ 10,541,819	3/25/2021	84	$4,517,923	$3,011,948	$3,764,935	9.66%	$ 22,681	$ 145,477
411	INVP 4673A OSIsoft Licensing	Existing	90000216241	YES	G915	$ 2,135,744	$ -	$ 2,135,744	3/25/2021	84	$915,319	$610,212	$762,766	5.29%	$ 2,516	$ 16,140
412	INVP 6076 Future Now	Existing	90000219253	YES	G295	$ 974,615	$ -	$ 974,615	3/26/2021	12	$0	$0	$0	0.00%	$ -	$ -
413	INVP 5486 AVLS Modem Reconfiguration	Existing	90000206281	YES	C902	$ 1,220,590	$ -	$ 1,220,590	3/26/2021	84	$523,110	$348,740	$435,925	0.00%	$ -	$ -
414	INVP 5702USA Endpoint Protection	Existing	90000203808	YES	GT53	$ 3,342,874	$ -	$ 3,342,874	3/26/2021	84	$1,432,660	$955,107	$1,193,884	4.94%	$ 3,678	$ 23,591
415	INVP 5901C MS Project Online Enhancements	Existing	90000217733	YES	GT53	$ 306,899	$ -	$ 306,899	3/30/2021	84	$131,528	$87,685	$109,607	4.94%	$ 338	$ 2,166
416	INVP 5795G Telephone Consumer Protection Act (TCPA)	Existing	90000213324	YES	C434	$ 466,861	$ -	$ 466,861	3/30/2021	84	$200,083	$133,389	$166,736	12.39%	$ 1,288	$ 8,263
417	INVP 5125 Customer Connections	Existing	90000212093	YES	C903	$ 2,439,474	$ -	$ 2,439,474	3/31/2021	84	$1,045,489	$696,993	$871,241	9.66%	$ 5,249	$ 33,665
418	INVP 5900A Service Now Upgrade to Paris	Existing	90000216029	YES	GT53	$ 272,618	$ -	$ 272,618	3/31/2021	84	$116,836	$77,891	$97,364	4.94%	$ 300	$ 1,924
419	INVP 5838 Managed Networks	Existing	90000206671	YES	GT53	$ 20,611,502	$ -	$ 20,611,502	3/31/2021	84	$8,833,501	$5,889,000	$7,361,251	4.94%	$ 22,678	$ 145,458
420	INVP 5917A Data Management: Tooling	Existing	90000215885	YES	GT53	$ 1,708,823	$ -	$ 1,708,823	3/31/2021	84	$732,353	$488,235	$610,294	4.94%	$ 1,880	$ 12,059
421	INVP 5846 Substation Network Con	Existing	90000206754	YES	GT53	$ 13,174,117	$ -	$ 13,174,117	3/31/2021	84	$5,646,050	$3,764,034	$4,705,042	4.94%	$ 14,495	$ 92,972
422	INVP 5942 Legacy Active Directory Remediation	Existing	90000213049	YES	GT53	$ 639,068	$ -	$ 639,068	3/31/2021	84	$273,886	$182,591	$228,239	4.94%	$ 703	$ 4,510

423	INVP 5524A WAN Diversity for Regional Storm Sites	Existing	90000205491	YES	G295	$ 1,403,380	$ -	$ 1,403,380	3/31/2021	84	$601,448	$400,966	$501,207	0.00%	$ -	$ -
424	INVP 6051 Storms Extended Performance	Existing	90000215213	YES	G924	$ 1,174,286	$ -	$ 1,174,286	3/31/2021	84	$503,265	$335,510	$419,388	9.04%	$ 2,364	$ 15,165
425	INVP 5785L Security & Resilience - MuleSoft	Existing	90000219242	YES	C209	$ 610,031	$ -	$ 610,031	3/31/2021	84	$261,442	$174,295	$217,868	18.19%	$ 2,471	$ 15,852
426	INVP 5785K Security & Resilience - Maximo	Existing	90000219240	YES	C209	$ 809,401	$ -	$ 809,401	3/31/2021	84	$346,886	$231,257	$289,072	18.19%	$ 3,279	$ 21,033
427	INVP 6088 IBM P8 Digital Asset Build	Existing	90000215714	YES	GT53	$ 392,642	$ -	$ 392,642	3/31/2021	84	$168,275	$112,183	$140,229	4.94%	$ 432	$ 2,771
428	INVP 5867A OMS Router Replacement EOSL Refresh & IT Service Management F&A	Existing	90000217264	YES	G911	$ 441,330	$ -	$ 441,330	3/31/2021	84	$189,141	$126,094	$157,618	5.30%	$ 521	$ 3,341
429	INVP 5430 Green Button Connect	Existing	90000215883	YES	C113	$ 2,963,113	$ -	$ 2,963,113	3/31/2021	84	$1,269,906	$846,604	$1,058,255	27.42%	$ 18,096	$ 116,069
430	INVP 6108 SharePoint to SharePoint Online	Existing	90000216680	YES	GT53	$ 636,405	$ -	$ 636,405	3/31/2021	84	$272,745	$181,830	$227,287	4.94%	$ 700	$ 4,491
431	INVP 6050 IBM P9 Digital Asset Build	Existing	90000214853	YES	GT53	$ 432,153	$ -	$ 432,153	3/31/2021	84	$185,209	$123,472	$154,340	4.94%	$ 475	$ 3,050
432	INVP 3683USN Security Orchestration Automation and Response (SOAR)	Existing	90000219002	YES	GT53	$ 5,248,008	$ -	$ 5,248,008	3/31/2021	84	$2,249,146	$1,499,431	$1,874,288	4.94%	$ 5,774	$ 37,036
433	INVP 5901B Dev Ops Tools	Existing	90000215183	YES	GT53	$ 1,634,658	$ -	$ 1,634,658	3/31/2021	84	$700,568	$467,045	$583,806	4.94%	$ 1,799	$ 11,536
434	INVP 5919 US SAP Minor Enhancements	Existing	90000213605	YES	GT53	$ 515,475	$ -	$ 515,475	3/31/2021	84	$220,918	$147,279	$184,098	4.94%	$ 567	$ 3,638
435	INVP 5785C Stabilization of Critical Gas Legacy Applications (ePermits)	Existing	90000214843	NO	G385	$ 369,001	$ -	$ 369,001	4/1/2021	84	$158,143	$105,429	$131,786	0.00%	$ -	$ -
436	INVP 6115 Customer Covid-19 Payment Plan Enhancements	Existing	90000217437	YES	C903	$ 565,894	$ -	$ 565,894	4/23/2021	84	$249,263	$168,421	$208,842	9.66%	$ 1,258	$ 7,809
437	INVP 5963US Platform Tower Program FY21	Existing	90000212616	YES	GT53	$ 3,573,975	$ -	$ 3,573,975	4/24/2021	84	$1,574,251	$1,063,683	$1,318,967	4.94%	$ 4,063	$ 25,222
438	INVP 5380A - Blackline Implementation US	Existing	90000214839	YES	GT53	$ 1,858,679	$ -	$ 1,858,679	4/26/2021	84	$818,704	$553,178	$685,941	4.94%	$ 2,113	$ 13,117
439	INVP 4904 CCAE Upgrade	Existing	90000206775	YES	GT53	$ 1,367,618	$ -	$ 1,367,618	4/26/2021	84	$602,403	$407,029	$504,716	4.94%	$ 1,555	$ 9,651
440	INVP 5850USA Secure Services Network (SSN) Optimization	Existing	90000216722	YES	GT53	$ 448,546	$ -	$ 448,546	4/29/2021	84	$197,574	$133,496	$165,535	4.94%	$ 510	$ 3,165
441	INVP 5841A Pension Administration Replacement	Existing	90000214855	YES	GT53	$ 787,232	$ -	$ 787,232	5/7/2021	84	$346,757	$234,295	$290,526	4.94%	$ 895	$ 5,556
442	INVP 6136 System Center Configuration Manager (SCCM)	Existing	90000217245	YES	GT53	$ 605,875	$ -	$ 605,875	5/10/2021	84	$266,874	$180,320	$223,597	4.94%	$ 689	$ 4,276
443	ADMS New England Software	Existing	90000220701	NO	T912	$ 10,817,435	$ -	$ 10,817,435	5/18/2021	84	$4,764,823	$3,348,254	$4,056,538	0.00%	$ -	$ -
444	INVP 5843A SAP Platform Upgrade: OS and Dtabases	Existing	90000214959	YES	GT53	$ 2,520,543	$ -	$ 2,520,543	5/24/2021	84	$1,140,245	$780,168	$960,207	4.94%	$ 2,958	$ 17,788
445	INVP 5896A Sabrix Upgrade	Existing	90000218743	YES	GT53	$ 350,688	$ -	$ 350,688	5/24/2021	84	$158,645	$108,546	$133,596	4.94%	$ 412	$ 2,475
446	INVP 4990 - Primavera Upgrade/Stabilization	Existing	90000199839	YES	G209	$ 2,791,092	$ -	$ 2,791,092	6/7/2021	84	$1,262,637	$863,909	$1,063,273	11.93%	$ 7,911	$ 47,568
447	INVP 5471D Grid Mod Data Management	Existing	90000215211	YES	T902	$ 2,744,709	$ -	$ 2,744,709	6/25/2021	84	$1,274,329	$882,228	$1,078,279	0.00%	$ -	$ -
448	INVP 5895B Everbridge Integrations	Existing	90000218742	YES	GT53	$ 345,156	$ -	$ 345,156	6/28/2021	84	$160,251	$110,943	$135,597	4.94%	$ 418	$ 2,436
449	INVP 5901D SPPD Strategic Plan to Project Delivery - Strategy and Architecture Foundations	Existing	90000216653	YES	GT53	$ 1,297,560	$ -	$ 1,297,560	7/9/2021	84	$602,438	$417,073	$509,756	4.94%	$ 1,570	$ 9,157
450	INVP 5842A US SAP Governance Risk and Compliance (GRC) Upgrade	Existing	90000216091	YES	GT53	$ 2,277,038	$ -	$ 2,277,038	7/17/2021	84	$1,057,196	$731,905	$894,551	4.94%	$ 2,756	$ 16,069
451	INVP 5863D AIMS Capacitu and Resiliency	Existing	90000220442	YES	C903	$ 609,165	$ -	$ 609,165	8/3/2021	84	$290,078	$203,055	$246,567	9.66%	$ 1,485	$ 8,406
452	INVP 5836 Lockbox Implementation	Existing	90000216658	YES	C903	$ 941,054	$ -	$ 941,054	8/6/2021	84	$448,121	$313,685	$380,903	9.66%	$ 2,295	$ 12,987
453	INVP 5874 Cloud Center of Excellence	Existing	90000212289	YES	GT53	$ 1,456,046	$ -	$ 1,456,046	8/16/2021	84	$693,355	$485,349	$589,352	4.94%	$ 1,816	$ 10,276
454	INVP 4481 US MDS-Wholesale	Existing	90000210931	YES	G442	$ 4,805,942	$ -	$ 4,805,942	8/23/2021	84	$2,345,757	$1,659,194	$2,002,476	0.00%	$ -	$ -
455	INVP 4483 US Control Transmission Outage Application (iTOA) Upgrade	Existing	90000205573	YES	G187	$ 4,157,870	$ -	$ 4,157,870	9/1/2021	84	$2,029,437	$1,435,455	$1,732,446	0.00%	$ -	$ -
456	INVP 5471F GIS upgrade design	Existing	90000205012	YES	T902	$ 4,415,671	$ -	$ 4,415,671	9/6/2021	84	$2,155,268	$1,524,458	$1,839,863	0.00%	$ -	$ -
457	INVP 5896B Warehouse Scanners Upgrade	Existing	90000219243	YES	GT53	$ 435,318	$ -	$ 435,318	9/25/2021	84	$217,659	$155,471	$186,565	4.94%	$ 575	$ 3,072
458	INVP 3683USH Network Security Improvements	Existing	90000211419	YES	GT53	$ 1,816,940	$ -	$ 1,816,940	9/30/2021	84	$908,470	$648,907	$778,689	4.94%	$ 2,399	$ 12,822
459	INVP 5896D WEM Waste Environmental Management	Existing	90000222529	YES	GT53	$ 312,466	$ -	$ 312,466	10/11/2021	84	$156,233	$111,595	$133,914	4.94%	$ 413	$ 2,205
460	INVP 5876 US Applications - Infrastructure & Framework Upgrade	Existing	90000215036	YES	GT53	$ 1,673,911	$ -	$ 1,673,911	10/23/2021	84	$856,883	$617,753	$737,318	4.94%	$ 2,271	$ 11,813
461	INVP 5842B Mandatory FERC Form Changes	Existing	90000220447	YES	GT53	$ 430,640	$ -	$ 430,640	10/26/2021	84	$220,447	$158,927	$189,687	4.94%	$ 584	$ 3,039
462	INVP 5785I NRG GIS Replacement Project	Existing	90000219704	NO	G225	$ 3,457,915	$ -	$ 3,457,915	11/8/2021	84	$1,770,123	$1,276,135	$1,523,129	0.00%	$ -	$ -
463	INCP 5471A - ADMS Phase 1 design	Existing	90000205013	YES	5210E	$ 10,623,348	$ -	$ 10,623,348	11/9/2021	84	$5,438,143	$3,920,521	$4,679,332	0.00%	$ -	$ -
464	INVP 5850USD Secure Web Gateway	Existing	90000214961	YES	GT53	$ 713,949	$ -	$ 713,949	11/9/2021	84	$365,474	$263,481	$314,477	4.94%	$ 969	$ 5,038
465	Grid Mod Enterprise Integration Platform	Existing	90000214152	YES	T902	$ 3,609,432	$ -	$ 3,609,432	11/9/2021	84	$1,847,685	$1,332,052	$1,589,869	0.00%	$ -	$ -
466	INVP 5345B Bill Print and Bill Composition Implementation	Existing	90000208189	NO	C343	$ 1,136,613	$ -	$ 1,136,613	11/18/2021	84	$595,369	$432,996	$514,182	0.00%	$ -	$ -
467	INVP 6073 VMO - Validation Phase	Existing	90000215190	YES	C902	$ 9,342,076	$ -	$ 9,342,076	11/19/2021	84	$4,893,468	$3,558,886	$4,226,177	0.00%	$ -	$ -
468	INVP 4562 Business Warehouse (BW) Consolidation and Upgrade	Existing	90000222586	YES	GT53	$ 454,729	$ -	$ 454,729	11/19/2021	84	$238,191	$173,230	$205,711	4.94%	$ 634	$ 3,209
469	INVP 6198 I&O US End User Experience	Existing	90000219345	YES	GT53	$ 590,740	$ -	$ 590,740	11/29/2021	84	$309,435	$225,044	$267,240	4.94%	$ 823	$ 4,169
470	INVP 5610 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY22	Existing	90000219542	YES	GT53	$ 1,329,354	$ -	$ 1,329,354	12/6/2021	84	$696,328	$506,421	$601,375	4.94%	$ 1,853	$ 9,381
471	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221821	NO	C343	$ 1,250,795	$ -	$ 1,250,795	12/11/2021	84	$655,178	$476,493	$565,836	0.00%	$ -	$ -
472	INVP 6018 Security Operation Services (SOS)	Existing	90000212291	YES	GT53	$ 1,332,437	$ -	$ 1,332,437	12/16/2021	84	$697,943	$507,595	$602,769	4.94%	$ 1,857	$ 9,403
473	INVP 6289B Record to Report - Close and Reporting Simplification	Existing	90000223404	YES	GT53	$ 1,148,752	$ -	$ 1,148,752	12/17/2021	84	$601,727	$451,295	$526,511	4.94%	$ 1,622	$ 7,431
474	INVP 5471K Grid Mod TOMS Phase 2/3	Existing	90000215046	YES	T904	$ 6,936,243	$ -	$ 6,936,243	12/17/2021	84	$3,633,270	$2,724,953	$3,179,111	0.00%	$ -	$ -
475	INVP 6421 Procure to Pay Data Anlysis Tool	Existing	90000223509	YES	GT53	$ 2,842,967	$ -	$ 2,842,967	12/31/2021	84	$1,523,018	$1,116,880	$1,319,949	4.94%	$ 4,066	$ 20,063
476	INVP 5788D Interface MyHub To OnBoard LMS OQ External Site	Existing	90000214307	NO	X919	$ 570,836	$ -	$ 570,836	1/15/2022	84	$305,805	$224,257	$265,031	0.00%	$ -	$ -
477	INVP5471D - Grid Mod Data Management USSC-20-372 Electric Data Staging Platform - Release 2	Existing	90000221779	YES	T902	$ 538,354	$ -	$ 538,354	1/31/2022	84	$294,813	$217,905	$256,359	0.00%	$ -	$ -
478	INVP 5926A NMPC Rate Case	Existing	90000220443	YES	C113	$ 1,156,284	$ -	$ 1,156,284	2/1/2022	84	$633,203	$468,020	$550,611	27.42%	$ 9,415	$ 45,293
479	INVP 6076 Future Now Validation Phase	Existing	90000215189	YES	G295	$ 23,471,760	$ -	$ 23,471,760	2/14/2022	84	$12,853,583	$9,500,474	$11,177,029	0.00%	$ -	$ -
480	INVP 6222 PIF Replacement	Existing	90000223391	YES	X918	$ 609,461	$ -	$ 609,461	3/18/2022	84	$341,008	$261,198	$301,103	4.59%	$ 862	$ 3,663
481	INVP 3932 - Customer Contact Center Technology Upgrade Implement Solution- Customer Contact	Existing	90000204016	YES	C903	$ 8,537,745	$ -	$ 8,537,745	3/23/2022	84	$4,878,711	$3,659,034	$4,268,873	9.66%	$ 25,717	$ 117,821
482	INVP 6258USA Data Archival - Platform Implementation	Existing	90000220387	YES	GT53	$ 1,641,536	$ -	$ 1,641,536	3/23/2022	84	$938,021	$703,516	$820,768	4.94%	$ 2,529	$ 11,585
483	INVP 6007 Inside Agent Remediation	Existing	90000219147	YES	C914	$ 883,638	$ -	$ 883,638	3/25/2022	84	$504,936	$378,702	$441,819	17.09%	$ 4,709	$ 21,573
484	INVP 6526US FY23 Network Tower Program	Existing	90000229306	YES	GT53	$ 2,642,474	$ -	$ 2,642,474	3/28/2022	84	$1,509,985	$1,132,489	$1,321,237	4.94%	$ 4,070	$ 18,648
485	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227394	YES	GT53	$ 1,465,608	$ -	$ 1,465,608	3/29/2022	84	$837,490	$628,118	$732,804	4.94%	$ 2,258	$ 10,343
486	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232504	YES	GT53	$ 1,893,682	$ -	$ 1,893,682	3/29/2022	84	$1,082,104	$811,578	$946,841	4.94%	$ 2,917	$ 13,364
487	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227393	YES	GT53	$ 1,100,373	$ -	$ 1,100,373	3/29/2022	84	$628,784	$471,588	$550,186	4.94%	$ 1,695	$ 7,765
488	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232505	YES	GT53	$ 1,099,838	$ -	$ 1,099,838	3/29/2022	84	$628,479	$471,359	$549,919	4.94%	$ 1,694	$ 7,762
489	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232503	YES	GT53	$ 2,735,639	$ -	$ 2,735,639	3/29/2022	84	$1,563,222	$1,172,417	$1,367,819	4.94%	$ 4,214	$ 19,306
490	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220375	YES	GT53	$ 11,467,745	$ -	$ 11,467,745	3/29/2022	84	$6,552,997	$4,914,748	$5,733,872	4.94%	$ 17,665	$ 80,930
491	INVP 5125 Customer Connections Annual Program FY22	Existing	90000219360	YES	C903	$ 2,982,873	$ -	$ 2,982,873	3/31/2022	84	$1,704,499	$1,278,374	$1,491,436	9.66%	$ 8,985	$ 41,164
492	INVP 6261US ServiceNow Upgrade and Additional Capabilities	Existing	90000222588	YES	GT53	$ 549,258	$ -	$ 549,258	3/31/2022	84	$313,862	$235,396	$274,629	4.94%	$ 846	$ 3,876
493	INVP 3870A Vision FM & Property services replacement	Existing	90000215025	YES	GT53	$ 3,757,284	$ -	$ 3,757,284	3/31/2022	84	$2,147,019	$1,610,265	$1,878,642	4.94%	$ 5,788	$ 26,516
494	INVP 4418USB RSA Archer Platform	Existing	90000221239	YES	GT53	$ 352,775	$ -	$ 352,775	3/31/2022	84	$201,586	$151,189	$176,387	4.94%	$ 543	$ 2,490
495	INVP 6220 US F&BS Minor Enhancements (SAP)	Existing	90000220446	YES	GT53	$ 474,714	$ -	$ 474,714	3/31/2022	84	$271,265	$203,449	$237,357	4.94%	$ 731	$ 3,350
496	INVP 6468 GridStack - Infrastructure	Existing	90000226314	YES	GT53	$ 7,805,675	$ -	$ 7,805,675	3/31/2022	84	$4,460,386	$3,345,289	$3,902,838	4.94%	$ 12,024	$ 55,086
497	INVP 6255US Digital Foundation Tooling and DevSecOps	Existing	90000222587	YES	GT53	$ 531,208	$ -	$ 531,208	3/31/2022	84	$303,547	$227,661	$265,604	4.94%	$ 818	$ 3,749
498	INVP 5702 GridStack	Existing	90000227370	NO	G294	$ 2,450,681	$ -	$ 2,450,681	3/31/2022	84	$1,400,389	$1,050,292	$1,225,341	0.00%	$ -	$ -
499	INVP 5054 On My Way-2	Existing	90000219168	YES	C902	$ 7,975,045	$ -	$ 7,975,045	3/31/2022	84	$4,557,169	$3,417,876	$3,987,523	0.00%	$ -	$ -
500	INVP 5843B US SAP Platform Upgrade: Minor Releases	Existing	90000217249	YES	GT53	$ 368,462	$ -	$ 368,462	3/31/2022	84	$210,550	$157,912	$184,231	4.94%	$ 568	$ 2,600
501	INVP 6260US Digital Foundation Test Data and Environment Management	Existing	90000222589	YES	GT53	$ 1,374,681	$ -	$ 1,374,681	3/31/2022	84	$785,532	$589,149	$687,340	4.94%	$ 2,118	$ 9,701
502	INVP 6360US IT Planning Jira Align	Existing	90000221942	YES	GT53	$ 750,223	$ -	$ 750,223	3/31/2022	84	$428,699	$321,524	$375,111	4.94%	$ 1,156	$ 5,294
503	INVP 6015 Gas Application Continuous Improvements	Existing	90000225659	YES	C209	$ 2,832,841	$ -	$ 2,832,841	3/31/2022	84	$1,618,766	$1,214,075	$1,416,420	18.19%	$ 16,068	$ 73,613
504	INVP 6197 I&O US Networks FY22	Existing	90000220314	YES	GT53	$ (281)	$ -	$ (281)	4/1/2022	84	$0	$0	$0	4.94%	$ 1	$ -
505	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219910	YES	GT53	$ 339,341	$ -	$ 339,341	4/6/2022	84	$193,909	$145,432	$169,670	4.94%	$ 523	$ 2,395
506	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219919	YES	GT53	$ 1,735,803	$ -	$ 1,735,803	4/6/2022	84	$991,887	$743,915	$867,901	4.94%	$ 2,674	$ 12,250
507	INVP 6196 I&O US Operations FY22	Existing	90000222643	YES	GT53	$ 794,387	$ -	$ 794,387	4/6/2022	84	$453,935	$340,452	$397,194	4.94%	$ 1,224	$ 5,606
508	INVP 6200 US Cloud & Hosting FY2	Existing	90000219915	YES	GT53	$ 1,235,418	$ -	$ 1,235,418	4/6/2022	84	$705,953	$529,465	$617,709	4.94%	$ 1,903	$ 8,719

509	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219917	YES	GT53	$ (25)	$ -	$ (25)	4/6/2022	84	$0	$0	$0	4.94%	$ 0	$ -
510	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219911	YES	GT53	$ (327)	$ -	$ (327)	4/6/2022	84	$0	$0	$0	4.94%	$ 1	$ -
511	INVP 6198 I&O End User Experience FY22	Existing	90000222645	YES	GT53	$ 456,159	$ -	$ 456,159	4/6/2022	84	$260,662	$195,497	$228,080	4.94%	$ 703	$ 3,219
512	INVP 6196 I&O US Operations FY22	Existing	90000219894	YES	GT53	$ 1,551,765	$ -	$ 1,551,765	4/6/2022	84	$886,723	$665,042	$775,882	4.94%	$ 2,390	$ 10,951
513	INVP 6198 I&O US End User Experience FY22	Existing	90000219904	YES	GT53	$ 1,005,985	$ -	$ 1,005,985	4/6/2022	84	$574,848	$431,136	$502,992	4.94%	$ 1,550	$ 7,099
514	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219907	YES	GT53	$ (319)	$ -	$ (319)	4/6/2022	84	$0	$0	$0	4.94%	$ 1	$ -
515	INVP 6196 I&O US Operations FY22	Existing	90000222644	YES	GT53	$ 319,129	$ -	$ 319,129	4/6/2022	84	$182,360	$136,770	$159,565	4.94%	$ 492	$ 2,252
516	INVP 6198 I&O US End User Experience FY22	Existing	90000219902	YES	GT53	$ 868,203	$ -	$ 868,203	4/6/2022	84	$496,116	$372,087	$434,101	4.94%	$ 1,337	$ 6,127
517	INVP 6197 I&O US Networks FY22	Existing	90000220310	YES	GT53	$ (153)	$ -	$ (153)	4/6/2022	84	$0	$0	$0	4.94%	$ 0	$ -
518	INVP 6196 I&O US Operations FY22	Existing	90000219891	YES	GT53	$ 605,550	$ -	$ 605,550	4/6/2022	84	$346,028	$259,521	$302,775	4.94%	$ 933	$ 4,273
519	INVP 6197 I&O US Networks FY22	Existing	90000220315	YES	GT53	$ 2,160,334	$ -	$ 2,160,334	4/6/2022	84	$1,234,477	$925,857	$1,080,167	4.94%	$ 3,328	$ 15,246
520	INVP 6197 I&O US Networks FY22	Existing	90000220306	YES	GT53	$ 2,420,821	$ -	$ 2,420,821	4/6/2022	84	$1,383,327	$1,037,495	$1,210,411	4.94%	$ 3,729	$ 17,084
521	INVP 6199 I&O US CNI FY22	Existing	90000219347	YES	G911	$ 1,282,055	$ -	$ 1,282,055	4/6/2022	84	$732,603	$549,452	$641,028	5.30%	$ 2,119	$ 9,707
522	INVP 5471B ADMS Phase 2 Release train 1.1	Existing	90000224746	YES	G295	$ 1,608,838	$ -	$ 1,608,838	4/7/2022	84	$919,336	$689,502	$804,419	0.00%	$ -	$ -
523	INVP 5471B ADMS Phase 2 Release train 1.1	Existing	90000224746	YES	G295	$ 56,165	$ -	$ 56,165	4/7/2022	84	$32,094	$24,071	$28,083	0.00%	$ -	$ -
524	INVP 6254US Platform as a Service (PaaS) on Azure	Existing	90000223118	YES	GT53	$ 769,419	$ -	$ 769,419	4/30/2022	84	$448,827	$338,911	$393,869	4.94%	$ 1,213	$ 5,430
525	INVP 5158 MyHub 2.0	Existing	90000213047	YES	GT53	$ 2,546,265	$ -	$ 2,546,265	5/18/2022	84	$1,485,321	$1,151,882	$1,318,601	4.94%	$ 4,062	$ 16,472
526	INVP 5899A Cloud API Migration - OFM	Existing	90000215184	YES	GT53	$ 4,690,033	$ -	$ 4,690,033	5/20/2022	84	$2,791,686	$2,121,682	$2,456,684	4.94%	$ 7,568	$ 33,098
527	INVP 6231 US Treasury - Allegro Upgrade Phase 2	Existing	90000224517	YES	G903	$ 269,215	$ -	$ 269,215	5/27/2022	84	$160,247	$121,788	$141,017	6.07%	$ 534	$ 2,334
528	INVP 6256US Platform Upgrades - MuleSoft, Informatica, and DevOps	Existing	90000222947	YES	GT53	$ 702,666	$ -	$ 702,666	5/31/2022	84	$418,253	$317,873	$368,063	4.94%	$ 1,134	$ 4,959
529	INVP 3683USN SOAR	Existing	90000208014	YES	GT53	$ 3,565,053	$ -	$ 3,565,053	6/1/2022	84	$2,122,055	$1,612,762	$1,867,409	4.94%	$ 5,753	$ 25,159
530	INVP 6708 Microsoft E3/E5 Licenses	Existing	90000236172	YES	GT53	$ 6,042,212	$ -	$ 6,042,212	6/1/2022	12	$0	$0	$0	4.94%	$ -	$ -
531	INVP 6242US Procurement Systems Digital Enablement	Existing	90000225627	YES	GT53	$ 352,772	$ -	$ 352,772	6/10/2022	84	$209,983	$159,587	$184,785	4.94%	$ 569	$ 2,490
532	INVP 6289D FTOM Record to Report - Task Management with Blackline	Existing	90000226059	YES	GT53	$ 1,267,742	$ -	$ 1,267,742	6/10/2022	84	$754,609	$573,502	$664,055	4.94%	$ 2,046	$ 8,947
533	INVP 6266US EA Strategic Portfolio Planning and Delivery / Additional Capability	Existing	90000223688	YES	GT53	$ 750,822	$ -	$ 750,822	6/24/2022	84	$455,856	$348,596	$402,226	4.94%	$ 1,239	$ 5,299
534	INVP 5841C 401(k) Administration Changes	Existing	90000221817	YES	GT53	$ 914,575	$ -	$ 914,575	6/29/2022	84	$555,277	$424,624	$489,951	4.94%	$ 1,509	$ 6,454
535	INVP 5870 Identity & Access Management Transformation	Existing	90000212293	YES	GT53	$ 22,010,340	$ -	$ 22,010,340	6/30/2022	84	$13,363,421	$10,219,086	$11,791,254	4.94%	$ 36,326	$ 155,330
536	INVP 5773E Eval Comm Links/Data Security btw Bulk Electric System Control Cntrs	Existing	90000226213	YES	G442	$ 269,622	$ -	$ 269,622	6/30/2022	84	$163,699	$125,182	$144,440	0.00%	$ -	$ -
537	INVP 5471B ADMS Phase 2 Release 2	Existing	90000225805	YES	G295	$ 459,814	$ -	$ 459,814	6/30/2022	84	$279,173	$213,485	$246,329	0.00%	$ -	$ -
538	INVP 6210US FY22 Platform Tower Program	Existing	90000220388	YES	GT53	$ 6,125,878	$ -	$ 6,125,878	6/30/2022	84	$3,719,283	$2,844,158	$3,281,720	4.94%	$ 10,110	$ 43,231
539	INVP 5471B ADMS Phase 2 Release 2	Existing	90000225805	YES	G295	$ 8,609	$ -	$ 8,609	6/30/2022	84	$5,227	$3,997	$4,612	0.00%	$ -	$ -
540	INVP 5859A CXP Unified Web Portal - Product Funding FY22	Existing	90000225063	YES	C903	$ 1,853,397	$ -	$ 1,853,397	7/1/2022	84	$1,125,276	$860,506	$992,891	9.66%	$ 5,981	$ 25,577
541	INVP 6252US Data Management Foundations	Existing	90000222465	YES	GT53	$ 2,367,137	$ -	$ 2,367,137	7/29/2022	84	$1,465,371	$1,127,208	$1,296,289	4.94%	$ 3,994	$ 16,705
542	INVP 6137US Enterprise PMO Jira Align Release 2	Existing	90000225781	YES	GT53	$ 343,241	$ -	$ 343,241	7/29/2022	84	$212,482	$163,448	$187,965	4.94%	$ 579	$ 2,422
543	INVP 4750M Operational Data Store (ODS) - CAPEX	Existing	90000206115	NO	C343	$ 7,886,927	$ -	$ 7,886,927	8/4/2022	84	$4,882,383	$3,755,679	$4,319,031	0.00%	$ -	$ -
544	INVP 4750J Web Self-Service - CAPEX	Existing	90000206114	YES	C903	$ 28,393,751	$ -	$ 28,393,751	8/4/2022	84	$17,577,084	$13,520,834	$15,548,959	9.66%	$ 93,672	$ 391,834
545	INVP 6066 FCP Upgrade for CSS - Plan Forward	Existing	90000215187	YES	C434	$ 3,298,066	$ -	$ 3,298,066	8/5/2022	84	$2,041,660	$1,570,508	$1,806,084	12.39%	$ 13,955	$ 58,376
546	INVP 5274A New Storms Response Management System Implementation	Existing	90000217114	YES	G911	$ 1,790,612	$ -	$ 1,790,612	8/9/2022	84	$1,108,474	$852,672	$980,573	5.30%	$ 3,241	$ 13,557
547	INVP 6435 Customer PCI Remediation	Existing	90000225433	YES	C903	$ 416,567	$ -	$ 416,567	8/17/2022	84	$257,875	$203,324	$230,600	9.66%	$ 1,389	$ 5,270
548	INVP 5843D US SAP - Healthcheck Upgrade Critical Components FY22	Existing	90000224573	YES	GT53	$ 1,404,627	$ -	$ 1,404,627	8/19/2022	84	$886,253	$685,592	$785,922	4.94%	$ 2,421	$ 9,913
549	INVP 6416 Operational Technology Priveledged Access Workstation (PAW)	Existing	90000223529	YES	GT53	$ 2,106,601	$ -	$ 2,106,601	8/22/2022	84	$1,329,165	$1,028,222	$1,178,694	4.94%	$ 3,631	$ 14,867
550	INVP 6522US Digitization of the CMT Process	Existing	90000232568	YES	GT53	$ 275,059	$ -	$ 275,059	9/19/2022	84	$176,824	$137,529	$157,177	4.94%	$ 484	$ 1,941
551	INVP 6253US Cloud API Migration	Existing	90000222466	YES	GT53	$ 3,049,975	$ -	$ 3,049,975	9/30/2022	84	$1,960,698	$1,524,988	$1,742,843	4.94%	$ 5,369	$ 21,524
552	INVP 5471OA GM Data Mgt Phase 2	Existing	90000225472	YES	G295	$ 9,859,266	$ -	$ 9,859,266	9/30/2022	84	$6,338,100	$4,929,633	$5,633,866	0.00%	$ -	$ -
553	INVP 6211US Network Security Program FY22	Existing	90000220391	YES	GT53	$ 2,778,088	$ -	$ 2,778,088	9/30/2022	84	$1,785,914	$1,389,044	$1,587,479	4.94%	$ 4,891	$ 19,605
554	INVP 5471B ADMS Phase 2 Release 3	Existing	90000225809	YES	G295	$ 334,352	$ -	$ 334,352	9/30/2022	84	$214,941	$167,176	$191,059	0.00%	$ -	$ -
555	INVP 5471B ADMS Phase 2 Release 3	Existing	90000225809	YES	G295	$ 5,864	$ -	$ 5,864	9/30/2022	84	$3,770	$2,932	$3,351	0.00%	$ -	$ -
556	INVP 6615US WorkBoard FY23	Existing	90000236175	YES	GT53	$ 583,794	$ -	$ 583,794	10/1/2022	12	$0	$0	$0	4.94%	$ -	$ -
557	INVP 5888D Fluke and WECO License and Hardware Updates	Existing	90000228904	YES	C902	$ 323,720	$ -	$ 323,720	10/1/2022	84	$208,106	$161,860	$184,983	0.00%	$ -	$ -
558	INVP 5850 Network Security Program FY21	Existing	90000213046	YES	GT53	$ 2,038,681	$ -	$ 2,038,681	10/11/2022	84	$1,310,581	$1,019,341	$1,164,961	4.94%	$ 3,589	$ 14,387
559	INVP 5892A Control Center EOL Servers and Tool Replacement	Existing	90000225780	YES	G187	$ 467,346	$ -	$ 467,346	10/12/2022	84	$300,437	$233,673	$267,055	0.00%	$ -	$ -
560	INVP 6289E FERC Form Integration with wDesk	Existing	90000227451	YES	GT53	$ 421,632	$ -	$ 421,632	10/14/2022	84	$271,049	$210,816	$240,933	4.94%	$ 742	$ 2,976
561	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227390	YES	GT53	$ 1,738,574	$ -	$ 1,738,574	10/31/2022	84	$1,138,352	$889,984	$1,014,168	4.94%	$ 3,124	$ 12,269
562	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227392	YES	GT53	$ 801,488	$ -	$ 801,488	10/31/2022	84	$524,784	$410,285	$467,535	4.94%	$ 1,440	$ 5,656
563	INVP 6519 FY23 Gridstack Foundations	Existing	90000227401	YES	GT53	$ 2,317,989	$ -	$ 2,317,989	10/31/2022	84	$1,517,731	$1,186,590	$1,352,160	4.94%	$ 4,166	$ 16,358
564	INVP 6519 FY23 GridStack Foundations	Existing	90000227921	YES	GT53	$ 1,916,970	$ -	$ 1,916,970	10/31/2022	84	$1,255,159	$981,306	$1,118,232	4.94%	$ 3,445	$ 13,528
565	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227391	YES	GT53	$ 968,008	$ -	$ 968,008	10/31/2022	84	$633,815	$495,528	$564,671	4.94%	$ 1,740	$ 6,831
566	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227391	YES	GT53	$ 317,669	$ -	$ 317,669	10/31/2022	84	$207,998	$162,616	$185,307	4.94%	$ 571	$ 2,242
567	INVP 6519 FY23 GridStack Foundations	Existing	90000227920	YES	GT53	$ 2,160,766	$ -	$ 2,160,766	10/31/2022	84	$1,414,787	$1,106,107	$1,260,447	4.94%	$ 3,883	$ 15,249
568	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227395	YES	GT53	$ 1,021,657	$ -	$ 1,021,657	10/31/2022	84	$668,942	$522,991	$595,967	4.94%	$ 1,836	$ 7,210
569	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227396	YES	GT53	$ 630,356	$ -	$ 630,356	10/31/2022	84	$412,733	$322,682	$367,708	4.94%	$ 1,133	$ 4,449
570	INVP 6519 FY23 GridStack Foundations	Existing	90000227921	YES	GT53	$ 536,410	$ -	$ 536,410	10/31/2022	84	$351,221	$274,591	$312,906	4.94%	$ 964	$ 3,786
571	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227392	YES	GT53	$ 45,931	$ -	$ 45,931	10/31/2022	84	$30,074	$23,512	$26,793	4.94%	$ 83	$ 324
572	INVP 6485 I&O US Operations FY23	Existing	90000227385	YES	GT53	$ 695,611	$ -	$ 695,611	10/31/2022	84	$455,460	$356,087	$405,773	4.94%	$ 1,250	$ 4,909
573	INVP 5891C Field Collection System (FCS) Upgrade	Existing	90000236084	YES	C903	$ 1,623,952	$ -	$ 1,623,952	10/31/2022	84	$1,063,302	$831,309	$947,305	9.66%	$ 5,707	$ 22,411
574	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227398	YES	GT53	$ 2,777,615	$ -	$ 2,777,615	10/31/2022	84	$1,818,676	$1,421,874	$1,620,275	4.94%	$ 4,992	$ 19,602
575	INVP 6346US US CA Group Web	Existing	90000221388	YES	GT53	$ 723	$ -	$ 723	11/9/2022	84	$473	$370	$422	4.94%	$ 1	$ 5
576	INVP 6221 Risk Master Replacement	Existing	90000229097	YES	GT53	$ 606,479	$ -	$ 606,479	11/14/2022	84	$397,100	$310,460	$353,780	4.94%	$ 1,090	$ 4,280
577	INVP 5891A Electric Vehicle MV90 Upgrade	Existing	90000219348	YES	G187	$ 2,873,926	$ -	$ 2,873,926	11/14/2022	84	$1,881,737	$1,471,176	$1,676,457	0.00%	$ -	$ -
578	INVP 6206 Smart Target	Existing	90000218558	YES	C903	$ 2,463,384	$ -	$ 2,463,384	11/17/2022	84	$1,642,256	$1,290,344	$1,466,300	9.66%	$ 8,833	$ 33,995
579	INVP 5497 Core PowerPlan Upgrade and Lease Consolidation	Existing	90000226819	YES	GT53	$ 1,492,042	$ -	$ 1,492,042	11/20/2022	84	$994,695	$781,546	$888,120	4.94%	$ 2,736	$ 10,530
580	INVP 5887A ARCOS Reporting Replacement	Existing	90000227029	YES	G187	$ 669,265	$ -	$ 669,265	11/21/2022	84	$446,177	$350,567	$398,372	0.00%	$ -	$ -
581	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221823	YES	C434	$ 1,816,052	$ -	$ 1,816,052	12/2/2022	84	$1,210,701	$951,265	$1,080,983	12.39%	$ 8,353	$ 32,144
582	INVP 5611 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY23	Existing	90000228136	YES	GT53	$ 662,380	$ -	$ 662,380	12/5/2022	84	$441,587	$346,961	$394,274	4.94%	$ 1,215	$ 4,675
583	INVP 5471 Grid Mod TOMS Phase 2/3 Final Deployment	Existing	90000225487	YES	G187	$ 3,269,296	$ -	$ 3,269,296	12/10/2022	84	$2,179,531	$1,712,488	$1,946,010	0.00%	$ -	$ -
584	INVP 5466 AMAG HW and SW Upgrade	Existing	90000205574	YES	GT53	$ 6,491,289	$ -	$ 6,491,289	12/15/2022	84	$4,327,526	$3,400,199	$3,863,863	4.94%	$ 11,904	$ 45,810
585	INVP 6421 Procure To Pay Data Analysis Tool	Existing	90000229352	YES	GT53	$ 1,633,838	$ -	$ 1,633,838	12/16/2022	84	$1,089,225	$855,820	$972,522	4.94%	$ 2,996	$ 11,530
586	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220374	YES	GT53	$ 10,611,888	$ -	$ 10,611,888	12/20/2022	84	$7,200,924	$5,684,940	$6,442,932	4.94%	$ 19,849	$ 74,890
587	INVP 5471K TOMS Ph 3 Final Deploy	Existing	90000233062	YES	G295	$ 69	$ -	$ 69	12/20/2022	84	$47	$37	$42	0.00%	$ -	$ -
588	INVP 5471B ADMS Phase 2 release 4	Existing	90000225810	YES	G295	$ 226,797	$ -	$ 226,797	12/31/2022	84	$153,898	$121,499	$137,698	0.00%	$ -	$ -
589	INVP 6245US SOAR (Security, Orchestration, Automation, and Response)	Existing	90000223218	YES	GT53	$ 1,410,296	$ -	$ 1,410,296	12/31/2022	84	$956,987	$755,516	$856,251	4.94%	$ 2,638	$ 9,953
590	INVP 5471M INOC	Existing	90000225471	YES	G187	$ 511,063	$ -	$ 511,063	1/1/2023	84	$346,793	$273,784	$310,288	0.00%	$ -	$ -
591	INVP 6076 FutureNow 2.0 Distribut	Existing	90000226064	YES	G295	$ 354,631	$ -	$ 354,631	1/6/2023	84	$240,642	$189,981	$215,312	0.00%	$ -	$ -
592	INVP 6076 FutureNow 2.0 Trans	Existing	90000226065	YES	G901	$ 5,767,229	$ -	$ 5,767,229	1/6/2023	84	$3,913,477	$3,089,587	$3,501,532	0.00%	$ -	$ -
593	INVP 6076 FutureNow 2.0 Distribut	Existing	90000226064	YES	G295	$ 3,467,897	$ -	$ 3,467,897	1/6/2023	84	$2,353,216	$1,857,802	$2,105,509	0.00%	$ -	$ -
594	INVP 3870B Real Estate - Right of Way Work Request Migration to Maximo	Existing	90000231289	YES	GT53	$ 1,158,092	$ -	$ 1,158,092	1/12/2023	84	$785,848	$620,407	$703,127	4.94%	$ 2,283	$ 8,173

595	INVP 6496 NY Gender Pronoun and Name Mandate	Existing	90000227836	YES	C170	$ 1,379,411	$ -	$ 1,379,411	1/13/2023	84	$936,029	$738,970	$837,499	15.06%	$ 8,291	$ 29,677
596	INVP 5471P GM Integration Svcs 2	Existing	90000224183	YES	G295	$ 3,708,455	$ -	$ 3,708,455	1/16/2023	84	$2,516,452	$2,030,821	$2,273,636	0.00%	$ -	$ -
597	INVP 5345B Billing and Printing	Existing	90000208193	YES	C434	$ 3,545,691	$ -	$ 3,545,691	1/21/2023	84	$2,448,216	$1,941,688	$2,194,952	12.39%	$ 17,860	$ 62,759
598	INVP 6549US SHE: Business Continuity	Existing	90000233000	YES	GT53	$ 358,291	$ -	$ 358,291	1/23/2023	84	$247,392	$196,207	$221,799	4.94%	$ 720	$ 2,529
599	INVP 5983 DB Landscape Optimization	Existing	90000225874	YES	GT53	$ 1,885,555	$ -	$ 1,885,555	1/28/2023	84	$1,301,931	$1,032,566	$1,167,248	4.94%	$ 3,787	$ 13,307
600	INVP 6441 Scalability and Resilience for Enterprise Gas Platforms	Existing	90000225214	YES	C209	$ 2,638,996	$ -	$ 2,638,996	1/30/2023	84	$1,822,164	$1,445,165	$1,633,664	18.19%	$ 19,515	$ 68,576
601	INVP 6530 US Group Functions Operational Requests	Existing	90000236204	YES	GT53	$ 1,835,356	$ -	$ 1,835,356	1/31/2023	84	$1,267,270	$1,005,076	$1,136,173	4.94%	$ 3,686	$ 12,952
602	INVP 6584 UWP 2.0 Digital Re Architecture and Optimization	Existing	90000231717	YES	C903	$ 9,565,875	$ -	$ 9,565,875	2/9/2023	84	$6,605,009	$5,238,455	$5,921,732	9.66%	$ 37,567	$ 132,009
603	INVP 6302 2022 AIMS Baseline	Existing	90000226581	YES	C903	$ 372,183	$ -	$ 372,183	2/9/2023	84	$256,983	$203,814	$230,399	9.66%	$ 1,462	$ 5,136
604	Cybersecurity for Grid Modernization	Existing	90000218182	YES	G187	$ 4,108,743	$ -	$ 4,108,743	2/10/2023	84	$2,836,989	$2,250,026	$2,543,507	0.00%	$ -	$ -
605	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227843	YES	GT53	$ 97,469	$ -	$ 97,469	2/24/2023	84	$68,461	$54,536	$61,499	4.94%	$ 199	$ 688
606	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227841	YES	GT53	$ 116,795	$ -	$ 116,795	2/27/2023	84	$82,034	$65,349	$73,692	4.94%	$ 239	$ 824
607	INVP 5125 Customer Conections Annual Program FY23	Existing	90000236200	YES	C903	$ 3,265,637	$ -	$ 3,265,637	2/28/2023	84	$2,293,721	$1,827,202	$2,060,461	9.66%	$ 13,059	$ 45,066
608	INVP 5673 My Business Account (Customer Digital Solution)	Existing	90000236202	YES	C903	$ 6,191,992	$ -	$ 6,191,992	2/28/2023	84	$4,349,137	$3,464,567	$3,906,852	9.66%	$ 24,761	$ 85,449
609	INVP 5892B Control Room Server and Tools Upgrade/Replacement	Existing	90000236085	YES	G187	$ 556,626	$ -	$ 556,626	2/28/2023	84	$390,964	$311,446	$351,205	0.00%	$ -	$ -
610	INVP 6349 Customer Data Platform	Existing	90000236203	YES	G911	$ 10,835,976	$ -	$ 10,835,976	2/28/2023	84	$7,610,983	$6,062,987	$6,836,985	5.30%	$ 23,774	$ 82,044
611	INVP 6043G1 Content Management for Engineering	Existing	90000219378	YES	T904	$ 384,347	$ -	$ 384,347	2/28/2023	84	$269,958	$215,051	$242,504	0.00%	$ -	$ -
612	INVP 6043G1 Content Management for Engineering	Existing	90000236083	YES	T904	$ 1,198,591	$ -	$ 1,198,591	2/28/2023	84	$841,868	$670,640	$756,254	0.00%	$ -	$ -
613	ZBR-Cap - Web C2-Phase 1 Release	Existing	90000236195	YES	C903	$ 314,964	$ -	$ 314,964	3/1/2023	84	$221,225	$176,230	$198,727	9.66%	$ 1,259	$ 4,347
614	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 1 Release	Existing	90000236191	YES	C903	$ 1,316,468	$ -	$ 1,316,468	3/1/2023	84	$924,662	$736,595	$830,629	9.66%	$ 5,264	$ 18,167
615	ZBR-Cap-AIMS C2-Phase 1 Release	Existing	90000236196	YES	C903	$ 1,196,784	$ -	$ 1,196,784	3/1/2023	84	$840,598	$669,629	$755,114	9.66%	$ 4,786	$ 16,516
616	ZBR-Cap-Elim Calls with Self Svc C2-Phase 1 Release	Existing	90000236188	YES	C903	$ 15,919,821	$ -	$ 15,919,821	3/1/2023	84	$11,181,779	$8,907,519	$10,044,649	9.66%	$ 63,661	$ 219,694
617	ZBR-Cap-Automate Manual Work B1-Phase 1 Release	Existing	90000236190	YES	C903	$ 4,767,734	$ -	$ 4,767,734	3/1/2023	84	$3,348,766	$2,667,661	$3,008,213	9.66%	$ 19,065	$ 65,795
618	ZBR-Cap-Optim B.O. Proc & Capac B2-Phase 1 Release	Existing	90000236192	YES	C903	$ 729,315	$ -	$ 729,315	3/1/2023	84	$512,257	$408,069	$460,163	9.66%	$ 2,916	$ 10,065
619	ZBR-Cap-Minim Bad Debt Expos B3-Phase 1 Release	Existing	90000236193	YES	C903	$ 90,321	$ -	$ 90,321	3/1/2023	84	$63,440	$50,537	$56,988	9.66%	$ 361	$ 1,246
620	ZBR-Cap-Optim FO Svc Deliv Model-C1-Phase 1 Release	Existing	90000236186	YES	C903	$ 936,198	$ -	$ 936,198	3/1/2023	84	$657,568	$523,825	$590,697	9.66%	$ 3,744	$ 12,920
621	ZBR-Cap-Drive e-Bill Adoption B4-Phase 1 Release	Existing	90000236194	YES	C903	$ 1,151,120	$ -	$ 1,151,120	3/1/2023	84	$808,524	$644,079	$726,302	9.66%	$ 4,603	$ 15,885
622	ZBR-Cap Pref/Comms-Phase 1 Release	Existing	90000236197	YES	C903	$ 391,891	$ -	$ 391,891	3/1/2023	84	$275,257	$219,273	$247,265	9.66%	$ 1,567	$ 5,408
623	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 1 Release	Existing	90000236189	YES	C903	$ 1,812,966	$ -	$ 1,812,966	3/1/2023	84	$1,273,393	$1,014,398	$1,143,895	9.66%	$ 7,250	$ 25,019
624	INVP 4418USC CRO FY23: GRC Archer	Existing	90000233861	YES	GT53	$ 914,095	$ -	$ 914,095	3/16/2023	84	$642,043	$511,458	$576,750	4.94%	$ 1,869	$ 6,451
625	INVP 5471L GM GIS Phase 2	Existing	90000229696	YES	G295	$ 823,035	$ -	$ 823,035	3/17/2023	84	$578,084	$460,507	$519,296	0.00%	$ -	$ -
626	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000232495	YES	GT53	$ 755,109	$ -	$ 755,109	3/19/2023	84	$539,363	$431,491	$485,427	4.94%	$ 1,572	$ 5,329
627	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000232493	YES	GT53	$ 957,505	$ -	$ 957,505	3/19/2023	84	$683,932	$547,146	$615,539	4.94%	$ 1,993	$ 6,757
628	INVP 4898 Asset and Work Management System for LNG	Existing	90000213858	NO	G383	$ 7,579,106	$ -	$ 7,579,106	3/19/2023	84	$5,413,647	$4,330,918	$4,872,282	0.00%	$ -	$ -
629	INVP 6529 US Group Function Minor Enhancements (SAP)	Existing	90000228702	YES	GT53	$ 729,954	$ -	$ 729,954	3/21/2023	84	$521,396	$417,117	$469,256	4.94%	$ 1,520	$ 5,151
630	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227862	YES	GT53	$ 148,189	$ -	$ 148,189	3/22/2023	84	$105,849	$84,679	$95,264	4.94%	$ 308	$ 1,046
631	INVP 6273US Workforce Data Domain	Existing	90000222464	YES	GT53	$ 3,480,163	$ -	$ 3,480,163	3/27/2023	84	$2,485,831	$1,988,665	$2,237,248	4.94%	$ 7,244	$ 24,560
632	INVP 5890A Corporate PI	Existing	90000226057	YES	G187	$ 1,895,611	$ -	$ 1,895,611	3/28/2023	84	$1,354,008	$1,083,206	$1,218,607	0.00%	$ -	$ -
633	INVP 6480US FY23 Platform Tower Project	Existing	90000229906	YES	GT53	$ 4,510,820	$ -	$ 4,510,820	3/28/2023	84	$3,222,014	$2,577,611	$2,899,813	4.94%	$ 9,390	$ 31,833
634	INVP 6565 Secure and Compliant	Existing	90000229719	YES	GT53	$ 2,098,446	$ -	$ 2,098,446	3/29/2023	84	$1,498,890	$1,199,112	$1,349,001	4.94%	$ 4,368	$ 14,809
635	INVP FY23 GridStack Foundations	Existing	90000232510	YES	GT53	$ 368,417	$ -	$ 368,417	3/29/2023	84	$263,155	$210,524	$236,840	4.94%	$ 767	$ 2,600
636	INVP 6519 FY23 GridStack Foundations	Existing	90000233466	YES	GT53	$ 591,290	$ -	$ 591,290	3/29/2023	84	$422,350	$337,880	$380,115	4.94%	$ 1,231	$ 4,173
637	INVP 6485 I&O US Operations FY23	Existing	90000232499	YES	GT53	$ 2,693,288	$ -	$ 2,693,288	3/29/2023	84	$1,923,777	$1,539,022	$1,731,399	4.94%	$ 5,606	$ 19,007
638	INVP 6641 FY23 Service Now Upgrade - US	Existing	90000232757	YES	GT53	$ 1,708,436	$ -	$ 1,708,436	3/29/2023	84	$1,220,312	$976,249	$1,098,280	4.94%	$ 3,556	$ 12,057
639	INVP 6485 I&O US Operations FY23	Existing	90000227382	YES	GT53	$ 456,134	$ -	$ 456,134	3/29/2023	84	$325,810	$260,648	$293,229	4.94%	$ 950	$ 3,219
640	INVP 6485 I&O US Operations FY23	Existing	90000227383	YES	GT53	$ 2,075,793	$ -	$ 2,075,793	3/29/2023	84	$1,482,709	$1,186,167	$1,334,438	4.94%	$ 4,321	$ 14,649
641	INVP 6519 FY23 GridStack Foundations	Existing	90000232513	YES	GT53	$ 238,164	$ -	$ 238,164	3/29/2023	84	$170,117	$136,094	$153,105	4.94%	$ 496	$ 1,681
642	INVP 6610 Gas Application Rationalization	Existing	90000232378	YES	C209	$ 363,602	$ -	$ 363,602	3/29/2023	84	$259,716	$207,772	$233,744	18.19%	$ 2,787	$ 9,448
643	INVP 6519 FY23 GridStack Foundations	Existing	90000227922	YES	GT53	$ 275,410	$ -	$ 275,410	3/29/2023	84	$196,721	$157,377	$177,049	4.94%	$ 573	$ 1,944
644	INVP 6519 FY23 GridStack Foundations	Existing	90000232511	YES	GT53	$ 870,140	$ -	$ 870,140	3/29/2023	84	$621,529	$497,223	$559,376	4.94%	$ 1,811	$ 6,141
645	INVP 6485 I&O US Operations FY23	Existing	90000227381	YES	GT53	$ 1,618,013	$ -	$ 1,618,013	3/29/2023	84	$1,155,724	$924,579	$1,040,152	4.94%	$ 3,368	$ 11,419
646	INVP 6519 FY23 GridStack Foundations	Existing	90000227924	YES	GT53	$ 552,890	$ -	$ 552,890	3/29/2023	84	$394,922	$315,937	$355,429	4.94%	$ 1,151	$ 3,902
647	INVP 6519 FY23 GridStack Foundations	Existing	90000227925	YES	GT53	$ 3,895,289	$ -	$ 3,895,289	3/29/2023	84	$2,782,350	$2,225,880	$2,504,115	4.94%	$ 8,109	$ 27,490
648	INVP 6485 I&O US Operations FY23	Existing	90000227384	YES	GT53	$ 323,597	$ -	$ 323,597	3/29/2023	84	$231,141	$184,913	$208,027	4.94%	$ 674	$ 2,284
649	Data Management Phase 2 PI5 and PI6	Existing	90000232055	YES	G295	$ 1,358,504	$ -	$ 1,358,504	3/30/2023	84	$970,360	$776,288	$873,324	0.00%	$ -	$ -
650	INVP 5471K TOMS Phase 3 FNL Deploy	Existing	90000233757	YES	G187	$ 1,354,448	$ -	$ 1,354,448	3/30/2023	84	$967,463	$773,970	$870,717	0.00%	$ -	$ -
651	INVP 6032 Customer Billing COVID Transition Minor Works	Existing	90000213607	YES	C903	$ 624,810	$ -	$ 624,810	3/31/2023	84	$446,293	$357,034	$401,664	9.66%	$ 2,543	$ 8,622
652	INVP 5054 On My Way - 2	Existing	90000226026	YES	C902	$ 3,642,842	$ -	$ 3,642,842	3/31/2023	84	$2,602,030	$2,081,624	$2,341,827	0.00%	$ -	$ -
653	INVP 6520US Jira Align Phase 3	Existing	90000229783	YES	GT53	$ 2,066,061	$ -	$ 2,066,061	3/31/2023	84	$1,475,758	$1,180,606	$1,328,182	4.94%	$ 4,301	$ 14,580
654	INVP 6582 Gas Application Continuous Improvement	Existing	90000229951	YES	C209	$ 659,050	$ -	$ 659,050	3/31/2023	84	$470,750	$376,600	$423,675	18.19%	$ 5,052	$ 17,126
655	INVP 6073 Vegetation Management Optimization	Existing	90000236205	YES	C902	$ 3,478,768	$ -	$ 3,478,768	3/31/2023	84	$2,484,834	$1,987,867	$2,236,351	0.00%	$ -	$ -
656	INVP 6264US Apptio Development	Existing	90000223526	YES	GT53	$ 1,402,567	$ -	$ 1,402,567	3/31/2023	84	$1,001,833	$801,467	$901,650	4.94%	$ 2,920	$ 9,898
657	INVP5471B ADMS Phase 2 release 5	Existing	90000225811	YES	G295	$ 872,199	$ -	$ 872,199	3/31/2023	84	$623,000	$498,400	$560,700	0.00%	$ -	$ -
658	INVP 6587US Strategic Portfolio Planning & Delivery SPPD, Capability Expansion	Existing	90000231812	YES	GT53	$ 223,285	$ -	$ 223,285	3/31/2023	84	$159,489	$127,591	$143,540	4.94%	$ 465	$ 1,576
659	INVP 6426 Investment Recovery Digitization	Existing	90000227077	YES	GT53	$ 1,300,238	$ -	$ 1,300,238	4/28/2023	84	$944,220	$758,472	$851,346	4.94%	$ 3,149	$ 9,176
660	INVP 6289G FTOM R2R: Robotic Process Automation of Manual Journal Entries	Existing	90000230670	YES	GT53	$ 1,598,339	$ -	$ 1,598,339	4/28/2023	84	$1,160,698	$932,364	$1,046,531	4.94%	$ 3,871	$ 11,280
661	INVP 5125 Customer Connections Annual Program FY23	Existing	90000229335	YES	C903	$ 837,109	$ -	$ 837,109	5/1/2023	84	$607,901	$488,314	$548,107	9.66%	$ 3,964	$ 11,552
662	INVP 6690 Cost Center and Time Improvements	Existing	90000238216	YES	GT53	$ 293,435	$ -	$ 293,435	5/18/2023	84	$213,090	$174,664	$193,877	4.94%	$ 716	$ 1,898
663	INVP 6289F US GAAP Statutory Reporting with WDesk	Existing	90000228705	YES	GT53	$ 594,443	$ -	$ 594,443	5/26/2023	84	$438,756	$353,835	$396,296	4.94%	$ 1,461	$ 4,195
664	INVP 6290A Source to Pay Release 1 Procure to Pay (P2P) Rollout Program	Existing	90000223683	YES	GT53	$ 14,392,132	$ -	$ 14,392,132	5/29/2023	84	$10,622,764	$8,566,746	$9,594,755	4.94%	$ 35,381	$ 101,567
665	INVP 6349 Customer Data Platform	Existing	90000221820	YES	G911	$ 1,634,163	$ -	$ 1,634,163	6/1/2023	84	$1,206,168	$972,716	$1,089,442	5.30%	$ 4,310	$ 12,373
666	INVP 4769 - Gas Storm Hardening Using Remote Service Valves (RSV's)	Existing	90000188931	NO	G225	$ 6,501,899	$ -	$ 6,501,899	6/2/2023	84	$4,799,021	$3,870,178	$4,334,599	0.00%	$ -	$ -
667	INVP 6592 TSA/TSC Application Upgrade	Existing	90000242149	YES	G114	$ 358,711	$ -	$ 358,711	6/9/2023	84	$264,763	$213,519	$239,141	15.84%	$ 2,828	$ 8,117
668	INVP 6531 AIMS Upgrades and Enhancements	Existing	90000228700	YES	C903	$ 303,367	$ -	$ 303,367	6/22/2023	84	$227,525	$184,187	$205,856	9.66%	$ 1,480	$ 4,186
669	INVP5471B ADMS Phase 2 Release 6	Existing	90000225812	YES	G295	$ 815,866	$ -	$ 815,866	6/30/2023	84	$611,900	$495,347	$553,623	0.00%	$ -	$ -
670	INVP 6661 Demand Planning and Material Track and Trace Validation	Existing	90000235803	YES	C902	$ 560,361	$ -	$ 560,361	6/30/2023	84	$420,270	$340,219	$380,245	0.00%	$ -	$ -
671	INVP 5471K Grid Mod TOMS	Existing	90000236603	YES	G187	$ 750,331	$ -	$ 750,331	6/30/2023	84	$562,748	$455,558	$509,153	0.00%	$ -	$ -
672	INVP 6584 UWP 2.0 Digital Re Architecture and Optimization	Existing	90000236675	YES	C903	$ 846,675	$ -	$ 846,675	6/30/2023	84	$635,006	$514,053	$574,530	9.66%	$ 4,131	$ 11,684
673	INVP 6621US JML MyHub	Existing	90000232124	YES	GT53	$ 1,789,012	$ -	$ 1,789,012	7/31/2023	84	$1,363,057	$1,107,484	$1,235,270	4.94%	$ 4,529	$ 12,625
674	INVP 6510 Operational Technology Privileged Access Workstation FY23	Existing	90000228238	YES	GT53	$ 1,399,638	$ -	$ 1,399,638	8/1/2023	84	$1,066,391	$866,442	$966,416	4.94%	$ 3,544	$ 9,877
675	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000219982	YES	GT53	$ 3,957,769	$ -	$ 3,957,769	8/25/2023	84	$3,062,560	$2,497,164	$2,779,862	4.94%	$ 10,165	$ 27,931
676	INVP 5892B Control Room Server and Tools Upgrade-Replacement	Existing	90000232760	YES	G187	$ 505,940	$ -	$ 505,940	8/25/2023	84	$391,501	$319,224	$355,363	0.00%	$ -	$ -
677	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220376	YES	GT53	$ 22,184,315	$ -	$ 22,184,315	8/25/2023	84	$17,166,434	$13,997,246	$15,581,840	4.94%	$ 56,979	$ 156,558
678	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227870	YES	GT53	$ 125,614	$ -	$ 125,614	8/30/2023	84	$97,201	$79,256	$88,229	4.94%	$ 323	$ 886
679	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227863	YES	GT53	$ 154,923	$ -	$ 154,923	8/30/2023	84	$119,881	$97,749	$108,815	4.94%	$ 398	$ 1,093
680	INVP 5891C Field Collection System (FCS) Upgrade	Existing	90000221921	YES	C903	$ 634,665	$ -	$ 634,665	8/31/2023	84	$491,110	$400,444	$445,777	9.66%	$ 3,188	$ 8,758

681	INVP 6258USB Data Archival US Group Function Portfolio	Existing	90000225218	YES	GT53	$ 3,337,553	$ -	$ 3,337,553	9/9/2023	84	$2,582,630	$2,105,837	$2,344,233	4.94%	$ 8,572	$ 23,554
682	NY AMI IT Cyber Security Software-Phase 1	Existing	90000241320	YES	C113	$ 488,638	$ -	$ 488,638	9/30/2023	84	$383,930	$314,125	$349,027	27.42%	$ 7,066	$ 19,141
683	NY AMI IT CSS Enhancement Softw.-Phase 1	Existing	90000241316	YES	C113	$ 2,357,770	$ -	$ 2,357,770	9/30/2023	84	$1,852,533	$1,515,709	$1,684,121	27.42%	$ 34,093	$ 92,357
684	INVP 5673 My Business Account (Customer Digital Solution)	Existing	90000219539	YES	C903	$ 2,225,964	$ -	$ 2,225,964	9/30/2023	84	$1,748,972	$1,430,977	$1,589,974	9.66%	$ 11,339	$ 30,718
685	INVP 6551 UTOC Software	Existing	90000229502	YES	G187	$ 5,125,887	$ -	$ 5,125,887	9/30/2023	84	$4,027,483	$3,295,213	$3,661,348	0.00%	$ -	$ -
686	INVP 6551 UTOC Software PI11 and PI12	Existing	90000236960	YES	G187	$ 874,551	$ -	$ 874,551	9/30/2023	84	$687,147	$562,211	$624,679	0.00%	$ -	$ -
687	NY AMI IT Telecom Capex Hardware-Phase 1	Existing	90000241314	YES	C113	$ 172,954	$ -	$ 172,954	9/30/2023	84	$135,893	$111,185	$123,539	27.42%	$ 2,501	$ 6,775
688	NY AMI IT Cyber Security Hardware-Phase 1	Existing	90000241315	YES	C113	$ 9,665	$ -	$ 9,665	9/30/2023	84	$7,594	$6,213	$6,904	27.42%	$ 140	$ 379
689	NY AMI IT ESB, Info Sys & DataLak-Ph. 1	Existing	90000241319	YES	C113	$ 16,330,001	$ -	$ 16,330,001	9/30/2023	84	$12,830,715	$10,497,858	$11,664,287	27.42%	$ 236,129	$ 639,669
690	NY AMI IT Billing & MDS Sys Softw-Phase 1	Existing	90000241317	YES	C113	$ 1,526,897	$ -	$ 1,526,897	9/30/2023	84	$1,199,705	$981,576	$1,090,640	27.42%	$ 22,079	$ 59,811
691	NY AMI IT Telecomm Software-Phase 1	Existing	90000241318	YES	C113	$ 1,071,171	$ -	$ 1,071,171	9/30/2023	84	$841,634	$688,610	$765,122	27.42%	$ 15,489	$ 41,959
692	INVP 5471OB Data Mgt 2B PI7 / PI8	Existing	90000241629	YES	G295	$ 1,671,942	$ -	$ 1,671,942	9/30/2023	84	$1,313,669	$1,074,820	$1,194,244	0.00%	$ -	$ -
693	INVP 6076 FutureNow	Existing	90000234813	YES	G295	$ 2,899,328	$ -	$ 2,899,328	10/13/2023	84	$2,278,044	$1,863,854	$2,070,949	0.00%	$ -	$ -
694	INVP 6076 FutureNow	Existing	90000234814	YES	G901	$ 1,740,817	$ -	$ 1,740,817	10/13/2023	84	$1,367,785	$1,119,097	$1,243,441	0.00%	$ -	$ -
695	INVP 6180US CV Talent Screening - Blind CVs	Existing	90000229739	YES	GT53	$ 254,585	$ -	$ 254,585	11/14/2023	84	$203,062	$166,693	$184,877	4.94%	$ 673	$ 1,797
696	ZBR-Cap-Minimize AHT C3-Phase 2 Release	Existing	90000241029	YES	C903	$ 94,980	$ -	$ 94,980	10/1/2023	84	$74,627	$61,058	$67,843	9.66%	$ 484	$ 1,311
697	ZBR-Cap-Automate Manual Work B1-Phase 2 Release	Existing	90000241031	YES	C903	$ 589,194	$ -	$ 589,194	10/1/2023	84	$462,938	$378,767	$420,853	9.66%	$ 3,001	$ 8,131
698	ZBR-Cap-C1-Phase 2 Release	Existing	90000241026	YES	C903	$ 32,943	$ -	$ 32,943	10/1/2023	84	$25,884	$21,178	$23,531	9.66%	$ 168	$ 455
699	ZBR-Cap Pref/Comms-Phase 2 Release	Existing	90000241039	YES	C903	$ 645,875	$ -	$ 645,875	10/1/2023	84	$507,473	$415,205	$461,339	9.66%	$ 3,290	$ 8,913
700	ZBR-Cap-Minim Bad Debt Expos B3-Phase 2 Release	Existing	90000241034	YES	C903	$ 182	$ -	$ 182	10/1/2023	84	$143	$117	$130	9.66%	$ 1	$ 3
701	ZBR-Cap-Drive e-Bill Adoption B4-Phase 2 Release	Existing	90000241036	YES	C903	$ 64,868	$ -	$ 64,868	10/1/2023	84	$50,968	$41,701	$46,334	9.66%	$ 330	$ 895
702	ZBR-Cap-Elim Calls with Self Svc C2-Phase 2 Release	Existing	90000241028	YES	C903	$ 7,800,309	$ -	$ 7,800,309	10/1/2023	84	$6,128,814	$5,014,484	$5,571,649	9.66%	$ 39,736	$ 107,644
703	ZBR-Cap-Optim B.O. Proc & Capac B2-Phase 2 Release	Existing	90000241033	YES	C903	$ 1,413	$ -	$ 1,413	10/1/2023	84	$1,110	$908	$1,009	9.66%	$ 7	$ 20
704	ZBR-Cap-AIMS C2-Phase 2 Release	Existing	90000241038	YES	C903	$ 2,545,447	$ -	$ 2,545,447	10/1/2023	84	$1,999,994	$1,636,359	$1,818,177	9.66%	$ 12,967	$ 35,127
705	ZBR-Cap - Web C2-Phase 2 Release	Existing	90000241037	YES	C903	$ 945,756	$ -	$ 945,756	10/1/2023	84	$743,094	$607,986	$675,540	9.66%	$ 4,818	$ 13,051
706	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 2 Release	Existing	90000241030	YES	C903	$ 65,136	$ -	$ 65,136	10/1/2023	84	$51,178	$41,873	$46,526	9.66%	$ 332	$ 899
707	INVP 6467 Union Bidding	Existing	90000230804	YES	GT53	$ 476,981	$ -	$ 476,981	11/15/2023	84	$380,449	$312,309	$346,379	4.94%	$ 1,260	$ 3,366
708	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227874	YES	GT53	$ 453,190	$ -	$ 453,190	11/17/2023	84	$366,868	$302,127	$334,497	4.94%	$ 1,214	$ 3,198
709	INVP 5125 FY24 Customer Connections Annual Program	Existing	90000240096	YES	C903	$ 2,521,463	$ -	$ 2,521,463	11/30/2023	84	$2,041,184	$1,680,975	$1,861,080	9.66%	$ 13,206	$ 34,796
710	INVP 6715 UWP 2.0 MyAccount Implementation and Delivery - UWP 2.0 MyAccount_2	Existing	90000242901	YES	C903	$ 10,754,367	$ -	$ 10,754,367	11/30/2023	84	$8,705,916	$7,169,578	$7,937,747	9.66%	$ 56,327	$ 148,410
711	Clean Energy Products-Capex-Phase 1 Release	Existing	90000242788	YES	C903	$ 10,212,070	$ -	$ 10,212,070	12/1/2023	84	$8,266,914	$6,808,047	$7,537,480	9.66%	$ 53,487	$ 140,927
712	ZBR-Cap-Minimize AHT C3-Phase 3 Release	Existing	90000242888	YES	C903	$ 4,984	$ -	$ 4,984	12/1/2023	84	$4,035	$3,323	$3,679	9.66%	$ 26	$ 69
713	ZBR-Cap - Web C2-Phase 3 Release	Existing	90000242893	YES	C903	$ 1,053,489	$ -	$ 1,053,489	12/1/2023	84	$852,825	$702,326	$777,575	9.66%	$ 5,518	$ 14,538
714	ZBR-Cap-AIMS C2-Phase 3 Release	Existing	90000242894	YES	C903	$ 3,794,844	$ -	$ 3,794,844	12/1/2023	84	$3,072,016	$2,529,896	$2,800,956	9.66%	$ 19,876	$ 52,369
715	ZBR-Cap-Automate Manual Work B1-Phase 3 Release	Existing	90000242891	YES	C903	$ 1,040,528	$ -	$ 1,040,528	12/1/2023	84	$842,332	$693,686	$768,009	9.66%	$ 5,450	$ 14,359
716	ZBR-Cap-Elim Calls with Self Svc C2-Phase 3 Release	Existing	90000242885	YES	C903	$ 1,252,268	$ -	$ 1,252,268	12/1/2023	84	$1,013,741	$834,845	$924,293	9.66%	$ 6,559	$ 17,281
717	INVP 5612 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY24	Existing	90000237378	YES	GT53	$ 501,322	$ -	$ 501,322	12/4/2023	84	$405,832	$334,215	$370,023	4.94%	$ 1,343	$ 3,538
718	INVP 5471AC PORT Back-End	Existing	90000229504	YES	G295	$ 6,554,173	$ -	$ 6,554,173	12/5/2023	84	$5,305,759	$4,369,449	$4,837,604	0.00%	$ -	$ -
719	INVP5471B ADMS Phase 2 Release 7	Existing	90000225814	YES	G295	$ 855,217	$ -	$ 855,217	12/5/2023	84	$692,319	$570,145	$631,232	0.00%	$ -	$ -
720	INVP 5471AC PORT Front-End	Existing	90000229505	YES	G295	$ 6,630,452	$ -	$ 6,630,452	12/5/2023	84	$5,367,509	$4,420,302	$4,893,905	0.00%	$ -	$ -
721	ADMS Phase 2 Software	Existing	90000221288	YES	G295	$ 34,673,964	$ -	$ 34,673,964	12/5/2023	84	$28,069,399	$23,115,976	$25,592,688	0.00%	$ -	$ -
722	INVP 6492 NACHA Compliance- Security Encryption Effort	Existing	90000227834	YES	C903	$ 2,559,122	$ -	$ 2,559,122	12/8/2023	84	$2,071,670	$1,706,081	$1,888,876	9.66%	$ 13,404	$ 35,316
723	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221827	YES	C903	$ 1,807,303	$ -	$ 1,807,303	12/8/2023	84	$1,463,055	$1,204,869	$1,333,962	9.66%	$ 9,466	$ 24,941
724	INVP 6290B Source to Pay Release 2 - Automated Accruals Posting and Release 1 Backlog	Existing	90000240938	YES	GT53	$ 4,024,300	$ -	$ 4,024,300	12/18/2023	84	$3,305,675	$2,730,775	$3,018,225	4.94%	$ 10,926	$ 28,400
725	INVP 6716US Business Services FY24	Existing	90000240934	YES	GT53	$ 919,956	$ -	$ 919,956	12/28/2023	84	$755,678	$624,256	$689,967	4.94%	$ 2,498	$ 6,492
726	INN/A-NERC CIP Compliance	Existing	90000096381	YES	GT53	$ 794,589	$ -	$ 794,589	7/1/2009	60	$0	$0	$0	4.94%	$ -	$ -
727	INVP 2590 Strategic Midrange Shared	Existing	90000099322	YES	GT53	$ 1,510,991	$ -	$ 1,510,991	3/31/2010	60	$0	$0	$0	4.94%	$ -	$ -
728	INVP 2591 Tier 1 Storage Upgrade	Existing	90000099323	YES	G924	$ 872,089	$ -	$ 872,089	3/31/2010	60	$0	$0	$0	9.04%	$ -	$ -
729	OneNet Laptops Refresh KS	Existing	90000096390	YES	GT53	$ 1,676,102	$ -	$ 1,676,102	4/30/2010	60	$0	$0	$0	4.94%	$ -	$ -
730	INVP 1389	Existing	90000104063	YES	G924	$ 1,876,588	$ -	$ 1,876,588	9/30/2010	60	$0	$0	$0	9.04%	$ -	$ -
731	DECUS05-Autom for Mng Req	Existing	90000104123	YES	G295	$ 6,680	$ -	$ 6,680	9/30/2010	60	$0	$0	$0	0.00%	$ -	$ -
732	INVP 1242TB - KPI Metrics	Existing	90000104180	YES	G295	$ 4,659	$ -	$ 4,659	9/30/2010	60	$0	$0	$0	0.00%	$ -	$ -
733	IN 1088 Mainframe Server Upgrade	Existing	90000098710	NO	G384	$ 1,231,084	$ -	$ 1,231,084	11/30/2010	60	$0	$0	$0	0.00%	$ -	$ -
734	INVP 2733 US Purchase End of Lease	Existing	90000103784	YES	GT53	$ 828,258	$ -	$ 828,258	11/30/2010	60	$0	$0	$0	4.94%	$ -	$ -
735	INVP2673-US Upstate Server Upgrades	Existing	90000105262	YES	G924	$ 3,334,420	$ -	$ 3,334,420	11/30/2010	60	$0	$0	$0	9.04%	$ -	$ -
736	IN 2341--FERC 720 GAS TRANS	Existing	90000098786	YES	G209	$ 24,681	$ -	$ 24,681	3/30/2011	60	$0	$0	$0	11.93%	$ -	$ -
737	IN1488-Remote Access to Fault REC	Existing	90000104110	YES	GT53	$ 145,066	$ -	$ 145,066	3/30/2011	60	$0	$0	$0	4.94%	$ -	$ -
738	INVP2182-EDOT DECUS02	Existing	90000098663	YES	G295	$ 692,618	$ -	$ 692,618	3/31/2011	60	$0	$0	$0	0.00%	$ -	$ -
739	INVP 0887	Existing	90000104061	YES	G924	$ 9,432	$ -	$ 9,432	3/31/2011	60	$0	$0	$0	9.04%	$ -	$ -
740	INVP 2734 US SAN Disk Asset Replace	Existing	90000107088	NO	G102	$ 1,093,094	$ -	$ 1,093,094	6/30/2011	60	$0	$0	$0	0.00%	$ -	$ -
741	IN 1404 Networking Minor Works	Existing	90000098376	YES	G295	$ 51,126	$ -	$ 51,126	7/31/2011	60	$0	$0	$0	0.00%	$ -	$ -
742	US-NG Global Intranet Design CAPEX	Existing	90000095332	YES	GT53	$ 517,010	$ -	$ 517,010	8/31/2011	60	$0	$0	$0	4.94%	$ -	$ -
743	INVP 0953 - Bill Pool 231	Existing	90000104088	YES	G295	$ 264,686	$ -	$ 264,686	10/31/2011	60	$0	$0	$0	0.00%	$ -	$ -
744	INVP 1389 US Computing Minor Works	Existing	90000104257	YES	GT53	$ 738,425	$ -	$ 738,425	10/31/2011	60	$0	$0	$0	4.94%	$ -	$ -
745	INVP 3130-Warehouse Handheld Repl	Existing	90000111026	NO	G102	$ 86,459	$ -	$ 86,459	5/1/2012	60	$0	$0	$0	0.00%	$ -	$ -
746	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106246	YES	G209	$ 146,505	$ -	$ 146,505	8/1/2012	60	$0	$0	$0	11.93%	$ -	$ -
747	Global Web Implementation	Existing	90000095326	YES	GT53	$ 879	$ -	$ 879	8/31/2012	60	$0	$0	$0	4.94%	$ -	$ -
748	Continuous Improvement Tool	Existing	90000103771	YES	GT53	$ 241,230	$ -	$ 241,230	10/30/2012	60	$0	$0	$0	4.94%	$ -	$ -
749	INFRSTRCTR HRDWR&SOF-DESIGN CAPEX	Existing	90000097849	YES	GT53	$ 63,793	$ -	$ 63,793	11/5/2012	60	$0	$0	$0	4.94%	$ -	$ -
750	IN 2172-IDS Reporting & Analysis	Existing	90000106487	YES	G295	$ 981	$ -	$ 981	11/29/2012	60	$0	$0	$0	0.00%	$ -	$ -
751	INVP 2495C Gas Metretek System Cons	Existing	90000113406	YES	G207	$ 124,655	$ -	$ 124,655	3/31/2013	60	$0	$0	$0	17.88%	$ -	$ -
752	IN 2522 VTL REPLACEMENT US	Existing	90000104630	YES	G924	$ 536,685	$ -	$ 536,685	5/20/2013	60	$0	$0	$0	9.04%	$ -	$ -
753	INVP 2732 US Storage Switch Replace	Existing	90000104631	YES	GT53	$ 1,271,599	$ -	$ 1,271,599	5/22/2013	60	$0	$0	$0	4.94%	$ -	$ -
754	INVP 2981 US Security Awareness	Existing	90000117533	YES	GT53	$ 1,253	$ -	$ 1,253	6/1/2013	60	$0	$0	$0	4.94%	$ -	$ -
755	INVP3412 - New Security Control Ctr	Existing	90000133046	YES	GT53	$ 1,385,615	$ -	$ 1,385,615	11/1/2013	60	$0	$0	$0	4.94%	$ -	$ -
756	IN 2366 LI CNI Direct Hw Upgr	Existing	90000124371	YES	GT53	$ 96,584	$ -	$ 96,584	12/1/2013	60	$0	$0	$0	4.94%	$ -	$ -
757	INVP Panasonic XP Rugged Devices	Existing	90000140143	YES	G903	$ 274,180	$ -	$ 274,180	4/30/2014	60	$0	$0	$0	6.07%	$ -	$ -
758	1642 - Radio Standardization Cons	Existing	90000099326	YES	GT53	$ 1,683,316	$ -	$ 1,683,316	6/30/2014	60	$0	$0	$0	4.94%	$ -	$ -
759	INVP 2974 IDS/IPS Service	Existing	90000114690	YES	GT53	$ 1,483,732	$ -	$ 1,483,732	8/7/2014	60	$0	$0	$0	4.94%	$ -	$ -
760	IN 1642--Radio Standardization Cons	Existing	90000099327	YES	GT53	$ 45,050	$ -	$ 45,050	10/2/2014	60	$0	$0	$0	4.94%	$ -	$ -
761	IN2901 US Organic Growth Minor Work	Existing	90000111311	YES	GT53	$ 44,636	$ -	$ 44,636	10/2/2014	60	$0	$0	$0	4.94%	$ -	$ -
762	HICKSVILLE SECURITY SYSTEMS	Existing	90000124378	YES	GT53	$ 98,728	$ -	$ 98,728	10/2/2014	60	$0	$0	$0	4.94%	$ -	$ -
763	INVP3425 Wireless LAN Network Expan	Existing	90000146788	YES	GT53	$ 148,052	$ -	$ 148,052	3/27/2015	60	$0	$0	$0	4.94%	$ -	$ -
764	INVP 2927 US Desktop Refresh	Existing	90000150615	YES	GT53	$ 7,365,101	$ -	$ 7,365,101	3/31/2016	60	$0	$0	$0	4.94%	$ -	$ -
765	INVP 3614E2 Security Operations Ctr	Existing	90000141768	YES	GT53	$ 1,674,075	$ -	$ 1,674,075	6/30/2016	60	$0	$0	$0	4.94%	$ -	$ -
766	CIP v5 - US CNI (NMPC-High/Med)	Existing	90000191060	YES	G181	$ 2,099,807	$ -	$ 2,099,807	7/1/2016	60	$0	$0	$0	0.00%	$ -	$ -

767	CIP v5 High/Med NE Hardware	Existing	90000164466	YES	GT53	$ 482,213	$ -	$ 482,213	12/31/2016	60	$0	$0	$0	4.94%	$ -	$ -
768	INVP 4671-Mob dev refresh - FY17	Existing	90000182190	YES	G903	$ 3,953,055	$ -	$ 3,953,055	3/31/2017	60	$0	$0	$0	6.07%	$ -	$ -
769	INVP 4684 - CPE Buyback	Existing	90000183124	YES	GT53	$ 5,135,450	$ -	$ 5,135,450	4/1/2017	60	$0	$0	$0	4.94%	$ -	$ -
770	INVP 4648 - Network Tx-CEMS	Existing	90000182167	YES	GT53	$ 22,238	$ -	$ 22,238	4/30/2017	60	$0	$0	$0	4.94%	$ -	$ -
771	INVP 4588 - US SAP: Upgr Sol Mgr	Existing	90000182172	YES	GT53	$ 360,956	$ -	$ 360,956	7/18/2017	60	$0	$0	$0	4.94%	$ -	$ -
772	INVP 4307 - US Win 7 Refresh Ph 3	Existing	90000175959	YES	GT53	$ 13,039,925	$ -	$ 13,039,925	7/31/2017	60	$0	$0	$0	4.94%	$ -	$ -
773	INVP 4676 - VSTIG Forward Proxies U	Existing	90000182183	YES	GT53	$ 860,086	$ -	$ 860,086	10/21/2017	60	$0	$0	$0	4.94%	$ -	$ -
774	INVP 3683B - Cloud Sec Acc Brkr	Existing	90000186955	YES	GT53	$ 127,560	$ -	$ 127,560	10/27/2017	60	$0	$0	$0	4.94%	$ -	$ -
775	INVP 4645 - Refr of network equip	Existing	90000182165	YES	GT53	$ 323,529	$ -	$ 323,529	10/30/2017	60	$0	$0	$0	4.94%	$ -	$ -
776	INVP 4760 - Disaster Rec Machine	Existing	90000188532	YES	GT53	$ 431,275	$ -	$ 431,275	1/31/2018	60	$0	$0	$0	4.94%	$ -	$ -
777	INVP 5029 - DXC Capacity Incr	Existing	90000189283	YES	GT53	$ 511,178	$ -	$ 511,178	1/31/2018	60	$0	$0	$0	4.94%	$ -	$ -
778	INVP 4280 - US VSTIG Bandwidth Ph2	Existing	90000176460	YES	GT53	$ 2,294,027	$ -	$ 2,294,027	2/23/2018	60	$0	$0	$0	4.94%	$ -	$ -
779	INVP 4274 - US VSTIG HW Refresh	Existing	90000181680	YES	C903	$ 403,507	$ -	$ 403,507	2/23/2018	60	$0	$0	$0	9.66%	$ -	$ -
780	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 3,129,865	$ -	$ 3,129,865	3/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
781	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 802,159	$ -	$ 802,159	3/1/2018	60	$0	$0	$0	15.84%	$ -	$ -
782	Physical Security - Gas Retails exc	Existing	90000180295	NO	G251	$ 147,753	$ -	$ 147,753	3/1/2018	60	$0	$0	$0	0.00%	$ -	$ -
783	INVP 4680 - WAP Density deployment	Existing	90000182163	YES	GT53	$ 2,127,711	$ -	$ 2,127,711	3/28/2018	60	$0	$0	$0	4.94%	$ -	$ -
784	INVP 4749 - VSTIG Refr - IDS Repl	Existing	90000186956	YES	GT53	$ 147,975	$ -	$ 147,975	3/31/2018	60	$0	$0	$0	4.94%	$ -	$ -
785	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 521,872	$ -	$ 521,872	4/1/2018	60	$0	$0	$0	0.00%	$ -	$ -
786	INVP 4364 - Wireless Network	Existing	90000176079	YES	GT53	$ 2,404,447	$ -	$ 2,404,447	5/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
787	INVP 4289 - US Network Improvements	Existing	90000178447	YES	GT53	$ 1,447,842	$ -	$ 1,447,842	5/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
788	INVP 3956 - WiFi for Fleet Services	Existing	90000182134	YES	G922	$ 520,569	$ -	$ 520,569	5/1/2018	60	$0	$0	$0	5.11%	$ -	$ -
789	INVP 4759 - MTC & Syr Brdrms Aud	Existing	90000187211	YES	GT53	$ 294,841	$ -	$ 294,841	5/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
790	INVP 5186 - US Field Force HD	Existing	90000192342	YES	GT53	$ 372,350	$ -	$ 372,350	5/22/2018	60	$0	$0	$0	4.94%	$ -	$ -
791	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 308,553	$ -	$ 308,553	7/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
792	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 75,511	$ -	$ 75,511	7/1/2018	60	$0	$0	$0	15.84%	$ -	$ -
793	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 170,101	$ -	$ 170,101	9/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
794	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 8,813	$ -	$ 8,813	9/1/2018	60	$0	$0	$0	15.84%	$ -	$ -
795	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 52,470	$ -	$ 52,470	10/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
796	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 26,649	$ -	$ 26,649	10/1/2018	60	$0	$0	$0	15.84%	$ -	$ -
797	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 2,052	$ -	$ 2,052	10/1/2018	60	$0	$0	$0	0.00%	$ -	$ -
798	INVP 4828 - Hicksville Fiber	Existing	90000192328	YES	GT53	$ 278,879	$ -	$ 278,879	10/9/2018	60	$0	$0	$0	4.94%	$ -	$ -
799	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 273,272	$ -	$ 273,272	12/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
800	INVP 5316 - US T430 Refresh	Existing	90000197700	YES	GT53	$ 1,939,989	$ -	$ 1,939,989	1/31/2019	60	$0	$0	$0	4.94%	$ -	$ -
801	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 132,567	$ -	$ 132,567	2/1/2019	60	$0	$0	$0	4.94%	$ -	$ -
802	INVP 4003 UPS Repl Data Comm	Existing	90000198522	YES	GT53	$ 195,776	$ -	$ 195,776	2/5/2019	60	$0	$0	$0	4.94%	$ -	$ -
803	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 412,144	$ -	$ 412,144	3/1/2019	60	$0	$0	$0	4.94%	$ -	$ -
804	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 2,334	$ -	$ 2,334	3/1/2019	60	$0	$0	$0	0.00%	$ -	$ -
805	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 13,644	$ -	$ 13,644	5/1/2019	60	$0	$0	$0	15.84%	$ -	$ -
806	INVP 5199 - AIX Upgrade	Existing	90000191474	YES	GT53	$ 2,048,005	$ -	$ 2,048,005	5/17/2019	60	$0	$0	$0	4.94%	$ -	$ -
807	INVP 5354 North Andover Storm	Existing	90000200627	YES	G295	$ 63,970	$ -	$ 63,970	7/22/2019	60	$0	$0	$0	0.00%	$ -	$ -
808	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 260,418	$ -	$ 260,418	9/1/2019	60	$0	$0	$0	4.94%	$ -	$ -
809	INVP 5089 - Windows 10 Deploymt	Existing	90000191696	YES	GT53	$ 691,095	$ -	$ 691,095	10/30/2019	60	$0	$0	$0	4.94%	$ -	$ -
810	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 24,195	$ -	$ 24,195	2/1/2020	60	$0	$0	$0	4.94%	$ -	$ -
811	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 108,827	$ -	$ 108,827	2/1/2020	60	$0	$0	$0	0.00%	$ -	$ -
812	INVP 5487F Legacy Device Refresh	Existing	90000206769	YES	GT53	$ 923,007	$ -	$ 923,007	3/31/2020	60	$0	$0	$0	4.94%	$ -	$ -
813	INVP 5580 Managed Worplace	Existing	90000209706	YES	GT53	$ 4,696,293	$ -	$ 4,696,293	4/1/2020	60	$0	$0	$0	4.94%	$ -	$ -
814	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 52,751	$ -	$ 52,751	5/1/2020	60	$879	$0	$440	4.94%	$ 1	$ 43
815	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 10,545	$ -	$ 10,545	5/1/2020	60	$176	$0	$88	0.00%	$ -	$ -
816	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 3,279	$ -	$ 3,279	6/1/2020	60	$109	$0	$55	0.00%	$ -	$ -
817	INVP 5974 IBM P9 Refresh	Existing	90000211131	YES	GT53	$ 1,459,414	$ -	$ 1,459,414	7/31/2020	60	$97,294	$0	$48,647	4.94%	$ 150	$ 4,806
818	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 10,315	$ -	$ 10,315	8/1/2020	60	$688	$0	$344	0.00%	$ -	$ -
819	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 7,774	$ -	$ 7,774	9/1/2020	60	$648	$0	$324	4.94%	$ 1	$ 32
820	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 37,314	$ -	$ 37,314	1/1/2021	60	$5,597	$0	$2,799	4.94%	$ 9	$ 276
821	INVP 5886B Device Refresh & Refr	Existing	90000214701	YES	GT53	$ 4,539,382	$ -	$ 4,539,382	1/14/2021	60	$680,907	$0	$340,454	4.94%	$ 1,049	$ 33,637
822	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 4,282	$ -	$ 4,282	2/1/2021	60	$714	$0	$357	4.94%	$ 1	$ 35
823	INVP 4987 SOE Windows Upgrade	Existing	90000219015	YES	GT53	$ 17,454,014	$ -	$ 17,454,014	2/28/2021	60	$3,199,903	$0	$1,599,951	4.94%	$ 4,929	$ 158,075
824	INVP 6049 Hosting Infra Refresh	Existing	90000213327	YES	GT53	$ 2,172,012	$ -	$ 2,172,012	3/18/2021	60	$398,202	$0	$199,101	4.94%	$ 613	$ 19,671
825	INVP 5754 Network Equipment	Existing	90000207202	YES	GT53	$ 4,585,103	$ -	$ 4,585,103	3/31/2021	60	$917,021	$0	$458,510	4.94%	$ 1,413	$ 45,301
826	INVP 6046 SD WAN Expansion	Existing	90000215181	YES	GT53	$ 4,655,393	$ -	$ 4,655,393	3/31/2021	60	$931,079	$0	$465,539	4.94%	$ 1,434	$ 45,995
827	INVP 6117 HCI Lite Des and Dep	Existing	90000216092	YES	GT53	$ 3,237,711	$ -	$ 3,237,711	3/31/2021	60	$647,542	$0	$323,771	4.94%	$ 997	$ 31,989
828	INVP 5867E Substation Access Po	Existing	90000217691	YES	G187	$ 734,328	$ -	$ 734,328	3/31/2021	60	$146,866	$0	$73,433	0.00%	$ -	$ -
829	INVP 5935 Solution Development	Existing	90000218184	YES	GT53	$ 8,515	$ -	$ 8,515	3/31/2021	60	$1,703	$0	$851	4.94%	$ 3	$ 84
830	INVP 6106 Data Back Up Services	Existing	90000216677	YES	GT53	$ 3,258,831	$ -	$ 3,258,831	4/23/2021	60	$706,080	$54,314	$380,197	4.94%	$ 1,171	$ 32,197
831	INVP 5161 Device Refresh	Existing	90000217309	YES	GT53	$ 5,011,248	$ -	$ 5,011,248	4/30/2021	60	$1,085,770	$83,521	$584,646	4.94%	$ 1,801	$ 49,511
832	ADMS New England Hardware	Existing	90000220702	NO	T912	$ 2,543,661	$ -	$ 2,543,661	5/18/2021	60	$551,127	$84,789	$317,958	0.00%	$ -	$ -
833	INVP 6112 WFH Hardware	Existing	90000216754	YES	C903	$ 3,567,273	$ -	$ 3,567,273	5/31/2021	60	$832,364	$118,909	$475,636	9.66%	$ 2,865	$ 68,920
834	INVP 4987 - SOE Win Upgrd Rfrsh	Existing	90000196250	YES	GT53	$ 4,623,386	$ -	$ 4,623,386	10/29/2021	60	$1,464,072	$539,395	$1,001,734	4.94%	$ 3,086	$ 45,679
835	ADMS NY Hardware	Existing	90000220704	YES	5210E	$ 3,003,862	$ -	$ 3,003,862	11/9/2021	60	$951,223	$350,451	$650,837	0.00%	$ -	$ -
836	INVP 6197.01.02 EOL Switch	Existing	90000219896	YES	GT53	$ 344,875	$ -	$ 344,875	12/3/2021	60	$114,958	$45,983	$80,471	4.94%	$ 248	$ 3,407
837	INVP 6377 Group Functions Operat	Existing	90000223081	YES	GT53	$ 907,845	$ -	$ 907,845	3/25/2022	60	$363,138	$181,569	$272,354	4.94%	$ 839	$ 8,970
838	INVP 6196.01.01 BAU Device Refresh	Existing	90000219342	YES	GT53	$ 4,324,452	$ -	$ 4,324,452	4/6/2022	60	$1,729,781	$864,890	$1,297,336	4.94%	$ 3,997	$ 42,726
839	INVP 6197.01.01 UPS Devices	Existing	90000219343	YES	GT53	$ 5,176,785	$ -	$ 5,176,785	4/6/2022	60	$2,070,714	$1,035,357	$1,553,036	4.94%	$ 4,785	$ 51,147
840	INVP 6200.01.01 HCI / V-Block Migra	Existing	90000219346	YES	GT53	$ 3,385,282	$ -	$ 3,385,282	4/6/2022	60	$1,354,113	$677,056	$1,015,585	4.94%	$ 3,129	$ 33,447
841	INVP 6197.01.03 SD WAN	Existing	90000219898	YES	GT53	$ 1,522,685	$ -	$ 1,522,685	4/6/2022	60	$609,074	$304,537	$456,805	4.94%	$ 1,407	$ 15,044
842	INVP 6199.01.01 EoL Assets	Existing	90000219905	YES	GT53	$ 445,568	$ -	$ 445,568	4/6/2022	60	$178,227	$89,114	$133,670	4.94%	$ 412	$ 4,402
843	INVP 6197.02.01 WiFi	Existing	90000219951	YES	GT53	$ 2,959,967	$ -	$ 2,959,967	4/6/2022	60	$1,183,987	$591,993	$887,990	4.94%	$ 2,736	$ 29,244
844	INVP 6197.01.05 OOB Mgmt	Existing	90000220309	YES	GT53	$ 856,708	$ -	$ 856,708	4/6/2022	60	$342,683	$171,342	$257,013	4.94%	$ 792	$ 8,464
845	INVP 6197.02.02 WiFi Tooling	Existing	90000220311	YES	GT53	$ 159,375	$ -	$ 159,375	4/6/2022	60	$63,750	$31,875	$47,812	4.94%	$ 147	$ 1,575
846	INVP 6197.03.01 Voice EOL	Existing	90000220312	YES	GT53	$ 1,493,222	$ -	$ 1,493,222	4/6/2022	60	$597,289	$298,644	$447,967	4.94%	$ 1,380	$ 14,753
847	INVP 6197.05.01 Data Ctr Transforma	Existing	90000222610	YES	GT53	$ 3,683,661	$ -	$ 3,683,661	4/6/2022	60	$1,473,465	$736,732	$1,105,098	4.94%	$ 3,405	$ 36,395
848	INVP 6199 I&O US CNI FY22 HW	Existing	90000230195	YES	GT53	$ 341,782	$ -	$ 341,782	4/6/2022	60	$136,713	$68,356	$102,534	4.94%	$ 316	$ 3,377
849	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 106,142	$ -	$ 106,142	6/1/2022	60	$45,995	$24,766	$35,381	4.94%	$ 109	$ 1,049
850	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 9,188	$ -	$ 9,188	6/1/2022	60	$3,981	$2,144	$3,063	4.94%	$ 9	$ 91
851	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 1,166,811	$ -	$ 1,166,811	6/1/2022	60	$505,618	$272,256	$388,937	4.94%	$ 1,198	$ 11,528
852	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 40,978	$ -	$ 40,978	8/1/2022	60	$19,123	$10,927	$15,025	4.94%	$ 46	$ 405

853	INVP 6509 HW Gas I&R Gas Meter	Existing	90000232548	YES	GT53	$ 449,570	$ -	$ 449,570	9/30/2022	60	$224,785	$134,871	$179,828	4.94%	$ 554	$ 4,442
854	INVP 6485 I&O UTOC Facilities Cost	Existing	90000229075	YES	GT53	$ 2,456,084	$ -	$ 2,456,084	10/31/2022	60	$1,268,977	$777,760	$1,023,368	4.94%	$ 3,153	$ 24,266
855	INVP 6489 Replace for 90000227399	Existing	90000232525	YES	GT53	$ 2,781,310	$ -	$ 2,781,310	10/31/2022	60	$1,437,010	$880,748	$1,158,879	4.94%	$ 3,570	$ 27,479
856	INVP 6489 Holsted Solutions #2	Existing	90000232529	YES	GT53	$ 2,359,079	$ -	$ 2,359,079	10/31/2022	60	$1,218,858	$747,042	$982,950	4.94%	$ 3,028	$ 23,308
857	INVP 6486 Replace for 90000227376	Existing	90000232534	YES	GT53	$ 1,720,383	$ -	$ 1,720,383	10/31/2022	60	$888,865	$544,788	$716,826	4.94%	$ 2,208	$ 16,997
858	INVP 6486 Replace for 90000227378	Existing	90000232535	YES	GT53	$ 1,526,363	$ -	$ 1,526,363	10/31/2022	60	$788,621	$483,348	$635,985	4.94%	$ 1,959	$ 15,080
859	INVP 6486 Replace for 90000227379	Existing	90000232537	YES	GT53	$ 1,533,087	$ -	$ 1,533,087	10/31/2022	60	$792,095	$485,478	$638,786	4.94%	$ 1,968	$ 15,147
860	INVP 6486.04 LAN/Wireless	Existing	90000232538	YES	GT53	$ 2,640,224	$ -	$ 2,640,224	10/31/2022	60	$1,364,116	$836,071	$1,100,093	4.94%	$ 3,389	$ 26,085
861	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 946	$ -	$ 946	11/1/2022	60	$489	$299	$394	4.94%	$ 1	$ 9
862	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 251,590	$ -	$ 251,590	3/1/2023	60	$146,761	$96,443	$121,602	4.94%	$ 400	$ 2,486
863	INVP 6485 UTOC Facility Cost #2	Existing	90000232501	YES	GT53	$ 191,628	$ -	$ 191,628	3/19/2023	60	$114,977	$76,651	$95,814	4.94%	$ 315	$ 1,893
864	INVP 6486 Telephony #2	Existing	90000232539	YES	GT53	$ 1,557,493	$ -	$ 1,557,493	3/19/2023	60	$934,496	$622,997	$778,747	4.94%	$ 2,557	$ 15,388
865	INVP 6486 WAN/SD-WAN #2	Existing	90000232540	YES	GT53	$ 1,871,124	$ -	$ 1,871,124	3/19/2023	60	$1,122,674	$748,450	$935,562	4.94%	$ 3,072	$ 18,487
866	INVP 6486 NetworkSupportSvcs #2	Existing	90000232541	YES	GT53	$ 3,325,754	$ -	$ 3,325,754	3/19/2023	60	$1,995,452	$1,330,302	$1,662,877	4.94%	$ 5,459	$ 32,858
867	INVP 6486 LAN/Wireless #2	Existing	90000232542	YES	GT53	$ 3,739,709	$ -	$ 3,739,709	3/19/2023	60	$2,243,825	$1,495,883	$1,869,854	4.94%	$ 6,139	$ 36,948
868	INV6488 Replcmnt for 90000227386	Existing	90000236506	YES	GT53	$ 1,330,822	$ -	$ 1,330,822	3/29/2023	60	$798,493	$532,329	$665,411	4.94%	$ 2,185	$ 13,149
869	INV6488 Replcmnt for 90000227387	Existing	90000236507	YES	GT53	$ 473,087	$ -	$ 473,087	3/29/2023	60	$283,852	$189,235	$236,543	4.94%	$ 777	$ 4,674
870	INV6488 Replcmnt for 90000227389	Existing	90000236509	YES	GT53	$ 628,988	$ -	$ 628,988	3/29/2023	60	$377,393	$251,595	$314,494	4.94%	$ 1,033	$ 6,214
871	ADMS Phase 2 NY HW/Install	Existing	90000221289	YES	5210E	$ 4,392,404	$ -	$ 4,392,404	12/5/2023	60	$3,221,096	$2,342,615	$2,781,856	0.00%	$ -	$ -
872	INVP 6510 OT PAW FY23 HW	Existing	90000242034	YES	GT53	$ 1,158,021	$ -	$ 1,158,021	8/1/2023	60	$772,014	$540,410	$656,212	4.94%	$ 2,490	$ 11,441
873	GBE P1-P3 PowerPlan	GBE	90000189045	YES	GT53	$ 644,246	$ -	$ 644,246	8/27/2017	120	$155,693	$91,268	$123,481	4.94%	$ 380	$ 3,183
874	GBE P1-P3 Sched/Disp/Mobil 5360E	GBE	90000189197	NO	5360E	$ 3,725,494	$ -	$ 3,725,494	4/9/2018	120	$1,117,648	$745,099	$931,374	0.00%	$ -	$ -
875	GBE P1-P3 Sched/Disp/Mobil 5360G□	GBE	90000189188	NO	5360G	$ 2,025,228	$ -	$ 2,025,228	4/9/2018	120	$607,568	$405,046	$506,307	0.00%	$ -	$ -
876	GBE P1-P3 Work Management 5360G	GBE	90000189174	NO	5360G	$ 12,297,455	$ -	$ 12,297,455	4/9/2018	120	$3,689,237	$2,459,491	$3,074,364	0.00%	$ -	$ -
877	GBE P1-P3 GIS 5360G□	GBE	90000189208	NO	5360G	$ 10,454,433	$ -	$ 10,454,433	10/21/2018	120	$3,746,172	$2,700,728	$3,223,450	0.00%	$ -	$ -
878	GBE P1-P3 Asset Management 5360G□	GBE	90000189181	NO	5360G	$ 5,064,484	$ -	$ 5,064,484	12/15/2018	120	$1,856,978	$1,350,529	$1,603,753	0.00%	$ -	$ -
879	GBE P1-P3 Sched/Disp/Mobil 5310E	GBE	90000189198	NO	5310E	$ 10,030,825	$ -	$ 10,030,825	7/22/2019	120	$4,346,691	$3,343,608	$3,845,150	0.00%	$ -	$ -
880	GBE P1-P3 Cust Engagement 5310E	GBE	90000189223	NO	5310E	$ 9,803,559	$ -	$ 9,803,559	7/22/2019	120	$4,248,209	$3,267,853	$3,758,031	0.00%	$ -	$ -
881	GBE P1-P3 Cust Engagement 5360E	GBE	90000189222	NO	5360E	$ 3,695,638	$ -	$ 3,695,638	7/22/2019	120	$1,601,443	$1,231,879	$1,416,661	0.00%	$ -	$ -
882	GBE P1-P3 Cust Engagement 5360G	GBE	90000189215	NO	5360G	$ 2,007,573	$ -	$ 2,007,573	7/22/2019	120	$869,948	$669,191	$769,570	0.00%	$ -	$ -
883	GBE P1-P3 GIS 5210G	GBE	90000189211	YES	5210G	$ 10,845,322	$ -	$ 10,845,322	11/9/2020	120	$6,055,305	$4,970,773	$5,513,039	100.00%	$ 343,813	$ 1,084,532
884	GBE P1-P3 Sched/Disp/Mobil 5210E	GBE	90000189199	YES	5210E	$ 8,353,606	$ -	$ 8,353,606	11/9/2020	120	$4,664,097	$3,828,736	$4,246,416	0.00%	$ -	$ -
885	GBE P1-P3 Supply Chain 5230G	GBE	90000189172	NO	5230G	$ 1,557,951	$ -	$ 1,557,951	11/9/2020	120	$869,856	$714,061	$791,958	0.00%	$ -	$ -
886	GBE P1-P3 Cust Engagement 5210E	GBE	90000189224	YES	5210E	$ 8,174,956	$ -	$ 8,174,956	11/9/2020	120	$4,564,350	$3,746,855	$4,155,602	0.00%	$ -	$ -
887	GBE P1-P3 Supply Chain 5360G	GBE	90000189167	NO	5360G	$ 711,847	$ -	$ 711,847	11/9/2020	120	$397,448	$326,263	$361,856	0.00%	$ -	$ -
888	GBE P1-P3 Sched/Disp/Mobil 5210G	GBE	90000189191	YES	5210G	$ 2,127,249	$ -	$ 2,127,249	11/9/2020	120	$1,187,714	$974,989	$1,081,352	100.00%	$ 67,437	$ 212,725
889	GBE P1-P3 Supply Chain 5210G	GBE	90000189170	YES	5210G	$ 707,112	$ -	$ 707,112	11/9/2020	120	$394,804	$324,093	$359,449	100.00%	$ 22,416	$ 70,711
890	GBE P1-P3 Work Management 5210G□	GBE	90000189177	YES	5210G	$ 12,845,621	$ -	$ 12,845,621	11/9/2020	120	$7,172,138	$5,887,576	$6,529,857	100.00%	$ 407,225	$ 1,284,562
891	GBE P1-P3 Cust Engagement 5210G	GBE	90000189218	YES	5210G	$ 2,081,302	$ -	$ 2,081,302	11/9/2020	120	$1,162,060	$953,930	$1,057,995	100.00%	$ 65,980	$ 208,130
892	GBE P1-P3 Asset Management 5210G□	GBE	90000189184	YES	5210G	$ 5,345,678	$ -	$ 5,345,678	6/28/2021	120	$3,341,049	$2,806,481	$3,073,765	100.00%	$ 191,691	$ 534,568
893	GBE P1-P3 Work Management 5230G□	GBE	90000189179	NO	5230G	$ 29,325,686	$ -	$ 29,325,686	11/15/2021	120	$19,306,077	$16,373,508	$17,839,792	0.00%	$ -	$ -
894	GBE P1-P3 Sched/Disp/Mobil 5230G□	GBE	90000189195	NO	5230G	$ 4,873,311	$ -	$ 4,873,311	11/15/2021	120	$3,208,263	$2,720,932	$2,964,598	0.00%	$ -	$ -
895	GBE P1-P3 GIS 5230G□	GBE	90000189213	NO	5230G	$ 24,737,517	$ -	$ 24,737,517	11/15/2021	120	$16,285,532	$13,811,781	$15,048,656	0.00%	$ -	$ -
896	GBE P1-P3 Cust Engagement 5230G	GBE	90000189220	NO	5230G	$ 4,766,290	$ -	$ 4,766,290	11/15/2021	120	$3,137,807	$2,661,178	$2,899,493	0.00%	$ -	$ -
897	GBE P1-P3 Asset Management 5230G□	GBE	90000189186	NO	5230G	$ 11,961,226	$ -	$ 11,961,226	12/13/2021	120	$7,974,151	$6,778,028	$7,376,089	0.00%	$ -	$ -
898	GBE P1-P3 Supply Chain 5220G	GBE	90000189171	NO	5220G	$ 3,603,350	$ -	$ 3,603,350	7/31/2022	120	$2,642,456	$2,282,121	$2,462,289	0.00%	$ -	$ -
899	GBE P1-P3 Work Management 5340G	GBE	90000189176	NO	5340G	$ 10,426,204	$ -	$ 10,426,204	7/31/2022	120	$7,645,883	$6,603,263	$7,124,573	0.00%	$ -	$ -
900	GBE P1-P3 GIS 5340G	GBE	90000189210	NO	5340G	$ 8,789,235	$ -	$ 8,789,235	7/31/2022	120	$6,445,439	$5,566,515	$6,005,977	0.00%	$ -	$ -
901	GBE P1-P3 GIS 5220G	GBE	90000189212	NO	5220G	$ 54,763,694	$ -	$ 54,763,694	7/31/2022	120	$40,160,042	$34,683,673	$37,421,858	0.00%	$ -	$ -
902	GBE P1-P3 Supply Chain 5340G	GBE	90000189169	NO	5340G	$ 578,315	$ -	$ 578,315	7/31/2022	120	$424,098	$366,266	$395,182	0.00%	$ -	$ -
903	GBE P1-P3 Asset Management 5220G	GBE	90000189185	NO	5220G	$ 26,405,686	$ -	$ 26,405,686	7/31/2022	120	$19,364,170	$16,723,601	$18,043,886	0.00%	$ -	$ -
904	GBE P1-P3 GIS 5330G	GBE	90000189209	NO	5330G	$ 30,146,653	$ -	$ 30,146,653	7/31/2022	120	$22,107,546	$19,092,881	$20,600,213	0.00%	$ -	$ -
905	GBE P1-P3 Asset Management 5340G	GBE	90000189183	NO	5340G	$ 4,235,852	$ -	$ 4,235,852	7/31/2022	120	$3,106,291	$2,682,706	$2,894,499	0.00%	$ -	$ -
906	GBE P1-P3 Cust Engagement 5220G	GBE	90000189219	NO	5220G	$ 10,575,781	$ -	$ 10,575,781	7/31/2022	120	$7,755,573	$6,697,994	$7,226,784	0.00%	$ -	$ -
907	GBE P1-P3 Sched/Disp/Mobil 5220G	GBE	90000189194	NO	5220G	$ 10,799,506	$ -	$ 10,799,506	7/31/2022	120	$7,919,638	$6,839,687	$7,379,662	0.00%	$ -	$ -
908	GBE P1-P3 Supply Chain 5330G	GBE	90000189168	NO	5330G	$ 1,981,170	$ -	$ 1,981,170	7/31/2022	120	$1,452,858	$1,254,741	$1,353,799	0.00%	$ -	$ -
909	GBE P1-P3 Work Management 5330G	GBE	90000189175	NO	5330G	$ 35,719,469	$ -	$ 35,719,469	7/31/2022	120	$26,194,277	$22,622,330	$24,408,304	0.00%	$ -	$ -
910	GBE P1-P3 Asset Management 5330G	GBE	90000189182	NO	5330G	$ 14,522,133	$ -	$ 14,522,133	7/31/2022	120	$10,649,564	$9,197,351	$9,923,458	0.00%	$ -	$ -
911	GBE P1-P3 Cust Engagement 5340G	GBE	90000189217	NO	5340G	$ 1,695,979	$ -	$ 1,695,979	7/31/2022	120	$1,243,718	$1,074,120	$1,158,919	0.00%	$ -	$ -
912	GBE P1-P3 Work Management 5220G	GBE	90000189178	NO	5220G	$ 64,964,894	$ -	$ 64,964,894	7/31/2022	120	$47,640,923	$41,144,433	$44,392,678	0.00%	$ -	$ -
913	GBE P1-P3 Sched/Disp/Mobil 5330G	GBE	90000189189	NO	5330G	$ 5,936,393	$ -	$ 5,936,393	7/31/2022	120	$4,353,355	$3,759,716	$4,056,535	0.00%	$ -	$ -
914	GBE P1-P3 Cust Engagement 5330G	GBE	90000189216	NO	5330G	$ 5,811,396	$ -	$ 5,811,396	7/31/2022	120	$4,261,691	$3,680,551	$3,971,121	0.00%	$ -	$ -
915	GBE P1-P3 Sched/Disp/Mobil 5340G	GBE	90000189190	NO	5340G	$ 1,732,282	$ -	$ 1,732,282	7/31/2022	120	$1,270,340	$1,097,112	$1,183,726	0.00%	$ -	$ -
916	5110S-GBE-C113 Hardware	GBE	90000202997	YES	C113	$ 133,727	$ -	$ 133,727	11/9/2020	60	$15,601	$0	$7,801	27.42%	$ 133	$ 4,278
917	5110S-GBE-C210 Hardware	GBE	90000206121	YES	C209	$ 168,162	$ -	$ 168,162	7/31/2022	60	$78,476	$44,843	$61,659	18.19%	$ 699	$ 6,118
918	5110S-GBE C-277 Hardware	GBE	90000203068	NO	C277	$ 59,311	$ -	$ 59,311	7/22/2019	60	$0	$0	$0	0.00%	$ -	$ -
919	5110S-GBE-C316 Hardware	GBE	90000189450	NO	C316	$ 1,668,963	$ -	$ 1,668,963	7/22/2019	60	$0	$0	$0	0.00%	$ -	$ -
920	5110S-GBE C-225 Hardware	GBE	90000203067	NO	C225	$ 110,913	$ -	$ 110,913	7/31/2022	60	$51,759	$29,577	$40,668	0.00%	$ -	$ -
921	INVP 5571 Gas Business Enablement Cyber Security Enhancements	GBE	90000204707	YES	G209	$ 1,775,960	$ -	$ 1,775,960	5/29/2020	84	$549,702	$295,993	$422,848	11.93%	$ 3,146	$ 30,267
922	5110S-GBE-C210 IS Enabling	GBE	90000189260	YES	C209	$ 2,951,739	$ -	$ 2,951,739	7/31/2022	120	$2,164,609	$1,869,435	$2,017,022	18.19%	$ 22,881	$ 53,692
						$ 2,676,506,523	$ -	$ 2,676,506,523			$ 960,986,728	$ 726,283,583	$ 843,635,156		$ 3,128,319	$ 13,596,727

NMPC G $ 16,725,046

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents
Service Company Capital Software/Hardware allocated to Operating Companies as Rent Expense
For the Rate Year ended March 31, 2027

Line	Investment Name	Portfolio	Work Order	NMPC	Bill Pool	Balance at 4/1/2026	Incremental Spend	Ending Balance at 3/31/2027	In Service Date	Amortization Period	4/1/2026 4/1/2026 Balance	3/31/2027 3/31/2027 Balance	Average Balance	5210G NMPC G Allocation	NMPC G Rent-Return	NMPC G Rent - Depn
1	DATA WAREHOUSE	Existing	1TXFER00099	NO	G102	$ 2,328,852	$ -	$ 2,328,852	7/1/1999	60	$0	$0	$0	0.00%	$ -	$ -
2	HR BENEFITS	Existing	1TXFER00099	NO	N237	$ 5,405,642	$ -	$ 5,405,642	7/1/1999	83.97	$0	$0	$0	0.00%	$ -	$ -
3	BUS TRANS - WIRES & PIPES - CAPITAL	Existing	1TXFER00099	NO	G239	$ 178	$ -	$ 178	11/3/2006	84	$0	$0	$0	0.00%	$ -	$ -
4	UHF Spectrum Purchase Project	Existing	90000104189	NO	G277	$ 2,116,624	$ -	$ 2,116,624	12/31/2008	84	$0	$0	$0	0.00%	$ -	$ -
5	INVP 1401	Existing	90000104080	YES	GT53	$ 527,701	$ -	$ 527,701	3/1/2009	84	$0	$0	$0	4.94%	$ -	$ -
6	INVP 0845	Existing	90000104060	YES	GT53	$ 464,135	$ -	$ 464,135	3/1/2009	84	$0	$0	$0	4.94%	$ -	$ -
7	INVP 1391	Existing	90000104068	YES	G924	$ 523,093	$ -	$ 523,093	5/7/2009	84	$0	$0	$0	9.04%	$ -	$ -
8	INN/A-NERC CIP Compliance	Existing	90000096381	YES	G187	$ 1,155,595	$ -	$ 1,155,595	7/1/2009	84	$0	$0	$0	0.00%	$ -	$ -
9	Cascade Phase I project 1 of 2 Bill Pool 233	Existing	90000102450	YES	G901	$ 392,515	$ -	$ 392,515	7/9/2009	84	$0	$0	$0	0.00%	$ -	$ -
10	Cascade Phase I project 2 of 2 Bill Pool 231	Existing	90000102451	YES	G295	$ 588,773	$ -	$ 588,773	7/9/2009	84	$0	$0	$0	0.00%	$ -	$ -
11	CDH Acct Initiation	Existing	90000096389	YES	GT53	$ 516,140	$ -	$ 516,140	9/18/2009	84	$0	$0	$0	4.94%	$ -	$ -
12	Contact Centers Call Recording	Existing	90000096385	YES	GT53	$ 361,473	$ -	$ 361,473	12/31/2009	84	$0	$0	$0	4.94%	$ -	$ -
13	IN1259B Contact Ctr Consol (work order #8K008002213)	Existing	1TXFER00099	NO	C310	$ 718,478	$ -	$ 718,478	12/31/2009	84	$0	$0	$0	0.00%	$ -	$ -
14	IN1588-21st Cent. FOR SYRACUSE/NB	Existing	90000104113	YES	GT53	$ 273,401	$ -	$ 273,401	3/1/2010	84	$0	$0	$0	4.94%	$ -	$ -
15	EDOT-Customer Management-CM-NEW03	Existing	90000093776	YES	G295	$ 208,231	$ -	$ 208,231	3/31/2010	84	$0	$0	$0	0.00%	$ -	$ -
16	OneNet	Existing	90000096379	YES	GT53	$ 4,483,264	$ -	$ 4,483,264	4/19/2010	84	$0	$0	$0	4.94%	$ -	$ -
17	Web Initiatives FY09 - Phase 1	Existing	90000096373	YES	GT53	$ 2,010,464	$ -	$ 2,010,464	4/26/2010	84	$0	$0	$0	4.94%	$ -	$ -
18	GAS SCADA Upgrade/Modernize	Existing	1TXFER00099	NO	G239	$ 2,987,041	$ -	$ 2,987,041	4/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
19	IN1242D-ISP-Integrated Strat Plan	Existing	90000096320	YES	G295	$ 360,244	$ -	$ 360,244	5/24/2010	84	$0	$0	$0	0.00%	$ -	$ -
20	ISP01-Integrated Strat Plan	Existing	90000104122	YES	G295	$ 1,105,706	$ -	$ 1,105,706	5/24/2010	84	$0	$0	$0	0.00%	$ -	$ -
21	SHORT04-Prima P6 Upgrade	Existing	90000104121	YES	G295	$ 1,443,524	$ -	$ 1,443,524	5/24/2010	84	$0	$0	$0	0.00%	$ -	$ -
22	Combine Meter Reading Routes	Existing	90000104231	NO	G254	$ 364,462	$ -	$ 364,462	7/31/2010	84	$0	$0	$0	0.00%	$ -	$ -
23	Bnk Lease W MA F Optic Proj	Existing	90000104185	NO	G277	$ 435,545	$ -	$ 435,545	9/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
24	GIS Project (Bankers Lease)	Existing	90000105800	NO	G277	$ 44,404	$ -	$ 44,404	9/1/2010	6	$0	$0	$0	0.00%	$ -	$ -
25	CIS Consolidation	Existing	90000104055	NO	C277	$ 28,900,771	$ -	$ 28,900,771	9/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
26	Control Center Dispatch Radio (BL)	Existing	90000105793	NO	G910	$ 13,392	$ -	$ 13,392	9/1/2010	4	$0	$0	$0	0.00%	$ -	$ -
27	NE_NY IVR Replacement-Phase II(NIMO	Existing	90000112171	YES	G114	$ 1,489,236	$ -	$ 1,489,236	9/1/2010	84	$0	$0	$0	15.84%	$ -	$ -
28	OMS-Capital -Bill Pool 232	Existing	90000104188	NO	G277	$ 1,059,216	$ -	$ 1,059,216	9/1/2010	35	$0	$0	$0	0.00%	$ -	$ -
29	IVR Project Work	Existing	90000104059	NO	C277	$ 1,193,074	$ -	$ 1,193,074	9/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
30	NY NE IVR Replacement(NIMO)	Existing	90000112170	YES	G114	$ 1,058,009	$ -	$ 1,058,009	9/1/2010	84	$0	$0	$0	15.84%	$ -	$ -
31	WO for Capital Chgs-FFA	Existing	90000104186	NO	G277	$ 7,411,737	$ -	$ 7,411,737	9/1/2010	29	$0	$0	$0	0.00%	$ -	$ -
32	FFA (NIMO)	Existing	90000108449	YES	G114	$ 7,548,509	$ -	$ 7,548,509	9/1/2010	29	$0	$0	$0	15.84%	$ -	$ -
33	TGM (formerly Bankers Lease)	Existing	90000105795	YES	G901	$ 12,348	$ -	$ 12,348	9/1/2010	6	$0	$0	$0	0.00%	$ -	$ -
34	ACIS Project (Banker's lease)	Existing	90000106051	NO	G254	$ 154,535	$ -	$ 154,535	9/1/2010	6	$0	$0	$0	0.00%	$ -	$ -
35	S&M Data Warehouse Expansion	Existing	90000096374	YES	GT53	$ 981,583	$ -	$ 981,583	9/30/2010	84	$0	$0	$0	4.94%	$ -	$ -
36	LIM/ZEMA Project	Existing	90000097857	YES	GT53	$ 402,988	$ -	$ 402,988	9/30/2010	84	$0	$0	$0	4.94%	$ -	$ -
37	INVP 1242 - DECUS05	Existing	90000104179	YES	G295	$ 253,998	$ -	$ 253,998	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
38	WCOR09 - AVLS Integration	Existing	90000104151	YES	G295	$ 313,523	$ -	$ 313,523	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
39	DECUS05-Autom for Mng Req	Existing	90000104123	YES	G295	$ 1,914,655	$ -	$ 1,914,655	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
40	INVP 1242TB - KPI Metrics	Existing	90000104180	YES	G295	$ 622,592	$ -	$ 622,592	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
41	JBCRD01I-Wholesale Re-Des	Existing	90000104116	YES	G295	$ 436,385	$ -	$ 436,385	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
42	INVP N/A NE EMS TSS Capitalized Software	Existing	90000104968	NO	G910	$ 255,055	$ -	$ 255,055	10/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
43	IN0309-SCM-ENGAGE VENDOR	Existing	90000104115	YES	GT53	$ 312,721	$ -	$ 312,721	11/30/2010	84	$0	$0	$0	4.94%	$ -	$ -
44	Data Center Rationalization	Existing	90000096387	YES	GT53	$ 793,491	$ -	$ 793,491	11/30/2010	84	$0	$0	$0	4.94%	$ -	$ -
45	INVP 1242 - WCOR01	Existing	90000104177	YES	G295	$ 3,750	$ -	$ 3,750	12/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
46	INVP N/A-Talent Management	Existing	90000104109	YES	GT53	$ 208,232	$ -	$ 208,232	12/31/2010	84	$0	$0	$0	4.94%	$ -	$ -
47	CM-NEW02-Simp Order Proc	Existing	90000104149	YES	G295	$ 7,803	$ -	$ 7,803	12/31/2010	84	$0	$0	$0	0.00%	$ -	$ -
48	WCLS13 - Auto Gen Work Req	Existing	90000104150	YES	G295	$ 20,566	$ -	$ 20,566	12/31/2010	84	$0	$0	$0	0.00%	$ -	$ -
49	Plan & Perf for Exec & US Dir	Existing	90000096375	YES	GT53	$ 294,053	$ -	$ 294,053	12/31/2010	84	$0	$0	$0	4.94%	$ -	$ -
50	IN0823 Security Enhance Project	Existing	90000096383	YES	GT53	$ 313,244	$ -	$ 313,244	12/31/2010	84	$0	$0	$0	4.94%	$ -	$ -
51	Video Conferencing	Existing	90000096376	YES	GT53	$ 1,207,479	$ -	$ 1,207,479	12/31/2010	84	$0	$0	$0	4.94%	$ -	$ -
52	KPI Reporting Tool	Existing	90000103772	YES	GT53	$ 1,184,110	$ -	$ 1,184,110	1/30/2011	84	$0	$0	$0	4.94%	$ -	$ -
53	IN1488-Remote Access to Fault REC	Existing	90000104110	YES	G901	$ 247,958	$ -	$ 247,958	3/30/2011	84	$0	$0	$0	0.00%	$ -	$ -
54	IN 1482--ACIS Target Pricing Model	Existing	90000099166	YES	G295	$ 569,716	$ -	$ 569,716	3/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
55	INVP 0887	Existing	90000104061	YES	G924	$ 258,131	$ -	$ 258,131	3/31/2011	84	$0	$0	$0	9.04%	$ -	$ -
56	IN 0980E - FiServ Solutions	Existing	90000098664	YES	G924	$ 453,167	$ -	$ 453,167	5/30/2011	84	$0	$0	$0	9.04%	$ -	$ -
57	INVP 1224	Existing	90000104101	YES	G901	$ 601,562	$ -	$ 601,562	5/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
58	Desktop (refresh)	Existing	90000096380	YES	GT53	$ 950,271	$ -	$ 950,271	6/30/2011	84	$0	$0	$0	4.94%	$ -	$ -
59	IN1671-US Transaction DEL HUB	Existing	90000104114	YES	GT53	$ 526,002	$ -	$ 526,002	6/30/2011	84	$0	$0	$0	4.94%	$ -	$ -
60	IN1656-CUST.Systems Agent desktop	Existing	90000104112	NO	C225	$ 10,436,678	$ -	$ 10,436,678	8/30/2011	84	$0	$0	$0	0.00%	$ -	$ -
61	US-NG Global Intranet Design CAPEX	Existing	90000095332	YES	GT53	$ 1,617,868	$ -	$ 1,617,868	8/31/2011	84	$0	$0	$0	4.94%	$ -	$ -
62	IN N/A NE & NY EMS NERC-CIP Auth MW	Existing	90000097856	YES	G901	$ 64,286	$ -	$ 64,286	8/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
63	IN 2652 MA GAS RATE CASE: CRIS (Work order #8K008002305)	Existing	1TXFER00099	NO	C310	$ 427,462	$ -	$ 427,462	9/30/2011	84	$0	$0	$0	0.00%	$ -	$ -
64	Cascade Phase II project 1 of 2	Existing	90000116201	YES	G295	$ 1,576,557	$ -	$ 1,576,557	10/28/2011	84	$0	$0	$0	0.00%	$ -	$ -
65	Cascade Phase II project 2 of 2	Existing	90000116202	YES	G901	$ 1,051,038	$ -	$ 1,051,038	10/28/2011	84	$0	$0	$0	0.00%	$ -	$ -
66	Smallworld GIS/PowerOn 4.0 upgrade	Existing	90000104088	YES	G295	$ 4,345,552	$ -	$ 4,345,552	10/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
67	INVP 1389 US Computing Minor Works	Existing	90000104257	YES	GT53	$ 267,594	$ -	$ 267,594	10/31/2011	84	$0	$0	$0	4.94%	$ -	$ -
68	Desktop (email, AD & SharePoint)	Existing	90000096388	YES	GT53	$ 1,258,446	$ -	$ 1,258,446	10/31/2011	84	$0	$0	$0	4.94%	$ -	$ -
69	IN 1182 GAS TRANSPORT SYS (Work order # 8K008002303)	Existing	1TXFER00099	NO	C225	$ 3,866,615	$ -	$ 3,866,615	11/30/2011	84	$0	$0	$0	0.00%	$ -	$ -
70	INVP0823c Laptop & Port Device Info	Existing	90000105318	YES	GT53	$ 2,543,084	$ -	$ 2,543,084	12/19/2011	84	$0	$0	$0	4.94%	$ -	$ -
71	INVP 1242 EDO Transformation	Existing	90000104104	YES	G295	$ 873,898	$ -	$ 873,898	12/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
72	INVP 1356A US Retail Web Customer & Markets	Existing	90000100058	YES	G924	$ 6,726,634	$ -	$ 6,726,634	2/1/2012	84	$0	$0	$0	9.04%	$ -	$ -
73	IN 2992 MA GAS SINGLE BILL (Work order #8K008002315)	Existing	1TXFER00099	NO	C310	$ 754,588	$ -	$ 754,588	2/28/2012	84	$0	$0	$0	0.00%	$ -	$ -
74	INVP 2630 Intelligent Mail Barcode	Existing	90000107276	YES	GT53	$ 1,023,605	$ -	$ 1,023,605	3/1/2012	84	$0	$0	$0	4.94%	$ -	$ -
75	FDC Enhancement (work order #8K008002108)	Existing	1TXFER00099	NO	C310	$ 2,245,499	$ -	$ 2,245,499	3/30/2012	84	$0	$0	$0	0.00%	$ -	$ -
76	GAS Transformation	Existing	90000096386	YES	GT53	$ 114,360	$ -	$ 114,360	3/31/2012	84	$0	$0	$0	4.94%	$ -	$ -
77	INVP1549-Non-Interval Collect Sys C	Existing	90000107743	YES	GT53	$ 1,099,783	$ -	$ 1,099,783	3/31/2012	84	$0	$0	$0	4.94%	$ -	$ -
78	INVP2135-Cust Choice Email Tracking	Existing	90000113005	YES	GT53	$ 621,113	$ -	$ 621,113	3/31/2012	84	$0	$0	$0	4.94%	$ -	$ -

79	INVP 3195 Storms Archive Tool Implementation	Existing	90000113828	YES	G924	$	627,573	$	-	$	627,573	7/1/2012	84	$0	$0	$0	9.04%	$	-	$	-
80	INVP 3076-QAS Address Hygiene	Existing	90000109487	YES	GT53	$	270,279	$	-	$	270,279	7/1/2012	84	$0	$0	$0	4.94%	$	-	$	-
81	INVP 1643C - NIMO EL TOU + Deposits	Existing	90000116900	YES	G924	$	606,020	$	-	$	606,020	7/20/2012	84	$0	$0	$0	9.04%	$	-	$	-
82	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106246	YES	G209	$	6,005,256	$	-	$	6,005,256	8/1/2012	84	$0	$0	$0	11.93%	$	-	$	-
83	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106247	YES	G295	$	579,164	$	-	$	579,164	8/1/2012	84	$0	$0	$0	0.00%	$	-	$	-
84	Global Web Implementation	Existing	90000095326	YES	GT53	$	4,281,380	$	-	$	4,281,380	8/31/2012	84	$0	$0	$0	4.94%	$	-	$	-
85	INVP 3307 iFactor Storm Center Host	Existing	90000119141	YES	GT53	$	668,684	$	-	$	668,684	10/27/2012	84	$0	$0	$0	4.94%	$	-	$	-
86	INVP 3210 - Infographics Conversion	Existing	90000116474	NO	G254	$	1,327,228	$	-	$	1,327,228	10/31/2012	84	$0	$0	$0	0.00%	$	-	$	-
87	USFP - Business Engagement-DD	Existing	90000104655	YES	GT53	$	2,195,181	$	-	$	2,195,181	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
88	USFP - Tech Delivery-DD	Existing	90000104651	YES	GT53	$	1,708,792	$	-	$	1,708,792	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
89	PROCESS & DATA - DESIGN CAPEX	Existing	90000097844	YES	GT53	$	271,405	$	-	$	271,405	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
90	S\CHAIN STREAM - DESIGN CAPEX	Existing	90000097846	YES	GT53	$	1,038,127	$	-	$	1,038,127	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
91	USFP - PMO-DD	Existing	90000104645	YES	GT53	$	4,761,712	$	-	$	4,761,712	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
92	USFP - Build & Unit Test-DD	Existing	90000104647	YES	GT53	$	2,783,413	$	-	$	2,783,413	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
93	USFP - Business Readiness-DD	Existing	90000104654	YES	GT53	$	2,545,646	$	-	$	2,545,646	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
94	BUSINESS CHANGE & COMM-DESIGN CAPEX	Existing	90000097843	YES	GT53	$	-	$	-	$	-	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
95	USFP - Process & Design-DD	Existing	90000104646	YES	GT53	$	17,463,817	$	-	$	17,463,817	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
96	USFP-Tech Delivery - R1	Existing	90000107545	YES	GT53	$	4,595,067	$	-	$	4,595,067	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
97	USFP-Business Engagement -R1	Existing	90000107549	YES	GT53	$	154,570	$	-	$	154,570	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
98	US FOUNDATION PRGM ARCH/DECOM	Existing	90000121728	YES	GT53	$	1,242,446	$	-	$	1,242,446	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
99	USFP-Hardware & Software-R1	Existing	90000107551	YES	GT53	$	23,426,143	$	-	$	23,426,143	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
100	USFP - Business Engagement-DD	Existing	90000104655	YES	GT53	$	-	$	-	$	-	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
101	US Pre-BLUEPRINT STRATEGY PLAN	Existing	90000094157	YES	GT53	$	6,530,003	$	-	$	6,530,003	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
102	USFP - Testing-DD	Existing	90000104648	YES	GT53	$	209,496	$	-	$	209,496	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
103	USFP Test HR	Existing	90000117366	YES	GT53	$	9,899	$	-	$	9,899	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
104	USFP Test Procure	Existing	90000117369	YES	GT53	$	311,956	$	-	$	311,956	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
105	USFP - Controls & Roles-DD	Existing	90000104652	YES	GT53	$	2,694,151	$	-	$	2,694,151	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
106	HR STREAM - DESIGN CAPEX	Existing	90000097841	YES	GT53	$	826,202	$	-	$	826,202	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
107	USFP Test Finance	Existing	90000117364	YES	GT53	$	3,910,865	$	-	$	3,910,865	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
108	PMO TEAM - DESIGN CAPEX	Existing	90000097837	YES	GT53	$	5,995,338	$	-	$	5,995,338	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
109	USFP - Cutover-DD	Existing	90000104653	YES	GT53	$	118,108	$	-	$	118,108	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
110	USFP-Business Readiness -R1	Existing	90000107548	YES	GT53	$	2,020,438	$	-	$	2,020,438	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
111	USFP Test SS	Existing	90000117367	YES	GT53	$	46,113,703	$	-	$	46,113,703	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
112	USFP Test Net Strat	Existing	90000117362	YES	GT53	$	1,305,452	$	-	$	1,305,452	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
113	USFP-Cutover -R1	Existing	90000107547	YES	GT53	$	2,728,737	$	-	$	2,728,737	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
114	USFP Test Ops	Existing	90000117358	YES	GT53	$	4,359,638	$	-	$	4,359,638	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
115	SOLUTION DEL - DESIGN CAPEX	Existing	90000097840	YES	GT53	$	906,402	$	-	$	906,402	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
116	PROCESS CONTROL - DESIGN CAPEX	Existing	90000097847	YES	GT53	$	138,806	$	-	$	138,806	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
117	USFP - Solution Architecture-DD	Existing	90000104656	YES	GT53	$	2,908,470	$	-	$	2,908,470	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
118	USFP-Process & Design -R1	Existing	90000107540	YES	GT53	$	7,564,718	$	-	$	7,564,718	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
119	USFP-PMO - R1	Existing	90000107539	YES	GT53	$	13,294,040	$	-	$	13,294,040	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
120	USFP-Reporting & Info - R1	Existing	90000107544	YES	GT53	$	6,197,728	$	-	$	6,197,728	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
121	USFP - Reporting & Info-DD	Existing	90000104650	YES	GT53	$	2,503,961	$	-	$	2,503,961	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
122	SOLUTION ARCH - DESIGN CAPEX	Existing	90000097839	YES	GT53	$	199,928	$	-	$	199,928	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
123	DESIGN AUTH - DESIGN CAPEX	Existing	90000097842	YES	GT53	$	318,531	$	-	$	318,531	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
124	USFP-Data Strategy - R1	Existing	90000107543	YES	GT53	$	7,738,324	$	-	$	7,738,324	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
125	USFP-Controls & Roles -R1	Existing	90000107546	YES	GT53	$	7,773,544	$	-	$	7,773,544	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
126	USFP-Solution Architecture-R1	Existing	90000107550	YES	GT53	$	2,536,861	$	-	$	2,536,861	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
127	BUSINESS CHANGE & COMM-DESIGN CAPEX	Existing	90000097843	YES	GT53	$	284,633	$	-	$	284,633	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
128	USFP - Business Readiness-DD	Existing	90000104654	YES	GT53	$	-	$	-	$	-	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
129	FINANCE STREAM - DESIGN CAPEX	Existing	90000097838	YES	GT53	$	1,441,354	$	-	$	1,441,354	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
130	INFORMATION MGMT - DESIGN CAPEX	Existing	90000097845	YES	GT53	$	346,941	$	-	$	346,941	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
131	USFP - Data Strategy-DD	Existing	90000104649	YES	GT53	$	2,531,924	$	-	$	2,531,924	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
132	USFP - Hardware & Software-DD	Existing	90000104657	YES	GT53	$	2,770,640	$	-	$	2,770,640	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
133	USFP-Build & Unit Test -R1	Existing	90000107541	YES	GT53	$	26,765,794	$	-	$	26,765,794	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
134	USFP-Testing -R1	Existing	90000107542	YES	GT53	$	61,366,885	$	-	$	61,366,885	11/5/2012	120	$0	$0	$0	4.94%	$	-	$	-
135	IN 2172-IDS Reporting & Analysis	Existing	90000106487	YES	G295	$	710,520	$	-	$	710,520	11/29/2012	84	$0	$0	$0	0.00%	$	-	$	-
136	IN 1182 GAS TRANSPORT SYS	Existing	90000124369	NO	C225	$	1,780,960	$	-	$	1,780,960	11/30/2012	84	$0	$0	$0	0.00%	$	-	$	-
137	INVP 2832 - ACIS Alliance Contracts	Existing	90000112827	YES	G187	$	324,412	$	-	$	324,412	12/12/2012	84	$0	$0	$0	0.00%	$	-	$	-
138	Inspect System Resources/Hard/Softw	Existing	90000104057	YES	G924	$	26,246	$	-	$	26,246	12/31/2012	84	$0	$0	$0	9.04%	$	-	$	-
139	INVP 1182B Gas Transportation System Meter Route Consol	Existing	90000124368	NO	G239	$	410,384	$	-	$	410,384	2/1/2013	84	$0	$0	$0	0.00%	$	-	$	-
140	Capitalized Software- IN1182BGAS TRANS SYS PHASE 2	Existing	90000124375	NO	C225	$	1,675,640	$	-	$	1,675,640	2/15/2013	84	$0	$0	$0	0.00%	$	-	$	-
141	Software-INVP 2960B CRM Salesforce SaaS	Existing	90000119937	YES	G903	$	1,117,121	$	-	$	1,117,121	3/31/2013	84	$0	$0	$0	6.07%	$	-	$	-
142	INVP 3232A - Tallyman & Paperless B	Existing	90000116954	YES	G924	$	953,115	$	-	$	953,115	4/1/2013	84	$0	$0	$0	9.04%	$	-	$	-
143	IN 3124B GLOBAL HR STRATEGY	Existing	90000119765	YES	GT53	$	1,752,217	$	-	$	1,752,217	4/4/2013	84	$0	$0	$0	4.94%	$	-	$	-
144	INVP 2162 - PRIMAVERA EXPANSION	Existing	90000104720	YES	G187	$	228,928	$	-	$	228,928	5/20/2013	84	$0	$0	$0	0.00%	$	-	$	-
145	IN 2522 VTL REPLACEMENT US	Existing	90000104630	YES	HT71	$	648,194	$	-	$	648,194	5/20/2013	84	$0	$0	$0	6.24%	$	-	$	-
146	INVP 2732 US Storage Switch Replace	Existing	90000104631	YES	GT53	$	588,353	$	-	$	588,353	5/22/2013	84	$0	$0	$0	4.94%	$	-	$	-
147	INVP 3393 Ehancement of Reservior W	Existing	90000122634	YES	J936	$	101,136	$	-	$	101,136	5/30/2013	84	$0	$0	$0	4.24%	$	-	$	-
148	INVP 2981 US Security Awareness	Existing	90000117533	YES	GT53	$	250,393	$	-	$	250,393	6/1/2013	84	$0	$0	$0	4.94%	$	-	$	-
149	INVP 3310 US HR Applicant Track Sys	Existing	90000118115	YES	GT53	$	326,615	$	-	$	326,615	6/30/2013	84	$0	$0	$0	4.94%	$	-	$	-
150	INVP 3294 - PowerPlant Leased Asset	Existing	90000117978	YES	GT53	$	969,208	$	-	$	969,208	9/30/2013	84	$0	$0	$0	4.94%	$	-	$	-
151	INVP3374 SmallWorld GIS FY13 R 1-2	Existing	90000120127	YES	G295	$	309,785	$	-	$	309,785	11/25/2013	84	$0	$0	$0	0.00%	$	-	$	-
152	IN 2366 LI CNI Direct Hw Upgr Software	Existing	90000124371	NO	C225	$	66,932	$	-	$	66,932	12/1/2013	84	$0	$0	$0	0.00%	$	-	$	-
153	INVP3294B PowerPlan Phase 2	Existing	90000133798	YES	GT53	$	244,374	$	-	$	244,374	2/1/2014	84	$0	$0	$0	4.94%	$	-	$	-
154	INVP 3600 - US Web Initiatives focusing on Content Management & eCommerce for Customer facing website	Existing	90000131946	YES	C903	$	1,380,415	$	-	$	1,380,415	2/25/2014	84	$0	$0	$0	9.66%	$	-	$	-
155	INVP 2577 GIS Consol Ph 2	Existing	90000108120	YES	G209	$	2,882,206	$	-	$	2,882,206	4/30/2014	84	$0	$0	$0	11.93%	$	-	$	-
156	INVP2997B EVM Phase 2	Existing	90000134297	YES	G187	$	138,248	$	-	$	138,248	6/1/2014	84	$0	$0	$0	0.00%	$	-	$	-
157	INVP 2997 Earned Value Mgmt Rptg	Existing	90000120197	YES	G187	$	603,575	$	-	$	603,575	6/10/2014	84	$0	$0	$0	0.00%	$	-	$	-
158	1642 - Radio Standardization Cons	Existing	90000099326	YES	GT53	$	3,125,196	$	-	$	3,125,196	6/30/2014	84	$0	$0	$0	4.94%	$	-	$	-
159	INVP1485 Computapole Migration W7	Existing	90000134385	YES	G187	$	874,103	$	-	$	874,103	6/30/2014	84	$0	$0	$0	0.00%	$	-	$	-
160	INVP 1549B Meter Reading System Con	Existing	90000120707	YES	G903	$	1,174,502	$	-	$	1,174,502	7/14/2014	84	$0	$0	$0	6.07%	$	-	$	-
161	USFP Release 3 - IT Delivery	Existing	90000142344	YES	GT53	$	9,575,835	$	-	$	9,575,835	7/31/2014	120	$0	$0	$0	4.94%	$	-	$	-
162	USFP R3 Payroll	Existing	90000142385	YES	GT53	$	7,395,816	$	-	$	7,395,816	7/31/2014	120	$0	$0	$0	4.94%	$	-	$	-
163	USFP R3 Supply Chain	Existing	90000142410	YES	GT53	$	9,434,359	$	-	$	9,434,359	7/31/2014	120	$0	$0	$0	4.94%	$	-	$	-
164	USFP R3 Finance	Existing	90000142411	YES	GT53	$	8,782,504	$	-	$	8,782,504	7/31/2014	120	$0	$0	$0	4.94%	$	-	$	-

165	INVP2940-GRC Enterprise Risk & Comp	Existing	90000109629	YES	GT53	$	3,552,013	$	-	$	3,552,013	8/31/2014	84	$0	$0	$0	4.94%	$	-	$	-
166	INVP 3237 Street Light Outage Imp	Existing	90000120335	YES	G295	$	324,546	$	-	$	324,546	9/1/2014	84	$0	$0	$0	0.00%	$	-	$	-
167	INVP 2982b Identity & Access Mgt Pr	Existing	90000113826	YES	GT53	$	3,576,972	$	-	$	3,576,972	10/1/2014	84	$0	$0	$0	4.94%	$	-	$	-
168	INVP 2983a CNI Network Security Pro	Existing	90000113827	YES	GT53	$	115,489	$	-	$	115,489	10/1/2014	84	$0	$0	$0	4.94%	$	-	$	-
169	IN 1642--Radio Standardization Cons	Existing	90000099327	YES	GT53	$	130,644	$	-	$	130,644	10/2/2014	84	$0	$0	$0	4.94%	$	-	$	-
170	New England Telecom Network Alarm	Existing	90000100684	NO	G277	$	88,951	$	-	$	88,951	10/2/2014	84	$0	$0	$0	0.00%	$	-	$	-
171	Meter Test Equipment	Existing	90000103863	NO	G277	$	186,308	$	-	$	186,308	10/2/2014	84	$0	$0	$0	0.00%	$	-	$	-
172	INVP 0823 DATA LOSS PREVENTION	Existing	90000112636	YES	GT53	$	782,169	$	-	$	782,169	10/17/2014	84	$0	$0	$0	4.94%	$	-	$	-
173	INVP 2951 - Legal Hold Automation	Existing	90000131880	YES	GT53	$	647,273	$	-	$	647,273	11/1/2014	84	$0	$0	$0	4.94%	$	-	$	-
174	INVP 3378 Rubber Goods Testing	Existing	90000137871	YES	G187	$	396,375	$	-	$	396,375	12/1/2014	84	$0	$0	$0	0.00%	$	-	$	-
175	INVP3615 Success Enterprise Reporti	Existing	90000134377	YES	G187	$	623,254	$	-	$	623,254	12/1/2014	84	$0	$0	$0	0.00%	$	-	$	-
176	INVP2892B Security Access Panels NERC CIP Compliance	Existing	90000142290	YES	G432	$	686,428	$	-	$	686,428	12/31/2014	84	$0	$0	$0	0.00%	$	-	$	-
177	INVP2960C GridForce SaaS Phase 2	Existing	90000144051	YES	G209	$	3,254,217	$	-	$	3,254,217	1/1/2015	84	$0	$0	$0	11.93%	$	-	$	-
178	INVP 2970 Security Info & Event Mgm	Existing	90000133045	YES	GT53	$	1,752,601	$	-	$	1,752,601	3/24/2015	84	$0	$0	$0	4.94%	$	-	$	-
179	INVP 3629 Cascade System for Gas	Existing	90000134426	YES	G209	$	2,353,207	$	-	$	2,353,207	3/31/2015	84	$0	$0	$0	11.93%	$	-	$	-
180	IN 1043 NE EMS Replacement	Existing	90000157429	NO	U273	$	28,198,058	$	-	$	28,198,058	4/22/2015	84	$0	$0	$0	0.00%	$	-	$	-
181	INVP3375B- Challenge the Limits XML	Existing	90000140573	YES	G924	$	616,276	$	-	$	616,276	10/1/2015	84	$0	$0	$0	9.04%	$	-	$	-
182	INVP3375D- Challenge the Limits Letters	Existing	90000140579	YES	G113	$	409,859	$	-	$	409,859	10/1/2015	84	$0	$0	$0	20.33%	$	-	$	-
183	IN 3136 NE GAS LEAKS RECHECKS	Existing	90000124374	NO	G310	$	1,326,238	$	-	$	1,326,238	10/31/2015	84	$0	$0	$0	0.00%	$	-	$	-
184	INVP3839 NY Retail Access Mandate	Existing	90000141799	YES	G170	$	2,330,372	$	-	$	2,330,372	11/2/2015	84	$0	$0	$0	10.00%	$	-	$	-
185	EHR1 - IT Delivery	Existing	90000148061	YES	GT53	$	2,568,884	$	-	$	2,568,884	11/15/2015	120	$0	$0	$0	4.94%	$	-	$	-
186	EHR1 - Payroll	Existing	90000148062	YES	GT53	$	6,240,543	$	-	$	6,240,543	11/15/2015	120	$0	$0	$0	4.94%	$	-	$	-
187	EHR1 - Supply Chain	Existing	90000148059	YES	GT53	$	18,657,154	$	-	$	18,657,154	11/15/2015	120	$0	$0	$0	4.94%	$	-	$	-
188	EHR1 - PMO	Existing	90000148055	YES	GT53	$	8,346,172	$	-	$	8,346,172	11/15/2015	120	$0	$0	$0	4.94%	$	-	$	-
189	EHR1 - BPS	Existing	90000148063	YES	GT53	$	14,956,768	$	-	$	14,956,768	11/15/2015	120	$0	$0	$0	4.94%	$	-	$	-
190	EHR1 - Finance	Existing	90000148060	YES	GT53	$	10,024,521	$	-	$	10,024,521	11/15/2015	120	$0	$0	$0	4.94%	$	-	$	-
191	INVP 4074 - MA Gas 4 Hour Appointment	Existing	90000160455	NO	C310	$	291,566	$	-	$	291,566	11/20/2015	84	$0	$0	$0	0.00%	$	-	$	-
192	INVP2495H US CNI Frame Relay Replac	Existing	90000134425	YES	G209	$	6,536,308	$	-	$	6,536,308	11/30/2015	84	$0	$0	$0	11.93%	$	-	$	-
193	DMS/OMS Replacement	Existing	90000098917	YES	G295	$	65,661,363	$	-	$	65,661,363	12/4/2015	84	$0	$0	$0	0.00%	$	-	$	-
194	INVP 4102 - Capture Fusion Data	Existing	90000162166	YES	G207	$	303,525	$	-	$	303,525	12/31/2015	84	$0	$0	$0	17.88%	$	-	$	-
195	INVP3492 CI Services Foundation	Existing	90000134389	YES	GT53	$	2,541,832	$	-	$	2,541,832	1/1/2016	84	$0	$0	$0	4.94%	$	-	$	-
196	INVP 4133 - LI Stabilization	Existing	90000163306	NO	5230G	$	677,092	$	-	$	677,092	1/1/2016	84	$0	$0	$0	0.00%	$	-	$	-
197	INVP3600B US Web Initiatives 2	Existing	90000142197	YES	G903	$	4,153,761	$	-	$	4,153,761	2/22/2016	84	$0	$0	$0	6.07%	$	-	$	-
198	INVP3853 NMPC C-Cure Conv to AMAG	Existing	90000145855	YES	G113	$	822,678	$	-	$	822,678	2/28/2016	84	$0	$0	$0	20.33%	$	-	$	-
199	INVP4024 Soft Off Program	Existing	90000156429	YES	G207	$	1,285,464	$	-	$	1,285,464	3/25/2016	84	$0	$0	$0	17.88%	$	-	$	-
200	INVP 4244 - US Control EBB Gas	Existing	90000171826	YES	C209	$	617,691	$	-	$	617,691	4/1/2016	84	$0	$0	$0	18.19%	$	-	$	-
201	INVP 3883 Mobile Device for PTO, Me	Existing	90000153451	YES	G903	$	1,743,812	$	-	$	1,743,812	4/12/2016	84	$0	$0	$0	6.07%	$	-	$	-
202	Finance Remediation FY16 Capital	Existing	90000172054	YES	GT53	$	1,858,401	$	-	$	1,858,401	4/30/2016	120	$15,487	$0	$7,743	4.94%	$	24	$	765
203	INVP 4323 - Mainframe Upgrade	Existing	90000171825	YES	GT53	$	2,495,408	$	-	$	2,495,408	5/22/2016	84	$0	$0	$0	4.94%	$	-	$	-
204	INVP 3914 - Bill Print Facility	Existing	90000171355	YES	C903	$	317,738	$	-	$	317,738	5/27/2016	84	$0	$0	$0	9.66%	$	-	$	-
205	INVP 4266 - End User Device Refresh	Existing	90000170292	YES	GT53	$	258,101	$	-	$	258,101	5/31/2016	84	$0	$0	$0	4.94%	$	-	$	-
206	INVP 3538 - VSTIG Bandwidth Increas	Existing	90000158866	YES	GT53	$	1,740,521	$	-	$	1,740,521	7/23/2016	84	$0	$0	$0	4.94%	$	-	$	-
207	INVP 4172 - Cross Company Customer	Existing	90000164925	YES	C903	$	13,893,770	$	-	$	13,893,770	9/9/2016	84	$0	$0	$0	9.66%	$	-	$	-
208	INVP 3896 SMI Conversion Mobilizati	Existing	90000153520	YES	GT53	$	3,220,133	$	-	$	3,220,133	9/22/2016	84	$0	$0	$0	4.94%	$	-	$	-
209	INVP 3564 Cust Choice ESCO Gas	Existing	90000134705	NO	C225	$	14,372,475	$	-	$	14,372,475	10/24/2016	84	$0	$0	$0	0.00%	$	-	$	-
210	INVP 1172 - AMAG Upgrades	Existing	90000112731	YES	GT53	$	6,136,633	$	-	$	6,136,633	11/18/2016	84	$0	$0	$0	4.94%	$	-	$	-
211	INVP 3614E3 SIEM 2	Existing	90000141754	YES	GT53	$	2,008,956	$	-	$	2,008,956	11/30/2016	84	$0	$0	$0	4.94%	$	-	$	-
212	INVP 3614C1 - US End User Initiated	Existing	90000170691	YES	GT53	$	257,097	$	-	$	257,097	11/30/2016	84	$0	$0	$0	4.94%	$	-	$	-
213	INVP 4219 PowerPlan Upgrade	Existing	90000176040	YES	GT53	$	2,120,542	$	-	$	2,120,542	12/1/2016	120	$141,369	$0	$70,685	4.94%	$	218	$	6,984
214	INVP 4218 Blanket Work Order	Existing	90000178859	YES	GT53	$	3,889,611	$	-	$	3,889,611	12/9/2016	120	$259,307	$0	$129,654	4.94%	$	399	$	12,810
215	INVP 4223 - US SAP Annual Business Objects Environment (BOE) Update	Existing	90000176041	YES	GT53	$	970,394	$	-	$	970,394	12/9/2016	120	$64,693	$0	$32,346	4.94%	$	100	$	3,196
216	INVP 3922 Access Violation Mgmt	Existing	90000176039	YES	GT53	$	3,349,643	$	-	$	3,349,643	12/9/2016	120	$223,310	$0	$111,655	4.94%	$	344	$	11,031
217	INVP 4225 - Ancillary SAP Apps	Existing	90000176046	YES	GT53	$	1,250,604	$	-	$	1,250,604	12/9/2016	120	$83,374	$0	$41,687	4.94%	$	128	$	4,119
218	INVP 4224 - HANA	Existing	90000176043	YES	GT53	$	1,112,922	$	-	$	1,112,922	12/9/2016	120	$74,195	$0	$37,097	4.94%	$	114	$	3,665
219	INVP 3915 - Annual HR & Payroll SP	Existing	90000178452	YES	GT53	$	1,099,202	$	-	$	1,099,202	12/9/2016	120	$73,280	$0	$36,640	4.94%	$	113	$	3,620
220	INVP3614A2 IAM Ph3 Web Admin	Existing	90000141742	YES	GT53	$	1,645,021	$	-	$	1,645,021	12/16/2016	84	$0	$0	$0	4.94%	$	-	$	-
221	INVP 3882 - NYS Pipeline Safety CMS	Existing	90000161831	YES	G207	$	1,668,447	$	-	$	1,668,447	12/16/2016	84	$0	$0	$0	17.88%	$	-	$	-
222	INVP3614A1 IAM Ph2:Identity Adminis	Existing	90000141707	YES	GT53	$	2,736,284	$	-	$	2,736,284	12/19/2016	84	$0	$0	$0	4.94%	$	-	$	-
223	INVP 4373 - Contingent Labor Admin	Existing	90000180521	YES	GT53	$	259,667	$	-	$	259,667	2/20/2017	84	$0	$0	$0	4.94%	$	-	$	-
224	INVP 4045 Double Pole Mgmt DB	Existing	90000176583	YES	G295	$	432,455	$	-	$	432,455	3/4/2017	84	$0	$0	$0	0.00%	$	-	$	-
225	INVP 3955 - EJ Ward Upgrade	Existing	90000172325	NO	G235	$	619,620	$	-	$	619,620	3/7/2017	84	$0	$0	$0	0.00%	$	-	$	-
226	INVP 4673 - PI Enter Deployment	Existing	90000182192	YES	G915	$	8,668,846	$	-	$	8,668,846	3/29/2017	84	$0	$0	$0	5.29%	$	-	$	-
227	INVP 4670 - Acq of Rem Sens Data	Existing	90000183132	NO	G310	$	3,785,352	$	-	$	3,785,352	3/31/2017	84	$0	$0	$0	0.00%	$	-	$	-
228	INVP 4649 - HANA Licenses	Existing	90000182191	YES	GT53	$	3,826,068	$	-	$	3,826,068	3/31/2017	84	$0	$0	$0	4.94%	$	-	$	-
229	INVP 4729 - Acq Rem Sen NY Data	Existing	90000183137	YES	G113	$	7,945,120	$	-	$	7,945,120	3/31/2017	84	$0	$0	$0	20.33%	$	-	$	-
230	INVP 4642 Microsoft ELA renewal	Existing	90000183143	YES	GT53	$	3,207,476	$	-	$	3,207,476	3/31/2017	84	$0	$0	$0	4.94%	$	-	$	-
231	INVP 2577C - ArcFM Software Upgrade	Existing	90000172528	NO	G310	$	2,003,504	$	-	$	2,003,504	4/10/2017	84	$0	$0	$0	0.00%	$	-	$	-
232	INVP 4214 FERC Wholesale Customer System Replacement	Existing	90000182645	YES	T442	$	262,622	$	-	$	262,622	4/12/2017	84	$0	$0	$0	0.00%	$	-	$	-
233	CIP v5 High/Med NE Software	Existing	90000162803	YES	GT53	$	1,870,617	$	-	$	1,870,617	4/30/2017	84	$0	$0	$0	4.94%	$	-	$	-
234	INVP 4170 - Time Entry and Approval Improvements	Existing	90000181659	YES	GT53	$	2,740,142	$	-	$	2,740,142	4/30/2017	84	$0	$0	$0	4.94%	$	-	$	-
235	INVP 4411A - Distributed Generation	Existing	90000179919	YES	C902	$	2,217,136	$	-	$	2,217,136	5/15/2017	84	$0	$0	$0	0.00%	$	-	$	-
236	INVP 4137 MA Retail Access Mandate	Existing	90000180029	NO	C277	$	762,426	$	-	$	762,426	5/19/2017	84	$0	$0	$0	0.00%	$	-	$	-
237	INVP 4420 CNI FocalPoint Upgrade	Existing	90000180815	YES	G295	$	705,521	$	-	$	705,521	5/23/2017	84	$0	$0	$0	0.00%	$	-	$	-
238	INVP 4451 - Gas Transportation PhII	Existing	90000181097	NO	G225	$	1,229,049	$	-	$	1,229,049	6/30/2017	84	$0	$0	$0	0.00%	$	-	$	-
239	S005242 M112 Systemic Improvement	Existing	90000156074	YES	GT53	$	9,485,306	$	-	$	9,485,306	7/10/2017	120	$1,185,663	$237,133	$711,398	4.94%	$	2,192	$	46,857
240	INVP 4392 - US PPM Improv.	Existing	90000183489	YES	GT53	$	266,173	$	-	$	266,173	8/4/2017	84	$0	$0	$0	4.94%	$	-	$	-
241	INVP 4397 - Ariba TLS and CI Upg	Existing	90000179463	YES	GT53	$	1,727,180	$	-	$	1,727,180	9/11/2017	84	$0	$0	$0	4.94%	$	-	$	-
242	INVP 4632 - US Vid Con Room RW	Existing	90000182162	YES	GT53	$	1,856,973	$	-	$	1,856,973	9/12/2017	84	$0	$0	$0	4.94%	$	-	$	-
243	INVP 4683 RSA Token	Existing	90000182175	YES	GT53	$	536,718	$	-	$	536,718	9/12/2017	84	$0	$0	$0	4.94%	$	-	$	-
244	INVP 3839A - NY Retail Access Ph2	Existing	90000170773	YES	C170	$	4,830,132	$	-	$	4,830,132	10/20/2017	84	$0	$0	$0	15.06%	$	-	$	-
245	INVP 4577 - Call Manager Upgrade	Existing	90000182166	YES	GT53	$	375,605	$	-	$	375,605	10/27/2017	84	$0	$0	$0	4.94%	$	-	$	-
246	INVP 4757 - Cloud Enhancements	Existing	90000188531	YES	GT53	$	263,501	$	-	$	263,501	10/31/2017	84	$0	$0	$0	4.94%	$	-	$	-
247	INVP 3430 - US Enterprise Mobility	Existing	90000181476	YES	GT53	$	1,017,559	$	-	$	1,017,559	11/3/2017	84	$0	$0	$0	4.94%	$	-	$	-
248	INVP 4217 - BPC HANA	Existing	90000186317	YES	GT53	$	2,589,265	$	-	$	2,589,265	11/13/2017	84	$0	$0	$0	4.94%	$	-	$	-
249	INVP 4222 - GRC Upgrade	Existing	90000186318	YES	GT53	$	2,464,347	$	-	$	2,464,347	11/20/2017	84	$0	$0	$0	4.94%	$	-	$	-
250	INVP 4400 - Ann HR & Payr Upgrd	Existing	90000182311	YES	GT53	$	1,243,084	$	-	$	1,243,084	12/11/2017	84	$0	$0	$0	4.94%	$	-	$	-

251	INVP 4688 - Legacy DMZ Firewalls	Existing	90000182173	YES	GT53	$	558,001	$	-	$	558,001	12/16/2017	84	$0	$0	$0	4.94%	$	-	$	-
252	INVP 4449 - EPA Port Mgr Integr	Existing	90000185433	YES	C903	$	495,169	$	-	$	495,169	12/29/2017	84	$0	$0	$0	9.66%	$	-	$	-
253	INVP 4529 - Serv Now Deply rel 2	Existing	90000189992	YES	GT53	$	2,086,939	$	-	$	2,086,939	12/31/2017	84	$0	$0	$0	4.94%	$	-	$	-
254	INVP 4972 - Complex Cap Del Ph 1	Existing	90000189378	YES	G911	$	453,469	$	-	$	453,469	1/8/2018	84	$0	$0	$0	5.30%	$	-	$	-
255	INVP 4674 - Log Logic	Existing	90000182182	YES	GT53	$	361,190	$	-	$	361,190	1/10/2018	84	$0	$0	$0	4.94%	$	-	$	-
256	INVP 4383 - NY Community Choice	Existing	90000181728	YES	C436	$	751,696	$	-	$	751,696	1/19/2018	84	$0	$0	$0	9.69%	$	-	$	-
257	INVP 4377A Melville Data Centre	Existing	90000190321	YES	GT53	$	858,609	$	-	$	858,609	1/31/2018	84	$0	$0	$0	4.94%	$	-	$	-
258	INVP 3718 - New Medical System	Existing	90000185436	YES	G916	$	379,378	$	-	$	379,378	2/8/2018	84	$0	$0	$0	5.08%	$	-	$	-
259	INVP 4124 - Auto Remote Net Meter	Existing	90000181796	YES	G181	$	1,368,153	$	-	$	1,368,153	2/23/2018	84	$0	$0	$0	0.00%	$	-	$	-
260	INVP 4124 - Auto Remote Net Meter	Existing	90000167406	YES	C902	$	2,015,289	$	-	$	2,015,289	2/23/2018	84	$0	$0	$0	0.00%	$	-	$	-
261	INVP 4464 - Data Visualization	Existing	90000181341	YES	GT53	$	8,182,819	$	-	$	8,182,819	3/16/2018	84	$0	$0	$0	4.94%	$	-	$	-
262	INVP 3901 - Virtual Desktop Offshr	Existing	90000191659	YES	GT53	$	253,047	$	-	$	253,047	3/20/2018	84	$0	$0	$0	4.94%	$	-	$	-
263	INVP 4891 - Customer Data Viz Exp	Existing	90000191234	YES	C903	$	700,389	$	-	$	700,389	3/30/2018	84	$0	$0	$0	9.66%	$	-	$	-
264	INVP 5167 - Cust Data Viz Dist Exp	Existing	90000191236	YES	G187	$	374,837	$	-	$	374,837	3/30/2018	84	$0	$0	$0	0.00%	$	-	$	-
265	INVP 4473 US Ctrl Electric Rms	Existing	90000201195	YES	G181	$	919,954	$	-	$	919,954	3/30/2018	84	$0	$0	$0	0.00%	$	-	$	-
266	INVP 3644 Internet Explorer Upgrade	Existing	90000150981	YES	GT53	$	250,447	$	-	$	250,447	3/31/2018	84	$0	$0	$0	4.94%	$	-	$	-
267	INVP 4779 - Time Entry Appr Enab	Existing	90000188608	YES	GT53	$	4,181,291	$	-	$	4,181,291	4/23/2018	84	$0	$0	$0	4.94%	$	-	$	-
268	INVP 4662 - US SAP Concur Exp	Existing	90000188716	NO	G939	$	2,675,114	$	-	$	2,675,114	4/23/2018	84	$0	$0	$0	0.00%	$	-	$	-
269	INVP 3614D1 Ent Network Security	Existing	90000141765	YES	GT53	$	10,767,752	$	-	$	10,767,752	5/1/2018	84	$0	$0	$0	4.94%	$	-	$	-
270	INVP 4584 - Elec Demand Resp Int	Existing	90000191661	YES	G295	$	291,310	$	-	$	291,310	5/1/2018	84	$0	$0	$0	0.00%	$	-	$	-
271	INVP 4411B - Distributed Gen NE	Existing	90000189729	NO	C277	$	1,469,928	$	-	$	1,469,928	5/3/2018	84	$0	$0	$0	0.00%	$	-	$	-
272	INVP 4421 - New Arr Mgmt Prog	Existing	90000185451	NO	G316	$	575,674	$	-	$	575,674	5/4/2018	84	$0	$0	$0	0.00%	$	-	$	-
273	INVP 3486 - IEE Consolidation Ph1	Existing	90000181573	YES	G187	$	1,675,058	$	-	$	1,675,058	5/4/2018	84	$0	$0	$0	0.00%	$	-	$	-
274	INVP 4480 - Gas Sys SOP Upgde	Existing	90000189704	YES	G209	$	256,611	$	-	$	256,611	5/27/2018	84	$0	$0	$0	11.93%	$	-	$	-
275	INVP 4486 - Gen Led Int CRIS	Existing	90000186849	NO	G384	$	612,821	$	-	$	612,821	6/22/2018	84	$0	$0	$0	0.00%	$	-	$	-
276	INVP 4448 Low Income Order NIMO	Existing	90000179970	YES	C195	$	3,563,941	$	-	$	3,563,941	6/22/2018	84	$0	$0	$0	21.66%	$	-	$	-
277	INVP 4975USE - IAM Unified Pltfrm	Existing	90000191451	YES	GT53	$	706,875	$	-	$	706,875	7/11/2018	84	$0	$0	$0	4.94%	$	-	$	-
278	INVP 4606 - Data Visualization Exp	Existing	90000188602	YES	GT53	$	3,170,221	$	-	$	3,170,221	7/12/2018	84	$0	$0	$0	4.94%	$	-	$	-
279	INVP 4395 - US Mobile Device Refresh FY18	Existing	90000184599	YES	G903	$	(4,539)	$	-	$	(4,539)	7/19/2018	84	$486	$1,135	$811	6.07%	$	11	$	(39)
280	INVP 4395 - US Mobile Device Refresh FY18	Existing	90000184599	YES	G903	$	(2,050)	$	-	$	(2,050)	7/19/2018	84	$220	$513	$366	6.07%	$	5	$	(18)
281	INVP 5023 - DG IOAP Phase 2 A&B	Existing	90000190718	YES	G181	$	(184)	$	-	$	(184)	7/25/2018	84	$18	$44	$31	0.00%	$	-	$	-
282	INVP 5159 - NMPC Rate Case	Existing	90000190738	YES	G114	$	303,780	$	-	$	303,780	7/27/2018	84	$0	$0	$0	15.84%	$	-	$	-
283	INVP 4975USD - Website Security Protection	Existing	90000191902	YES	GT53	$	236,822	$	-	$	236,822	8/30/2018	84	$0	$0	$0	4.94%	$	-	$	-
284	INVP 4478 - Mobile Material Assistant Upgrade (MMA)	Existing	90000190259	YES	GT53	$	302,192	$	-	$	302,192	8/31/2018	84	$0	$0	$0	4.94%	$	-	$	-
285	INVP 4188 - Aging System Stabilization/Upgrades	Existing	90000176078	YES	G911	$	1,631,899	$	-	$	1,631,899	9/8/2018	84	$0	$0	$0	5.30%	$	-	$	-
286	INVP 4687 - Network Tx-NB/MTC	Existing	90000182169	YES	GT53	$	286,977	$	-	$	286,977	9/18/2018	84	$0	$0	$0	4.94%	$	-	$	-
287	INVP 4941 - Process Auto Implementation	Existing	90000192151	YES	GT53	$	1,061,574	$	-	$	1,061,574	9/25/2018	84	$0	$0	$0	4.94%	$	-	$	-
288	INVP 5132 - Add Effective Date to CSS (NACHA)	Existing	90000191697	YES	C434	$	266,535	$	-	$	266,535	9/28/2018	84	$0	$0	$0	12.39%	$	-	$	-
289	INVP 4750B - CXT-My Account Service and Billing Functions F&A	Existing	90000189747	YES	C903	$	489,978	$	-	$	489,978	10/12/2018	84	$0	$0	$0	9.66%	$	-	$	-
290	INVP 3986 - Cascade Electric Application Upgrade	Existing	90000189707	YES	GT53	$	468,706	$	-	$	468,706	11/5/2018	84	$0	$0	$0	4.94%	$	-	$	-
291	INVP 3982 - dobleARMS	Existing	90000190734	YES	G901	$	335,261	$	-	$	335,261	11/14/2018	84	$0	$0	$0	0.00%	$	-	$	-
292	INVP 4771A - Contract Management Solution for CCDI	Existing	90000190936	YES	G911	$	6,248,724	$	-	$	6,248,724	11/30/2018	84	$0	$0	$0	5.30%	$	-	$	-
293	INVP 4965 - Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) - FY19	Existing	90000196923	YES	GT53	$	1,092,462	$	-	$	1,092,462	12/10/2018	84	$0	$0	$0	4.94%	$	-	$	-
294	INVP 4706 - Apps Interface Remediation	Existing	90000192752	YES	GT53	$	767,618	$	-	$	767,618	12/11/2018	84	$0	$0	$0	4.94%	$	-	$	-
295	INVP 5214US - IAM - Privileged Access Management (PAM) - Phase 1 - US	Existing	90000191709	YES	GT53	$	784,152	$	-	$	784,152	12/12/2018	84	$0	$0	$0	4.94%	$	-	$	-
296	INVP 5152 - Power Plant Operations Continuous Emissions Monitoring Network Improvement	Existing	90000192347	NO	G324	$	749	$	-	$	749	12/21/2018	84	$0	$0	$0	0.00%	$	-	$	-
297	INVP 5223 - Massachusetts Rate Case	Existing	90000196348	NO	G310	$	611,550	$	-	$	611,550	12/28/2018	84	$0	$0	$0	0.00%	$	-	$	-
298	EV Software EBU	Existing	90000219064	YES	C902	$	316,922	$	-	$	316,922	1/1/2019	84	$0	$0	$0	0.00%	$	-	$	-
299	INVP 4768 - Data Visualization Evolution	Existing	90000195204	YES	GT53	$	2,360,108	$	-	$	2,360,108	1/25/2019	84	$0	$0	$0	4.94%	$	-	$	-
300	INVP 5180 - CRIS Transactional Email	Existing	90000192346	NO	C343	$	516,723	$	-	$	516,723	1/28/2019	84	$0	$0	$0	0.00%	$	-	$	-
301	INVP 4411C - New Electric Connections	Existing	90000189730	YES	C902	$	1,469,343	$	-	$	1,469,343	1/28/2019	84	$0	$0	$0	0.00%	$	-	$	-
302	INVP 5582 Data Visualization & Licenses	Existing	90000201086	YES	GT53	$	318,484	$	-	$	318,484	1/31/2019	84	$0	$0	$0	4.94%	$	-	$	-
303	INVP 4468 - Gas Capacity Request Database	Existing	90000190837	YES	C209	$	1,444,317	$	-	$	1,444,317	2/12/2019	84	$0	$0	$0	18.19%	$	-	$	-
304	INVP 5120 - NE IPC Phone Upgrade	Existing	90000194844	NO	G910	$	859,881	$	-	$	859,881	2/15/2019	84	$0	$0	$0	0.00%	$	-	$	-
305	INVP 4714- Enterprise Mobility Management Services- Phase 2	Existing	90000188992	YES	GT53	$	1,403,600	$	-	$	1,403,600	2/28/2019	84	$0	$0	$0	4.94%	$	-	$	-
306	INVP 4975USA - US Perimeter Enhancements	Existing	90000194041	YES	GT53	$	289,620	$	-	$	289,620	2/28/2019	84	$0	$0	$0	4.94%	$	-	$	-
307	INVP 3683USA - US End Point Security	Existing	90000192499	YES	GT53	$	1,755,857	$	-	$	1,755,857	2/28/2019	84	$0	$0	$0	4.94%	$	-	$	-
308	INVP 3948 - Gas Service Database (DNY)	Existing	90000189698	NO	G225	$	403,102	$	-	$	403,102	3/10/2019	84	$0	$0	$0	0.00%	$	-	$	-
309	INVP3737 US CNI GMS SCADA Upgrade & Consolidation	Existing	90000150067	YES	C209	$	16,211,894	$	-	$	16,211,894	3/21/2019	84	$0	$0	$0	18.19%	$	-	$	-
310	INVP 4461- Unix 51 Migration	Existing	90000182375	YES	GT53	$	1,481,023	$	-	$	1,481,023	3/22/2019	84	$0	$0	$0	4.94%	$	-	$	-
311	INVP 4411C - New Electric Connections	Existing	90000197308	NO	C277	$	495,944	$	-	$	495,944	3/25/2019	84	$0	$0	$0	0.00%	$	-	$	-
312	INVP 4975USG - Gateway Upgrades	Existing	90000192076	YES	GT53	$	495,719	$	-	$	495,719	3/31/2019	84	$0	$0	$0	4.94%	$	-	$	-
313	INVP 5175- NY Gas Service Line Inspection	Existing	90000196106	YES	G207	$	951,856	$	-	$	951,856	4/8/2019	84	$0	$0	$0	17.88%	$	(2,091)	$	-
314	INVP 5314- NetMod NSSR SVC E-Bond	Existing	90000197673	YES	GT53	$	306,872	$	-	$	306,872	4/26/2019	84	$3,653	$0	$1,827	4.94%	$	6	$	180
315	INVP 4377B - Melville Data Centre Clearance (Migration and Decommision)	Existing	90000192368	YES	GT53	$	261,390	$	-	$	261,390	5/1/2019	84	$3,112	$0	$1,556	4.94%	$	5	$	154
316	INVP 5313 - NetMod Z-Scaler Cloud Security	Existing	90000197670	YES	GT53	$	408,522	$	-	$	408,522	5/4/2019	84	$4,863	$0	$2,432	4.94%	$	7	$	240
317	INVP 4975USB - CNI Intrusion Detection System (IDS) refresh Phase1	Existing	90000194370	YES	GT53	$	569,072	$	-	$	569,072	5/30/2019	84	$13,549	$0	$6,775	4.94%	$	21	$	669
318	INVP 5099 - EPA Portfolio Manager Integration Phase 2	Existing	90000197721	YES	C903	$	453,226	$	-	$	453,226	6/14/2019	84	$10,791	$0	$5,396	9.66%	$	33	$	1,042
319	INVP 4750D- CXT-My Account MVP Project	Existing	90000196057	YES	C903	$	7,028,000	$	-	$	7,028,000	6/30/2019	84	$251,000	$0	$125,500	9.66%	$	756	$	24,247
320	INVP - 4750G - CXT MyAccount - Two Way Outage SMS Communications	Existing	90000198517	YES	C902	$	741,017	$	-	$	741,017	7/11/2019	84	$26,465	$0	$13,232	0.00%	$	-	$	-
321	INVP 3683USP - IAM Role Based Access Control	Existing	90000198266	YES	GT53	$	527,392	$	-	$	527,392	7/11/2019	84	$18,835	$0	$9,418	4.94%	$	29	$	930
322	NVP 3932 - Customer Contact Center Technology Upgrade Implement Solution- Agent & Interactions	Existing	90000179806	YES	C903	$	18,736,250	$	-	$	18,736,250	7/17/2019	84	$669,152	$0	$334,576	9.66%	$	2,016	$	64,640
323	INVP 3683USAQ - Cloud Access Security Broker (CASB) Phase 2	Existing	90000198267	YES	GT53	$	987,453	$	-	$	987,453	7/31/2019	84	$47,022	$0	$23,511	4.94%	$	72	$	2,323
324	INVP 4408- Document Management System Replacement-Delivery	Existing	90000181343	YES	G913	$	9,676,378	$	-	$	9,676,378	8/2/2019	84	$460,780	$0	$230,390	5.10%	$	733	$	23,500
325	INVP 4761 - US Foundation Hosting Renewal	Existing	90000188990	YES	GT53	$	10,359,674	$	-	$	10,359,674	8/11/2019	84	$493,318	$0	$246,659	4.94%	$	760	$	24,370
326	INVP 5226 - AVLS Old 3G Modem Rep	Existing	90000195818	YES	G434	$	2,677,932	$	-	$	2,677,932	8/31/2019	84	$159,401	$0	$79,700	8.05%	$	400	$	12,832
327	INVP 4727 - Virtual Desktop - DaaS	Existing	90000187983	YES	GT53	$	611,500	$	-	$	611,500	9/1/2019	84	$36,399	$0	$18,199	4.94%	$	56	$	1,798
328	INVP 5600 ESG Migration to SFTP	Existing	90000203071	NO	5230G	$	317,545	$	-	$	317,545	9/6/2019	84	$18,902	$0	$9,451	0.00%	$	-	$	-
329	INVP 4975USF - Internal Public Key Infrastructure (PKI)	Existing	90000194044	YES	GT53	$	3,128,984	$	-	$	3,128,984	9/30/2019	84	$223,499	$0	$111,749	4.94%	$	344	$	11,041
330	INVP 5367 Enable Dominion Pipeline Confirmations	Existing	90000205961	YES	GT53	$	2,778	$	-	$	2,778	10/16/2019	84	$198	$0	$99	4.94%	$	0	$	10
331	INVP 4811-Supervisor Enablement iPads Roll-out	Existing	90000193942	YES	G911	$	1,122,161	$	-	$	1,122,161	10/21/2019	84	$93,513	$0	$46,757	5.30%	$	155	$	4,956
332	INVP 5310 - NetMod Governance	Existing	90000197675	YES	GT53	$	756,379	$	-	$	756,379	10/28/2019	84	$63,032	$0	$31,516	4.94%	$	97	$	3,114
333	INVP 4821 - NY Tax Remittance and Reporting Corrections	Existing	90000194681	YES	C195	$	1,310,105	$	-	$	1,310,105	10/28/2019	84	$109,175	$0	$54,588	21.66%	$	737	$	23,647
334	INVP 5312 - NetMod Ethernet SD WAN	Existing	90000197668	YES	GT53	$	1,274,893	$	-	$	1,274,893	10/30/2019	84	$106,241	$0	$53,121	4.94%	$	164	$	5,248
335	INVP 4910 - MA DOR - CRIS	Existing	90000199546	NO	C310	$	1,005,000	$	-	$	1,005,000	11/8/2019	84	$83,750	$0	$41,875	0.00%	$	-	$	-
336	INVP 4910A - MA DOR - CSS	Existing	90000199548	NO	C277	$	711,975	$	-	$	711,975	11/8/2019	84	$59,331	$0	$29,666	0.00%	$	-	$	-

337	INVP 5037 - DG IOAP Phase 2 Screens C-F and CYME Server	Existing	90000196803	YES	C902	$	350,583	$	-	$	350,583	11/18/2019	84	$29,215	$0	$14,608	0.00%	$	-	$	-
338	INVP 5037 DG IOAP Phase 2 Screens C-F and CYME Server	Existing	90000199744	YES	5210E	$	1,421,777	$	-	$	1,421,777	11/18/2019	84	$118,481	$0	$59,241	0.00%	$	-	$	-
339	INVP 5260 - Rubber Goods Testing/Tracking System Replacement	Existing	90000199510	YES	T904	$	407,302	$	-	$	407,302	11/18/2019	84	$33,942	$0	$16,971	0.00%	$	-	$	-
340	INVP 4563 - US SAP: FERC on HANA Upgrade	Existing	90000195829	YES	GT53	$	5,488,388	$	-	$	5,488,388	11/18/2019	84	$457,366	$0	$228,683	4.94%	$	705	$	22,594
341	INVP 5712 Data Scrub Application	Existing	90000205638	YES	GT53	$	710,070	$	-	$	710,070	11/22/2019	84	$67,626	$0	$33,813	4.94%	$	104	$	3,341
342	INVP 5702 USB Malware defense - Gateway Enhancements	Existing	90000204133	YES	GT53	$	497,709	$	-	$	497,709	11/30/2019	84	$47,401	$0	$23,700	4.94%	$	73	$	2,342
343	INVP 5379 Annual HR Service Pack Upgrade FY20	Existing	90000204471	YES	GT53	$	1,046,980	$	-	$	1,046,980	12/9/2019	84	$99,712	$0	$49,856	4.94%	$	154	$	4,926
344	INVP 4398 - Storms/IScheduler Upgrade	Existing	90000179024	YES	G924	$	14,016,806	$	-	$	14,016,806	12/9/2019	84	$1,334,934	$0	$667,467	9.04%	$	3,763	$	120,678
345	INVP 5178 - Nantucket Sub IS Networ(Partial R-D)	Existing	90000195888	YES	GT53	$	417,722	$	-	$	417,722	12/12/2019	84	$39,783	$0	$19,892	4.94%	$	61	$	1,965
346	INVP 5360 - Lease Accounting Updates and Contract Management	Existing	90000200637	YES	GT53	$	8,674,236	$	-	$	8,674,236	12/13/2019	84	$826,118	$0	$413,059	4.94%	$	1,273	$	40,810
347	INVP 3614B7 CNI Network Security	Existing	90000141753	YES	GT53	$	6,794,336	$	-	$	6,794,336	12/24/2019	84	$727,965	$0	$363,982	4.94%	$	1,121	$	35,961
348	INVP 5177 - MA Smart Program (Partial R-D)	Existing	90000195883	NO	C277	$	2,751,134	$	-	$	2,751,134	1/28/2020	84	$327,516	$0	$163,758	0.00%	$	-	$	-
349	INVP 5502 UNIX51 Phase 2	Existing	90000204473	YES	GT53	$	811,444	$	-	$	811,444	1/31/2020	84	$96,600	$0	$48,300	4.94%	$	149	$	4,772
350	INVP 5311 - NetMod Infoblox	Existing	90000197666	YES	GT53	$	3,237,054	$	-	$	3,237,054	2/21/2020	84	$423,900	$0	$211,950	4.94%	$	653	$	20,941
351	INVP 5521A Verizon - Aruba LAN and Wireless LAN (Waltham)	Existing	90000204452	YES	GT53	$	3,307,264	$	-	$	3,307,264	2/25/2020	84	$433,094	$0	$216,547	4.94%	$	667	$	21,395
352	INVID 5375 - SAP/Powerplan/Front Office Maintanence of Business (MOB) FY20	Existing	90000209920	YES	GT53	$	376,264	$	-	$	376,264	3/31/2020	84	$53,752	$0	$26,876	4.94%	$	83	$	2,655
353	INVP 3431B Application Lifecycle Management (ALM) Toolset	Existing	90000204143	YES	GT53	$	625,275	$	-	$	625,275	3/31/2020	84	$89,325	$0	$44,662	4.94%	$	138	$	4,413
354	INVP 3683USAP - IAM- Privilege Access Managment (PAM) - Ph2	Existing	90000195073	YES	GT53	$	930,094	$	-	$	930,094	3/31/2020	84	$132,871	$0	$66,435	4.94%	$	205	$	6,564
355	INVP 5361 ABB SENDOUT Server Upgrade	Existing	90000205787	YES	C209	$	273,310	$	-	$	273,310	4/3/2020	84	$39,044	$0	$19,522	18.19%	$	(389)	$	7,102
356	INVP 3932 Customer Contact Center Technology Upgrade	Existing	90000219142	YES	C903	$	1,656,075	$	-	$	1,656,075	4/30/2020	84	$256,297	$19,715	$138,006	9.66%	$	831	$	22,854
357	INVP 4570 - US CNI Tech Services-Network Equipment Lifecycle Replacements	Existing	90000182161	YES	T904	$	10,105,498	$	-	$	10,105,498	5/12/2020	84	$1,563,946	$120,304	$842,125	0.00%	$	-	$	-
358	INVP 4568- US CNI-EMS and OMS Lifecycle Hardware Upgrade	Existing	90000183145	YES	T904	$	3,555,350	$	-	$	3,555,350	5/12/2020	84	$550,233	$42,326	$296,279	0.00%	$	-	$	-
359	INVP 4914 - EMS Lifecycle Hardware and Software Upgrade	Existing	90000190192	YES	T904	$	17,179,565	$	-	$	17,179,565	5/12/2020	84	$2,658,742	$204,519	$1,431,630	0.00%	$	-	$	-
360	INVP 4398 Storms	Existing	90000208063	YES	G924	$	593,928	$	-	$	593,928	6/1/2020	84	$98,988	$14,141	$56,565	9.04%	$	319	$	7,670
361	INVP 4408 Document Management System Replacement Delivery	Existing	90000204572	YES	G932	$	4,556,171	$	-	$	4,556,171	6/19/2020	84	$813,602	$162,720	$488,161	5.31%	$	1,617	$	34,562
362	INVP 5753 US SAP: Fiori Upgrade Phase 1	Existing	90000207553	YES	GT53	$	1,090,579	$	-	$	1,090,579	6/22/2020	84	$194,746	$38,949	$116,848	4.94%	$	360	$	7,696
363	INVP 4975USC - Multi factor Authentication (MFA)	Existing	90000191904	YES	GT53	$	2,238,995	$	-	$	2,238,995	6/29/2020	84	$399,821	$79,964	$239,892	4.94%	$	739	$	15,801
364	INVP 4750J Web Self Service	Existing	90000219140	YES	C903	$	13,110,855	$	-	$	13,110,855	6/30/2020	84	$2,341,224	$468,245	$1,404,734	9.66%	$	8,463	$	180,930
365	INVP 5278 - Identity and Access management - Business Change	Existing	90000197368	YES	GT53	$	5,467,638	$	-	$	5,467,638	6/30/2020	84	$976,364	$195,273	$585,818	4.94%	$	1,805	$	38,586
366	INVP 5461 Total Rewards Statement	Existing	90000208017	YES	GT53	$	450,008	$	-	$	450,008	7/21/2020	84	$85,716	$21,429	$53,572	4.94%	$	165	$	3,176
367	INVP 5964 Safety Inspection	Existing	90000209573	YES	G207	$	278,955	$	-	$	278,955	7/24/2020	84	$53,134	$13,284	$33,209	17.88%	$	370	$	7,125
368	INVP 5522A Verizon - End User VPN Replacement	Existing	90000204463	YES	GT53	$	1,571,879	$	-	$	1,571,879	7/31/2020	84	$299,406	$74,851	$187,128	4.94%	$	576	$	11,093
369	INVP 4998 Allegro Upgrade to Horizon	Existing	90000205936	YES	G903	$	1,493,628	$	-	$	1,493,628	8/1/2020	84	$284,501	$71,125	$177,813	6.07%	$	673	$	12,952
370	INVP 5981 Microsoft Teams	Existing	90000216094	YES	GT53	$	1,452,775	$	-	$	1,452,775	8/14/2020	84	$276,719	$69,180	$172,949	4.94%	$	533	$	10,252
371	INVP 6037 US vSTIG Bandwidth Upgrade (10G)	Existing	90000213326	YES	GT53	$	1,672,251	$	-	$	1,672,251	8/15/2020	84	$318,524	$79,631	$199,078	4.94%	$	613	$	11,801
372	INVP 5545 Intergration with SAP SuccessFactor's LearningLink	Existing	90000208016	YES	GT53	$	530,852	$	-	$	530,852	8/17/2020	84	$101,115	$25,279	$63,197	4.94%	$	195	$	3,746
373	INVP 6026 Mainframe Capacity Upgrade	Existing	90000212292	YES	GT53	$	1,951,687	$	-	$	1,951,687	8/18/2020	84	$371,750	$116,172	$243,961	4.94%	$	752	$	12,626
374	INVP 4802 DocuSign	Existing	90000191237	YES	G116	$	978,853	$	-	$	978,853	8/24/2020	84	$198,101	$58,265	$128,183	8.93%	$	714	$	12,487
375	INVP 5636 Storage Capacity Purchase and Configure For Use	Existing	90000200968	YES	GT53	$	4,949,662	$	-	$	4,949,662	8/27/2020	84	$1,001,717	$294,623	$648,170	4.94%	$	1,997	$	34,930
376	INVP 4990 Primavera Upgrade/Stabilization	Existing	90000218354	YES	GT53	$	5,577,381	$	-	$	5,577,381	8/31/2020	84	$1,128,756	$331,987	$730,371	4.94%	$	2,250	$	39,360
377	INVP 5317 Employee Digital Workplace	Existing	90000203420	YES	GT53	$	1,528,547	$	-	$	1,528,547	9/2/2020	84	$309,349	$90,985	$200,167	4.94%	$	617	$	10,787
378	INVP 4578 - Global Procurement Travel Management	Existing	90000207117	YES	GT53	$	312,733	$	-	$	312,733	9/14/2020	84	$63,291	$18,615	$40,953	4.94%	$	126	$	2,207
379	INVP 5721 Copper Fit	Existing	90000209896	YES	GT53	$	344,354	$	-	$	344,354	9/16/2020	84	$69,691	$20,497	$45,094	4.94%	$	139	$	2,430
380	INVP 5760 Physical Security Enhancements	Existing	90000206280	YES	GT53	$	3,622,940	$	-	$	3,622,940	9/16/2020	84	$733,214	$215,651	$474,433	4.94%	$	1,462	$	25,568
381	INVP 5487C Collaboration Migration - Box & Huddle to SharePoint Online	Existing	90000204801	YES	GT53	$	455,973	$	-	$	455,973	9/18/2020	84	$97,709	$32,570	$65,139	4.94%	$	201	$	3,218
382	INVP 4491 - US Office 365 ICE Replacement	Existing	90000184581	YES	GT53	$	13,167,277	$	-	$	13,167,277	9/28/2020	84	$2,821,559	$940,520	$1,881,040	4.94%	$	5,795	$	92,923
383	INVP 3614B7 - US CNI Security I&E Event Management	Existing	90000172406	YES	GT53	$	1,842,760	$	-	$	1,842,760	9/28/2020	84	$394,877	$131,626	$263,251	4.94%	$	811	$	13,005
384	INVP 5506 Transformation Delivery - Integration Services Phase 1	Existing	90000207204	YES	GT53	$	3,696,890	$	-	$	3,696,890	10/26/2020	84	$836,201	$308,074	$572,138	4.94%	$	1,763	$	26,089
385	INVP 5507 US Legal: Document Management	Existing	90000209783	YES	GT53	$	348,308	$	-	$	348,308	10/27/2020	84	$78,784	$29,026	$53,905	4.94%	$	166	$	2,458
386	INVP 5906 MA Distributed Solar	Existing	90000209786	NO	C277	$	674,464	$	-	$	674,464	10/28/2020	84	$152,557	$56,205	$104,381	0.00%	$	-	$	-
387	INVP 5878 Development of Designs for Cloud Infrastructure	Existing	90000209683	YES	GT53	$	1,040,250	$	-	$	1,040,250	10/30/2020	84	$235,295	$86,688	$160,991	4.94%	$	496	$	7,341
388	INVP 4750 Personalization 1	Existing	90000205042	YES	C903	$	1,859,930	$	-	$	1,859,930	10/31/2020	84	$420,698	$154,994	$287,846	9.66%	$	1,734	$	25,667
389	INVP 5598A Case & Customer Complaint Mangement System	Existing	90000206743	YES	C903	$	639,183	$	-	$	639,183	11/9/2020	84	$144,577	$53,265	$98,921	9.66%	$	596	$	8,821
390	INVP 5777 US IMS Upgrade	Existing	90000209757	YES	GT53	$	484,461	$	-	$	484,461	11/14/2020	84	$109,580	$40,372	$74,976	4.94%	$	231	$	3,419
391	INVP 5472 - GRC Archer Risk and Migration	Existing	90000199543	YES	GT53	$	2,629,476	$	-	$	2,629,476	11/23/2020	84	$626,066	$250,426	$438,246	4.94%	$	1,350	$	18,557
392	INVP 5759 UPS Infrastructure	Existing	90000208026	YES	GT53	$	267,609	$	-	$	267,609	11/30/2020	84	$63,716	$25,487	$44,602	4.94%	$	137	$	1,889
393	INVP 5609 Annual HR Service Pack Upgrade FY21	Existing	90000212828	YES	GT53	$	1,629,151	$	-	$	1,629,151	12/12/2020	84	$387,893	$155,157	$271,525	4.94%	$	837	$	11,497
394	INVP 5702USC System Hardening Project	Existing	90000203817	YES	GT53	$	3,627,395	$	-	$	3,627,395	12/31/2020	84	$906,849	$388,650	$647,749	4.94%	$	1,996	$	25,599
395	INVP 5912 ON MY WAY EBU DIGITAL PROJECT	Existing	90000209859	YES	G295	$	11,782,007	$	-	$	11,782,007	2/10/2021	84	$3,085,764	$1,402,620	$2,244,192	0.00%	$	-	$	-
396	INVP 6097 Cloud Video Interoperability	Existing	90000216656	YES	GT53	$	1,171,005	$	-	$	1,171,005	2/12/2021	84	$306,692	$139,405	$223,048	4.94%	$	687	$	8,264
397	INVP 5889A Electric Incident Reporting System (EIRS)	Existing	90000214306	YES	G181	$	546,855	$	-	$	546,855	2/19/2021	84	$149,734	$71,612	$110,673	0.00%	$	-	$	-
398	INVP 5789C Stabilization of Critical Gas Legacy Applications (CWQ)	Existing	90000214308	NO	C239	$	269,392	$	-	$	269,392	2/22/2021	84	$73,762	$35,278	$54,520	0.00%	$	-	$	-
399	INVP 5523G Downstate NY PBX Replacement Upgrade	Existing	90000208490	NO	G225	$	380,807	$	-	$	380,807	2/25/2021	84	$104,269	$49,868	$77,068	0.00%	$	-	$	-
400	INVP 5940 US Enterprise Vulnerability Management	Existing	90000212827	YES	GT53	$	1,546,478	$	-	$	1,546,478	2/26/2021	84	$423,440	$202,515	$312,978	4.94%	$	964	$	10,914
401	INVP 6013 Azure Cloud Foundation	Existing	90000212298	YES	GT53	$	1,501,610	$	-	$	1,501,610	2/26/2021	84	$411,155	$196,639	$303,897	4.94%	$	936	$	10,597
402	INVP 5874 Cloud Center of Excellence	Existing	90000219234	YES	GT53	$	661,271	$	-	$	661,271	2/28/2021	84	$181,062	$86,595	$133,829	4.94%	$	412	$	4,667
403	INVP 5870 Identity & Acceess Management Transformation	Existing	90000218854	YES	GT53	$	620,338	$	-	$	620,338	2/28/2021	84	$169,855	$81,235	$125,545	4.94%	$	387	$	4,378
404	INVP 5795G Telephone Consumer Protection Act (TCPA)	Existing	90000219001	NO	C343	$	342,445	$	-	$	342,445	2/28/2021	84	$93,765	$44,844	$69,304	0.00%	$	-	$	-
405	INVP 5795E MA Electric Vehicle Off-Peak Rebate Program	Existing	90000213050	NO	C277	$	613,747	$	-	$	613,747	3/5/2021	84	$168,050	$80,372	$124,211	0.00%	$	-	$	-
406	INVP 5570 NE iPad Deployment	Existing	90000209113	NO	C277	$	942,313	$	-	$	942,313	3/12/2021	84	$258,014	$123,398	$190,706	0.00%	$	-	$	-
407	INVP 5523B Upstate NY Electric PBX Replacement	Existing	90000205776	YES	GT53	$	1,057,977	$	-	$	1,057,977	3/17/2021	84	$289,684	$138,545	$214,114	4.94%	$	660	$	7,466
408	INVP 5750 Directory Services - US	Existing	90000216953	YES	GT53	$	814,250	$	-	$	814,250	3/18/2021	84	$222,949	$106,628	$164,789	4.94%	$	508	$	5,746
409	INVP 5837 App Virtuilization	Existing	90000209103	YES	GT53	$	897,681	$	-	$	897,681	3/19/2021	84	$256,480	$128,240	$192,360	4.94%	$	593	$	6,335
410	INVP 5905 Nucleus Digital	Existing	90000209861	YES	C903	$	10,541,819	$	-	$	10,541,819	3/25/2021	84	$3,011,948	$1,505,974	$2,258,961	9.66%	$	13,609	$	145,477
411	INVP 4673A OSIsoft Licensing	Existing	90000216241	YES	G915	$	2,135,744	$	-	$	2,135,744	3/25/2021	84	$610,212	$305,106	$457,659	5.29%	$	1,510	$	16,140
412	INVP 6076 Future Now	Existing	90000219253	YES	G295	$	974,615	$	-	$	974,615	3/26/2021	12	$0	$0	$0	0.00%	$	-	$	-
413	INVP 5486 AVLS Modem Reconfiguration	Existing	90000206281	YES	C902	$	1,220,590	$	-	$	1,220,590	3/26/2021	84	$348,740	$174,370	$261,555	0.00%	$	-	$	-
414	INVP 5702USA Endpoint Protection	Existing	90000203808	YES	GT53	$	3,342,874	$	-	$	3,342,874	3/26/2021	84	$955,107	$477,553	$716,330	4.94%	$	2,207	$	23,591
415	INVP 5901C MS Project Online Enhancements	Existing	90000217733	YES	GT53	$	306,899	$	-	$	306,899	3/30/2021	84	$87,685	$43,843	$65,764	4.94%	$	203	$	2,166
416	INVP 5795G Telephone Consumer Protection Act (TCPA)	Existing	90000213324	YES	C434	$	466,861	$	-	$	466,861	3/30/2021	84	$133,389	$66,694	$100,042	12.39%	$	773	$	8,263
417	INVP 5125 Customer Connections	Existing	90000212093	YES	C903	$	2,439,474	$	-	$	2,439,474	3/31/2021	84	$696,993	$348,496	$522,744	9.66%	$	3,149	$	33,665
418	INVP 5900A Service Now Upgrade to Paris	Existing	90000216029	YES	GT53	$	272,618	$	-	$	272,618	3/31/2021	84	$77,891	$38,945	$58,418	4.94%	$	180	$	1,924
419	INVP 5838 Managed Networks	Existing	90000206671	YES	GT53	$	20,611,502	$	-	$	20,611,502	3/31/2021	84	$5,889,000	$2,944,500	$4,416,750	4.94%	$	13,607	$	145,458
420	INVP 5917A Data Management: Tooling	Existing	90000215885	YES	GT53	$	1,708,823	$	-	$	1,708,823	3/31/2021	84	$488,235	$244,118	$366,176	4.94%	$	1,128	$	12,059
421	INVP 5846 Substation Network Con	Existing	90000206754	YES	GT53	$	13,174,117	$	-	$	13,174,117	3/31/2021	84	$3,764,034	$1,882,017	$2,823,025	4.94%	$	8,697	$	92,972
422	INVP 5942 Legacy Active Directory Remediation	Existing	90000213049	YES	GT53	$	639,068	$	-	$	639,068	3/31/2021	84	$182,591	$91,295	$136,943	4.94%	$	422	$	4,510

423	INVP 5524A WAN Diversity for Regional Storm Sites	Existing	90000205491	YES	G295	$	1,403,380	$	-	$	1,403,380	3/31/2021	84	$400,966	$200,483	$300,724	0.00%	$	-	$	-
424	INVP 6051 Storms Extended Performance	Existing	90000215213	YES	G924	$	1,174,286	$	-	$	1,174,286	3/31/2021	84	$335,510	$167,755	$251,633	9.04%	$	1,419	$	15,165
425	INVP 5785L Security & Resilience - MuleSoft	Existing	90000219242	YES	C209	$	610,031	$	-	$	610,031	3/31/2021	84	$174,295	$87,147	$130,721	18.19%	$	1,483	$	15,852
426	INVP 5785K Security & Resilience - Maximo	Existing	90000219240	YES	C209	$	809,401	$	-	$	809,401	3/31/2021	84	$231,257	$115,629	$173,443	18.19%	$	1,968	$	21,033
427	INVP 6088 IBM P8 Digital Asset Build	Existing	90000215714	YES	GT53	$	392,642	$	-	$	392,642	3/31/2021	84	$112,183	$56,092	$84,138	4.94%	$	259	$	2,771
428	INVP 5867A OMS Router Replacement EOSL Refresh & IT Service Management F&A	Existing	90000217264	YES	G911	$	441,330	$	-	$	441,330	3/31/2021	84	$126,094	$63,047	$94,571	5.30%	$	313	$	3,341
429	INVP 5430 Green Button Connect	Existing	90000215883	YES	C113	$	2,963,113	$	-	$	2,963,113	3/31/2021	84	$846,604	$423,302	$634,953	27.42%	$	10,858	$	116,069
430	INVP 6108 SharePoint to SharePoint Online	Existing	90000216680	YES	GT53	$	636,405	$	-	$	636,405	3/31/2021	84	$181,830	$90,915	$136,372	4.94%	$	420	$	4,491
431	INVP 6050 IBM P9 Digital Asset Build	Existing	90000214853	YES	GT53	$	432,153	$	-	$	432,153	3/31/2021	84	$123,472	$61,736	$92,604	4.94%	$	285	$	3,050
432	INVP 3683USN Security Orchestration Automation and Response (SOAR)	Existing	90000219002	YES	GT53	$	5,248,008	$	-	$	5,248,008	3/31/2021	84	$1,499,431	$749,715	$1,124,573	4.94%	$	3,465	$	37,036
433	INVP 5901B Dev Ops Tools	Existing	90000215183	YES	GT53	$	1,634,658	$	-	$	1,634,658	3/31/2021	84	$467,045	$233,523	$350,284	4.94%	$	1,079	$	11,536
434	INVP 5919 US SAP Minor Enhancements	Existing	90000213605	YES	GT53	$	515,475	$	-	$	515,475	3/31/2021	84	$147,279	$73,639	$110,459	4.94%	$	340	$	3,638
435	INVP 5785C Stabilization of Critical Gas Legacy Applications (ePermits)	Existing	90000214843	NO	G385	$	369,001	$	-	$	369,001	4/1/2021	84	$105,429	$52,714	$79,072	0.00%	$	-	$	-
436	INVP 6115 Customer Covid-19 Payment Plan Enhancements	Existing	90000217437	YES	C903	$	565,894	$	-	$	565,894	4/23/2021	84	$168,421	$87,579	$128,000	9.66%	$	771	$	7,809
437	INVP 5963US Platform Tower Program FY21	Existing	90000212616	YES	GT53	$	3,573,975	$	-	$	3,573,975	4/24/2021	84	$1,063,683	$553,115	$808,399	4.94%	$	2,490	$	25,222
438	INVP 5380A - Blackline Implementation US	Existing	90000214839	YES	GT53	$	1,858,679	$	-	$	1,858,679	4/26/2021	84	$553,178	$287,653	$420,415	4.94%	$	1,295	$	13,117
439	INVP 4904 CCAE Upgrade	Existing	90000206775	YES	GT53	$	1,367,618	$	-	$	1,367,618	4/26/2021	84	$407,029	$211,655	$309,342	4.94%	$	953	$	9,651
440	INVP 5850USA Secure Services Network (SSN) Optimization	Existing	90000216722	YES	GT53	$	448,546	$	-	$	448,546	4/29/2021	84	$133,496	$69,418	$101,457	4.94%	$	313	$	3,165
441	INVP 5841A Pension Administration Replacement	Existing	90000214855	YES	GT53	$	787,232	$	-	$	787,232	5/7/2021	84	$234,295	$121,833	$178,064	4.94%	$	549	$	5,556
442	INVP 6136 System Center Configuration Manager (SCCM)	Existing	90000217245	YES	GT53	$	605,875	$	-	$	605,875	5/10/2021	84	$180,320	$93,766	$137,043	4.94%	$	422	$	4,276
443	ADMS New England Software	Existing	90000220701	NO	T912	$	10,817,435	$	-	$	10,817,435	5/18/2021	84	$3,219,475	$1,802,906	$2,511,190	0.00%	$	-	$	-
444	INVP 5843A SAP Platform Upgrade: OS and Dtabases	Existing	90000214959	YES	GT53	$	2,520,543	$	-	$	2,520,543	5/24/2021	84	$780,168	$420,090	$600,129	4.94%	$	1,849	$	17,788
445	INVP 5896A Sabrix Upgrade	Existing	90000218743	YES	GT53	$	350,688	$	-	$	350,688	5/24/2021	84	$108,546	$58,448	$83,497	4.94%	$	257	$	2,475
446	INVP 4990 - Primavera Upgrade/Stabilization	Existing	90000199839	YES	G209	$	2,791,092	$	-	$	2,791,092	6/7/2021	84	$863,909	$465,182	$664,546	11.93%	$	4,944	$	47,568
447	INVP 5471D Grid Mod Data Management	Existing	90000215211	YES	T902	$	2,744,709	$	-	$	2,744,709	6/25/2021	84	$882,228	$490,127	$686,177	0.00%	$	-	$	-
448	INVP 5895B Everbridge Integrations	Existing	90000218742	YES	GT53	$	345,156	$	-	$	345,156	6/28/2021	84	$110,943	$61,635	$86,289	4.94%	$	266	$	2,436
449	INVP 5901D SPPD Strategic Plan to Project Delivery - Strategy and Architecture Foundations	Existing	90000216653	YES	GT53	$	1,297,560	$	-	$	1,297,560	7/9/2021	84	$417,073	$231,707	$324,390	4.94%	$	999	$	9,157
450	INVP 5842A US SAP Governance Risk and Compliance (GRC) Upgrade	Existing	90000216091	YES	GT53	$	2,277,038	$	-	$	2,277,038	7/17/2021	84	$731,905	$406,614	$569,260	4.94%	$	1,754	$	16,069
451	INVP 5863D AIMS Capacitu and Resiliency	Existing	90000220442	YES	C903	$	609,165	$	-	$	609,165	8/3/2021	84	$203,055	$116,031	$159,543	9.66%	$	961	$	8,406
452	INVP 5836 Lockbox Implementation	Existing	90000216658	YES	C903	$	941,054	$	-	$	941,054	8/6/2021	84	$313,685	$179,248	$246,467	9.66%	$	1,485	$	12,987
453	INVP 5874 Cloud Center of Excellence	Existing	90000212289	YES	GT53	$	1,456,046	$	-	$	1,456,046	8/16/2021	84	$485,349	$277,342	$381,345	4.94%	$	1,175	$	10,276
454	INVP 4481 US MDS-Wholesale	Existing	90000210931	YES	G442	$	4,805,942	$	-	$	4,805,942	8/23/2021	84	$1,659,194	$972,631	$1,315,913	0.00%	$	-	$	-
455	INVP 4483 US Control Transmission Outage Application (iTOA) Upgrade	Existing	90000205573	YES	G187	$	4,157,870	$	-	$	4,157,870	9/1/2021	84	$1,435,455	$841,474	$1,138,464	0.00%	$	-	$	-
456	INVP 5471F GIS upgrade design	Existing	90000205012	YES	T902	$	4,415,671	$	-	$	4,415,671	9/6/2021	84	$1,524,458	$893,648	$1,209,053	0.00%	$	-	$	-
457	INVP 5896B Warehouse Scanners Upgrade	Existing	90000219243	YES	GT53	$	435,318	$	-	$	435,318	9/25/2021	84	$155,471	$93,282	$124,377	4.94%	$	383	$	3,072
458	INVP 3683USH Network Security Improvements	Existing	90000211419	YES	GT53	$	1,816,940	$	-	$	1,816,940	9/30/2021	84	$648,907	$389,344	$519,126	4.94%	$	1,599	$	12,822
459	INVP 5896D WEM Waste Environmental Management	Existing	90000222529	YES	GT53	$	312,466	$	-	$	312,466	10/11/2021	84	$111,595	$66,957	$89,276	4.94%	$	275	$	2,205
460	INVP 5876 US Applications - Infrastructure & Framework Upgrade	Existing	90000215036	YES	GT53	$	1,673,911	$	-	$	1,673,911	10/23/2021	84	$617,753	$378,623	$498,188	4.94%	$	1,535	$	11,813
461	INVP 5842B Mandatory FERC Form Changes	Existing	90000220447	YES	GT53	$	430,640	$	-	$	430,640	10/26/2021	84	$158,927	$97,407	$128,167	4.94%	$	395	$	3,039
462	INVP 5785I NRG GIS Replacement Project	Existing	90000219704	NO	G225	$	3,457,915	$	-	$	3,457,915	11/8/2021	84	$1,276,135	$782,147	$1,029,141	0.00%	$	-	$	-
463	INCP 5471A - ADMS Phase 1 design	Existing	90000205013	YES	5210E	$	10,623,348	$	-	$	10,623,348	11/9/2021	84	$3,920,521	$2,402,900	$3,161,711	0.00%	$	-	$	-
464	INVP 5850USD Secure Web Gateway	Existing	90000214961	YES	GT53	$	713,949	$	-	$	713,949	11/9/2021	84	$263,481	$161,488	$212,485	4.94%	$	655	$	5,038
465	Grid Mod Enterprise Integration Platform	Existing	90000214152	YES	T902	$	3,609,432	$	-	$	3,609,432	11/9/2021	84	$1,332,052	$816,419	$1,074,236	0.00%	$	-	$	-
466	INVP 5345B Bill Print and Bill Composition Implementation	Existing	90000208189	NO	C343	$	1,136,613	$	-	$	1,136,613	11/18/2021	84	$432,996	$270,622	$351,809	0.00%	$	-	$	-
467	INVP 6073 VMO - Validation Phase	Existing	90000215190	YES	C902	$	9,342,076	$	-	$	9,342,076	11/19/2021	84	$3,558,886	$2,224,304	$2,891,595	0.00%	$	-	$	-
468	INVP 4562 Business Warehouse (BW) Consolidation and Upgrade	Existing	90000222586	YES	GT53	$	454,729	$	-	$	454,729	11/19/2021	84	$173,230	$108,269	$140,749	4.94%	$	434	$	3,209
469	INVP 6198 I&O US End User Experience	Existing	90000219345	YES	GT53	$	590,740	$	-	$	590,740	11/29/2021	84	$225,044	$140,652	$182,848	4.94%	$	563	$	4,169
470	INVP 5610 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY22	Existing	90000219542	YES	GT53	$	1,329,354	$	-	$	1,329,354	12/6/2021	84	$506,421	$316,513	$411,467	4.94%	$	1,268	$	9,381
471	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221821	NO	C343	$	1,250,795	$	-	$	1,250,795	12/11/2021	84	$476,493	$297,808	$387,151	0.00%	$	-	$	-
472	INVP 6018 Security Operation Services (SOS)	Existing	90000212291	YES	GT53	$	1,332,437	$	-	$	1,332,437	12/16/2021	84	$507,595	$317,247	$412,421	4.94%	$	1,271	$	9,403
473	INVP 6289B Record to Report - Close and Reporting Simplification	Existing	90000223404	YES	GT53	$	1,148,752	$	-	$	1,148,752	12/17/2021	84	$437,620	$287,188	$362,404	4.94%	$	1,116	$	7,431
474	INVP 5471K Grid Mod TOMS Phase 2/3	Existing	90000215046	YES	T904	$	6,936,243	$	-	$	6,936,243	12/17/2021	84	$2,642,378	$1,734,061	$2,188,219	0.00%	$	-	$	-
475	INVP 6421 Procure to Pay Data Anlysis Tool	Existing	90000223509	YES	GT53	$	2,842,967	$	-	$	2,842,967	12/31/2021	84	$1,116,880	$710,742	$913,811	4.94%	$	2,815	$	20,063
476	INVP 5788D Interface MyHub To OnBoard LMS OQ External Site	Existing	90000214307	NO	X919	$	570,836	$	-	$	570,836	1/15/2022	84	$224,257	$142,709	$183,483	0.00%	$	-	$	-
477	INVP5471D - Grid Mod Data Management USSC-20-372 Electric Data Staging Platform - Release 2	Existing	90000221779	YES	T902	$	538,354	$	-	$	538,354	1/31/2022	84	$217,905	$140,997	$179,451	0.00%	$	-	$	-
478	INVP 5926A NMPC Rate Case	Existing	90000220443	YES	C113	$	1,156,284	$	-	$	1,156,284	2/1/2022	84	$468,020	$302,836	$385,428	27.42%	$	6,591	$	45,293
479	INVP 6076 Future Now Validation Phase	Existing	90000215189	YES	G295	$	23,471,760	$	-	$	23,471,760	2/14/2022	84	$9,500,474	$6,147,366	$7,823,920	0.00%	$	-	$	-
480	INVP 6222 PIF Replacement	Existing	90000223391	YES	X918	$	609,461	$	-	$	609,461	3/18/2022	84	$253,942	$174,132	$214,037	4.59%	$	613	$	3,663
481	INVP 3932 - Customer Contact Center Technology Upgrade Implement Solution- Customer Contact	Existing	90000204016	YES	C903	$	8,537,745	$	-	$	8,537,745	3/23/2022	84	$3,659,034	$2,439,356	$3,049,195	9.66%	$	18,369	$	117,821
482	INVP 6258USA Data Archival - Platform Implementation	Existing	90000220387	YES	GT53	$	1,641,536	$	-	$	1,641,536	3/23/2022	84	$703,516	$469,010	$586,263	4.94%	$	1,806	$	11,585
483	INVP 6007 Inside Agent Remediation	Existing	90000219147	YES	C914	$	883,638	$	-	$	883,638	3/25/2022	84	$378,702	$252,468	$315,585	17.09%	$	3,363	$	21,573
484	INVP 6526US FY23 Network Tower Program	Existing	90000229306	YES	GT53	$	2,642,474	$	-	$	2,642,474	3/28/2022	84	$1,132,489	$754,993	$943,741	4.94%	$	2,907	$	18,648
485	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227394	YES	GT53	$	1,465,608	$	-	$	1,465,608	3/29/2022	84	$628,118	$418,745	$523,432	4.94%	$	1,613	$	10,343
486	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232504	YES	GT53	$	1,893,682	$	-	$	1,893,682	3/29/2022	84	$811,578	$541,052	$676,315	4.94%	$	2,084	$	13,364
487	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227393	YES	GT53	$	1,100,373	$	-	$	1,100,373	3/29/2022	84	$471,588	$314,392	$392,990	4.94%	$	1,211	$	7,765
488	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232505	YES	GT53	$	1,099,838	$	-	$	1,099,838	3/29/2022	84	$471,359	$314,239	$392,799	4.94%	$	1,210	$	7,762
489	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232503	YES	GT53	$	2,735,639	$	-	$	2,735,639	3/29/2022	84	$1,172,417	$781,611	$977,014	4.94%	$	3,010	$	19,306
490	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220375	YES	GT53	$	11,467,745	$	-	$	11,467,745	3/29/2022	84	$4,914,748	$3,276,498	$4,095,623	4.94%	$	12,618	$	80,930
491	INVP 5125 Customer Connections Annual Program FY22	Existing	90000219360	YES	C903	$	2,982,873	$	-	$	2,982,873	3/31/2022	84	$1,278,374	$852,249	$1,065,312	9.66%	$	6,418	$	41,164
492	INVP 6261US ServiceNow Upgrade and Additional Capabilities	Existing	90000222588	YES	GT53	$	549,258	$	-	$	549,258	3/31/2022	84	$235,396	$156,931	$196,164	4.94%	$	604	$	3,876
493	INVP 3870A Vision FM & Property services replacement	Existing	90000215025	YES	GT53	$	3,757,284	$	-	$	3,757,284	3/31/2022	84	$1,610,265	$1,073,510	$1,341,887	4.94%	$	4,134	$	26,516
494	INVP 4418USB RSA Archer Platform	Existing	90000221239	YES	GT53	$	352,775	$	-	$	352,775	3/31/2022	84	$151,189	$100,793	$125,991	4.94%	$	388	$	2,490
495	INVP 6220 US F&BS Minor Enhancements (SAP)	Existing	90000220446	YES	GT53	$	474,714	$	-	$	474,714	3/31/2022	84	$203,449	$135,633	$169,541	4.94%	$	522	$	3,350
496	INVP 6468 GridStack - Infrastructure	Existing	90000226314	YES	GT53	$	7,805,675	$	-	$	7,805,675	3/31/2022	84	$3,345,289	$2,230,193	$2,787,741	4.94%	$	8,588	$	55,086
497	INVP 6255US Digital Foundation Tooling and DevSecOps	Existing	90000222587	YES	GT53	$	531,208	$	-	$	531,208	3/31/2022	84	$227,661	$151,774	$189,717	4.94%	$	584	$	3,749
498	INVP 5702 GridStack	Existing	90000227370	NO	G294	$	2,450,681	$	-	$	2,450,681	3/31/2022	84	$1,050,292	$700,195	$875,243	0.00%	$	-	$	-
499	INVP 5054 On My Way-2	Existing	90000219168	YES	C902	$	7,975,045	$	-	$	7,975,045	3/31/2022	84	$3,417,876	$2,278,584	$2,848,230	0.00%	$	-	$	-
500	INVP 5843B US SAP Platform Upgrade: Minor Releases	Existing	90000217249	YES	GT53	$	368,462	$	-	$	368,462	3/31/2022	84	$157,912	$105,275	$131,594	4.94%	$	405	$	2,600
501	INVP 6260US Digital Foundation Test Data and Environment Management	Existing	90000222589	YES	GT53	$	1,374,681	$	-	$	1,374,681	3/31/2022	84	$589,149	$392,766	$490,957	4.94%	$	1,513	$	9,701
502	INVP 6360US IT Planning Jira Align	Existing	90000221942	YES	GT53	$	750,223	$	-	$	750,223	3/31/2022	84	$321,524	$214,349	$267,937	4.94%	$	825	$	5,294
503	INVP 6015 Gas Application Continuous Improvements	Existing	90000225659	YES	C209	$	2,832,841	$	-	$	2,832,841	3/31/2022	84	$1,214,075	$809,383	$1,011,729	18.19%	$	11,477	$	73,613
504	INVP 6197 I&O US Networks FY22	Existing	90000220314	YES	GT53	$	(281)	$	-	$	(281)	4/1/2022	84	$0	$0	$0	4.94%	$	1	$	-
505	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219910	YES	GT53	$	339,341	$	-	$	339,341	4/6/2022	84	$145,432	$96,954	$121,193	4.94%	$	373	$	2,395
506	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219919	YES	GT53	$	1,735,803	$	-	$	1,735,803	4/6/2022	84	$743,915	$495,944	$619,930	4.94%	$	1,910	$	12,250
507	INVP 6196 I&O US Operations FY22	Existing	90000222643	YES	GT53	$	794,387	$	-	$	794,387	4/6/2022	84	$340,452	$226,968	$283,710	4.94%	$	874	$	5,606
508	INVP 6200 US Cloud & Hosting FY2	Existing	90000219915	YES	GT53	$	1,235,418	$	-	$	1,235,418	4/6/2022	84	$529,465	$352,977	$441,221	4.94%	$	1,359	$	8,719

509	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219917	YES	GT53	$ (25)	$ -	$ (25)	4/6/2022	84	$0	$0	$0	4.94%	$ 0	$ -
510	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219911	YES	GT53	$ (327)	$ -	$ (327)	4/6/2022	84	$0	$0	$0	4.94%	$ 1	$ -
511	INVP 6198 I&O End User Experience FY22	Existing	90000222645	YES	GT53	$ 456,159	$ -	$ 456,159	4/6/2022	84	$195,497	$130,331	$162,914	4.94%	$ 502	$ 3,219
512	INVP 6196 I&O US Operations FY22	Existing	90000219894	YES	GT53	$ 1,551,765	$ -	$ 1,551,765	4/6/2022	84	$665,042	$443,361	$554,202	4.94%	$ 1,707	$ 10,951
513	INVP 6198 I&O US End User Experience FY22	Existing	90000219904	YES	GT53	$ 1,005,985	$ -	$ 1,005,985	4/6/2022	84	$431,136	$287,424	$359,280	4.94%	$ 1,107	$ 7,099
514	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219907	YES	GT53	$ (319)	$ -	$ (319)	4/6/2022	84	$0	$0	$0	4.94%	$ 1	$ -
515	INVP 6196 I&O US Operations FY22	Existing	90000222644	YES	GT53	$ 319,129	$ -	$ 319,129	4/6/2022	84	$136,770	$91,180	$113,975	4.94%	$ 351	$ 2,252
516	INVP 6198 I&O US End User Experience FY22	Existing	90000219902	YES	GT53	$ 868,203	$ -	$ 868,203	4/6/2022	84	$372,087	$248,058	$310,072	4.94%	$ 955	$ 6,127
517	INVP 6197 I&O US Networks FY22	Existing	90000220310	YES	GT53	$ (153)	$ -	$ (153)	4/6/2022	84	$0	$0	$0	4.94%	$ 0	$ -
518	INVP 6196 I&O US Operations FY22	Existing	90000219891	YES	GT53	$ 605,550	$ -	$ 605,550	4/6/2022	84	$259,521	$173,014	$216,268	4.94%	$ 666	$ 4,273
519	INVP 6197 I&O US Networks FY22	Existing	90000220315	YES	GT53	$ 2,160,334	$ -	$ 2,160,334	4/6/2022	84	$925,857	$617,238	$771,548	4.94%	$ 2,377	$ 15,246
520	INVP 6197 I&O US Networks FY22	Existing	90000220306	YES	GT53	$ 2,420,821	$ -	$ 2,420,821	4/6/2022	84	$1,037,495	$691,663	$864,579	4.94%	$ 2,664	$ 17,084
521	INVP 6199 I&O US CNI FY22	Existing	90000219347	YES	G911	$ 1,282,055	$ -	$ 1,282,055	4/6/2022	84	$549,452	$366,301	$457,877	5.30%	$ 1,513	$ 9,707
522	INVP 5471B ADMS Phase 2 Release train 1.1	Existing	90000224746	YES	G295	$ 1,608,838	$ -	$ 1,608,838	4/7/2022	84	$689,502	$459,668	$574,585	0.00%	$ -	$ -
523	INVP 5471B ADMS Phase 2 Release train 1.1	Existing	90000224746	YES	G295	$ 56,165	$ -	$ 56,165	4/7/2022	84	$24,071	$16,047	$20,059	0.00%	$ -	$ -
524	INVP 6254US Platform as a Service (PaaS) on Azure	Existing	90000223118	YES	GT53	$ 769,419	$ -	$ 769,419	4/30/2022	84	$338,911	$228,994	$283,952	4.94%	$ 875	$ 5,430
525	INVP 5158 MyHub 2.0	Existing	90000213047	YES	GT53	$ 2,546,265	$ -	$ 2,546,265	5/18/2022	84	$1,121,569	$788,130	$954,849	4.94%	$ 2,942	$ 16,472
526	INVP 5899A Cloud API Migration - OFM	Existing	90000215184	YES	GT53	$ 4,690,033	$ -	$ 4,690,033	5/20/2022	84	$2,121,682	$1,451,677	$1,786,679	4.94%	$ 5,504	$ 33,098
527	INVP 6231 US Treasury - Allegro Upgrade Phase 2	Existing	90000224517	YES	G903	$ 269,215	$ -	$ 269,215	5/27/2022	84	$121,788	$83,328	$102,558	6.07%	$ 388	$ 2,334
528	INVP 6256US Platform Upgrades - MuleSoft, Informatica, and DevOps	Existing	90000222947	YES	GT53	$ 702,666	$ -	$ 702,666	5/31/2022	84	$317,873	$217,492	$267,682	4.94%	$ 825	$ 4,959
529	INVP 3683USN SOAR	Existing	90000208014	YES	GT53	$ 3,565,053	$ -	$ 3,565,053	6/1/2022	84	$1,612,762	$1,103,469	$1,358,115	4.94%	$ 4,184	$ 25,159
530	INVP 6708 Microsoft E3/E5 Licenses	Existing	90000236172	YES	GT53	$ 6,042,212	$ -	$ 6,042,212	6/1/2022	12	$0	$0	$0	4.94%	$ -	$ -
531	INVP 6242US Procurement Systems Digital Enablement	Existing	90000225627	YES	GT53	$ 352,772	$ -	$ 352,772	6/10/2022	84	$159,587	$109,191	$134,389	4.94%	$ 414	$ 2,490
532	INVP 6289D FTOM Record to Report - Task Management with Blackline	Existing	90000226059	YES	GT53	$ 1,267,742	$ -	$ 1,267,742	6/10/2022	84	$573,502	$392,396	$482,949	4.94%	$ 1,488	$ 8,947
533	INVP 6266US EA Strategic Portfolio Planning and Delivery / Additional Capability	Existing	90000223688	YES	GT53	$ 750,822	$ -	$ 750,822	6/24/2022	84	$348,596	$241,336	$294,966	4.94%	$ 909	$ 5,299
534	INVP 5841C 401(k) Administration Changes	Existing	90000221817	YES	GT53	$ 914,575	$ -	$ 914,575	6/29/2022	84	$424,624	$293,970	$359,297	4.94%	$ 1,107	$ 6,454
535	INVP 5870 Identity & Access Management Transformation	Existing	90000212293	YES	GT53	$ 22,010,340	$ -	$ 22,010,340	6/30/2022	84	$10,219,086	$7,074,752	$8,646,919	4.94%	$ 26,639	$ 155,330
536	INVP 5773E Eval Comm Links/Data Security btw Bulk Electric System Control Cntrs	Existing	90000226213	YES	G442	$ 269,622	$ -	$ 269,622	6/30/2022	84	$125,182	$86,664	$105,923	0.00%	$ -	$ -
537	INVP 5471B ADMS Phase 2 Release 2	Existing	90000225805	YES	G295	$ 459,814	$ -	$ 459,814	6/30/2022	84	$213,485	$147,797	$180,641	0.00%	$ -	$ -
538	INVP 6210US FY22 Platform Tower Program	Existing	90000220388	YES	GT53	$ 6,125,878	$ -	$ 6,125,878	6/30/2022	84	$2,844,158	$1,969,032	$2,406,595	4.94%	$ 7,414	$ 43,231
539	INVP 5471B ADMS Phase 2 Release 2	Existing	90000225805	YES	G295	$ 8,609	$ -	$ 8,609	6/30/2022	84	$3,997	$2,767	$3,382	0.00%	$ -	$ -
540	INVP 5859A CXP Unified Web Portal - Product Funding FY22	Existing	90000225063	YES	C903	$ 1,853,397	$ -	$ 1,853,397	7/1/2022	84	$860,506	$595,735	$728,120	9.66%	$ 4,386	$ 25,577
541	INVP 6252US Data Management Foundations	Existing	90000222465	YES	GT53	$ 2,367,137	$ -	$ 2,367,137	7/29/2022	84	$1,127,208	$789,046	$958,127	4.94%	$ 2,952	$ 16,705
542	INVP 6137US Enterprise PMO Jira Align Release 2	Existing	90000225781	YES	GT53	$ 343,241	$ -	$ 343,241	7/29/2022	84	$163,448	$114,414	$138,931	4.94%	$ 428	$ 2,422
543	INVP 4750M Operational Data Store (ODS) - CAPEX	Existing	90000206115	NO	C343	$ 7,886,927	$ -	$ 7,886,927	8/4/2022	84	$3,755,679	$2,628,976	$3,192,328	0.00%	$ -	$ -
544	INVP 4750J Web Self-Service - CAPEX	Existing	90000206114	YES	C903	$ 28,393,751	$ -	$ 28,393,751	8/4/2022	84	$13,520,834	$9,464,584	$11,492,709	9.66%	$ 69,236	$ 391,834
545	INVP 6066 FCP Upgrade for CSS - Plan Forward	Existing	90000215187	YES	C434	$ 3,298,066	$ -	$ 3,298,066	8/5/2022	84	$1,570,508	$1,099,355	$1,334,932	12.39%	$ 10,315	$ 58,376
546	INVP 5274A New Storms Response Management System Implementation	Existing	90000217114	YES	G911	$ 1,790,612	$ -	$ 1,790,612	8/9/2022	84	$852,672	$596,871	$724,771	5.30%	$ 2,396	$ 13,557
547	INVP 6435 Customer PCI Remediation	Existing	90000225433	YES	C903	$ 416,567	$ -	$ 416,567	8/17/2022	84	$198,365	$143,815	$171,090	9.66%	$ 1,031	$ 5,270
548	INVP 5843D US SAP - Healthcheck Upgrade Critical Components FY22	Existing	90000224573	YES	GT53	$ 1,404,627	$ -	$ 1,404,627	8/19/2022	84	$685,592	$484,931	$585,261	4.94%	$ 1,803	$ 9,913
549	INVP 6416 Operational Technology Priveledged Access Workstation (PAW)	Existing	90000223529	YES	GT53	$ 2,106,601	$ -	$ 2,106,601	8/22/2022	84	$1,028,222	$727,279	$877,751	4.94%	$ 2,704	$ 14,867
550	INVP 6522US Digitization of the CMT Process	Existing	90000232568	YES	GT53	$ 275,059	$ -	$ 275,059	9/19/2022	84	$137,529	$98,235	$117,882	4.94%	$ 363	$ 1,941
551	INVP 6253US Cloud API Migration	Existing	90000222466	YES	GT53	$ 3,049,975	$ -	$ 3,049,975	9/30/2022	84	$1,524,988	$1,089,277	$1,307,132	4.94%	$ 4,027	$ 21,524
552	INVP 5471OA GM Data Mgt Phase 2	Existing	90000225472	YES	G295	$ 9,859,266	$ -	$ 9,859,266	9/30/2022	84	$4,929,633	$3,521,167	$4,225,400	0.00%	$ -	$ -
553	INVP 6211US Network Security Program FY22	Existing	90000220391	YES	GT53	$ 2,778,088	$ -	$ 2,778,088	9/30/2022	84	$1,389,044	$992,174	$1,190,609	4.94%	$ 3,668	$ 19,605
554	INVP 5471B ADMS Phase 2 Release 3	Existing	90000225809	YES	G295	$ 334,352	$ -	$ 334,352	9/30/2022	84	$167,176	$119,412	$143,294	0.00%	$ -	$ -
555	INVP 5471B ADMS Phase 2 Release 3	Existing	90000225809	YES	G295	$ 5,864	$ -	$ 5,864	9/30/2022	84	$2,932	$2,094	$2,513	0.00%	$ -	$ -
556	INVP 6615US WorkBoard FY23	Existing	90000236175	YES	GT53	$ 583,794	$ -	$ 583,794	10/1/2022	12	$0	$0	$0	4.94%	$ -	$ -
557	INVP 5888D Fluke and WECO License and Hardware Updates	Existing	90000228904	YES	C902	$ 323,720	$ -	$ 323,720	10/1/2022	84	$161,860	$115,614	$138,737	0.00%	$ -	$ -
558	INVP 5850 Network Security Program FY21	Existing	90000213046	YES	GT53	$ 2,038,681	$ -	$ 2,038,681	10/11/2022	84	$1,019,341	$728,100	$873,720	4.94%	$ 2,692	$ 14,387
559	INVP 5892A Control Center EOL Servers and Tool Replacement	Existing	90000225780	YES	G187	$ 467,346	$ -	$ 467,346	10/12/2022	84	$233,673	$166,909	$200,291	0.00%	$ -	$ -
560	INVP 6289E FERC Form Integration with wDesk	Existing	90000227451	YES	GT53	$ 421,632	$ -	$ 421,632	10/14/2022	84	$210,816	$150,583	$180,700	4.94%	$ 557	$ 2,976
561	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227390	YES	GT53	$ 1,738,574	$ -	$ 1,738,574	10/31/2022	84	$889,984	$641,616	$765,800	4.94%	$ 2,359	$ 12,269
562	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227392	YES	GT53	$ 801,488	$ -	$ 801,488	10/31/2022	84	$410,285	$295,787	$353,036	4.94%	$ 1,088	$ 5,656
563	INVP 6519 FY23 Gridstack Foundations	Existing	90000227401	YES	GT53	$ 2,317,989	$ -	$ 2,317,989	10/31/2022	84	$1,186,590	$855,448	$1,021,019	4.94%	$ 3,146	$ 16,358
564	INVP 6519 FY23 GridStack Foundations	Existing	90000227921	YES	GT53	$ 1,916,970	$ -	$ 1,916,970	10/31/2022	84	$981,306	$707,453	$844,380	4.94%	$ 2,601	$ 13,528
565	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227391	YES	GT53	$ 968,008	$ -	$ 968,008	10/31/2022	84	$495,528	$357,241	$426,384	4.94%	$ 1,314	$ 6,831
566	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227391	YES	GT53	$ 317,669	$ -	$ 317,669	10/31/2022	84	$162,616	$117,235	$139,926	4.94%	$ 431	$ 2,242
567	INVP 6519 FY23 GridStack Foundations	Existing	90000227920	YES	GT53	$ 2,160,766	$ -	$ 2,160,766	10/31/2022	84	$1,106,107	$797,426	$951,766	4.94%	$ 2,932	$ 15,249
568	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227395	YES	GT53	$ 1,021,657	$ -	$ 1,021,657	10/31/2022	84	$522,991	$377,040	$450,016	4.94%	$ 1,386	$ 7,210
569	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227396	YES	GT53	$ 630,356	$ -	$ 630,356	10/31/2022	84	$322,682	$232,631	$277,657	4.94%	$ 855	$ 4,449
570	INVP 6519 FY23 GridStack Foundations	Existing	90000227921	YES	GT53	$ 536,410	$ -	$ 536,410	10/31/2022	84	$274,591	$197,961	$236,276	4.94%	$ 728	$ 3,786
571	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227392	YES	GT53	$ 45,931	$ -	$ 45,931	10/31/2022	84	$23,512	$16,951	$20,231	4.94%	$ 62	$ 324
572	INVP 6485 I&O US Operations FY23	Existing	90000227385	YES	GT53	$ 695,611	$ -	$ 695,611	10/31/2022	84	$356,087	$256,714	$306,400	4.94%	$ 944	$ 4,909
573	INVP 5891C Field Collection System (FCS) Upgrade	Existing	90000236084	YES	C903	$ 1,623,952	$ -	$ 1,623,952	10/31/2022	84	$831,309	$599,316	$715,312	9.66%	$ 4,309	$ 22,411
574	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227398	YES	GT53	$ 2,777,615	$ -	$ 2,777,615	10/31/2022	84	$1,421,874	$1,025,072	$1,223,473	4.94%	$ 3,769	$ 19,602
575	INVP 6346US US CA Group Web	Existing	90000221388	YES	GT53	$ 723	$ -	$ 723	11/9/2022	84	$370	$267	$318	4.94%	$ 1	$ 5
576	INVP 6221 Risk Master Replacement	Existing	90000229097	YES	GT53	$ 606,479	$ -	$ 606,479	11/14/2022	84	$310,460	$223,820	$267,140	4.94%	$ 823	$ 4,280
577	INVP 5891A Electric Vehicle MV90 Upgrade	Existing	90000219348	YES	G187	$ 2,873,926	$ -	$ 2,873,926	11/14/2022	84	$1,471,176	$1,060,616	$1,265,896	0.00%	$ -	$ -
578	INVP 6206 Smart Target	Existing	90000218558	YES	C903	$ 2,463,384	$ -	$ 2,463,384	11/17/2022	84	$1,290,344	$938,432	$1,114,388	9.66%	$ 6,713	$ 33,995
579	INVP 5497 Core PowerPlan Upgrade and Lease Consolidation	Existing	90000226819	YES	GT53	$ 1,492,042	$ -	$ 1,492,042	11/20/2022	84	$781,546	$568,397	$674,971	4.94%	$ 2,079	$ 10,530
580	INVP 5887A ARCOS Reporting Replacement	Existing	90000227029	YES	G187	$ 669,265	$ -	$ 669,265	11/21/2022	84	$350,567	$254,958	$302,763	0.00%	$ -	$ -
581	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221823	YES	C434	$ 1,816,052	$ -	$ 1,816,052	12/2/2022	84	$951,265	$691,829	$821,547	12.39%	$ 6,348	$ 32,144
582	INVP 5611 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY23	Existing	90000228136	YES	GT53	$ 662,380	$ -	$ 662,380	12/5/2022	84	$346,961	$252,335	$299,648	4.94%	$ 923	$ 4,675
583	INVP 5471 Grid Mod TOMS Phase 2/3 Final Deployment	Existing	90000225487	YES	G187	$ 3,269,296	$ -	$ 3,269,296	12/10/2022	84	$1,712,488	$1,245,446	$1,478,967	0.00%	$ -	$ -
584	INVP 5466 AMAG HW and SW Upgrade	Existing	90000205574	YES	GT53	$ 6,491,289	$ -	$ 6,491,289	12/15/2022	84	$3,400,199	$2,472,872	$2,936,536	4.94%	$ 9,047	$ 45,810
585	INVP 6421 Procure To Pay Data Analysis Tool	Existing	90000229352	YES	GT53	$ 1,633,838	$ -	$ 1,633,838	12/16/2022	84	$855,820	$622,414	$739,117	4.94%	$ 2,277	$ 11,530
586	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220374	YES	GT53	$ 10,611,888	$ -	$ 10,611,888	12/20/2022	84	$5,684,940	$4,168,956	$4,926,948	4.94%	$ 15,179	$ 74,890
587	INVP 5471K TOMS Ph 3 Final Deploy	Existing	90000233062	YES	G295	$ 69	$ -	$ 69	12/20/2022	84	$37	$27	$32	0.00%	$ -	$ -
588	INVP 5471B ADMS Phase 2 release 4	Existing	90000225810	YES	G295	$ 226,797	$ -	$ 226,797	12/31/2022	84	$121,499	$89,099	$105,299	0.00%	$ -	$ -
589	INVP 6245US SOAR (Security, Orchestration, Automation, and Response)	Existing	90000223218	YES	GT53	$ 1,410,296	$ -	$ 1,410,296	12/31/2022	84	$755,516	$554,045	$654,780	4.94%	$ 2,017	$ 9,953
590	INVP 5471M INOC	Existing	90000225471	YES	G187	$ 511,063	$ -	$ 511,063	1/1/2023	84	$273,784	$200,775	$237,279	0.00%	$ -	$ -
591	INVP 6076 FutureNow 2.0 Distribut	Existing	90000226064	YES	G295	$ 354,631	$ -	$ 354,631	1/6/2023	84	$189,981	$139,319	$164,650	0.00%	$ -	$ -
592	INVP 6076 FutureNow 2.0 Trans	Existing	90000226065	YES	G901	$ 5,767,229	$ -	$ 5,767,229	1/6/2023	84	$3,089,587	$2,265,697	$2,677,642	0.00%	$ -	$ -
593	INVP 6076 FutureNow 2.0 Distribut	Existing	90000226064	YES	G295	$ 3,467,897	$ -	$ 3,467,897	1/6/2023	84	$1,857,802	$1,362,388	$1,610,095	0.00%	$ -	$ -
594	INVP 3870B Real Estate - Right of Way Work Request Migration to Maximo	Existing	90000231289	YES	GT53	$ 1,158,092	$ -	$ 1,158,092	1/12/2023	84	$620,407	$454,965	$537,686	4.94%	$ 1,656	$ 8,173

595	INVP 6496 NY Gender Pronoun and Name Mandate	Existing	90000227836	YES	C170	$	1,379,411	$	-	$	1,379,411	1/13/2023	84	$738,970	$541,911	$640,441	15.06%	$	6,015	$	29,677
596	INVP 5471P GM Integration Svcs 2	Existing	90000224183	YES	G295	$	3,708,455	$	-	$	3,708,455	1/16/2023	84	$1,986,673	$1,501,041	$1,743,857	0.00%	$	-	$	-
597	INVP 5345B Billing and Printing	Existing	90000208193	YES	C434	$	3,545,691	$	-	$	3,545,691	1/21/2023	84	$1,941,688	$1,435,161	$1,688,425	12.39%	$	13,046	$	62,759
598	INVP 6549US SHE: Business Continuity	Existing	90000233000	YES	GT53	$	358,291	$	-	$	358,291	1/23/2023	84	$196,207	$145,023	$170,615	4.94%	$	526	$	2,529
599	INVP 5983 DB Landscape Optimization	Existing	90000225874	YES	GT53	$	1,885,555	$	-	$	1,885,555	1/28/2023	84	$1,032,566	$763,201	$897,883	4.94%	$	2,766	$	13,307
600	INVP 6441 Scalability and Resilience for Enterprise Gas Platforms	Existing	90000225214	YES	C209	$	2,638,996	$	-	$	2,638,996	1/30/2023	84	$1,445,165	$1,068,165	$1,256,665	18.19%	$	14,256	$	68,576
601	INVP 6530 US Group Functions Operational Requests	Existing	90000236204	YES	GT53	$	1,835,356	$	-	$	1,835,356	1/31/2023	84	$1,005,076	$742,882	$873,979	4.94%	$	2,693	$	12,952
602	INVP 6584 UWP 2.0 Digital Re Architecture and Optimization	Existing	90000231717	YES	C903	$	9,565,875	$	-	$	9,565,875	2/9/2023	84	$5,238,455	$3,871,902	$4,555,179	9.66%	$	27,442	$	132,009
603	INVP 6302 2022 AIMS Baseline	Existing	90000226581	YES	C903	$	372,183	$	-	$	372,183	2/9/2023	84	$203,814	$150,645	$177,230	9.66%	$	1,068	$	5,136
604	Cybersecurity for Grid Modernization	Existing	90000218182	YES	G187	$	4,108,743	$	-	$	4,108,743	2/10/2023	84	$2,250,026	$1,663,063	$1,956,544	0.00%	$	-	$	-
605	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227843	YES	GT53	$	97,469	$	-	$	97,469	2/24/2023	84	$54,536	$40,612	$47,574	4.94%	$	147	$	688
606	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227841	YES	GT53	$	116,795	$	-	$	116,795	2/27/2023	84	$65,349	$48,664	$57,007	4.94%	$	176	$	824
607	INVP 5125 Customer Conections Annual Program FY23	Existing	90000236200	YES	C903	$	3,265,637	$	-	$	3,265,637	2/28/2023	84	$1,827,202	$1,360,682	$1,593,942	9.66%	$	9,602	$	45,066
608	INVP 5673 My Business Account (Customer Digital Solution)	Existing	90000236202	YES	C903	$	6,191,992	$	-	$	6,191,992	2/28/2023	84	$3,464,567	$2,579,997	$3,022,282	9.66%	$	18,207	$	85,449
609	INVP 5892B Control Room Server and Tools Upgrade/Replacement	Existing	90000236085	YES	G187	$	556,626	$	-	$	556,626	2/28/2023	84	$311,446	$231,928	$271,687	0.00%	$	-	$	-
610	INVP 6349 Customer Data Platform	Existing	90000236203	YES	G911	$	10,835,976	$	-	$	10,835,976	2/28/2023	84	$6,062,987	$4,514,990	$5,288,988	5.30%	$	17,482	$	82,044
611	INVP 6043G1 Content Management for Engineering	Existing	90000219378	YES	T904	$	384,347	$	-	$	384,347	2/28/2023	84	$215,051	$160,144	$187,598	0.00%	$	-	$	-
612	INVP 6043G1 Content Management for Engineering	Existing	90000236083	YES	T904	$	1,198,591	$	-	$	1,198,591	2/28/2023	84	$670,640	$499,413	$585,027	0.00%	$	-	$	-
613	ZBR-Cap - Web C2-Phase 1 Release	Existing	90000236195	YES	C903	$	314,964	$	-	$	314,964	3/1/2023	84	$176,230	$131,235	$153,733	9.66%	$	926	$	4,347
614	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 1 Release	Existing	90000236191	YES	C903	$	1,316,468	$	-	$	1,316,468	3/1/2023	84	$736,595	$548,528	$642,562	9.66%	$	3,871	$	18,167
615	ZBR-Cap-AIMS C2-Phase 1 Release	Existing	90000236196	YES	C903	$	1,196,784	$	-	$	1,196,784	3/1/2023	84	$669,629	$498,660	$584,144	9.66%	$	3,519	$	16,516
616	ZBR-Cap-Elim Calls with Self Svc C2-Phase 1 Release	Existing	90000236188	YES	C903	$	15,919,821	$	-	$	15,919,821	3/1/2023	84	$8,907,519	$6,633,259	$7,770,389	9.66%	$	46,811	$	219,694
617	ZBR-Cap-Automate Manual Work B1-Phase 1 Release	Existing	90000236190	YES	C903	$	4,767,734	$	-	$	4,767,734	3/1/2023	84	$2,667,661	$1,986,556	$2,327,108	9.66%	$	14,019	$	65,795
618	ZBR-Cap-Optim B.O. Proc & Capac B2-Phase 1 Release	Existing	90000236192	YES	C903	$	729,315	$	-	$	729,315	3/1/2023	84	$408,069	$303,881	$355,975	9.66%	$	2,145	$	10,065
619	ZBR-Cap-Minim Bad Debt Expos B3-Phase 1 Release	Existing	90000236193	YES	C903	$	90,321	$	-	$	90,321	3/1/2023	84	$50,537	$37,634	$44,085	9.66%	$	266	$	1,246
620	ZBR-Cap-Optim FO Svc Deliv Model-C1-Phase 1 Release	Existing	90000236186	YES	C903	$	936,198	$	-	$	936,198	3/1/2023	84	$523,825	$390,083	$456,954	9.66%	$	2,753	$	12,920
621	ZBR-Cap-Drive e-Bill Adoption B4-Phase 1 Release	Existing	90000236194	YES	C903	$	1,151,120	$	-	$	1,151,120	3/1/2023	84	$644,079	$479,633	$561,856	9.66%	$	3,385	$	15,885
622	ZBR-Cap Pref/Comms-Phase 1 Release	Existing	90000236197	YES	C903	$	391,891	$	-	$	391,891	3/1/2023	84	$219,273	$163,288	$191,280	9.66%	$	1,152	$	5,408
623	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 1 Release	Existing	90000236189	YES	C903	$	1,812,966	$	-	$	1,812,966	3/1/2023	84	$1,014,398	$755,402	$884,900	9.66%	$	5,331	$	25,019
624	INVP 4418USC CRO FY23: GRC Archer	Existing	90000233861	YES	GT53	$	914,095	$	-	$	914,095	3/16/2023	84	$511,458	$380,873	$446,165	4.94%	$	1,375	$	6,451
625	INVP 5471L GM GIS Phase 2	Existing	90000229696	YES	G295	$	823,035	$	-	$	823,035	3/17/2023	84	$460,507	$342,931	$401,719	0.00%	$	-	$	-
626	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000232495	YES	GT53	$	755,109	$	-	$	755,109	3/19/2023	84	$431,491	$323,618	$377,554	4.94%	$	1,163	$	5,329
627	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000232493	YES	GT53	$	957,505	$	-	$	957,505	3/19/2023	84	$547,146	$410,359	$478,752	4.94%	$	1,475	$	6,757
628	INVP 4898 Asset and Work Management System for LNG	Existing	90000213858	NO	G383	$	7,579,106	$	-	$	7,579,106	3/19/2023	84	$4,330,918	$3,248,188	$3,789,553	0.00%	$	-	$	-
629	INVP 6529 US Group Function Minor Enhancements (SAP)	Existing	90000228702	YES	GT53	$	729,954	$	-	$	729,954	3/21/2023	84	$417,117	$312,838	$364,977	4.94%	$	1,124	$	5,151
630	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227862	YES	GT53	$	148,189	$	-	$	148,189	3/22/2023	84	$84,679	$63,509	$74,094	4.94%	$	228	$	1,046
631	INVP 6273US Workforce Data Domain	Existing	90000222464	YES	GT53	$	3,480,163	$	-	$	3,480,163	3/27/2023	84	$1,988,665	$1,491,499	$1,740,082	4.94%	$	5,361	$	24,560
632	INVP 5890A Corporate PI	Existing	90000226057	YES	G187	$	1,895,611	$	-	$	1,895,611	3/28/2023	84	$1,083,206	$812,405	$947,805	0.00%	$	-	$	-
633	INVP 6480US FY23 Platform Tower Project	Existing	90000229906	YES	GT53	$	4,510,820	$	-	$	4,510,820	3/28/2023	84	$2,577,611	$1,933,208	$2,255,410	4.94%	$	6,948	$	31,833
634	INVP 6565 Secure and Compliant	Existing	90000229719	YES	GT53	$	2,098,446	$	-	$	2,098,446	3/29/2023	84	$1,199,112	$899,334	$1,049,223	4.94%	$	3,232	$	14,809
635	INVP FY23 GridStack Foundations	Existing	90000232510	YES	GT53	$	368,417	$	-	$	368,417	3/29/2023	84	$210,524	$157,893	$184,209	4.94%	$	568	$	2,600
636	INVP 6519 FY23 GridStack Foundations	Existing	90000233466	YES	GT53	$	591,290	$	-	$	591,290	3/29/2023	84	$337,880	$253,410	$295,645	4.94%	$	911	$	4,173
637	INVP 6485 I&O US Operations FY23	Existing	90000232499	YES	GT53	$	2,693,288	$	-	$	2,693,288	3/29/2023	84	$1,539,022	$1,154,266	$1,346,644	4.94%	$	4,149	$	19,007
638	INVP 6641 FY23 Service Now Upgrade - US	Existing	90000232757	YES	GT53	$	1,708,436	$	-	$	1,708,436	3/29/2023	84	$976,249	$732,187	$854,218	4.94%	$	2,632	$	12,057
639	INVP 6485 I&O US Operations FY23	Existing	90000227382	YES	GT53	$	456,134	$	-	$	456,134	3/29/2023	84	$260,648	$195,486	$228,067	4.94%	$	703	$	3,219
640	INVP 6485 I&O US Operations FY23	Existing	90000227383	YES	GT53	$	2,075,793	$	-	$	2,075,793	3/29/2023	84	$1,186,167	$889,626	$1,037,896	4.94%	$	3,198	$	14,649
641	INVP 6519 FY23 GridStack Foundations	Existing	90000232513	YES	GT53	$	238,164	$	-	$	238,164	3/29/2023	84	$136,094	$102,070	$119,082	4.94%	$	367	$	1,681
642	INVP 6610 Gas Application Rationalization	Existing	90000232378	YES	C209	$	363,602	$	-	$	363,602	3/29/2023	84	$207,772	$155,829	$181,801	18.19%	$	2,062	$	9,448
643	INVP 6519 FY23 GridStack Foundations	Existing	90000227922	YES	GT53	$	275,410	$	-	$	275,410	3/29/2023	84	$157,377	$118,033	$137,705	4.94%	$	424	$	1,944
644	INVP 6519 FY23 GridStack Foundations	Existing	90000232511	YES	GT53	$	870,140	$	-	$	870,140	3/29/2023	84	$497,223	$372,917	$435,070	4.94%	$	1,340	$	6,141
645	INVP 6485 I&O US Operations FY23	Existing	90000227381	YES	GT53	$	1,618,013	$	-	$	1,618,013	3/29/2023	84	$924,579	$693,434	$809,007	4.94%	$	2,492	$	11,419
646	INVP 6519 FY23 GridStack Foundations	Existing	90000227924	YES	GT53	$	552,890	$	-	$	552,890	3/29/2023	84	$315,937	$236,953	$276,445	4.94%	$	852	$	3,902
647	INVP 6519 FY23 GridStack Foundations	Existing	90000227925	YES	GT53	$	3,895,289	$	-	$	3,895,289	3/29/2023	84	$2,225,880	$1,669,410	$1,947,645	4.94%	$	6,000	$	27,490
648	INVP 6485 I&O US Operations FY23	Existing	90000227384	YES	GT53	$	323,597	$	-	$	323,597	3/29/2023	84	$184,913	$138,684	$161,799	4.94%	$	498	$	2,284
649	Data Management Phase 2 PI5 and PI6	Existing	90000232055	YES	G295	$	1,358,504	$	-	$	1,358,504	3/30/2023	84	$776,288	$582,216	$679,252	0.00%	$	-	$	-
650	INVP 5471K TOMS Phase 3 FNL Deploy	Existing	90000233757	YES	G187	$	1,354,448	$	-	$	1,354,448	3/30/2023	84	$773,970	$580,478	$677,224	0.00%	$	-	$	-
651	INVP 6032 Customer Billing COVID Transition Minor Works	Existing	90000213607	YES	C903	$	624,810	$	-	$	624,810	3/31/2023	84	$357,034	$267,776	$312,405	9.66%	$	1,882	$	8,622
652	INVP 5054 On My Way - 2	Existing	90000226026	YES	C902	$	3,642,842	$	-	$	3,642,842	3/31/2023	84	$2,081,624	$1,561,218	$1,821,421	0.00%	$	-	$	-
653	INVP 6520US Jira Align Phase 3	Existing	90000229783	YES	GT53	$	2,066,061	$	-	$	2,066,061	3/31/2023	84	$1,180,606	$885,455	$1,033,030	4.94%	$	3,183	$	14,580
654	INVP 6582 Gas Application Continuous Improvement	Existing	90000229951	YES	C209	$	659,050	$	-	$	659,050	3/31/2023	84	$376,600	$282,450	$329,525	18.19%	$	3,738	$	17,126
655	INVP 6073 Vegetation Management Optimization	Existing	90000236205	YES	C902	$	3,478,768	$	-	$	3,478,768	3/31/2023	84	$1,987,867	$1,490,900	$1,739,384	0.00%	$	-	$	-
656	INVP 6264US Apptio Development	Existing	90000223526	YES	GT53	$	1,402,567	$	-	$	1,402,567	3/31/2023	84	$801,467	$601,100	$701,283	4.94%	$	2,160	$	9,898
657	INVP5471B ADMS Phase 2 release 5	Existing	90000225811	YES	G295	$	872,199	$	-	$	872,199	3/31/2023	84	$498,400	$373,800	$436,100	0.00%	$	-	$	-
658	INVP 6587US Strategic Portfolio Planning & Delivery SPPD, Capability Expansion	Existing	90000231812	YES	GT53	$	223,285	$	-	$	223,285	3/31/2023	84	$127,591	$95,693	$111,642	4.94%	$	344	$	1,576
659	INVP 6426 Investment Recovery Digitization	Existing	90000227077	YES	GT53	$	1,300,238	$	-	$	1,300,238	4/28/2023	84	$758,472	$572,724	$665,598	4.94%	$	2,182	$	9,176
660	INVP 6289G FTOM R2R: Robotic Process Automation of Manual Journal Entries	Existing	90000230670	YES	GT53	$	1,598,339	$	-	$	1,598,339	4/28/2023	84	$932,364	$704,030	$818,197	4.94%	$	2,682	$	11,280
661	INVP 5125 Customer Connections Annual Program FY23	Existing	90000229335	YES	C903	$	837,109	$	-	$	837,109	5/1/2023	84	$488,314	$368,727	$428,520	9.66%	$	2,747	$	11,552
662	INVP 6690 Cost Center and Time Improvements	Existing	90000238216	YES	GT53	$	293,435	$	-	$	293,435	5/18/2023	84	$171,171	$132,745	$151,958	4.94%	$	498	$	1,898
663	INVP 6289F US GAAP Statutory Reporting with WDesk	Existing	90000228705	YES	GT53	$	594,443	$	-	$	594,443	5/26/2023	84	$353,835	$268,915	$311,375	4.94%	$	1,019	$	4,195
664	INVP 6290A Source to Pay Release 1 Procure to Pay (P2P) Rollout Program	Existing	90000223683	YES	GT53	$	14,392,132	$	-	$	14,392,132	5/29/2023	84	$8,566,746	$6,510,727	$7,538,736	4.94%	$	24,681	$	101,567
665	INVP 6349 Customer Data Platform	Existing	90000221820	YES	G911	$	1,634,163	$	-	$	1,634,163	6/1/2023	84	$972,716	$739,264	$855,990	5.30%	$	3,007	$	12,373
666	INVP 4769 - Gas Storm Hardening Using Remote Service Valves (RSV's)	Existing	90000188931	NO	G225	$	6,501,899	$	-	$	6,501,899	6/2/2023	84	$3,870,178	$2,941,335	$3,405,757	0.00%	$	-	$	-
667	INVP 6592 TSA/TSC Application Upgrade	Existing	90000242149	YES	G114	$	358,711	$	-	$	358,711	6/9/2023	84	$213,519	$162,274	$187,896	15.84%	$	1,972	$	8,117
668	INVP 6531 AIMS Upgrades and Enhancements	Existing	90000228700	YES	C903	$	303,367	$	-	$	303,367	6/22/2023	84	$184,187	$140,849	$162,518	9.66%	$	1,039	$	4,186
669	INVP5471B ADMS Phase 2 Release 6	Existing	90000225812	YES	G295	$	815,866	$	-	$	815,866	6/30/2023	84	$495,347	$378,795	$437,071	0.00%	$	-	$	-
670	INVP 6661 Demand Planning and Material Track and Trace Validation	Existing	90000235803	YES	C902	$	560,361	$	-	$	560,361	6/30/2023	84	$340,219	$260,167	$300,193	0.00%	$	-	$	-
671	INVP 5471K Grid Mod TOMS	Existing	90000236603	YES	G187	$	750,331	$	-	$	750,331	6/30/2023	84	$455,558	$348,368	$401,963	0.00%	$	-	$	-
672	INVP 6584 UWP 2.0 Digital Re Architecture and Optimization	Existing	90000236675	YES	C903	$	846,675	$	-	$	846,675	6/30/2023	84	$514,053	$393,099	$453,576	9.66%	$	2,900	$	11,684
673	INVP 6621US JML MyHub	Existing	90000232124	YES	GT53	$	1,789,012	$	-	$	1,789,012	7/31/2023	84	$1,107,484	$851,911	$979,697	4.94%	$	3,199	$	12,625
674	INVP 6510 Operational Technology Privileged Access Workstation FY23	Existing	90000228238	YES	GT53	$	1,399,638	$	-	$	1,399,638	8/1/2023	84	$866,442	$666,494	$766,468	4.94%	$	2,503	$	9,877
675	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000219982	YES	GT53	$	3,957,769	$	-	$	3,957,769	8/25/2023	84	$2,497,164	$1,931,768	$2,214,466	4.94%	$	7,223	$	27,931
676	INVP 5892B Control Room Server and Tools Upgrade-Replacement	Existing	90000232760	YES	G187	$	505,940	$	-	$	505,940	8/25/2023	84	$319,224	$246,947	$283,085	0.00%	$	-	$	-
677	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220376	YES	GT53	$	22,184,315	$	-	$	22,184,315	8/25/2023	84	$13,997,246	$10,828,059	$12,412,652	4.94%	$	40,484	$	156,558
678	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227870	YES	GT53	$	125,614	$	-	$	125,614	8/30/2023	84	$79,256	$61,311	$70,284	4.94%	$	229	$	886
679	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227863	YES	GT53	$	154,923	$	-	$	154,923	8/30/2023	84	$97,749	$75,617	$86,683	4.94%	$	283	$	1,093
680	INVP 5891C Field Collection System (FCS) Upgrade	Existing	90000221921	YES	C903	$	634,665	$	-	$	634,665	8/31/2023	84	$400,444	$309,777	$355,110	9.66%	$	2,265	$	8,758

681	INVP 6258USB Data Archival US Group Function Portfolio	Existing	90000225218	YES	GT53	$	3,337,553	$ -	$	3,337,553	9/9/2023	84	$2,105,837	$1,629,044	$1,867,440	4.94%	$	6,091	$	23,554
682	NY AMI IT Cyber Security Software-Phase 1	Existing	90000241320	YES	C113	$	488,638	$ -	$	488,638	9/30/2023	84	$314,125	$244,319	$279,222	27.42%	$	5,049	$	19,141
683	NY AMI IT CSS Enhancement Softw.-Phase 1	Existing	90000241316	YES	C113	$	2,357,770	$ -	$	2,357,770	9/30/2023	84	$1,515,709	$1,178,885	$1,347,297	27.42%	$	24,363	$	92,357
684	INVP 5673 My Business Account (Customer Digital Solution)	Existing	90000219539	YES	C903	$	2,225,964	$ -	$	2,225,964	9/30/2023	84	$1,430,977	$1,112,982	$1,271,979	9.66%	$	8,103	$	30,718
685	INVP 6551 UTOC Software	Existing	90000229502	YES	G187	$	5,125,887	$ -	$	5,125,887	9/30/2023	84	$3,295,213	$2,562,944	$2,929,078	0.00%	$	-	$	-
686	INVP 6551 UTOC Software PI11 and PI12	Existing	90000236960	YES	G187	$	874,551	$ -	$	874,551	9/30/2023	84	$562,211	$437,275	$499,743	0.00%	$	-	$	-
687	NY AMI IT Telecom Capex Hardware-Phase 1	Existing	90000241314	YES	C113	$	172,954	$ -	$	172,954	9/30/2023	84	$111,185	$86,477	$98,831	27.42%	$	1,787	$	6,775
688	NY AMI IT Cyber Security Hardware-Phase 1	Existing	90000241315	YES	C113	$	9,665	$ -	$	9,665	9/30/2023	84	$6,213	$4,832	$5,523	27.42%	$	100	$	379
689	NY AMI IT ESB, Info Sys & DataLak-Ph. 1	Existing	90000241319	YES	C113	$	16,330,001	$ -	$	16,330,001	9/30/2023	84	$10,497,858	$8,165,001	$9,331,429	27.42%	$	168,737	$	639,669
690	NY AMI IT Billing & MDS Sys Softw-Phase 1	Existing	90000241317	YES	C113	$	1,526,897	$ -	$	1,526,897	9/30/2023	84	$981,576	$763,448	$872,512	27.42%	$	15,777	$	59,811
691	NY AMI IT Telecomm Software-Phase 1	Existing	90000241318	YES	C113	$	1,071,171	$ -	$	1,071,171	9/30/2023	84	$688,610	$535,585	$612,097	27.42%	$	11,068	$	41,959
692	INVP 5471OB Data Mgt 2B PI7 / PI8	Existing	90000241629	YES	G295	$	1,671,942	$ -	$	1,671,942	9/30/2023	84	$1,074,820	$835,971	$955,395	0.00%	$	-	$	-
693	INVP 6076 FutureNow	Existing	90000234813	YES	G295	$	2,899,328	$ -	$	2,899,328	10/13/2023	84	$1,863,854	$1,449,664	$1,656,759	0.00%	$	-	$	-
694	INVP 6076 FutureNow	Existing	90000234814	YES	G901	$	1,740,817	$ -	$	1,740,817	10/13/2023	84	$1,119,097	$870,408	$994,753	0.00%	$	-	$	-
695	INVP 6180US CV Talent Screening - Blind CVs	Existing	90000229739	YES	GT53	$	254,585	$ -	$	254,585	11/14/2023	84	$166,693	$130,323	$148,508	4.94%	$	483	$	1,797
696	ZBR-Cap-Minimize AHT C3-Phase 2 Release	Existing	90000241029	YES	C903	$	94,980	$ -	$	94,980	10/1/2023	84	$61,058	$47,490	$54,274	9.66%	$	346	$	1,311
697	ZBR-Cap-Automate Manual Work B1-Phase 2 Release	Existing	90000241031	YES	C903	$	589,194	$ -	$	589,194	10/1/2023	84	$378,767	$294,597	$336,682	9.66%	$	2,145	$	8,131
698	ZBR-Cap-C1-Phase 2 Release	Existing	90000241026	YES	C903	$	32,943	$ -	$	32,943	10/1/2023	84	$21,178	$16,472	$18,825	9.66%	$	120	$	455
699	ZBR-Cap Pref/Comms-Phase 2 Release	Existing	90000241039	YES	C903	$	645,875	$ -	$	645,875	10/1/2023	84	$415,205	$322,937	$369,071	9.66%	$	2,351	$	8,913
700	ZBR-Cap-Minim Bad Debt Expos B3-Phase 2 Release	Existing	90000241034	YES	C903	$	182	$ -	$	182	10/1/2023	84	$117	$91	$104	9.66%	$	1	$	3
701	ZBR-Cap-Drive e-Bill Adoption B4-Phase 2 Release	Existing	90000241036	YES	C903	$	64,868	$ -	$	64,868	10/1/2023	84	$41,701	$32,434	$37,067	9.66%	$	236	$	895
702	ZBR-Cap-Elim Calls with Self Svc C2-Phase 2 Release	Existing	90000241028	YES	C903	$	7,800,309	$ -	$	7,800,309	10/1/2023	84	$5,014,484	$3,900,154	$4,457,319	9.66%	$	28,395	$	107,644
703	ZBR-Cap-Optim B.O. Proc & Capac B2-Phase 2 Release	Existing	90000241033	YES	C903	$	1,413	$ -	$	1,413	10/1/2023	84	$908	$707	$808	9.66%	$	5	$	20
704	ZBR-Cap-AIMS C2-Phase 2 Release	Existing	90000241038	YES	C903	$	2,545,447	$ -	$	2,545,447	10/1/2023	84	$1,636,359	$1,272,724	$1,454,541	9.66%	$	9,266	$	35,127
705	ZBR-Cap - Web C2-Phase 2 Release	Existing	90000241037	YES	C903	$	945,756	$ -	$	945,756	10/1/2023	84	$607,986	$472,878	$540,432	9.66%	$	3,443	$	13,051
706	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 2 Release	Existing	90000241030	YES	C903	$	65,136	$ -	$	65,136	10/1/2023	84	$41,873	$32,568	$37,220	9.66%	$	237	$	899
707	INVP 6467 Union Bidding	Existing	90000230804	YES	GT53	$	476,981	$ -	$	476,981	11/15/2023	84	$312,309	$244,169	$278,239	4.94%	$	905	$	3,366
708	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227874	YES	GT53	$	453,190	$ -	$	453,190	11/17/2023	84	$302,127	$237,385	$269,756	4.94%	$	877	$	3,198
709	INVP 5125 FY24 Customer Connections Annual Program	Existing	90000240096	YES	C903	$	2,521,463	$ -	$	2,521,463	11/30/2023	84	$1,680,975	$1,320,766	$1,500,871	9.66%	$	9,540	$	34,796
710	INVP 6715 UWP 2.0 MyAccount Implementation and Delivery - UWP 2.0 MyAccount_2	Existing	90000242901	YES	C903	$	10,754,367	$ -	$	10,754,367	11/30/2023	84	$7,169,578	$5,633,240	$6,401,409	9.66%	$	40,691	$	148,410
711	Clean Energy Products-Capex-Phase 1 Release	Existing	90000242788	YES	C903	$	10,212,070	$ -	$	10,212,070	12/1/2023	84	$6,808,047	$5,349,180	$6,078,613	9.66%	$	38,639	$	140,927
712	ZBR-Cap-Minimize AHT C3-Phase 3 Release	Existing	90000242888	YES	C903	$	4,984	$ -	$	4,984	12/1/2023	84	$3,323	$2,611	$2,967	9.66%	$	19	$	69
713	ZBR-Cap - Web C2-Phase 3 Release	Existing	90000242893	YES	C903	$	1,053,489	$ -	$	1,053,489	12/1/2023	84	$702,326	$551,828	$627,077	9.66%	$	3,986	$	14,538
714	ZBR-Cap-AIMS C2-Phase 3 Release	Existing	90000242894	YES	C903	$	3,794,844	$ -	$	3,794,844	12/1/2023	84	$2,529,896	$1,987,775	$2,258,836	9.66%	$	14,359	$	52,369
715	ZBR-Cap-Automate Manual Work B1-Phase 3 Release	Existing	90000242891	YES	C903	$	1,040,528	$ -	$	1,040,528	12/1/2023	84	$693,686	$545,039	$619,362	9.66%	$	3,937	$	14,359
716	ZBR-Cap-Elim Calls with Self Svc C2-Phase 3 Release	Existing	90000242885	YES	C903	$	1,252,268	$ -	$	1,252,268	12/1/2023	84	$834,845	$655,950	$745,398	9.66%	$	4,738	$	17,281
717	INVP 5612 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY24	Existing	90000237378	YES	GT53	$	501,322	$ -	$	501,322	12/4/2023	84	$334,215	$262,597	$298,406	4.94%	$	970	$	3,538
718	INVP 5471AC PORT Back-End	Existing	90000229504	YES	G295	$	6,554,173	$ -	$	6,554,173	12/5/2023	84	$4,369,449	$3,433,138	$3,901,294	0.00%	$	-	$	-
719	INVP5471B ADMS Phase 2 Release 7	Existing	90000225814	YES	G295	$	855,217	$ -	$	855,217	12/5/2023	84	$570,145	$447,971	$509,058	0.00%	$	-	$	-
720	INVP 5471AC PORT Front-End	Existing	90000229505	YES	G295	$	6,630,452	$ -	$	6,630,452	12/5/2023	84	$4,420,302	$3,473,094	$3,946,698	0.00%	$	-	$	-
721	ADMS Phase 2 Software	Existing	90000221288	YES	G295	$	34,673,964	$ -	$	34,673,964	12/5/2023	84	$23,115,976	$18,162,553	$20,639,264	0.00%	$	-	$	-
722	INVP 6492 NACHA Compliance- Security Encryption Effort	Existing	90000227834	YES	C903	$	2,559,122	$ -	$	2,559,122	12/8/2023	84	$1,706,081	$1,340,492	$1,523,287	9.66%	$	9,683	$	35,316
723	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221827	YES	C903	$	1,807,303	$ -	$	1,807,303	12/8/2023	84	$1,204,869	$946,682	$1,075,775	9.66%	$	6,838	$	24,941
724	INVP 6290B Source to Pay Release 2 - Automated Accruals Posting and Release 1 Backlog	Existing	90000240938	YES	GT53	$	4,024,300	$ -	$	4,024,300	12/18/2023	84	$2,730,775	$2,155,875	$2,443,325	4.94%	$	7,934	$	28,400
725	INVP 6716US Business Services FY24	Existing	90000240934	YES	GT53	$	919,956	$ -	$	919,956	12/28/2023	84	$624,256	$492,833	$558,545	4.94%	$	1,814	$	6,492
726	INN/A-NERC CIP Compliance	Existing	90000096381	YES	GT53	$	794,589	$ -	$	794,589	7/1/2009	60	$0	$0	$0	4.94%	$	-	$	-
727	INVP 2590 Strategic Midrange Shared	Existing	90000099322	YES	GT53	$	1,510,991	$ -	$	1,510,991	3/31/2010	60	$0	$0	$0	4.94%	$	-	$	-
728	INVP 2591 Tier 1 Storage Upgrade	Existing	90000099323	YES	G924	$	872,089	$ -	$	872,089	3/31/2010	60	$0	$0	$0	9.04%	$	-	$	-
729	OneNet Laptops Refresh KS	Existing	90000096390	YES	GT53	$	1,676,102	$ -	$	1,676,102	4/30/2010	60	$0	$0	$0	4.94%	$	-	$	-
730	INVP 1389	Existing	90000104063	YES	G924	$	1,876,588	$ -	$	1,876,588	9/30/2010	60	$0	$0	$0	9.04%	$	-	$	-
731	DECUS05-Autom for Mng Req	Existing	90000104123	YES	G295	$	6,680	$ -	$	6,680	9/30/2010	60	$0	$0	$0	0.00%	$	-	$	-
732	INVP 1242TB - KPI Metrics	Existing	90000104180	YES	G295	$	4,659	$ -	$	4,659	9/30/2010	60	$0	$0	$0	0.00%	$	-	$	-
733	IN 1088 Mainframe Server Upgrade	Existing	90000098710	NO	G384	$	1,231,084	$ -	$	1,231,084	11/30/2010	60	$0	$0	$0	0.00%	$	-	$	-
734	INVP 2733 US Purchase End of Lease	Existing	90000103784	YES	GT53	$	828,258	$ -	$	828,258	11/30/2010	60	$0	$0	$0	4.94%	$	-	$	-
735	INVP2673-US Upstate Server Upgrades	Existing	90000105262	YES	G924	$	3,334,420	$ -	$	3,334,420	11/30/2010	60	$0	$0	$0	9.04%	$	-	$	-
736	IN 2341--FERC 720 GAS TRANS	Existing	90000098786	YES	G209	$	24,681	$ -	$	24,681	3/30/2011	60	$0	$0	$0	11.93%	$	-	$	-
737	IN1488-Remote Access to Fault REC	Existing	90000104110	YES	GT53	$	145,066	$ -	$	145,066	3/30/2011	60	$0	$0	$0	4.94%	$	-	$	-
738	INVP2182-EDOT DECUS02	Existing	90000098663	YES	G295	$	692,618	$ -	$	692,618	3/31/2011	60	$0	$0	$0	0.00%	$	-	$	-
739	INVP 0887	Existing	90000104061	YES	G924	$	9,432	$ -	$	9,432	3/31/2011	60	$0	$0	$0	9.04%	$	-	$	-
740	INVP 2734 US SAN Disk Asset Replace	Existing	90000107088	NO	G102	$	1,093,094	$ -	$	1,093,094	6/30/2011	60	$0	$0	$0	0.00%	$	-	$	-
741	IN 1404 Networking Minor Works	Existing	90000098376	YES	G295	$	51,126	$ -	$	51,126	7/31/2011	60	$0	$0	$0	0.00%	$	-	$	-
742	US-NG Global Intranet Design CAPEX	Existing	90000095332	YES	GT53	$	517,010	$ -	$	517,010	8/31/2011	60	$0	$0	$0	4.94%	$	-	$	-
743	INVP 0953 - Bill Pool 231	Existing	90000104088	YES	G295	$	264,686	$ -	$	264,686	10/31/2011	60	$0	$0	$0	0.00%	$	-	$	-
744	INVP 1389 US Computing Minor Works	Existing	90000104257	YES	GT53	$	738,425	$ -	$	738,425	10/31/2011	60	$0	$0	$0	4.94%	$	-	$	-
745	INVP 3130-Warehouse Handheld Repl	Existing	90000111026	NO	G102	$	86,459	$ -	$	86,459	5/1/2012	60	$0	$0	$0	0.00%	$	-	$	-
746	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106246	YES	G209	$	146,505	$ -	$	146,505	8/1/2012	60	$0	$0	$0	11.93%	$	-	$	-
747	Global Web Implementation	Existing	90000095326	YES	GT53	$	879	$ -	$	879	8/31/2012	60	$0	$0	$0	4.94%	$	-	$	-
748	Continuous Improvement Tool	Existing	90000103771	YES	GT53	$	241,230	$ -	$	241,230	10/30/2012	60	$0	$0	$0	4.94%	$	-	$	-
749	INFRSTRCTR HRDWR&SOF-DESIGN CAPEX	Existing	90000097849	YES	GT53	$	63,793	$ -	$	63,793	11/5/2012	60	$0	$0	$0	4.94%	$	-	$	-
750	IN 2172-IDS Reporting & Analysis	Existing	90000106487	YES	G295	$	981	$ -	$	981	11/29/2012	60	$0	$0	$0	0.00%	$	-	$	-
751	INVP 2495C Gas Metretek System Cons	Existing	90000113406	YES	G207	$	124,655	$ -	$	124,655	3/31/2013	60	$0	$0	$0	17.88%	$	-	$	-
752	IN 2522 VTL REPLACEMENT US	Existing	90000104630	YES	G924	$	536,685	$ -	$	536,685	5/20/2013	60	$0	$0	$0	9.04%	$	-	$	-
753	INVP 2732 US Storage Switch Replace	Existing	90000104631	YES	GT53	$	1,271,599	$ -	$	1,271,599	5/22/2013	60	$0	$0	$0	4.94%	$	-	$	-
754	INVP 2981 US Security Awareness	Existing	90000117533	YES	GT53	$	1,253	$ -	$	1,253	6/1/2013	60	$0	$0	$0	4.94%	$	-	$	-
755	INVP3412 - New Security Control Ctr	Existing	90000133046	YES	GT53	$	1,385,615	$ -	$	1,385,615	11/1/2013	60	$0	$0	$0	4.94%	$	-	$	-
756	IN 2366 LI CNI Direct Hw Upgr	Existing	90000124371	YES	GT53	$	96,584	$ -	$	96,584	12/1/2013	60	$0	$0	$0	4.94%	$	-	$	-
757	INVP Panasonic XP Rugged Devices	Existing	90000140143	YES	G903	$	274,180	$ -	$	274,180	4/30/2014	60	$0	$0	$0	6.07%	$	-	$	-
758	1642 - Radio Standardization Cons	Existing	90000099326	YES	GT53	$	1,683,316	$ -	$	1,683,316	6/30/2014	60	$0	$0	$0	4.94%	$	-	$	-
759	INVP 2974 IDS/IPS Service	Existing	90000114690	YES	GT53	$	1,483,732	$ -	$	1,483,732	8/7/2014	60	$0	$0	$0	4.94%	$	-	$	-
760	IN 1642--Radio Standardization Cons	Existing	90000099327	YES	GT53	$	45,050	$ -	$	45,050	10/2/2014	60	$0	$0	$0	4.94%	$	-	$	-
761	IN2901 US Organic Growth Minor Work	Existing	90000111311	YES	GT53	$	44,636	$ -	$	44,636	10/2/2014	60	$0	$0	$0	4.94%	$	-	$	-
762	HICKSVILLE SECURITY SYSTEMS	Existing	90000124378	YES	GT53	$	98,728	$ -	$	98,728	10/2/2014	60	$0	$0	$0	4.94%	$	-	$	-
763	INVP3425 Wireless LAN Network Expan	Existing	90000146788	YES	GT53	$	148,052	$ -	$	148,052	3/27/2015	60	$0	$0	$0	4.94%	$	-	$	-
764	INVP 2927 US Desktop Refresh	Existing	90000150615	YES	GT53	$	7,365,101	$ -	$	7,365,101	3/31/2016	60	$0	$0	$0	4.94%	$	-	$	-
765	INVP 3614E2 Security Operations Ctr	Existing	90000141768	YES	GT53	$	1,674,075	$ -	$	1,674,075	6/30/2016	60	$0	$0	$0	4.94%	$	-	$	-
766	CIP v5 - US CNI (NMPC-High/Med)	Existing	90000191060	YES	G181	$	2,099,807	$ -	$	2,099,807	7/1/2016	60	$0	$0	$0	0.00%	$	-	$	-

767	CIP v5 High/Med NE Hardware	Existing	90000164466	YES	GT53	$	482,213	$ -	$	482,213	12/31/2016	60	$0	$0	$0	4.94%	$ -	$	-
768	INVP 4671-Mob dev refresh - FY17	Existing	90000182190	YES	G903	$	3,953,055	$ -	$	3,953,055	3/31/2017	60	$0	$0	$0	6.07%	$ -	$	-
769	INVP 4684 - CPE Buyback	Existing	90000183124	YES	GT53	$	5,135,450	$ -	$	5,135,450	4/1/2017	60	$0	$0	$0	4.94%	$ -	$	-
770	INVP 4648 - Network Tx-CEMS	Existing	90000182167	YES	GT53	$	22,238	$ -	$	22,238	4/30/2017	60	$0	$0	$0	4.94%	$ -	$	-
771	INVP 4588 - US SAP: Upgr Sol Mgr	Existing	90000182172	YES	GT53	$	360,956	$ -	$	360,956	7/18/2017	60	$0	$0	$0	4.94%	$ -	$	-
772	INVP 4307 - US Win 7 Refresh Ph 3	Existing	90000175959	YES	GT53	$	13,039,925	$ -	$	13,039,925	7/31/2017	60	$0	$0	$0	4.94%	$ -	$	-
773	INVP 4676 - VSTIG Forward Proxies U	Existing	90000182183	YES	GT53	$	860,086	$ -	$	860,086	10/21/2017	60	$0	$0	$0	4.94%	$ -	$	-
774	INVP 3683B - Cloud Sec Acc Brkr	Existing	90000186955	YES	GT53	$	127,560	$ -	$	127,560	10/27/2017	60	$0	$0	$0	4.94%	$ -	$	-
775	INVP 4645 - Refr of network equip	Existing	90000182165	YES	GT53	$	323,529	$ -	$	323,529	10/30/2017	60	$0	$0	$0	4.94%	$ -	$	-
776	INVP 4760 - Disaster Rec Machine	Existing	90000188532	YES	GT53	$	431,275	$ -	$	431,275	1/31/2018	60	$0	$0	$0	4.94%	$ -	$	-
777	INVP 5029 - DXC Capacity Incr	Existing	90000189283	YES	GT53	$	511,178	$ -	$	511,178	1/31/2018	60	$0	$0	$0	4.94%	$ -	$	-
778	INVP 4280 - US VSTIG Bandwidth Ph2	Existing	90000176460	YES	GT53	$	2,294,027	$ -	$	2,294,027	2/23/2018	60	$0	$0	$0	4.94%	$ -	$	-
779	INVP 4274 - US VSTIG HW Refresh	Existing	90000181680	YES	C903	$	403,507	$ -	$	403,507	2/23/2018	60	$0	$0	$0	9.66%	$ -	$	-
780	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	3,129,865	$ -	$	3,129,865	3/1/2018	60	$0	$0	$0	4.94%	$ -	$	-
781	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$	802,159	$ -	$	802,159	3/1/2018	60	$0	$0	$0	15.84%	$ -	$	-
782	Physical Security - Gas Retails exc	Existing	90000180295	NO	G251	$	147,753	$ -	$	147,753	3/1/2018	60	$0	$0	$0	0.00%	$ -	$	-
783	INVP 4680 - WAP Density deployment	Existing	90000182163	YES	GT53	$	2,127,711	$ -	$	2,127,711	3/28/2018	60	$0	$0	$0	4.94%	$ -	$	-
784	INVP 4749 - VSTIG Refr - IDS Repl	Existing	90000186956	YES	GT53	$	147,975	$ -	$	147,975	3/31/2018	60	$0	$0	$0	4.94%	$ -	$	-
785	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$	521,872	$ -	$	521,872	4/1/2018	60	$0	$0	$0	0.00%	$ -	$	-
786	INVP 4364 - Wireless Network	Existing	90000176079	YES	GT53	$	2,404,447	$ -	$	2,404,447	5/1/2018	60	$0	$0	$0	4.94%	$ -	$	-
787	INVP 4289 - US Network Improvements	Existing	90000178447	YES	GT53	$	1,447,842	$ -	$	1,447,842	5/1/2018	60	$0	$0	$0	4.94%	$ -	$	-
788	INVP 3956 - WiFi for Fleet Services	Existing	90000182134	YES	G922	$	520,569	$ -	$	520,569	5/1/2018	60	$0	$0	$0	5.11%	$ -	$	-
789	INVP 4759 - MTC & Syr Brdrms Aud	Existing	90000187211	YES	GT53	$	294,841	$ -	$	294,841	5/1/2018	60	$0	$0	$0	4.94%	$ -	$	-
790	INVP 5186 - US Field Force HD	Existing	90000192342	YES	GT53	$	372,350	$ -	$	372,350	5/22/2018	60	$0	$0	$0	4.94%	$ -	$	-
791	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	308,553	$ -	$	308,553	7/1/2018	60	$0	$0	$0	4.94%	$ -	$	-
792	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$	75,511	$ -	$	75,511	7/1/2018	60	$0	$0	$0	15.84%	$ -	$	-
793	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	170,101	$ -	$	170,101	9/1/2018	60	$0	$0	$0	4.94%	$ -	$	-
794	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$	8,813	$ -	$	8,813	9/1/2018	60	$0	$0	$0	15.84%	$ -	$	-
795	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	52,470	$ -	$	52,470	10/1/2018	60	$0	$0	$0	4.94%	$ -	$	-
796	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$	26,649	$ -	$	26,649	10/1/2018	60	$0	$0	$0	15.84%	$ -	$	-
797	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$	2,052	$ -	$	2,052	10/1/2018	60	$0	$0	$0	0.00%	$ -	$	-
798	INVP 4828 - Hicksville Fiber	Existing	90000192328	YES	GT53	$	278,879	$ -	$	278,879	10/9/2018	60	$0	$0	$0	4.94%	$ -	$	-
799	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	273,272	$ -	$	273,272	12/1/2018	60	$0	$0	$0	4.94%	$ -	$	-
800	INVP 5316 - US T430 Refresh	Existing	90000197700	YES	GT53	$	1,939,989	$ -	$	1,939,989	1/31/2019	60	$0	$0	$0	4.94%	$ -	$	-
801	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	132,567	$ -	$	132,567	2/1/2019	60	$0	$0	$0	4.94%	$ -	$	-
802	INVP 4003 UPS Repl Data Comm	Existing	90000198522	YES	GT53	$	195,776	$ -	$	195,776	2/5/2019	60	$0	$0	$0	4.94%	$ -	$	-
803	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	412,144	$ -	$	412,144	3/1/2019	60	$0	$0	$0	4.94%	$ -	$	-
804	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$	2,334	$ -	$	2,334	3/1/2019	60	$0	$0	$0	0.00%	$ -	$	-
805	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$	13,644	$ -	$	13,644	5/1/2019	60	$0	$0	$0	15.84%	$ -	$	-
806	INVP 5199 - AIX Upgrade	Existing	90000191474	YES	GT53	$	2,048,005	$ -	$	2,048,005	5/17/2019	60	$0	$0	$0	4.94%	$ -	$	-
807	INVP 5354 North Andover Storm	Existing	90000200627	YES	G295	$	63,970	$ -	$	63,970	7/22/2019	60	$0	$0	$0	0.00%	$ -	$	-
808	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	260,418	$ -	$	260,418	9/1/2019	60	$0	$0	$0	4.94%	$ -	$	-
809	INVP 5089 - Windows 10 Deploymt	Existing	90000191696	YES	GT53	$	691,095	$ -	$	691,095	10/30/2019	60	$0	$0	$0	4.94%	$ -	$	-
810	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	24,195	$ -	$	24,195	2/1/2020	60	$0	$0	$0	4.94%	$ -	$	-
811	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$	108,827	$ -	$	108,827	2/1/2020	60	$0	$0	$0	0.00%	$ -	$	-
812	INVP 5487F Legacy Device Refresh	Existing	90000206769	YES	GT53	$	923,007	$ -	$	923,007	3/31/2020	60	$0	$0	$0	4.94%	$ -	$	-
813	INVP 5580 Managed Worplace	Existing	90000209706	YES	GT53	$	4,696,293	$ -	$	4,696,293	4/1/2020	60	$0	$0	$0	4.94%	$ -	$	-
814	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	52,751	$ -	$	52,751	5/1/2020	60	$0	$0	$0	4.94%	$ -	$	-
815	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$	10,545	$ -	$	10,545	5/1/2020	60	$0	$0	$0	0.00%	$ -	$	-
816	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$	3,279	$ -	$	3,279	6/1/2020	60	$0	$0	$0	0.00%	$ -	$	-
817	INVP 5974 IBM P9 Refresh	Existing	90000211131	YES	GT53	$	1,459,414	$ -	$	1,459,414	7/31/2020	60	$0	$0	$0	4.94%	$ -	$	-
818	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$	10,315	$ -	$	10,315	8/1/2020	60	$0	$0	$0	0.00%	$ -	$	-
819	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	7,774	$ -	$	7,774	9/1/2020	60	$0	$0	$0	4.94%	$ -	$	-
820	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	37,314	$ -	$	37,314	1/1/2021	60	$0	$0	$0	4.94%	$ -	$	-
821	INVP 5886B Device Refresh & Refr	Existing	90000214701	YES	GT53	$	4,539,382	$ -	$	4,539,382	1/14/2021	60	$0	$0	$0	4.94%	$ -	$	-
822	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	4,282	$ -	$	4,282	2/1/2021	60	$0	$0	$0	4.94%	$ -	$	-
823	INVP 4987 SOE Windows Upgrade	Existing	90000219015	YES	GT53	$	17,454,014	$ -	$	17,454,014	2/28/2021	60	$0	$0	$0	4.94%	$ -	$	-
824	INVP 6049 Hosting Infra Refresh	Existing	90000213327	YES	GT53	$	2,172,012	$ -	$	2,172,012	3/18/2021	60	$0	$0	$0	4.94%	$ -	$	-
825	INVP 5754 Network Equipment	Existing	90000207202	YES	GT53	$	4,585,103	$ -	$	4,585,103	3/31/2021	60	$0	$0	$0	4.94%	$ -	$	-
826	INVP 6046 SD WAN Expansion	Existing	90000215181	YES	GT53	$	4,655,393	$ -	$	4,655,393	3/31/2021	60	$0	$0	$0	4.94%	$ -	$	-
827	INVP 6117 HCI Lite Des and Dep	Existing	90000216092	YES	GT53	$	3,237,711	$ -	$	3,237,711	3/31/2021	60	$0	$0	$0	4.94%	$ -	$	-
828	INVP 5867E Substation Access Po	Existing	90000217691	YES	G187	$	734,328	$ -	$	734,328	3/31/2021	60	$0	$0	$0	0.00%	$ -	$	-
829	INVP 5935 Solution Development	Existing	90000218184	YES	GT53	$	8,515	$ -	$	8,515	3/31/2021	60	$0	$0	$0	4.94%	$ -	$	-
830	INVP 6106 Data Back Up Services	Existing	90000216677	YES	GT53	$	3,258,831	$ -	$	3,258,831	4/23/2021	60	$54,314	$0	$27,157	4.94%	$ 84	$	2,683
831	INVP 5161 Device Refresh	Existing	90000217309	YES	GT53	$	5,011,248	$ -	$	5,011,248	4/30/2021	60	$83,521	$0	$41,760	4.94%	$ 129	$	4,126
832	ADMS New England Hardware	Existing	90000220702	NO	T912	$	2,543,661	$ -	$	2,543,661	5/18/2021	60	$42,394	$0	$21,197	0.00%	$ -	$	-
833	INVP 6112 WFH Hardware	Existing	90000216754	YES	C903	$	3,567,273	$ -	$	3,567,273	5/31/2021	60	$118,909	$0	$59,455	9.66%	$ 358	$	11,487
834	INVP 4987 - SOE Win Upgrd Rfrsh	Existing	90000196250	YES	GT53	$	4,623,386	$ -	$	4,623,386	10/29/2021	60	$539,395	$0	$269,698	4.94%	$ 831	$	26,646
835	ADMS NY Hardware	Existing	90000220704	YES	5210E	$	3,003,862	$ -	$	3,003,862	11/9/2021	60	$350,451	$0	$175,225	0.00%	$ -	$	-
836	INVP 6197.01.02 EOL Switch	Existing	90000219896	YES	GT53	$	344,875	$ -	$	344,875	12/3/2021	60	$45,983	$0	$22,992	4.94%	$ 71	$	2,272
837	INVP 6377 Group Functions Operat	Existing	90000223081	YES	GT53	$	907,845	$ -	$	907,845	3/25/2022	60	$181,569	$0	$90,785	4.94%	$ 280	$	8,970
838	INVP 6196.01.01 BAU Device Refresh	Existing	90000219342	YES	GT53	$	4,324,452	$ -	$	4,324,452	4/6/2022	60	$864,890	$0	$432,445	4.94%	$ (1,292)	$	42,726
839	INVP 6197.01.01 UPS Devices	Existing	90000219343	YES	GT53	$	5,176,785	$ -	$	5,176,785	4/6/2022	60	$1,035,357	$0	$517,679	4.94%	$ (1,546)	$	51,147
840	INVP 6200.01.01 HCI / V-Block Migra	Existing	90000219346	YES	GT53	$	3,385,282	$ -	$	3,385,282	4/6/2022	60	$677,056	$0	$338,528	4.94%	$ (1,011)	$	33,447
841	INVP 6197.01.03 SD WAN	Existing	90000219898	YES	GT53	$	1,522,685	$ -	$	1,522,685	4/6/2022	60	$304,537	$0	$152,268	4.94%	$ (455)	$	15,044
842	INVP 6199.01.01 EoL Assets	Existing	90000219905	YES	GT53	$	445,568	$ -	$	445,568	4/6/2022	60	$89,114	$0	$44,557	4.94%	$ (133)	$	4,402
843	INVP 6197.02.01 WiFi	Existing	90000219951	YES	GT53	$	2,959,967	$ -	$	2,959,967	4/6/2022	60	$591,993	$0	$295,997	4.94%	$ (884)	$	29,244
844	INVP 6197.01.05 OOB Mgmt	Existing	90000220309	YES	GT53	$	856,708	$ -	$	856,708	4/6/2022	60	$171,342	$0	$85,671	4.94%	$ (256)	$	8,464
845	INVP 6197.02.02 WiFi Tooling	Existing	90000220311	YES	GT53	$	159,375	$ -	$	159,375	4/6/2022	60	$31,875	$0	$15,937	4.94%	$ (48)	$	1,575
846	INVP 6197.03.01 Voice EOL	Existing	90000220312	YES	GT53	$	1,493,222	$ -	$	1,493,222	4/6/2022	60	$298,644	$0	$149,322	4.94%	$ (446)	$	14,753
847	INVP 6197.05.01 Data Ctr Transforma	Existing	90000222610	YES	GT53	$	3,683,661	$ -	$	3,683,661	4/6/2022	60	$736,732	$0	$368,366	4.94%	$ (1,100)	$	36,395
848	INVP 6199 I&O US CNI FY22 HW	Existing	90000230195	YES	GT53	$	341,782	$ -	$	341,782	4/6/2022	60	$68,356	$0	$34,178	4.94%	$ (102)	$	3,377
849	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	106,142	$ -	$	106,142	6/1/2022	60	$24,766	$3,538	$14,152	4.94%	$ 44	$	1,049
850	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	9,188	$ -	$	9,188	6/1/2022	60	$2,144	$306	$1,225	4.94%	$ 4	$	91
851	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	1,166,811	$ -	$	1,166,811	6/1/2022	60	$272,256	$38,894	$155,575	4.94%	$ 479	$	11,528
852	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	40,978	$ -	$	40,978	8/1/2022	60	$10,927	$2,732	$6,830	4.94%	$ 21	$	405

853	INVP 6509 HW Gas I&R Gas Meter	Existing	90000232548	YES	GT53	$	449,570	$	-	$	449,570	9/30/2022	60	$134,871	$44,957	$89,914	4.94%	$	277	$	4,442
854	INVP 6485 I&O UTOC Facilities Cost	Existing	90000229075	YES	GT53	$	2,456,084	$	-	$	2,456,084	10/31/2022	60	$777,760	$286,543	$532,152	4.94%	$	1,639	$	24,266
855	INVP 6489 Replace for 90000227399	Existing	90000232525	YES	GT53	$	2,781,310	$	-	$	2,781,310	10/31/2022	60	$880,748	$324,486	$602,617	4.94%	$	1,857	$	27,479
856	INVP 6489 Holsted Solutions #2	Existing	90000232529	YES	GT53	$	2,359,079	$	-	$	2,359,079	10/31/2022	60	$747,042	$275,226	$511,134	4.94%	$	1,575	$	23,308
857	INVP 6486 Replace for 90000227376	Existing	90000232534	YES	GT53	$	1,720,383	$	-	$	1,720,383	10/31/2022	60	$544,788	$200,711	$372,750	4.94%	$	1,148	$	16,997
858	INVP 6486 Replace for 90000227378	Existing	90000232535	YES	GT53	$	1,526,363	$	-	$	1,526,363	10/31/2022	60	$483,348	$178,076	$330,712	4.94%	$	1,019	$	15,080
859	INVP 6486 Replace for 90000227379	Existing	90000232537	YES	GT53	$	1,533,087	$	-	$	1,533,087	10/31/2022	60	$485,478	$178,860	$332,169	4.94%	$	1,023	$	15,147
860	INVP 6486.04 LAN/Wireless	Existing	90000232538	YES	GT53	$	2,640,224	$	-	$	2,640,224	10/31/2022	60	$836,071	$308,026	$572,049	4.94%	$	1,762	$	26,085
861	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	946	$	-	$	946	11/1/2022	60	$299	$110	$205	4.94%	$	1	$	9
862	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$	251,590	$	-	$	251,590	3/1/2023	60	$96,443	$46,125	$71,284	4.94%	$	220	$	2,486
863	INVP 6485 UTOC Facility Cost #2	Existing	90000232501	YES	GT53	$	191,628	$	-	$	191,628	3/19/2023	60	$76,651	$38,326	$57,488	4.94%	$	177	$	1,893
864	INVP 6486 Telephony #2	Existing	90000232539	YES	GT53	$	1,557,493	$	-	$	1,557,493	3/19/2023	60	$622,997	$311,499	$467,248	4.94%	$	1,439	$	15,388
865	INVP 6486 WAN/SD-WAN #2	Existing	90000232540	YES	GT53	$	1,871,124	$	-	$	1,871,124	3/19/2023	60	$748,450	$374,225	$561,337	4.94%	$	1,729	$	18,487
866	INVP 6486 NetworkSupportSvcs #2	Existing	90000232541	YES	GT53	$	3,325,754	$	-	$	3,325,754	3/19/2023	60	$1,330,302	$665,151	$997,726	4.94%	$	3,074	$	32,858
867	INVP 6486 LAN/Wireless #2	Existing	90000232542	YES	GT53	$	3,739,709	$	-	$	3,739,709	3/19/2023	60	$1,495,883	$747,942	$1,121,913	4.94%	$	3,456	$	36,948
868	INV6488 Replcmnt for 90000227386	Existing	90000236506	YES	GT53	$	1,330,822	$	-	$	1,330,822	3/29/2023	60	$532,329	$266,164	$399,247	4.94%	$	1,230	$	13,149
869	INV6488 Replcmnt for 90000227387	Existing	90000236507	YES	GT53	$	473,087	$	-	$	473,087	3/29/2023	60	$189,235	$94,617	$141,926	4.94%	$	437	$	4,674
870	INV6488 Replcmnt for 90000227389	Existing	90000236509	YES	GT53	$	628,988	$	-	$	628,988	3/29/2023	60	$251,595	$125,798	$188,696	4.94%	$	581	$	6,214
871	ADMS Phase 2 NY HW/Install	Existing	90000221289	YES	5210E	$	4,392,404	$	-	$	4,392,404	12/5/2023	60	$2,342,615	$1,464,135	$1,903,375	0.00%	$	-	$	-
872	INVP 6510 OT PAW FY23 HW	Existing	90000242034	YES	GT53	$	1,158,021	$	-	$	1,158,021	8/1/2023	60	$540,410	$308,806	$424,608	4.94%	$	1,425	$	11,441
873	GBE P1-P3 PowerPlan	GBE	90000189045	YES	GT53	$	644,246	$	-	$	644,246	8/27/2017	120	$91,268	$26,844	$59,056	4.94%	$	182	$	3,183
874	GBE P1-P3 Sched/Disp/Mobil 5360E	GBE	90000189197	NO	5360E	$	3,725,494	$	-	$	3,725,494	4/9/2018	120	$745,099	$372,549	$558,824	0.00%	$	-	$	-
875	GBE P1-P3 Sched/Disp/Mobil 5360G	GBE	90000189188	NO	5360G	$	2,025,228	$	-	$	2,025,228	4/9/2018	120	$405,046	$202,523	$303,784	0.00%	$	-	$	-
876	GBE P1-P3 Work Management 5360G	GBE	90000189174	NO	5360G	$	12,297,455	$	-	$	12,297,455	4/9/2018	120	$2,459,491	$1,229,746	$1,844,618	0.00%	$	-	$	-
877	GBE P1-P3 GIS 5360G	GBE	90000189208	NO	5360G	$	10,454,433	$	-	$	10,454,433	10/21/2018	120	$2,700,728	$1,655,285	$2,178,007	0.00%	$	-	$	-
878	GBE P1-P3 Asset Management 5360G	GBE	90000189181	NO	5360G	$	5,064,484	$	-	$	5,064,484	12/15/2018	120	$1,350,529	$844,081	$1,097,305	0.00%	$	-	$	-
879	GBE P1-P3 Sched/Disp/Mobil 5310E	GBE	90000189198	NO	5310E	$	10,030,825	$	-	$	10,030,825	7/22/2019	120	$3,343,608	$2,340,526	$2,842,067	0.00%	$	-	$	-
880	GBE P1-P3 Cust Engagement 5310E	GBE	90000189223	NO	5310E	$	9,803,559	$	-	$	9,803,559	7/22/2019	120	$3,267,853	$2,287,497	$2,777,675	0.00%	$	-	$	-
881	GBE P1-P3 Cust Engagement 5360E	GBE	90000189222	NO	5360E	$	3,695,638	$	-	$	3,695,638	7/22/2019	120	$1,231,879	$862,316	$1,047,098	0.00%	$	-	$	-
882	GBE P1-P3 Cust Engagement 5360G	GBE	90000189215	NO	5360G	$	2,007,573	$	-	$	2,007,573	7/22/2019	120	$669,191	$468,434	$568,812	0.00%	$	-	$	-
883	GBE P1-P3 GIS 5210G	GBE	90000189211	YES	5210G	$	10,845,322	$	-	$	10,845,322	11/9/2020	120	$4,970,773	$3,886,241	$4,428,507	100.00%	$	276,177	$	1,084,532
884	GBE P1-P3 Sched/Disp/Mobil 5210E	GBE	90000189199	YES	5210E	$	8,353,606	$	-	$	8,353,606	11/9/2020	120	$3,828,736	$2,993,376	$3,411,056	0.00%	$	-	$	-
885	GBE P1-P3 Supply Chain 5230G	GBE	90000189172	NO	5230G	$	1,557,951	$	-	$	1,557,951	11/9/2020	120	$714,061	$558,266	$636,163	0.00%	$	-	$	-
886	GBE P1-P3 Cust Engagement 5210E	GBE	90000189224	YES	5210E	$	8,174,956	$	-	$	8,174,956	11/9/2020	120	$3,746,855	$2,929,359	$3,338,107	0.00%	$	-	$	-
887	GBE P1-P3 Supply Chain 5360G	GBE	90000189167	NO	5360G	$	711,847	$	-	$	711,847	11/9/2020	120	$326,263	$255,079	$290,671	0.00%	$	-	$	-
888	GBE P1-P3 Sched/Disp/Mobil 5210G	GBE	90000189191	YES	5210G	$	2,127,249	$	-	$	2,127,249	11/9/2020	120	$974,989	$762,264	$868,627	100.00%	$	54,171	$	212,725
889	GBE P1-P3 Supply Chain 5210G	GBE	90000189170	YES	5210G	$	707,112	$	-	$	707,112	11/9/2020	120	$324,093	$253,382	$288,737	100.00%	$	18,007	$	70,711
890	GBE P1-P3 Work Management 5210G	GBE	90000189177	YES	5210G	$	12,845,621	$	-	$	12,845,621	11/9/2020	120	$5,887,576	$4,603,014	$5,245,295	100.00%	$	327,115	$	1,284,562
891	GBE P1-P3 Cust Engagement 5210G	GBE	90000189218	YES	5210G	$	2,081,302	$	-	$	2,081,302	11/9/2020	120	$953,930	$745,800	$849,865	100.00%	$	53,001	$	208,130
892	GBE P1-P3 Asset Management 5210G	GBE	90000189184	YES	5210G	$	5,345,678	$	-	$	5,345,678	6/28/2021	120	$2,806,481	$2,271,913	$2,539,197	100.00%	$	158,353	$	534,568
893	GBE P1-P3 Work Management 5230G	GBE	90000189179	NO	5230G	$	29,325,686	$	-	$	29,325,686	11/15/2021	120	$16,373,508	$13,440,939	$14,907,224	0.00%	$	-	$	-
894	GBE P1-P3 Sched/Disp/Mobil 5230G	GBE	90000189195	NO	5230G	$	4,873,311	$	-	$	4,873,311	11/15/2021	120	$2,720,932	$2,233,601	$2,477,267	0.00%	$	-	$	-
895	GBE P1-P3 GIS 5230G	GBE	90000189213	NO	5230G	$	24,737,517	$	-	$	24,737,517	11/15/2021	120	$13,811,781	$11,338,029	$12,574,905	0.00%	$	-	$	-
896	GBE P1-P3 Cust Engagement 5230G	GBE	90000189220	NO	5230G	$	4,766,290	$	-	$	4,766,290	11/15/2021	120	$2,661,178	$2,184,549	$2,422,864	0.00%	$	-	$	-
897	GBE P1-P3 Asset Management 5230G	GBE	90000189186	NO	5230G	$	11,961,226	$	-	$	11,961,226	12/13/2021	120	$6,778,028	$5,581,905	$6,179,967	0.00%	$	-	$	-
898	GBE P1-P3 Supply Chain 5220G	GBE	90000189171	NO	5220G	$	3,603,350	$	-	$	3,603,350	7/31/2022	120	$2,282,121	$1,921,786	$2,101,954	0.00%	$	-	$	-
899	GBE P1-P3 Work Management 5340G	GBE	90000189176	NO	5340G	$	10,426,204	$	-	$	10,426,204	7/31/2022	120	$6,603,263	$5,560,642	$6,081,952	0.00%	$	-	$	-
900	GBE P1-P3 GIS 5340G	GBE	90000189210	NO	5340G	$	8,789,235	$	-	$	8,789,235	7/31/2022	120	$5,566,515	$4,687,592	$5,127,054	0.00%	$	-	$	-
901	GBE P1-P3 GIS 5220G	GBE	90000189212	NO	5220G	$	54,763,694	$	-	$	54,763,694	7/31/2022	120	$34,683,673	$29,207,304	$31,945,488	0.00%	$	-	$	-
902	GBE P1-P3 Supply Chain 5340G	GBE	90000189169	NO	5340G	$	578,315	$	-	$	578,315	7/31/2022	120	$366,266	$308,435	$337,351	0.00%	$	-	$	-
903	GBE P1-P3 Asset Management 5220G	GBE	90000189185	NO	5220G	$	26,405,686	$	-	$	26,405,686	7/31/2022	120	$16,723,601	$14,083,033	$15,403,317	0.00%	$	-	$	-
904	GBE P1-P3 GIS 5330G	GBE	90000189209	NO	5330G	$	30,146,653	$	-	$	30,146,653	7/31/2022	120	$19,092,881	$16,078,215	$17,585,548	0.00%	$	-	$	-
905	GBE P1-P3 Asset Management 5340G	GBE	90000189183	NO	5340G	$	4,235,852	$	-	$	4,235,852	7/31/2022	120	$2,682,706	$2,259,121	$2,470,914	0.00%	$	-	$	-
906	GBE P1-P3 Cust Engagement 5220G	GBE	90000189219	NO	5220G	$	10,575,781	$	-	$	10,575,781	7/31/2022	120	$6,697,994	$5,640,416	$6,169,205	0.00%	$	-	$	-
907	GBE P1-P3 Sched/Disp/Mobil 5220G	GBE	90000189194	NO	5220G	$	10,799,506	$	-	$	10,799,506	7/31/2022	120	$6,839,687	$5,759,736	$6,299,712	0.00%	$	-	$	-
908	GBE P1-P3 Supply Chain 5330G	GBE	90000189168	NO	5330G	$	1,981,170	$	-	$	1,981,170	7/31/2022	120	$1,254,741	$1,056,624	$1,155,682	0.00%	$	-	$	-
909	GBE P1-P3 Work Management 5330G	GBE	90000189175	NO	5330G	$	35,719,469	$	-	$	35,719,469	7/31/2022	120	$22,622,330	$19,050,384	$20,836,357	0.00%	$	-	$	-
910	GBE P1-P3 Asset Management 5330G	GBE	90000189182	NO	5330G	$	14,522,133	$	-	$	14,522,133	7/31/2022	120	$9,197,351	$7,745,138	$8,471,244	0.00%	$	-	$	-
911	GBE P1-P3 Cust Engagement 5340G	GBE	90000189217	NO	5340G	$	1,695,979	$	-	$	1,695,979	7/31/2022	120	$1,074,120	$904,522	$989,321	0.00%	$	-	$	-
912	GBE P1-P3 Work Management 5220G	GBE	90000189178	NO	5220G	$	64,964,894	$	-	$	64,964,894	7/31/2022	120	$41,144,433	$34,647,944	$37,896,188	0.00%	$	-	$	-
913	GBE P1-P3 Sched/Disp/Mobil 5330G	GBE	90000189189	NO	5330G	$	5,936,393	$	-	$	5,936,393	7/31/2022	120	$3,759,716	$3,166,076	$3,462,896	0.00%	$	-	$	-
914	GBE P1-P3 Cust Engagement 5330G	GBE	90000189216	NO	5330G	$	5,811,396	$	-	$	5,811,396	7/31/2022	120	$3,680,551	$3,099,411	$3,389,981	0.00%	$	-	$	-
915	GBE P1-P3 Sched/Disp/Mobil 5340G	GBE	90000189190	NO	5340G	$	1,732,282	$	-	$	1,732,282	7/31/2022	120	$1,097,112	$923,884	$1,010,498	0.00%	$	-	$	-
916	5110S-GBE-C113 Hardware	GBE	90000202997	YES	C113	$	133,727	$	-	$	133,727	11/9/2020	60	$0	$0	$0	27.42%	$	-	$	-
917	5110S-GBE-C210 Hardware	GBE	90000206121	YES	C209	$	168,162	$	-	$	168,162	7/31/2022	60	$44,843	$11,211	$28,027	18.19%	$	318	$	6,118
918	5110S-GBE C-277 Hardware	GBE	90000203068	NO	C277	$	59,311	$	-	$	59,311	7/22/2019	60	$0	$0	$0	0.00%	$	-	$	-
919	5110S-GBE-C316 Hardware	GBE	90000189450	NO	C316	$	1,668,963	$	-	$	1,668,963	7/22/2019	60	$0	$0	$0	0.00%	$	-	$	-
920	5110S-GBE C-225 Hardware	GBE	90000203067	NO	C225	$	110,913	$	-	$	110,913	7/31/2022	60	$29,577	$7,394	$18,486	0.00%	$	-	$	-
921	INVP 5571 Gas Business Enablement Cyber Security Enhancements	GBE	90000204707	YES	G209	$	1,775,960	$	-	$	1,775,960	5/29/2020	84	$295,993	$42,285	$169,139	11.93%	$	1,258	$	30,267
922	5110S-GBE-C210 IS Enabling	GBE	90000189260	YES	C209	$	2,951,739	$	-	$	2,951,739	7/31/2022	120	$1,869,435	$1,574,261	$1,721,848	18.19%	$	19,533	$	53,692
						$	2,676,506,523	$	-	$	2,676,506,523			$ 725,801,777	$ 519,540,481	$ 622,671,129		$	2,218,064	$	11,695,943

NMPC G **$** **13,914,007**

Niagara Mohawk Power Corporation d/b/a National Grid
Service Company Rents
Service Company Capital Software/Hardware allocated to Operating Companies as Rent Expense
For the Rate Year ended March 31, 2028

Line	Investment Name	Portfolio	Work Order	NMPC	Bill Pool	Balance at 4/1/2027	Incremental Spend	Ending Balance at 3/31/2028	In Service Date	Amortization Period	4/1/2027 4/1/2027 Balance	3/31/2028 3/31/2028 Balance	Average Balance	5210G NMPC G Allocation	NMPC G Rent-Return	NMPC G Rent - Depn
1	DATA WAREHOUSE	Existing	1TXFER00099	NO	G102	$ 2,328,852	$ -	$ 2,328,852	7/1/1999	60	$0	$0	$0	0.00%	$ -	$ -
2	HR BENEFITS	Existing	1TXFER00099	NO	N237	$ 5,405,642	$ -	$ 5,405,642	7/1/1999	83.97	$0	$0	$0	0.00%	$ -	$ -
3	BUS TRANS - WIRES & PIPES - CAPITAL	Existing	1TXFER00099	NO	G239	$ 178	$ -	$ 178	11/3/2006	84	$0	$0	$0	0.00%	$ -	$ -
4	UHF Spectrum Purchase Project	Existing	90000104189	NO	G277	$ 2,116,624	$ -	$ 2,116,624	12/31/2008	84	$0	$0	$0	0.00%	$ -	$ -
5	INVP 1401	Existing	90000104080	YES	GT53	$ 527,701	$ -	$ 527,701	3/1/2009	84	$0	$0	$0	4.94%	$ -	$ -
6	INVP 0845	Existing	90000104060	YES	GT53	$ 464,135	$ -	$ 464,135	3/1/2009	84	$0	$0	$0	4.94%	$ -	$ -
7	INVP 1391	Existing	90000104068	YES	G924	$ 523,093	$ -	$ 523,093	5/7/2009	84	$0	$0	$0	9.04%	$ -	$ -
8	INN/A-NERC CIP Compliance	Existing	90000096381	YES	G187	$ 1,155,595	$ -	$ 1,155,595	7/1/2009	84	$0	$0	$0	0.00%	$ -	$ -
9	Cascade Phase I project 1 of 2 Bill Pool 233	Existing	90000102450	YES	G901	$ 392,515	$ -	$ 392,515	7/9/2009	84	$0	$0	$0	0.00%	$ -	$ -
10	Cascade Phase I project 2 of 2 Bill Pool 231	Existing	90000102451	YES	G295	$ 588,773	$ -	$ 588,773	7/9/2009	84	$0	$0	$0	0.00%	$ -	$ -
11	CDH Acct Initiation	Existing	90000096389	YES	GT53	$ 516,140	$ -	$ 516,140	9/18/2009	84	$0	$0	$0	4.94%	$ -	$ -
12	Contact Centers Call Recording	Existing	90000096385	YES	GT53	$ 361,473	$ -	$ 361,473	12/31/2009	84	$0	$0	$0	4.94%	$ -	$ -
13	IN1259B Contact Ctr Consol (work order #8K008002213)	Existing	1TXFER00099	NO	C310	$ 718,478	$ -	$ 718,478	12/31/2009	84	$0	$0	$0	0.00%	$ -	$ -
14	IN1588-21st Cent. FOR SYRACUSE/NB	Existing	90000104113	YES	GT53	$ 273,401	$ -	$ 273,401	3/1/2010	84	$0	$0	$0	4.94%	$ -	$ -
15	EDOT-Customer Management-CM-NEW03	Existing	90000093776	YES	G295	$ 208,231	$ -	$ 208,231	3/31/2010	84	$0	$0	$0	0.00%	$ -	$ -
16	OneNet	Existing	90000096379	YES	GT53	$ 4,483,264	$ -	$ 4,483,264	4/19/2010	84	$0	$0	$0	4.94%	$ -	$ -
17	Web Initiatives FY09 - Phase 1	Existing	90000096373	YES	GT53	$ 2,010,464	$ -	$ 2,010,464	4/26/2010	84	$0	$0	$0	4.94%	$ -	$ -
18	GAS SCADA Upgrade/Modernize	Existing	1TXFER00099	NO	G239	$ 2,987,041	$ -	$ 2,987,041	4/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
19	IN1242D-ISP-Integrated Strat Plan	Existing	90000096320	YES	G295	$ 360,244	$ -	$ 360,244	5/24/2010	84	$0	$0	$0	0.00%	$ -	$ -
20	ISP01-Integrated Strat Plan	Existing	90000104122	YES	G295	$ 1,105,706	$ -	$ 1,105,706	5/24/2010	84	$0	$0	$0	0.00%	$ -	$ -
21	SHORT04-Prima P6 Upgrade	Existing	90000104121	YES	G295	$ 1,443,524	$ -	$ 1,443,524	5/24/2010	84	$0	$0	$0	0.00%	$ -	$ -
22	Combine Meter Reading Routes	Existing	90000104231	NO	G254	$ 364,462	$ -	$ 364,462	7/31/2010	84	$0	$0	$0	0.00%	$ -	$ -
23	Bnk Lease W MA F Optic Proj	Existing	90000104185	NO	G277	$ 435,545	$ -	$ 435,545	9/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
24	GIS Project (Bankers Lease)	Existing	90000105800	NO	G277	$ 44,404	$ -	$ 44,404	9/1/2010	6	$0	$0	$0	0.00%	$ -	$ -
25	CIS Consolidation	Existing	90000104055	NO	C277	$ 28,900,771	$ -	$ 28,900,771	9/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
26	Control Center Dispatch Radio (BL)	Existing	90000105793	NO	G910	$ 13,392	$ -	$ 13,392	9/1/2010	4	$0	$0	$0	0.00%	$ -	$ -
27	NE_NY IVR Replacement-Phase II(NIMO	Existing	90000112171	YES	G114	$ 1,489,236	$ -	$ 1,489,236	9/1/2010	84	$0	$0	$0	15.84%	$ -	$ -
28	OMS-Capital -Bill Pool 232	Existing	90000104188	NO	G277	$ 1,059,216	$ -	$ 1,059,216	9/1/2010	35	$0	$0	$0	0.00%	$ -	$ -
29	IVR Project Work	Existing	90000104059	NO	C277	$ 1,193,074	$ -	$ 1,193,074	9/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
30	NY NE IVR Replacement(NIMO)	Existing	90000112170	YES	G114	$ 1,058,009	$ -	$ 1,058,009	9/1/2010	84	$0	$0	$0	15.84%	$ -	$ -
31	WO for Capital Chgs-FFA	Existing	90000104186	NO	G277	$ 7,411,737	$ -	$ 7,411,737	9/1/2010	29	$0	$0	$0	0.00%	$ -	$ -
32	FFA (NIMO)	Existing	90000108449	YES	G114	$ 7,548,509	$ -	$ 7,548,509	9/1/2010	29	$0	$0	$0	15.84%	$ -	$ -
33	TGM (formerly Bankers Lease)	Existing	90000105795	YES	G901	$ 12,348	$ -	$ 12,348	9/1/2010	6	$0	$0	$0	0.00%	$ -	$ -
34	ACIS Project (Banker's lease)	Existing	90000106051	NO	G254	$ 154,535	$ -	$ 154,535	9/1/2010	6	$0	$0	$0	0.00%	$ -	$ -
35	S&M Data Warehouse Expansion	Existing	90000096374	YES	GT53	$ 981,583	$ -	$ 981,583	9/30/2010	84	$0	$0	$0	4.94%	$ -	$ -
36	LIM/ZEMA Project	Existing	90000097857	YES	GT53	$ 402,988	$ -	$ 402,988	9/30/2010	84	$0	$0	$0	4.94%	$ -	$ -
37	INVP 1242 - DECUS05	Existing	90000104179	YES	G295	$ 253,998	$ -	$ 253,998	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
38	WCOR09 - AVLS Integration	Existing	90000104151	YES	G295	$ 313,523	$ -	$ 313,523	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
39	DECUS05-Autom for Mng Req	Existing	90000104123	YES	G295	$ 1,914,655	$ -	$ 1,914,655	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
40	INVP 1242TB - KPI Metrics	Existing	90000104180	YES	G295	$ 622,592	$ -	$ 622,592	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
41	JBCRD01I-Wholesale Re-Des	Existing	90000104116	YES	G295	$ 436,385	$ -	$ 436,385	9/30/2010	84	$0	$0	$0	0.00%	$ -	$ -
42	INVP N/A NE EMS TSS Capitalized Software	Existing	90000104968	NO	G910	$ 255,055	$ -	$ 255,055	10/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
43	IN0309-SCM-ENGAGE VENDOR	Existing	90000104115	YES	GT53	$ 312,721	$ -	$ 312,721	11/30/2010	84	$0	$0	$0	4.94%	$ -	$ -
44	Data Center Rationalization	Existing	90000096387	YES	GT53	$ 793,491	$ -	$ 793,491	11/30/2010	84	$0	$0	$0	4.94%	$ -	$ -
45	INVP 1242 - WCOR01	Existing	90000104177	YES	G295	$ 3,750	$ -	$ 3,750	12/1/2010	84	$0	$0	$0	0.00%	$ -	$ -
46	INVP N/A-Talent Management	Existing	90000104109	YES	GT53	$ 208,232	$ -	$ 208,232	12/31/2010	84	$0	$0	$0	4.94%	$ -	$ -
47	CM-NEW02-Simp Order Proc	Existing	90000104149	YES	G295	$ 7,803	$ -	$ 7,803	12/31/2010	84	$0	$0	$0	0.00%	$ -	$ -
48	WCLS13 - Auto Gen Work Req	Existing	90000104150	YES	G295	$ 20,566	$ -	$ 20,566	12/31/2010	84	$0	$0	$0	0.00%	$ -	$ -
49	Plan & Perf for Exec & US Dir	Existing	90000096375	YES	GT53	$ 294,053	$ -	$ 294,053	12/31/2010	84	$0	$0	$0	4.94%	$ -	$ -
50	IN0823 Security Enhance Project	Existing	90000096383	YES	GT53	$ 313,244	$ -	$ 313,244	12/31/2010	84	$0	$0	$0	4.94%	$ -	$ -
51	Video Conferencing	Existing	90000096376	YES	GT53	$ 1,207,479	$ -	$ 1,207,479	12/31/2010	84	$0	$0	$0	4.94%	$ -	$ -
52	KPI Reporting Tool	Existing	90000103772	YES	GT53	$ 1,184,110	$ -	$ 1,184,110	1/30/2011	84	$0	$0	$0	4.94%	$ -	$ -
53	IN1488-Remote Access to Fault REC	Existing	90000104110	YES	G901	$ 247,958	$ -	$ 247,958	3/30/2011	84	$0	$0	$0	0.00%	$ -	$ -
54	IN 1482--ACIS Target Pricing Model	Existing	90000099166	YES	G295	$ 569,716	$ -	$ 569,716	3/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
55	INVP 0887	Existing	90000104061	YES	G924	$ 258,131	$ -	$ 258,131	3/31/2011	84	$0	$0	$0	9.04%	$ -	$ -
56	IN 0980E - FiServ Solutions	Existing	90000098664	YES	G924	$ 453,167	$ -	$ 453,167	5/30/2011	84	$0	$0	$0	9.04%	$ -	$ -
57	INVP 1224	Existing	90000104101	YES	G901	$ 601,562	$ -	$ 601,562	5/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
58	Desktop (refresh)	Existing	90000096380	YES	GT53	$ 950,271	$ -	$ 950,271	6/30/2011	84	$0	$0	$0	4.94%	$ -	$ -
59	IN1671-US Transaction DEL HUB	Existing	90000104114	YES	GT53	$ 526,002	$ -	$ 526,002	6/30/2011	84	$0	$0	$0	4.94%	$ -	$ -
60	IN1656-CUST.Systems Agent desktop	Existing	90000104112	NO	C225	$ 10,436,678	$ -	$ 10,436,678	8/30/2011	84	$0	$0	$0	0.00%	$ -	$ -
61	US-NG Global Intranet Design CAPEX	Existing	90000095332	YES	GT53	$ 1,617,868	$ -	$ 1,617,868	8/31/2011	84	$0	$0	$0	4.94%	$ -	$ -
62	IN N/A NE & NY EMS NERC-CIP Auth MW	Existing	90000097856	YES	G901	$ 64,286	$ -	$ 64,286	8/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
63	IN 2652 MA GAS RATE CASE: CRIS (Work order #8K008002305)	Existing	1TXFER00099	NO	C310	$ 427,462	$ -	$ 427,462	9/30/2011	84	$0	$0	$0	0.00%	$ -	$ -
64	Cascade Phase II project 1 of 2	Existing	90000116201	YES	G295	$ 1,576,557	$ -	$ 1,576,557	10/28/2011	84	$0	$0	$0	0.00%	$ -	$ -
65	Cascade Phase II project 2 of 2	Existing	90000116202	YES	G901	$ 1,051,038	$ -	$ 1,051,038	10/28/2011	84	$0	$0	$0	0.00%	$ -	$ -
66	Smallworld GIS/PowerOn 4.0 upgrade	Existing	90000104088	YES	G295	$ 4,345,552	$ -	$ 4,345,552	10/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
67	INVP 1389 US Computing Minor Works	Existing	90000104257	YES	GT53	$ 267,594	$ -	$ 267,594	10/31/2011	84	$0	$0	$0	4.94%	$ -	$ -
68	Desktop (email, AD & SharePoint)	Existing	90000096388	YES	GT53	$ 1,258,446	$ -	$ 1,258,446	10/31/2011	84	$0	$0	$0	4.94%	$ -	$ -
69	IN 1182 GAS TRANSPORT SYS (Work order # 8K008002303)	Existing	1TXFER00099	NO	C225	$ 3,866,615	$ -	$ 3,866,615	11/30/2011	84	$0	$0	$0	0.00%	$ -	$ -
70	INVP0823c Laptop & Port Device Info	Existing	90000105318	YES	GT53	$ 2,543,084	$ -	$ 2,543,084	12/19/2011	84	$0	$0	$0	4.94%	$ -	$ -
71	INVP 1242 EDO Transformation	Existing	90000104104	YES	G295	$ 873,898	$ -	$ 873,898	12/31/2011	84	$0	$0	$0	0.00%	$ -	$ -
72	INVP 1356A US Retail Web Customer & Markets	Existing	90000100058	YES	G924	$ 6,726,634	$ -	$ 6,726,634	2/1/2012	84	$0	$0	$0	9.04%	$ -	$ -
73	IN 2992 MA GAS SINGLE BILL (Work order #8K008002315)	Existing	1TXFER00099	NO	C310	$ 754,588	$ -	$ 754,588	2/28/2012	84	$0	$0	$0	0.00%	$ -	$ -
74	INVP 2630 Intelligent Mail Barcode	Existing	90000107276	YES	GT53	$ 1,023,605	$ -	$ 1,023,605	3/1/2012	84	$0	$0	$0	4.94%	$ -	$ -
75	FDC Enhancement (work order #8K008002108)	Existing	1TXFER00099	NO	C310	$ 2,245,499	$ -	$ 2,245,499	3/30/2012	84	$0	$0	$0	0.00%	$ -	$ -
76	GAS Transformation	Existing	90000096386	YES	GT53	$ 114,360	$ -	$ 114,360	3/31/2012	84	$0	$0	$0	4.94%	$ -	$ -
77	INVP1549-Non-Interval Collect Sys C	Existing	90000107743	YES	GT53	$ 1,099,783	$ -	$ 1,099,783	3/31/2012	84	$0	$0	$0	4.94%	$ -	$ -
78	INVP2135-Cust Choice Email Tracking	Existing	90000113005	YES	GT53	$ 621,113	$ -	$ 621,113	3/31/2012	84	$0	$0	$0	4.94%	$ -	$ -

79	INVP 3195 Storms Archive Tool Implementation	Existing	90000113828	YES	G924	$ 627,573	$ -	$ 627,573	7/1/2012	84	$0	$0	$0	9.04%	$ -	$ -
80	INVP 3076-QAS Address Hygiene	Existing	90000109487	YES	GT53	$ 270,279	$ -	$ 270,279	7/1/2012	84	$0	$0	$0	4.94%	$ -	$ -
81	INVP 1643C - NIMO EL TOU + Deposits	Existing	90000116900	YES	G924	$ 606,020	$ -	$ 606,020	7/20/2012	84	$0	$0	$0	9.04%	$ -	$ -
82	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106246	YES	G209	$ 6,005,256	$ -	$ 6,005,256	8/1/2012	84	$0	$0	$0	11.93%	$ -	$ -
83	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106247	YES	G295	$ 579,164	$ -	$ 579,164	8/1/2012	84	$0	$0	$0	0.00%	$ -	$ -
84	Global Web Implementation	Existing	90000095326	YES	GT53	$ 4,281,380	$ -	$ 4,281,380	8/31/2012	84	$0	$0	$0	4.94%	$ -	$ -
85	INVP 3307 iFactor Storm Center Host	Existing	90000119141	YES	GT53	$ 668,684	$ -	$ 668,684	10/27/2012	84	$0	$0	$0	4.94%	$ -	$ -
86	INVP 3210 - Infographics Conversion	Existing	90000116474	NO	G254	$ 1,327,228	$ -	$ 1,327,228	10/31/2012	84	$0	$0	$0	0.00%	$ -	$ -
87	USFP - Business Engagement-DD	Existing	90000104655	YES	GT53	$ 2,195,181	$ -	$ 2,195,181	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
88	USFP - Tech Delivery-DD	Existing	90000104651	YES	GT53	$ 1,708,792	$ -	$ 1,708,792	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
89	PROCESS & DATA - DESIGN CAPEX	Existing	90000097844	YES	GT53	$ 271,405	$ -	$ 271,405	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
90	S\CHAIN STREAM - DESIGN CAPEX	Existing	90000097846	YES	GT53	$ 1,038,127	$ -	$ 1,038,127	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
91	USFP - PMO-DD	Existing	90000104645	YES	GT53	$ 4,761,712	$ -	$ 4,761,712	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
92	USFP - Build & Unit Test-DD	Existing	90000104647	YES	GT53	$ 2,783,413	$ -	$ 2,783,413	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
93	USFP - Business Readiness-DD	Existing	90000104654	YES	GT53	$ 2,545,646	$ -	$ 2,545,646	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
94	BUSINESS CHANGE & COMM-DESIGN CAPEX	Existing	90000097843	YES	GT53	$ -	$ -	$ -	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
95	USFP - Process & Design-DD	Existing	90000104646	YES	GT53	$ 17,463,817	$ -	$ 17,463,817	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
96	USFP-Tech Delivery - R1	Existing	90000107545	YES	GT53	$ 4,595,067	$ -	$ 4,595,067	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
97	USFP-Business Engagement -R1	Existing	90000107549	YES	GT53	$ 154,570	$ -	$ 154,570	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
98	US FOUNDATION PRGM ARCH/DECOM	Existing	90000121728	YES	GT53	$ 1,242,446	$ -	$ 1,242,446	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
99	USFP-Hardware & Software-R1	Existing	90000107551	YES	GT53	$ 23,426,143	$ -	$ 23,426,143	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
100	USFP - Business Engagement-DD	Existing	90000104655	YES	GT53	$ -	$ -	$ -	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
101	US Pre-BLUEPRINT STRATEGY PLAN	Existing	90000094157	YES	GT53	$ 6,530,003	$ -	$ 6,530,003	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
102	USFP - Testing-DD	Existing	90000104648	YES	GT53	$ 209,496	$ -	$ 209,496	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
103	USFP Test HR	Existing	90000117366	YES	GT53	$ 9,899	$ -	$ 9,899	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
104	USFP Test Procure	Existing	90000117369	YES	GT53	$ 311,956	$ -	$ 311,956	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
105	USFP - Controls & Roles-DD	Existing	90000104652	YES	GT53	$ 2,694,151	$ -	$ 2,694,151	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
106	HR STREAM - DESIGN CAPEX	Existing	90000097841	YES	GT53	$ 826,202	$ -	$ 826,202	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
107	USFP Test Finance	Existing	90000117364	YES	GT53	$ 3,910,865	$ -	$ 3,910,865	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
108	PMO TEAM - DESIGN CAPEX	Existing	90000097837	YES	GT53	$ 5,995,338	$ -	$ 5,995,338	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
109	USFP - Cutover-DD	Existing	90000104653	YES	GT53	$ 118,108	$ -	$ 118,108	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
110	USFP-Business Readiness -R1	Existing	90000107548	YES	GT53	$ 2,020,438	$ -	$ 2,020,438	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
111	USFP Test SS	Existing	90000117367	YES	GT53	$ 46,113,703	$ -	$ 46,113,703	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
112	USFP Test Net Strat	Existing	90000117362	YES	GT53	$ 1,305,452	$ -	$ 1,305,452	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
113	USFP-Cutover -R1	Existing	90000107547	YES	GT53	$ 2,728,737	$ -	$ 2,728,737	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
114	USFP Test Ops	Existing	90000117358	YES	GT53	$ 4,359,638	$ -	$ 4,359,638	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
115	SOLUTION DEL - DESIGN CAPEX	Existing	90000097840	YES	GT53	$ 906,402	$ -	$ 906,402	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
116	PROCESS CONTROL - DESIGN CAPEX	Existing	90000097847	YES	GT53	$ 138,806	$ -	$ 138,806	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
117	USFP - Solution Architecture-DD	Existing	90000104656	YES	GT53	$ 2,908,470	$ -	$ 2,908,470	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
118	USFP-Process & Design -R1	Existing	90000107540	YES	GT53	$ 7,564,718	$ -	$ 7,564,718	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
119	USFP-PMO - R1	Existing	90000107539	YES	GT53	$ 13,294,040	$ -	$ 13,294,040	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
120	USFP-Reporting & Info - R1	Existing	90000107544	YES	GT53	$ 6,197,728	$ -	$ 6,197,728	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
121	USFP - Reporting & Info-DD	Existing	90000104650	YES	GT53	$ 2,503,961	$ -	$ 2,503,961	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
122	SOLUTION ARCH - DESIGN CAPEX	Existing	90000097839	YES	GT53	$ 199,928	$ -	$ 199,928	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
123	DESIGN AUTH - DESIGN CAPEX	Existing	90000097842	YES	GT53	$ 318,531	$ -	$ 318,531	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
124	USFP-Data Strategy - R1	Existing	90000107543	YES	GT53	$ 7,738,324	$ -	$ 7,738,324	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
125	USFP-Controls & Roles -R1	Existing	90000107546	YES	GT53	$ 7,773,544	$ -	$ 7,773,544	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
126	USFP-Solution Architecture-R1	Existing	90000107550	YES	GT53	$ 2,536,861	$ -	$ 2,536,861	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
127	BUSINESS CHANGE & COMM-DESIGN CAPEX	Existing	90000097843	YES	GT53	$ 284,633	$ -	$ 284,633	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
128	USFP - Business Readiness-DD	Existing	90000104654	YES	GT53	$ -	$ -	$ -	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
129	FINANCE STREAM - DESIGN CAPEX	Existing	90000097838	YES	GT53	$ 1,441,354	$ -	$ 1,441,354	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
130	INFORMATION MGMT - DESIGN CAPEX	Existing	90000097845	YES	GT53	$ 346,941	$ -	$ 346,941	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
131	USFP - Data Strategy-DD	Existing	90000104649	YES	GT53	$ 2,531,924	$ -	$ 2,531,924	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
132	USFP - Hardware & Software-DD	Existing	90000104657	YES	GT53	$ 2,770,640	$ -	$ 2,770,640	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
133	USFP-Build & Unit Test -R1	Existing	90000107541	YES	GT53	$ 26,765,794	$ -	$ 26,765,794	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
134	USFP-Testing -R1	Existing	90000107542	YES	GT53	$ 61,366,885	$ -	$ 61,366,885	11/5/2012	120	$0	$0	$0	4.94%	$ -	$ -
135	IN 2172-IDS Reporting & Analysis	Existing	90000106487	YES	G295	$ 710,520	$ -	$ 710,520	11/29/2012	84	$0	$0	$0	0.00%	$ -	$ -
136	IN 1182 GAS TRANSPORT SYS	Existing	90000124369	NO	C225	$ 1,780,960	$ -	$ 1,780,960	11/30/2012	84	$0	$0	$0	0.00%	$ -	$ -
137	INVP 2832 - ACIS Alliance Contracts	Existing	90000112827	YES	G187	$ 324,412	$ -	$ 324,412	12/12/2012	84	$0	$0	$0	0.00%	$ -	$ -
138	Inspect System Resources/Hard/Softw	Existing	90000104057	YES	G924	$ 26,246	$ -	$ 26,246	12/31/2012	84	$0	$0	$0	9.04%	$ -	$ -
139	INVP 1182B Gas Transportation System Meter Route Consol	Existing	90000124368	NO	G239	$ 410,384	$ -	$ 410,384	2/1/2013	84	$0	$0	$0	0.00%	$ -	$ -
140	Capitalized Software- IN1182BGAS TRANS SYS PHASE 2	Existing	90000124375	NO	C225	$ 1,675,640	$ -	$ 1,675,640	2/15/2013	84	$0	$0	$0	0.00%	$ -	$ -
141	Software-INVP 2960B CRM Salesforce SaaS	Existing	90000119937	YES	G903	$ 1,117,121	$ -	$ 1,117,121	3/31/2013	84	$0	$0	$0	6.07%	$ -	$ -
142	INVP 3232A - Tallyman & Paperless B	Existing	90000116954	YES	G924	$ 953,115	$ -	$ 953,115	4/1/2013	84	$0	$0	$0	9.04%	$ -	$ -
143	IN 3124B GLOBAL HR STRATEGY	Existing	90000119765	YES	GT53	$ 1,752,217	$ -	$ 1,752,217	4/4/2013	84	$0	$0	$0	4.94%	$ -	$ -
144	INVP 2162 - PRIMAVERA EXPANSION	Existing	90000104720	YES	G187	$ 228,928	$ -	$ 228,928	5/20/2013	84	$0	$0	$0	0.00%	$ -	$ -
145	IN 2522 VTL REPLACEMENT US	Existing	90000104630	YES	HT71	$ 648,194	$ -	$ 648,194	5/20/2013	84	$0	$0	$0	6.24%	$ -	$ -
146	INVP 2732 US Storage Switch Replace	Existing	90000104631	YES	GT53	$ 588,353	$ -	$ 588,353	5/22/2013	84	$0	$0	$0	4.94%	$ -	$ -
147	INVP 3393 Ehancement of Reservior W	Existing	90000122634	YES	J936	$ 101,136	$ -	$ 101,136	5/30/2013	84	$0	$0	$0	4.24%	$ -	$ -
148	INVP 2981 US Security Awareness	Existing	90000117533	YES	GT53	$ 250,393	$ -	$ 250,393	6/1/2013	84	$0	$0	$0	4.94%	$ -	$ -
149	INVP 3310 US HR Applicant Track Sys	Existing	90000118115	YES	GT53	$ 326,615	$ -	$ 326,615	6/30/2013	84	$0	$0	$0	4.94%	$ -	$ -
150	INVP 3294 - PowerPlant Leased Asset	Existing	90000117978	YES	GT53	$ 969,208	$ -	$ 969,208	9/30/2013	84	$0	$0	$0	4.94%	$ -	$ -
151	INVP3374 SmallWorld GIS FY13 R 1-2	Existing	90000120127	YES	G295	$ 309,785	$ -	$ 309,785	11/25/2013	84	$0	$0	$0	0.00%	$ -	$ -
152	IN 2366 LI CNI Direct Hw Upgr Software	Existing	90000124371	NO	C225	$ 66,932	$ -	$ 66,932	12/1/2013	84	$0	$0	$0	0.00%	$ -	$ -
153	INVP3294B PowerPlan Phase 2	Existing	90000133798	YES	GT53	$ 244,374	$ -	$ 244,374	2/1/2014	84	$0	$0	$0	4.94%	$ -	$ -
154	INVP 3600 - US Web Initiatives focusing on Content Management & eCommerce for Customer facing website	Existing	90000131946	YES	C903	$ 1,380,415	$ -	$ 1,380,415	2/25/2014	84	$0	$0	$0	9.66%	$ -	$ -
155	INVP 2577 GIS Consol Ph 2	Existing	90000108120	YES	G209	$ 2,882,206	$ -	$ 2,882,206	4/30/2014	84	$0	$0	$0	11.93%	$ -	$ -
156	INVP2997B EVM Phase 2	Existing	90000134297	YES	G187	$ 138,248	$ -	$ 138,248	6/1/2014	84	$0	$0	$0	0.00%	$ -	$ -
157	INVP 2997 Earned Value Mgmt Rptg	Existing	90000120197	YES	G187	$ 603,575	$ -	$ 603,575	6/10/2014	84	$0	$0	$0	0.00%	$ -	$ -
158	1642 - Radio Standardization Cons	Existing	90000099326	YES	GT53	$ 3,125,196	$ -	$ 3,125,196	6/30/2014	84	$0	$0	$0	4.94%	$ -	$ -
159	INVP1485 Computapole Migration W7	Existing	90000134385	YES	G187	$ 874,103	$ -	$ 874,103	6/30/2014	84	$0	$0	$0	0.00%	$ -	$ -
160	INVP 1549B Meter Reading System Con	Existing	90000120707	YES	G903	$ 1,174,502	$ -	$ 1,174,502	7/14/2014	84	$0	$0	$0	6.07%	$ -	$ -
161	USFP Release 3 - IT Delivery	Existing	90000142344	YES	GT53	$ 9,575,835	$ -	$ 9,575,835	7/31/2014	120	$0	$0	$0	4.94%	$ -	$ -
162	USFP R3 Payroll	Existing	90000142385	YES	GT53	$ 7,395,816	$ -	$ 7,395,816	7/31/2014	120	$0	$0	$0	4.94%	$ -	$ -
163	USFP R3 Supply Chain	Existing	90000142410	YES	GT53	$ 9,434,359	$ -	$ 9,434,359	7/31/2014	120	$0	$0	$0	4.94%	$ -	$ -
164	USFP R3 Finance	Existing	90000142411	YES	GT53	$ 8,782,504	$ -	$ 8,782,504	7/31/2014	120	$0	$0	$0	4.94%	$ -	$ -

165	INVP2940-GRC Enterprise Risk & Comp	Existing	90000109629	YES	GT53	$	3,552,013	$	-	$	3,552,013	8/31/2014	84	$0	$0	$0	4.94%	$	-	$	-
166	INVP 3237 Street Light Outage Imp	Existing	90000120335	YES	G295	$	324,546	$	-	$	324,546	9/1/2014	84	$0	$0	$0	0.00%	$	-	$	-
167	INVP 2982b Identity & Access Mgt Pr	Existing	90000113826	YES	GT53	$	3,576,972	$	-	$	3,576,972	10/1/2014	84	$0	$0	$0	4.94%	$	-	$	-
168	INVP 2983a CNI Network Security Pro	Existing	90000113827	YES	GT53	$	115,489	$	-	$	115,489	10/1/2014	84	$0	$0	$0	4.94%	$	-	$	-
169	IN 1642--Radio Standardization Cons	Existing	90000099327	YES	GT53	$	130,644	$	-	$	130,644	10/2/2014	84	$0	$0	$0	4.94%	$	-	$	-
170	New England Telecom Network Alarm	Existing	90000100684	NO	G277	$	88,951	$	-	$	88,951	10/2/2014	84	$0	$0	$0	0.00%	$	-	$	-
171	Meter Test Equipment	Existing	90000103863	NO	G277	$	186,308	$	-	$	186,308	10/2/2014	84	$0	$0	$0	0.00%	$	-	$	-
172	INVP 0823 DATA LOSS PREVENTION	Existing	90000112636	YES	GT53	$	782,169	$	-	$	782,169	10/17/2014	84	$0	$0	$0	4.94%	$	-	$	-
173	INVP 2951 - Legal Hold Automation	Existing	90000131880	YES	GT53	$	647,273	$	-	$	647,273	11/1/2014	84	$0	$0	$0	4.94%	$	-	$	-
174	INVP 3378 Rubber Goods Testing	Existing	90000137871	YES	G187	$	396,375	$	-	$	396,375	12/1/2014	84	$0	$0	$0	0.00%	$	-	$	-
175	INVP3615 Success Enterprise Reporti	Existing	90000134377	YES	G187	$	623,254	$	-	$	623,254	12/1/2014	84	$0	$0	$0	0.00%	$	-	$	-
176	INVP2892B Security Access Panels NERC CIP Compliance	Existing	90000142290	YES	G432	$	686,428	$	-	$	686,428	12/31/2014	84	$0	$0	$0	0.00%	$	-	$	-
177	INVP2960C GridForce SaaS Phase 2	Existing	90000144051	YES	G209	$	3,254,217	$	-	$	3,254,217	1/1/2015	84	$0	$0	$0	11.93%	$	-	$	-
178	INVP 2970 Security Info & Event Mgm	Existing	90000133045	YES	GT53	$	1,752,601	$	-	$	1,752,601	3/24/2015	84	$0	$0	$0	4.94%	$	-	$	-
179	INVP 3629 Cascade System for Gas	Existing	90000134426	YES	G209	$	2,353,207	$	-	$	2,353,207	3/31/2015	84	$0	$0	$0	11.93%	$	-	$	-
180	IN 1043 NE EMS Replacement	Existing	90000157429	NO	U273	$	28,198,058	$	-	$	28,198,058	4/22/2015	84	$0	$0	$0	0.00%	$	-	$	-
181	INVP3375B- Challenge the Limits XML	Existing	90000140573	YES	G924	$	616,276	$	-	$	616,276	10/1/2015	84	$0	$0	$0	9.04%	$	-	$	-
182	INVP3375D- Challenge the Limits Letters	Existing	90000140579	YES	G113	$	409,859	$	-	$	409,859	10/1/2015	84	$0	$0	$0	20.33%	$	-	$	-
183	IN 3136 NE GAS LEAKS RECHECKS	Existing	90000124374	NO	G310	$	1,326,238	$	-	$	1,326,238	10/31/2015	84	$0	$0	$0	0.00%	$	-	$	-
184	INVP3839 NY Retail Access Mandate	Existing	90000141799	YES	G170	$	2,330,372	$	-	$	2,330,372	11/2/2015	84	$0	$0	$0	10.00%	$	-	$	-
185	EHR1 - IT Delivery	Existing	90000148061	YES	GT53	$	2,568,884	$	-	$	2,568,884	11/15/2015	120	$0	$0	$0	4.94%	$	-	$	-
186	EHR1 - Payroll	Existing	90000148062	YES	GT53	$	6,240,543	$	-	$	6,240,543	11/15/2015	120	$0	$0	$0	4.94%	$	-	$	-
187	EHR1 - Supply Chain	Existing	90000148059	YES	GT53	$	18,657,154	$	-	$	18,657,154	11/15/2015	120	$0	$0	$0	4.94%	$	-	$	-
188	EHR1 - PMO	Existing	90000148055	YES	GT53	$	8,346,172	$	-	$	8,346,172	11/15/2015	120	$0	$0	$0	4.94%	$	-	$	-
189	EHR1 - BPS	Existing	90000148063	YES	GT53	$	14,956,768	$	-	$	14,956,768	11/15/2015	120	$0	$0	$0	4.94%	$	-	$	-
190	EHR1 - Finance	Existing	90000148060	YES	GT53	$	10,024,521	$	-	$	10,024,521	11/15/2015	120	$0	$0	$0	4.94%	$	-	$	-
191	INVP 4074 - MA Gas 4 Hour Appointment	Existing	90000160455	NO	C310	$	291,566	$	-	$	291,566	11/20/2015	84	$0	$0	$0	0.00%	$	-	$	-
192	INVP2495H US CNI Frame Relay Replac	Existing	90000134425	YES	G209	$	6,536,308	$	-	$	6,536,308	11/30/2015	84	$0	$0	$0	11.93%	$	-	$	-
193	DMS/OMS Replacement	Existing	90000098917	YES	G295	$	65,661,363	$	-	$	65,661,363	12/4/2015	84	$0	$0	$0	0.00%	$	-	$	-
194	INVP 4102 - Capture Fusion Data	Existing	90000162166	YES	G207	$	303,525	$	-	$	303,525	12/31/2015	84	$0	$0	$0	17.88%	$	-	$	-
195	INVP3492 CI Services Foundation	Existing	90000134389	YES	GT53	$	2,541,832	$	-	$	2,541,832	1/1/2016	84	$0	$0	$0	4.94%	$	-	$	-
196	INVP 4133 - LI Stabilization	Existing	90000163306	NO	5230G	$	677,092	$	-	$	677,092	1/1/2016	84	$0	$0	$0	0.00%	$	-	$	-
197	INVP3600B US Web Initiatives 2	Existing	90000142197	YES	G903	$	4,153,761	$	-	$	4,153,761	2/22/2016	84	$0	$0	$0	6.07%	$	-	$	-
198	INVP3853 NMPC C-Cure Conv to AMAG	Existing	90000145855	YES	G113	$	822,678	$	-	$	822,678	2/28/2016	84	$0	$0	$0	20.33%	$	-	$	-
199	INVP4024 Soft Off Program	Existing	90000156429	YES	G207	$	1,285,464	$	-	$	1,285,464	3/25/2016	84	$0	$0	$0	17.88%	$	-	$	-
200	INVP 4244 - US Control EBB Gas	Existing	90000171826	YES	C209	$	617,691	$	-	$	617,691	4/1/2016	84	$0	$0	$0	18.19%	$	-	$	-
201	INVP 3883 Mobile Device for PTO, Me	Existing	90000153451	YES	G903	$	1,743,812	$	-	$	1,743,812	4/12/2016	84	$0	$0	$0	6.07%	$	-	$	-
202	Finance Remediation FY16 Capital	Existing	90000172054	YES	GT53	$	1,858,401	$	-	$	1,858,401	4/30/2016	120	$0	$0	$0	4.94%	$	-	$	-
203	INVP 4323 - Mainframe Upgrade	Existing	90000171825	YES	GT53	$	2,495,408	$	-	$	2,495,408	5/22/2016	84	$0	$0	$0	4.94%	$	-	$	-
204	INVP 3914 - Bill Print Facility	Existing	90000171355	YES	C903	$	317,738	$	-	$	317,738	5/27/2016	84	$0	$0	$0	9.66%	$	-	$	-
205	INVP 4266 - End User Device Refresh	Existing	90000170292	YES	GT53	$	258,101	$	-	$	258,101	5/31/2016	84	$0	$0	$0	4.94%	$	-	$	-
206	INVP 3538 - VSTIG Bandwidth Increas	Existing	90000158866	YES	GT53	$	1,740,521	$	-	$	1,740,521	7/23/2016	84	$0	$0	$0	4.94%	$	-	$	-
207	INVP 4172 - Cross Company Customer	Existing	90000164925	YES	C903	$	13,893,770	$	-	$	13,893,770	9/9/2016	84	$0	$0	$0	9.66%	$	-	$	-
208	INVP 3896 SMI Conversion Mobilizati	Existing	90000153520	YES	GT53	$	3,220,133	$	-	$	3,220,133	9/22/2016	84	$0	$0	$0	4.94%	$	-	$	-
209	INVP 3564 Cust Choice ESCO Gas	Existing	90000134705	NO	C225	$	14,372,475	$	-	$	14,372,475	10/24/2016	84	$0	$0	$0	0.00%	$	-	$	-
210	INVP 1172 - AMAG Upgrades	Existing	90000112731	YES	GT53	$	6,136,633	$	-	$	6,136,633	11/18/2016	84	$0	$0	$0	4.94%	$	-	$	-
211	INVP 3614E3 SIEM 2	Existing	90000141754	YES	GT53	$	2,008,956	$	-	$	2,008,956	11/30/2016	84	$0	$0	$0	4.94%	$	-	$	-
212	INVP 3614C1 - US End User Initiated	Existing	90000170691	YES	GT53	$	257,097	$	-	$	257,097	11/30/2016	84	$0	$0	$0	4.94%	$	-	$	-
213	INVP 4219 PowerPlan Upgrade	Existing	90000176040	YES	GT53	$	2,120,542	$	-	$	2,120,542	12/1/2016	120	$0	$0	$0	4.94%	$	-	$	-
214	INVP 4218 Blanket Work Order	Existing	90000178859	YES	GT53	$	3,889,611	$	-	$	3,889,611	12/9/2016	120	$0	$0	$0	4.94%	$	-	$	-
215	INVP 4223 - US SAP Annual Business Objects Environment (BOE) Update	Existing	90000176041	YES	GT53	$	970,394	$	-	$	970,394	12/9/2016	120	$0	$0	$0	4.94%	$	-	$	-
216	INVP 3922 Access Violation Mgmt	Existing	90000176039	YES	GT53	$	3,349,643	$	-	$	3,349,643	12/9/2016	120	$0	$0	$0	4.94%	$	-	$	-
217	INVP 4225 - Ancillary SAP Apps	Existing	90000176046	YES	GT53	$	1,250,604	$	-	$	1,250,604	12/9/2016	120	$0	$0	$0	4.94%	$	-	$	-
218	INVP 4224 - HANA	Existing	90000176043	YES	GT53	$	1,112,922	$	-	$	1,112,922	12/9/2016	120	$0	$0	$0	4.94%	$	-	$	-
219	INVP 3915 - Annual HR & Payroll SP	Existing	90000178452	YES	GT53	$	1,099,202	$	-	$	1,099,202	12/9/2016	120	$0	$0	$0	4.94%	$	-	$	-
220	INVP3614A2 IAM Ph3 Web Admin	Existing	90000141742	YES	GT53	$	1,645,021	$	-	$	1,645,021	12/16/2016	84	$0	$0	$0	4.94%	$	-	$	-
221	INVP 3882 - NYS Pipeline Safety CMS	Existing	90000161831	YES	G207	$	1,668,447	$	-	$	1,668,447	12/16/2016	84	$0	$0	$0	17.88%	$	-	$	-
222	INVP3614A1 IAM Ph2:Identity Adminis	Existing	90000141707	YES	GT53	$	2,736,284	$	-	$	2,736,284	12/19/2016	84	$0	$0	$0	4.94%	$	-	$	-
223	INVP 4373 - Contingent Labor Admin	Existing	90000180521	YES	GT53	$	259,667	$	-	$	259,667	2/20/2017	84	$0	$0	$0	4.94%	$	-	$	-
224	INVP 4045 Double Pole Mgmt DB	Existing	90000176583	YES	G295	$	432,455	$	-	$	432,455	3/4/2017	84	$0	$0	$0	0.00%	$	-	$	-
225	INVP 3955 - EJ Ward Upgrade	Existing	90000172325	NO	G235	$	619,620	$	-	$	619,620	3/7/2017	84	$0	$0	$0	0.00%	$	-	$	-
226	INVP 4673 - PI Enter Deployment	Existing	90000182192	YES	G915	$	8,668,846	$	-	$	8,668,846	3/29/2017	84	$0	$0	$0	5.29%	$	-	$	-
227	INVP 4670 - Acq of Rem Sens Data	Existing	90000183132	NO	G310	$	3,785,352	$	-	$	3,785,352	3/31/2017	84	$0	$0	$0	0.00%	$	-	$	-
228	INVP 4649 - HANA Licenses	Existing	90000182191	YES	GT53	$	3,826,068	$	-	$	3,826,068	3/31/2017	84	$0	$0	$0	4.94%	$	-	$	-
229	INVP 4729 - Acq Rem Sen NY Data	Existing	90000183137	YES	G113	$	7,945,120	$	-	$	7,945,120	3/31/2017	84	$0	$0	$0	20.33%	$	-	$	-
230	INVP 4642 Microsoft ELA renewal	Existing	90000183143	YES	GT53	$	3,207,476	$	-	$	3,207,476	3/31/2017	84	$0	$0	$0	4.94%	$	-	$	-
231	INVP 2577C - ArcFM Software Upgrade	Existing	90000172528	NO	G310	$	2,003,504	$	-	$	2,003,504	4/10/2017	84	$0	$0	$0	0.00%	$	-	$	-
232	INVP 4214 FERC Wholesale Customer System Replacement	Existing	90000182645	YES	T442	$	262,622	$	-	$	262,622	4/12/2017	84	$0	$0	$0	0.00%	$	-	$	-
233	CIP v5 High/Med NE Software	Existing	90000162803	YES	GT53	$	1,870,617	$	-	$	1,870,617	4/30/2017	84	$0	$0	$0	4.94%	$	-	$	-
234	INVP 4170 - Time Entry and Approval Improvements	Existing	90000181659	YES	GT53	$	2,740,142	$	-	$	2,740,142	4/30/2017	84	$0	$0	$0	4.94%	$	-	$	-
235	INVP 4411A - Distributed Generation	Existing	90000179919	YES	C902	$	2,217,136	$	-	$	2,217,136	5/15/2017	84	$0	$0	$0	0.00%	$	-	$	-
236	INVP 4137 MA Retail Access Mandate	Existing	90000180029	NO	C277	$	762,426	$	-	$	762,426	5/19/2017	84	$0	$0	$0	0.00%	$	-	$	-
237	INVP 4420 CNI FocalPoint Upgrade	Existing	90000180815	YES	G295	$	705,521	$	-	$	705,521	5/23/2017	84	$0	$0	$0	0.00%	$	-	$	-
238	INVP 4451 - Gas Transportation PhII	Existing	90000181097	NO	G225	$	1,229,049	$	-	$	1,229,049	6/30/2017	84	$0	$0	$0	0.00%	$	-	$	-
239	S005242 M112 Systemic Improvement	Existing	90000156074	YES	GT53	$	9,485,306	$	-	$	9,485,306	7/10/2017	120	$237,133	$0	$118,566	4.94%	$	365	$	11,714
240	INVP 4392 - US PPM Improv.	Existing	90000183489	YES	GT53	$	266,173	$	-	$	266,173	8/4/2017	84	$0	$0	$0	4.94%	$	-	$	-
241	INVP 4397 - Ariba TLS and CI Upg	Existing	90000179463	YES	GT53	$	1,727,180	$	-	$	1,727,180	9/11/2017	84	$0	$0	$0	4.94%	$	-	$	-
242	INVP 4632 - US Vid Con Room RW	Existing	90000182162	YES	GT53	$	1,856,973	$	-	$	1,856,973	9/12/2017	84	$0	$0	$0	4.94%	$	-	$	-
243	INVP 4683 RSA Token	Existing	90000182175	YES	GT53	$	536,718	$	-	$	536,718	9/12/2017	84	$0	$0	$0	4.94%	$	-	$	-
244	INVP 3839A - NY Retail Access Ph2	Existing	90000170773	YES	C170	$	4,830,132	$	-	$	4,830,132	10/20/2017	84	$0	$0	$0	15.06%	$	-	$	-
245	INVP 4577 - Call Manager Upgrade	Existing	90000182166	YES	GT53	$	375,605	$	-	$	375,605	10/27/2017	84	$0	$0	$0	4.94%	$	-	$	-
246	INVP 4757 - Cloud Enhancements	Existing	90000188531	YES	GT53	$	263,501	$	-	$	263,501	10/31/2017	84	$0	$0	$0	4.94%	$	-	$	-
247	INVP 3430 - US Enterprise Mobility	Existing	90000181476	YES	GT53	$	1,017,559	$	-	$	1,017,559	11/3/2017	84	$0	$0	$0	4.94%	$	-	$	-
248	INVP 4217 - BPC HANA	Existing	90000186317	YES	GT53	$	2,589,265	$	-	$	2,589,265	11/13/2017	84	$0	$0	$0	4.94%	$	-	$	-
249	INVP 4222 - GRC Upgrade	Existing	90000186318	YES	GT53	$	2,464,347	$	-	$	2,464,347	11/20/2017	84	$0	$0	$0	4.94%	$	-	$	-
250	INVP 4400 - Ann HR & Payr Upgrd	Existing	90000182311	YES	GT53	$	1,243,084	$	-	$	1,243,084	12/11/2017	84	$0	$0	$0	4.94%	$	-	$	-

251	INVP 4688 - Legacy DMZ Firewalls	Existing	90000182173	YES	GT53	$	558,001	$	-	$	558,001	12/16/2017	84	$0	$0	$0	4.94%	$	-	$	-
252	INVP 4449 - EPA Port Mgr Integr	Existing	90000185433	YES	C903	$	495,169	$	-	$	495,169	12/29/2017	84	$0	$0	$0	9.66%	$	-	$	-
253	INVP 4529 - Serv Now Deply rel 2	Existing	90000189992	YES	GT53	$	2,086,939	$	-	$	2,086,939	12/31/2017	84	$0	$0	$0	4.94%	$	-	$	-
254	INVP 4972 - Complex Cap Del Ph 1	Existing	90000189378	YES	G911	$	453,469	$	-	$	453,469	1/8/2018	84	$0	$0	$0	5.30%	$	-	$	-
255	INVP 4674 - Log Logic	Existing	90000182182	YES	GT53	$	361,190	$	-	$	361,190	1/10/2018	84	$0	$0	$0	4.94%	$	-	$	-
256	INVP 4383 - NY Community Choice	Existing	90000181728	YES	C436	$	751,696	$	-	$	751,696	1/19/2018	84	$0	$0	$0	9.69%	$	-	$	-
257	INVP 4377A Melville Data Centre	Existing	90000190321	YES	GT53	$	858,609	$	-	$	858,609	1/31/2018	84	$0	$0	$0	4.94%	$	-	$	-
258	INVP 3718 - New Medical System	Existing	90000185436	YES	G916	$	379,378	$	-	$	379,378	2/8/2018	84	$0	$0	$0	5.08%	$	-	$	-
259	INVP 4124 - Auto Remote Net Meter	Existing	90000181796	YES	G181	$	1,368,153	$	-	$	1,368,153	2/23/2018	84	$0	$0	$0	0.00%	$	-	$	-
260	INVP 4124 - Auto Remote Net Meter	Existing	90000167406	YES	C902	$	2,015,289	$	-	$	2,015,289	2/23/2018	84	$0	$0	$0	0.00%	$	-	$	-
261	INVP 4464 - Data Visualization	Existing	90000181341	YES	GT53	$	8,182,819	$	-	$	8,182,819	3/16/2018	84	$0	$0	$0	4.94%	$	-	$	-
262	INVP 3901 - Virtual Desktop Offshr	Existing	90000191659	YES	GT53	$	253,047	$	-	$	253,047	3/20/2018	84	$0	$0	$0	4.94%	$	-	$	-
263	INVP 4891 - Customer Data Viz Exp	Existing	90000191234	YES	C903	$	700,389	$	-	$	700,389	3/30/2018	84	$0	$0	$0	9.66%	$	-	$	-
264	INVP 5167 - Cust Data Viz Dist Exp	Existing	90000191236	YES	G187	$	374,837	$	-	$	374,837	3/30/2018	84	$0	$0	$0	0.00%	$	-	$	-
265	INVP 4473 US Ctrl Electric Rms	Existing	90000201195	YES	G181	$	919,954	$	-	$	919,954	3/30/2018	84	$0	$0	$0	0.00%	$	-	$	-
266	INVP 3644 Internet Explorer Upgrade	Existing	90000150981	YES	GT53	$	250,447	$	-	$	250,447	3/31/2018	84	$0	$0	$0	4.94%	$	-	$	-
267	INVP 4779 - Time Entry Appr Enab	Existing	90000188608	YES	GT53	$	4,181,291	$	-	$	4,181,291	4/23/2018	84	$0	$0	$0	4.94%	$	-	$	-
268	INVP 4662 - US SAP Concur Exp	Existing	90000188716	NO	G939	$	2,675,114	$	-	$	2,675,114	4/23/2018	84	$0	$0	$0	0.00%	$	-	$	-
269	INVP 3614D1 Ent Network Security	Existing	90000141765	YES	GT53	$	10,767,752	$	-	$	10,767,752	5/1/2018	84	$0	$0	$0	4.94%	$	-	$	-
270	INVP 4584 - Elec Demand Resp Int	Existing	90000191661	YES	G295	$	291,310	$	-	$	291,310	5/1/2018	84	$0	$0	$0	0.00%	$	-	$	-
271	INVP 4411B - Distributed Gen NE	Existing	90000189729	NO	C277	$	1,469,928	$	-	$	1,469,928	5/3/2018	84	$0	$0	$0	0.00%	$	-	$	-
272	INVP 4421 - New Arr Mgmt Prog	Existing	90000185451	NO	G316	$	575,674	$	-	$	575,674	5/4/2018	84	$0	$0	$0	0.00%	$	-	$	-
273	INVP 3486 - IEE Consolidation Ph1	Existing	90000181573	YES	G187	$	1,675,058	$	-	$	1,675,058	5/4/2018	84	$0	$0	$0	0.00%	$	-	$	-
274	INVP 4480 - Gas Sys SOP Upgde	Existing	90000189704	YES	G209	$	256,611	$	-	$	256,611	5/27/2018	84	$0	$0	$0	11.93%	$	-	$	-
275	INVP 4486 - Gen Led Int CRIS	Existing	90000186849	NO	G384	$	612,821	$	-	$	612,821	6/22/2018	84	$0	$0	$0	0.00%	$	-	$	-
276	INVP 4448 Low Income Order NIMO	Existing	90000179970	YES	C195	$	3,563,941	$	-	$	3,563,941	6/22/2018	84	$0	$0	$0	21.66%	$	-	$	-
277	INVP 4975USE - IAM Unified Pltfrm	Existing	90000191451	YES	GT53	$	706,875	$	-	$	706,875	7/11/2018	84	$0	$0	$0	4.94%	$	-	$	-
278	INVP 4606 - Data Visualization Exp	Existing	90000188602	YES	GT53	$	3,170,221	$	-	$	3,170,221	7/12/2018	84	$0	$0	$0	4.94%	$	-	$	-
279	INVP 4395 - US Mobile Device Refresh FY18	Existing	90000184599	YES	G903	$	(4,539)	$	-	$	(4,539)	7/19/2018	84	$1,135	$1,783	$1,459	6.07%	$	14	$	(39)
280	INVP 4395 - US Mobile Device Refresh FY18	Existing	90000184599	YES	G903	$	(2,050)	$	-	$	(2,050)	7/19/2018	84	$513	$805	$659	6.07%	$	7	$	(18)
281	INVP 5023 - DG IOAP Phase 2 A&B	Existing	90000190718	YES	G181	$	(184)	$	-	$	(184)	7/25/2018	84	$44	$70	$57	0.00%	$	-	$	-
282	INVP 5159 - NMPC Rate Case	Existing	90000190738	YES	G114	$	303,780	$	-	$	303,780	7/27/2018	84	$0	$0	$0	15.84%	$	-	$	-
283	INVP 4975USD - Website Security Protection	Existing	90000191902	YES	GT53	$	236,822	$	-	$	236,822	8/30/2018	84	$0	$0	$0	4.94%	$	-	$	-
284	INVP 4478 - Mobile Material Assistant Upgrade (MMA)	Existing	90000190259	YES	GT53	$	302,192	$	-	$	302,192	8/31/2018	84	$0	$0	$0	4.94%	$	-	$	-
285	INVP 4188 - Aging System Stabilization/Upgrades	Existing	90000176078	YES	G911	$	1,631,899	$	-	$	1,631,899	9/8/2018	84	$0	$0	$0	5.30%	$	-	$	-
286	INVP 4687 - Network Tx-NB/MTC	Existing	90000182169	YES	GT53	$	286,977	$	-	$	286,977	9/18/2018	84	$0	$0	$0	4.94%	$	-	$	-
287	INVP 4941 - Process Auto Implementation	Existing	90000192151	YES	GT53	$	1,061,574	$	-	$	1,061,574	9/25/2018	84	$0	$0	$0	4.94%	$	-	$	-
288	INVP 5132 - Add Effective Date to CSS (NACHA)	Existing	90000191697	YES	C434	$	266,535	$	-	$	266,535	9/28/2018	84	$0	$0	$0	12.39%	$	-	$	-
289	INVP 4750B - CXT-My Account Service and Billing Functions F&A	Existing	90000189747	YES	C903	$	489,978	$	-	$	489,978	10/12/2018	84	$0	$0	$0	9.66%	$	-	$	-
290	INVP 3986 - Cascade Electric Application Upgrade	Existing	90000189707	YES	GT53	$	468,706	$	-	$	468,706	11/5/2018	84	$0	$0	$0	4.94%	$	-	$	-
291	INVP 3982 - dobleARMS	Existing	90000190734	YES	G901	$	335,261	$	-	$	335,261	11/14/2018	84	$0	$0	$0	0.00%	$	-	$	-
292	INVP 4771A - Contract Management Solution for CCDI	Existing	90000190936	YES	G911	$	6,248,724	$	-	$	6,248,724	11/30/2018	84	$0	$0	$0	5.30%	$	-	$	-
293	INVP 4965 - Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) - FY19	Existing	90000196923	YES	GT53	$	1,092,462	$	-	$	1,092,462	12/10/2018	84	$0	$0	$0	4.94%	$	-	$	-
294	INVP 4706 - Apps Interface Remediation	Existing	90000192752	YES	GT53	$	767,618	$	-	$	767,618	12/11/2018	84	$0	$0	$0	4.94%	$	-	$	-
295	INVP 5214US - IAM - Privileged Access Management (PAM) - Phase 1 - US	Existing	90000191709	YES	GT53	$	784,152	$	-	$	784,152	12/12/2018	84	$0	$0	$0	4.94%	$	-	$	-
296	INVP 5152 - Power Plant Operations Continuous Emissions Monitoring Network Improvement	Existing	90000192347	NO	G324	$	749	$	-	$	749	12/21/2018	84	$0	$0	$0	0.00%	$	-	$	-
297	INVP 5223 - Massachusetts Rate Case	Existing	90000196348	NO	G310	$	611,550	$	-	$	611,550	12/28/2018	84	$0	$0	$0	0.00%	$	-	$	-
298	EV Software EBU	Existing	90000219064	YES	C902	$	316,922	$	-	$	316,922	1/1/2019	84	$0	$0	$0	0.00%	$	-	$	-
299	INVP 4768 - Data Visualization Evolution	Existing	90000195204	YES	GT53	$	2,360,108	$	-	$	2,360,108	1/25/2019	84	$0	$0	$0	4.94%	$	-	$	-
300	INVP 5180 - CRIS Transactional Email	Existing	90000192346	NO	C343	$	516,723	$	-	$	516,723	1/28/2019	84	$0	$0	$0	0.00%	$	-	$	-
301	INVP 4411C - New Electric Connections	Existing	90000189730	YES	C902	$	1,469,343	$	-	$	1,469,343	1/28/2019	84	$0	$0	$0	0.00%	$	-	$	-
302	INVP 5582 Data Visualization & Licenses	Existing	90000201086	YES	GT53	$	318,484	$	-	$	318,484	1/31/2019	84	$0	$0	$0	4.94%	$	-	$	-
303	INVP 4468 - Gas Capacity Request Database	Existing	90000190837	YES	C209	$	1,444,317	$	-	$	1,444,317	2/12/2019	84	$0	$0	$0	18.19%	$	-	$	-
304	INVP 5120 - NE IPC Phone Upgrade	Existing	90000194844	NO	G910	$	859,881	$	-	$	859,881	2/15/2019	84	$0	$0	$0	0.00%	$	-	$	-
305	INVP 4714- Enterprise Mobility Management Services- Phase 2	Existing	90000188992	YES	GT53	$	1,403,600	$	-	$	1,403,600	2/28/2019	84	$0	$0	$0	4.94%	$	-	$	-
306	INVP 4975USA - US Perimeter Enhancements	Existing	90000194041	YES	GT53	$	289,620	$	-	$	289,620	2/28/2019	84	$0	$0	$0	4.94%	$	-	$	-
307	INVP 3683USA - US End Point Security	Existing	90000192499	YES	GT53	$	1,755,857	$	-	$	1,755,857	2/28/2019	84	$0	$0	$0	4.94%	$	-	$	-
308	INVP 3948 - Gas Service Database (DNY)	Existing	90000189698	NO	G225	$	403,102	$	-	$	403,102	3/10/2019	84	$0	$0	$0	0.00%	$	-	$	-
309	INVP3737 US CNI GMS SCADA Upgrade & Consolidation	Existing	90000150067	YES	C209	$	16,211,894	$	-	$	16,211,894	3/21/2019	84	$0	$0	$0	18.19%	$	-	$	-
310	INVP 4461- Unix 51 Migration	Existing	90000182375	YES	GT53	$	1,481,023	$	-	$	1,481,023	3/22/2019	84	$0	$0	$0	4.94%	$	-	$	-
311	INVP 4411C - New Electric Connections	Existing	90000197308	NO	C277	$	495,944	$	-	$	495,944	3/25/2019	84	$0	$0	$0	0.00%	$	-	$	-
312	INVP 4975USG - Gateway Upgrades	Existing	90000192076	YES	GT53	$	495,719	$	-	$	495,719	3/31/2019	84	$0	$0	$0	4.94%	$	-	$	-
313	INVP 5175- NY Gas Service Line Inspection	Existing	90000196106	YES	G207	$	951,856	$	-	$	951,856	4/8/2019	84	$0	$0	$0	17.88%	$	-	$	-
314	INVP 5314- NetMod NSSR SVC E-Bond	Existing	90000197673	YES	GT53	$	306,872	$	-	$	306,872	4/26/2019	84	$0	$0	$0	4.94%	$	-	$	-
315	INVP 4377B - Melville Data Centre Clearance (Migration and Decommision)	Existing	90000192368	YES	GT53	$	261,390	$	-	$	261,390	5/1/2019	84	$0	$0	$0	4.94%	$	-	$	-
316	INVP 5313 - NetMod Z-Scaler Cloud Security	Existing	90000197670	YES	GT53	$	408,522	$	-	$	408,522	5/4/2019	84	$0	$0	$0	4.94%	$	-	$	-
317	INVP 4975USB - CNI Intrusion Detection System (IDS) refresh Phase1	Existing	90000194370	YES	GT53	$	569,072	$	-	$	569,072	5/30/2019	84	$0	$0	$0	4.94%	$	-	$	-
318	INVP 5099 - EPA Portfolio Manager Integration Phase 2	Existing	90000197721	YES	C903	$	453,226	$	-	$	453,226	6/14/2019	84	$0	$0	$0	9.66%	$	-	$	-
319	INVP 4750D- CXT-My Account MVP Project	Existing	90000196057	YES	C903	$	7,028,000	$	-	$	7,028,000	6/30/2019	84	$0	$0	$0	9.66%	$	-	$	-
320	INVP - 4750G - CXT MyAccount - Two Way Outage SMS Communications	Existing	90000198517	YES	C902	$	741,017	$	-	$	741,017	7/11/2019	84	$0	$0	$0	0.00%	$	-	$	-
321	INVP 3683USP - IAM Role Based Access Control	Existing	90000198266	YES	GT53	$	527,392	$	-	$	527,392	7/11/2019	84	$0	$0	$0	4.94%	$	-	$	-
322	NVP 3932 - Customer Contact Center Technology Upgrade Implement Solution- Agent & Interactions	Existing	90000179806	YES	C903	$	18,736,250	$	-	$	18,736,250	7/17/2019	84	$0	$0	$0	9.66%	$	-	$	-
323	INVP 3683USAQ - Cloud Access Security Broker (CASB) Phase 2	Existing	90000198267	YES	GT53	$	987,453	$	-	$	987,453	7/31/2019	84	$0	$0	$0	4.94%	$	-	$	-
324	INVP 4408- Document Management System Replacement-Delivery	Existing	90000181343	YES	G913	$	9,676,378	$	-	$	9,676,378	8/2/2019	84	$0	$0	$0	5.10%	$	-	$	-
325	INVP 4761 - US Foundation Hosting Renewal	Existing	90000188990	YES	GT53	$	10,359,674	$	-	$	10,359,674	8/11/2019	84	$0	$0	$0	4.94%	$	-	$	-
326	INVP 5226 - AVLS Old 3G Modem Rep	Existing	90000195818	YES	G434	$	2,677,932	$	-	$	2,677,932	8/31/2019	84	$0	$0	$0	8.05%	$	-	$	-
327	INVP 4727 - Virtual Desktop - DaaS	Existing	90000187983	YES	GT53	$	611,500	$	-	$	611,500	9/1/2019	84	$0	$0	$0	4.94%	$	-	$	-
328	INVP 5600 ESG Migration to SFTP	Existing	90000203071	NO	5230G	$	317,545	$	-	$	317,545	9/6/2019	84	$0	$0	$0	0.00%	$	-	$	-
329	INVP 4975USF - Internal Public Key Infrastructure (PKI)	Existing	90000194044	YES	GT53	$	3,128,984	$	-	$	3,128,984	9/30/2019	84	$0	$0	$0	4.94%	$	-	$	-
330	INVP 5367 Enable Dominion Pipeline Confirmations	Existing	90000205961	YES	GT53	$	2,778	$	-	$	2,778	10/16/2019	84	$0	$0	$0	4.94%	$	-	$	-
331	INVP 4811-Supervisor Enablement iPads Roll-out	Existing	90000193942	YES	G911	$	1,122,161	$	-	$	1,122,161	10/21/2019	84	$0	$0	$0	5.30%	$	-	$	-
332	INVP 5310 - NetMod Governance	Existing	90000197675	YES	GT53	$	756,379	$	-	$	756,379	10/28/2019	84	$0	$0	$0	4.94%	$	-	$	-
333	INVP 4821 - NY Tax Remittance and Reporting Corrections	Existing	90000194681	YES	C195	$	1,310,105	$	-	$	1,310,105	10/28/2019	84	$0	$0	$0	21.66%	$	-	$	-
334	INVP 5312 - NetMod Ethernet SD WAN	Existing	90000197668	YES	GT53	$	1,274,893	$	-	$	1,274,893	10/30/2019	84	$0	$0	$0	4.94%	$	-	$	-
335	INVP 4910 - MA DOR - CRIS	Existing	90000199546	NO	C310	$	1,005,000	$	-	$	1,005,000	11/8/2019	84	$0	$0	$0	0.00%	$	-	$	-
336	INVP 4910A - MA DOR - CSS	Existing	90000199548	NO	C277	$	711,975	$	-	$	711,975	11/8/2019	84	$0	$0	$0	0.00%	$	-	$	-

337	INVP 5037 - DG IOAP Phase 2 Screens C-F and CYME Server	Existing	90000196803	YES	C902	$ 350,583	$ -	$ 350,583	11/18/2019	84	$0	$0	$0	0.00%	$ -	$ -
338	INVP 5037 DG IOAP Phase 2 Screens C-F and CYME Server	Existing	90000199744	YES	5210E	$ 1,421,777	$ -	$ 1,421,777	11/18/2019	84	$0	$0	$0	0.00%	$ -	$ -
339	INVP 5260 - Rubber Goods Testing/Tracking System Replacement	Existing	90000199510	YES	T904	$ 407,302	$ -	$ 407,302	11/18/2019	84	$0	$0	$0	0.00%	$ -	$ -
340	INVP 4563 - US SAP: FERC on HANA Upgrade	Existing	90000195829	YES	GT53	$ 5,488,388	$ -	$ 5,488,388	11/18/2019	84	$0	$0	$0	4.94%	$ -	$ -
341	INVP 5712 Data Scrub Application	Existing	90000205638	YES	GT53	$ 710,070	$ -	$ 710,070	11/22/2019	84	$0	$0	$0	4.94%	$ -	$ -
342	INVP 5702 USB Malware defense - Gateway Enhancements	Existing	90000204133	YES	GT53	$ 497,709	$ -	$ 497,709	11/30/2019	84	$0	$0	$0	4.94%	$ -	$ -
343	INVP 5379 Annual HR Service Pack Upgrade FY20	Existing	90000204471	YES	GT53	$ 1,046,980	$ -	$ 1,046,980	12/9/2019	84	$0	$0	$0	4.94%	$ -	$ -
344	INVP 4398 - Storms/IScheduler Upgrade	Existing	90000179024	YES	G924	$ 14,016,806	$ -	$ 14,016,806	12/9/2019	84	$0	$0	$0	9.04%	$ -	$ -
345	INVP 5178 - Nantucket Sub IS Networ(Partial R-D)	Existing	90000195888	YES	GT53	$ 417,722	$ -	$ 417,722	12/12/2019	84	$0	$0	$0	4.94%	$ -	$ -
346	INVP 5360 - Lease Accounting Updates and Contract Management	Existing	90000200637	YES	GT53	$ 8,674,236	$ -	$ 8,674,236	12/13/2019	84	$0	$0	$0	4.94%	$ -	$ -
347	INVP 3614B7 CNI Network Security	Existing	90000141753	YES	GT53	$ 6,794,336	$ -	$ 6,794,336	12/24/2019	84	$0	$0	$0	4.94%	$ -	$ -
348	INVP 5177 - MA Smart Program (Partial R-D)	Existing	90000195883	NO	C277	$ 2,751,134	$ -	$ 2,751,134	1/28/2020	84	$0	$0	$0	0.00%	$ -	$ -
349	INVP 5502 UNIX51 Phase 2	Existing	90000204473	YES	GT53	$ 811,444	$ -	$ 811,444	1/31/2020	84	$0	$0	$0	4.94%	$ -	$ -
350	INVP 5311 - NetMod Infoblox	Existing	90000197666	YES	GT53	$ 3,237,054	$ -	$ 3,237,054	2/21/2020	84	$0	$0	$0	4.94%	$ -	$ -
351	INVP 5521A Verizon - Aruba LAN and Wireless LAN (Waltham)	Existing	90000204452	YES	GT53	$ 3,307,264	$ -	$ 3,307,264	2/25/2020	84	$0	$0	$0	4.94%	$ -	$ -
352	INVID 5375 - SAP/Powerplan/Front Office Maintanence of Business (MOB) FY20	Existing	90000209920	YES	GT53	$ 376,264	$ -	$ 376,264	3/31/2020	84	$0	$0	$0	4.94%	$ -	$ -
353	INVP 3431B Application Lifecycle Management (ALM) Toolset	Existing	90000204143	YES	GT53	$ 625,275	$ -	$ 625,275	3/31/2020	84	$0	$0	$0	4.94%	$ -	$ -
354	INVP 3683USAP - IAM- Privilege Access Managment (PAM) - Ph2	Existing	90000195073	YES	GT53	$ 930,094	$ -	$ 930,094	3/31/2020	84	$0	$0	$0	4.94%	$ 0	$ 0
355	INVP 5361 ABB SENDOUT Server Upgrade	Existing	90000205787	YES	C209	$ 273,310	$ -	$ 273,310	4/3/2020	84	$0	$0	$0	18.19%	$ -	$ -
356	INVP 3932 Customer Contact Center Technology Upgrade	Existing	90000219142	YES	C903	$ 1,656,075	$ -	$ 1,656,075	4/30/2020	84	$19,715	$0	$9,858	9.66%	$ 59	$ 1,904
357	INVP 4570 - US CNI Tech Services-Network Equipment Lifecycle Replacements	Existing	90000182161	YES	T904	$ 10,105,498	$ -	$ 10,105,498	5/12/2020	84	$120,304	$0	$60,152	0.00%	$ -	$ -
358	INVP 4568- US CNI-EMS and OMS Lifecycle Hardware Upgrade	Existing	90000183145	YES	T904	$ 3,555,350	$ -	$ 3,555,350	5/12/2020	84	$42,326	$0	$21,163	0.00%	$ -	$ -
359	INVP 4914 - EMS Lifecycle Hardware and Software Upgrade	Existing	90000190192	YES	T904	$ 17,179,565	$ -	$ 17,179,565	5/12/2020	84	$204,519	$0	$102,259	0.00%	$ -	$ -
360	INVP 4398 Storms	Existing	90000208063	YES	G924	$ 593,928	$ -	$ 593,928	6/1/2020	84	$14,141	$0	$7,071	9.04%	$ 40	$ 1,278
361	INVP 4408 Document Management System Replacement Delivery	Existing	90000204572	YES	G932	$ 4,556,171	$ -	$ 4,556,171	6/19/2020	84	$162,720	$0	$81,360	5.31%	$ 269	$ 8,640
362	INVP 5753 US SAP: Fiori Upgrade Phase 1	Existing	90000207553	YES	GT53	$ 1,090,579	$ -	$ 1,090,579	6/22/2020	84	$38,949	$0	$19,475	4.94%	$ 60	$ 1,924
363	INVP 4975USC - Multi factor Authentication (MFA)	Existing	90000191904	YES	GT53	$ 2,238,995	$ -	$ 2,238,995	6/29/2020	84	$79,964	$0	$39,982	4.94%	$ 123	$ 3,950
364	INVP 4750J Web Self Service	Existing	90000219140	YES	C903	$ 13,110,855	$ -	$ 13,110,855	6/30/2020	84	$468,245	$0	$234,122	9.66%	$ 1,410	$ 45,232
365	INVP 5278 - Identity and Access management - Business Change	Existing	90000197368	YES	GT53	$ 5,467,638	$ -	$ 5,467,638	6/30/2020	84	$195,273	$0	$97,636	4.94%	$ 301	$ 9,646
366	INVP 5461 Total Rewards Statement	Existing	90000208017	YES	GT53	$ 450,008	$ -	$ 450,008	7/21/2020	84	$21,429	$0	$10,714	4.94%	$ 33	$ 1,059
367	INVP 5964 Safety Inspection	Existing	90000209573	YES	G207	$ 278,955	$ -	$ 278,955	7/24/2020	84	$13,284	$0	$6,642	17.88%	$ 74	$ 2,375
368	INVP 5522A Verizon - End User VPN Replacement	Existing	90000204463	YES	GT53	$ 1,571,879	$ -	$ 1,571,879	7/31/2020	84	$74,851	$0	$37,426	4.94%	$ 115	$ 3,698
369	INVP 4998 Allegro Upgrade to Horizon	Existing	90000205936	YES	G903	$ 1,493,628	$ -	$ 1,493,628	8/1/2020	84	$71,125	$0	$35,563	6.07%	$ 135	$ 4,317
370	INVP 5981 Microsoft Teams	Existing	90000216094	YES	GT53	$ 1,452,775	$ -	$ 1,452,775	8/14/2020	84	$69,180	$0	$34,590	4.94%	$ 107	$ 3,417
371	INVP 6037 US vSTIG Bandwidth Upgrade (10G)	Existing	90000213326	YES	GT53	$ 1,672,251	$ -	$ 1,672,251	8/15/2020	84	$79,631	$0	$39,816	4.94%	$ 123	$ 3,934
372	INVP 5545 Intergration with SAP SuccessFactor's LearningLink	Existing	90000208016	YES	GT53	$ 530,852	$ -	$ 530,852	8/17/2020	84	$25,279	$0	$12,639	4.94%	$ 39	$ 1,249
373	INVP 6026 Mainframe Capacity Upgrade	Existing	90000212292	YES	GT53	$ 1,951,687	$ -	$ 1,951,687	8/18/2020	84	$92,937	$0	$46,469	4.94%	$ 143	$ 4,591
374	INVP 4802 DocuSign	Existing	90000191237	YES	G116	$ 978,853	$ -	$ 978,853	8/24/2020	84	$58,265	$0	$29,133	8.93%	$ 162	$ 5,203
375	INVP 5636 Storage Capacity Purchase and Configure For Use	Existing	90000200968	YES	GT53	$ 4,949,662	$ -	$ 4,949,662	8/27/2020	84	$294,623	$0	$147,311	4.94%	$ 454	$ 14,554
376	INVP 4990 Primavera Upgrade/Stabilization	Existing	90000218354	YES	GT53	$ 5,577,381	$ -	$ 5,577,381	8/31/2020	84	$331,987	$0	$165,993	4.94%	$ 511	$ 16,400
377	INVP 5317 Employee Digital Workplace	Existing	90000203420	YES	GT53	$ 1,528,547	$ -	$ 1,528,547	9/2/2020	84	$90,985	$0	$45,492	4.94%	$ 140	$ 4,495
378	INVP 4578 - Global Procurement Travel Management	Existing	90000207117	YES	GT53	$ 312,733	$ -	$ 312,733	9/14/2020	84	$18,615	$0	$9,308	4.94%	$ 29	$ 920
379	INVP 5721 Copper Fit	Existing	90000209896	YES	GT53	$ 344,354	$ -	$ 344,354	9/16/2020	84	$20,497	$0	$10,249	4.94%	$ 32	$ 1,013
380	INVP 5760 Physical Security Enhancements	Existing	90000206280	YES	GT53	$ 3,622,940	$ -	$ 3,622,940	9/16/2020	84	$215,651	$0	$107,826	4.94%	$ 332	$ 10,653
381	INVP 5487C Collaboration Migration - Box & Huddle to SharePoint Online	Existing	90000204801	YES	GT53	$ 455,973	$ -	$ 455,973	9/18/2020	84	$32,570	$0	$16,285	4.94%	$ 50	$ 1,609
382	INVP 4491 - US Office 365 ICE Replacement	Existing	90000184581	YES	GT53	$ 13,167,277	$ -	$ 13,167,277	9/28/2020	84	$940,520	$0	$470,260	4.94%	$ 1,449	$ 46,462
383	INVP 3614B7 - US CNI Security I&E Event Management	Existing	90000172406	YES	GT53	$ 1,842,760	$ -	$ 1,842,760	9/28/2020	84	$131,626	$0	$65,813	4.94%	$ 203	$ 6,502
384	INVP 5506 Transformation Delivery - Integration Services Phase 1	Existing	90000207204	YES	GT53	$ 3,696,890	$ -	$ 3,696,890	10/26/2020	84	$308,074	$0	$154,037	4.94%	$ 475	$ 15,219
385	INVP 5507 US Legal: Document Management	Existing	90000209783	YES	GT53	$ 348,308	$ -	$ 348,308	10/27/2020	84	$29,026	$0	$14,513	4.94%	$ 45	$ 1,434
386	INVP 5906 MA Distributed Solar	Existing	90000209786	NO	C277	$ 674,464	$ -	$ 674,464	10/28/2020	84	$56,205	$0	$28,103	0.00%	$ -	$ -
387	INVP 5878 Development of Designs for Cloud Infrastructure	Existing	90000209683	YES	GT53	$ 1,040,250	$ -	$ 1,040,250	10/30/2020	84	$86,688	$0	$43,344	4.94%	$ 134	$ 4,282
388	INVP 4750 Personalization 1	Existing	90000205042	YES	C903	$ 1,859,930	$ -	$ 1,859,930	10/31/2020	84	$154,994	$0	$77,497	9.66%	$ 467	$ 14,972
389	INVP 5598A Case & Customer Complaint Mangement System	Existing	90000206743	YES	C903	$ 639,183	$ -	$ 639,183	11/9/2020	84	$53,265	$0	$26,633	9.66%	$ 160	$ 5,145
390	INVP 5777 US IMS Upgrade	Existing	90000209757	YES	GT53	$ 484,461	$ -	$ 484,461	11/14/2020	84	$40,372	$0	$20,186	4.94%	$ 62	$ 1,994
391	INVP 5472 - GRC Archer Risk and Migration	Existing	90000199543	YES	GT53	$ 2,629,476	$ -	$ 2,629,476	11/23/2020	84	$250,426	$0	$125,213	4.94%	$ 386	$ 12,371
392	INVP 5759 UPS Infrastructure	Existing	90000208026	YES	GT53	$ 267,609	$ -	$ 267,609	11/30/2020	84	$25,487	$0	$12,743	4.94%	$ 39	$ 1,259
393	INVP 5609 Annual HR Service Pack Upgrade FY21	Existing	90000212828	YES	GT53	$ 1,629,151	$ -	$ 1,629,151	12/12/2020	84	$155,157	$0	$77,579	4.94%	$ 239	$ 7,665
394	INVP 5702USC System Hardening Project	Existing	90000203817	YES	GT53	$ 3,627,395	$ -	$ 3,627,395	12/31/2020	84	$388,650	$0	$194,325	4.94%	$ 599	$ 19,199
395	INVP 5912 ON MY WAY EBU DIGITAL PROJECT	Existing	90000209859	YES	G295	$ 11,782,007	$ -	$ 11,782,007	2/10/2021	84	$1,402,620	$0	$701,310	0.00%	$ -	$ -
396	INVP 6097 Cloud Video Interoperability	Existing	90000216656	YES	GT53	$ 1,171,005	$ -	$ 1,171,005	2/12/2021	84	$139,405	$0	$69,703	4.94%	$ 215	$ 6,887
397	INVP 5889A Electric Incident Reporting System (EIRS)	Existing	90000214306	YES	G181	$ 546,855	$ -	$ 546,855	2/19/2021	84	$71,612	$0	$35,806	0.00%	$ -	$ -
398	INVP 5789C Stabilization of Critical Gas Legacy Applications (CWQ)	Existing	90000214308	NO	C239	$ 269,392	$ -	$ 269,392	2/22/2021	84	$35,278	$0	$17,639	0.00%	$ -	$ -
399	INVP 5523G Downstate NY PBX Replacement Upgrade	Existing	90000208490	NO	G225	$ 380,807	$ -	$ 380,807	2/25/2021	84	$49,868	$0	$24,934	0.00%	$ -	$ -
400	INVP 5940 US Enterprise Vulnerability Management	Existing	90000212827	YES	GT53	$ 1,546,478	$ -	$ 1,546,478	2/26/2021	84	$202,515	$0	$101,258	4.94%	$ 312	$ 10,004
401	INVP 6013 Azure Cloud Foundation	Existing	90000212298	YES	GT53	$ 1,501,610	$ -	$ 1,501,610	2/26/2021	84	$196,639	$0	$98,320	4.94%	$ 303	$ 9,714
402	INVP 5874 Cloud Center of Excellence	Existing	90000219234	YES	GT53	$ 661,271	$ -	$ 661,271	2/28/2021	84	$86,595	$0	$43,297	4.94%	$ 133	$ 4,278
403	INVP 5870 Identity & Acceess Management Transformation	Existing	90000218854	YES	GT53	$ 620,338	$ -	$ 620,338	2/28/2021	84	$81,235	$0	$40,617	4.94%	$ 125	$ 4,013
404	INVP 5795G Telephone Consumer Protection Act (TCPA)	Existing	90000219001	NO	C343	$ 342,445	$ -	$ 342,445	2/28/2021	84	$44,844	$0	$22,422	0.00%	$ -	$ -
405	INVP 5795E MA Electric Vehicle Off-Peak Rebate Program	Existing	90000213050	NO	C277	$ 613,747	$ -	$ 613,747	3/5/2021	84	$80,372	$0	$40,186	0.00%	$ -	$ -
406	INVP 5570 NE iPad Deployment	Existing	90000209113	NO	C277	$ 942,313	$ -	$ 942,313	3/12/2021	84	$123,398	$0	$61,699	0.00%	$ -	$ -
407	INVP 5523B Upstate NY Electric PBX Replacement	Existing	90000205776	YES	GT53	$ 1,057,977	$ -	$ 1,057,977	3/17/2021	84	$138,545	$0	$69,272	4.94%	$ 213	$ 6,844
408	INVP 5750 Directory Services - US	Existing	90000216953	YES	GT53	$ 814,250	$ -	$ 814,250	3/18/2021	84	$106,628	$0	$53,314	4.94%	$ 164	$ 5,267
409	INVP 5837 App Virtuilization	Existing	90000209103	YES	GT53	$ 897,681	$ -	$ 897,681	3/19/2021	84	$117,553	$0	$58,777	4.94%	$ 181	$ 5,807
410	INVP 5905 Nucleus Digital	Existing	90000209861	YES	C903	$ 10,541,819	$ -	$ 10,541,819	3/25/2021	84	$1,505,974	$0	$752,987	9.66%	$ 4,536	$ 145,477
411	INVP 4673A OSIsoft Licensing	Existing	90000216241	YES	G915	$ 2,135,744	$ -	$ 2,135,744	3/25/2021	84	$305,106	$0	$152,553	5.29%	$ 503	$ 16,140
412	INVP 6076 Future Now	Existing	90000219253	YES	G295	$ 974,615	$ -	$ 974,615	3/26/2021	12	$0	$0	$0	0.00%	$ -	$ -
413	INVP 5486 AVLS Modem Reconfiguration	Existing	90000206281	YES	C902	$ 1,220,590	$ -	$ 1,220,590	3/26/2021	84	$174,370	$0	$87,185	0.00%	$ -	$ -
414	INVP 5702USA Endpoint Protection	Existing	90000203808	YES	GT53	$ 3,342,874	$ -	$ 3,342,874	3/26/2021	84	$477,553	$0	$238,777	4.94%	$ 736	$ 23,591
415	INVP 5901C MS Project Online Enhancements	Existing	90000217733	YES	GT53	$ 306,899	$ -	$ 306,899	3/30/2021	84	$43,843	$0	$21,921	4.94%	$ 68	$ 2,166
416	INVP 5795G Telephone Consumer Protection Act (TCPA)	Existing	90000213324	YES	C434	$ 466,861	$ -	$ 466,861	3/30/2021	84	$66,694	$0	$33,347	12.39%	$ 258	$ 8,263
417	INVP 5125 Customer Connections	Existing	90000212093	YES	C903	$ 2,439,474	$ -	$ 2,439,474	3/31/2021	84	$348,496	$0	$174,248	9.66%	$ 1,050	$ 33,665
418	INVP 5900A Service Now Upgrade to Paris	Existing	90000216029	YES	GT53	$ 272,618	$ -	$ 272,618	3/31/2021	84	$38,945	$0	$19,473	4.94%	$ 60	$ 1,924
419	INVP 5838 Managed Networks	Existing	90000206671	YES	GT53	$ 20,611,502	$ -	$ 20,611,502	3/31/2021	84	$2,944,500	$0	$1,472,250	4.94%	$ 4,536	$ 145,458
420	INVP 5917A Data Management: Tooling	Existing	90000215885	YES	GT53	$ 1,708,823	$ -	$ 1,708,823	3/31/2021	84	$244,118	$0	$122,059	4.94%	$ 376	$ 12,059
421	INVP 5846 Substation Network Con	Existing	90000206754	YES	GT53	$ 13,174,117	$ -	$ 13,174,117	3/31/2021	84	$1,882,017	$0	$941,008	4.94%	$ 2,899	$ 92,972
422	INVP 5942 Legacy Active Directory Remediation	Existing	90000213049	YES	GT53	$ 639,068	$ -	$ 639,068	3/31/2021	84	$91,295	$0	$45,648	4.94%	$ 141	$ 4,510

423	INVP 5524A WAN Diversity for Regional Storm Sites	Existing	90000205491	YES	G295	$ 1,403,380	$ -	$ 1,403,380	3/31/2021	84	$200,483	$0	$100,241	0.00%	$ -	$ -
424	INVP 6051 Storms Extended Performance	Existing	90000215213	YES	G924	$ 1,174,286	$ -	$ 1,174,286	3/31/2021	84	$167,755	$0	$83,878	9.04%	$ 473	$ 15,165
425	INVP 5785L Security & Resilience - MuleSoft	Existing	90000219242	YES	C209	$ 610,031	$ -	$ 610,031	3/31/2021	84	$87,147	$0	$43,574	18.19%	$ 494	$ 15,852
426	INVP 5785K Security & Resilience - Maximo	Existing	90000219240	YES	C209	$ 809,401	$ -	$ 809,401	3/31/2021	84	$115,629	$0	$57,814	18.19%	$ 656	$ 21,033
427	INVP 6088 IBM P8 Digital Asset Build	Existing	90000215714	YES	GT53	$ 392,642	$ -	$ 392,642	3/31/2021	84	$56,092	$0	$28,046	4.94%	$ 86	$ 2,771
428	INVP 5867A OMS Router Replacement EOSL Refresh & IT Service Management F&A	Existing	90000217264	YES	G911	$ 441,330	$ -	$ 441,330	3/31/2021	84	$63,047	$0	$31,524	5.30%	$ 104	$ 3,341
429	INVP 5430 Green Button Connect	Existing	90000215883	YES	C113	$ 2,963,113	$ -	$ 2,963,113	3/31/2021	84	$423,302	$0	$211,651	27.42%	$ 3,619	$ 116,069
430	INVP 6108 SharePoint to SharePoint Online	Existing	90000216680	YES	GT53	$ 636,405	$ -	$ 636,405	3/31/2021	84	$90,915	$0	$45,457	4.94%	$ 140	$ 4,491
431	INVP 6050 IBM P9 Digital Asset Build	Existing	90000214853	YES	GT53	$ 432,153	$ -	$ 432,153	3/31/2021	84	$61,736	$0	$30,868	4.94%	$ 95	$ 3,050
432	INVP 3683USN Security Orchestration Automation and Response (SOAR)	Existing	90000219002	YES	GT53	$ 5,248,008	$ -	$ 5,248,008	3/31/2021	84	$749,715	$0	$374,858	4.94%	$ 1,155	$ 37,036
433	INVP 5901B Dev Ops Tools	Existing	90000215183	YES	GT53	$ 1,634,658	$ -	$ 1,634,658	3/31/2021	84	$233,523	$0	$116,761	4.94%	$ 360	$ 11,536
434	INVP 5919 US SAP Minor Enhancements	Existing	90000213605	YES	GT53	$ 515,475	$ -	$ 515,475	3/31/2021	84	$73,639	$0	$36,820	4.94%	$ 113	$ 3,638
435	INVP 5785C Stabilization of Critical Gas Legacy Applications (ePermits)	Existing	90000214843	NO	G385	$ 369,001	$ -	$ 369,001	4/1/2021	84	$52,714	$0	$26,357	0.00%	$ -	$ -
436	INVP 6115 Customer Covid-19 Payment Plan Enhancements	Existing	90000217437	YES	C903	$ 565,894	$ -	$ 565,894	4/23/2021	84	$87,579	$6,737	$47,158	9.66%	$ 284	$ 7,809
437	INVP 5963US Platform Tower Program FY21	Existing	90000212616	YES	GT53	$ 3,573,975	$ -	$ 3,573,975	4/24/2021	84	$553,115	$42,547	$297,831	4.94%	$ 918	$ 25,222
438	INVP 5380A - Blackline Implementation US	Existing	90000214839	YES	GT53	$ 1,858,679	$ -	$ 1,858,679	4/26/2021	84	$287,653	$22,127	$154,890	4.94%	$ 477	$ 13,117
439	INVP 4904 CCAE Upgrade	Existing	90000206775	YES	GT53	$ 1,367,618	$ -	$ 1,367,618	4/26/2021	84	$211,655	$16,281	$113,968	4.94%	$ 351	$ 9,651
440	INVP 5850USA Secure Services Network (SSN) Optimization	Existing	90000216722	YES	GT53	$ 448,546	$ -	$ 448,546	4/29/2021	84	$69,418	$5,340	$37,379	4.94%	$ 115	$ 3,165
441	INVP 5841A Pension Administration Replacement	Existing	90000214855	YES	GT53	$ 787,232	$ -	$ 787,232	5/7/2021	84	$121,833	$9,372	$65,603	4.94%	$ 202	$ 5,556
442	INVP 6136 System Center Configuration Manager (SCCM)	Existing	90000217245	YES	GT53	$ 605,875	$ -	$ 605,875	5/10/2021	84	$93,766	$7,213	$50,490	4.94%	$ 156	$ 4,276
443	ADMS New England Software	Existing	90000220701	NO	T912	$ 10,817,435	$ -	$ 10,817,435	5/18/2021	84	$1,674,127	$128,779	$901,453	0.00%	$ -	$ -
444	INVP 5843A SAP Platform Upgrade: OS and Dtabases	Existing	90000214959	YES	GT53	$ 2,520,543	$ -	$ 2,520,543	5/24/2021	84	$420,090	$60,013	$240,052	4.94%	$ 740	$ 17,788
445	INVP 5896A Sabrix Upgrade	Existing	90000218743	YES	GT53	$ 350,688	$ -	$ 350,688	5/24/2021	84	$58,448	$8,350	$33,399	4.94%	$ 103	$ 2,475
446	INVP 4990 - Primavera Upgrade/Stabilization	Existing	90000199839	YES	G209	$ 2,791,092	$ -	$ 2,791,092	6/7/2021	84	$465,182	$66,455	$265,818	11.93%	$ 1,978	$ 47,568
447	INVP 5471D Grid Mod Data Management	Existing	90000215211	YES	T902	$ 2,744,709	$ -	$ 2,744,709	6/25/2021	84	$490,127	$98,025	$294,076	0.00%	$ -	$ -
448	INVP 5895B Everbridge Integrations	Existing	90000218742	YES	GT53	$ 345,156	$ -	$ 345,156	6/28/2021	84	$61,635	$12,327	$36,981	4.94%	$ 114	$ 2,436
449	INVP 5901D SPPD Strategic Plan to Project Delivery - Strategy and Architecture Foundations	Existing	90000216653	YES	GT53	$ 1,297,560	$ -	$ 1,297,560	7/9/2021	84	$231,707	$46,341	$139,024	4.94%	$ 428	$ 9,157
450	INVP 5842A US SAP Governance Risk and Compliance (GRC) Upgrade	Existing	90000216091	YES	GT53	$ 2,277,038	$ -	$ 2,277,038	7/17/2021	84	$406,614	$81,323	$243,968	4.94%	$ 752	$ 16,069
451	INVP 5863D AIMS Capacitu and Resiliency	Existing	90000220442	YES	C903	$ 609,165	$ -	$ 609,165	8/3/2021	84	$116,031	$29,008	$72,520	9.66%	$ 437	$ 8,406
452	INVP 5836 Lockbox Implementation	Existing	90000216658	YES	C903	$ 941,054	$ -	$ 941,054	8/6/2021	84	$179,248	$44,812	$112,030	9.66%	$ 675	$ 12,987
453	INVP 5874 Cloud Center of Excellence	Existing	90000212289	YES	GT53	$ 1,456,046	$ -	$ 1,456,046	8/16/2021	84	$277,342	$69,336	$173,339	4.94%	$ 534	$ 10,276
454	INVP 4481 US MDS-Wholesale	Existing	90000210931	YES	G442	$ 4,805,942	$ -	$ 4,805,942	8/23/2021	84	$972,631	$286,068	$629,350	0.00%	$ -	$ -
455	INVP 4483 US Control Transmission Outage Application (iTOA) Upgrade	Existing	90000205573	YES	G187	$ 4,157,870	$ -	$ 4,157,870	9/1/2021	84	$841,474	$247,492	$544,483	0.00%	$ -	$ -
456	INVP 5471F GIS upgrade design	Existing	90000205012	YES	T902	$ 4,415,671	$ -	$ 4,415,671	9/6/2021	84	$893,648	$262,838	$578,243	0.00%	$ -	$ -
457	INVP 5896B Warehouse Scanners Upgrade	Existing	90000219243	YES	GT53	$ 435,318	$ -	$ 435,318	9/25/2021	84	$93,282	$31,094	$62,188	4.94%	$ 192	$ 3,072
458	INVP 3683USH Network Security Improvements	Existing	90000211419	YES	GT53	$ 1,816,940	$ -	$ 1,816,940	9/30/2021	84	$389,344	$129,781	$259,563	4.94%	$ 800	$ 12,822
459	INVP 5896D WEM Waste Environmental Management	Existing	90000222529	YES	GT53	$ 312,466	$ -	$ 312,466	10/11/2021	84	$66,957	$22,319	$44,638	4.94%	$ 138	$ 2,205
460	INVP 5876 US Applications - Infrastructure & Framework Upgrade	Existing	90000215036	YES	GT53	$ 1,673,911	$ -	$ 1,673,911	10/23/2021	84	$378,623	$139,493	$259,058	4.94%	$ 798	$ 11,813
461	INVP 5842B Mandatory FERC Form Changes	Existing	90000220447	YES	GT53	$ 430,640	$ -	$ 430,640	10/26/2021	84	$97,407	$35,887	$66,647	4.94%	$ 205	$ 3,039
462	INVP 5785I NRG GIS Replacement Project	Existing	90000219704	NO	G225	$ 3,457,915	$ -	$ 3,457,915	11/8/2021	84	$782,147	$288,160	$535,154	0.00%	$ -	$ -
463	INCP 5471A - ADMS Phase 1 design	Existing	90000205013	YES	5210E	$ 10,623,348	$ -	$ 10,623,348	11/9/2021	84	$2,402,900	$885,279	$1,644,090	0.00%	$ -	$ -
464	INVP 5850USD Secure Web Gateway	Existing	90000214961	YES	GT53	$ 713,949	$ -	$ 713,949	11/9/2021	84	$161,488	$59,496	$110,492	4.94%	$ 340	$ 5,038
465	Grid Mod Enterprise Integration Platform	Existing	90000214152	YES	T902	$ 3,609,432	$ -	$ 3,609,432	11/9/2021	84	$816,419	$300,786	$558,603	0.00%	$ -	$ -
466	INVP 5345B Bill Print and Bill Composition Implementation	Existing	90000208189	NO	C343	$ 1,136,613	$ -	$ 1,136,613	11/18/2021	84	$270,622	$108,249	$189,436	0.00%	$ -	$ -
467	INVP 6073 VMO - Validation Phase	Existing	90000215190	YES	C902	$ 9,342,076	$ -	$ 9,342,076	11/19/2021	84	$2,224,304	$889,721	$1,557,013	0.00%	$ -	$ -
468	INVP 4562 Business Warehouse (BW) Consolidation and Upgrade	Existing	90000222586	YES	GT53	$ 454,729	$ -	$ 454,729	11/19/2021	84	$108,269	$43,308	$75,788	4.94%	$ 233	$ 3,209
469	INVP 6198 I&O US End User Experience	Existing	90000219345	YES	GT53	$ 590,740	$ -	$ 590,740	11/29/2021	84	$140,652	$56,261	$98,457	4.94%	$ 303	$ 4,169
470	INVP 5610 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY22	Existing	90000219542	YES	GT53	$ 1,329,354	$ -	$ 1,329,354	12/6/2021	84	$316,513	$126,605	$221,559	4.94%	$ 683	$ 9,381
471	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221821	NO	C343	$ 1,250,795	$ -	$ 1,250,795	12/11/2021	84	$297,808	$119,123	$208,466	0.00%	$ -	$ -
472	INVP 6018 Security Operation Services (SOS)	Existing	90000212291	YES	GT53	$ 1,332,437	$ -	$ 1,332,437	12/16/2021	84	$317,247	$126,899	$222,073	4.94%	$ 684	$ 9,403
473	INVP 6289B Record to Report - Close and Reporting Simplification	Existing	90000223404	YES	GT53	$ 1,148,752	$ -	$ 1,148,752	12/17/2021	84	$273,512	$109,405	$191,459	4.94%	$ 590	$ 8,107
474	INVP 5471K Grid Mod TOMS Phase 2/3	Existing	90000215046	YES	T904	$ 6,936,243	$ -	$ 6,936,243	12/17/2021	84	$1,651,486	$660,595	$1,156,040	0.00%	$ -	$ -
475	INVP 6421 Procure to Pay Data Anlysis Tool	Existing	90000223509	YES	GT53	$ 2,842,967	$ -	$ 2,842,967	12/31/2021	84	$710,742	$304,604	$507,673	4.94%	$ 1,564	$ 20,063
476	INVP 5788D Interface MyHub To OnBoard LMS OQ External Site	Existing	90000214307	NO	X919	$ 570,836	$ -	$ 570,836	1/15/2022	84	$142,709	$61,161	$101,935	0.00%	$ -	$ -
477	INVP5471D - Grid Mod Data Management USSC-20-372 Electric Data Staging Platform - Release 2	Existing	90000221779	YES	T902	$ 538,354	$ -	$ 538,354	1/31/2022	84	$140,997	$64,090	$102,544	0.00%	$ -	$ -
478	INVP 5926A NMPC Rate Case	Existing	90000220443	YES	C113	$ 1,156,284	$ -	$ 1,156,284	2/1/2022	84	$302,836	$137,653	$220,244	27.42%	$ 3,766	$ 45,293
479	INVP 6076 Future Now Validation Phase	Existing	90000215189	YES	G295	$ 23,471,760	$ -	$ 23,471,760	2/14/2022	84	$6,147,366	$2,794,257	$4,470,812	0.00%	$ -	$ -
480	INVP 6222 PIF Replacement	Existing	90000223391	YES	X918	$ 609,461	$ -	$ 609,461	3/18/2022	84	$166,876	$79,810	$123,343	4.59%	$ 353	$ 3,996
481	INVP 3932 - Customer Contact Center Technology Upgrade Implement Solution- Customer Contact	Existing	90000204016	YES	C903	$ 8,537,745	$ -	$ 8,537,745	3/23/2022	84	$2,439,356	$1,219,678	$1,829,517	9.66%	$ 11,022	$ 117,821
482	INVP 6258USA Data Archival - Platform Implementation	Existing	90000220387	YES	GT53	$ 1,641,536	$ -	$ 1,641,536	3/23/2022	84	$469,010	$234,505	$351,758	4.94%	$ 1,084	$ 11,585
483	INVP 6007 Inside Agent Remediation	Existing	90000219147	YES	C914	$ 883,638	$ -	$ 883,638	3/25/2022	84	$252,468	$126,234	$189,351	17.09%	$ 2,018	$ 21,573
484	INVP 6526US FY23 Network Tower Program	Existing	90000229306	YES	GT53	$ 2,642,474	$ -	$ 2,642,474	3/28/2022	84	$754,993	$377,496	$566,245	4.94%	$ 1,744	$ 18,648
485	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227394	YES	GT53	$ 1,465,608	$ -	$ 1,465,608	3/29/2022	84	$418,745	$209,373	$314,059	4.94%	$ 968	$ 10,343
486	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232504	YES	GT53	$ 1,893,682	$ -	$ 1,893,682	3/29/2022	84	$541,052	$270,526	$405,789	4.94%	$ 1,250	$ 13,364
487	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227393	YES	GT53	$ 1,100,373	$ -	$ 1,100,373	3/29/2022	84	$314,392	$157,196	$235,794	4.94%	$ 726	$ 7,765
488	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232505	YES	GT53	$ 1,099,838	$ -	$ 1,099,838	3/29/2022	84	$314,239	$157,120	$235,680	4.94%	$ 726	$ 7,762
489	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000232503	YES	GT53	$ 2,735,639	$ -	$ 2,735,639	3/29/2022	84	$781,611	$390,806	$586,208	4.94%	$ 1,806	$ 19,306
490	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220375	YES	GT53	$ 11,467,745	$ -	$ 11,467,745	3/29/2022	84	$3,276,498	$1,638,249	$2,457,374	4.94%	$ 7,571	$ 80,930
491	INVP 5125 Customer Connections Annual Program FY22	Existing	90000219360	YES	C903	$ 2,982,873	$ -	$ 2,982,873	3/31/2022	84	$852,249	$426,125	$639,187	9.66%	$ 3,851	$ 41,164
492	INVP 6261US ServiceNow Upgrade and Additional Capabilities	Existing	90000222588	YES	GT53	$ 549,258	$ -	$ 549,258	3/31/2022	84	$156,931	$78,465	$117,698	4.94%	$ 363	$ 3,876
493	INVP 3870A Vision FM & Property services replacement	Existing	90000215025	YES	GT53	$ 3,757,284	$ -	$ 3,757,284	3/31/2022	84	$1,073,510	$536,755	$805,132	4.94%	$ 2,480	$ 26,516
494	INVP 4418USB RSA Archer Platform	Existing	90000221239	YES	GT53	$ 352,775	$ -	$ 352,775	3/31/2022	84	$100,793	$50,396	$75,595	4.94%	$ 233	$ 2,490
495	INVP 6220 US F&BS Minor Enhancements (SAP)	Existing	90000220446	YES	GT53	$ 474,714	$ -	$ 474,714	3/31/2022	84	$135,633	$67,816	$101,724	4.94%	$ 313	$ 3,350
496	INVP 6468 GridStack - Infrastructure	Existing	90000226314	YES	GT53	$ 7,805,675	$ -	$ 7,805,675	3/31/2022	84	$2,230,193	$1,115,096	$1,672,645	4.94%	$ 5,153	$ 55,086
497	INVP 6255US Digital Foundation Tooling and DevSecOps	Existing	90000222587	YES	GT53	$ 531,208	$ -	$ 531,208	3/31/2022	84	$151,774	$75,887	$113,830	4.94%	$ 351	$ 3,749
498	INVP 5702 GridStack	Existing	90000227370	NO	G294	$ 2,450,681	$ -	$ 2,450,681	3/31/2022	84	$700,195	$350,097	$525,146	0.00%	$ -	$ -
499	INVP 5054 On My Way-2	Existing	90000219168	YES	C902	$ 7,975,045	$ -	$ 7,975,045	3/31/2022	84	$2,278,584	$1,139,292	$1,708,938	0.00%	$ -	$ -
500	INVP 5843B US SAP Platform Upgrade: Minor Releases	Existing	90000217249	YES	GT53	$ 368,462	$ -	$ 368,462	3/31/2022	84	$105,275	$52,637	$78,956	4.94%	$ 243	$ 2,600
501	INVP 6260US Digital Foundation Test Data and Environment Management	Existing	90000222589	YES	GT53	$ 1,374,681	$ -	$ 1,374,681	3/31/2022	84	$392,766	$196,383	$294,574	4.94%	$ 908	$ 9,701
502	INVP 6360US IT Planning Jira Align	Existing	90000221942	YES	GT53	$ 750,223	$ -	$ 750,223	3/31/2022	84	$214,349	$107,175	$160,762	4.94%	$ 495	$ 5,294
503	INVP 6015 Gas Application Continuous Improvements	Existing	90000225659	YES	C209	$ 2,832,841	$ -	$ 2,832,841	3/31/2022	84	$809,383	$404,692	$607,037	18.19%	$ 6,886	$ 73,613
504	INVP 6197 I&O US Networks FY22	Existing	90000220314	YES	GT53	$ (281)	$ -	$ (281)	4/1/2022	84	$0	$0	$0	4.94%	$ 1	$ -
505	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219910	YES	GT53	$ 339,341	$ -	$ 339,341	4/6/2022	84	$96,954	$48,477	$72,716	4.94%	$ 224	$ 2,395
506	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219919	YES	GT53	$ 1,735,803	$ -	$ 1,735,803	4/6/2022	84	$495,944	$247,972	$371,958	4.94%	$ 1,146	$ 12,250
507	INVP 6196 I&O US Operations FY22	Existing	90000222643	YES	GT53	$ 794,387	$ -	$ 794,387	4/6/2022	84	$226,968	$113,484	$170,226	4.94%	$ 524	$ 5,606
508	INVP 6200 US Cloud & Hosting FY2	Existing	90000219915	YES	GT53	$ 1,235,418	$ -	$ 1,235,418	4/6/2022	84	$352,977	$176,488	$264,732	4.94%	$ 816	$ 8,719

509	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219917	YES	GT53	$	(25)	$	-	$	(25)	4/6/2022	84	$0	$0	$0	4.94%	$	0	$	-
510	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219911	YES	GT53	$	(327)	$	-	$	(327)	4/6/2022	84	$0	$0	$0	4.94%	$	1	$	-
511	INVP 6198 I&O End User Experience FY22	Existing	90000222645	YES	GT53	$	456,159	$	-	$	456,159	4/6/2022	84	$130,331	$65,166	$97,748	4.94%	$	301	$	3,219
512	INVP 6196 I&O US Operations FY22	Existing	90000219894	YES	GT53	$	1,551,765	$	-	$	1,551,765	4/6/2022	84	$443,361	$221,681	$332,521	4.94%	$	1,024	$	10,951
513	INVP 6198 I&O US End User Experience FY22	Existing	90000219904	YES	GT53	$	1,005,985	$	-	$	1,005,985	4/6/2022	84	$287,424	$143,712	$215,568	4.94%	$	664	$	7,099
514	INVP 6200 I&O US Cloud & Hosting FY22	Existing	90000219907	YES	GT53	$	(319)	$	-	$	(319)	4/6/2022	84	$0	$0	$0	4.94%	$	1	$	-
515	INVP 6196 I&O US Operations FY22	Existing	90000222644	YES	GT53	$	319,129	$	-	$	319,129	4/6/2022	84	$91,180	$45,590	$68,385	4.94%	$	211	$	2,252
516	INVP 6198 I&O US End User Experience FY22	Existing	90000219902	YES	GT53	$	868,203	$	-	$	868,203	4/6/2022	84	$248,058	$124,029	$186,043	4.94%	$	573	$	6,127
517	INVP 6197 I&O US Networks FY22	Existing	90000220310	YES	GT53	$	(153)	$	-	$	(153)	4/6/2022	84	$0	$0	$0	4.94%	$	0	$	-
518	INVP 6196 I&O US Operations FY22	Existing	90000219891	YES	GT53	$	605,550	$	-	$	605,550	4/6/2022	84	$173,014	$86,507	$129,761	4.94%	$	400	$	4,273
519	INVP 6197 I&O US Networks FY22	Existing	90000220315	YES	GT53	$	2,160,334	$	-	$	2,160,334	4/6/2022	84	$617,238	$308,619	$462,929	4.94%	$	1,426	$	15,246
520	INVP 6197 I&O US Networks FY22	Existing	90000220306	YES	GT53	$	2,420,821	$	-	$	2,420,821	4/6/2022	84	$691,663	$345,832	$518,747	4.94%	$	1,598	$	17,084
521	INVP 6199 I&O US CNI FY22	Existing	90000219347	YES	G911	$	1,282,055	$	-	$	1,282,055	4/6/2022	84	$366,301	$183,151	$274,726	5.30%	$	908	$	9,707
522	INVP 5471B ADMS Phase 2 Release train 1.1	Existing	90000224746	YES	G295	$	1,608,838	$	-	$	1,608,838	4/7/2022	84	$459,668	$229,834	$344,751	0.00%	$	-	$	-
523	INVP 5471B ADMS Phase 2 Release train 1.1	Existing	90000224746	YES	G295	$	56,165	$	-	$	56,165	4/7/2022	84	$16,047	$8,024	$12,035	0.00%	$	-	$	-
524	INVP 6254US Platform as a Service (PaaS) on Azure	Existing	90000223118	YES	GT53	$	769,419	$	-	$	769,419	4/30/2022	84	$228,994	$119,077	$174,035	4.94%	$	536	$	5,430
525	INVP 5158 MyHub 2.0	Existing	90000213047	YES	GT53	$	2,546,265	$	-	$	2,546,265	5/18/2022	84	$757,817	$394,065	$575,941	4.94%	$	1,774	$	17,969
526	INVP 5899A Cloud API Migration - OFM	Existing	90000215184	YES	GT53	$	4,690,033	$	-	$	4,690,033	5/20/2022	84	$1,451,677	$781,672	$1,116,675	4.94%	$	3,440	$	33,098
527	INVP 6231 US Treasury - Allegro Upgrade Phase 2	Existing	90000224517	YES	G903	$	269,215	$	-	$	269,215	5/27/2022	84	$83,328	$44,869	$64,099	6.07%	$	243	$	2,334
528	INVP 6256US Platform Upgrades - MuleSoft, Informatica, and DevOps	Existing	90000222947	YES	GT53	$	702,666	$	-	$	702,666	5/31/2022	84	$217,492	$117,111	$167,301	4.94%	$	515	$	4,959
529	INVP 3683USN SOAR	Existing	90000208014	YES	GT53	$	3,565,053	$	-	$	3,565,053	6/1/2022	84	$1,103,469	$594,176	$848,822	4.94%	$	2,615	$	25,159
530	INVP 6708 Microsoft E3/E5 Licenses	Existing	90000236172	YES	GT53	$	6,042,212	$	-	$	6,042,212	6/1/2022	12	$0	$0	$0	4.94%	$	-	$	-
531	INVP 6242US Procurement Systems Digital Enablement	Existing	90000225627	YES	GT53	$	352,772	$	-	$	352,772	6/10/2022	84	$109,191	$58,795	$83,993	4.94%	$	259	$	2,490
532	INVP 6289D FTOM Record to Report - Task Management with Blackline	Existing	90000226059	YES	GT53	$	1,267,742	$	-	$	1,267,742	6/10/2022	84	$392,396	$211,290	$301,843	4.94%	$	930	$	8,947
533	INVP 6266US EA Strategic Portfolio Planning and Delivery / Additional Capability	Existing	90000223688	YES	GT53	$	750,822	$	-	$	750,822	6/24/2022	84	$241,336	$134,075	$187,706	4.94%	$	578	$	5,299
534	INVP 5841C 401(k) Administration Changes	Existing	90000221817	YES	GT53	$	914,575	$	-	$	914,575	6/29/2022	84	$293,970	$163,317	$228,644	4.94%	$	704	$	6,454
535	INVP 5870 Identity & Access Management Transformation	Existing	90000212293	YES	GT53	$	22,010,340	$	-	$	22,010,340	6/30/2022	84	$7,074,752	$3,930,418	$5,502,585	4.94%	$	16,952	$	155,330
536	INVP 5773E Eval Comm Links/Data Security btw Bulk Electric System Control Cntrs	Existing	90000226213	YES	G442	$	269,622	$	-	$	269,622	6/30/2022	84	$86,664	$48,147	$67,405	0.00%	$	-	$	-
537	INVP 5471B ADMS Phase 2 Release 2	Existing	90000225805	YES	G295	$	459,814	$	-	$	459,814	6/30/2022	84	$147,797	$82,110	$114,953	0.00%	$	-	$	-
538	INVP 6210US FY22 Platform Tower Program	Existing	90000220388	YES	GT53	$	6,125,878	$	-	$	6,125,878	6/30/2022	84	$1,969,032	$1,093,907	$1,531,469	4.94%	$	4,718	$	43,231
539	INVP 5471B ADMS Phase 2 Release 2	Existing	90000225805	YES	G295	$	8,609	$	-	$	8,609	6/30/2022	84	$2,767	$1,537	$2,152	0.00%	$	-	$	-
540	INVP 5859A CXP Unified Web Portal - Product Funding FY22	Existing	90000225063	YES	C903	$	1,853,397	$	-	$	1,853,397	7/1/2022	84	$595,735	$330,964	$463,349	9.66%	$	2,791	$	25,577
541	INVP 6252US Data Management Foundations	Existing	90000222465	YES	GT53	$	2,367,137	$	-	$	2,367,137	7/29/2022	84	$789,046	$450,883	$619,965	4.94%	$	1,910	$	16,705
542	INVP 6137US Enterprise PMO Jira Align Release 2	Existing	90000225781	YES	GT53	$	343,241	$	-	$	343,241	7/29/2022	84	$114,414	$65,379	$89,896	4.94%	$	277	$	2,422
543	INVP 4750M Operational Data Store (ODS) - CAPEX	Existing	90000206115	NO	C343	$	7,886,927	$	-	$	7,886,927	8/4/2022	84	$2,628,976	$1,502,272	$2,065,624	0.00%	$	-	$	-
544	INVP 4750J Web Self-Service - CAPEX	Existing	90000206114	YES	C903	$	28,393,751	$	-	$	28,393,751	8/4/2022	84	$9,464,584	$5,408,333	$7,436,459	9.66%	$	44,800	$	391,834
545	INVP 6066 FCP Upgrade for CSS - Plan Forward	Existing	90000215187	YES	C434	$	3,298,066	$	-	$	3,298,066	8/5/2022	84	$1,099,355	$628,203	$863,779	12.39%	$	6,674	$	58,376
546	INVP 5274A New Storms Response Management System Implementation	Existing	90000217114	YES	G911	$	1,790,612	$	-	$	1,790,612	8/9/2022	84	$596,871	$341,069	$468,970	5.30%	$	1,550	$	13,557
547	INVP 6435 Customer PCI Remediation	Existing	90000225433	YES	C903	$	416,567	$	-	$	416,567	8/17/2022	84	$138,856	$79,346	$109,101	9.66%	$	657	$	5,749
548	INVP 5843D US SAP - Healthcheck Upgrade Critical Components FY22	Existing	90000224573	YES	GT53	$	1,404,627	$	-	$	1,404,627	8/19/2022	84	$484,931	$284,270	$384,600	4.94%	$	1,185	$	9,913
549	INVP 6416 Operational Technology Priveledged Access Workstation (PAW)	Existing	90000223529	YES	GT53	$	2,106,601	$	-	$	2,106,601	8/22/2022	84	$727,279	$426,336	$576,808	4.94%	$	1,777	$	14,867
550	INVP 6522US Digitization of the CMT Process	Existing	90000232568	YES	GT53	$	275,059	$	-	$	275,059	9/19/2022	84	$98,235	$58,941	$78,588	4.94%	$	242	$	1,941
551	INVP 6253US Cloud API Migration	Existing	90000222466	YES	GT53	$	3,049,975	$	-	$	3,049,975	9/30/2022	84	$1,089,277	$653,566	$871,421	4.94%	$	2,685	$	21,524
552	INVP 5471OA GM Data Mgt Phase 2	Existing	90000225472	YES	G295	$	9,859,266	$	-	$	9,859,266	9/30/2022	84	$3,521,167	$2,112,700	$2,816,933	0.00%	$	-	$	-
553	INVP 6211US Network Security Program FY22	Existing	90000220391	YES	GT53	$	2,778,088	$	-	$	2,778,088	9/30/2022	84	$992,174	$595,305	$793,739	4.94%	$	2,445	$	19,605
554	INVP 5471B ADMS Phase 2 Release 3	Existing	90000225809	YES	G295	$	334,352	$	-	$	334,352	9/30/2022	84	$119,412	$71,647	$95,529	0.00%	$	-	$	-
555	INVP 5471B ADMS Phase 2 Release 3	Existing	90000225809	YES	G295	$	5,864	$	-	$	5,864	9/30/2022	84	$2,094	$1,257	$1,676	0.00%	$	-	$	-
556	INVP 6615US WorkBoard FY23	Existing	90000236175	YES	GT53	$	583,794	$	-	$	583,794	10/1/2022	12	$0	$0	$0	4.94%	$	-	$	-
557	INVP 5888D Fluke and WECO License and Hardware Updates	Existing	90000228904	YES	C902	$	323,720	$	-	$	323,720	10/1/2022	84	$115,614	$69,369	$92,491	0.00%	$	-	$	-
558	INVP 5850 Network Security Program FY21	Existing	90000213046	YES	GT53	$	2,038,681	$	-	$	2,038,681	10/11/2022	84	$728,100	$436,860	$582,480	4.94%	$	1,794	$	14,387
559	INVP 5892A Control Center EOL Servers and Tool Replacement	Existing	90000225780	YES	G187	$	467,346	$	-	$	467,346	10/12/2022	84	$166,909	$100,146	$133,528	0.00%	$	-	$	-
560	INVP 6289E FERC Form Integration with wDesk	Existing	90000227451	YES	GT53	$	421,632	$	-	$	421,632	10/14/2022	84	$150,583	$90,350	$120,466	4.94%	$	371	$	2,976
561	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227390	YES	GT53	$	1,738,574	$	-	$	1,738,574	10/31/2022	84	$641,616	$393,249	$517,433	4.94%	$	1,594	$	12,269
562	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227392	YES	GT53	$	801,488	$	-	$	801,488	10/31/2022	84	$295,787	$181,289	$238,538	4.94%	$	735	$	5,656
563	INVP 6519 FY23 Gridstack Foundations	Existing	90000227401	YES	GT53	$	2,317,989	$	-	$	2,317,989	10/31/2022	84	$855,448	$524,307	$689,878	4.94%	$	2,125	$	16,358
564	INVP 6519 FY23 GridStack Foundations	Existing	90000227921	YES	GT53	$	1,916,970	$	-	$	1,916,970	10/31/2022	84	$707,453	$433,600	$570,527	4.94%	$	1,758	$	13,528
565	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227391	YES	GT53	$	968,008	$	-	$	968,008	10/31/2022	84	$357,241	$218,954	$288,098	4.94%	$	888	$	6,831
566	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227391	YES	GT53	$	317,669	$	-	$	317,669	10/31/2022	84	$117,235	$71,854	$94,544	4.94%	$	291	$	2,242
567	INVP 6519 FY23 GridStack Foundations	Existing	90000227920	YES	GT53	$	2,160,766	$	-	$	2,160,766	10/31/2022	84	$797,426	$488,745	$643,085	4.94%	$	1,981	$	15,249
568	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227395	YES	GT53	$	1,021,657	$	-	$	1,021,657	10/31/2022	84	$377,040	$231,089	$304,065	4.94%	$	937	$	7,210
569	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227396	YES	GT53	$	630,356	$	-	$	630,356	10/31/2022	84	$232,631	$142,581	$187,606	4.94%	$	578	$	4,449
570	INVP 6519 FY23 GridStack Foundations	Existing	90000227921	YES	GT53	$	536,410	$	-	$	536,410	10/31/2022	84	$197,961	$121,331	$159,646	4.94%	$	492	$	3,786
571	INVP 6487 I&O US Digital Workplace Services FY23	Existing	90000227392	YES	GT53	$	45,931	$	-	$	45,931	10/31/2022	84	$16,951	$10,389	$13,670	4.94%	$	42	$	324
572	INVP 6485 I&O US Operations FY23	Existing	90000227385	YES	GT53	$	695,611	$	-	$	695,611	10/31/2022	84	$256,714	$157,341	$207,027	4.94%	$	638	$	4,909
573	INVP 5891C Field Collection System (FCS) Upgrade	Existing	90000236084	YES	C903	$	1,623,952	$	-	$	1,623,952	10/31/2022	84	$599,316	$367,322	$483,319	9.66%	$	2,912	$	22,411
574	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000227398	YES	GT53	$	2,777,615	$	-	$	2,777,615	10/31/2022	84	$1,025,072	$628,270	$826,671	4.94%	$	2,547	$	19,602
575	INVP 6346US US CA Group Web	Existing	90000221388	YES	GT53	$	723	$	-	$	723	11/9/2022	84	$267	$164	$215	4.94%	$	1	$	5
576	INVP 6221 Risk Master Replacement	Existing	90000229097	YES	GT53	$	606,479	$	-	$	606,479	11/14/2022	84	$223,820	$137,180	$180,500	4.94%	$	556	$	4,280
577	INVP 5891A Electric Vehicle MV90 Upgrade	Existing	90000219348	YES	G187	$	2,873,926	$	-	$	2,873,926	11/14/2022	84	$1,060,616	$650,055	$855,335	0.00%	$	-	$	-
578	INVP 6206 Smart Target	Existing	90000218558	YES	C903	$	2,463,384	$	-	$	2,463,384	11/17/2022	84	$909,106	$557,194	$733,150	9.66%	$	4,417	$	33,995
579	INVP 5497 Core PowerPlan Upgrade and Lease Consolidation	Existing	90000226819	YES	GT53	$	1,492,042	$	-	$	1,492,042	11/20/2022	84	$568,397	$355,248	$461,822	4.94%	$	1,423	$	10,530
580	INVP 5887A ARCOS Reporting Replacement	Existing	90000227029	YES	G187	$	669,265	$	-	$	669,265	11/21/2022	84	$254,958	$159,349	$207,154	0.00%	$	-	$	-
581	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221823	YES	C434	$	1,816,052	$	-	$	1,816,052	12/2/2022	84	$691,829	$432,393	$562,111	12.39%	$	4,343	$	32,144
582	INVP 5611 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY23	Existing	90000228136	YES	GT53	$	662,380	$	-	$	662,380	12/5/2022	84	$252,335	$157,710	$205,023	4.94%	$	632	$	4,675
583	INVP 5471 Grid Mod TOMS Phase 2/3 Final Deployment	Existing	90000225487	YES	G187	$	3,269,296	$	-	$	3,269,296	12/10/2022	84	$1,245,446	$778,404	$1,011,925	0.00%	$	-	$	-
584	INVP 5466 AMAG HW and SW Upgrade	Existing	90000205574	YES	GT53	$	6,491,289	$	-	$	6,491,289	12/15/2022	84	$2,472,872	$1,545,545	$2,009,209	4.94%	$	6,190	$	45,810
585	INVP 6421 Procure To Pay Data Analysis Tool	Existing	90000229352	YES	GT53	$	1,633,838	$	-	$	1,633,838	12/16/2022	84	$622,414	$389,009	$505,712	4.94%	$	1,558	$	11,530
586	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220374	YES	GT53	$	10,611,888	$	-	$	10,611,888	12/20/2022	84	$4,168,956	$2,652,972	$3,410,964	4.94%	$	10,508	$	74,890
587	INVP 5471K TOMS Ph 3 Final Deploy	Existing	90000233062	YES	G295	$	69	$	-	$	69	12/20/2022	84	$27	$17	$22	0.00%	$	-	$	-
588	INVP 5471B ADMS Phase 2 release 4	Existing	90000225810	YES	G295	$	226,797	$	-	$	226,797	12/31/2022	84	$89,099	$56,699	$72,899	0.00%	$	-	$	-
589	INVP 6245US SOAR (Security, Orchestration, Automation, and Response)	Existing	90000223218	YES	GT53	$	1,410,296	$	-	$	1,410,296	12/31/2022	84	$554,045	$352,574	$453,310	4.94%	$	1,397	$	9,953
590	INVP 5471M INOC	Existing	90000225471	YES	G187	$	511,063	$	-	$	511,063	1/1/2023	84	$200,775	$127,766	$164,270	0.00%	$	-	$	-
591	INVP 6076 FutureNow 2.0 Distribut	Existing	90000226064	YES	G295	$	354,631	$	-	$	354,631	1/6/2023	84	$139,319	$88,658	$113,988	0.00%	$	-	$	-
592	INVP 6076 FutureNow 2.0 Trans	Existing	90000226065	YES	G901	$	5,767,229	$	-	$	5,767,229	1/6/2023	84	$2,265,697	$1,441,807	$1,853,752	0.00%	$	-	$	-
593	INVP 6076 FutureNow 2.0 Distribut	Existing	90000226064	YES	G295	$	3,467,897	$	-	$	3,467,897	1/6/2023	84	$1,362,388	$866,974	$1,114,681	0.00%	$	-	$	-
594	INVP 3870B Real Estate - Right of Way Work Request Migration to Maximo	Existing	90000231289	YES	GT53	$	1,158,092	$	-	$	1,158,092	1/12/2023	84	$454,965	$289,523	$372,244	4.94%	$	1,147	$	8,173

595	INVP 6496 NY Gender Pronoun and Name Mandate	Existing	90000227836	YES	C170	$	1,379,411	$	-	$	1,379,411	1/13/2023	84	$541,911	$344,853	$443,382	15.06%	$	4,164	$	29,677
596	INVP 5471P GM Integration Svcs 2	Existing	90000224183	YES	G295	$	3,708,455	$	-	$	3,708,455	1/16/2023	84	$1,456,893	$927,114	$1,192,004	0.00%	$	-	$	-
597	INVP 5345B Billing and Printing	Existing	90000208193	YES	C434	$	3,545,691	$	-	$	3,545,691	1/21/2023	84	$1,435,161	$928,633	$1,181,897	12.39%	$	9,132	$	62,759
598	INVP 6549US SHE: Business Continuity	Existing	90000233000	YES	GT53	$	358,291	$	-	$	358,291	1/23/2023	84	$145,023	$93,838	$119,430	4.94%	$	368	$	2,529
599	INVP 5983 DB Landscape Optimization	Existing	90000225874	YES	GT53	$	1,885,555	$	-	$	1,885,555	1/28/2023	84	$763,201	$493,836	$628,518	4.94%	$	1,936	$	13,307
600	INVP 6441 Scalability and Resilience for Enterprise Gas Platforms	Existing	90000225214	YES	C209	$	2,638,996	$	-	$	2,638,996	1/30/2023	84	$1,068,165	$691,166	$879,665	18.19%	$	9,979	$	68,576
601	INVP 6530 US Group Functions Operational Requests	Existing	90000236204	YES	GT53	$	1,835,356	$	-	$	1,835,356	1/31/2023	84	$742,882	$480,688	$611,785	4.94%	$	1,885	$	12,952
602	INVP 6584 UWP 2.0 Digital Re Architecture and Optimization	Existing	90000231717	YES	C903	$	9,565,875	$	-	$	9,565,875	2/9/2023	84	$3,871,902	$2,505,348	$3,188,625	9.66%	$	19,209	$	132,009
603	INVP 6302 2022 AIMS Baseline	Existing	90000226581	YES	C903	$	372,183	$	-	$	372,183	2/9/2023	84	$150,645	$97,476	$124,061	9.66%	$	747	$	5,136
604	Cybersecurity for Grid Modernization	Existing	90000218182	YES	G187	$	4,108,743	$	-	$	4,108,743	2/10/2023	84	$1,663,063	$1,076,099	$1,369,581	0.00%	$	-	$	-
605	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227843	YES	GT53	$	97,469	$	-	$	97,469	2/24/2023	84	$40,612	$26,688	$33,650	4.94%	$	104	$	688
606	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227841	YES	GT53	$	116,795	$	-	$	116,795	2/27/2023	84	$48,664	$31,980	$40,322	4.94%	$	124	$	824
607	INVP 5125 Customer Conections Annual Program FY23	Existing	90000236200	YES	C903	$	3,265,637	$	-	$	3,265,637	2/28/2023	84	$1,360,682	$894,163	$1,127,422	9.66%	$	6,792	$	45,066
608	INVP 5673 My Business Account (Customer Digital Solution)	Existing	90000236202	YES	C903	$	6,191,992	$	-	$	6,191,992	2/28/2023	84	$2,579,997	$1,695,426	$2,137,712	9.66%	$	12,878	$	85,449
609	INVP 5892B Control Room Server and Tools Upgrade/Replacement	Existing	90000236085	YES	G187	$	556,626	$	-	$	556,626	2/28/2023	84	$231,928	$152,410	$192,169	0.00%	$	-	$	-
610	INVP 6349 Customer Data Platform	Existing	90000236203	YES	G911	$	10,835,976	$	-	$	10,835,976	2/28/2023	84	$4,514,990	$2,966,993	$3,740,992	5.30%	$	12,365	$	82,044
611	INVP 6043G1 Content Management for Engineering	Existing	90000219378	YES	T904	$	384,347	$	-	$	384,347	2/28/2023	84	$160,144	$105,238	$132,691	0.00%	$	-	$	-
612	INVP 6043G1 Content Management for Engineering	Existing	90000236083	YES	T904	$	1,198,591	$	-	$	1,198,591	2/28/2023	84	$499,413	$328,186	$413,799	0.00%	$	-	$	-
613	ZBR-Cap - Web C2-Phase 1 Release	Existing	90000236195	YES	C903	$	314,964	$	-	$	314,964	3/1/2023	84	$131,235	$86,240	$108,738	9.66%	$	655	$	4,347
614	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 1 Release	Existing	90000236191	YES	C903	$	1,316,468	$	-	$	1,316,468	3/1/2023	84	$548,528	$360,461	$454,495	9.66%	$	2,738	$	18,167
615	ZBR-Cap-AIMS C2-Phase 1 Release	Existing	90000236196	YES	C903	$	1,196,784	$	-	$	1,196,784	3/1/2023	84	$498,660	$327,691	$413,175	9.66%	$	2,489	$	16,516
616	ZBR-Cap-Elim Calls with Self Svc C2-Phase 1 Release	Existing	90000236188	YES	C903	$	15,919,821	$	-	$	15,919,821	3/1/2023	84	$6,633,259	$4,358,999	$5,496,129	9.66%	$	33,110	$	219,694
617	ZBR-Cap-Automate Manual Work B1-Phase 1 Release	Existing	90000236190	YES	C903	$	4,767,734	$	-	$	4,767,734	3/1/2023	84	$1,986,556	$1,305,451	$1,646,003	9.66%	$	9,916	$	65,795
618	ZBR-Cap-Optim B.O. Proc & Capac B2-Phase 1 Release	Existing	90000236192	YES	C903	$	729,315	$	-	$	729,315	3/1/2023	84	$303,881	$199,693	$251,787	9.66%	$	1,517	$	10,065
619	ZBR-Cap-Minim Bad Debt Expos B3-Phase 1 Release	Existing	90000236193	YES	C903	$	90,321	$	-	$	90,321	3/1/2023	84	$37,634	$24,731	$31,182	9.66%	$	188	$	1,246
620	ZBR-Cap-Optim FO Svc Deliv Model-C1-Phase 1 Release	Existing	90000236186	YES	C903	$	936,198	$	-	$	936,198	3/1/2023	84	$390,083	$256,340	$323,211	9.66%	$	1,947	$	12,920
621	ZBR-Cap-Drive e-Bill Adoption B4-Phase 1 Release	Existing	90000236194	YES	C903	$	1,151,120	$	-	$	1,151,120	3/1/2023	84	$479,633	$315,188	$397,410	9.66%	$	2,394	$	15,885
622	ZBR-Cap Pref/Comms-Phase 1 Release	Existing	90000236197	YES	C903	$	391,891	$	-	$	391,891	3/1/2023	84	$163,288	$107,304	$135,296	9.66%	$	815	$	5,408
623	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 1 Release	Existing	90000236189	YES	C903	$	1,812,966	$	-	$	1,812,966	3/1/2023	84	$755,402	$496,407	$625,905	9.66%	$	3,771	$	25,019
624	INVP 4418USC CRO FY23: GRC Archer	Existing	90000233861	YES	GT53	$	914,095	$	-	$	914,095	3/16/2023	84	$380,873	$250,288	$315,580	4.94%	$	972	$	6,451
625	INVP 5471L GM GIS Phase 2	Existing	90000229696	YES	G295	$	823,035	$	-	$	823,035	3/17/2023	84	$342,931	$225,355	$284,143	0.00%	$	-	$	-
626	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000232495	YES	GT53	$	755,109	$	-	$	755,109	3/19/2023	84	$323,618	$215,745	$269,682	4.94%	$	831	$	5,329
627	INVP 6489 I&O US Cloud and Hosting FY23	Existing	90000232493	YES	GT53	$	957,505	$	-	$	957,505	3/19/2023	84	$410,359	$273,573	$341,966	4.94%	$	1,054	$	6,757
628	INVP 4898 Asset and Work Management System for LNG	Existing	90000213858	NO	G383	$	7,579,106	$	-	$	7,579,106	3/19/2023	84	$3,248,188	$2,165,459	$2,706,824	0.00%	$	-	$	-
629	INVP 6529 US Group Function Minor Enhancements (SAP)	Existing	90000228702	YES	GT53	$	729,954	$	-	$	729,954	3/21/2023	84	$312,838	$208,558	$260,698	4.94%	$	803	$	5,151
630	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227862	YES	GT53	$	148,189	$	-	$	148,189	3/22/2023	84	$63,509	$42,340	$52,925	4.94%	$	163	$	1,046
631	INVP 6273US Workforce Data Domain	Existing	90000222464	YES	GT53	$	3,480,163	$	-	$	3,480,163	3/27/2023	84	$1,491,499	$994,332	$1,242,915	4.94%	$	3,829	$	24,560
632	INVP 5890A Corporate PI	Existing	90000226057	YES	G187	$	1,895,611	$	-	$	1,895,611	3/28/2023	84	$812,405	$541,603	$677,004	0.00%	$	-	$	-
633	INVP 6480US FY23 Platform Tower Project	Existing	90000229906	YES	GT53	$	4,510,820	$	-	$	4,510,820	3/28/2023	84	$1,933,208	$1,288,806	$1,611,007	4.94%	$	4,963	$	31,833
634	INVP 6565 Secure and Compliant	Existing	90000229719	YES	GT53	$	2,098,446	$	-	$	2,098,446	3/29/2023	84	$899,334	$599,556	$749,445	4.94%	$	2,309	$	14,809
635	INVP FY23 GridStack Foundations	Existing	90000232510	YES	GT53	$	368,417	$	-	$	368,417	3/29/2023	84	$157,893	$105,262	$131,578	4.94%	$	405	$	2,600
636	INVP 6519 FY23 GridStack Foundations	Existing	90000233466	YES	GT53	$	591,290	$	-	$	591,290	3/29/2023	84	$253,410	$168,940	$211,175	4.94%	$	651	$	4,173
637	INVP 6485 I&O US Operations FY23	Existing	90000232499	YES	GT53	$	2,693,288	$	-	$	2,693,288	3/29/2023	84	$1,154,266	$769,511	$961,889	4.94%	$	2,963	$	19,007
638	INVP 6641 FY23 Service Now Upgrade - US	Existing	90000232757	YES	GT53	$	1,708,436	$	-	$	1,708,436	3/29/2023	84	$732,187	$488,125	$610,156	4.94%	$	1,880	$	12,057
639	INVP 6485 I&O US Operations FY23	Existing	90000227382	YES	GT53	$	456,134	$	-	$	456,134	3/29/2023	84	$195,486	$130,324	$162,905	4.94%	$	502	$	3,219
640	INVP 6485 I&O US Operations FY23	Existing	90000227383	YES	GT53	$	2,075,793	$	-	$	2,075,793	3/29/2023	84	$889,626	$593,084	$741,355	4.94%	$	2,284	$	14,649
641	INVP 6519 FY23 GridStack Foundations	Existing	90000232513	YES	GT53	$	238,164	$	-	$	238,164	3/29/2023	84	$102,070	$68,047	$85,058	4.94%	$	262	$	1,681
642	INVP 6610 Gas Application Rationalization	Existing	90000232378	YES	C209	$	363,602	$	-	$	363,602	3/29/2023	84	$155,829	$103,886	$129,858	18.19%	$	1,473	$	9,448
643	INVP 6519 FY23 GridStack Foundations	Existing	90000227922	YES	GT53	$	275,410	$	-	$	275,410	3/29/2023	84	$118,033	$78,688	$98,361	4.94%	$	303	$	1,944
644	INVP 6519 FY23 GridStack Foundations	Existing	90000232511	YES	GT53	$	870,140	$	-	$	870,140	3/29/2023	84	$372,917	$248,611	$310,764	4.94%	$	957	$	6,141
645	INVP 6485 I&O US Operations FY23	Existing	90000227381	YES	GT53	$	1,618,013	$	-	$	1,618,013	3/29/2023	84	$693,434	$462,290	$577,862	4.94%	$	1,780	$	11,419
646	INVP 6519 FY23 GridStack Foundations	Existing	90000227924	YES	GT53	$	552,890	$	-	$	552,890	3/29/2023	84	$236,953	$157,969	$197,461	4.94%	$	608	$	3,902
647	INVP 6519 FY23 GridStack Foundations	Existing	90000227925	YES	GT53	$	3,895,289	$	-	$	3,895,289	3/29/2023	84	$1,669,410	$1,112,940	$1,391,175	4.94%	$	4,286	$	27,490
648	INVP 6485 I&O US Operations FY23	Existing	90000227384	YES	GT53	$	323,597	$	-	$	323,597	3/29/2023	84	$138,684	$92,456	$115,570	4.94%	$	356	$	2,284
649	Data Management Phase 2 PI5 and PI6	Existing	90000232055	YES	G295	$	1,358,504	$	-	$	1,358,504	3/30/2023	84	$582,216	$388,144	$485,180	0.00%	$	-	$	-
650	INVP 5471K TOMS Phase 3 FNL Deploy	Existing	90000233757	YES	G187	$	1,354,448	$	-	$	1,354,448	3/30/2023	84	$580,478	$386,985	$483,731	0.00%	$	-	$	-
651	INVP 6032 Customer Billing COVID Transition Minor Works	Existing	90000213607	YES	C903	$	624,810	$	-	$	624,810	3/31/2023	84	$267,776	$178,517	$223,146	9.66%	$	1,344	$	8,622
652	INVP 5054 On My Way - 2	Existing	90000226026	YES	C902	$	3,642,842	$	-	$	3,642,842	3/31/2023	84	$1,561,218	$1,040,812	$1,301,015	0.00%	$	-	$	-
653	INVP 6520US Jira Align Phase 3	Existing	90000229783	YES	GT53	$	2,066,061	$	-	$	2,066,061	3/31/2023	84	$885,455	$590,303	$737,879	4.94%	$	2,273	$	14,580
654	INVP 6582 Gas Application Continuous Improvement	Existing	90000229951	YES	C209	$	659,050	$	-	$	659,050	3/31/2023	84	$282,450	$188,300	$235,375	18.19%	$	2,670	$	17,126
655	INVP 6073 Vegetation Management Optimization	Existing	90000236205	YES	C902	$	3,478,768	$	-	$	3,478,768	3/31/2023	84	$1,490,900	$993,934	$1,242,417	0.00%	$	-	$	-
656	INVP 6264US Apptio Development	Existing	90000223526	YES	GT53	$	1,402,567	$	-	$	1,402,567	3/31/2023	84	$601,100	$400,733	$500,917	4.94%	$	1,543	$	9,898
657	INVP5471B ADMS Phase 2 release 5	Existing	90000225811	YES	G295	$	872,199	$	-	$	872,199	3/31/2023	84	$373,800	$249,200	$311,500	0.00%	$	-	$	-
658	INVP 6587US Strategic Portfolio Planning & Delivery SPPD, Capability Expansion	Existing	90000231812	YES	GT53	$	223,285	$	-	$	223,285	3/31/2023	84	$95,693	$63,796	$79,744	4.94%	$	246	$	1,576
659	INVP 6426 Investment Recovery Digitization	Existing	90000227077	YES	GT53	$	1,300,238	$	-	$	1,300,238	4/28/2023	84	$572,724	$386,976	$479,850	4.94%	$	1,478	$	9,176
660	INVP 6289G FTOM R2R: Robotic Process Automation of Manual Journal Entries	Existing	90000230670	YES	GT53	$	1,598,339	$	-	$	1,598,339	4/28/2023	84	$704,030	$475,696	$589,863	4.94%	$	1,817	$	11,280
661	INVP 5125 Customer Connections Annual Program FY23	Existing	90000229335	YES	C903	$	837,109	$	-	$	837,109	5/1/2023	84	$368,727	$249,140	$308,933	9.66%	$	1,861	$	11,552
662	INVP 6690 Cost Center and Time Improvements	Existing	90000238216	YES	GT53	$	293,435	$	-	$	293,435	5/18/2023	84	$129,251	$87,332	$108,292	4.94%	$	334	$	2,071
663	INVP 6289F US GAAP Statutory Reporting with WDesk	Existing	90000228705	YES	GT53	$	594,443	$	-	$	594,443	5/26/2023	84	$268,915	$183,994	$226,455	4.94%	$	698	$	4,195
664	INVP 6290A Source to Pay Release 1 Procure to Pay (P2P) Rollout Program	Existing	90000223683	YES	GT53	$	14,392,132	$	-	$	14,392,132	5/29/2023	84	$6,510,727	$4,454,708	$5,482,717	4.94%	$	16,891	$	101,567
665	INVP 6349 Customer Data Platform	Existing	90000221820	YES	G911	$	1,634,163	$	-	$	1,634,163	6/1/2023	84	$739,264	$505,812	$622,538	5.30%	$	2,058	$	12,373
666	INVP 4769 - Gas Storm Hardening Using Remote Service Valves (RSV's)	Existing	90000188931	NO	G225	$	6,501,899	$	-	$	6,501,899	6/2/2023	84	$2,941,335	$2,012,493	$2,476,914	0.00%	$	-	$	-
667	INVP 6592 TSA/TSC Application Upgrade	Existing	90000242149	YES	G114	$	358,711	$	-	$	358,711	6/9/2023	84	$162,274	$111,030	$136,652	15.84%	$	1,350	$	8,117
668	INVP 6531 AIMS Upgrades and Enhancements	Existing	90000228700	YES	C903	$	303,367	$	-	$	303,367	6/22/2023	84	$140,849	$97,511	$119,180	9.66%	$	718	$	4,186
669	INVP5471B ADMS Phase 2 Release 6	Existing	90000225812	YES	G295	$	815,866	$	-	$	815,866	6/30/2023	84	$378,795	$262,243	$320,519	0.00%	$	-	$	-
670	INVP 6661 Demand Planning and Material Track and Trace Validation	Existing	90000235803	YES	C902	$	560,361	$	-	$	560,361	6/30/2023	84	$260,167	$180,116	$220,142	0.00%	$	-	$	-
671	INVP 5471K Grid Mod TOMS	Existing	90000236603	YES	G187	$	750,331	$	-	$	750,331	6/30/2023	84	$348,368	$241,178	$294,773	0.00%	$	-	$	-
672	INVP 6584 UWP 2.0 Digital Re Architecture and Optimization	Existing	90000236675	YES	C903	$	846,675	$	-	$	846,675	6/30/2023	84	$393,099	$272,146	$332,622	9.66%	$	2,004	$	11,684
673	INVP 6621US JML MyHub	Existing	90000232124	YES	GT53	$	1,789,012	$	-	$	1,789,012	7/31/2023	84	$851,911	$596,337	$724,124	4.94%	$	2,231	$	12,625
674	INVP 6510 Operational Technology Privileged Access Workstation FY23	Existing	90000228238	YES	GT53	$	1,399,638	$	-	$	1,399,638	8/1/2023	84	$666,494	$466,546	$566,520	4.94%	$	1,745	$	9,877
675	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000219982	YES	GT53	$	3,957,769	$	-	$	3,957,769	8/25/2023	84	$1,931,768	$1,366,373	$1,649,071	4.94%	$	5,080	$	27,931
676	INVP 5892B Control Room Server and Tools Upgrade-Replacement	Existing	90000232760	YES	G187	$	505,940	$	-	$	505,940	8/25/2023	84	$246,947	$174,670	$210,808	0.00%	$	-	$	-
677	INVP 6223 I&O US Data Center Transformation FY22	Existing	90000220376	YES	GT53	$	22,184,315	$	-	$	22,184,315	8/25/2023	84	$10,828,059	$7,658,871	$9,243,465	4.94%	$	28,477	$	156,558
678	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227870	YES	GT53	$	125,614	$	-	$	125,614	8/30/2023	84	$61,311	$43,367	$52,339	4.94%	$	161	$	886
679	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227863	YES	GT53	$	154,923	$	-	$	154,923	8/30/2023	84	$75,617	$53,485	$64,551	4.94%	$	199	$	1,093
680	INVP 5891C Field Collection System (FCS) Upgrade	Existing	90000221921	YES	C903	$	634,665	$	-	$	634,665	8/31/2023	84	$309,777	$219,111	$264,444	9.66%	$	1,593	$	8,758

681	INVP 6258USB Data Archival US Group Function Portfolio	Existing	90000225218	YES	GT53	$ 3,337,553	$ -	$ 3,337,553	9/9/2023	84	$1,629,044	$1,152,250	$1,390,647	4.94%	$ 4,284	$ 23,554
682	NY AMI IT Cyber Security Software-Phase 1	Existing	90000241320	YES	C113	$ 488,638	$ -	$ 488,638	9/30/2023	84	$244,319	$174,514	$209,416	27.42%	$ 3,581	$ 19,141
683	NY AMI IT CSS Enhancement Softw.-Phase 1	Existing	90000241316	YES	C113	$ 2,357,770	$ -	$ 2,357,770	9/30/2023	84	$1,178,885	$842,061	$1,010,473	27.42%	$ 17,279	$ 92,357
684	INVP 5673 My Business Account (Customer Digital Solution)	Existing	90000219539	YES	C903	$ 2,225,964	$ -	$ 2,225,964	9/30/2023	84	$1,112,982	$794,987	$953,985	9.66%	$ 5,747	$ 30,718
685	INVP 6551 UTOC Software	Existing	90000229502	YES	G187	$ 5,125,887	$ -	$ 5,125,887	9/30/2023	84	$2,562,944	$1,830,674	$2,196,809	0.00%	$ -	$ -
686	INVP 6551 UTOC Software PI11 and PI12	Existing	90000236960	YES	G187	$ 874,551	$ -	$ 874,551	9/30/2023	84	$437,275	$312,340	$374,808	0.00%	$ -	$ -
687	NY AMI IT Telecom Capex Hardware-Phase 1	Existing	90000241314	YES	C113	$ 172,954	$ -	$ 172,954	9/30/2023	84	$86,477	$61,769	$74,123	27.42%	$ 1,268	$ 6,775
688	NY AMI IT Cyber Security Hardware-Phase 1	Existing	90000241315	YES	C113	$ 9,665	$ -	$ 9,665	9/30/2023	84	$4,832	$3,452	$4,142	27.42%	$ 71	$ 379
689	NY AMI IT ESB, Info Sys & DataLak-Ph. 1	Existing	90000241319	YES	C113	$ 16,330,001	$ -	$ 16,330,001	9/30/2023	84	$8,165,001	$5,832,143	$6,998,572	27.42%	$ 119,676	$ 639,669
690	NY AMI IT Billing & MDS Sys Softw-Phase 1	Existing	90000241317	YES	C113	$ 1,526,897	$ -	$ 1,526,897	9/30/2023	84	$763,448	$545,320	$654,384	27.42%	$ 11,190	$ 59,811
691	NY AMI IT Telecomm Software-Phase 1	Existing	90000241318	YES	C113	$ 1,071,171	$ -	$ 1,071,171	9/30/2023	84	$535,585	$382,561	$459,073	27.42%	$ 7,850	$ 41,959
692	INVP 5471OB Data Mgt 2B PI7 / PI8	Existing	90000241629	YES	G295	$ 1,671,942	$ -	$ 1,671,942	9/30/2023	84	$835,971	$597,122	$716,547	0.00%	$ -	$ -
693	INVP 6076 FutureNow	Existing	90000234813	YES	G295	$ 2,899,328	$ -	$ 2,899,328	10/13/2023	84	$1,449,664	$1,035,474	$1,242,569	0.00%	$ -	$ -
694	INVP 6076 FutureNow	Existing	90000234814	YES	G901	$ 1,740,817	$ -	$ 1,740,817	10/13/2023	84	$870,408	$621,720	$746,064	0.00%	$ -	$ -
695	INVP 6180US CV Talent Screening - Blind CVs	Existing	90000229739	YES	GT53	$ 254,585	$ -	$ 254,585	11/14/2023	84	$130,323	$93,954	$112,139	4.94%	$ 345	$ 1,797
696	ZBR-Cap-Minimize AHT C3-Phase 2 Release	Existing	90000241029	YES	C903	$ 94,980	$ -	$ 94,980	10/1/2023	84	$47,490	$33,921	$40,706	9.66%	$ 245	$ 1,311
697	ZBR-Cap-Automate Manual Work B1-Phase 2 Release	Existing	90000241031	YES	C903	$ 589,194	$ -	$ 589,194	10/1/2023	84	$294,597	$210,426	$252,512	9.66%	$ 1,521	$ 8,131
698	ZBR-Cap-C1-Phase 2 Release	Existing	90000241026	YES	C903	$ 32,943	$ -	$ 32,943	10/1/2023	84	$16,472	$11,765	$14,119	9.66%	$ 85	$ 455
699	ZBR-Cap Pref/Comms-Phase 2 Release	Existing	90000241039	YES	C903	$ 645,875	$ -	$ 645,875	10/1/2023	84	$322,937	$230,670	$276,804	9.66%	$ 1,668	$ 8,913
700	ZBR-Cap-Minim Bad Debt Expos B3-Phase 2 Release	Existing	90000241034	YES	C903	$ 182	$ -	$ 182	10/1/2023	84	$91	$65	$78	9.66%	$ 0	$ 3
701	ZBR-Cap-Drive e-Bill Adoption B4-Phase 2 Release	Existing	90000241036	YES	C903	$ 64,868	$ -	$ 64,868	10/1/2023	84	$32,434	$23,167	$27,801	9.66%	$ 167	$ 895
702	ZBR-Cap-Elim Calls with Self Svc C2-Phase 2 Release	Existing	90000241028	YES	C903	$ 7,800,309	$ -	$ 7,800,309	10/1/2023	84	$3,900,154	$2,785,825	$3,342,990	9.66%	$ 20,139	$ 107,644
703	ZBR-Cap-Optim B.O. Proc & Capac B2-Phase 2 Release	Existing	90000241033	YES	C903	$ 1,413	$ -	$ 1,413	10/1/2023	84	$707	$505	$606	9.66%	$ 4	$ 20
704	ZBR-Cap-AIMS C2-Phase 2 Release	Existing	90000241038	YES	C903	$ 2,545,447	$ -	$ 2,545,447	10/1/2023	84	$1,272,724	$909,088	$1,090,906	9.66%	$ 6,572	$ 35,127
705	ZBR-Cap - Web C2-Phase 2 Release	Existing	90000241037	YES	C903	$ 945,756	$ -	$ 945,756	10/1/2023	84	$472,878	$337,770	$405,324	9.66%	$ 2,442	$ 13,051
706	ZBR-Cap-Elim Fail Driv Dem Contr C4-Phase 2 Release	Existing	90000241030	YES	C903	$ 65,136	$ -	$ 65,136	10/1/2023	84	$32,568	$23,263	$27,915	9.66%	$ 168	$ 899
707	INVP 6467 Union Bidding	Existing	90000230804	YES	GT53	$ 476,981	$ -	$ 476,981	11/15/2023	84	$244,169	$176,029	$210,099	4.94%	$ 647	$ 3,366
708	INVP 5933 OT Intrusion Detection System (Retrofit)	Existing	90000227874	YES	GT53	$ 453,190	$ -	$ 453,190	11/17/2023	84	$237,385	$167,249	$202,317	4.94%	$ 623	$ 3,465
709	INVP 5125 FY24 Customer Connections Annual Program	Existing	90000240096	YES	C903	$ 2,521,463	$ -	$ 2,521,463	11/30/2023	84	$1,320,766	$960,557	$1,140,662	9.66%	$ 6,872	$ 34,796
710	INVP 6715 UWP 2.0 MyAccount Implementation and Delivery - UWP 2.0 MyAccount_2	Existing	90000242901	YES	C903	$ 10,754,367	$ -	$ 10,754,367	11/30/2023	84	$5,633,240	$4,096,902	$4,865,071	9.66%	$ 29,309	$ 148,410
711	Clean Energy Products-Capex-Phase 1 Release	Existing	90000242788	YES	C903	$ 10,212,070	$ -	$ 10,212,070	12/1/2023	84	$5,349,180	$3,890,312	$4,619,746	9.66%	$ 27,831	$ 140,927
712	ZBR-Cap-Minimize AHT C3-Phase 3 Release	Existing	90000242888	YES	C903	$ 4,984	$ -	$ 4,984	12/1/2023	84	$2,611	$1,899	$2,255	9.66%	$ 14	$ 69
713	ZBR-Cap - Web C2-Phase 3 Release	Existing	90000242893	YES	C903	$ 1,053,489	$ -	$ 1,053,489	12/1/2023	84	$551,828	$401,329	$476,578	9.66%	$ 2,871	$ 14,538
714	ZBR-Cap-AIMS C2-Phase 3 Release	Existing	90000242894	YES	C903	$ 3,794,844	$ -	$ 3,794,844	12/1/2023	84	$1,987,775	$1,445,655	$1,716,715	9.66%	$ 10,342	$ 52,369
715	ZBR-Cap-Automate Manual Work B1-Phase 3 Release	Existing	90000242891	YES	C903	$ 1,040,528	$ -	$ 1,040,528	12/1/2023	84	$545,039	$396,392	$470,715	9.66%	$ 2,836	$ 14,359
716	ZBR-Cap-Elim Calls with Self Svc C2-Phase 3 Release	Existing	90000242885	YES	C903	$ 1,252,268	$ -	$ 1,252,268	12/1/2023	84	$655,950	$477,054	$566,502	9.66%	$ 3,413	$ 17,281
717	INVP 5612 Annual HR & Payroll Mandatory Service Pack Upgrade (HRSP) FY24	Existing	90000237378	YES	GT53	$ 501,322	$ -	$ 501,322	12/4/2023	84	$262,597	$190,980	$226,789	4.94%	$ 699	$ 3,538
718	INVP 5471AC PORT Back-End	Existing	90000229504	YES	G295	$ 6,554,173	$ -	$ 6,554,173	12/5/2023	84	$3,433,138	$2,496,828	$2,964,983	0.00%	$ -	$ -
719	INVP5471B ADMS Phase 2 Release 7	Existing	90000225814	YES	G295	$ 855,217	$ -	$ 855,217	12/5/2023	84	$447,971	$325,797	$386,884	0.00%	$ -	$ -
720	INVP 5471AC PORT Front-End	Existing	90000229505	YES	G295	$ 6,630,452	$ -	$ 6,630,452	12/5/2023	84	$3,473,094	$2,525,887	$2,999,490	0.00%	$ -	$ -
721	ADMS Phase 2 Software	Existing	90000221288	YES	G295	$ 34,673,964	$ -	$ 34,673,964	12/5/2023	84	$18,162,553	$13,209,129	$15,685,841	0.00%	$ -	$ -
722	INVP 6492 NACHA Compliance- Security Encryption Effort	Existing	90000227834	YES	C903	$ 2,559,122	$ -	$ 2,559,122	12/8/2023	84	$1,340,492	$974,904	$1,157,698	9.66%	$ 6,974	$ 35,316
723	INVP 5778 Customer Ecosystem Stabilization	Existing	90000221827	YES	C903	$ 1,807,303	$ -	$ 1,807,303	12/8/2023	84	$946,682	$688,496	$817,589	9.66%	$ 4,925	$ 24,941
724	INVP 6290B Source to Pay Release 2 - Automated Accruals Posting and Release 1 Backlog	Existing	90000240938	YES	GT53	$ 4,024,300	$ -	$ 4,024,300	12/18/2023	84	$2,155,875	$1,580,975	$1,868,425	4.94%	$ 5,756	$ 28,400
725	INVP 6716US Business Services FY24	Existing	90000240934	YES	GT53	$ 919,956	$ -	$ 919,956	12/28/2023	84	$492,833	$361,411	$427,122	4.94%	$ 1,316	$ 6,492
726	INN/A-NERC CIP Compliance	Existing	90000096381	YES	GT53	$ 794,589	$ -	$ 794,589	7/1/2009	60	$0	$0	$0	4.94%	$ -	$ -
727	INVP 2590 Strategic Midrange Shared	Existing	90000099322	YES	GT53	$ 1,510,991	$ -	$ 1,510,991	3/31/2010	60	$0	$0	$0	4.94%	$ -	$ -
728	INVP 2591 Tier 1 Storage Upgrade	Existing	90000099323	YES	G924	$ 872,089	$ -	$ 872,089	3/31/2010	60	$0	$0	$0	9.04%	$ -	$ -
729	OneNet Laptops Refresh KS	Existing	90000096390	YES	GT53	$ 1,676,102	$ -	$ 1,676,102	4/30/2010	60	$0	$0	$0	4.94%	$ -	$ -
730	INVP 1389	Existing	90000104063	YES	G924	$ 1,876,588	$ -	$ 1,876,588	9/30/2010	60	$0	$0	$0	9.04%	$ -	$ -
731	DECUS05-Autom for Mng Req	Existing	90000104123	YES	G295	$ 6,680	$ -	$ 6,680	9/30/2010	60	$0	$0	$0	0.00%	$ -	$ -
732	INVP 1242TB - KPI Metrics	Existing	90000104180	YES	G295	$ 4,659	$ -	$ 4,659	9/30/2010	60	$0	$0	$0	0.00%	$ -	$ -
733	IN 1088 Mainframe Server Upgrade	Existing	90000098710	NO	G384	$ 1,231,084	$ -	$ 1,231,084	11/30/2010	60	$0	$0	$0	0.00%	$ -	$ -
734	INVP 2733 US Purchase End of Lease	Existing	90000103784	YES	GT53	$ 828,258	$ -	$ 828,258	11/30/2010	60	$0	$0	$0	4.94%	$ -	$ -
735	INVP2673-US Upstate Server Upgrades	Existing	90000105262	YES	G924	$ 3,334,420	$ -	$ 3,334,420	11/30/2010	60	$0	$0	$0	9.04%	$ -	$ -
736	IN 2341--FERC 720 GAS TRANS	Existing	90000098786	YES	G209	$ 24,681	$ -	$ 24,681	3/30/2011	60	$0	$0	$0	11.93%	$ -	$ -
737	IN1488-Remote Access to Fault REC	Existing	90000104110	YES	GT53	$ 145,066	$ -	$ 145,066	3/30/2011	60	$0	$0	$0	4.94%	$ -	$ -
738	INVP2182-EDOT DECUS02	Existing	90000098663	YES	G295	$ 692,618	$ -	$ 692,618	3/31/2011	60	$0	$0	$0	0.00%	$ -	$ -
739	INVP 0887	Existing	90000104061	YES	G924	$ 9,432	$ -	$ 9,432	3/31/2011	60	$0	$0	$0	9.04%	$ -	$ -
740	INVP 2734 US SAN Disk Asset Replace	Existing	90000107088	NO	G102	$ 1,093,094	$ -	$ 1,093,094	6/30/2011	60	$0	$0	$0	0.00%	$ -	$ -
741	IN 1404 Networking Minor Works	Existing	90000098376	YES	G295	$ 51,126	$ -	$ 51,126	7/31/2011	60	$0	$0	$0	0.00%	$ -	$ -
742	US-NG Global Intranet Design CAPEX	Existing	90000095332	YES	GT53	$ 517,010	$ -	$ 517,010	8/31/2011	60	$0	$0	$0	4.94%	$ -	$ -
743	INVP 0953 - Bill Pool 231	Existing	90000104088	YES	G295	$ 264,686	$ -	$ 264,686	10/31/2011	60	$0	$0	$0	0.00%	$ -	$ -
744	INVP 1389 US Computing Minor Works	Existing	90000104257	YES	GT53	$ 738,425	$ -	$ 738,425	10/31/2011	60	$0	$0	$0	4.94%	$ -	$ -
745	INVP 3130-Warehouse Handheld Repl	Existing	90000111026	NO	G102	$ 86,459	$ -	$ 86,459	5/1/2012	60	$0	$0	$0	0.00%	$ -	$ -
746	IN 2330 ETRM Repl Nucleus-Gas Benef	Existing	90000106246	YES	G209	$ 146,505	$ -	$ 146,505	8/1/2012	60	$0	$0	$0	11.93%	$ -	$ -
747	Global Web Implementation	Existing	90000095326	YES	GT53	$ 879	$ -	$ 879	8/31/2012	60	$0	$0	$0	4.94%	$ -	$ -
748	Continuous Improvement Tool	Existing	90000103771	YES	GT53	$ 241,230	$ -	$ 241,230	10/30/2012	60	$0	$0	$0	4.94%	$ -	$ -
749	INFRSTRCTR HRDWR&SOF-DESIGN CAPEX	Existing	90000097849	YES	GT53	$ 63,793	$ -	$ 63,793	11/5/2012	60	$0	$0	$0	4.94%	$ -	$ -
750	IN 2172-IDS Reporting & Analysis	Existing	90000106487	YES	G295	$ 981	$ -	$ 981	11/29/2012	60	$0	$0	$0	0.00%	$ -	$ -
751	INVP 2495C Gas Metretek System Cons	Existing	90000113406	YES	G207	$ 124,655	$ -	$ 124,655	3/31/2013	60	$0	$0	$0	17.88%	$ -	$ -
752	IN 2522 VTL REPLACEMENT US	Existing	90000104630	YES	G924	$ 536,685	$ -	$ 536,685	5/20/2013	60	$0	$0	$0	9.04%	$ -	$ -
753	INVP 2732 US Storage Switch Replace	Existing	90000104631	YES	GT53	$ 1,271,599	$ -	$ 1,271,599	5/22/2013	60	$0	$0	$0	4.94%	$ -	$ -
754	INVP 2981 US Security Awareness	Existing	90000117533	YES	GT53	$ 1,253	$ -	$ 1,253	6/1/2013	60	$0	$0	$0	4.94%	$ -	$ -
755	INVP3412 - New Security Control Ctr	Existing	90000133046	YES	GT53	$ 1,385,615	$ -	$ 1,385,615	11/1/2013	60	$0	$0	$0	4.94%	$ -	$ -
756	IN 2366 LI CNI Direct Hw Upgr	Existing	90000124371	YES	GT53	$ 96,584	$ -	$ 96,584	12/1/2013	60	$0	$0	$0	4.94%	$ -	$ -
757	INVP Panasonic XP Rugged Devices	Existing	90000140143	YES	G903	$ 274,180	$ -	$ 274,180	4/30/2014	60	$0	$0	$0	6.07%	$ -	$ -
758	1642 - Radio Standardization Cons	Existing	90000099326	YES	GT53	$ 1,683,316	$ -	$ 1,683,316	6/30/2014	60	$0	$0	$0	4.94%	$ -	$ -
759	INVP 2974 IDS/IPS Service	Existing	90000114690	YES	GT53	$ 1,483,732	$ -	$ 1,483,732	8/7/2014	60	$0	$0	$0	4.94%	$ -	$ -
760	IN 1642--Radio Standardization Cons	Existing	90000099327	YES	GT53	$ 45,050	$ -	$ 45,050	10/2/2014	60	$0	$0	$0	4.94%	$ -	$ -
761	IN2901 US Organic Growth Minor Work	Existing	90000111311	YES	GT53	$ 44,636	$ -	$ 44,636	10/2/2014	60	$0	$0	$0	4.94%	$ -	$ -
762	HICKSVILLE SECURITY SYSTEMS	Existing	90000124378	YES	GT53	$ 98,728	$ -	$ 98,728	10/2/2014	60	$0	$0	$0	4.94%	$ -	$ -
763	INVP3425 Wireless LAN Network Expan	Existing	90000146788	YES	GT53	$ 148,052	$ -	$ 148,052	3/27/2015	60	$0	$0	$0	4.94%	$ -	$ -
764	INVP 2927 US Desktop Refresh	Existing	90000150615	YES	GT53	$ 7,365,101	$ -	$ 7,365,101	3/31/2016	60	$0	$0	$0	4.94%	$ -	$ -
765	INVP 3614E2 Security Operations Ctr	Existing	90000141768	YES	GT53	$ 1,674,075	$ -	$ 1,674,075	6/30/2016	60	$0	$0	$0	4.94%	$ -	$ -
766	CIP v5 - US CNI (NMPC-High/Med)	Existing	90000191060	YES	G181	$ 2,099,807	$ -	$ 2,099,807	7/1/2016	60	$0	$0	$0	0.00%	$ -	$ -

767	CIP v5 High/Med NE Hardware	Existing	90000164466	YES	GT53	$ 482,213	$ -	$ 482,213	12/31/2016	60	$0	$0	$0	4.94%	$ -	$ -
768	INVP 4671-Mob dev refresh - FY17	Existing	90000182190	YES	G903	$ 3,953,055	$ -	$ 3,953,055	3/31/2017	60	$0	$0	$0	6.07%	$ -	$ -
769	INVP 4684 - CPE Buyback	Existing	90000183124	YES	GT53	$ 5,135,450	$ -	$ 5,135,450	4/1/2017	60	$0	$0	$0	4.94%	$ -	$ -
770	INVP 4648 - Network Tx-CEMS	Existing	90000182167	YES	GT53	$ 22,238	$ -	$ 22,238	4/30/2017	60	$0	$0	$0	4.94%	$ -	$ -
771	INVP 4588 - US SAP: Upgr Sol Mgr	Existing	90000182172	YES	GT53	$ 360,956	$ -	$ 360,956	7/18/2017	60	$0	$0	$0	4.94%	$ -	$ -
772	INVP 4307 - US Win 7 Refresh Ph 3	Existing	90000175959	YES	GT53	$ 13,039,925	$ -	$ 13,039,925	7/31/2017	60	$0	$0	$0	4.94%	$ -	$ -
773	INVP 4676 - VSTIG Forward Proxies U	Existing	90000182183	YES	GT53	$ 860,086	$ -	$ 860,086	10/21/2017	60	$0	$0	$0	4.94%	$ -	$ -
774	INVP 3683B - Cloud Sec Acc Brkr	Existing	90000186955	YES	GT53	$ 127,560	$ -	$ 127,560	10/27/2017	60	$0	$0	$0	4.94%	$ -	$ -
775	INVP 4645 - Refr of network equip	Existing	90000182165	YES	GT53	$ 323,529	$ -	$ 323,529	10/30/2017	60	$0	$0	$0	4.94%	$ -	$ -
776	INVP 4760 - Disaster Rec Machine	Existing	90000188532	YES	GT53	$ 431,275	$ -	$ 431,275	1/31/2018	60	$0	$0	$0	4.94%	$ -	$ -
777	INVP 5029 - DXC Capacity Incr	Existing	90000189283	YES	GT53	$ 511,178	$ -	$ 511,178	1/31/2018	60	$0	$0	$0	4.94%	$ -	$ -
778	INVP 4280 - US VSTIG Bandwidth Ph2	Existing	90000176460	YES	GT53	$ 2,294,027	$ -	$ 2,294,027	2/23/2018	60	$0	$0	$0	4.94%	$ -	$ -
779	INVP 4274 - US VSTIG HW Refresh	Existing	90000181680	YES	C903	$ 403,507	$ -	$ 403,507	2/23/2018	60	$0	$0	$0	9.66%	$ -	$ -
780	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 3,129,865	$ -	$ 3,129,865	3/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
781	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 802,159	$ -	$ 802,159	3/1/2018	60	$0	$0	$0	15.84%	$ -	$ -
782	Physical Security - Gas Retails exc	Existing	90000180295	NO	G251	$ 147,753	$ -	$ 147,753	3/1/2018	60	$0	$0	$0	0.00%	$ -	$ -
783	INVP 4680 - WAP Density deployment	Existing	90000182163	YES	GT53	$ 2,127,711	$ -	$ 2,127,711	3/28/2018	60	$0	$0	$0	4.94%	$ -	$ -
784	INVP 4749 - VSTIG Refr - IDS Repl	Existing	90000186956	YES	GT53	$ 147,975	$ -	$ 147,975	3/31/2018	60	$0	$0	$0	4.94%	$ -	$ -
785	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 521,872	$ -	$ 521,872	4/1/2018	60	$0	$0	$0	0.00%	$ -	$ -
786	INVP 4364 - Wireless Network	Existing	90000176079	YES	GT53	$ 2,404,447	$ -	$ 2,404,447	5/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
787	INVP 4289 - US Network Improvements	Existing	90000178447	YES	GT53	$ 1,447,842	$ -	$ 1,447,842	5/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
788	INVP 3956 - WiFi for Fleet Services	Existing	90000182134	YES	G922	$ 520,569	$ -	$ 520,569	5/1/2018	60	$0	$0	$0	5.11%	$ -	$ -
789	INVP 4759 - MTC & Syr Brdrms Aud	Existing	90000187211	YES	GT53	$ 294,841	$ -	$ 294,841	5/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
790	INVP 5186 - US Field Force HD	Existing	90000192342	YES	GT53	$ 372,350	$ -	$ 372,350	5/22/2018	60	$0	$0	$0	4.94%	$ -	$ -
791	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 308,553	$ -	$ 308,553	7/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
792	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 75,511	$ -	$ 75,511	7/1/2018	60	$0	$0	$0	15.84%	$ -	$ -
793	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 170,101	$ -	$ 170,101	9/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
794	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 8,813	$ -	$ 8,813	9/1/2018	60	$0	$0	$0	15.84%	$ -	$ -
795	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 52,470	$ -	$ 52,470	10/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
796	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 26,649	$ -	$ 26,649	10/1/2018	60	$0	$0	$0	15.84%	$ -	$ -
797	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 2,052	$ -	$ 2,052	10/1/2018	60	$0	$0	$0	0.00%	$ -	$ -
798	INVP 4828 - Hicksville Fiber	Existing	90000192328	YES	GT53	$ 278,879	$ -	$ 278,879	10/9/2018	60	$0	$0	$0	4.94%	$ -	$ -
799	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 273,272	$ -	$ 273,272	12/1/2018	60	$0	$0	$0	4.94%	$ -	$ -
800	INVP 5316 - US T430 Refresh	Existing	90000197700	YES	GT53	$ 1,939,989	$ -	$ 1,939,989	1/31/2019	60	$0	$0	$0	4.94%	$ -	$ -
801	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 132,567	$ -	$ 132,567	2/1/2019	60	$0	$0	$0	4.94%	$ -	$ -
802	INVP 4003 UPS Repl Data Comm	Existing	90000198522	YES	GT53	$ 195,776	$ -	$ 195,776	2/5/2019	60	$0	$0	$0	4.94%	$ -	$ -
803	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 412,144	$ -	$ 412,144	3/1/2019	60	$0	$0	$0	4.94%	$ -	$ -
804	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 2,334	$ -	$ 2,334	3/1/2019	60	$0	$0	$0	0.00%	$ -	$ -
805	INVP 3617N PS - NIMO E-G-T	Existing	90000180293	YES	G114	$ 13,644	$ -	$ 13,644	5/1/2019	60	$0	$0	$0	15.84%	$ -	$ -
806	INVP 5199 - AIX Upgrade	Existing	90000191474	YES	GT53	$ 2,048,005	$ -	$ 2,048,005	5/17/2019	60	$0	$0	$0	4.94%	$ -	$ -
807	INVP 5354 North Andover Storm	Existing	90000200627	YES	G295	$ 63,970	$ -	$ 63,970	7/22/2019	60	$0	$0	$0	0.00%	$ -	$ -
808	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 260,418	$ -	$ 260,418	9/1/2019	60	$0	$0	$0	4.94%	$ -	$ -
809	INVP 5089 - Windows 10 Deploymt	Existing	90000191696	YES	GT53	$ 691,095	$ -	$ 691,095	10/30/2019	60	$0	$0	$0	4.94%	$ -	$ -
810	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 24,195	$ -	$ 24,195	2/1/2020	60	$0	$0	$0	4.94%	$ -	$ -
811	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 108,827	$ -	$ 108,827	2/1/2020	60	$0	$0	$0	0.00%	$ -	$ -
812	INVP 5487F Legacy Device Refresh	Existing	90000206769	YES	GT53	$ 923,007	$ -	$ 923,007	3/31/2020	60	$0	$0	$0	4.94%	$ -	$ -
813	INVP 5580 Managed Worplace	Existing	90000209706	YES	GT53	$ 4,696,293	$ -	$ 4,696,293	4/1/2020	60	$0	$0	$0	4.94%	$ -	$ -
814	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 52,751	$ -	$ 52,751	5/1/2020	60	$0	$0	$0	4.94%	$ -	$ -
815	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 10,545	$ -	$ 10,545	5/1/2020	60	$0	$0	$0	0.00%	$ -	$ -
816	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 3,279	$ -	$ 3,279	6/1/2020	60	$0	$0	$0	0.00%	$ -	$ -
817	INVP 5974 IBM P9 Refresh	Existing	90000211131	YES	GT53	$ 1,459,414	$ -	$ 1,459,414	7/31/2020	60	$0	$0	$0	4.94%	$ -	$ -
818	INVP 3617O PS - NE E & RI Gas	Existing	90000180294	NO	G254	$ 10,315	$ -	$ 10,315	8/1/2020	60	$0	$0	$0	0.00%	$ -	$ -
819	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 7,774	$ -	$ 7,774	9/1/2020	60	$0	$0	$0	4.94%	$ -	$ -
820	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 37,314	$ -	$ 37,314	1/1/2021	60	$0	$0	$0	4.94%	$ -	$ -
821	INVP 5886B Device Refresh & Refr	Existing	90000214701	YES	GT53	$ 4,539,382	$ -	$ 4,539,382	1/14/2021	60	$0	$0	$0	4.94%	$ -	$ -
822	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 4,282	$ -	$ 4,282	2/1/2021	60	$0	$0	$0	4.94%	$ -	$ -
823	INVP 4987 SOE Windows Upgrade	Existing	90000219015	YES	GT53	$ 17,454,014	$ -	$ 17,454,014	2/28/2021	60	$0	$0	$0	4.94%	$ -	$ -
824	INVP 6049 Hosting Infra Refresh	Existing	90000213327	YES	GT53	$ 2,172,012	$ -	$ 2,172,012	3/18/2021	60	$0	$0	$0	4.94%	$ -	$ -
825	INVP 5754 Network Equipment	Existing	90000207202	YES	GT53	$ 4,585,103	$ -	$ 4,585,103	3/31/2021	60	$0	$0	$0	4.94%	$ -	$ -
826	INVP 6046 SD WAN Expansion	Existing	90000215181	YES	GT53	$ 4,655,393	$ -	$ 4,655,393	3/31/2021	60	$0	$0	$0	4.94%	$ -	$ -
827	INVP 6117 HCI Lite Des and Dep	Existing	90000216092	YES	GT53	$ 3,237,711	$ -	$ 3,237,711	3/31/2021	60	$0	$0	$0	4.94%	$ -	$ -
828	INVP 5867E Substation Access Po	Existing	90000217691	YES	G187	$ 734,328	$ -	$ 734,328	3/31/2021	60	$0	$0	$0	0.00%	$ -	$ -
829	INVP 5935 Solution Development	Existing	90000218184	YES	GT53	$ 8,515	$ -	$ 8,515	3/31/2021	60	$0	$0	$0	4.94%	$ -	$ -
830	INVP 6106 Data Back Up Services	Existing	90000216677	YES	GT53	$ 3,258,831	$ -	$ 3,258,831	4/23/2021	60	$0	$0	$0	4.94%	$ -	$ -
831	INVP 5161 Device Refresh	Existing	90000217309	YES	GT53	$ 5,011,248	$ -	$ 5,011,248	4/30/2021	60	$0	$0	$0	4.94%	$ -	$ -
832	ADMS New England Hardware	Existing	90000220702	NO	T912	$ 2,543,661	$ -	$ 2,543,661	5/18/2021	60	$0	$0	$0	0.00%	$ -	$ -
833	INVP 6112 WFH Hardware	Existing	90000216754	YES	C903	$ 3,567,273	$ -	$ 3,567,273	5/31/2021	60	$0	$0	$0	9.66%	$ -	$ -
834	INVP 4987 - SOE Win Upgrd Rfrsh	Existing	90000196250	YES	GT53	$ 4,623,386	$ -	$ 4,623,386	10/29/2021	60	$0	$0	$0	4.94%	$ -	$ -
835	ADMS NY Hardware	Existing	90000220704	YES	5210E	$ 3,003,862	$ -	$ 3,003,862	11/9/2021	60	$0	$0	$0	0.00%	$ -	$ -
836	INVP 6197.01.02 EOL Switch	Existing	90000219896	YES	GT53	$ 344,875	$ -	$ 344,875	12/3/2021	60	$0	$0	$0	4.94%	$ -	$ -
837	INVP 6377 Group Functions Operat	Existing	90000223081	YES	GT53	$ 907,845	$ -	$ 907,845	3/25/2022	60	$0	$0	$0	4.94%	$ -	$ -
838	INVP 6196.01.01 BAU Device Refresh	Existing	90000219342	YES	GT53	$ 4,324,452	$ -	$ 4,324,452	4/6/2022	60	$0	$0	$0	4.94%	$ (2,624)	$ -
839	INVP 6197.01.01 UPS Devices	Existing	90000219343	YES	GT53	$ 5,176,785	$ -	$ 5,176,785	4/6/2022	60	$0	$0	$0	4.94%	$ (3,141)	$ -
840	INVP 6200.01.01 HCI / V-Block Migra	Existing	90000219346	YES	GT53	$ 3,385,282	$ -	$ 3,385,282	4/6/2022	60	$0	$0	$0	4.94%	$ (2,054)	$ -
841	INVP 6197.01.03 SD WAN	Existing	90000219898	YES	GT53	$ 1,522,685	$ -	$ 1,522,685	4/6/2022	60	$0	$0	$0	4.94%	$ (924)	$ -
842	INVP 6199.01.01 EoL Assets	Existing	90000219905	YES	GT53	$ 445,568	$ -	$ 445,568	4/6/2022	60	$0	$0	$0	4.94%	$ (270)	$ -
843	INVP 6197.02.01 WiFi	Existing	90000219951	YES	GT53	$ 2,959,967	$ -	$ 2,959,967	4/6/2022	60	$0	$0	$0	4.94%	$ (1,796)	$ -
844	INVP 6197.01.05 OOB Mgmt	Existing	90000220309	YES	GT53	$ 856,708	$ -	$ 856,708	4/6/2022	60	$0	$0	$0	4.94%	$ (520)	$ -
845	INVP 6197.02.02 WiFi Tooling	Existing	90000220311	YES	GT53	$ 159,375	$ -	$ 159,375	4/6/2022	60	$0	$0	$0	4.94%	$ (97)	$ -
846	INVP 6197.03.01 Voice EOL	Existing	90000220312	YES	GT53	$ 1,493,222	$ -	$ 1,493,222	4/6/2022	60	$0	$0	$0	4.94%	$ (906)	$ -
847	INVP 6197.05.01 Data Ctr Transforma	Existing	90000222610	YES	GT53	$ 3,683,661	$ -	$ 3,683,661	4/6/2022	60	$0	$0	$0	4.94%	$ (2,235)	$ -
848	INVP 6199 I&O US CNI FY22 HW	Existing	90000230195	YES	GT53	$ 341,782	$ -	$ 341,782	4/6/2022	60	$0	$0	$0	4.94%	$ (207)	$ -
849	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 106,142	$ -	$ 106,142	6/1/2022	60	$3,538	$0	$1,769	4.94%	$ 5	$ 175
850	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 9,188	$ -	$ 9,188	6/1/2022	60	$306	$0	$153	4.94%	$ 0	$ 15
851	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 1,166,811	$ -	$ 1,166,811	6/1/2022	60	$38,894	$0	$19,447	4.94%	$ 60	$ 1,921
852	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 40,978	$ -	$ 40,978	8/1/2022	60	$2,732	$0	$1,366	4.94%	$ 4	$ 135

853	INVP 6509 HW Gas I&R Gas Meter	Existing	90000232548	YES	GT53	$ 449,570	$ -	$ 449,570	9/30/2022	60	$44,957	$0	$22,478	4.94%	$ 69	$ 2,221
854	INVP 6485 I&O UTOC Facilities Cost	Existing	90000229075	YES	GT53	$ 2,456,084	$ -	$ 2,456,084	10/31/2022	60	$286,543	$0	$143,272	4.94%	$ 441	$ 14,155
855	INVP 6489 Replace for 90000227399	Existing	90000232525	YES	GT53	$ 2,781,310	$ -	$ 2,781,310	10/31/2022	60	$324,486	$0	$162,243	4.94%	$ 500	$ 16,030
856	INVP 6489 Holsted Solutions #2	Existing	90000232529	YES	GT53	$ 2,359,079	$ -	$ 2,359,079	10/31/2022	60	$275,226	$0	$137,613	4.94%	$ 424	$ 13,596
857	INVP 6486 Replace for 90000227376	Existing	90000232534	YES	GT53	$ 1,720,383	$ -	$ 1,720,383	10/31/2022	60	$200,711	$0	$100,356	4.94%	$ 309	$ 9,915
858	INVP 6486 Replace for 90000227378	Existing	90000232535	YES	GT53	$ 1,526,363	$ -	$ 1,526,363	10/31/2022	60	$178,076	$0	$89,038	4.94%	$ 274	$ 8,797
859	INVP 6486 Replace for 90000227379	Existing	90000232537	YES	GT53	$ 1,533,087	$ -	$ 1,533,087	10/31/2022	60	$178,860	$0	$89,430	4.94%	$ 276	$ 8,836
860	INVP 6486.04 LAN/Wireless	Existing	90000232538	YES	GT53	$ 2,640,224	$ -	$ 2,640,224	10/31/2022	60	$308,026	$0	$154,013	4.94%	$ 474	$ 15,216
861	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 946	$ -	$ 946	11/1/2022	60	$110	$0	$55	4.94%	$ 0	$ 5
862	INVP 3617A PS - G020	Existing	90000180292	YES	GT53	$ 251,590	$ -	$ 251,590	3/1/2023	60	$46,125	$0	$23,062	4.94%	$ 71	$ 2,279
863	INVP 6485 UTOC Facility Cost #2	Existing	90000232501	YES	GT53	$ 191,628	$ -	$ 191,628	3/19/2023	60	$38,326	$0	$19,163	4.94%	$ 59	$ 1,893
864	INVP 6486 Telephony #2	Existing	90000232539	YES	GT53	$ 1,557,493	$ -	$ 1,557,493	3/19/2023	60	$311,499	$0	$155,749	4.94%	$ 480	$ 15,388
865	INVP 6486 WAN/SD-WAN #2	Existing	90000232540	YES	GT53	$ 1,871,124	$ -	$ 1,871,124	3/19/2023	60	$374,225	$0	$187,112	4.94%	$ 576	$ 18,487
866	INVP 6486 NetworkSupportSvcs #2	Existing	90000232541	YES	GT53	$ 3,325,754	$ -	$ 3,325,754	3/19/2023	60	$665,151	$0	$332,575	4.94%	$ 1,025	$ 32,858
867	INVP 6486 LAN/Wireless #2	Existing	90000232542	YES	GT53	$ 3,739,709	$ -	$ 3,739,709	3/19/2023	60	$747,942	$0	$373,971	4.94%	$ 1,152	$ 36,948
868	INV6488 Replcmnt for 90000227386	Existing	90000236506	YES	GT53	$ 1,330,822	$ -	$ 1,330,822	3/29/2023	60	$266,164	$0	$133,082	4.94%	$ 410	$ 13,149
869	INV6488 Replcmnt for 90000227387	Existing	90000236507	YES	GT53	$ 473,087	$ -	$ 473,087	3/29/2023	60	$94,617	$0	$47,309	4.94%	$ 146	$ 4,674
870	INV6488 Replcmnt for 90000227389	Existing	90000236509	YES	GT53	$ 628,988	$ -	$ 628,988	3/29/2023	60	$125,798	$0	$62,899	4.94%	$ 194	$ 6,214
871	ADMS Phase 2 NY HW/Install	Existing	90000221289	YES	5210E	$ 4,392,404	$ -	$ 4,392,404	12/5/2023	60	$1,464,135	$585,654	$1,024,894	0.00%	$ -	$ -
872	INVP 6510 OT PAW FY23 HW	Existing	90000242034	YES	GT53	$ 1,158,021	$ -	$ 1,158,021	8/1/2023	60	$308,806	$77,201	$193,003	4.94%	$ 595	$ 11,441
873	GBE P1-P3 PowerPlan	GBE	90000189045	YES	GT53	$ 644,246	$ -	$ 644,246	8/27/2017	120	$26,844	$0	$13,422	4.94%	$ 41	$ 1,326
874	GBE P1-P3 Sched/Disp/Mobil 5360E	GBE	90000189197	NO	5360E	$ 3,725,494	$ -	$ 3,725,494	4/9/2018	120	$372,549	$0	$186,275	0.00%	$ -	$ -
875	GBE P1-P3 Sched/Disp/Mobil 5360G	GBE	90000189188	NO	5360G	$ 2,025,228	$ -	$ 2,025,228	4/9/2018	120	$202,523	$0	$101,261	0.00%	$ -	$ -
876	GBE P1-P3 Work Management 5360G	GBE	90000189174	NO	5360G	$ 12,297,455	$ -	$ 12,297,455	4/9/2018	120	$1,229,746	$0	$614,873	0.00%	$ -	$ -
877	GBE P1-P3 GIS 5360G	GBE	90000189208	NO	5360G	$ 10,454,433	$ -	$ 10,454,433	10/21/2018	120	$1,655,285	$609,842	$1,132,564	0.00%	$ -	$ -
878	GBE P1-P3 Asset Management 5360G	GBE	90000189181	NO	5360G	$ 5,064,484	$ -	$ 5,064,484	12/15/2018	120	$844,081	$337,632	$590,857	0.00%	$ -	$ -
879	GBE P1-P3 Sched/Disp/Mobil 5310E	GBE	90000189198	NO	5310E	$ 10,030,825	$ -	$ 10,030,825	7/22/2019	120	$2,340,526	$1,337,443	$1,838,985	0.00%	$ -	$ -
880	GBE P1-P3 Cust Engagement 5310E	GBE	90000189223	NO	5310E	$ 9,803,559	$ -	$ 9,803,559	7/22/2019	120	$2,287,497	$1,307,141	$1,797,319	0.00%	$ -	$ -
881	GBE P1-P3 Cust Engagement 5360E	GBE	90000189222	NO	5360E	$ 3,695,638	$ -	$ 3,695,638	7/22/2019	120	$862,316	$492,752	$677,534	0.00%	$ -	$ -
882	GBE P1-P3 Cust Engagement 5360G	GBE	90000189215	NO	5360G	$ 2,007,573	$ -	$ 2,007,573	7/22/2019	120	$468,434	$267,676	$368,055	0.00%	$ -	$ -
883	GBE P1-P3 GIS 5210G	GBE	90000189211	YES	5210G	$ 10,845,322	$ -	$ 10,845,322	11/9/2020	120	$3,886,241	$2,801,708	$3,343,974	100.00%	$ 208,542	$ 1,084,532
884	GBE P1-P3 Sched/Disp/Mobil 5210E	GBE	90000189199	YES	5210E	$ 8,353,606	$ -	$ 8,353,606	11/9/2020	120	$2,993,376	$2,158,015	$2,575,695	0.00%	$ -	$ -
885	GBE P1-P3 Supply Chain 5230G	GBE	90000189172	NO	5230G	$ 1,557,951	$ -	$ 1,557,951	11/9/2020	120	$558,266	$402,471	$480,368	0.00%	$ -	$ -
886	GBE P1-P3 Cust Engagement 5210E	GBE	90000189224	YES	5210E	$ 8,174,956	$ -	$ 8,174,956	11/9/2020	120	$2,929,359	$2,111,864	$2,520,611	0.00%	$ -	$ -
887	GBE P1-P3 Supply Chain 5360G	GBE	90000189167	NO	5360G	$ 711,847	$ -	$ 711,847	11/9/2020	120	$255,079	$183,894	$219,486	0.00%	$ -	$ -
888	GBE P1-P3 Sched/Disp/Mobil 5210G	GBE	90000189191	YES	5210G	$ 2,127,249	$ -	$ 2,127,249	11/9/2020	120	$762,264	$549,539	$655,902	100.00%	$ 40,904	$ 212,725
889	GBE P1-P3 Supply Chain 5210G	GBE	90000189170	YES	5210G	$ 707,112	$ -	$ 707,112	11/9/2020	120	$253,382	$182,671	$218,026	100.00%	$ 13,597	$ 70,711
890	GBE P1-P3 Work Management 5210G	GBE	90000189177	YES	5210G	$ 12,845,621	$ -	$ 12,845,621	11/9/2020	120	$4,603,014	$3,318,452	$3,960,733	100.00%	$ 247,005	$ 1,284,562
891	GBE P1-P3 Cust Engagement 5210G	GBE	90000189218	YES	5210G	$ 2,081,302	$ -	$ 2,081,302	11/9/2020	120	$745,800	$537,670	$641,735	100.00%	$ 40,021	$ 208,130
892	GBE P1-P3 Asset Management 5210G	GBE	90000189184	YES	5210G	$ 5,345,678	$ -	$ 5,345,678	6/28/2021	120	$2,271,913	$1,737,345	$2,004,629	100.00%	$ 125,016	$ 534,568
893	GBE P1-P3 Work Management 5230G	GBE	90000189179	NO	5230G	$ 29,325,686	$ -	$ 29,325,686	11/15/2021	120	$13,440,939	$10,508,371	$11,974,655	0.00%	$ -	$ -
894	GBE P1-P3 Sched/Disp/Mobil 5230G	GBE	90000189195	NO	5230G	$ 4,873,311	$ -	$ 4,873,311	11/15/2021	120	$2,233,601	$1,746,270	$1,989,936	0.00%	$ -	$ -
895	GBE P1-P3 GIS 5230G	GBE	90000189213	NO	5230G	$ 24,737,517	$ -	$ 24,737,517	11/15/2021	120	$11,338,029	$8,864,277	$10,101,153	0.00%	$ -	$ -
896	GBE P1-P3 Cust Engagement 5230G	GBE	90000189220	NO	5230G	$ 4,766,290	$ -	$ 4,766,290	11/15/2021	120	$2,184,549	$1,707,920	$1,946,235	0.00%	$ -	$ -
897	GBE P1-P3 Asset Management 5230G	GBE	90000189186	NO	5230G	$ 11,961,226	$ -	$ 11,961,226	12/13/2021	120	$5,581,905	$4,385,783	$4,983,844	0.00%	$ -	$ -
898	GBE P1-P3 Supply Chain 5220G	GBE	90000189171	NO	5220G	$ 3,603,350	$ -	$ 3,603,350	7/31/2022	120	$1,921,786	$1,561,452	$1,741,619	0.00%	$ -	$ -
899	GBE P1-P3 Work Management 5340G	GBE	90000189176	NO	5340G	$ 10,426,204	$ -	$ 10,426,204	7/31/2022	120	$5,560,642	$4,518,022	$5,039,332	0.00%	$ -	$ -
900	GBE P1-P3 GIS 5340G	GBE	90000189210	NO	5340G	$ 8,789,235	$ -	$ 8,789,235	7/31/2022	120	$4,687,592	$3,808,668	$4,248,130	0.00%	$ -	$ -
901	GBE P1-P3 GIS 5220G	GBE	90000189212	NO	5220G	$ 54,763,694	$ -	$ 54,763,694	7/31/2022	120	$29,207,304	$23,730,934	$26,469,119	0.00%	$ -	$ -
902	GBE P1-P3 Supply Chain 5340G	GBE	90000189169	NO	5340G	$ 578,315	$ -	$ 578,315	7/31/2022	120	$308,435	$250,603	$279,519	0.00%	$ -	$ -
903	GBE P1-P3 Asset Management 5220G	GBE	90000189185	NO	5220G	$ 26,405,686	$ -	$ 26,405,686	7/31/2022	120	$14,083,033	$11,442,464	$12,762,748	0.00%	$ -	$ -
904	GBE P1-P3 GIS 5330G	GBE	90000189209	NO	5330G	$ 30,146,653	$ -	$ 30,146,653	7/31/2022	120	$16,078,215	$13,063,550	$14,570,882	0.00%	$ -	$ -
905	GBE P1-P3 Asset Management 5340G	GBE	90000189183	NO	5340G	$ 4,235,852	$ -	$ 4,235,852	7/31/2022	120	$2,259,121	$1,835,536	$2,047,328	0.00%	$ -	$ -
906	GBE P1-P3 Cust Engagement 5220G	GBE	90000189219	NO	5220G	$ 10,575,781	$ -	$ 10,575,781	7/31/2022	120	$5,640,416	$4,582,838	$5,111,627	0.00%	$ -	$ -
907	GBE P1-P3 Sched/Disp/Mobil 5220G	GBE	90000189194	NO	5220G	$ 10,799,506	$ -	$ 10,799,506	7/31/2022	120	$5,759,736	$4,679,786	$5,219,761	0.00%	$ -	$ -
908	GBE P1-P3 Supply Chain 5330G	GBE	90000189168	NO	5330G	$ 1,981,170	$ -	$ 1,981,170	7/31/2022	120	$1,056,624	$858,507	$957,565	0.00%	$ -	$ -
909	GBE P1-P3 Work Management 5330G	GBE	90000189175	NO	5330G	$ 35,719,469	$ -	$ 35,719,469	7/31/2022	120	$19,050,384	$15,478,437	$17,264,410	0.00%	$ -	$ -
910	GBE P1-P3 Asset Management 5330G	GBE	90000189182	NO	5330G	$ 14,522,133	$ -	$ 14,522,133	7/31/2022	120	$7,745,138	$6,292,924	$7,019,031	0.00%	$ -	$ -
911	GBE P1-P3 Cust Engagement 5340G	GBE	90000189217	NO	5340G	$ 1,695,979	$ -	$ 1,695,979	7/31/2022	120	$904,522	$734,924	$819,723	0.00%	$ -	$ -
912	GBE P1-P3 Work Management 5220G	GBE	90000189178	NO	5220G	$ 64,964,894	$ -	$ 64,964,894	7/31/2022	120	$34,647,944	$28,151,454	$31,399,699	0.00%	$ -	$ -
913	GBE P1-P3 Sched/Disp/Mobil 5330G	GBE	90000189189	NO	5330G	$ 5,936,393	$ -	$ 5,936,393	7/31/2022	120	$3,166,076	$2,572,437	$2,869,257	0.00%	$ -	$ -
914	GBE P1-P3 Cust Engagement 5330G	GBE	90000189216	NO	5330G	$ 5,811,396	$ -	$ 5,811,396	7/31/2022	120	$3,099,411	$2,518,272	$2,808,842	0.00%	$ -	$ -
915	GBE P1-P3 Sched/Disp/Mobil 5340G	GBE	90000189190	NO	5340G	$ 1,732,282	$ -	$ 1,732,282	7/31/2022	120	$923,884	$750,656	$837,270	0.00%	$ -	$ -
916	5110S-GBE-C113 Hardware	GBE	90000202997	YES	C113	$ 133,727	$ -	$ 133,727	11/9/2020	60	$0	$0	$0	27.42%	$ -	$ -
917	5110S-GBE-C210 Hardware	GBE	90000206121	YES	C209	$ 168,162	$ -	$ 168,162	7/31/2022	60	$11,211	$0	$5,605	18.19%	$ 64	$ 2,039
918	5110S-GBE C-277 Hardware	GBE	90000203068	NO	C277	$ 59,311	$ -	$ 59,311	7/22/2019	60	$0	$0	$0	0.00%	$ -	$ -
919	5110S-GBE-C316 Hardware	GBE	90000189450	NO	C316	$ 1,668,963	$ -	$ 1,668,963	7/22/2019	60	$0	$0	$0	0.00%	$ -	$ -
920	5110S-GBE C-225 Hardware	GBE	90000203067	NO	C225	$ 110,913	$ -	$ 110,913	7/31/2022	60	$7,394	$0	$3,697	0.00%	$ -	$ -
921	INVP 5571 Gas Business Enablement Cyber Security Enhancements	GBE	90000204707	YES	G209	$ 1,775,960	$ -	$ 1,775,960	5/29/2020	84	$42,285	$0	$21,142	11.93%	$ 157	$ 5,045
922	5110S-GBE-C210 IS Enabling	GBE	90000189260	YES	C209	$ 2,951,739	$ -	$ 2,951,739	7/31/2022	120	$1,574,261	$1,279,087	$1,426,674	18.19%	$ 16,184	$ 53,692
						$ 2,676,506,523	$ -	$ 2,676,506,523			$ 519,162,036	$ 342,530,339	$ 430,846,188		$ 1,507,184	$ 10,243,537

NMPC G **$ 11,750,721**

Niagara Mohawk Power Corporation d/b/a National Grid
Surcharge of Incremental Energy Efficiency - Gas
Illustrative Example
($000's)

Line #	Example of Gas Incremental Energy Efficiency Surcharge Mechanism	Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028
1	Actual Rate Allowance through Base Rates	$ 23,680	$ 16,470	$ 16,470
2	Illustrative Example of Approved Allowance	25,000	14,000	16,500
3	Difference between Rate Allowance and Approved NE:NY Budgets to/(from) customers	$ 1,320	$ (2,470)	$ 30

Rate Year 1 Threshold Calculation

4	9-Month Stayout Period	$ 17,858
5	1-Month to Reflect April 2025	1,984
6	Rate Year 1 Allowance at New Rates	23,668
7	11-Months of Rate Year 1 Allowance at New Rates	21,695
8	Total Rate Year 1 Threshold	$ 23,680

Notes:

Rate Year 1 is Line 8. Rate Years 2 and 3 of current rate plan are unaffected and reflect the Provisional Budgets filed in the July 20, 2023 Order

1 Directing Energy Efficiency and Building Electrification Proposals
2 Illustrative Example - Subject to outcome of EE:BE Order in Case 18-M-0084
3 Difference between Rate Allowance and Illustrative Allowance
4 Reflects 1 month of the Stayout period from RY3 in Cases 20-E-3080 & 20-G-0381
5 Line 4 divided by 9 months
6 Rate Year 1 Allowance in Cases 24-E-0322 & 24-G-0323
7 Line 6 divided by 12 multiplied by 11 to get 11 month rate allowance
8 Line 5 plus Line 7 to reflect calculated Rate Year 1 Target

Niagara Mohawk Power Corporation d/b/a National Grid
Uncollectible Expense Sharing Mechanism - Gas
Illustrative Example
($000's)

Line #	**Example 1 - Actual Expense higher than Rate Allowance**	Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028
1	Rate Allowance (Net Write Off + POR + MFC Uncollectible Component)	$ 15,370	$ 18,141	$ 18,871
2	Illustrative Actual Expense	18,500	30,000	20,000
3	Difference Between Actual Expense and Rate Allowance - Under/(Over)	3,130	11,859	1,129
4	80% to be deferred for future recovery	80%	80%	80%
5	Total Deferred Asset	$ 2,504	$ 9,487	$ 903

	Example 2 - Actual Expense lower than Rate Allowance	Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028
6	Rate Allowance (Net Write Off + POR + MFC Uncollectible Component)	$ 15,370	$ 18,141	$ 18,871
7	Illustrative Actual Expense	13,000	16,500	18,000
8	Difference Between Actual Expense and Rate Allowance - Under/(Over)	(2,370)	(1,641)	(871)
9	100% to be deferred for future refund	100%	100%	100%
10	Total Deferred Liability	$ (2,370)	$ (1,641)	$ (871)

3-Year Weighted Uncollectible Rate (2019, 2022, 2023) 1.8834%

Notes:

1 Rate Year 1 reflects 11 month target set on Page 2. Rate Years 2 and 3 = Appendix 1, Schedule 2 (incremental uncollectible expense on Page 1 + O&M Expense on Page 2)
2 Illustrative Example
3 Actual Expense minus Rate Allowance
4 The Company will defer for future recovery 80% when the actual expense is greater than the rate allowance
5 Line 3 multiplied by Line 4
6 Rate Year 1 reflects 11 month target set on Page 2. Rate Years 2 and 3 of the current rate plan are unaffected.
7 Illustrative Example
8 Actual Expense minus Rate Allowance
9 The Company will defer 100% of refund to customers when the actual expense is less than the rate allowance
10 Line 8 multiplied by Line 9

Niagara Mohawk Power Corporation d/b/a National Grid
Uncollectible Expense Sharing Mechanism - Gas
11-Month Target Calculation
(Whole Dollars)

Line #			**NMPC Gas** Uncollectible Expense Deferral Target
1	April Retail Revenues per Appendix 3, Schedule 1		$78,292,363
	Add: LPCs		
2	April Retail Revenues	$78,292,363	
3	LPC Ratio per G-RDP-12, Workpaper 3, page 2	0.5050%	
4	Total April LPCs	$395,376	$395,376
5	Total April Revenues		$78,687,740
6	Uncollectible Rate		1.8834%
7	April portion of Uncollectible Expense		$1,481,977
	April Portion of Uncollectible Expense on RY1 Delivery Increase:		
8	Uncollectible Expense on Delivery Increase per Appendix 1, Schedule 2		$1,716,000
9	April 2025 Revenue Allocation		9.7%
10	April 2025 Portion of Uncollectible Expense on Delivery Increase		$166,185
11	Total April 2025 Portion of Uncollectible Expense		$1,648,162
12	Uncollectible Expense per Appendix 1, Schedule 2		$15,302,609
13	Uncollectible Expense on Delivery Increase per Appendix 1, Schedule 2		$1,716,000
14	Total Uncollectible Expense for RY1		$17,018,609
15	Less: April 2025 Uncollectible Expense Portion		$1,648,162
16	**Total Uncollectible Expense 11-Month Target for Deferral**		**$15,370,447**

Notes:

1 Revenues per Appendix 3, Schedule 1
2 Line 1 value
3 LPC Ratio per G-RDP-12, Workpaper 3, page 2
4 Line 2 x Line 3
5 Line 1 + Line 4
6 Page 1
7 Line 5 x Line 6
8 Uncollectible Expense Increase per Appendix 1, Schedule 2
9 RY1 Month of April Revenues / RY1 Total Revenues
10 Line 8 x Line 9
11 Line 7 + Line 10
12 Uncollectible Expense per Appendix 1, Schedule 2
13 Uncollectible Expense Increase per Appendix 1, Schedule 2
14 Line 12 + Line 13
15 Line 11
16 Line 14 - Line 15

APPENDIX 7

EARNINGS ADJUSTMENT MECHANISMS

INCENTIVE SUMMARY

Beginning January 1, 2025, the Company will adopt four electric and one gas Earnings Adjustment Mechanisms ("EAMs") associated with electric and/or gas performance during the rate plan. The EAMs will be measured on a calendar year ("CY") basis for RY1, RY2, and RY3, except for the Gas Demand Response EAM, which will be measured on a Rate Year basis to align with the heating season. If any of the performance levels detailed below are achieved, the Company can earn an annual pre-tax positive revenue adjustment.

EAMs shall be awarded at minimum, midpoint, and maximum target levels, or on a prorated basis between minimum and midpoint target levels and between midpoint and maximum target levels, in dollars only, as specified below. Basis point amounts associated with each metric and achievement level are provided for illustrative purposes only.

The Company may file a petition with the Commission for EAMs for periods beyond RY3 until such time as new base delivery rates are established after RY3. The EAMs, targets, and positive revenue adjustments are described in the sections that follow, with targets and associated incentives outlined in the tables below.

Table 1: NMPC Electric EAM Target Summary (CY2025 – CY2027)

			Targets		
Metric	**Units**		**CY2025**	**CY2026**	**CY 2027**
SYSTEM EFFICIENCY EAMS					
Electric Demand Response	Incremental Operationally Available MW above baseline	Minimum	136.63	Determined formulaically based on prior year's performance.	
		Midpoint	224.47		
		Maximum	312.30		
Managed Charging – Residential	Improvement in share of off-peak charging	Minimum	N/A	10%	10%
		Midpoint	N/A	15%	15%
		Maximum	N/A	25%	25%
Storage MW	Total Annual MW	Minimum	46	49	51
		Midpoint	53	55	58
		Maximum	62	65	68
BENEFICIAL ELECTRIFICATION EAMS					
Transportation Electrification	Metric tons of CO2 avoided	Minimum	967,120	1,184,274	1,662,418
		Midpoint	1,381,601	1,691,820	2,374,883
		Maximum	2,026,348	2,481,336	3,483,162

Table 2: NMPC Electric EAM Incentive Summary

		Basis Points			$ Million		
Metric		CY 2025	CY 2026	CY 2027	CY 2025	CY 2026	CY 2027
	SYSTEM EFFICIENCY EAMS						
Electric Demand Response	Min	3.0	3.0	3.0	$1.8	$1.9	$2.1
	Mid	6.0	6.0	6.0	$3.5	$3.9	$4.2
	Max	12.0	12.0	12.0	$7.1	$7.8	$8.4
Storage MW	Min	3.0	3.0	3.0	$1.8	$1.9	$2.1
	Mid	6.0	6.0	6.0	$3.5	$3.9	$4.2
	Max	10.0	10.0	10.0	$5.9	$6.5	$7.0
Managed EV Charging -- Residential	Min		2.0	2.0	$ -	$1.3	$1.4
	Mid		3.0	3.0	$ -	$1.9	$2.1
	Max		5.0	5.0	$ -	$3.2	$3.5
	BENEFICIAL ELECTRIFICATION EAM						
Transportation Electrification	Min	3.0	3.0	3.0	$1.8	$1.9	$2.1
	Mid	5.0	5.0	5.0	$2.9	$3.2	$3.5
	Max	12.0	12.0	12.0	$7.1	$7.8	$8.4
L2 and DCFC Make-Ready share the savings EAM[1]	Min						
	Mid						
	Max	15.0			$8.8		
	TOTAL ELECTRIC EAM						
Electric EAM Total	Min	9.0	11.0	11.0	$5.3	$7.1	$7.7
	Mid	17.0	20.0	20.0	$10.0	$12.9	$14.1
	Max	49.0[2]	39.0	39.0	$28.8	$25.2	$27.4

[1] Cases 24-E-0322 and 24-G-0323, *In the Matter of Niagara Mohawk Power Corporation d/b/a/ National Grid*, Prepared Testimony of Staff Earnings Adjustment Mechanisms Panel, pp. 13-16. Also refer to Case 18-E-0138, Order Establishing Electric Vehicle Infrastructure Make-ready Program and Other Programs, issued July 16, 2020, which authorized a share-the-savings EAM with a maximum earning level of 15 basis points in 2025 if L2 and DCFC charger installation goals are met, pp. 84-93. The L2 and DCFC Make-Ready share the savings EAMs are not in the scope of these rate cases, and funding for the EV Make-Ready Program, including funding for any EAM awards earned under that program, is independent of these proceedings. The CY 2025 potential maximum share-the-savings EAM shown above is included to show the maximum EAM earning potential available to the Company for that year from the listed EAMs.

[2] The addition of the Make-ready EAM maximum basis point earnings for 2025 increases the total maximum electric EAM earning potential by 15 basis points.

Table 3: NMPC Gas EAM Target Summary (RY2026 – RY2028*)

			Targets		
Metric	**Units**		**RY2026**	**RY2027**	**RY2028**
SYSTEM EFFICIENCY EAM					
Gas Demand Response	Dth/hr	Minimum	Determined formulaically.		
		Midpoint			
		Maximum			

* For the Gas Demand Response EAM, the relevant performance period is the heating season ending in the indicated year; *e.g.*, RY2026 refers to the 2025-2026 heating season.

Table 4: NMPC Gas EAM Incentive Summary

		Basis Points			$ Million		
Metric		RY 2026	RY 2027	RY 2028	RY 2026	RY 2027	RY 2028
	SYSTEM EFFICIENCY EAM						
Gas Demand Response	Min	1.0	1.0	1.0	$0.15	$0.16	$0.17
	Mid	3.0	3.0	3.0	$0.44	$0.48	$0.52
	Max	5.0	5.0	5.0	$0.73	$0.81	$0.87

To the extent the Commission authorizes the Company to implement energy efficiency and/or building electrification EAMs as part of its determination in the New Efficiency: New York proceeding, the Company anticipates implementing such EAMs as authorized by the Commission.[3]

EAM CALCULATIONS

1.0 Electric EAMs

1.1 Electric Demand Response

Description

The Electric Demand Response (DR) EAM is designed to measure the maximum annual demand reduction, measured in MW, in response to Demand Response programs the Company implements. These include the Distribution Load Relief Program (DLRP), Commercial System Relief Program (CSRP), Term Dynamic Load Management Program (Term DLM), Auto-Dynamic Load Management Program (Auto DLM), Direct Load Control (DLC) Program, and the NYISO Special Case Resources (SCR) Program.

[3]Case 14-M-0094, *Proceeding on Motion of the Commission to Consider a Clean Energy Fund*, Case 18-M-0084, *In the Matter of a Comprehensive Energy Efficiency Initiative*, Order Directing Energy Efficiency and Building Electrification Proposals (issued and effective July 20, 2023) pp. 85-87 (the Commission indicated it "will not consider EE [energy efficiency] or BE [building electrification] EAMs proposed or included as part of any new rate case filing or joint proposal submitted after the effective date of the this Order and until such time as the Commission determines an appropriate path forward").

Metric

The Electric DR EAM is the total incremental operationally available MW of demand reduction from the Company's demand response programs and NYISO's SCR program within the Company's service territory in any given Calendar Year compared to the prior Calendar Year calculated as: CY_x Incremental MW Reduction = CY_x MW Reduction − CY_{x-1} MW Reduction

Where, X	1, 2 and 3 for Calendar Year 1, Calendar Year 2, or Calendar Year 3, respectively
CYx Incremental MW Reduction	The total incremental operationally available MW load reduction in Calendar Year x.
CYx MW Reduction.	The total operationally available MW load reduction in Calendar Year x from the Company's DR programs, as calculated using the methodology that the Company has employed when reporting 2020 – 2024 DR program data in its Annual Report plus the total operationally available MW load reduction in Calendar Year x from NYISO's SCR program within the Company's service territory, using the lesser of the Installed Capacity ("ICAP") Equivalent Average Hourly Response MW and Obligated ICAP MW, Zone A-F, average coincident load ("ACL") baseline data published in NYISO's Annual Report on Demand Response Programs.
CYx-1 MW Reduction	The total operationally available MW load reduction in the year prior to Calendar Year x from the Company's DR programs, as calculated using the methodology that the Company has employed when reporting 2020-2024 DR program data in its Annual Report plus the total operationally available MW load reduction in the year prior to Calendar Year x from NYISO's SCR program within the Company's service territory, using the lesser of the ICAP Equivalent Average Hourly Response MW and Obligated ICAP MW, Zones A-F, ACL baseline data published in NYISO's Annual Report on Demand Response Programs.

The Company will use data calculated using the methodology employed in the Company's Annual DR Program report to measure incremental "operationally available" load relief (MW) from the Company's DR programs. Specifically, for CSRP and DLRP, "operationally available" load relief (MW) is calculated in accordance with the Company's Customer Baseline (CBL) methodology. The Company will then calculate Performance Factor for CSRP and DLRP by dividing the operationally available load relief by the enrolled load relief amount. Should the performance factor exceed 100% for CSRP or DLRP, the operationally available load relief will be capped at the enrolled program amount.

Target

Calendar Year performance targets will be determined based on exceeding the corresponding year's Baseline by a multiple of 1.4 (minimum), 2.3 (midpoint), or 3.2 (maximum), where the corresponding year's Baseline is equal to the prior year's actual performance increased by the five-year rolling average historic program growth rate ("Annual DR Growth Rate"). For example, the Calendar Year 2025 Annual DR Growth Rate based on actual performance for the years 2020-2024 is 7.7%, as shown in Table 5, below.

Table 5 – Annual Electric DR Growth Rate, 2020 - 2024

	MW Reduction			
Year	**National Grid**	**NYISO A-F SCRS**	**Total**	**Growth Rate**
2019	232.4	654.5	886.9	
2020	229.1	671.6	900.7	2%
2021	207.5	634.4	841.9	-7%
2022	221.3	708.4	929.7	10%
2023	268.6	794.7	1063.3	14%
2024	371.4	891.8	1263.2	19%
			Annual DR Growth Rate	**7.7%**

The Annual DR Growth Rate will be updated each year based on the prior year's actual performance to reflect the most recent five-year rolling average used to determine the respective Baseline. Targets will be set at multiples of 1.4, 2.3, and 3.2 above the Baseline for the Calendar Year for the minimum, midpoint, and maximum targets, respectively. The following table outlines the Demand Response EAM targets for CY2025, expressed in annual incremental operationally available MW above the Baseline.

Where,

x	Is equal to 1, 2 and 3 for CY1, CY2, and CY3, respectively.
CY_x Baseline	The incremental operationally available MW load reduction baseline in CYx calculated as follows:
	CY_{X-1} *x (1+Annual DR Growth Rate)*

Annual DR Growth Rate	The adjusted growth rate over the previous five (5) calendar years. For 2025, the Annual DR Growth rate is measured averaged over 2020 to 2024, resulting in a value of 7.7% (see table above).

			Targets		
Metric	**Units**		**CY2025**	**CY2026**	**CY 2027**
SYSTEM EFFICIENCY EAMS					
Electric Demand Response	Incremental Operationally Available MW above baseline	Baseline	97.6	Determined formulaically based on prior year's performance.	
		Minimum	136.63		
		Midpoint	224.47		
		Maximum	312.30		

Achievement and Basis Points

The Company will report achievement using the following steps:

• Step 1: Incremental operationally available MW reductions from the Company's DR programs and the NYISO SCR Program within the Company's service territory in a given performance year (CYx Incremental Operationally Available MW Reduction), will be calculated as described above in section 1.1.

• Step 2: The Company will compare the reductions achieved to the targets calculated as described above and determine the earned financial reward in a given performance year, if any.

1.2 Managed Charging -- Residential

Description

The Residential Managed Charging metric incentivizes the Company to increase enrollment in the Company's Charge Smart NY managed charging program, which encourages avoiding charging during peak hours and decreases peak coincident EV charging demand, relative to baseline performance.

Metric

The Residential Managed Charging EAM measures the avoided peak charging in kilowatts (kW) during the summer period between June and September of all participants enrolled in Charge Smart NY. The metric will be calculated as follows: For CYx,

Avoided Peak Charging per EV (kW)

$$= \frac{CY_X PMax_{SE} - CY_X PAcutal_{SE}}{CY_X EVs_{SE}}$$

Where,

x Is equal to 1, 2 and 3 for CY1, CY2, and CY3, respectively.

$Pmax_{SE}$ is the sum of the maximum possible demand of participants in Charge Smart NY at the end of September, based on the enrollment at the end of September multiplied by 7.2 kW (the agreed upon average nameplate for residential chargers in the Company's service territory), calculated as follows:

$$PmaxSE = EnrollmentSE \times 7.2\ kW$$

$Pactual_{SE}$ is the highest aggregate observed 15-minute coincident charging demand (kW) of participants in the program during the system peak period (2:00 pm - 6:00 pm) between June and September.

EVs_{SE} is the total number of light-duty EVs in the Company's service territory at the end of September.

Target

The Calendar Year minimum, midpoint, and maximum targets for Residential Managed Charging Metric will be based on the following:

Baseline reflects the maximum possible peak charging demand of participants in the Charge Smart NY program less the actual peak charging demand compared to the number of light-duty EV on the road in the Company's service territory, each from the prior September. The baseline is calculated as follows:

Baseline Avoided Peak Charging per EV (kW)

$$= \frac{CY_X BaselinePMax_{SE-1} - CY_X BaselinePacutal_{SE-1}}{CY_X BaselineEVs_{SE-1}}$$

Where: x Is equal to 1, 2 and 3 for CY1, CY2, and CY3, respectively.

$Pmax_{SE-1}$ is the sum of the maximum possible demand of participants in Charge Smart NY at the end of the prior September, based on Enrollment at the end of September multiplied by 7.2 kW, calculated as follows:

$$Pmax_{SE-1} = Enrollment_{SE-1} \times 7.2\ kW$$

$Pactual_{SE-1}$ The highest aggregate observed 15-minute coincident charging demand (kW) of participants in the program during the system peak period (2:00 pm - 6:00 pm) between June and September of the prior calendar year.

EV_{SYE-1}	Total number of light-duty EVs in the Company's service territory at the end of the prior September.

Enrollment will be calculated at Summer End (*i.e.*, September 30) using the program administration dashboard. Observed 15-minute demand of participants in the program will be calculated using the monthly charging data provided by the program administration dashboard. EVs_{SE} in the Company's service territory will be calculated using vehicle registration data as published on the R.L. Polk Vehicles in Operation data source.

The minimum, mid-point, and maximum targets will be set at 10.0 percent, 15.0 percent, and 25.0 percent above the baseline, respectively.

Achievement and Basis Points

The Company will calculate the earned reward in a given Calendar corresponding to its CYx Percent Improvement in Total Charging kW Avoided (%). The financial reward will be calculated based on a prorated basis for performance between the minimum and mid-point performance levels, as well as for performance between the mid-point and maximum performance levels. Calendar Year 2026 will be the first year for potential earnings under this EAM.

1.3 Storage MW EAM

Description

The Storage EAM incentivizes the Company to increase efficiency during the interconnection process and work with third parties to expand the use of Storage resources in the Company's service territory. This metric will measure the MW of capacity from incremental energy storage resources.

Metric

Performance will be calculated by determining the MWs of energy storage successfully interconnected by the Company in a given calendar year. The amount of MWs storage will then be compared against target levels set based on incremental performance above baseline.

Target

The baseline will be set For CY 2025 based on the Company's maximum achieved annual MW of interconnected storage (44 MW in 2022). The baseline will increase by 5 percent annually. The targets for achievement will be as follows:

$$\text{Min}=\text{Baseline}*105\%$$

$$\text{Mid}=\text{Baseline}*120\%$$

$$\text{Max}=\text{Baseline}*140\%$$

EAM	Level	CY 2025	CY2026	CY2027
Storage (MW)	Baseline	44	46	49
	Minimum	46	49	51
	Midpoint	53	55	58
	Maximum	62	65	68

Achievement and Basis Points

The Company's achievement will result in eligible basis points if the metric meets or exceeds target thresholds, with linear scaling between minimum and midpoint, and between midpoint and maximum basis points as further discussed below in Section 3.0.

1.4 Transportation Electrification

Description

The Transportation Electrification ("TE") EAM encourages Company efforts that will result in increased adoption of light-duty electric vehicles which lead to a decrease in lifetime CO2e (carbon dioxide equivalent) emissions on a marginal emissions basis.

These technologies are considered based on their associated annualized lifetime CO2e emission reductions as further discussed below. To the extent the amount of lifetime CO2e emissions due to incremental adoption of such technologies in a given calendar year are reduced by an amount exceeding the minimum levels for the calendar year as described below, the Company will receive an incentive under the TE EAM.

Metric

For the purposes of this EAM, the beneficial electrification technologies are:

Technologies
Light-duty Battery Electric Vehicle ("BEV")
Light-duty Plug-in Hybrid Electric Vehicle ("PHEV")
Light-duty Commercial Electric Vehicles ("Fleet")

The TE EAM metric will be the total lifetime CO2e emissions reductions provided by annual incremental beneficial electrification technologies in any given calendar year.

CYx Lifetime CO2e Reduction (tons) =
+ CYx BEV lifetime CO2e emissions reductions
+ CYx PHEV lifetime CO2e emissions reductions
+ CYx Fleet lifetime CO2e emissions reductions

Where,

x = 1, 2, 3, etc. for Calendar Year 1 (2025), Calendar Year 2 (2026), Calendar Year 3 (2027), *etc.*

Technologies	Carbon Factor (lifetime tons CO2)
Light-duty Battery Electric Vehicle ("BEV")	48.5 tons
Light-duty Plug-in Hybrid Electric Vehicle ("PHEV")	26.5 tons
Light-duty Commercial Electric Vehicles ("Fleet")	100.2 tons

Target

The performance targets will be set against a baseline developed using the Company's Low Electric Load Forecast Case, which includes ACC-II with flexibility measures, with underlying projections for incremental light duty vehicles converted into incremental tons of CO2 reduction using the methodology described above. The minimum, midpoint, and maximum targets are set at 5.0 percent, 50.0 percent, and 120.0 percent above the baseline.

The targets for achievement will be as follows:

EAM	Level	CY 2025	CY2026	CY2027
Transportation Electrification (tons CO2)	Baseline	921,067	1,127,880	1,583,255
	Minimum	967,120	1,184,274	1,662,418
	Midpoint	1,381,601	1,691,820	2,374,883
	Maximum	2,026,348	2,481,336	3,483,162

Achievement and Basis Points

Achievement of the TE EAM will be based upon lifetime CO2e emissions reductions provided by the incremental beneficial electrification technologies added in each Calendar Year. The lifetime tons of avoided carbon dioxide from incremental electric vehicles registered in the Company's service territory. Data will be obtained from the R.L. Polk Vehicles in Operation data source.

2.0 Gas EAMs

2.1 Gas Demand Response

Description

The Gas Demand Response EAM incentivizes the Company to increase participation its portfolio of gas DR programs to support reductions in gas peak demand.

Metric

The EAM will measure the performance of the Company's firm gas DR portfolio during DR events. All performance will be converted to the common unit of dth per hour.

Target

Baseline will be set using a linear regression based on performance during the last three winters. The baseline will be determined after the 2024-2025 winter heating season. The Company will

file 2024-2025 data in its Firm Gas Demand Response 2024-2025 Annual Report in Case 20-G-0381 on June 15, 2025. Using the rolling three-years of historical data, including data provided in the most-recent Annual Report, the Company will develop a best-fit linear regression. The Baseline for the Calendar Year 2026 Gas DR EAM will be calculated using the formula of the calculated best-fit linear regression, extrapolated out from the historical period by one year.

Minimum, midpoint, and maximum targets will be set at 4%, 8%, and 28% above the Baseline level, respectively.

The Company will file a supplemental Gas Demand Response EAM Report on June 15 of each year in this proceeding to report calculated Baselines and targets for the upcoming Calendar Year EAM. The Company will consult with Staff within 45 days of June 15, 2025 to discuss if any modifications are needed to the June 15 Gas Demand Response EAM Report filing.

3.0 Scaling

For EAMs that include minimum, midpoint, and maximum targets, the Company's incentive will be calculated if the metrics meet or exceed target thresholds, with linear scaling between (a) minimum and midpoint and (b) midpoint and maximum earnings.

Linear scaling will be calculated as follows:

a) If $EAM\ Achievement\ < Target_{Min}$:

$$BP_{awarded} = 0$$

b) If $Target_{Min} \leq\ EAM\ Achievement \leq Target_{Mid}$:

$$BP_{awarded} = BP_{Min} + (Min/Mid\ Slope) * (EAM\ Achievement - \ Target_{Min})$$

where

$$Min/Mid\ Slope = \frac{BP_{Mid} - BP_{Min}}{ABS(EAM_{Mid} - EAM_{Min})}$$

c) If $Target_{Mid} <\ EAM\ Achievement \leq Target_{Max}$:

$$BP_{awarded} = BP_{Mid} + (Mid/Max\ Slope) * (EAM\ Achievement\ - \ Target_{Mid})$$

where

$$Mid/Max\ Slope = \frac{BP_{Max} - BP_{Mid}}{ABS(EAM_{Max} - EAM_{Mid})}$$

d) If $EAM\ Achievement > Target_{Max}$:

$$BP_{awarded} = BP_{Max}$$

4.0 Reporting

The Company will file annual EAM reports with the Secretary no later than April 15 of each year setting forth the Company's performance relative to each EAM metric target, the actions taken by the Company to achieve target performance savings and benefits achieved, and calculations for incentives earned, including scaling of any incentives related to metric achievement between the minimum, midpoint, and the maximum target levels, and explanations for any targets not achieved. The Company will also file with the Secretary quarterly reports no later than 60 days after the end of each calendar quarter to describe the Company's progress toward each EAM's metric target, and a forecast of whether the Company expects to meet its annual EAM targets.

5.0 Allocation

The Company will be permitted to recover earned EAM positive revenue adjustments for all EAMs through surcharges beginning May 1, 2026, as set forth in Section IV.3.4.1 of the Joint Proposal.

APPENDIX 8

Title	Chapter	Subchapter	Part	Section	Subdivision	Description	Risk
16	III	C	255	17	All	Preservation of Records	Other
16	III	C	255	53	All	Materials - General	High
16	III	C	255	65	All	Materials - Transportation of Pipe	High
16	III	C	255	103	All	Pipe Design - General	High
16	III	C	255	143	All	Design of Pipeline Components - General Requirements	High
16	III	C	255	159	All	Design of Pipeline Components - Flexibility	High
16	III	C	255	161	All	Design of Pipeline Components - Supports and Anchors	High
16	III	C	255	163	All	Compressor Stations - Design and Construction	Other
16	III	C	255	165	All	Compressor Stations - Liquid Removal	Other
16	III	C	255	167	All	Compressor Stations - Emergency Shutdown	High
16	III	C	255	169	All	Compressor Stations - Pressure Limiting Devices	High
16	III	C	255	171	All	Compressor Stations - Additional Safety Equipment	Other
16	III	C	255	173	All	Compressor Stations - Ventilation	High
16	III	C	255	179	All	Valves on Pipelines to Operate at 125 PSIG (862 kPa) or More	High
16	III	C	255	181	All	Distribution Line Valves	High
16	III	C	255	183	All	Vaults - Structural Design Requirements	High
16	III	C	255	185	All	Vaults - Accessibility	Other
16	III	C	255	187	All	Vaults - Sealing, Venting, and Ventilation	Other
16	III	C	255	189	All	Vaults - Drainage and Waterproofing	High
16	III	C	255	190	All	Calorimeter or Calorimixer Structures	Other
16	III	C	255	191	All	Design Pressure of Plastic Fittings	Other
16	III	C	255	193	All	Valve Installation in Plastic Pipe	Other
16	III	C	255	195	All	Protection Against Accidental Overpressuring	High
16	III	C	255	197	All	Control of the Pressure of Gas Delivered from High Pressure Distribution Systems	High
16	III	C	255	199	All	Requirements for Design of Pressure Relief and Limiting Devices	High
16	III	C	255	201	All	Required Capacity of Pressure Relievingand Limiting Stations	High
16	III	C	255	203	All	Instrument, Control, and Sampling Piping and Components	Other
16	III	C	255	225	All	Qualification of Welding Procedures	High
16	III	C	255	227	All	Qualification of Welders	High
16	III	C	255	229	All	Limitations On Welders	Other
16	III	C	255	230	All	Quality Assurance Program	Other
16	III	C	255	231	All	Welding - Protection from Weather	High
16	III	C	255	233	All	Welding - Miter Joints	High
16	III	C	255	235	All	Preparation for Welding	High
16	III	C	255	237	All	Welding - Preheating	Other
16	III	C	255	239	All	Welding - Stress Relieving	Other
16	III	C	255	241	(a),(b)	Inspection and Test of Welds	High
16	III	C	255	241	(c)	Inspection and Test of Welds	Other
16	III	C	255	243	(a),(b),(c),(d),(e)	Nondestructive Testing - Pipeline to Operate at 125 PSIG (862 kPa) or More	High
16	III	C	255	243	(f)	Nondestructive Testing - Pipeline to Operate at 125 PSIG (kPa) or More	Other
16	III	C	255	244	All	Welding Inspector	High
16	III	C	255	245	All	Welding - Repair or Removal of Defects	High
16	III	C	255	273	All	Joining of Materials other than by Welding - General	High
16	III	C	255	279	All	Joining of Materials other than by Welding - Copper Pipe	High
16	III	C	255	281	All	Joining of Materials other than by Welding - Plastic Pipe	High
16	III	C	255	283	All	Plastic Pipe - Qualifying Joining Procedures	Other
16	III	C	255	285	(a),(b),(d)	Plastic Pipe - Qualifying Persons to make Joints	High
16	III	C	255	285	(c)(e)	Plastic Pipe - Qualifying Persons to make Joints	Other
16	III	C	255	287	All	Plastic Pipe - Inspection of Joints	Other
16	III	C	255	302	All	Notification Requirements	High
16	III	C	255	303	All	Compliance with Construction Standards	High
16	III	C	255	305	All	Inspection - General	High
16	III	C	255	307	All	Inspection of Materials	High
16	III	C	255	309	All	Repair of Steel Pipe	High
16	III	C	255	311	All	Repair of Plastic Pipe	High
16	III	C	255	313	(a),(b),(c)	Bends and Elbows	High
16	III	C	255	313	(d)	Bends and Elbows	Other
16	III	C	255	315	All	Wrinkle Bends in Steel Pipe	High
16	III	C	255	317	All	Protection from Hazards	Other
16	III	C	255	319	All	Installation of Pipe in a Ditch	Other
16	III	C	255	321	All	Installation of Plastic Pipe	High
16	III	C	255	323	All	Casing	Other
16	III	C	255	325	All	Underground Clearance	High
16	III	C	255	327	All	Cover	Other
16	III	C	255	353	All	Customer Meters and Regulators - Location	Other
16	III	C	255	355	All	Customer Meters and Regulators - Protection from Damage	Other
16	III	C	255	357	(a),(b),(c)	Customer Meters and Service Regulators - Installation	Other
16	III	C	255	357	(d)	Customer Meters and Service Regulators - Installation	High
16	III	C	255	359	All	Customer Meter Installations - Operating Pressure	Other
16	III	C	255	361	(a),(b),(c),(d)	Service Lines - Installation	Other
16	III	C	255	361	(e),(f),(g),(h),(i)	Service Lines - Installation	High
16	III	C	255	363	All	Service Lines - Valve Requirements	Other
16	III	C	255	365	(a),(c)	Service Lines - Location of Valves	Other
16	III	C	255	365	(b)	Service Lines - Location of Valves	High
16	III	C	255	367	All	Service Lines - General Requirements for Connections	Other
16	III	C	255	369	All	Service Lines - Connections to Cast Iron or Ductile Iron Mains	Other
16	III	C	255	371	All	Service Lines - Steel	Other
16	III	C	255	373	All	Service Lines - Cast Iron and Ductile Iron	Other
16	III	C	255	375	All	Service Lines - Plastic	Other
16	III	C	255	377	All	Service Lines - Copper	Other
16	III	C	255	379	All	New Service Lines not in Use	Other
16	III	C	255	381	All	Service Lines - Excess Flow Valve Performance Standards	Other
16	III	C	255	455	(a)	External Corrosion Control - Buried or Submerged Pipelines Installed after July 31, 1971	Other
16	III	C	255	455	(d),(e)	External Corrosion Control - Buried or Submerged Pipelines Installed after July 31, 1971	High
16	III	C	255	457	All	External Corrosion Control - Buried or Submerged Pipelines Installed before July 31, 1971	High
16	III	C	255	459	All	External Corrosion Control - Examination of Buried Pipeline when Exposed	Other
16	III	C	255	461	(a),(b),(d),(e),(f),(g)	External Corrosion Control - Protective Coating	Other
16	III	C	255	461	(c)	External Corrosion Control - Protective Coating	High
16	III	C	255	463	All	External Corrosion Control - Cathodic Protection	High
16	III	C	255	465	(a),(e)	External Corrosion Control - Monitoring	High
16	III	C	255	465	(b),(c),(d),(f)	External Corrosion Control - Monitoring	Other
16	III	C	255	467	All	External Corrosion Control - Electrical Isolation	Other
16	III	C	255	469	All	External Corrosion Control - Test Stations	Other
16	III	C	255	471	All	External Corrosion Control - Test Leads	Other
16	III	C	255	473	All	External Corrosion Control - Interference Currents	Other
16	III	C	255	475	All	Internal Corrosion Control - General	Other
16	III	C	255	476	(a),(c)	Internal Corrosion Control - Design and Construction of Transmission Line	High
16	III	C	255	476	(d)	Internal Corrosion Control - Design and Construction of Transmission Line	Other
16	III	C	255	479	All	Atmospheric Corrosion Control - General	Other
16	III	C	255	481	All	Atmospheric Corrosion Control - Monitoring	Other
16	III	C	255	483	All	Remedial Measures - General	High

16	III	C	255	485	(a),(b)	Remedial Measures - Transmission Lines	High
16	III	C	255	485	(c)	Remedial Measures - Transmission Lines	Other
16	III	C	255	487	All	Remedial Measures - Distribution Lines other than Cast Iron or Ductile Iron Lines	Other
16	III	C	255	489	All	Remedial Measures - Cast Iron and Ductile Iron Pipelines	Other
16	III	C	255	490	All	Direct Assessment	Other
16	III	C	255	491	All	Corrosion Control Records	Other
16	III	C	255	503	All	Test Requirements - General	Other
16	III	C	255	505	(a),(b),(c),(d)	Strength Test Requirements for Steel Pipelines to Operate at 125 PSIG (862 kPa) or More	High
16	III	C	255	505	(e),(h),(i)	Strength Test Requirements for Steel Pipelines to Operate at 125 PSIG (862 kPa) or More	Other
16	III	C	255	507	All	Test Requirements for Pipelines to Operate at less than 125 PSIG (862 kPa)	Other
16	III	C	255	511	All	Test Requirements for Service Lines	Other
16	III	C	255	515	All	Environmental Protection and Safety Requirements	Other
16	III	C	255	517	All	Test Requirements - Records	Other
16	III	C	255	552	All	Upgrading / Conversion - Notification Requirements	Other
16	III	C	255	553	(a),(b),(c),(f)	Upgrading / Conversion - General Requirements	High
16	III	C	255	553	(d),(e)	Upgrading / Conversion - General Requirements	Other
16	III	C	255	555	All	Upgrading to a Pressure of 125 PSIG (862 kPa) or More in Steel Pipelines	High
16	III	C	255	557	All	Upgrading to a Pressure Less than 125 PSIG (862 kPa)	High
16	III	C	255	559	(a)	Conversion to Service Subject to this Part	High
16	III	C	255	559	(b)	Conversion to Service Subject to this Part	Other
16	III	C	255	603	All	Operations - General Provisions	High
16	III	C	255	604	All	Operator Qualification	High
16	III	C	255	605	All	Essentials of Operating and Maintenance Plan	High
16	III	C	255	609	All	Change in Class Location - Required Study	High
16	III	C	255	611	(a),(d)	Change in Class Location - Confirmation or Revision of Maximum Allowable Operating Pressure	Other
16	III	C	255	613	All	Continuing Surveillance	Other
16	III	C	255	614	All	Damage Prevention Program	High
16	III	C	255	615	All	Emergency Plans	High
16	III	C	255	616	All	Customer Education and Information Program	High
16	III	C	255	619	All	Maximum Allowable Operating Pressure - Steel or Plastic Pipelines	High
16	III	C	255	621	All	Maximum Allowable Operating Pressure - High Pressure Distribution Systems	High
16	III	C	255	623	All	Maximum and Minimum Allowable Operating Pressure - Low Pressure Distribution Systems	High
16	III	C	255	625	(a),(b)	Odorization of Gas	High
16	III	C	255	625	(e),(f)	Odorization of Gas	Other
16	III	C	255	627	All	Tapping Pipelines Under Pressure	High
16	III	C	255	629	All	Purging of Pipelines	High
16	III	C	255	631	All	Control Room Management	High
16	III	C	255	705	All	Transmission Lines - Patrolling	High
16	III	C	255	706	All	Transmission Lines - Leakage Surveys	High
16	III	C	255	707	(a),(c),(d),(e)	Line Markers for Mains and Transmission Lines	Other
16	III	C	255	709	All	Transmission Lines - Record Keeping	Other
16	III	C	255	711	All	Transmission Lines - General Requirements for Repair Procedures	High
16	III	C	255	713	All	Transmission Lines - Permanent Field Repair of Imperfections and Damages	High
16	III	C	255	715	All	Transmission Lines - Permanent Field Repair of Welds	High
16	III	C	255	717	All	Transmission Lines - Permanent Field Repairs of Leaks	High
16	III	C	255	719	All	Transmission Lines - Testing of Repairs	High
16	III	C	255	721	(b)	Distribution Systems - Patrolling	Other
16	III	C	255	723	All	Distribution Systems -Leakage Surveys and Procedures	High
16	III	C	255	725	All	Test Requirements for Reinstating Service Lines	Other
16	III	C	255	726	All	Inactive Service Lines	Other
16	III	C	255	727	(b),(c),(d),(e),(f),(g)	Abandonment or Inactivation of Facilities	Other
16	III	C	255	729	All	Compressor Stations - Procedures for Gas Compressor Units	High
16	III	C	255	731	All	Compressor Stations - Inspection and Testing of Relief Devices	High
16	III	C	255	732	All	Compressor Stations - Additional Inspections	High
16	III	C	255	735	All	Compressor Stations - Storage of Combustible Materials	Other
16	III	C	255	736	All	Compressor Stations - Gas Detection	High
16	III	C	255	739	(a),(b)	Pressure Limiting and Regulating Stations - Inspection and Testing	High
16	III	C	255	739	(c),(d),(e),(f)	Pressure Limiting and Regulating Stations - Inspection and Testing	Other
16	III	C	255	741	All	Pressure Limiting and Regulating Stations - Telemetering or Recording Gauges	Other
16	III	C	255	743	(a),(b)	Pressure and Limiting and Regulating Stations - Testing of Relief Devices	High
16	III	C	255	743	(c)	Regulator Station MAOP	Other
16	III	C	255	744	(c),(d),(e)	Service Regulators and Vents - Inspection	Other
16	III	C	255	745	All	Transmission Line Valves	High
16	III	C	255	747	All	Valve Maintenance - Distribution Systems	Other
16	III	C	255	748	All	Valve Maintenance - Service Line Valves	Other
16	III	C	255	749	All	Vault Maintenance	Other
16	III	C	255	751	All	Prevention of Accidental Ignition	High
16	III	C	255	753	All	Caulked Bell and Spigot Joints	Other
16	III	C	255	755	All	Protecting Cast Iron Pipelines	High
16	III	C	255	756	All	Replacement of Exposed or Undermined Cast Iron Piping	High
16	III	C	255	757	All	Replacement of Cast Iron Mains Paralleling Excavations	High
16	III	C	255	801	All	Reports of accidents	Other
16	III	C	255	803	All	Emergency Lists of Operator Personnel	Other
16	III	C	255	805	(a),(b),(e),(g),(h)	Leaks - General	Other
16	III	C	255	807	(a),(b),(c)	Leaks - Records	Other
16	III	C	255	807	(d)	Leaks - Records	High
16	III	C	255	809	All	Leaks - Instrument Sensitivity Verification	High
16	III	C	255	811	(b),(c),(d),(e)	Leaks - Type 1 Classification	High
16	III	C	255	813	(b),(c),(d)	Leaks - Type 2A Classification	High
16	III	C	255	815	(b),(c),(d)	Leaks - Type 2 Classification	High
16	III	C	255	817	All	Leaks - Type 3 Classification	Other
16	III	C	255	819	(a)	Leaks - Follow-Up Inspection	High
16	III	C	255	821	All	Leaks - Nonreportable Reading	High
16	III	C	255	823	(a),(b)	Interruptions of Service	Other
16	III	C	255	825	All	Logging and Analysis of Gas Emergency Reports	Other
16	III	C	255	829	All	Annual Report	Other
16	III	C	255	831	All	Reporting Safety-Related Conditions	Other
16	III	C	255	905	All	High Consequence Areas	High
16	III	C	255	907	All	General (IMP)	Other
16	III	C	255	909	All	Changes to an Integrity Management Program (IMP)	Other
16	III	C	255	911	All	Required Elements (IMP)	High
16	III	C	255	915	All	Knowledge and Training (IMP)	High
16	III	C	255	917	All	Identification of Potential Threats to Pipeline Integrity and Use of the Threat Identification in an Integrity Program (IMP)	High
16	III	C	255	919	All	Baseline Assessment Plan (IMP)	High
16	III	C	255	921	All	Conducting a Baseline Assessment (IMP)	High
16	III	C	255	923	All	Direct Assessment (IMP)	High

16	III	C	255	925	All	External Corrosion Direct Assessment (ECDA)(IMP)	High
16	III	C	255	927	All	Internal Corrosion Direct Assessment (ICDA)(IMP)	High
16	III	C	255	931	All	Confirmatory Direct Assessment (CDA)(IMP)	High
16	III	C	255	933	All	Addressing Integrity Issues (IMP)	High
16	III	C	255	935	All	Preventive and Mitigative Measures to Protect the High Consequence Areas (IMP)	High
16	III	C	255	937	All	Continual Process of Evaluation and Assessment (IMP)	High
16	III	C	255	939	All	Reassessment Intervals (IMP)	High
16	III	C	255	941	All	Low Stress Reassessment (IMP)	Other
16	III	C	255	945	All	Measuring Program Effectiveness (IMP)	Other
16	III	C	255	947	All	Records (IMP)	Other
16	III	C	255	1003	All	General Requirements of a GDPIM Plan	High
16	III	C	255	1005	All	Implementation Requirements of a GDPIM Plan	High
16	III	C	255	1007	All	Required Elements of a GDPIM Plan	High
16	III	C	255	1009	All	Required Report when Compression Couplings Fail	High
16	III	C	255	1011	All	Records an Operator Must Keep (GDPIM)	Other
16	III	C	255	1015	All	GDPIM Plan Requirements for a Master Meter or a Small Liquefied Petroleum Gas (LPG) Operator	High
16	III	C	261	15	All	Operation and Maintenance Plan	High
16	III	C	261	17	(a),(c)	Leakage Survey	High
16	III	C	261	19	All	High Pressure Piping	Other
16	III	C	261	21	All	Carbon Monoxide Prevention	High
16	III	C	261	51	All	Warning Tag Procedures	High
16	III	C	261	53	All	HEFPA Liaison	High
16	III	C	261	55	All	Warning Tag Inspection	High
16	III	C	261	57	All	Warning Tag - Class A condition	High
16	III	C	261	59	All	Warning Tag - Class B condition	High
16	III	C	261	61	All	Warning Tag - Class C Condition	Other
16	III	C	261	63	All	Warning Tag - Action and Follow-Up	Other
16	III	C	261	65	All	Warning Tag Records	Other
49	I	D	193	2011	All	Reporting	Other
49	I	D	193	2017	All	Plans and Procedures	High
49	I	D	193	2019	All	Mobile and Temporary LNG Facilities	High
49	I	D	193	2057	All	Thermal Radiation Protection	High
49	I	D	193	2059	All	Flammable Vapor-Gas Dispersion Protection	High
49	I	D	193	2067	All	Wind Forces	High
49	I	D	193	2101	All	Design - Scope	High
49	I	D	193	2119	All	Design - Records	High
49	I	D	193	2155	All	Structural Requirements	High
49	I	D	193	2161	All	Design - Dikes	High
49	I	D	193	2167	All	Covered Systems	High
49	I	D	193	2173	All	Water Removal	High
49	I	D	193	2181	All	Impoundment Design and Capacity	High
49	I	D	193	2187	All	Nonmetallic Membrane Liner	High
49	I	D	193	2301	All	Construction - Scope	High
49	I	D	193	2303	All	Comstruction Acceptance	High
49	I	D	193	2304	All	Corrosion Control Overview	High
49	I	D	193	2321	All	Nondestructive Tests	High
49	I	D	193	2401	All	Equipment - Scope	High
49	I	D	193	2441	All	Equipment - Control Center	High
49	I	D	193	2445	All	Sources of Power	High
49	I	D	193	2501	All	Operations - Scope	High
49	I	D	193	2503	All	Operating Procedures	High
49	I	D	193	2505	All	Operations - Cooldown	High
49	I	D	193	2507	All	Monitoring Operations	High
49	I	D	193	2509	All	Emergency Procedures	High
49	I	D	193	2511	All	Personnel Safety	High
49	I	D	193	2513	All	Transfer Procedures	High
49	I	D	193	2515	All	Investigations of Failures	High
49	I	D	193	2517	All	Purging	High
49	I	D	193	2519	All	Communication Systems	High
49	I	D	193	2521	All	Operating Records	Other
49	I	D	193	2603	All	Maintenance - General	High
49	I	D	193	2605	All	Maintenance Procedures	High
49	I	D	193	2607	All	Foreign Material	Other
49	I	D	193	2609	All	Support Systems	High
49	I	D	193	2611	All	Fire Protection	High
49	I	D	193	2613	All	Auxiliary Power Sources	High
49	I	D	193	2615	All	Isolating and Purging	High
49	I	D	193	2617	All	Maintenance - Repairs	High
49	I	D	193	2619	All	Control Systems	High
49	I	D	193	2621	All	Testing Transfer Hoses	High
49	I	D	193	2623	All	Inspecting LNG Storage Tanks	High
49	I	D	193	2625	All	Corrosion Protection	High
49	I	D	193	2627	All	Atmospheric Corrosion Control	Other
49	I	D	193	2629	All	External Corrosion Control - Buried or Submerged Components	Other
49	I	D	193	2631	All	Internal Corrosion Control	Other
49	I	D	193	2633	All	Interference Currents	Other
49	I	D	193	2635	All	Monitoring Corrosion Control	High
49	I	D	193	2637	All	Remedial Measures	High
49	I	D	193	2639	All	Maintenance Records	Other
49	I	D	193	2703	All	Design and Fabrication	Other
49	I	D	193	2705	All	Construction, Installation, Inspection, and Testing	High
49	I	D	193	2707	All	Operations and Maintenance	High
49	I	D	193	2709	All	Security	High
49	I	D	193	2711	All	Personnel Health	Other
49	I	D	193	2713	All	Training - Operations and Maintenance	High
49	I	D	193	2715	All	Training - Security	High
49	I	D	193	2717	All	Training - Fire Protection	High
49	I	D	193	2719	All	Training - Records	Other
49	I	D	193	2801	All	Fire Protection	High
49	I	D	193	2903	All	Security Procedures	High
49	I	D	193	2905	All	Protective Enclosures	High
49	I	D	193	2907	All	Protective Enclosure Construction	High
49	I	D	193	2909	All	Security Communications	High
49	I	D	193	2911	All	Security Lighting	High
49	I	D	193	2913	All	Security Monitoring	High
49	I	D	193	2915	All	Alternative Power Sources	High
49	I	D	193	2917	All	Warning Signs	Other

APPENDIX 9

Niagara Mohawk Power Corporation d/b/a National Grid
Internal Reserve – Ratemaking and Accounting Treatment
Pension and OPEBs

The Signatory Parties agree to the following language that confirms the ratemaking and accounting treatment for the creation of an internal reserve related to pension and OPEBs expenses consistent with the Commission's Pension & OPEB Statement of Policy:[1]

- The cash shortfall resulting from the imputation of negative pension and OPEB expense will be funded/financed by the Company and creates a $33.9 million debit balance in the internal reserve at the end of Rate Year Three.[2]
- Until base rates are reset in a future rate case, or the Company's rate allowance for pension and OPEBs is adjusted, the debit balance in the internal reserve will continue to grow beyond Rate Year Three by the amount the future capitalized service cost exceeds the Rate Year Three negative rate allowance.
- The internal reserve debit balance is an asset. The Signatory Parties acknowledge that upon the Commission's adoption of the Joint Proposal, the Company has a right to recover the accumulated balance of the internal reserve in rates from customers in future periods and/or pay down the internal reserve balance with any excess pension and Voluntary Employee Beneficiary Association or other trust assets in the future, as determined in a future rate proceeding. Netting the internal reserve balance with a

[1] Case 91-M-0890, *In the Matter of the Development of a Statement of Policy Concerning the Accounting and Ratemaking Treatment for Pensions and Postretirement Benefits Other than Pensions, Statement of Policy and Order Concerning the Accounting and Ratemaking Treatment for Pensions and Postretirement Benefits Other Than Pensions*, Statement of Policy and Order Concerning the Accounting and Ratemaking Treatment for Pensions and Postretirement Benefits Other Than Pensions (Sept. 7, 1993).
[2] The cash shortfall is $15.0 million in Rate Year One, $14.4 million in Rate Year Two and $4.5 million in Rate Year Three.

regulatory liability in a future proceeding is only appropriate to the extent that any such regulatory liability was created with funds recovered from customers that were not used for its intended purpose and retained by the Company. As such, it would not be appropriate to net the internal reserve with the pension and OPEB regulatory liability because these funds have been deposited into the trusts and are the same assets earning the income being credited to customers in base rates.

- If rates are reset in the future and there is a positive rate allowance for pension and OPEBs, the Signatory Parties would expect that the Company will first reduce the internal reserve debit balance unless it is necessary for the Company to fund the external trusts in the normal course of administering its pension and OPEB plans.
- The EB/CAP adjustment noted in Section IV.11.1.1 of the Joint Proposal will provide the Company the ability to recover the equivalent of carrying charges on the internal reserve balance through the end of Rate Year Three. Attachment A to Appendix 9 shows the calculation of the EB/CAP adjustment.
- The Company is permitted to accrue carrying charges as a deferred asset on any incremental growth in the internal reserve balance that accumulates after Rate Year Three should the Company elect not to file for a base rate increase. The Company will accrue carrying charges at the pre-tax weighted average cost of capital authorized in this proceeding and defer those carrying charges for future recovery.

Niagara Mohawk Power Corporation d/b/a National Grid
EBCAP Adjustment for Negative Pension & OPEB Rate Allowance Impact on Internal Reserve
($000's)

			Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028	Total
			Electric	Electric	Electric	Electric
1	Capitalized Service Cost	Pension	11,442	11,651	11,791	34,883
2	Rate Allowance	Pension	(1,566)	(718)	557	(1,727)
3	Internal Reserve Impact DR/(CR)	Pension	(9,876)	(10,933)	(12,348)	(33,156)
4	Capitalized Service Cost	OPEB	4,670	4,838	4,974	14,482
5	Rate Allowance	OPEB	(27,172)	(27,884)	(21,066)	(76,122)
6	Internal Reserve Impact DR/(CR)	OPEB	22,502	23,046	16,092	61,640
7	EBCAP Adj required for Internal Reserve Impact		12,626	12,113	3,745	28,484
8	Deferred Asset Balance - Electric DR/(CR)		12,626	24,739	28,484	

			Rate Year Ending March 31, 2026	Rate Year Ending March 31, 2027	Rate Year Ending March 31, 2028	Total
			Gas	Gas	Gas	Gas
9	Capitalized Service Cost	Pension	2,179	2,219	2,246	6,644
10	Rate Allowance	Pension	(298)	(137)	106	(329)
11	Internal Reserve Impact DR/(CR)	Pension	(1,881)	(2,082)	(2,352)	(6,315)
12	Capitalized Service Cost	OPEB	890	922	947	2,758
13	Rate Allowance	OPEB	(5,176)	(5,311)	(4,013)	(14,500)
14	Internal Reserve Impact DR/(CR)	OPEB	4,286	4,389	3,066	11,742
15	EBCAP Adj required for Internal Reserve Impact		2,405	2,307	714	5,426
16	Deferred Asset Balance - Gas DR/(CR)		2,405	4,712	5,426	
17	EBCAP Adj required for Internal Reserve Impact		15,031	14,420	4,459	33,910
18	Deferred Asset Balance		15,031	29,451	33,910	

Notes (by line number)

1 Electric Capitalized Pension Service Cost
2 Electric Pension Rate Allowance
3 - Line 2 - Line 1
4 Electric Capitalized OPEB Service Cost
5 Electric OPEB Rate Allowance
6 - Line 5 - Line 4
7 Line 3 + Line 6
8 Line 7 + Prior Year Line 8 to accumulate Deferral Balance
9 Gas Capitalized Pension Service Cost
10 Gas Pension Rate Allowance
11 - Line 10 - Line 9
12 Gas Capitalized OPEB Service Cost
13 Gas OPEB Rate Allowance
14 - Line 13 - Line 12
15 Line 14 + Line 11
16 Line 15 + Prior Year Line 16 to accumulate Deferral Balance
17 Line 15 + Line 7
18 Line 16 + Line 8

APPENDIX 10

NON-WIRES ALTERNATIVES ("NWA")

Overview

The Non-Wire Alternative Incentive Mechanism (NWA Incentive Mechanism) establishes a methodology for determining incentives applicable to all NWA Projects. Through the NWA Incentive Mechanism, the Company may retain a share of the present value of net benefits identified through the Benefit Cost Analysis (BCA) methodology consistent with the BCA Handbook. The incentive amount available to the Company will be adjusted based on the difference between the forecast and actual costs of achieving deferral or other quantifiable benefits the NWA provides. In the event the number of megawatts (MWs) and/or the number of megawatt hours (MWhs) required to defer the traditional project increases or decreases, the incentive amount would be further adjusted. The NWA Incentive Mechanism provides an incentive floor of $0 and a cap of 50 percent of the initially-identified net benefits.

NWA Project Costs will be deferred with carrying costs.[1] Recovery of such costs will be amortized over ten years, with offsetting credits to the extent that an NWA Project defers the need for a traditional infrastructure project included in the Company's Average Electric Plant in Service Balance.

The Company also may petition the Commission to modify the general NWA Incentive Mechanism described below if doing so is in the public interest.

BCA

For all Projects, the Company will use a BCA to calculate the present value of the net costs and benefits of an NWA project. The BCA will consider all the benefit and cost categories in the Commission's January 21, 2016 *Order Establishing Benefit Cost Analysis Framework* (BCA Order) and use the Company's BCA Handbook. A Project specific-BCA will be developed to determine the Initial Net Benefits, and the Initial Incentive will be set as 30 percent of these Initial Net Benefits.

NWA Incentive Mechanism

The Company will establish an "Initial Incentive" equal to 30 percent of the present value of net benefits (Initial Net Benefits), *i.e.*, the present value of net benefits projected at the time the Company has either entered into contracts with distributed energy resource (DER) providers for the entire NWA project portfolio, or when there is reasonable certainty on the price of the NWA project portfolio. To establish the Initial Incentive, the Company shall make a compliance filing in Case 24-E-0322 as part of the implementation plan. Prior to making its compliance filing to set the Initial Incentive, the Company shall seek input from Department of Public Service Staff.

[1] Carrying costs shall be at the pre-tax weighted average cost of capital.

Once the NWA Project has become operational and implemented, the Company will calculate the difference in NWA Project Cost, which will be equal to the initially-forecast cost of the NWA Project, less the actual cost of the NWA Project. The Final Incentive will equal the sum of the Initial Incentive and 50 percent of difference in NWA Project Cost. The Final Incentive is subject to a floor of $0 and a cap of 50 percent of the Initial Net Benefits. The Final Incentive may be adjusted on a yearly or monthly basis based on changes in NWA Project Cost. This mechanism and other mechanisms within this Appendix also apply to projects included in base rates (*i.e.*, Sawyer, Pine Grove, and Watertown projects).

If additional MWs and/or MWh are needed to achieve the initially proposed deferral of a traditional infrastructure project or other quantifiable benefits, or to increase the duration of the deferral or benefits, and the Company finds it beneficial to procure additional MWs and/or MWhs, the Company shall seek input from Department of Public Service Staff and procure to meet the need. So long as it is feasible and remains cost beneficial to procure the additional MWs and/or MWh, the Company will be authorized to receive cost recovery of the expenditures incurred in obtaining the additional MWs or MWhs, including carrying charges. However, the Company's Final Incentive would not reflect either the costs[2] or the benefits associated with the additional MWs or MWhs. In the event the Company determines that acquiring additional MW or MWhs is technically or operationally infeasible, it will plan to implement an alternative solution. Recovery of any incentives related to that project will be halted without requiring a refund of the amounts already collected at that time.

In the event fewer MWs and/or MWhs are needed to achieve the intended deferral of traditional infrastructure or the other quantifiable benefits, the Company will only reduce the number of MWs and/or MWhs it plans to procure if both the need for reduced MWs or MWhs is shown to be a sustained downward trend over a three-year period, and the Company needs only 70 percent or fewer of the initially-forecast MWs and/or MWhs to achieve the intended deferral or benefit. The Company will true-up the incentive by converting the Initial Incentive to an Initial Unit Incentive by dividing its 30 percent share of Initial Net Benefits by the initial number of MWs it forecasted. Similarly, the Difference in NWA Project Cost to achieve deferral or benefit will be calculated on a per-MW basis, the Unit Difference in NWA Project Cost, by dividing the actual NWA Project Cost by the number of MWs required. The Final Incentive will be calculated as the sum of the Initial Unit Incentive plus or minus the Unit Difference in NWA Project Cost, multiplied by the reduced amount of MWs determined to be necessary, subject to the same 50 percent share of Initial Net Benefits incentive cap and $0 incentive floor provisions.

NWA Cost and Incentive Recovery

Consistent with the Track Two Order, the Company's Capital Investment Reconciliation Mechanism is revised to remove the financial disincentive utilities face when engaging in NWA projects. To the extent an NWA project results in the Company displacing a capital project that is reflected in the Average Electric Plant in Service Balances, the balance(s) will be reduced to exclude the forecasted net plant associated with the displaced project. The carrying charge

[2] The expenditures related to acquiring such additional MWs will not be considered in the Difference in NWA Project Cost used to calculate the Final Incentive.

associated with the displaced project will be applied as a credit against the recovery of the associated NWA project cost to be recovered from customers. In the event the carrying charge on the net plant of any displaced project is higher than the recovery of the associated NWA project costs, the difference will be deferred for the benefit of customers.

NWA project costs and the Final Incentive under the NWA Incentive Mechanism will be allocated to each Service Class (SC) based on the following allocators: (1) 1CP for the transmission portion (if any) of the deferred traditional project; and (2) non-coincident demand allocator for the sub-transmission and distribution portions of the deferred traditional project. For example, the costs and incentives related to an NWA project which defers the need for sub-transmission infrastructure would be allocated to SCs based on their non-coincident sub-transmission demand allocator. Similarly, the costs and incentives related to an NWA project that defers the need for primary-voltage distribution infrastructure would be allocated to SCs based on their non-coincident primary demand allocator. If an NWA project will benefit only certain classes of customers, the cost allocation will be limited to the benefitted classes. Once allocated to each SC, these costs would be recovered through an electric rate statement, which will be filed with the Commission and posted to the Company's website, that indicates the NWA surcharge rate to be included in the delivery charge, and to roll the NWA surcharge into the delivery charge line item on customers' bills, either the per kW or per kWh rate, on a demand-basis where available and on an energy-basis where necessary.

Amortization of NWA Project Costs and Incentives

The Company will recover its NWA project costs over a ten-year period. The ten-year recovery period will begin when the NWA project costs are realized. Any unamortized costs plus carrying charges, will be incorporated into base rates when electric base rates are reset.

The Company will be awarded and begin calculating and collecting the Final Incentive from customers once at least 70 percent of the MWs it procured for the NWA project have become operational and have been verified through the Company's measurement and verification procedures. For all NWA Projects, once awarded, the Company will amortize the Final Incentive of an NWA project over the remainder of the ten-year term, inclusive of carrying costs on the unamortized balance of the Final Incentive.

Reporting Requirements

The Company will submit a detailed implementation plan and BCA for each NWA project once there is reasonable certainty as to the costs of the NWA project portfolio. The implementation plan for each NWA will include, at a minimum: (1) detailed measurement and verification procedures; (2) the portfolio of component load reductions or DER to be implemented; (3) the anticipated costs of the NWA; (4) a demonstration of whether the costs of the NWA projects are incremental to the Company's revenue requirement or will be displacing a project subject to the Capital Investment Reconciliation Mechanism; (5) a customer and community outreach plan, if applicable; and (6) the BCA results when available. The implementation plan for each project will be updated at least annually; however, the Company will also update relevant plans promptly, if it determines it needs to increase or decrease the number of MWs or MWhs required to effectuate an NWA project, or

if the length of the deferral period for the traditional infrastructure solution associated with the NWA is modified. Annual implementation plans will be filed by January 31 of each year. If the number of MWs, MWhs, or length of deferral is modified, the Company shall also file an updated BCA, as appropriate.

In addition, the Company also will file quarterly reports showing: (1) NWA project expenditures and all relevant details with respect to project costs; (2) a description of the NWA project activities; (3) anticipated project in-service dates; (4) NWA cost and incentive recoveries; and (5) identification of operational savings or other benefits. The quarterly reports shall be filed in Case 24-E-0322 60 days after the close of each calendar year quarter.

APPENDIX 11

Niagara Mohawk Power Corporation d/b/a National Grid
CLCPA and DAC Report

Data Covered in CLCPA and DAC Report. The Report required under Section IV.17.1 of the Joint Proposal will include the following data with respect to CLCPA programs and DACs:

(i) **Energy Efficiency and Building Electrification**. For each of its energy efficiency and building electrification programs, including any new programs instituted during the Rate Years, Niagara Mohawk will report the following information:

i. Total number of incentive dollars spent;

ii. Total number of incentive dollars spent in DACs;

iii. Total energy efficiency savings achieved (in the same units reported for NE:NY reporting purposes, *e.g.*, MMBtu/MWh);

iv. Total energy efficiency savings achieved in DACs (in same units reported for NE:NY reporting purposes, *e.g.*, MMBtu/MWh);

v. Total number of program participants;

vi. Total number of program participants in DACs;

vii. Average savings and incentives by participants;

viii. Average savings and incentives by participant in DACs;

ix. Total installations by measure category (*i.e.*, System Energy Efficiency Plan ("SEEP") and Clean Heat Annual Report categories); and

x. Total installations by measure category in DACs.

If Niagara Mohawk implements a new energy efficiency program that is not available to customers in DACs, the Company will explain in the report covering

the year in which the program was launched the reason(s) the program is not available to customers in DACs.

(ii) **EV Make Ready Program**. For light-duty and medium and-heavy duty EVs, the Company will report the:

i. Total amount of Make-Ready incentive funding spent;

ii. Total amount of Make-Ready incentive funding spent in DACs;

iii. Total number of charging plugs installed under the Make-Ready program; and

iv. Total number of charging plugs under the Make-Ready program installed in DACs.

(iii) **Demand Response**. For the demand response programs, Niagara Mohawk will report:

i. Total program participants;

ii. Total program participants in DACs;

iii. Total Dth/MW savings committed and delivered by programs; and

iv. Total Dth/MW committed and delivered by customers in DACs and customers participating in the Company's energy affordability program.

(iv) **Main Replacement Program**. The Company will report:

i. Total footage of LPP retired system-wide, on a borough or county basis;

ii. Total footage of LPP retired in DACs, on a borough or county basis;

iii. Total footage of LPP replaced system-wide, on a borough or county basis;

iv. Total emissions reductions system-wide due to LPP replacement and

retirement (calculated using the EPA Methane Challenge methodology);

v. Total emissions reductions in DACs due to LPP replacement and retirement (calculated using the EPA Methane Challenge methodology); and

vi. For items (i) and (ii), replacement and retirement will be tracked separately.

(v) **Leak Repairs**. The Company will report:

i. Total leaks repaired system-wide, on a borough or county basis; and

ii. Total leaks repaired in DACs, on a borough or county basis.

(vi) **DERs.** For all distribution-interconnected projects, including community distributed generation, remote crediting, and net metered projects, the Company will report:

i. Total number of projects;

ii. Total number of projects in DACs;

iii. Total MW installed; and

iv. Total MW installed in DACs.

For all community distributed generation and remote crediting projects, the Company will report:

i. Total number of subscribers;

ii. Total number of subscribers in DACs; and

iii. Total number of subscribers who are low-income customers participating in the Company's energy affordability program.

For all net metering projects, the Company will report:

i. Total number of projects;

ii. Total number of projects installed for low-income customers;

iii. Total number of projects in DACs;

iv. Total MW installed;

v. Total MW installed for low-income customers; and

vi. Total MW installed in DACs.

(vii) **Customer Outages**. The Company will report all outages as follows:

i. Excludable and Non-Excludable outages system-wide; and

ii. Excludable and Non-Excludable outages by customers in DACs and by customers in non-DACs.

"Excludable outages" are outages excluded from the Company's SAIFI and CAIDI metrics. "Non-excludable outages" are outages that count against the Company's SAIFI and CAIDI metrics.

(viii) **Customer Operations Data.** The Company will report:

i. Direct to customer promotion, education, and outreach of the EAP program in DACs and non-DACs;

ii. Total amount of residential electric and gas usage in DACs and non-DACs;

iii. Average electric and gas usage per residential customer in DACs and non-DACs;

iv. Number of unpaid residential accounts that are 60 to 90 days overdue in DACs and non-DACs;

v. Dollar value of unpaid residential accounts 60 to 90 days overdue in

DACs and non-DACs;

vi. Number of unpaid residential accounts that are 90 or more days overdue in DACs and non-DACs;

vii. Dollar value of unpaid residential accounts that are 90 or more days overdue in DACs and non-DACs;

viii. Number of residential service disconnections for non-payment in DACs and non-DACs;

ix. Number of residential service restorations due to payment in DACs and non-DACs;

x. Number of residential customers with active Deferred Payment Agreements ("DPAs") in DACs and non-DACs;

xi. Dollar value of residential DPAs in DACs and non-DACs;

xii. Number of customers enrolled in the EAP in DACs and non-DACs;

xiii. Amount expended for electric and gas EAP discounts in DACs and non-DACs;

xiv. Total number of active residential accounts in DACs and non-DACs; and

xv. Reporting on item (i) will include a narrative description of outreach activities to promote the EAP, sample materials, and campaign statistics (*e.g.*, number of customers touched in DACs). For items (ii)-(xiv), the Company will apply DAC criteria to customer account data.

(ix) **Clean Energy Jobs**. The Company will track and include information in the CLCPA and DAC Report on their efforts to train residents of DACs for clean energy

jobs at National Grid, or, if available, for other workforce development programs that the Company may work on with other organizations. Specifically, the Company will report the programs the Company offers or participates in, and details on the programs, such as:

i. Location of the programs;

ii. Number of students enrolled in each program;

iii. Number of students that graduate from each program;

iv. Number of jobs placed as a result of the program;

v. Number of graduate students from each program the Company has hired, and the type of jobs at National Grid for which they were hired;

vi. Whether the National Grid jobs and the hires from the program are in the clean energy industry or field; and

vii. Total number of hires at National Grid from the program who resided in a DAC at the time.

(x) **Strategic Electric Capital Investments.** The Company will report its discretionary capital investments in the following capital categories:

i. System Expansion

ii. Risk Reduction

iii. Environmental

iv. Safety and Security

APPENDIX 12

BUDGET INFORMATION

NMPC's Actual Outreach & Education Expenditures for January – December XXXX:

Provide Outreach and Education expenditures for the previous year. Indicate the total proposed budget for XXXX and the total actual expenditures. Each category table should include actual (not proposed) spending by outreach method/tool for the year.

[Insert Program Name]

Breakdown by Categories:

	Planned	Spent
Total .....$		**$**
Electric: Total..... $		**$**
Gas: Total..... $		**$**

	Electric Planned	**Electric Spent**	**Gas Planned**	**Gas Spent**
Bill Inserts	**$**	**$**	**$**	**$**
Brochures/Flyers	**$**	**$**	**$**	**$**
Newsletters	**$**	**$**	**$**	**$**
Direct Mail	**$**	**$**	**$**	**$**
Email	**$**	**$**	**$**	**$**
Educational Videos	**$**	**$**	**$**	**$**
Social Media	**$**	**$**	**$**	**$**
Paid Search	**$**	**$**	**$**	**$**
Paid media	**$**	**$**	**$**	**$**
Robo Calls	**$**	**$**	**$**	**$**
Live Agent Calls	**$**	**$**	**$**	**$**
Other (indicate each category on a separate timeline)	**$**	**$**	**$**	**$**