BEFORE THE NEW YORK STATE PUBLIC SERVICE COMMISSION

Proceeding on Motion of the Commission as to the Rates, Charges, Rules and Regulations of Case 23-E-____ Central Hudson Gas & Electric Corporation for Electric Service
Proceeding on Motion of the Commission as to the Rates, Charges, Rules and Regulations of Case 23-G-_____X
Proceeding on Motion of the Commission as to the Rates, Charges, Rules and Regulations of Case 23-G-______X

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DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL

July 31, 2023

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1		SUSTAINABILITY PANEL V. <u>INTRODUCTION</u>		
2	Q.	Please state the names of the members of the Climate Leadership and		
3		Sustainability Panel ("Panel").		
4	A.	Our names are Stacey A. Renner, Melissa A. D'Antonio, Karen R. Lo, and		
5		Mark S. Sclafani.		
6	Q.	Mr. Renner, please state your current employer and business address.		
7	Α.	I am employed by Central Hudson Gas & Electric Corporation ("Central		
8		Hudson" or the "Company") and my business address is 284 South		
9		Avenue, Poughkeepsie, New York 12601.		
10	Q.	Mr. Renner, in what capacity are you employed by Central Hudson and		
11		what is your scope of responsibilities?		
12	Α.	I am employed by Central Hudson as Vice President of Innovation and		
13		Sustainability. In that capacity, I am responsible for Environmental, Social		
14		and Governance ("ESG") planning and reporting; Energy Resources;		
15		Innovation; Research and Development; Environmental Affairs; Enterprise		
16		Risk Management ("ERM"); and Enterprise Work and Asset Management.		
17	Q.	Mr. Renner, what is your educational background and professional		
18		experience?		
19	Α.	I hold a Bachelor of Arts degree in Economics from Union College		
20		(Schenectady, New York) and a Master of Business Administration degree		
21		in Finance from Marist College (Poughkeepsie, New York). I have been		
22		employed by Central Hudson for a total of twenty-five years. I joined		

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1		Central Hudson in 1990 and worked as a rate analyst until 1996. In that		
2		role, my responsibilities included electric sales, customer and revenue		
3		forecasting, electric rates, and related analysis. From 1996 through 2003,		
4		I was employed by International Business Machines ("IBM"), where I		
5		worked as a financial analyst and finance manager. In those roles, I		
6		provided financial support for various units of IBM Global Services,		
7		including business cases and discounted cash flow analysis, as well as		
8		many aspects of corporate and strategic planning. In 2003, I re-joined		
9		Central Hudson as Director - Investment Planning and Analysis. In 2005, I		
10		was appointed Assistant Treasurer, and then was promoted to Treasurer		
11		in 2006. I was transferred into my current role in 2022.		
12	Q.	Mr. Renner, have you previously testified before the New York State		
13		Public Service Commission ("PSC" or the "Commission")?		
14	Α.	Yes. I testified directly in Central Hudson's last five rate cases: Cases 08-		
15		E-0887 and 08-G-0888; Cases 09-E-0588 and 09-G-0589; Cases 14-E-		
16		0318 and 14-G-0319; Cases 17-E-0459 and 17-G-0460; and Cases 20-E-		
17		0428 and 20-G-0429 and submitted rebuttal testimony in the Fortis, Inc.		
18		("Fortis") - Central Hudson merger case, Case 12-M-0192. I also oversaw		
19		the preparation and submission of Central Hudson's six financing		
20		petitions: Case 06-M-0785, Case 09-M-0308; Case 12-M-0172; Case 15-		
21		M-0251; Case 18-M-027; and Case 21-M-0365.		

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1	Q.	Ms. D'Antonio, please state your current employer and business address.
2	A.	I am employed by Central Hudson and my business address is 284 South
3		Avenue, Poughkeepsie, New York 12601.
4	Q.	Ms. D'Antonio, in what capacity are you employed by Central Hudson and
5		what is your scope of responsibilities?
6	A.	I am employed by Central Hudson as Director of Sustainability and Risk.
7		In that capacity, I am responsible for overseeing the organization's
8		sustainability and risk management programs. In this role I manage the
9		Company's sustainability efforts, assisting with the integration of ESG
10		concepts across all business areas. I also manage the corporate
11		insurance program and facilitate the end-to-end ERM program for the
12		Company.
13	Q.	Ms. D'Antonio, what is your educational background and professional
14		experience?
15	A.	I hold an Associate of Applied Science degree in Nutrition and Food
16		Service Management from Dutchess Community College (Poughkeepsie,
17		New York) and a Bachelor of Science degree in Technology Management
18		from Marist College (Poughkeepsie, New York). I have been employed by
19		Central Hudson for three and a half years. I initially joined the Company
20		as the Contracts Administrator and was promoted to the role of Contracts
21		Supervisor, overseeing the Company's contracts management process. I
22		was promoted into my current role in October of 2022. Prior to working for
		3

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1		Central Hudson, I was employed by GlobalFoundries as the Northeast
2		Commodity manager – Capital Equipment Procurement, where I was
3		responsible for negotiation of contracts, systems, skilled labor and parts
4		purchasing. From 1999 to 2015 I worked for IBM in a variety of technical
5		positions in both the Engineering and Manufacturing organizations.
6	Q.	Ms. D'Antonio, have you previously testified before the Commission?
7	Α.	No, I have not.
8	Q.	Ms. Lo, please state your current employer and business address.
9	Α.	I am employed by Central Hudson and my business address is 284 South
10		Avenue, Poughkeepsie, New York 12601.
11	Q.	Ms. Lo, in what capacity are you employed by Central Hudson and what is
12		your scope of responsibilities?
13	Α.	I am employed by Central Hudson as the Company's Sustainability
14		Coordinator. In that capacity, I am responsible for coordinating and
15		supporting the identification of strategies and initiatives that support
16		Central Hudson's sustainability goals and emissions reduction progress
17		along with ESG reporting and disclosure.
18	Q.	Ms. Lo, what is your educational background and professional
19		experience?
20	Α.	I hold a Bachelor of Science degree in Environmental Science from
21		Rutgers University (New Brunswick, New Jersey) and a Master of Science
22		degree in Management from Rensselaer Polytechnic Institute (Troy, New

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1		York). I have been employed by Central Hudson since March of 2008. I
2		was hired as an Assistant Environmental Specialist and was promoted to
3		various environmental positions including Environmental Specialist and
4		Environmental Coordinator since the beginning of my employment with
5		Central Hudson in March of 2008. In December of 2022, I started my
6		current role as the Company's Sustainability Coordinator. Prior to my
7		employment with Central Hudson, I worked for the United States
8		Department of Defense for eight months and Kleinfelder, Inc. for two
9		months.
10	Q.	Ms. Lo, have you previously testified before the Commission?
11	Α.	No, I have not.
12	Q.	Mr. Sclafani, please state your current employer and business address.
13	Α.	I am employed by Central Hudson and my business address is 284 South
14		Avenue, Poughkeepsie, New York 12601.
15	Q.	Mr. Sclafani, in what capacity are you employed by Central Hudson and
16		what is your scope of responsibilities?
17	Α.	My current position is Senior Director of Energy Policy and Regulation.
18	Q.	Mr. Sclafani, what is your educational background and professional
19		experience?
20	Α.	I graduated from SUNY Binghamton in 2008 with a Bachelor of Science in
21		Mechanical Engineering. I began working at Central Hudson in 2008 as a
22		Junior Gas & Mechanical Engineer. From 2009 to 2012, I was an

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1		Assistant Energy Efficiency Engineer for the Company: developing,
2		implementing, and evaluating energy efficiency programs. From 2012 to
3		2015, I was an Associate District Director of Business Development,
4		where I was responsible for new business and key account management
5		within the Kingston and Newburgh districts. In 2015, I took on the role of
6		Senior Program Coordinator of Demand Response. In September of
7		2017, I assumed additional responsibilities associated with the role of
8		Director of Energy Efficiency and Demand Response, including but not
9		limited to oversight of the Company's energy efficiency portfolio. In
10		October of 2021, I was promoted to Senior Director of Energy Policy and
11		Regulation.
12	Q.	Mr. Sclafani, have you previously testified before the Commission?
13	Α.	Yes, I have testified before the Commission in Cases 17-E-0459, 17-G-
14		0460, 20-E-0428 and 20-G-0429.
15		
16		VI. <u>PURPOSE OF TESTIMONY</u>
17	Q.	What is the purpose of the Panel's testimony in these proceedings?
18	Α.	Central Hudson has made substantial efforts and investments to facilitate
19		and support New York State's decarbonization and environmental justice
20		objectives as established within New York State's Climate Leadership and
21		Community Protection Act ("CLCPA"). The Panel will first outline the
22		requirements of the CLCPA itself, as well as the outcomes of the

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1		Company's facilitation and support of the CLCPA goals. The Panel will
2		explain the need for a deferral mechanism for costs that are incurred in
3		support of CLCPA compliance. The Panel will also present the
4		Company's completed, ongoing, and planned activities that are consistent
5		with the CLCPA, including the Company's Sustainability Strategy and
6		Efforts; Climate-Driven Planning, Studies, and Reporting; Gas Initiatives;
7		Electric Vehicle ("EV") Make Ready Programs ("MRP"), Supplemental EV
8		programs; Electrification of Central Hudson's fleet; and the Company's
9		Onsite Solar Proposal. The Panel will explicitly identify the Company's
10		proposed CLCPA-aligned initiatives and associated recovery mechanisms
11		within this proceeding.
12	Q.	In its Order on Implementation of the CLCPA, issued and effective May
13		12, 2022, in Case 22-M-0149, the Commission has directed the utilities
14		include the impacts of their investments, capital expenditures, programs
15		and initiatives on greenhouse gas emissions from their gas networks.
16		Does this analysis comply with that requirement?
17	0	Yes Exhibit CLSP-1 includes impacts on our gas network from gas

Q. Yes. Exhibit CLSP-1 includes impacts on our gas network from gas
energy efficiency programs, development of a thermal network, RSG
purchases, and replacement of leak-prone pipe. In addition, Central
Hudson is continually evaluating its natural gas system for opportunities to
reduce its emissions (e.g., changing controllers at Gate Stations to reduce
the amount of vented gas) and reprioritizes its work plans, as necessary.

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1	Q.	Is the Panel sponsoring any exhibits in support of its testimony?
2	Α.	Yes. This Panel is sponsoring the following exhibits that were prepared by
3		or under the direction of the Panel or one of its members:
4		Exhibit (CLSP-1) contains CHGE Impact GHG Assessment;
5		Exhibit (CLSP-2) contains Disadvantaged Communities ("DACs")
6		Emissions Analysis; and
7		Exhibit (CLSP-3) contains EV Charging Site Assessment Service and
8		EV Education and Outreach Initiative details.
9		
10		VII. <u>CLCPA AND CAC SCOPING PLAN</u>
11	Q.	What is the CLCPA?
12	Α.	The CLCPA is New York State legislation that was signed into law on July
13		18, 2019. The CLCPA mandates substantial reductions in GHG
14		emissions across all sectors of the state's economy and accelerated
15		deployment of clean energy technologies. There are many critical
16		milestones established within the CLCPA, including a 40% reduction in
17		statewide GHG emissions by 2030, 70% of electricity generated by
18		renewable sources by 2030, 100% of electricity generated by emissions
19		free sources by 2040, and an 85% reduction in statewide GHG emissions
20		by 2050. The CLCPA also has provisions to ensure benefits of clean
21		energy investments accrue to disadvantaged communities.
		8
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1	Q. What is the Scoping Plan?	
2	A. The CLCPA directed the establishment of a Climate Action	Council
3	("CAC"), which is a 22-member appointed body charged wi	th developing a
4	Scoping Plan to serve as the roadmap to achieve the State	's progressive
5	clean energy and climate goals. In accordance with the CL	-CPA, the CAC
6	developed its final Scoping Plan in December of 2022, afte	r releasing its
7	Draft Scoping Plan in 2021 and a subsequent period of pub	olic review and
8	input. The Scoping Plan presents three Scenarios which s	erve as
9	proposed roadmaps for how the State might achieve the go	oals of the
10	CLCPA, and recommendations for additional legislation an	d new
11	regulations affecting the electricity and gas sectors plus the	e transportation,
12	buildings, industry, agriculture, forestry, and waste sectors.	Estimated
13	costs through 2050 of these recommendations, as calculate	ed from the
14	Plan's technical appendices, are about \$300 billion in 2020	in net present
15	value terms. To the extent that these recommendations ar	e adopted,
16	Central Hudson along with the other utilities in New York a	nd their
17	customers will face rapidly increasing requirements to supp	port new
18	renewable generation and electrification initiatives in the tra	ansportation
19	and buildings sectors.	
20	Q. Why is Central Hudson seeking a deferral mechanism for c	osts related to
21	CLCPA compliance?	
	9	

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1	Α.	To meet the near- and mid-term milestones set forth in the CLCPA, it is
2		likely that new legislation and/or regulations will require accelerated
3		development of new programs, technologies, projects, and other
4		compliance efforts beyond what is proposed by this Panel, the costs of
5		which are unknown and uncertain at this time. To the extent that CLCPA
6		compliance requires the Company to make incremental investments within
7		the term of this rate plan, and those costs are not otherwise addressed
8		within generic proceedings, the deferral would ensure the necessary
9		funding is available to fully comply with state requirements on a timely
10		basis. This deferral has been reflected within the testimony of the
11		Accounting and Tax Panel.
12	Q.	Has the Company estimated the emissions reductions associated with its
13		CLCPA-aligned initiatives?
14	Α.	Yes. Central Hudson commissioned Cadmus, an experienced strategic
15		and technical consultant, to conduct a comprehensive analysis of the
16		emissions reductions associated with each Central Hudson initiative for
17		which these emissions reductions are quantifiable. These included newly
18		proposed initiatives, core business activities like energy efficiency
19		programs and leak-prone pipe elimination, and contributions from
20		renewables programs that Central Hudson customers are supporting. The
21		relative contribution of these efforts was included in an analysis of the
22		progress within Central Hudson's territory towards achieving the CLCPA

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1		target of a 40% reduction in statewide greenhouse gas ("GHG") emissions			
2		from 1990 levels by 2030.			
3	Q.	Please describe the results of the emissions analysis.			
4	Α.	The analysis shows that Central Hudson's initiatives implemented			
5		between 2020 and 2030, including those proposed by the Company within			
6		this proceeding, would result in 2.66 million metric tonnes of CO_2			
7		equivalent ("CO ₂ e") reductions by 2030, compared to an allocated target			
8		of 1.91 million metric tonnes by that same year, indicating that these			
9		initiatives provide a strong foundation for the achievement of the 2030			
10		CLCPA targets which is dependent on statewide renewables procurement.			
11		A summary of the results is in Exhibit (CLSP-1). Furthermore, the			
12		Company estimates that 48% of the GHG benefits would accrue directly to			
13		customers within DACs.			
14	Q.	How did Central Hudson estimate the accrual of benefits to DAC			
15		customers?			
16	A.	Central Hudson is not aware of an established methodology to assign			
17		benefits from CLCPA-related initiatives to DACs. For certain projects,			
18		such as the Utility Thermal Energy Network, Central Hudson identified			
19		what portion will occur directly within a DAC and assigned the benefits			
20		proportionally. For broader system-wide and statewide initiatives, the			
21		Company assigned the benefits proportionally based on relevant			
22		geographical data available for the service territory. Further detail is			
		11			

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shown in Exhibit ____ (CLSP-2). To the extent that a different methodology
is developed and adopted within a generic proceeding or other forum as
appropriate, the Company will incorporate any necessary changes to this
analysis.

6 VIII. CURRENT AND ONGOING EFFORTS

A. SUSTAINABILITY STRATEGY & EFFORTS

8 Q. What is the Company's sustainability approach and strategy? 9 Α. The transition to a sustainable energy future has many pathways within 10 industry sectors, among customers and through policy development. The 11 State's ambitious climate goals will require an "all of the above" approach 12 which should include and embrace a wide variety of technologies, 13 approaches, programs, and business models. Central Hudson is 14 dedicated to meeting the expectations and requirements established by its 15 stakeholders through the integration and implementation of sustainability 16 principles (that cover areas from environmental protection to just 17 transition) and climate change strategies. Central Hudson's strategy and 18 business planning processes reflect this approach. We are collaborating 19 with peer companies, industry organizations and others to explore 20 innovative solutions that meet our modernization and sustainability 21 objectives. Central Hudson has increased engagement and strives to be

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i	inclusive of all stakeholders to inform our planning approach and prioritize		
i	investments with direct benefits to DACs.		
Q.	What type of efforts has Central Hudson taken to fulfill its sustainability		
:	strategy?		
А.	Central Hudson has taken significant steps to enhance corporate focus on		
:	sustainability and incorporate climate change considerations into its		
	operations. These efforts include, but are not limited to:		
	1) Established corporate-wide direct GHG emissions reduction goals.		
	2) Completed a Sustainability Priorities Assessment with the support and		
	expertise of Electric Power Research Institute ("EPRI") to build upon		
	existing Central Hudson efforts to understand stakeholder interests,		
	inform future sustainability reporting and related communications, and		
	advance a robust sustainability perspective to inform overall strategy.		
:	3) Actively seeking innovative technologies and invest in alternative		
	technologies to find potential solutions to reduce climate change		
	impacts, including direct participation in the Low Carbon Resources		
	Initiative ("LCRI"). ¹		
	4) Continuing to design and install transmission lines and structures to		
	withstand extreme weather conditions and establish more robust		
	Q.		

¹ The LCRI was created by EPRI and GTI Energy to accelerate the deployment of low- and zerocarbon energy technologies required for deep decarbonization of the economy.

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1	design standards including larger poles for all new distribution line		
2	construction.		
3	5) Continuing to identify best industry practices in sustainability through		
4	participation with expert industry organizations and ongoing critical		
5	climate assessments to inform future steps.		
6			
7	B. CLIMATE-DRIVEN PLANNING, STUDIES, & REPORTING		
8	Q. How is Central Hudson planning for climate-driven risks to its electric		
9	system?		
10	A. In accordance with New York Public Service Law§66(29) and the Order		
11	Initiating Proceeding, issued and effective June 16, 2022, in Case 22-E-		
12	0222, the Company is currently developing a Climate Change Vulnerability		
13	Study to evaluate the Company's electric infrastructure, design		
14	specifications, and procedures to better understand potential		
15	vulnerabilities, with an anticipated completion in September 2023. To		
16	address the results and conclusions of the study, the Company plans to		
17	develop a Climate Vulnerability and Resiliency Plan by November 2023.		
18	Additional details on Central Hudson's efforts to address climate-driven		
19	risks to its electric system can be found in the direct testimony of the		
20	Electric Capital and Operations Panel and an associated new deferral is		
21	discussed in the direct testimony of the Accounting and Tax Panel.		
	14		

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1	Q.	What has Central Hudson done to plan for the impacts on its electric
2		system associated with the actions consistent with achieving the targets of
3		the CLCPA?
4	Α.	Pursuant to the Commission's Order Adopting Distributed System
5		Implementation Plan Guidance, issued and effective April 20, 2016, in
6		Case 14-M-0101, Central Hudson has developed and updated its
7		Distributed System Implementation Plan ("DSIP") since 2016, with the
8		most recent DSIP being filed in June 2023. The DSIP provides extensive
9		information on comprehensive long-term planning needs for the electric
10		transmission and distribution systems, including the impacts of
11		electrification due to electric vehicles and heat pumps, and proliferation of
12		distributed generation across the system. Central Hudson is also actively
13		studying low-voltage transmission solutions to support increased levels of
14		renewable generation and storage resources in accordance with the
15		Coordinated Grid Planning Process developed in accordance with the
16		Proceeding on Motion of the Commission to Implement Transmission
17		Planning to the Accelerated Renewable Energy Growth and Community
18		Benefit Act under Case 20-E-0197. In addition, Central Hudson, and the
19		Joint Utilities ² filed comments on August 10, 2022, in Case 21-M-0149 in

² The Joint Utilities are comprised of Central Hudson Gas and Electric Corporation, Consolidated Edison Company of New York, Inc., New York State Electric & Gas Corporation, Niagara Mohawk Power Corporation d/b/a National Grid, Orange and Rockland Utilities, Inc. and Rochester Gas and Electric Corporation.

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1		support of utility development of large-scale renewables and energy
2		storage resources in order to supplement existing development pathways.
3	Q.	What has Central Hudson done to align its gas system planning with the
4		CLCPA?
5	A.	Pursuant to the Order on Implementation of the CLCPA, issued and
6		effective May 12, 2022, in Case 22-M-0149 and the Order Adopting Gas
7		System Planning Process, issued and effective May 12, 2022, in Case 20-
8		G-0131 (the "Gas Planning Proceeding"), the Company has undertaken
9		significant planning efforts. In collaboration with the other New York gas
10		distribution companies, the Company developed and submitted the
11		Greenhouse Gas Emissions Reduction Pathways Study proposal on
12		March 31, 2023, in Case 22-M-0149. This proposal, which is currently
13		pending before the Commission, provides for an objective evaluation of
14		decarbonization alternatives, including costs, risks, uncertainties, and
15		barriers. Second, Central Hudson is also currently developing its first
16		comprehensive Long-Term Gas System plan with a planned completion
17		date in January 2024. The Long-Term Gas System Plan will address 20-
18		year supply and demand forecasts, demand response programs,
19		availability of renewable natural gas, reliability standards, and proposed
20		solutions to reliability and meeting demand, as well as exploration of a "no
21		infrastructure" option and related non-pipes alternative ("NPA") efforts, an
22		NPA screening process, leak-prone pipe, and impacts to Low-to-Moderate

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1		SUSTAINABILITY PANEL Income ("LMI") customers and disadvantaged communities. Third, and
2		also in collaboration with the other New York gas distribution companies,
3		Central Hudson developed a proposal for revising and updating emissions
4		inventory reporting. This proposal identifies data sources and
5		measurement issues that will be critical for monitoring the State's progress
6		in meeting the CLCPA's goals.
7	Q.	Is Central Hudson seeking deferral for the costs associated with any of
8		these efforts?
9	Α.	Yes, as described in the Accounting and Tax Panel's direct testimony,
10		Central Hudson is seeking a deferral mechanism for incremental costs
11		associated with the Gas Planning Proceeding, such as support for Joint
12		Local Distribution Company filings and modernization of the gas planning
13		process.
14	Q.	Did Central Hudson make commitments related to climate change or
15		sustainability efforts as part of its 2021 Rate Plan?
16	Α.	Yes, to promote clean energy along with the focus on the nexus between
17		energy and the environment, Appendix BB of Central Hudson's 2021 Rate
18		Plan included a set of environmental sustainability commitments, including
19		the development of a GHG emissions reduction plan. More details about
20		the status of each of these commitments was submitted within the Central
21		Hudson's Greenhouse Gas Emissions Reduction Plan on December 28,
22		2022 in Cases 20-E-0428 and 20-G-0429.

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1	
2	C. <u>GAS INITIATIVES</u>
3	Q. What solutions has Central Hudson implemented to reduce natural gas-
4	related emissions?
5	A. Central Hudson has implemented several initiatives including Operational
6	Methane Reduction, the Enhanced Leak-Prone Pipe ("LPP") Elimination
7	Program, NPAs, and Responsibly Sourced Gas ("RSG").
8	Q. Please describe the Company's Operational Methane Reduction efforts.
9	A. The Company has begun piloting natural gas recompression technologies
10	on Gas Transmission projects. Since 2020, this has resulted in the direct
11	capture of 114 thousand standard cubic feet ("MSCF") of methane
12	emissions during transmission purging operations that would have
13	normally been vented directly to the atmosphere. The Company has been
14	proactive in addressing fugitive emissions from its distribution operations
15	(setting repair goals that exceed the State's mandated timeframes) and
16	has been successful in substantially reducing its annual leak backlog over
17	the past decade. The Company continues to replace aging equipment at
18	regulator stations with equipment that reduces or eliminates the direct
19	release of natural gas into the atmosphere. Finally, the Company
20	regularly supports innovative solutions and R&D projects that promote
21	detecting leaks sooner from both a safety and GHG emissions
22	perspective.

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1	Q.	What are the environmental benefits from the Company's operational
2		methane reduction efforts?
3	Q.	Central Hudson's operational methane reduction efforts increase the
4		efficiencies of the delivery of natural gas to its customers. Delivering
5		natural gas more efficiently reduces the amount of direct GHG emissions
6		being released into the environment while supporting the climate change
7		goals established by the CLCPA.
8	Q.	What environmental benefits has Central Hudson achieved through its
9		Enhanced LPP Elimination Program?
10	А.	Central Hudson began its Enhanced LPP Elimination Program in 2016.
11		Since the start of the program through 2022, the Company has reduced
12		the fugitive methane emissions associated with LPP by approximately
13		66%. More information on this initiative can be found in the direct
14		testimony of the Gas Capital and Operations and Gas Safety Panels.
15	Q.	Please summarize Central Hudson's NPA program.
16	Α.	The NPA program consists of projects designed to displace the need for a
17		traditional gas infrastructure investment. In the context of avoiding capital
18		for LPP elimination, an NPA project seeks to convert natural gas
19		customers to customers who are supplied by alternate forms of energy,
20		such as electricity, allowing for the retirement of non-essential sections of
21		LPP. In its Initial Implementation Plan and Compliance filing on June 14,
22		2019, within Cases 17-E-0459 and 17-G-0460, Central Hudson entitled

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	C	DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL
1		this type of NPA a "Transportation Mode Alternative." As of March 31,
2		2023, Central Hudson has completed four Transportation Mode
3		Alternative projects in Newburgh, Beacon, Fishkill, and Poughkeepsie.
4		Through these efforts, nine homes have been fully electrified, and 2,072
5		feet of LPP has successfully been retired. Additional locations are
6		currently under review or in various stages of marketing and
7		implementation, with new cases being brought forward by the Company's
8		Gas Planning Department as Distribution Improvement Projects are
9		identified and scheduled.
10	Q.	Does Central Hudson plan to implement all identified Transportation Mode
11		Alternative NPAs within the Rate Year?
12	А.	As required by the 2018 Rate Plan and continued in the 2021 Rate Plan,
13		potential projects must undergo a comprehensive benefit cost analysis
14		and an implementation plan must be developed and executed. For those
15		NPA projects that move to implementation, it is typically most cost
16		effective for them to be completed at the same time as the elimination of
17		other LPP on the same section of the gas system. Therefore, some
18		projects may be implemented under the 2021 Rate Plan, with the
19		remaining projects implemented thereafter and until all LPP is eliminated
20		from Central Hudson's infrastructure. In addition, not all projects that
21		move to the implementation phase will result in 100% of customers
22		agreeing to participate. In instances where customers are unwilling to
		20

	Case	23-E; Case 23-G
	D	DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL
1		participate, the NPA will not proceed and LPP will need to instead be
2		eliminated via capital replacement.
3	Q.	Are Transportation Mode Alternative NPAs the only types of NPAs that
4		Central Hudson is pursuing?
5	Α.	Central Hudson is pursuing other NPAs in accordance with its NPA
6		Suitability and Screening Criteria filed with the Commission on August 10,
7		2022, in Case 20-G-0131. To assist with identifying these opportunities,
8		Central Hudson has completed its "Locational Specific Gas Avoided
9		Distribution Costs" study, filed on June 18, 2020, in Cases 17-E-0459, 17-
10		G-0460, and 18-M-0084.
11	Q.	Is Central Hudson proposing any changes to its NPA program?
12	Α.	At this time Central Hudson proposes to continue the implementation of its
13		NPA program as described in the 2021 Rate Plan, including the NPA
14		Incentive Mechanism and Revenue Requirement Deferral Mechanisms
15		described therein. These mechanisms are further contemplated in the
16		August 10, 2022, Joint Local Distribution Companies' filing to the
17		Commission for Incentive Mechanisms and Cost Recovery in Case 20-G-
18		0131.
19	Q.	What is RSG?
20	Α.	RSG is natural gas obtained from suppliers that proactively manage their
21		methane emissions through an independent third-party measurement and
22		certification to attest that the gas was produced under specified best
		21

	Case 23-E; Case 23-G			
	DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL			
1		practices for methane mitigation as well as best practices for other vital		
2		environmental categories, such as water use, land use or community		
3		engagement.		
4	Q.	What are the benefits of RSG?		
5	Α.	The Company has determined through a recent pilot project that the		
6		procurement and distribution of RSG has a significant impact on reducing		
7		GHG emissions compared to traditionally sourced natural gas. This		
8		indicates that utilities can successfully influence natural gas production		
9		companies to invest in technologies and equipment to certify their natural		
10		gas product as responsibly sourced. RSG results in an approximately		
11		82% reduction in upstream production (wellhead) emissions which is the		
12		primary source of natural gas emissions. RSG can also be delivered at a		
13		minimal incremental cost compared to other emissions reduction		
14		alternatives (e.g., Renewable Natural Gas).		
15	Q.	Describe the Company's current RSG efforts.		
16	Α.	In support of the CLCPA's decarbonization efforts, Central Hudson has		
17		prioritized the purchase of RSG over traditionally sourced gas when		
18		possible. As detailed in the Electric and Gas Procurement Panel		
19		testimony, Central Hudson is currently required to seek the lowest		
20		reasonable natural gas and electric supply purchase costs for its		
21		customers, subject to reliability and contractual constraints. The Company		
22		will continue to request separate pricing for RSG as part of its periodic		

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		DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL
1		competitive supply RFPs and will purchase RSG when competitive RFP
2		pricing is at or less than the weighted average cost of natural gas supply.
3	Q.	Are gas initiatives discussed elsewhere in the Company's testimony?
4	А.	Yes, gas initiatives are discussed in the direct testimonies of the Gas
5		Capital and Operations Panel and Gas Safety Panel.
6		
7		IX. PROPOSED FUTURE INITIATIVES
8		A. <u>GAS INITIATIVES</u>
9	Q.	Is the Company proposing to implement new gas initiatives in support of
10		New York State's CLCPA goals?
11	Α.	Yes, Central Hudson is proposing two gas initiatives that are designed to
12		support the State's CLCPA goals; 1) an enhanced utilization of RSG; and
13		2) an assessment of potential sites for on-site clean hydrogen production.
14	Q.	What are the Company's objectives regarding enhanced utilization of RSG
15		for its full-service customers?
16	Α.	As discussed further within the Electric and Gas Procurement Panel's
17		direct testimony, Central Hudson is seeking to expand its ability to
18		purchase RSG even when it is not identified as the lowest base supply
19		option. This will allow greater utilization of RSG in serving system gas
20		loads, leading to further reduction of fugitive methane emissions.
		23
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	DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL			
1	Q.	How does a third-party firm certify that the RSG is produced under the		
2		best practices for methane mitigation and best practices?		
3	Α.	The GHG emissions reductions are verified through the measurement and		
4		reporting of operational and fugitive methane emissions at upstream		
5		natural gas facilities. Continuous (24/7, minute-by-minute), emissions		
6		monitoring devices are utilized to detect, locate and quantify leaks,		
7		allowing operators to make quick decisions to mitigate the effects and		
8		accurately measure methane intensity. The Environmental Defense Fund		
9		has recognized the value of continuous monitoring in its Certification of		
10		Natural Gas with Low Methane Emissions: Criteria for Credible		
11		Certification Programs ³ white paper.		
12	Q.	How does the procurement of RSG align with the State's emission		
13		reduction goals?		
14	А.	By comparing the methane intensity of the RSG with the average methane		
15		intensity of the traditionally extracted natural gas, the Company can		
16		calculate the CO ₂ e abated. Under Environmental Conservation Law 75-		
17		0101(13), statewide GHG emissions include upstream out-of-state GHG		
18		emissions associated with the generation of electricity imported into the		
19		State, or the extraction, transmission, and use of fossil fuels imported into		
20		the State.		

Lackner, Maureen, Mohlin, Kristina, Certification of Natural Gas with Low Methane Emissions: Criteria for Credible Certification Programs," <u>EDF_Certification_White-Paper.pdf</u>. (Accessed April 1, 2023)

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		DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL
1	Q.	Are other utilities in New York State pursing RSG programs?
2	А.	Yes, Consolidated Edison (in Case 22-G-0065), Orange and Rockland
3		Utilities (in Case 21-G-0073), New York State Electric & Gas Corporation
4		(in Case 22-G-0318), and Rochester Gas and Electric Corporation (in
5		Case 22-G-0320) are pursuing RSG pilot programs.
6	Q.	Please describe the objectives of Central Hudson's proposed Clean
7		Hydrogen Feasibility Study.
8	А.	The objectives of the study are to identify portions of its distribution system
9		where hydrogen blending activities could be successful and identify
10		project sites that can utilize hydrogen for both gas heating and industrial
11		process load.
12	Q.	Why is Central Hudson proposing a Clean Hydrogen Feasibility Study?
13	А.	Central Hudson's pipeline infrastructure is an important resource that,
14		when combined with low-carbon fuels, is available to support
15		decarbonization, particularly within sectors of the economy that are hard to
16		electrify. Central Hudson will gain experience with hydrogen technology
17		while identifying barriers to implementation, market readiness, customer
18		interest, while leveraging the existing pipeline infrastructure within our
19		unique service territory and contributing to the State's GHG emissions
20		reductions goals.
		25

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	DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL			
1	Q.	What will the criteria be for selecting suitable locations within the Clean		
2		Hydrogen Feasibility Study?		
3	Α.	The Company will seek to identify multiple locations with an anticipated		
4		high utilization rate. The Study will focus on large industrial customers		
5		where generation and blending of hydrogen can be completed on site.		
6		Similarly, the Study will seek to identify locations where hydrogen is		
7		currently utilized as an end use. The Study will also identify portions of		
8		the gas distribution system that would be ideal to test natural gas blended		
9		with hydrogen. Other criteria may include whether any viable sites are		
10		located within a DAC. Criteria for selection of potential sites will be		
11		expanded or narrowed as required to optimize the program.		
12	Q.	When will Central Hudson commence the Clean Hydrogen Feasibility		
13		Study?		
14	Α.	Central Hudson plans to issue a Request for Proposal ("RFP") seeking an		
15		experienced consultant to identify at least three industrial locations and at		
16		least one distribution system by the end of the Rate Year.		
17	Q.	What are the goals of the Clean Hydrogen Feasibility Study?		
18	A.	The goals of the Clean Hydrogen Feasibility Study include:		
19		• Study feasibility of various industrial sites and determine the capability		
20		to introduce hydrogen production and blending equipment.		
21		 Identify hydrogen project costs and benefits, and additional potential 		
22		use cases.		
		26		

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	DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL
1	 Identify the safety requirements for blending and transportation of
2	hydrogen.
3	Provide recommendations for the startup, operations, maintenance
4	and monitoring for both pipeline facilities and customer equipment of a
5	hydrogen blended network.
6	Develop recommendations for gas quality monitoring.
7	• Develop the scope and size of a clean hydrogen production facility.
8	Estimate GHG emission reduction benefits and any potential negative
9	changes in the emission characteristics such as Nitrogen Oxide
10	levels.
11	 Understand the challenges associated with installing and maintaining
12	a hydrogen production system and blending equipment.
13	 Understand the siting constraints, technical and interconnection
14	challenges, and overall scalability.
15	Varied studies or pilot projects across the state will create pathways for
16	utilization and eventual scaling of the technology. This Study will be
17	specific to Central Hudson's unique service territory and industrial
18	customers. Similarly, by targeting industrial customers, the Study will
19	inherently focus on areas that have been traditionally hard to decarbonize.
20	Central Hudson will gain valuable expertise in this area and allow for
21	quicker adoption of the technology in the future if the pathway proves out.
22	

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	DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL			
1		B. SUPPLEMENTAL EV PROGRAMS		
2	Q.	Is Central Hudson currently implementing any programs to support EV		
3		adoption for its customers?		
4	Α.	Central Hudson is currently offering a portfolio of EV programs to its		
5		customers including the Make-Ready Program ("MRP"), Residential		
6		Managed Charging Program, and an EV Time-of-Use Rate. The		
7		Company is also in the process of developing a Commercial Managed		
8		Charging Program, EV Load Management Technologies Program,		
9		Demand Charge Rebate, and an EV Phase-in Rate pursuant to the		
10		Commission's January 19, 2023 Order Establishing Framework for		
11		Alternatives to Traditional Demand-Based Rate Structures in Case 22-E-		
12		0236.		
13	Q.	What are the main barriers to increased light-duty vehicle electrification in		
14		New York?		
15	А.	The New York State Energy Research and Development Authority		
16		("NYSERDA") identified the following as the two greatest barriers: 1) a		
17		lack of awareness and education; and 2) range anxiety, due to a lack of		
18		sufficient charging infrastructure. ⁴		

⁴ <u>https://www.nyserda.ny.gov/-</u> /media/Project/Nyserda/Files/Publications/Research/Transportation/21-06-New-York-State-Transportation-Electrification-Report.pdf Case 23-E-___; Case 23-G-____

	D	IRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL
1	Q.	Is Central Hudson proposing any new EV programs within this filing, and
2		do these new programs address the barriers identified by NYSERDA?
3	Α.	Yes. Central Hudson is proposing an EV Charging Site Assessment
4		Service ("EV SAS") for Multi-Unit Dwellings and an EV Education and
5		Outreach Initiative ("Education Initiative"). The EV SAS is intended to
6		remove barriers to electrification by providing education and technical
7		assistance to customers within Multi-Unit Dwellings seeking access to low-
8		cost EV charging at or near homes, and the Education Initiative is
9		intended to educate the public and customers about the benefits of
10		transportation electrification, EV and EV charging options available in the
11		market, and how customers can take advantage of utility and stackable
12		incentives, such as those that may be available from state agencies.
13	Q.	What are attributes, advantages, and proposed budget for the EV SAS?
14	A.	The program is intended to provide crucial technical support to customers
15		seeking to install EV charging infrastructure at multi-unit dwelling sites,
16		with a focus on those located within DAC's. The EV SAS program would
17		assist customers through the complex decision-making and design
18		process, culminating in a detailed site plan that is tailored to their site and
19		specific needs. Exhibit (CLSP-3) provides a more detailed description
20		of the EV SAS, including discussion of the barriers faced by multi-unit
21		dwellings (and DACs in particular), the focus and structure of this
22		program, proposed partnering relationships, benefits, and projected

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	C	DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL
1		budget and participation levels. As shown in the exhibit, Central Hudson
2		intends to serve 75 multi-unit and 25 public curbside customers over the
3		five-year program term with a total proposed five-year budget of \$934,375.
4		The Forecasting and Rates Panel's direct testimony further describes the
5		cost recovery associated with this program.
6	Q.	What are attributes, advantages, and proposed budget for the EV
7		Education and Outreach Initiative?
8	Q.	Central Hudson proposes to expand its abilities to conduct outreach and
9		educational activities through a variety of outreach and communications
10		tactics to reach current and potential EV drivers. Key information will
11		include benefits of EVs, electric fuel costs, EV and EVSE makes and
12		models, and existing charging station locations. This will ensure that
13		customers have the latest information regarding Central Hudson's MRP,
14		EV Time-of-Use Rate, Residential Managed Charging Program, as well as
15		the expected load management technology incentive program, demand
16		charge rebate, commercial managed charging and EV phase-in rate that
17		are expected to be implemented, pending Commission Orders. As shown
18		in the Exhibit (CLSP-3), Central Hudson proposes a \$600,000
19		investment over the five years of this application. A more detailed
20		description of the EV Education and Outreach Initiative can be found in
21		Exhibit (CLSP-3). The Forecasting and Rates Panel testimony further
22		describes the cost recovery associated with this program.

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	DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL
1	
2	C. ELECTRIFICATION OF FLEET
3	Q. Why is Central Hudson proposing to electrify a significant portion of its
4	vehicle fleet?
5	A. Vehicle GHG emissions are the second largest direct GHG emissions
6	from Central Hudson's operations. The replacement of gasoline and
7	diesel vehicles with electric vehicles reduces GHG emissions and
8	minimizes environmental impacts. EVs do not utilize motor oils to operate
9	their engines, which eliminates the potential for an unplanned release into
10	the environment during operations throughout the service territory.
11	Central Hudson's fleet is also highly visible to our customers. Our utility
12	operations require over 811 vehicles which are driven approximately 5.6
13	million miles per year. Through electrification of its fleet, Central Hudson's
14	will lead by example, further encouraging customers to consider electric
15	alternatives for their personal vehicles commercial vehicles, or fleets.
16	Q. Does Central Hudson have additional fleet electrification goals?
17	A. Central Hudson has committed to spending at least 10% of our annual
18	vehicle capital budget on the procurement of battery electric vehicle and/or
19	plug in hybrid electric vehicles through 2025 and 50% of the annual
20	vehicle capital budget or more by 2030 to infrastructure and electric-heavy
21	duty vehicles and equipment. Additional details on the Company's fleet
	31

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1	electrification goal can be found in the direct testimony of the Common			
2		Capital and Operations Panel.		
3		D. <u>ONSITE SOLAR</u>		
4	Q.	Does Central Hudson currently have solar generation at any of its		
5		facilities?		
6	Α.	Central Hudson does not currently utilize onsite solar generation for its		
7		own consumption. The only exceptions are small panels used to maintain		
8		power to independent equipment or instruments.		
9	Q.	Is Central Hudson considering installing solar generation infrastructure at		
10		its facilities?		
11	А.	Yes, Central Hudson plans to introduce solar generation to offset its		
12		electricity use at Company-owned facilities. Capital expenditures		
13		associated with this proposal are reflected in the direct testimony and		
14		exhibits of the Common Capital and Operations Panel.		
15	Q.	Did the Company consider rooftop or parcel (ground) systems? Or both?		
16	Α.	The Company evaluated both system types, but rooftop currently is		
17		preferable due to lack of available space for ground arrays.		
18	Q.	How is the Company determining where the systems will be installed?		
19	А.	The Company is planning to install the systems at locations where the roof		
20		has either been recently replaced or will be replaced in the upcoming five		
21		years. The Company is also planning to install on roofs that are mostly in		
22		direct sunlight throughout the day, with limited mechanical equipment, and		

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	C	DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL
1		in the case of a sloped roof are pointed in the appropriate direction. The
2		Company has identified four proposed locations based on these criteria:
3		the Catskill, Kingston, Eltings Corners, and Poughkeepsie offices.
4	Q.	How did the Company perform the site evaluations and estimate the
5		project costs?
6	А.	The Company partnered with an experienced local solar developer to
7		assist with the site evaluations and project cost estimates are covered in
8		the common capital budget described in the Common Capital and
9		Operations Panel's direct testimony.
10	Q.	What size systems are being proposed?
11	А.	The Company is proposing a 55 Kilowatt ("kW") Direct Current ("DC")
12		capacity system for Catskill, a 750 kW DC capacity system for Kingston, a
13		240 kW DC capacity system for Eltings Corners, and a 55 kW DC capacity
14		system for Poughkeepsie. These sizes were determined based on project
15		cost, available space, and other factors such as maintaining access to
16		rooftop equipment.
17	Q.	When does Central Hudson plan to install these systems?
18	Α.	The current plan is to install a solar system at one location per year. In
19		the Company's proposed five-year plan, the Company would begin with
20		Catskill in 2025, Kingston in 2026, Eltings Corners in 2027, and
21		Poughkeepsie in 2028.
		33

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	DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL				
1	Q.	What are the benefits of this project?			
2	Α.	Central Hudson strives to be a role model and leader in promoting local			
3		and carbon-free technologies. The installation of solar panels at offices			
4		will provide a good example for customers considering similar projects at			
5		their home or business. Furthermore, Central Hudson will do its part to			
6		support the state's ambitious solar generation goals while offsetting a			
7		portion of its own use.			
8	Q.	How much electricity are these systems estimated to produce on an			
9		annual basis?			
10	Α.	It is estimated that the solar projects would generate approximately 67			
11		Megawatt hours ("MWh") for Catskill, 928 MWh for Kingston, 303 MWh for			
12		Eltings Corners, and 67 MWh for Poughkeepsie on an annual basis.			
13		Once all projects are complete, they will generate an estimated 1,365			
14		MWh per year.			
15					
16		X. <u>STAFFING NEEDS</u>			
17	Q.	Does the Company's climate change and sustainability efforts require			
18		incremental staffing?			
19	Α.	Yes, as described in the testimony and exhibits of the Workforce,			
20		Compensation, and Benefits Panel, 45 incremental employees or			
21		approximately 19% of the Company's proposed employee increase is			
22		associated with the facilitation and achievement of the CLCPA targets.			
		34			

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	D	DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL
1		These employees are associated with Grid Modernization including
2		implementation of distribution automation and Volt/VAR Optimization
3		capabilities, interconnection of Distributed Energy Resources, the Utility
4		Thermal Network Pilot, Energy Efficiency Programs, support of the
5		Integrated Energy Data Repository, and other activities supportive of the
6		CLCPA. The Company has substantially increased its sustainability
7		activities and efforts to address climate change since its 2021 Rate Plan
8		was approved. In conjunction with the CLCPA and related regulatory
9		proceedings, the Company is integrating climate change and mitigation,
10		emissions reduction, and other sustainability activities into its planning,
11		business operations and performance management.
12	Q.	Does this Panel's testimony discuss any of these incremental positions in
13		detail?
14	Α.	Yes, this Panel will discuss the need for a full-time employee to be added
15		to the Sustainability and Risk Management Department and the addition of
16		a Program Manager of Distributed Resources.
17	Q.	Please discuss the need for the addition of an employee to the
18		Sustainability and Risk Management Department.
19	Α.	Coordination of the Company's efforts and reporting ESG requirements
20		were recently centralized in the Company's newly created Sustainability
21		and Risk Management Department. The department is tasked with driving
22		the Company's efforts for the development of a sustainable business

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1		environment, integration of ESG concepts across the business and to
2		assist with meeting decarbonization goals. The pace of work associated
3		with coordination of the Company's efforts to address climate change risks
4		and policies and meeting anticipated ESG reporting frameworks, including
5		forthcoming disclosure requirements from the Securities and Exchange
6		Commission, is only expected to increase. To ensure adequate and
7		continued support for the Company's vital climate and sustainability work
8		and forthcoming SEC reporting, it is anticipated additional headcount will
9		be needed. To meet the increasing demand, a full-time employee will
10		need to be added during the Rate Year to the Sustainability and Risk
11		Management Department. This incremental resource has been reflected
12		by the Workforce, Compensation, and Benefits Panel.
13	Q.	Please describe the Program Manager of Distributed Energy Resources
14		role that is being proposed.
15	A.	During the bridge period, the Company is proposing to add a Program

A. During the bridge period, the Company is proposing to add a Program
 Manager of Distributed Energy Resources to support the increased
 number of community distributed generation projects and the associated
 timelines as well as new programs and modifications to compensation
 such as net crediting, remote net crediting and Value Stack Phase II.
 Q. Are there additional resources beyond those discussed in this testimony
 that support the Company's climate change and sustainability efforts?

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DIRECT TESTIMONY OF THE CLIMATE LEADERSHIP AND SUSTAINABILITY PANEL

- 1 A. Yes. In addition to the positions noted above, various resources currently
- 2 at the Company, and incremental resources requested in the Workforce,
- 3 Compensation, and Benefits Panel will provide ongoing support for
- 4 CLCPA-aligned initiatives.
- 5 Q. Does this conclude your direct testimony at this time?
- 6 A. Yes, it does.