

# CENTRAL HUDSON GAS & ELECTRIC 2019-2023 CORPORATE CAPITAL

# FORECAST JULY 1st 2018





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#### **EXECUTIVE SUMMARY**

This document presents the comprehensive Capital Expenditure Plan for the electric and gas transmission and distribution systems and common program areas of Central Hudson Gas & Electric Corporation (Central Hudson or Company) for the period 2019 through 2023 (Capital Plan). This Capital Plan positions Central Hudson to continue to provide safe and reliable service to customers. This Capital Plan is consistent with the mission statement of the Company as shown below:

"Central Hudson's mission is to deliver electricity and natural gas to an expanding customer base in a safe, reliable, courteous and affordable manner; to produce growing financial returns for shareholders; to foster a culture that encourages employees to reach their full potential; and to be a good corporate citizen."

This Capital Plan outlines forecasted expenditures of \$543 million in the electric delivery system, \$300 million in the gas delivery system and \$259 million in common program areas over the five - year period. The projects and programs proposed in this Capital Plan are what the Company has determined is needed to deliver safe and reliable service to customers. The Company is continually re-evaluating and reprioritizing projects, and the latter years of this Capital Plan will likely change as a result of these reevaluations and assessments. The Capital Plan is developed annually consistent with the Company's Capital Prioritization Process Guidelines.

The 5-Year Capital Plan contains projects which will help achieve Central Hudson's strategic objective of providing exceptional value to our Stakeholders by:

• Business Modernization: Modernizing our business through electric and natural gas system investments and process improvements.

• Operational Excellence: Continuously improving our performance while maintaining cost effective and efficient operations.

• Energy Leadership: Advocating on behalf of customers and other stakeholders.

• Organizational Development: Investing in programs and employee development to position the organization for continued success in the future.

	<u>2019</u>	<u>2020</u>	<u>202</u>	<u>2021</u>		<u>2022</u>	<u>2023</u>		TOTAL	
ELECTRIC	\$ 96,820 \$	98,973	\$	99,665	\$	101,785	\$ 1	101,340	\$	498,583
GAS	56,758	55,698		58,483		59,936		60,558		291,433
COMMON	 61,085	48,343		51,592		57,587		40,713		259,320
CORPORATE TOTAL	\$ 214,663 \$	203,014	\$	209,740	\$	219,309	\$ 2	202,611	\$	1,049,336

#### **Capital Forecast – Additions**

#### Capital Forecast – Removal

	<u>2019</u>	<u>2020</u> <u>2021</u>		<u>2022</u>	<u>2023</u>	<u>TOTAL</u>	
ELECTRIC	\$ 7,658 \$	9,116 \$	8,883	\$ 9,233	\$ 9,362	\$ 44,252	
GAS	1,746	1,746	1,826	1,831	1,841	8,991	
COMMON	 (169)	(162)	(181)	(138)	(12)	(661)	
CORPORATE TOTAL	\$ 9,235 \$	10,701 \$	10,528	\$ 10,926	\$ 11,192	\$ 52,582	

#### Introduction

Central Hudson's Corporate Capital Forecast continues to increase at a modest rate and with the addition of several large multi-year capital initiatives being presented this year, the capital plan now totals \$1,102 million in capital expenditures over the five year period 2019-2023. This total represents 1.3% compound average growth rate (CAGR) over the 5-year period. The growth is coming from the gas program forecast driven by the continuation of the Leak Prone Pipe program expenditures and the common program driven by increases in IT software needs, a planned training facility and additional office space.

#### **5-Year Corporate Capital Forecast Summary**

A breakdown of the Capital Forecast is shown below indicating the level of spending as they have been prioritized by their summary categories. Non-discretionary is the level spending that is necessary to meet the minimum standards of service or compliance with Public Service Law. Maintaining System Standards is the level of spending required to maintain our current level of service reliability and safety or to meet obligations set through the rate proceedings. System Enhancement is capital spending aimed at improving our quality of service, reducing risk, or reducing operating costs.

\$0 	37% \$405M	\$405M 45% S497M	\$902M 18% \$1,102M
	Non-Discretionary	Maintain System Standards	System Enhancement
	<ul> <li>Restoring service</li> <li>Mandated new business (tariff)</li> </ul>	<ul> <li>Equipment replacement based or condition assessment</li> </ul>	on • Improve service quality (reliability, etc)
	Safety repairs     Compliance	<ul> <li>Correct <u>existing</u> planning/design violations (e.g. thermal overload etc)</li> </ul>	
	Compilance	<ul> <li>Equipment replaced on planned cycle</li> </ul>	<ul> <li>Reduce risk (e.g. upgrades to address predicted future thermal overloads)</li> </ul>
			<ul> <li>Other justifications</li> </ul>

The System Enhancement Capital Spending has been further segregated into the following categories:

#### - Projects with a Net Financial Customer Benefit

- Projects Revenue requirement of the capital investment is lower than the net benefit (e.g. cost savings) for customers
- Reduces customer bills in the long term (after next rate case)
- Increases earnings both short term and long term

#### - Projects that Reduce Risk

- Investment reduces the risk of a system failure that would:
  - Reduce potential public safety at risk
  - Result in widespread incident, impacting system integrity
  - Spur significant punitive regulatory action

#### - Projects that Improve Reliability

- Investment improves reliability at a cost that (we believe) customers are willing to pay
- Demonstrate that increased cost is warranted by the improvement in service quality (benchmark and compare cost per customer outage avoided).
- Other Projects
  - Projects that do not clearly fit in the other categories, but can be justified for other reasons
  - Requires detailed individual business case
  - Demonstrate a clear strategic rationale
  - Show financial projections (customer bill impact and earnings impact)
  - Assess risks (regulatory disallowance, etc)

Each year, Central Hudson, through its planning and forecasting processes develops a recommended Capital Expenditures Budget for the upcoming fiscal year as well as a forecast for upcoming five-year period.

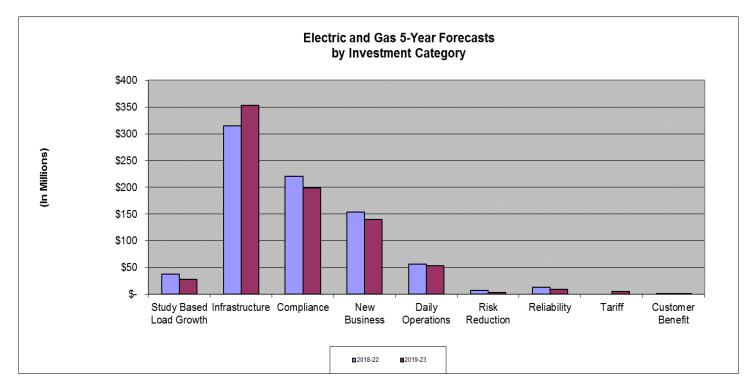
The corporate capital forecast is developed through a bottom up process where planning studies, infrastructure issues, compliance requirements, and other corporate initiatives identify specific capital needs. Following the Company's Capital Prioritization Process Guidelines, these needs are prioritized based on whether the need is non-discretionary (mandated or otherwise not optional), required to maintain the existing level of service or reliability, or a system or service enhancement. In addition to the costs of the projects, the timing of the projects is also analyzed to determine the most appropriate time for the capital investment to be made either due to load growth, risk of failure, or business need.

In addition to the summary categories, the needs are prioritized based on the investment categories shown below. It should be noted that those projects with the least amount of discretion also have the least amount of benefit for customers in terms of improving their level of service quality or reducing operating costs. It is important that we continue to develop sound justifications for the system enhancement projects since they do provide the most benefit to customers.

# Categories of System Capital Investments



As can be seen in the comparative graph on the next page load growth related projects represent a very small percentage of the expenditures in the Capital Plan. The major driver of investment continues to replacing infrastructure based on condition with the most significant uptick in expenditures is for the Leak Prone Pipe program.



On the electric side, the Distribution Automation Program is a major continuing initiative that has been included in the 5-year forecast. Central Hudson began implementing its integrated Smart

Grid strategy in 2015. This program includes implementing a Distribution Management System (DMS) to improve reliability, system safety, and system efficiency. We are creating detailed electric models in the ESRI Geographic Information System to be used as the asset database. Intelligent Electronic Devices (e.g. electronic reclosers, switched capacitors, and voltage regulating devices) and sensors are being installed that will provide real time data to the DMS so that it can become a centralized decision maker based on current system conditions rather than anticipated peak loads, as well as predicted conditions in future hours. Concurrent with system wide implementation, there is a large infrastructure improvement plan to create robust mainline feeders that can be looped through switching to restore customers after an outage or optimize and balance feeders during normal operations as well as improve hosting capacity. Voltage control and switching restoration modules that will be included in the DMS are consistent with the REV policy goals of improving efficiency, reliability, and resiliency. Upon site acceptance testing, the system will consider the impact of Distributed Energy Resources (DERs) in switching and voltage optimization decisions utilizing generation profiles. The DMS is being developed so DERs can be integrated into the system for monitoring and control through additional modules as needed. The remaining 5-year cost of the Distribution Automation component of this program is \$31.1 million.

The single largest component of the gas capital program is the Leak Prone Pipe (LPP) replacement projects. Central Hudson operates 1,287 miles of distribution main, which currently includes 181 miles of LPP. Over the three years period of 2013 – 2015 an average of 6.4 miles of leak prone pipe had been replaced annually. In 2016 and 2017, 18 and 19 miles of leak prone pipe were eliminated, respectively. For 2018 it is projected that we will eliminate 20 miles LPP. Expenditures are tracked monthly using the Operations Report. The main replacement projects are identified and prioritized using the GL Main Replacement Prioritization Program (MRP) which develops a risk 'score' based on pipe and operating characteristics such as material, operating pressure, age, diameter, leak history, location (proximity to buildings, business district, flood prone areas) and, cathodic protection status. This risk score measures the relative likelihood and the consequences of a leak associated with each pipeline segment. In addition Subject Matter Expert (SME's) input review and planned highway rebuilds are taken into consideration when developing the proposed main replacement project listing.

Accelerating the replacement of leak prone distribution pipe is driven by a number of factors, including recent events in the Northeast experienced by utility operators of similar systems receiving nationwide attention and a renewed focus on pipeline safety by government and regulators, coupled with the internal need to meet Public Service Commission rate case safety metrics and to a much lesser extent the reduction of operating and maintenance costs associated with leak inventory. The total for cast iron and unprotected steel main replacement is \$153 million in the 5-year forecast (average annual expenditure of \$31M). By increasing current annual expenditures on replacement of leak prone pipe with the most risk, the current replacement program will result in the elimination of all leak prone pipe within the next 9 - 11 years.

The Gas New Business plan reflects a significant reduction from the prior forecast recognizing the fact that the Company is dramatically reducing its gas expansion program.

The Common Capital Forecast consists of following categories; Land and Buildings, Office Furniture, Tools & Equipment, Transportation, and Information & Technology. Land & Buildings capital forecast comprises several significant projects including the South Rd office building, Kingston office space buildout, training, as well as system operation center, and infrastructure replacement projects due to age or equipment failures. The Tools forecast consists of replacements driven by the replacements of the vehicles they are utilized on, obsolescence and incompatibility, decreased reliability, discontinued manufacturer support, and conformance to changing OSHA or other regulations. Transportation capital forecast is built primarily on the replacement of vehicles and equipment base on industry standard replacement criteria. The IT Capital Budget consists of investments for business driven software implementations, upgrades to existing software solutions, and infrastructure or hardware lifecycle upgrades and ongoing extensions resulting from corresponding software updates or implementations. Significant detail regarding out IT expenditures plan is included in the Common program section.

#### **Resource Needs of Future Program**

Central Hudson will face the following opportunities and challenges as we implement this Capital Plan.

On the electric side, the Company will need to continue to develop enhanced competencies in both asset management as well as centralized distribution system operations. Improvements are being made to the System Planning Process with a transition in forecasting methodologies and application of a more probabilistic approach to integrate DERs into the risk and growth profiles. This process will encompass both how we determine asset replacements and the methods used to optimize the portfolio of projects and programs. To ensure that the Plan proceeds in the most optimal fashion, the Company will need to reassess the timing and reprioritize projects using both these improved asset management approaches and the understanding of system needs. Planning shall remain as a core competency for the Company.

On the gas side of the business, the accelerated replacement of leak prone distribution piping, enhancements on the transmission system, and regulator station upgrades and replacements requires detailed project prioritization and system planning. Additionally, engineering design, permitting, estimating and field construction management and oversight resources will be required to maintain the high degree of safety, and quality installations occurring today.

With regard to construction, it is envisioned that the bulk of the incremental electric and gas transmission and distribution construction will be performed by contracted resources. Although there is an increase in the amount of capital construction, it is not so large an increase as to give any concern that contract resources would not be available to complete the work. Consideration for additional field oversight for this construction work will also likely be needed and these resources in the Customer Services Group would charge their labor to capital.

## ELECTRIC PROGRAM SUMMARY

### **Electric System Overview**

The Central Hudson electric system serves approximately 300,000 electric customers in New York State's Mid-Hudson River Valley. Central Hudson electric service territory extends from the suburbs of metropolitan New York City north to the Capital District at Albany.

The Central Hudson system is comprised of substations having an aggregate transformer capacity of approximately 5.0 million kilovolt amps, a transmission system consists of 596 circuit miles and a distribution system consists of 7,174 pole miles of overhead lines and 1,565 trench miles of underground lines, as well as customer service lines and meters.

The transmission system operates at voltages of 69 kilovolts, 115 kilovolts and 345 kilovolts. The table below provides a more detailed breakdown of the transmission system.

Operating Voltage	Design Voltage	Overhead Circuit Miles	Pipe-Type Cable Circuit Miles	Total Circuit Miles
345 kV	345 kV	76	0	76
115 kV	115 kV	211	4.1	215.1
	69 kV	266		
69 kV	115 kV construction operating at 69 kV	39	0	305
Total	-	592	4.1	596.1

The distribution system operates at voltages of 4.16 kilovolts, 4.8 kilovolts, 13.2 kilovolts, and 34.5 kilovolts. It also encompasses subtransmission systems that operate at 14.4 kilovolts in three urban areas of our service territory, feeding into secondary networks. The table below provides a more detailed breakdown of the overhead portion of the distribution system, based upon the voltage at which a feeder exits the substation.

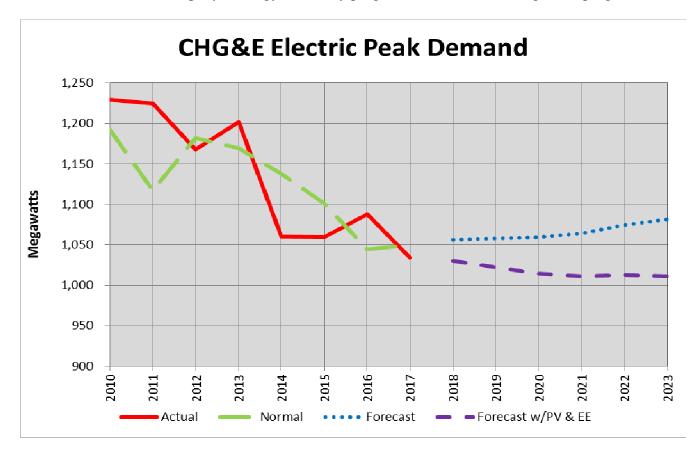
Conductor	Pole Miles of Line at Substation Exit
34.5 kV Overhead	209
13.2 kV Single Phase	4,554
13.2 kV Three Phase	2,355
5 kV or Under	56
Total	7,174

Central Hudson's roughly 75 electric substations contain the power transformers that change the voltage from one level to another.

## **Electric Forecast Overview**

Central Hudson's electric capital forecast for the next 5-year period is developed each year using the most recent planning studies, customer and sales forecasts, corporate load forecasts, and other corporate trends. For the electric capital forecast, a weather adjusted peak electric demand 1,050 MW system load (demand) for 2017 was used as the base year.

The current system peak forecast is shown on the graph below. As can be seen on the graph Central Hudson's peak demand is showing a modest decline based primarily on the regional economy, and the effects of the Company's energy efficiency programs and demand management programs.



In addition, Central Hudson utilizes distribution planning areas to aid in the identification of needs, their timing, and the quantification of the risks, as well as assess the alternatives available to meet those needs. These distribution planning areas largely are based on where the ability exists to transfer load among area substations. The graphic on the next page shows the distribution planning area load groups.

# **CHGE Franchise Territory by Electric Load Group**



## **Electric Program Detail**

The Electric Capital Forecast is developed utilizing guidelines, planning standards and engineering judgment. The forecast is completed for each budget category and integrated into a comprehensive plan. The summaries below provide the annual forecasts for each of the electric program categories.

	<u>2019</u>		<u>2020</u>		<u>2021</u>		2022		<u>2023</u>		<u>TOTAL</u>	
Production	\$	2,019	\$	1,473	\$	1,540	\$	1,335	\$	2,121	\$	8,487
Transmission		19,340		21,548		23,443		25,611		23,038		112,980
Substation		19,312		19,720		18,348		16,221		16,114		89,716
New Business		6,670		6,901		7,132		7,114		7,240		35,057
Distribution Improvements		41,291		40,593		39,978		41,620		42,683		206,165
Transformers		5,696		6,034		6,415		6,343		6,479		30,967
Meters		2,493		2,703		2,808		3,542		3,664		15,211
Total	\$	96,820	\$	98,973	\$	99,665	\$	101,785	\$	101,340	\$	498,583

## **Electric Capital Forecast – Additions**

#### Electric Capital Forecast – Removal

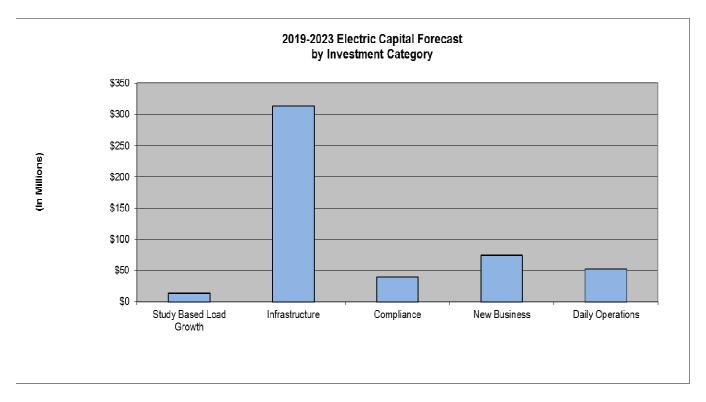
	2019	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>TOTAL</u>
Production	\$ 204	\$ 130	\$ 117	\$ 624	\$ 166	\$ 1,242
Transmission	2,642	3,805	3,325	3,296	3,533	16,602
Substation	1,786	2,090	2,102	1,973	2,265	10,215
New Business	255	261	266	272	277	1,331
Distribution Improvements	2,350	2,403	2,636	2,621	2,667	12,678
Transformers	409	417	426	435	443	2,130
Meters	 10	 10	 11	 11	11	 53
Total	\$ 7,658	\$ 9,116	\$ 8,883	\$ 9,233	\$ 9,362	\$ 44,252

A breakdown of the Electric Capital Forecast is shown below indicating the level of spending as they have been prioritized. Non-discretionary is the level spending that is necessary to meet the

minimum standards of service or compliance with public service law. Maintaining System Standards is the level of spending required to maintain our current level of service reliability and to meet obligations set through the rate proceedings. System Enhancement is capital spending aimed at improving our level of service, reducing risk, or reducing operating costs.



In addition, the projects within the Electric Program are categorized by Investment Category as follows: growth, compliance, day-to-day business management, and infrastructure replacement. The bar graph below shows the breakdown of the projects in our current five-year forecast by these Investment Categories.



#### **Electric Transmission**

For the Electric Transmission System, the purpose is to serve the expected load by developing a rational program to maintain reliability, avoid unacceptable risks, strive for the most economical reinforcements, and allow for equipment maintenance.

The facilities need to be planned, designed, operated and maintained according to "Good Utility Practice." These are any of the practices, methods or actions required by FERC, NERC, NPCC, NYSRC, NYISO, PSC, applicable law, regulations, or policies and standards, or engaged in or approved by a significant portion of the electric utility industry. Electric Transmission Planning analyses are based on planning criteria where the transmission system is designed and operated to conform to applicable reliability rules: no electric transmission facility should be loaded beyond its normal rating prior to any contingency; no facility to be loaded beyond its applicable emergency rating following any contingency; and fault levels are to be within equipment ratings.

The thermal, voltage, and system stability performance is analyzed under the various customer/load scenarios to assess the load serving capability, identify alternatives to increase load serving capability where needed, and evaluate alternatives.

The significant Electric Transmission projects in the 5-year forecast are: rebuild of the 115 kV HF line; rebuild of the 69kV CL line; rebuild of the 69kV KM & TV lines; rebuild of the Hurley Ave – Saugerties SB line for 115kV; and the rebuild of the Saugerties – North Catskill H line for 115kV. All of these projects are driven by infrastructure conditions. A project that appeared in previous 5-year forecasts, the Northwest Reinforcement Project (which adds a 345 kV interconnection to the Catskill District 115kV system), has been deferred due to the Targeted Demand Response (DR) Program; this DR program is expected to delay the Northwest Reinforcement in service date until at least 2029.

The "HF" line rebuild is intended to address significant infrastructure issues on the line identified through our inspection program. This line was constructed in the 1968. The inspections identified that over 83% of the structures on this 2.05 mile line would require replacement due to identified component defects. Based on the number of structures identified as needing replacement, a more comprehensive approach to the rebuild was evaluated. A full rebuild and reconductoring with 1033.5 ACSR is planned with the increase in conductor size justified based on loss savings. Expenditures for this project in the Five –Year Capital Plan are currently estimated at \$1.86M for 2019 with a current anticipated in service date of July 2019.

The "CL" line rebuild is intended to address significant infrastructure issues on the line identified through our inspection program. This line was constructed in the 1940's. The inspections identified that 69% of the structures on this 11.7 mile line would require replacement due to identified component defects in addition to another 23% of the structure having a significant number of minor defects. Based on the number of structures identified as needing replacement, a more comprehensive approach to the rebuild was evaluated. A full rebuild and reconductoring with 795 ACSR is planned with the increase in conductor size justified based on matching the thermal capability of the transmission loop and the portion of the line that was rebuilt in 2008. Expenditures for this project in the Five –Year Capital Plan are currently estimated at \$2.3M for 2018 and \$8.1M for 2019 with a current anticipated in service date of December 2019.

Additionally, rebuilding the KM & TV lines is identified in the 5 year forecast. Inspections have identified 58% and 53%, respectively, of the line's wood pole structures needing replacement. These lines originally were constructed in the 1920's and 1930's. In addition to addressing known infrastructure issues, potential benefits of the KM &TV lines rebuild include an increase of the transmission supply to the Myers Corners substation. The main concern impacting the rebuild is the proximity to the Dutchess County Airport. This project is expected to be constructed in 2021- 2022 at a total cost of approximately \$12.9M.

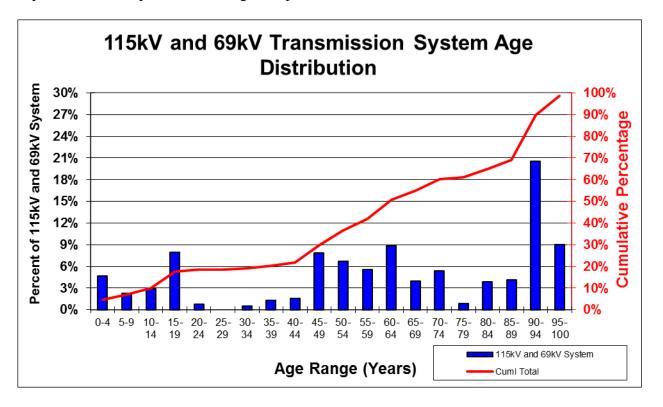
KM Line Condition												
		Structu	ires to									
Section	Miles	<u>Replace</u>	<u>Repair</u>	Probable Replacement <u>Percentage</u>								
Knapps Corners – P33581	1.0	10	5	65.2%								
P33581 – P33591	0.5	9	5	60.8%								
P33591 – P140218	0.35	0	0	0								
P140218 - Myers Corners	1.0	9	2	64.7%								
Totals	2.85	28	12	58.0%								

TV Line Condition												
		Structu	ires to									
Section	Miles	<b>Replace</b>	<u>Repair</u>	Probable Replacement <u>Percentage</u>								
Myers Corners – P46006	1.0	8	2	58.8%								
P46006 – North Chelsea	5.3	42	24	52.4%								
Totals	6.3	50	26	53.1%								

Rebuilding the 69kV H & SB line also is identified in the 5 year forecast. This transmission path is another of Central Hudson's oldest (c. 1919); it is steel lattice construction. Inspections have shown 32% of structures needing replacement with another 36% in need of significant repair. These findings have initiated a review of the line to develop the most economical alternative to rebuild the line, improve reliability, and (if possible) improve load-serving capability for the Northwest Area. Each line will be rebuilt for 115kV but continue to be operated at 69kV for the foreseeable future. This project is expected to be constructed from 2020 through 2022 at a total cost of approximately \$38M.

	H & SB Line Condition													
				Structure	es to									
						<u>% of</u>								
				Replace/Add		structures								
			<u># of</u>	<u>mid-span</u>		that require								
Line	Section	Miles	<b>Structures</b>	pole	<u>Repair</u>	work								
Н	Saugerties – N. Catskill	12.061	138	41	66	78%								
SB	Hurley Ave Saugerties	11.11	118	41	25	56%								
	Total	23.171	256	82	91	68%								

In addition to the above capital expenditures, there are several programs in Electric Transmission designed to reduce risk and improve infrastructure. The "High Priority Replacements (HPR)" Program under the Electric Transmission Budget provides funding to respond to results of the inspections completed each year. High Priority Replacement projects address infrastructure issues that will reduce the risk of system failure, contact incidents, or loss of reliability. The graph directly below indicates the approximate Transmission System Age Distribution. The replacement work is prioritized based upon whether it is part of the 345 kV or underlying system and whether the feed is radial or networked. When an inspection severity of 4 or 5 has been indicated, structures, insulators, and other capital items are replaced according to a specified timeline.



#### **Electric Substation & Distribution**

Central Hudson Electric Substation and Distribution capital programs are developed based on our current planning criteria and address load serving capability, infrastructure, compliance and reliability/operating issues. For infrastructure based issues, Central Hudson utilizes its asset management process, including field inspections, condition monitoring, periodic testing and more indepth analysis and studies to identify trends, equipment issues and ultimately recommend replacement programs. Infrastructure based replacements also will be reviewed to determine whether to replace units in-kind or pursue an alternative solution. Load serving capability projects related to substation equipment or distribution circuits are identified through our planning process. For each area and substation the capacity and operability of the system under the various load forecast scenarios is analyzed. This analysis includes a review of the Substation and Distribution facilities, requiring a full understanding of the limiting components. For any areas or substations where load serving capability has been identified as a potential problem, plans and alternatives by area are evaluated to develop the best solution considering all costs, benefits, and long-range growth potential. The solutions sets for these projects include both traditional utility projects and the use of Non-Wires Alternative solutions to replace or defer the potential capital upgrades.

The planning criteria are based on a combination of economic factors, current industry practice, design and practical considerations, reliability and judgment. Influencing Factors are:

- Infrastructure Condition If infrastructure must be replaced because it has reached the end of its life, consider the most effective means to replace it.
- Thermal limits related to the ability of the facility to withstand load related heating without damage
- Protection- minimum fault current levels need to be maintained to ensure safe operation
- Power Quality provide adequate voltage to customer premise ANSI C84.1, +/- 5.0% range during normal conditions (lower voltage in Conservation Voltage Reduction), +5.8% to 8.3% under emergency conditions; eliminate stray voltage
- Reliability/Operational Flexibility proximity of solutions to load/\$/Customer Outage Avoided, \$/Customer Minute Interrupted, and integration of Distribution Automation
- Regulatory Requirements NESC, NYPSC

From this process, substation upgrades, equipment replacement programs and projects establishing new substations or the addition of circuits and transformers in existing substations are identified. Due to the projected declining load forecast in the majority of our planning areas, there are a very limited number of growth driven major substation and distribution projects that have been identified through the planning process in this 5-year forecast. Based on the age and the continuing condition assessment of our major substation and distribution infrastructure, there are a number of projects and programs to proactively replace equipment prior to the development of age/condition related operating issues. The addition of a new substation in the Beekman/Phillips Road area of our service territory due to load growth and transmission/substation upgrades to reinforce and increase the load serving capability in the Northwest Area of our system have been deferred outside of our five-year forecast due to Non-Wires Alternative solutions.

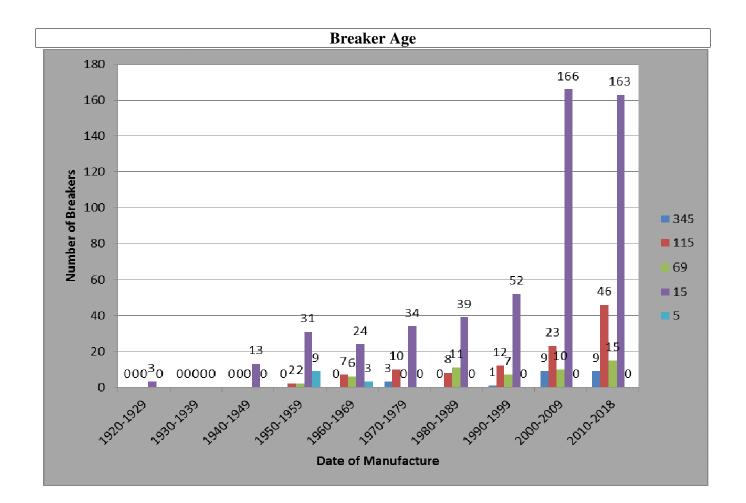
\$82.1M is allocated to infrastructure-related substation programs and projects within the five year forecast. Major substation rebuilds or partial rebuilds due to infrastructure considerations include

work/upgrades at the following substations: Union Avenue, Knapps Corners, Hurley Avenue 115kV, Rock Tavern 115kV, Greenfield Road, Montgomery, Modena and Woodstock. Additional major substation projects include: the addition of a second transformer for reliability and operational flexibility at the New Baltimore Substation in addition to avoiding otherwise required Distribution system infrastructure work; and the installation of a new tapped 115KV-69kV substation at the Tilcon site to continue to provide service to this larger industrial customer while allowing for the retirement of approximately 2.5 miles of a poor condition transmission line that runs through a residential neighborhood.

A major substation infrastructure program included in the five-year forecast is the continuation of our Breaker Replacement Program. This program was initiated to improve infrastructure and maintain system reliability through a planned prioritized equipment replacement program. The assessment process for the selection and prioritization of the breakers included in the replacement program is as follows:

- Breaker Duty: All power circuit breakers with breaker duties greater than 85 % with highest priority given for breakers with duties greater that 100%.
- Condition: All of the power circuit breakers identified based upon the recommendations from our Operations Services Division. These recommendations are based upon reports of failures or reports of poor testing results.
- Obsolescence: Several of the circuit breakers on our system still employ outdated technology, specifically relating to interrupter design. Others suffer from extended service lives and parts are no longer available for many others.
- Other Factors: Other power circuit breakers on our system meet the above breaker duty or condition selection criteria, but they have not been selected for this replacement program because they will be replaced with new breakers as part of new substation construction projects.

The Breaker Replacement Program has been in place since 2009, all of the originally identified 196 breakers have been replaced. As a continuation of this program, 75 breakers have been identified for planned replacement in the 5-year forecast horizon, with a cost of \$10.6M. Many of these breakers targeted for replacement will be combined with other identified work at stations to create larger projects, as was the case with the 37 breakers identified for replacement in 2018. Reference Breaker graph on the next page.

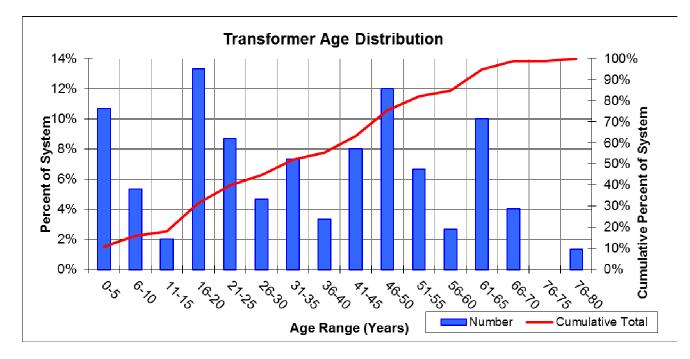


Additional major infrastructure replacement programs associated with substation equipment include the continued condition assessment and replacement of protective relaying equipment and substation power transformers. Targeted replacement programs for circuit switchers, disconnect switches, and motor-operated switch (MOS), have commenced based on feedback and maintenance trends from Substation Operations.

The comprehensive relay and metering modernization program included in the 5-year forecast identifies outdated meters, relays, and communications infrastructure. There is \$14.6M in the 5 year forecast to complete the current program. Many of these items will be integrated into comprehensive substation rebuilds or major upgrades to take advantage of construction efficiencies.

With regard to the substation power transformers, the condition of the power transformers varies and the ability to maintain them is tied closely to their age. Recent focused replacement of poor performing transformers has reduced the average age of our substation transformer fleet to approximately 35 years old; however, some transformers remain that are up to 80 years old and are in deteriorating condition. The transformers are monitored using: dissolved gas analysis; oil screen/testing; and Doble power factor testing at an interval based on voltage level and equipment criticality. Transformers are replaced based on this testing and overall condition assessment. There are five substation transformer projects in the 5-year forecast associated with the condition based replacement of aging transformers totaling \$12.9M. These projects include transformer replacements

at the following substations: Boulevard, Stanfordville, North Chelsea, North Catskill and Knapps Corners. Additionally, there is the planned installation of two 115/69 kV transformers at the Kerhonkson Substation coordinated with the retirement of the Modena 115/69kV transformer and the upgrade of the P and MK Lines to 115kV operation.

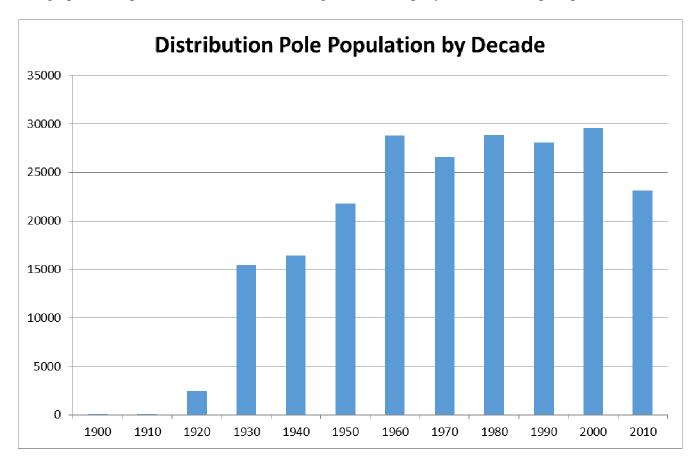


A condition based program has been created to identify and replace switchgear units that are in poor or deteriorating condition. There is \$5.7M in the 5 year forecast allotted to start these replacements. The following substations have been included in the switchgear replacement projects in the 5 year forecast; Coxsackie, Woodstock, Myers Corners Sturgeon Pool Generator Breakers, Montgomery Street, Converse Street and Lincoln Park.

Similar to the breaker replacement program, programs have been created to address concerns with the remaining life of substation circuit switchers, disconnect switches, and motor operated switches. Replacement programs have been created to replace proactively these devices subject to potential failure. Recent problems have been identified with certain style switches, and there are limited to no replacement parts available. There is \$5.3M in the 5 year forecast allotted to these replacements.

The Distribution projects are identified as thermal, growth, and voltage related projects (approximately \$4.9M of growth related projects in the five year forecast, plus a \$3M project that is being evaluated for a non-wires alternative), reliability improvement projects justified on a cost per outage avoided basis, and operating improvements allowing flexibility in restoration. In addition to these projects, there are several more specific Distribution Improvement programs or initiatives that are related to infrastructure or reliability issues that are in the capital forecast. These major programs include the Customer Experiencing Multiple Interruptions/Worst Circuit program, the secondary network replacement program, the 5kV aerial cable replacement program, the overhead secondary replacement program, the 4800V conversion program, the copper wire replacement program, the oil switch and network protector replacement programs, and the URD replacement program.

With regard to the distribution infrastructure, there are ongoing programs designed to replace proactively aging or failing equipment. In additional to the Operating/Infrastructure program, the replacement of distribution poles identified through the inspection program is one of those programs. The graph below provides an overview of the age of the Company's Distribution pole plant.



Due to the New York State Broadband Program and other initiatives, there has been a significant increase in make-ready work to ensure NESC clearances are maintained and poles are not overloaded with these additional attachments. While the attacher is responsible for these incremental costs, if a pole is already in poor condition, the Company must cover those costs. There is \$4.5 million in the 5-year capital plan allocated to make-ready costs. This represents an increase from prior expenditure levels.

The Distribution Automation Program is a major initiative that commenced in 2015 and continues to be included in the 5 year forecast. Central Hudson will continue with the Automatic Load Transfer (ALT) switch and recloser replacement programs. This program will be integrated with DMS to improve reliability, system safety, and system efficiency, enhancing the capability of ALTs to include more complex Fault Location, Isolation and Service Restoration (FLISR), while providing for Volt-VAr Optimization. There also is a large infrastructure improvement aspect of this project which will alter the design of the electric distribution system by creating robust mainline feeders that can be looped through switching to restore customer after an outage or optimize and balance feeders during normal operations.

To accomplish this, there also will be an increased number of switched capacitors, electronic reclosers, and voltage regulators, all of which will be tied back to the DMS to optimize system operation as well as improve reliability and power quality. The cost of this program within the five year forecast, including the additional ALTs, reclosers, capacitors and DMS/DSCADA system is approximately \$31.1 million and is estimated to have a positive cost/benefit ratio primarily due to the reduced energy usage (supply savings) and capital deferral. Much of the costs are related to the rebuilding and reconductoring of electric distribution mainline, some of which would need to be replaced as part of the normal asset replacement program. Additional benefits will include reduced system losses, improved switching safety, and improved restoration times through the use of manual switching when an ALT is not available. Since a portion of these costs are related to the replacement of aging infrastructure, these costs would be required to maintain system standards and are not included as system enhancement projects.

#### New Business, Transformer, and Meters

The remainder of the Electric Capital Budget, the New Business, Transformers, and Meters capital forecast is based on the projected customer growth from the corporate forecast. A regression analysis of the prior 5 years capital expenditures and growth rates is performed for these categories to predict the capital expenditures for the upcoming 5 years given the various growth scenarios. In addition any specifically identified transformer or meter replacement programs are included in the forecast. For Transformers, there is an increase in the five-year forecast due to equipment (capacitors and regulators) associated with our DA program described above.

#### GAS PROGRAM SUMMARY

The Central Hudson gas system contains well over 2,000 miles of pipeline facilities ranging in age from new to over 100 years of age. It supplies gas service to approximately 81,000 customers in communities near the Mid-Hudson River Valley from Woodbury in the south to Coxsackie in the north and ranges from Carmel in the east to as far west as Montgomery.

The Company's gas transmission system consists of 165 miles of steel piping ranging from 6-16" in diameter, four gate stations and 3 flow control stations. The Maximum Allowable Operating Pressure (MAOP) is between 350-750 PSIG. The majority (81%) of the transmission system was installed during the 1950's and 1960's. The MPI and MPR transmission lines were the last to be installed (1990's) and account for 12.8% of the total transmission pipeline inventory. Three of the four gate stations date to the 1950's and early 1960's. The last gate station, Pleasant Valley, was constructed in the early 1990's to take gas from the then new Iroquois gas transmission line.

A total of 138 gas regulators stations are utilized to supply the distribution system. The stations either reduce transmission pressure to distribution pressure - or further reduce distribution pressure to a lower pressure.

The gas distribution system is comprised of 1,287 miles of distribution main that operates at pressures from utilization (inches of water column) up to 120 psig. Nominal pipe diameters range from <sup>1</sup>/<sub>2</sub>" to 16 inch in size and are comprised of plastic, steel, wrought iron, and cast iron. The predominant material is plastic which makes up 742 miles of the total inventory and cathodically protected steel which accounts for an additional 364 miles. Currently Central Hudson defines leak prone pipe (LPP) as cast iron, wrought iron and unprotected steel. This represents a total of 181 miles or 14% of the total distribution main inventory. The Company's gas service inventory totals 63,142 services of which 43,091 are plastic 8,385 are protected steel and 66 are copper. The remainder are considered leak prone.

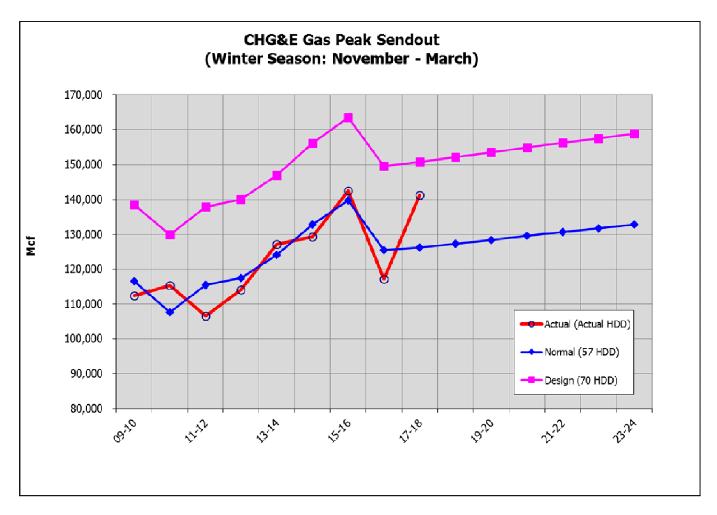
Low pressure systems exist in each of the larger Cities of Beacon, Newburgh, Poughkeepsie, Kingston, Saugerties, and Catskill. Construction on these systems started in the early 1900s and piping has been added and replaced regularly since that time. These systems contain significant lengths of cast iron, universal, bare steel, and wrought iron piping. Portions of the piping must be replaced in order to maintain a manageable leak inventory. These older communities have transformed from residential/ commercial and industrial centers into primarily residential, light commercial and governmental centers and gas loads have generally stabilized or slightly declined over the years.

#### **Gas Forecast Overview**

Central Hudson's gas capital forecast for the next 5-year period is developed each year using a number of inputs such as planning studies, econometric forecasts, corporate load forecasts, facility inspection results, integrity recommendations, field operations feedback as well as others.

Central Hudson's gas peak load forecast is allocated into planning areas to identify system capacity needs and the timing of those needs, quantify the risks of the load growth outpacing our ability to serve that load, and assess the alternatives available to meet that load. As a result of these

efforts, the needs are identified, the timing determined, and the alternatives developed from planning studies.



The New Business and Meters capital forecast is based on the projected customer growth from the corporate forecast. The New Business plan reflects a significant reduction from the prior forecast recognizing the fact that the Company is dramatically reducing its gas expansion program.

For the Gas System, the primary evaluation criteria for area studies are load serving capability, based on system configuration, capacity, and the resulting pressures during design day. The planning criteria are based on AGA Engineering Practices. The minimum operating pressures which are allowed under these planning criteria are 50% of the local system set pressure. Pressures below 50% could result in loss of gas service to individual customers and a significant public safety issue.

The planning criterion is single contingency with no reserved load. The planning process evaluates the risk associated with load growth uncertainties, the risk of pressure falling below minimum required, the number of customers impacted, and the time associated with restoration of service. The planning process evaluates alternatives to meet capacity needs based on economic analyses of viable alternatives and develops recommendations and timing that meets system needs at the lowest NPV cost.

## **Gas Program Detail**

The Gas Capital forecast is developed utilizing guidelines, planning standard and engineering judgment. The forecast is completed for each budget category and integrated into a comprehensive plan. The following is a summary of the five year capital forecast for each of the categories.

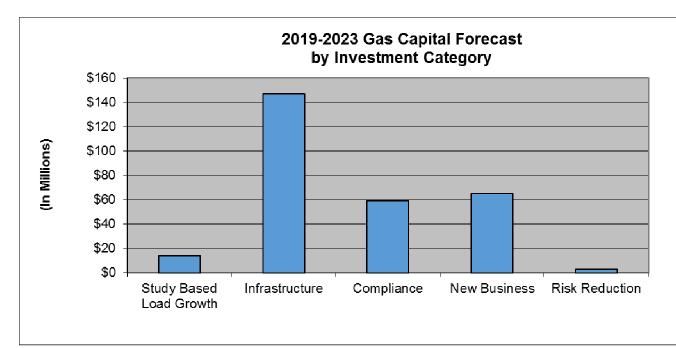
		<u>20</u>	<u>19</u>	<u>2</u>	<u>2020</u> <u>2021</u>		<u>2021</u>	<u>2022</u>			<u>2023</u>		T	<u>OTAL</u>
Production		\$	-	\$	-	\$	-	\$		-	\$	-	\$	-
Transmission			1,707		1,505		2,375		2,43	57	2,3	360		10,385
Regulating Stations		,	2,100		2,434		2,594		2,55	52	2,0	)12		11,692
New Business		9	9,559		9,971		10,020		10,48	3	10,:	584		50,616
Distribution Improvemen	its	40	0,363		38,796		40,829		41,70	9	42,7	737		204,434
Meters			3,029		2,993		2,665		2,75	5	2,8	364		14,306
Total		\$ 50	6,758	\$	55,698	\$	58,483	\$	59,93	6	\$ 60,5	558	\$	291,433
Gas Capital Forecas	<i>t</i> –	<b>Remova</b> 2019		<u>2020</u>		<u>2021</u>		<u>202</u>	<u>2</u>		<u>2023</u>		<u>T0</u>	<u>TAL</u>
Production	\$	-	\$		- \$		- \$		-	\$		- \$		-
Transmission		102			63		107		87		1	39		447
Regulating Stations		107		1	15		117		109		8	39		537
New Business		204		2	09		213		218		22	21		1,065
Distribution Improvements		1,328		1,3	56		1,385		1,414		1,4.	39		6,922
Meters		4			4		4		4			4		21
Total	\$	1,746	\$	1,7	46 \$		1,826 \$		1,831	\$	1,84	41 \$		8,991

## Gas Capital Forecast – Additions

A breakdown of the Gas Capital Forecast is shown below indicating the level of spending as they have been prioritized. Non-discretionary is the level spending that is necessary to meet the minimum standards of service or compliance with public service law. Maintaining System Standards is the level of spending required to maintain our current level of service safety and reliability and to meet obligations set through the rate proceedings. System Enhancement is capital spending aimed at improving our level of service, reducing risk, or reducing operating costs.

\$0 	35% \$105M	\$105M	56% \$168M	\$272M	9% \$28M	\$300M
No	n-Discretionary	N	laintain System Standard	ds	System Enhancement	
• Le • C • R	landatory new business eak and safety repairs ompliance oad Rebuilds/Relocations eak Prone Pipe		<ul> <li>Preventative maintenance (e.g. cathodic protection)</li> <li>Equipment replacement based on condition assessment</li> <li>Correct <u>existing</u> planning/design violations (e.g. pressure issues, maintaining existing redundancy)</li> </ul>		<ul> <li>Provide net financial customer benefit</li> <li>Reduce risk (e.g. upgrades to address predicted future pressure problems)</li> <li>Other justifications</li> </ul>	

In addition, the projects within the Gas Program are categorized by Investment Category as follows: growth, compliance, day-to-day business management, and infrastructure replacement. The bar graph below shows the breakdown of the projects in our current five-year forecast by these Investment Categories.



#### Gas Transmission

The Gas Transmission category consists of gate station and transmission capital projects. Sample projects may include transmission line replacement/relocations, transmission valve replacements, upgrade/replacement of gate station flow control equipment, etc. The development of the Gas Transmission 5-Year Capital Forecast is derived from the following inputs:

- Load Growth
- Transmission Integrity Management Program (TIMP)
- Regulatory Requirements
- Equipment Obsolescence/Performance
- Inspection Results
- Municipal Projects

The Gas Transmission projects are designed to provide necessary capacity, reduce risk and improve infrastructure. Gas Transmission Capital Projects are primarily a mix of compliance, risk reduction and infrastructure. They may stem from System Load Studies or studies performed as part of the Pipeline Integrity Program. These studies result in selected pipeline projects such as casing removals or the installation of remotely operated valves (ROV's). The transmission flow control equipment such as remote terminal units (RTU's) is evaluated to determine useful remaining life. The Gas Transmission 5-Year Capital forecast addresses a number of infrastructure and integrity issues. The remainder of the capital forecast focuses on the following areas for system improvement; TIMP related projects, flow control system upgrades and remote operated valves.

#### **Gas Regulator Stations**

The Gas Regulator Station category consists of regulator station capital projects. The projects range from the installation of new stations to the replacement/upgrade of station equipment. The development of the Gas Regulator Station 5-Year Capital Forecast is driven by the following inputs:

- Load Growth
- Regulatory Requirements
- Equipment Obsolescence/Performance
- Inspection Results

The Gas Regulator Station projects consist primarily of a mix of capacity, compliance and infrastructure projects. The large scale main replacements associated with the LPP Replacement Program will result in changes in the low and medium pressure system flows. As a result modifications will be made to existing stations as needed to account for increase flow. In some cases stations will be eliminated due to these large scale replacement projects. The remainder of the Gas Regulator Station capital forecast is related to infrastructure and compliance due to regulatory requirements, equipment obsolescence, maintenance issues, improved/remote pressure control, retirements, and relocations. In addition a number of regulator and relief valves have been identified for replacement since they are no longer supported by the manufacturer and are considered obsolete.

#### **Gas Distribution Improvements**

The Gas Distribution Improvement category consists primarily of new or replacement main and valve projects as well as service replacements. Projects in this category may include LPP main replacements, main reinforcements, additional valve installations, etc. The development of the Gas Distribution 5 Year Capital Forecast is derived from the following inputs:

- Load Growth
- Distribution Integrity Management Program (DIMP)
- Risk Assessment (including leak history, material type, location, etc.)
- Regulatory Updates/Mandates
- Inspection Results
- Municipal Projects

The Gas Distribution 5 Year Capital Forecast is driven primarily by the mandated replacement of Leak Prone Pipe (LPP). As detailed in its current rate agreement the Company is required to eliminate a minimum of 15 miles of leak prone pipe each year.

The LPP replacement projects are identified and prioritized using the GL Main Replacement Prioritization Program (MRP) which develops a risk 'score' based on pipe and operating characteristics such as material, operating pressure, age, diameter, leak history, location (proximity to buildings, business district, flood prone areas) and, cathodic protection. This risk score measures the relative likelihood and the consequences of a leak associated with each pipeline segment. In addition Subject Matter Expert (SME's) review is taken into consideration when developing the proposed main replacement project listing. Based on industry best practice LPP projects consist of 1- 2 mile 'neighborhood' projects which result in limited disruption to customers and more economical replacement of LPP. While this methodology does result in the replacement of existing short sections (< 100 feet) of plastic and protected steel previously replaced due to undermines or leak repairs the overall efficiencies gained through bypassing and elimination of prolonged customer interruption are significantly more cost effective. The total budget for LPP replacement is \$153 million in the 5 year forecast (average annual expenditure of \$31M). By increasing current annual expenditures on replacement of leak prone pipe with the most risk, the current replacement program will result in the elimination of all leak prone pipe within the next 9 – 11 years.

Included in the Gas Distribution capital budget is funding for main replacements or relocations associated with municipal projects such as road rebuilds. The actual project cost is included when the actual project is known otherwise the budgeted amounts are trended from past year expenditures.

Also included in Gas Distribution Improvements are reinforcements to existing systems based on area studies such as the West Point bypass to Highland Falls. The West Point bypass to Highland Falls project would consist of constructing a bypass around or through West Point to serve customers in Highland Falls therefore eliminating the Company's reliance on West Point's gas system to serve these customers. The current configuration of system poses a significant reliability risk that is best mitigated with the construction of a distribution feed to directly serve those customers.

#### New Business & Meters

The New Business section of the Gas Capital Budget is based primarily on the projected customer growth from the corporate forecast. The forecasted expenditure level is significantly reduced from the prior forecast based on the changing strategy of less focus on gas expansion The Gas New Business has forecast over \$51 million over the 5-year period for residential and commercial additions.

The Gas Meters capital forecast is based on the projected customer growth from the corporate forecast. The forecasted expenditure level is based on the updated forecasted customer growth rates. The meter forecast is based on the annual needs for non-load related meter installations (Meter Testing Program or ERT meter requests) approximately 2,800 meters during the forecast period, and the forecast level based on the customer growth, peak, and sales forecast.

## COMMON PROGRAM SUMMARY

The Common Capital Forecast consists of Land and Buildings, Office Furniture, Tools & Equipment, Transportation, and the Information & Technology Capital Budget Forecasts. The following is a summary of the five year capital forecast for each of these categories.

Common Capital Foreca	st –	- Addıtı	ons	5					
•		<u>2019</u>		<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	]	TOTAL
Lands and Buildings	\$	16,280	\$	8,861	\$ 17,405	\$ 20,755	\$ 8,956	\$	72,258
Office Equipment		25,164		21,331	20,410	23,891	19,723		110,519
Tools		1,313		1,510	1,485	1,516	1,543		7,366
Communication		9,209		6,706	2,350	1,290	199		19,754
Transportation		9,119		9,935	 9,942	 10,136	 10,291		49,423
Total	\$	61,085	\$	48,343	\$ 51,592	\$ 57,587	\$ 40,713	\$	259,320

# Comment Comital Forestant Additions

#### Common Capital Forecast – Removal

1	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	TOTAL
Lands and Buildings	\$ 280	\$ 287	\$ 268	\$ 311	\$ 437	\$ 1,583
Office Equipment	-	-	-	-	-	-
Tools	0	0	0	0	0	1
Communication	1	1	1	1	1	5
Transportation	(450)	(450)	(450)	(450)	(450)	(2,250)
Total	<u>\$ (169)</u>	<u>\$ (162)</u>	<u>\$ (181)</u>	<u>\$ (138)</u>	<u>\$ (12)</u>	<u>\$ (661</u> )

#### Land and Building

The Common Capital Program includes the "Lands and Buildings" and "Office Equipment" categories. The forecast for the "Lands and Buildings" and "Office Equipment" categories is typically associated with the replacement of existing minor capital components. However in this forecast, the "Lands and Buildings" category includes some major capital replacements at our facilities (roofs, windows, and HVAC equipment) and multiple larger facility projects. The first large project is the rebuilding/expansion of office space (808/809) and parking at our South Road headquarters. Several alternatives were evaluated to increase office space, including building a new facility or leasing space. The proposed project will also address improvements needed in the vehicle maintenance facility at our headquarters. The current estimated cost of this project during the five year forecast period is \$11.2M

with the majority of expenditures in 2019 and project completion anticipated by 2020. The second project is the buildout of remaining office space at the Company's Kingston headquarters. There is existing unoccupied space at the Kingston facility and the buildout will leverage available space for staffing additions/flexibility coupled with a new disaster recovery site for our IT assets (which have outgrown the space available at our current site located at our Newburgh headquarters). The estimated build out costs for the Kingston project over the five year forecast period is \$3.2M with the majority of expenditures occurring in 2019 and 2020. The final significant project is the establishment of a dedicated training facility and integrated transmission and distribution system operations centers. The training center is a multiphase initiative which recognizes that with the significant amount of new technology and substantial turnover occurring in the work force new facilities are required. The estimated costs in the five year forecast for this facility is \$26M. As part of the design of this planned facility is the future buildout of an integrated transmission and distribution system operations center and a backup call center location to supplement our existing Newburgh site (which has insufficient space). Coupled with the Company's grid modernization efforts is a need to move to 24/7 monitoring and control of the distribution system. The plan is to create a fully integrated transmission and distribution system operations center on the campus of the training center. Other large projects in the later years of this 5-year forecast include the rebuild of the transformer shop and new Newburgh HO facility. The "Lands and Buildings" category also includes capital improvements for energy efficiency improvements at existing Company facilities.

The Office Furniture Capital Budget consists of normal replacements due to wear and tear and those driven by office upgrades or changes requiring additions to meet the new use of the space.

#### Information Technology / Communications

Central Hudson is continuing to make strategic investments in Information Technology (IT) in order to meet rapidly expanding customer, industry, regulatory, business, and employee needs. Its mission, strategic imperatives, and key initiatives are illustrated graphically below.

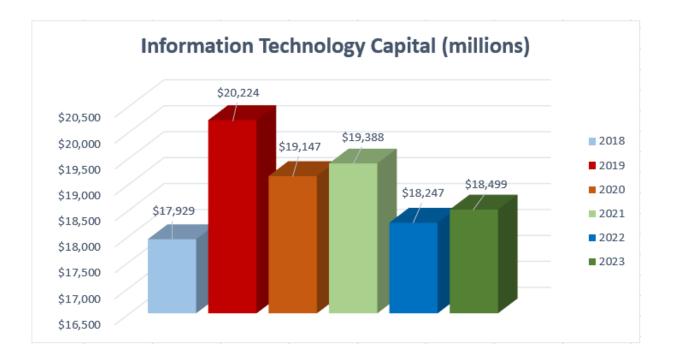
#### **Central Hudson IT Mission**

We will empower our employees, partners, and customers by providing innovative, integrated information and technology solutions

		St	rateg	gic Imperatives					
	Sup	port internal business p	proces	ses					
DELIVER	» Pow » Ente	<ul> <li>» HRIS - TotalHR replacement</li> <li>» PowerPlan - Construction budgeting redesign</li> <li>» Enterprise Content Management</li> <li>» Clarity replacement</li> </ul>		<ul> <li>» Corporate intranet, Wiki redesign</li> <li>» Increase speed of application testing</li> <li>» Geographic Information System (GIS) initiatives</li> <li>» Emergency Management System initiatives</li> </ul>	<ul> <li>» Emergent software packages</li> <li>» Additional business driven initiatives</li> </ul>				
BUSINESS		Support customers and meet industry, regulatory demands							
SOLUTION	» Bus	iness Intelligence erprise SOA Framework	» Unified Communications, VolP, IVR - Extending collaboration » CIS modernization						
. Cont.	ENRICH CU Partner	ISTOMER, BUSINESS EXPERIENCE		ch and improve customer experient tal Initiatives for Customer Engagement (DICE)	ce, engagement				
<b>©</b>	IMPROVE EXCELLEN	DPERATIONAL CE		<b>ver reliable, cost-effective technolo</b> rades and enhancements » Hardware	<b>bgy solutions</b> & & infrastructure				
<b>Ø</b>	SECURE SY			ure overall security of business, cust ntity Access Management (IAM) Security I	tomer information nformation & Event Management (SIEM)				

The IT strategy combined with establishing partnerships with all other areas of the business ensures Central Hudson is able to meet changing regulatory and customer expectations, translating these needs to the most optimal and effective technology solutions while continuing to ensure the reliability, availability, usability, and overall security of the IT technology portfolio.

The rapid pace of technology change compounds the level of disruptions in the utility industry. The IT investment portfolio aims to modernize multiple business functions and their associated systems while continuing to focus on extending customer digital offerings, further automating and optimizing business functions, and confronting ongoing cybersecurity threats. See the chart below that represents the growth from our 2018 capital plan to our forecasted 2019–2023 plan:



The IT Capital Budget consists of foundational investments to maintain, secure, and modernize systems and investments to enrich the customer experience. These modernization efforts aim to address aging applications, non-optimal business processes, anticipated business requirements gaps, digitization of manual processes, and optimization of technology architecture. The foundational investments fall into two categories: 1) meeting expanding customer, regulatory, business, and industry driven demands; and 2) investments core to running the business. The foundational investments necessary to meet expanding customer, regulatory, business, and industry driven demands can be further broken down into 1) those that have a direct impact on our ability to serve our customers and to meet industry or regulatory demands, 2) those ensuring overall security of business and customer information, and 3) those supporting internal business processes. The foundational investments that are core to running the business relate to 1) upgrades and enhancements to existing systems and 2) infrastructure or hardware lifecycle upgrades and ongoing extensions resulting from corresponding software updates or implementations. The investments related to enriching customer experience are investments necessary to provide customers with more personalized information combined with new products and services offerings, extended self-service options, and ongoing investments to optimize our digital (Web/Mobile/Social) channels. These investments aim to meet the experience customers have come to expect based on their interactions with other industries and service companies. All investments are evaluated through the IT Steering Committee with alignment to strategy and financial analysis used as the criteria for approving the project. See below for some highlight initiatives:

#### <u>Key Business Initiatives</u>

• **CIS Modernization** – Customer Information System (CIS) Modernization aims to address anticipated industry, regulatory, and customer expectation advancements combined with resource attrition and diminishing technical and business knowledge with an aging, complex application. CIS is core to the majority of business operations supporting key functions in customer billing and collections, payment processing, rate configuration, service orders, load

profiles, meter inventory and processing, revenue reporting, and many other critical business processes. Modernization will translate to a significant multi-year effort spanning across multiple groups where resource management, organizational change management, and communication among key leadership roles will be critical to the project's success.

- DICE Digital Initiatives for Customer Engagement (DICE) is comprised of three focus areas: New Products and Services, Extending Self-Service, and Digital Channels Optimization. The initiatives consist of bundled service enhancements across each focus area, as prioritized by the business need.
- **HRIS** Human Resources Information System (HRIS) replaces an aging and disjointed set of HR processes and applications with a new system for all core processes, including but not limited to payroll, benefits administration, management of training activities, performance management, and recruiting. This will also enable the implementation of a critically important Learning Management System (LMS) to centrally track and manage all aspects of employee training and development.
- **PowerPlan Budgeting Redesign** This redesign aims to decouple business process customizations within the application and the implementation of best in class, industry based out of the box budgeting processes.
- **Clarity Replacement** This budgeting and forecasting application requires replacement as IBM is no longer providing product updates or support to Clarity.
- IAM Identity Access Management (IAM) is part of a layered approach within the Cybersecurity program, implementing a centralized system that automates the provisioning of end user system access. IAM is a key cybersecurity control domain with a high-risk profile and this system will enable a controlled and auditable solution ensuring the appropriate access is authorized to the right resources in the right systems.
- SOA Services Oriented Architecture (SOA) fully supports all other investment areas, including CIS. SOA provides the vital middle layer that sits between source systems and contains the data and business logic that is required to integrate systems and third parties. The implementation continues with the redesign of application interfaces from a legacy based point-to-point architecture, to a services-oriented approach with application logic and synchronization of data occurring in a middle layer vs. within each application. This approach provides a more efficient, flexible, scalable, and agile approach to application integration.

The ongoing investments with our IT infrastructure include our networks, servers, computers, mobile devices, security devices, and all of the components that link these devices, altogether spanning more than 2,500 devices. The infrastructure investments include recurring device lifecycle upgrades and replacements along with the implementation of new devices to support new business solutions.

For planning purposes, the life cycle of the IT infrastructure is anticipated to be between 5 and 8 years on average, but varies depending upon the type of equipment. The useful life largely depends on usage, environment, technology obsolescence and incompatibility, decreased reliability and discontinued manufacturer support:

- Mainframe, peripherals, storage and printers 8 years
- PC & laptops 5 years
- Mobile Computers 3 years
- Network Printers 3 years
- Network devices 5 years
- Telephone systems 10 to 12 years

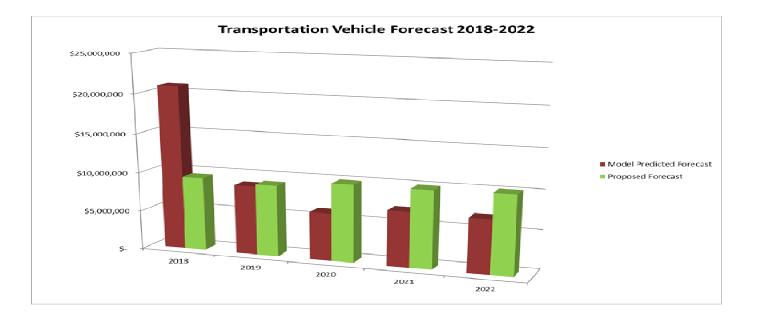
Within the communication budget is funding for the Company's Network Strategy project. The Network Strategy project is an enterprise solution to address communication needs among the company's fixed assets and was justified based on a business case in our 2014 rate filing to move away from costly, unreliable third party communication providers.. These fixed assets include corporate offices, gas gate and regulator stations, electric substations, electric distribution automation devices, mobile radio tower and large customer meters, the two-way network is being built with a high speed backbone and medium bandwidth mesh radio network to communicate to more dispersed assets. The five year forecast includes \$18.7M for this project.

#### **Transportation and Tools**

The Tools budget consists of equipping new vehicles with tools, obsolescence and incompatibility, decreased reliability, discontinued manufacturer support, and conformance to changing OSHA or other regulations. Specialized tools required to accomplish new tasks or support the application of new techniques, are typically purchased after a trial use period.

The Transportation Capital Forecast is based primarily on the replacement of equipment. Historically, light duty vehicles were replaced every 10 years/150k miles, medium duty trucks every 12 years/150k miles, and power operated equipment (bucket trucks) every 12 yrs. /13,000 engine hours. In 2015 new replacement criteria were implemented based on industry benchmarking information for each class of vehicle. This resulted in an updated fleet replacement schedule that replaces light/medium duty units at 7 years / 120k miles and heavy duty units at 10 years / 9,500 engine hours. The changes in criteria were designed to increase fleet reliability and availability, control expense and O&M costs as vehicles and equipment neared the end of their lifecycle. In addition, the expanded capital construction program and in some cases the type of work (i.e., off-road) were factored into the forecast. Results of the analysis and implementation of new methodology resulted in the following:

- \$49M spend over the next 5 years to align with the updated useful lives ("flush the fleet");
- Reduces average fleet age and "caps" fleet age at 10 years
- More levelized spend over the next 5 years;
- Added \$1.7M / year for replacing non-road equipment ;
- Added \$800K/year for replacing specialized track equipment;
- With new mileage and hour tracking systems being installed, fleet can be managed on utilization most vehicles will be replaced before they reach 10 years old



# **SUMMARY SCHEDULES 2019-2023 FORECAST**

#### 2019- 2023 Construction Forecast (\$000's) INSTALLATION W/ AFUDC (with inflation & OH adjustment)

						Expenditure	s with AFUDC					
		JP	2019	2019		2020	2020					2019-2023
		Settlement	Proposed	Proposed	2019	Proposed	Proposed	2020	2021	2022	2023	Proposed
		Budget 2018	- ·	Budget (2nd	Proposed	Budget (1 <sup>st</sup>	Budget (2 <sup>nd</sup>	Proposed	Proposed	Proposed	Proposed	Budget
ELECTRIC PROGRAM		2010	Half)	Half)	Budget	Half)	Half)	Budget	Budget	Budget	Budget	Total
Hydro & Gas Turbines	11	1.010	000	1.050	0.010	700	700	4 470	4 5 4 0	4 005	0.404	0.407
Transmission	12	1,910	669	1,350	2,019	736 9,997	736 11,550	1,473	1,540	1,335	2,121	8,487
Substations	13	19,458	8,734	10,606	19,340	,	· ·	21,548	23,443	25,611	23,038	112,980
New Business	13	16,185 6,520	11,285 3,335	8,027 3,335	19,312 6,670	8,041 3,451	11,680 3,451	19,720 6,901	18,348 7,132	16,221 7,114	16,114 7,240	89,716 35,057
Dist. Improvements	15	35,759	3,335 20,390	3,335 20,901	6,670 41,291	18,019	22,575	40,593	39,978	41,620	42,683	206,165
Transformers	16	5,358	20,390	20,901	5,696	3,017	3,017	40,593 6,034	6,415	6,343	42,083 6,479	
Meters	17	2,383	2,809 1,496	2,886 997	2,493	1,352	1,352	6,034 2,703	6,415 2,808	6,343 3,542	6,479 3,664	30,967
Total Electric Program		2,363	48,717	48,103	96,820	44,613	54,360	98,973	2,606	3,542 101,785	101,340	15,211 498,583
		67,574	40,717	46,103	90,020	44,013	54,300	90,973	99,005	101,785	101,340	490,000
GAS PROGRAM												
Production	21	-	-	-	-	-	-	-	-	-	-	-
Transmission	22	2,717	552	1,156	1,707	457	1,048	1,505	2,375	2,437	2,360	10,385
Regulator Stations	23	1,743	822	1,278	2,100	1,101	1,332	2,434	2,594	2,552	2,012	11,692
New Business	24	9,427	4,759	4,800	9,559	4,964	5,006	9,971	10,020	10,483	10,584	50,616
Dist. Improvements	25	38,631	16,050	24,313	40,363	15,427	23,369	38,796	40,829	41,709	42,737	204,434
Meters	27	2,895	1,514	1,514	3,029	1,496	1,496	2,993	2,665	2,755	2,864	14,306
Total Gas Program		55,414	23,698	33,060	56,758	23,447	32,251	55,698	58,483	59,936	60,558	291,433
COMMON PROGRAM												
Buildings	41	8,250	8,091	8,189	16,280	4,406	4,455	8,861	17,405	20,755	8,956	72,258
Buildings Minors		3,871	2,127	2,153	4,280	2,070	2,094	4,164	4,191	15,709	7,822	36,167
Major Expansion		4,379	5,964	6,036	12,000	2,335	2,362	4,697	13,214	5,045	1,135	36,091
		-										
Office Equipment	42	20,449	12,901	12,262	25,164	10,548	10,784	21,331	20,410	23,891	19,723	110,519
General	421	306	82	82	163	156	156	313	213	326	277	1,292
EMS	423	2,055	2,551	1,616	4,168	628	628	1,256	175	4,883	394	10,876
EDP	4222	3,113	1,493	1,493	2,986	1,502	1,502	3,005	3,068	3,132	3,187	15,378
Softw are	4220	14,270	8,499	8,739	17,238	7,953	8,189	16,142	16,321	15,114	15,313	80,127
Security	424	704	276	332	608	308	308	616	634	435	553	2,846
Tools	43	1,285	657	657	1,313	755	755	1,510	1,485	1,516	1,543	7,366
Communication	44	8,242	5,206	4,003	9,209	3,353	3,353	6,706	2,350	1,290	199	19,754
Transportation	45	8,297	4,559	4,559	9,119	4,968	4,968	9,935	9,942	10,136	10,291	49,423
Total Common Program		46,523	31,415	29,670	61,085	24,029	24,314	48,343	51,592	57,587	40,713	259,320
			(00.07-			00.077				0 ( 0 0		
CORPORATE TOTAL		189,510	103,830	110,833	214,663	92,088	110,926	203,014	209,740	219,309	202,611	1,049,336

#### 2019- 2023 Construction Forecast (\$000's) REMOVAL (with inflation)

	Expenditures								
	JP	2019	2019	-					2019-2023
	Settlement	Proposed	Proposed	2019	2020	2021	2022	2023	Proposed
	Budget	Budget	Budget	Proposed		•	Proposed	Proposed	Budget
	2018	(1st Half)	(2nd Half)	Budget	Budget	Budget	Budget	Budget	Total
Hydro & Gas Turbines 11	128	118	87	204	130	117	624	166	1,242
Transmission 12	2,448	1,321	1,321	2,642	3,805	3,325	3,296	3,533	16,602
Substations 13	1,752	880	906	1,786	2,090	2,102	1,973	2,265	10,215
New Business 14	255	128	128	255	261	266	272	277	1,331
Dist. Improvements 15	2,351	1,175	1,175	2,350	2,403	2,636	2,621	2,667	12,678
Transformers 16	409	204	204	409	417	426	435	443	2,130
Meters 17	10	5	5	10	10	11	11	11	53
Total Electric Program	7,352	3,831	3,827	7,658	9,116	8,883	9,233	9,362	44,252
GAS PROGRAM									
Production 21	-	-	-	-	-	-	-	-	-
Transmission 22	123	51	51	102	63	107	87	89	447
Regulator Stations 23	102	54	54	107	115	117	109	89	537
New Business 24	511	102	102	204	209	213	218	221	1,065
Dist. Improvements 25	1,022	664	664	1,328	1,356	1,385	1,414	1,439	6,922
Meters 27	4	2	2	4	4	4	4	4	21
Total Gas Program	1,762	873	873	1,746	1,746	1,826	1,831	1,841	8,991
COMMON PROGRAM									
Buildings 41	665	140	140	280	287	268	311	437	1,583
Buildings Minors	257	140	140	280	287	268	311	437	1,583
Major Expansion	409	_	-	-	_	-	_	_	-
									-
Office Equipment 42	-	_	-	-	-	-	-	-	-
General 421	_	-	-	-	-	-	-	-	-
EMS 423	_	-	-	-	-	-	-	-	-
EDP <b>422</b>	_	_	-	_	-	-	-	_	-
Softw are 422		_	-	-	-	-	-	_	_
Security 424		_	_	_	_	_	_		
Tools 43	0	0	0	0	0	0	0	0	1
Communication 44	1	1	1	1	1	1	1	1	5
Transportation 45	(450)	(225)	(225)	(450)	(450)	(450)	(450)	(450)	(2,250)
Total Common Program	216	(223)	(223)	(430)	(430)	(430)	(430)	(430)	(2,230)
	210	(84)	(84)	(109)	(102)	(181)	(138)	(12)	(001)
CORPORATE TOTAL	9,331	4,619	4,615	9,235	10,701	10,528	10,926	11,192	52,582

# ELECTRIC PROGRAM INDIVIDUAL PROJECT SUBMITTAL



Project Name:	Coxsackie Major Overhaul
Form submitted	by: Michael Hogan
Budget Group:	11 - Hydro & Gas Turbines
Summary Categ	ory: Maintain System Standards
Investment Cate	egory: Infrastructure
Number of Cust	omers Affected: ALL
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

### **Description of Problem**

The last time the units were overhauled was about 40 years ago. Despite he low run time, age still comes into consideration with the health of the unit. Inspection have noted some fatigue and the units should be considered for a major overhaul in 2022.

#### Solution

Send unit out for a shop overhaul.

Total       Year 1       Year 2       Year 3       Year 4       Year 5       Future         Capital       \$1,060,000       \$0	
Timing/Permitting	
Primary Project Objective Risk Reduction	
Benefits	
Economic Reduced O&M Reduced Customer Bill Plant received capacity payments that are directly transfered to the custom Other	mer
<u>Service</u>	
Non-Storm Reliability   \$/COA   5 Year Average # Outages Avoided   Non-Storm Operating   \$/CMA   \$/CMA   5 Year Average Duration of Outages   Customer Satisfaction   Complaints   Critical Customers   LSA Customers	
Public Relations Considerations	

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	South Cairo Major Overhaul
Form submitted	by: Michael Hogan
Budget Group:	11 - Hydro & Gas Turbines
Summary Catego	ory: Maintain System Standards
Investment Cate	gory: Infrastructure
Number of Custo	omers Affected: ALL
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

#### **Description of Problem**

The last time the units were overhauled was about 40 years ago. Despite he low run time, age still comes into consideration with the health of the unit. Inspection have noted some fatigue and the units should be considered for a major overhaul in 2023.

#### Solution

Send unit out for a shop overhaul.

Type of estimate: Conceptual Estimate
Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           Capital         \$1,060,000         \$0 </th
Cost Risks   Environmental   Timing/Permitting   Manpower   Other
Primary Project Objective Risk Reduction
Benefits
Economic Reduced O&M ✓ Reduced Customer Bill Plant received capacity payments that are directly transfered to the customer Other
<u>Service</u>
Non-Storm Reliability   \$/COA   5 Year Average # Outages Avoided   Non-Storm Operating   \$/CMA   \$/CMA   5 Year Average Duration of Outages   Customer Satisfaction   Complaints   Critical Customers   LSA Customers   Public Relations Considerations

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name: Sturgeon Pool Unit 3 - New Wet Section					
Form submitted by: Micha	ael Hogan				
Budget Group: 11 - Hydro	o & Gas Turbines				
Summary Category: Main	tain System Standards				
Investment Category: Infr					
Number of Customers Aff	fected: ALL				
For Category 15 only:	Budget Year Submitted				
	Project ID (District-YYYY-ID)				

#### **Description of Problem**

Sturgeon Pool's Unit #1 had a violent generator failure on November 15 2011. The rotor was the cause of the failure and necessitated removing and sending out the rotor to be rewound. Further investigation found the wet section to have significant erosion due to years of cavitation issues. The design of the runner was developed in 1922 and has since been determined to be flawed, in that excessive cavitation occurs at various locations on the wheel. Unit #1 runner was subsequently replaced with a redesign runner that will significantly reduce cavitation. Unit #2 has an identical design and operating history. Visual inspections (limited access) suggest that the same damage from cavitation is present on this unit. Since the upper rotor section needs to be removed in order to work on the wet section, and the rotor will be removed for a rotor rewind project, it would be more efficient to perform wet section work in conjunction with the rotor rewind project.

#### **Solution**

Based on work on Unit #1's wet section, the estimated cost \$919,000 (\$0 for removal and \$919,000 for installation) is anticipated for this project. In a cost saving measure for future units, the design and fabrication drawings necessary to reproduce the wheel were incorporated into Unit 1's project. Using the same design, it is anticipated to provide at least \$100,000 in savings for this unit compared to Unit #1.

This project would provide:

- A new redesigned runner (developed in Unit #1's project) that will be attached to the existing shaft
- New redesigned stainless steel wicket gates
- New head cover
- New gate arms
- New bearings

Type of estim	ate: Cond	ceptual Estim	ate				
Capital §1 Expense §	<b>Total</b> 1,033,000	Year 1 \$1,033,000 \$ 0	<u>Year 2</u> \$0	<u>Year 3</u> \$ 0	<u>Year 4</u> \$ 0	<u>Year 5</u> \$ 0	<b>Future</b> \$ 0
	Permittin		itions and cold w			edule and increas	se costs.
Primary Proje	ect Object	ive Econom	nic				
<u>Benefits</u> <u>Econon</u>							
R	educed C educed C Other		Plant has just o	over \$3m/yr in av	voided capacity	and energy costs	to customers
<u>Service</u>							
Ν	Sustomer S Customer S Customer S Customer S Customer S Com	ar Average # Operating MA	# Outages Av				
	Publ	lic Relations	Consideratio	ns			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
Obsolete/ Unserviceable Equipment Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	High Priority Repair (HPR) Program
Form submitted	by: K.Bragg
Budget Group:	12 - Transmission
Summary Catego	ory: Non-Discretionary
Investment Cate	gory: Compliance
Number of Custo	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

### **Description of Problem**

Transmission lines are inspected on a cyclical basis with varying methods ranging from aerial patrols to comprehensive ground patrols. Inspection results are stored in a searchable database, currently the Wagner NextGrid System. This database contains data recorded from all types of inspection methods including aerial patrol, comprehensive aerial inspection, comprehensive ground inspection, ground line testing and treatment, climbing inspection, corona camera inspection, infrared inspection, and other types of inspection as well. Inspection data is recorded for all transmission assets including poles, insulators, guy wires and anchors, structure hardware, foundations, grounding, conductors, static wires, suspect clearances, and right of ways (including encroachments, vegetation, access, etc). After the completion of each inspection cycle, results are analyzed and condition assessments are assigned to the appropriate component of each structure. These conditions are rated on a scale from "1" to "6" with "6" being in the most need of repair. Components with ratings of either "6", "5" or "4" must be repaired or replaced within 2 weeks, 1 year and 3 years, respectively, after the date of the assessment.

#### Solution

There is a need to provide funding to respond to the results of the inspection process described above. In some instances components can simply be replaced while in other instances an entire structure might need to be replaced. The design work is then completed and materials ordered. Aside from emergency replacements, HPR driven replacements are typically grouped in packages by line and location to efficiently utilize field resources.

Type of est	timate: Cor	nceptual Estir	nate				
	Total	<u>Year 1</u>	Year 2	Year 3	Year 4	Year 5	<u>Future</u>
Capital	27,299,000	6,073,000	6,140,000	5,163,000	4,569,000	5,354,000	4,869,000
Expense							
Timii Man	ng/Permittir	ng Long lead t	needed for equip me permitting m ential to affect co	ay prolong the p	roject		
<u>Primary Pr</u> <u>Benefits</u>	oject Objec	tive Risk R	eduction				
	<u>nomic</u>						
	] Reduced	0&м 📃					
	] Reduced	Customer Bi					
	] Other						
<u>Serv</u>	ice						
	<ul> <li>□ \$/0</li> <li>□ 5 Y</li> <li>Non-Store</li> <li>□ \$/0</li> <li>□ 5 Y</li> <li>Customer</li> <li>□ Core</li> <li>□ Critor</li> <li>□ LSA</li> </ul>	m Operating CMA ear Average r Satisfaction mplaints tical Custom A Customers	Duration of (	Dutages			
		She kelations	s Consideratio				

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections Repair of conditions within the proper timeframes
Road Rebuild
Joint Facilities/CATV Agreement
✓ NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates Reduce the risk of increased failure rates due to aged infrastructure
Obsolete/ Unserviceable Equipment
Condition Mitigation of aged infrastructure
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator) Grade B Construction
Other
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name: T	ransmission Minor Projects
Form submitted	by: K.Bragg
Budget Group: 1	12 - Transmission
Summary Catego	ry: Non-Discretionary
Investment Categ	gory: Daily Operations
Number of Custo	mers Affected:
For Category 15 c	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

#### **Description of Problem**

Minor Transmission projects arise throughout the year. These projects are not large enough to warrant a line item in the capital budget/forecast. Typically these jobs include the need to update/replace equipment installed on a transmission lines such as:

Failed/Damaged:

Insulators Conductor Poles Structure members Other Equipment that fails and is beyond repair Minor Pole Relocations

#### Solution

Install new and update existing equipment as required during the course of a year that is not specifically tied to a major project. Budget projections include for (9) basic single pole replacements annually based on historical project data.

Type of est	i <b>mate:</b> Con	ceptual Estin	nate				
Capital Expense	<u>Total</u> 1,325,000	<u>Year 1</u> 229,000	Year 2 250,000	<u>Year 3</u> 294,000	<u>Year 4</u> 262,000	<u>Year 5</u> 289,000	<b>Future</b> 263,000
🔽 Timir	ng/Permittin		ed, could be cost immediate repa			ng on availability amage.	
<u>Primary Pr</u> <u>Benefits</u>	<u>oject Objec</u>	tive Risk Re	eduction				
	omic Reduced ( Reduced ( Other	D&M Customer Bil					
<u>Serv</u>	Non-Storr S Ye Non-Storr \$/C \$/C \$/C \$ Ye Customer Corr Corr LSA	ear Average m Operating MA ear Average Satisfaction mplaints cical Customers	Duration of C	Dutages			

Service Standards	
Thermal/Load Serving Capability	
Equipment Type	
Current % loaded	
Voltage (Stray, Low, High)	
Power Quality	
Other	
Risk Reduction	]
Safety	
Employee Safety	
Public Safety	
Other Program Type	
Compliance	
<ul> <li>Inspections Addressing high risk findings from the inspection program</li> </ul>	
Road Rebuild	
Joint Facilities/CATV Agreement	
✓ NESC Codes	
✓ Other Program Type Completed in parallel with HPR Program	
Infrastructure	
Average Age of Infrastructure years	
Failure Rates Improve this through preventative replacement	
Obsolete/ Unserviceable Equipment	
Condition Address conditions indicating imminent failure	
Accessibility (Off Road, underground)	
Strategic Replacement	
Other Program Type	
Resilience	
\$/COA (with storm)	
\$/CMA (with storm)	
Customer Cost of Outage (ICE Calculator)	
Grade B Construction	
Other	

Reference Report or Study

Or

Project Alternatives Considered



oject Name: ROW Repair Project
rm submitted by: K.Bragg
Idget Group: 12 - Transmission
mmary Category: Maintain System Standards
vestment Category: Infrastructure
umber of Customers Affected:
r Category 15 only: Budget Year Submitted
Project ID (District-YYYY-ID)

#### **Description of Problem**

Central Hudson had committed voluntarily to obtain additional right of way as follow up to the Northeast Blackout of 2003. The report to the PSC stated that we would identify easements that were deficient from the standard of 100 foot on 69kV and 115kV lines and 150 foot on 345kV lines.

#### Solution

Central Hudson has identified easement deficiencies along its 69kV, 115kV and 345kV transmission line corridors. The adjacent property owners have been identified and, if haven't already, will be contacted in an attempt to acquire the additional ROW. A vendor will be chosen to provide all of the required work and services to document and obtain additional easement agreements throughout the service territory.

Type of es	timate: Co	onceptual Estir	nate				
Capital Expense	<u>Total</u> 3,165,000	<u>Year 1</u> 498,000	Year 2 510,000	Year 3 875,000	Year 4 640,000	<u>Year 5</u> 643,000	<b>Future</b> 584,000
✓ Tim	ironmenta ng/Permitt npower	I ing Negotiation	with land owners	s may vary and	in some cases m	nay not be possib	le.
<u>Primary P</u>	roject Obje	ective Risk R	eduction				
<u>Benefits</u>							
<u>Eco</u>	nomic Reduced Reduced	d O&M					
	] Other						
Serv	<u>/ice</u>						
	□ \$, □ 5 Non-Sto □ \$, □ 5	orm Reliability /COA Year Average orm Operating /CMA Year Average er Satisfactior	Duration of (			]	
		omplaints					
		ritical Custom					
		SA Customers					
		ublic Relation	s Consideratio	ons			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety     Provide sufficient buffer to help prevent against encroachments
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
Obsolete/ Unserviceable Equipment Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement Acquire ROW essential to maintenance of existing facilities
Other Program Type
Resilience
S/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	CSR Replacement Project _ WH 1 and WH 2 Line Rebuild
Form submitted	by: K.Bragg
Budget Group:	12 - Transmission
Summary Catego	ory: Maintain System Standards
Investment Cate	gory: Infrastructure
Number of Custo	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

#### **Description of Problem**

During 2003, samples were taken of the WH1 & WH2 line conductor for testing by NEETRAC; this testing revealed evidence of conductor annealing which can result in clearance issues. During the System-Wide Sag Analysis Screening Program, 36 spans of the WH-1 and WH-2 were identified as spans with potential road clearance violations. See EP #2011-010. Also as of 2015, Inspections findings indicate that (47) structures on the line have conditions warranting repair or replacement.

#### Solution

As recommended, Central Hudson's portion of the 69 kV WH-1 and WH-2 lines should be rebuilt as a single circuit 69 kV line along the same route with 795 ACSR conductor with OPGW neutral for substation communications. The WH-1/2 line taps to Greenfield Road should be rebuilt as a single circuit 69 kV line along the same route with 795 ACSR conductor & OPGW. The Honk Falls WH-769 Breaker should be replaced per the Breaker Replacement Program.

Type of es	timate: Bid	Estimate					
Capital Expense	<u>Total</u> \$1,772,000	<u>Year 1</u> \$0	<u>Year 2</u> \$0	<u>Year 3</u> \$0	<u>Year 4</u> \$0	<u>Year 5</u> \$1,772,000	<u>Future</u>
🖌 Timi 🗌 Mar	ng/Permittir npower er Outage con		pprovals needed	d for construction and ability of hy		acilities to operate	e during
Primary P	roject Objec	tive Risk Re	eduction				
<u>Benefits</u>							
	nomic Reduced Reduced	O&M Customer Bil	I				
<u>Serv</u>	<u>vice</u>						
	Non-Stor	m Reliability					
	□ \$/C						
	🗌 5 Y	ear Average	# Outages Av	voided		]	
	Non-Stor	m Operating					
	☐ \$/C					1	
		-	Duration of (	Outages			
		<sup>r</sup> Satisfaction					
		mplaints					
			ers NYC Board	of Water Supply	/ - Hydro Genera	ation Facilities	
		Customers					
	Pul	olic Relations	Consideration	ons 🔄			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety     Public Safety
Other Program Type
Compliance           Inspections         Mitigate Existing Sev.4 and Sev. 5 HPR Conditions on the Line
Road Rebuild
Joint Facilities/CATV Agreement
✓ NESC Codes
Other Program Type SAG Mitigation Program / ACSR Replacement Program
Infrastructure
✓ Average Age of Infrastructure <sup>80+</sup> years
✓ Failure Rates Reduced rate of failure through preemptive replacements
Obsolete/ Unserviceable Equipment
Condition Most of the line is of the original vintage and at the end of its service life
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study EP #2011-010

Or

Project Alternatives Considered



roject Name: HF Line Rebuild - 115kV
orm submitted by: K.Bragg
udget Group: 12 - Transmission
ummary Category: Maintain System Standards
vestment Category: Infrastructure
umber of Customers Affected:
or Category 15 only: Budget Year Submitted
Project ID (District-YYYY-ID)

#### **Description of Problem**

In 2017, a field inspection of the 2.05 mile 115kV "HF" Line (Fishkill Plains - East Fishkill) showed that 83% of the existing structure plant would require replacement due to component defects. Central Hudson's Network Strategy group has also identified the HF Line as requiring the installation of fiber optic communication from the Fishkill Plains Substation to the East Fishkill Substation as part of the overall system communication plan.

#### Solution

Given the level of replacement needed to repair the identified component defects, it has been proposed to rebuild all 2.05 miles of the existing 115kV "HF" Line. This would include replacement of all structures, conductor and overhead ground wire. The voltage is planned to remain at 115kV. Structures will remain in the same general locations, and the height of the structures are not planned to increase by more than 10 feet. The total number of structures has the potential to decrease as the design is developed. Additional rights-of-way (ROW) are not required for this rebuild and at this time no existing ROW deficiencies have been identified. OPGW (fiber optic ground wire) will be installed as part of the rebuild project in accordance with the needs of the Network Strategy Group.

Type of es	timate: Cor	nceptual Estim	nate				
Capital Expense	<u>Total</u> 1,855,000	<u>Year 1</u> 1,855,000	<u>Year 2</u>	<u>Year 3</u>	<u>Year 4</u>	<u>Year 5</u>	Future
✓ Timir ✓ Man	ng/Permittir	ng Outage rest	rictions associat	estrictions on tree ed with connection d support constru	on into Global Fo	oundaries Facility	,
Primary Pr	oject Objec	tive Risk Re	duction				
<u>Benefits</u>							
<u>Ecor</u>	<u>nomic</u>						
	Reduced	0&м					
Reduced Customer Bill							
	] Other						
<u>Serv</u>	<u>vice</u>						
	Non-Stori	m Reliability					
	<u> </u>						
	5 Y	ear Average	# Outages Av	voided			
	Non-Stori	m Operating					
	<u> </u>						
	🗌 5 Y	ear Average	Duration of (	Outages 🦳			
	Customer	<sup>r</sup> Satisfaction					
	Cor	mplaints 📃					
	🖌 Crit	tical Custome	ers Global Four	ndries Inc.			
		Customers					
	🗌 Pul	olic Relations	Consideration	ons 🗌			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
<ul> <li>Inspections Mitigate Existing Sev.4 and Sev. 5 HPR Conditions on the Line</li> </ul>
Road Rebuild
Joint Facilities/CATV Agreement
✓ NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates Reduce failure rate through preemptive replacement
Obsolete/ Unserviceable Equipment
Condition Most of the line is of the original vintage and at the end of its service life
Accessibility (Off Road, underground)
Strategic Replacement Incorporation of Network Strategy OPGW Installation
Other Program Type Driven by HPR Condition findings.
Resilience
S/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study EP#2018-002

Or

Project Alternatives Considered



Project Name: Network Strategy						
Form submitted by:	Form submitted by: K.Bragg					
Budget Group: 12 - T	ransmission					
Summary Category: N	laintain System Standards					
Investment Category:	Infrastructure					
Number of Customers	Affected:					
For Category 15 only:	Budget Year Submitted					
	Project ID (District-YYYY-ID)					

### **Description of Problem**

In 2015, Central Hudson's Network Strategy Group created a comprehensive plan to install various communication systems throughout the service territory. These communication systems would be placed strategically to allow for efficient and secure company communications between various critical facilities.

#### Solution

The Network Strategy Group has identified several existing transmission lines which provide existing pathways that can be utilized for communication connections as part of the overall system communication plan. Central Hudson will be installing fiber optic communication on these existing electric transmission pole plants over the course of the next 5 years.

Type of est	imate:	Con	ceptual Esti	mate					
Capital Expense	<u>Total</u>		<u>Year 1</u>	<u>Year 2</u>		Year 3	<u>Year 4</u>	<u>Year 5</u>	<u>Future</u>
🔽 Timir	g/Perm power [			s to every structu				matting / extensi	ve permits
Primary Pro	oiect Oł	piect	t <b>ive</b> Risk R	eduction					
Benefits	<u>,,,,,,,,</u> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>							
Econ	Reduc			ill Justified by bu	Isine	ss case			
	Other								
<u>Servi</u>	<u>ce</u>								
	Non-S Non-S	\$/CO 5 Ye torn \$/CI 5 Ye mer	ear Average n Operating MA ear Average Satisfaction	# Outages Av g Duration of (					
			nplaints						
		Criti	ical Custom	iers					
		LSA	Customers						
		Pub	lic Relation	s Considerati	ons				

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety     Employee Safety     Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
✓ NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement Conduct High Priority Replacement Projects with this work
Other Program Type     Communication upgrades utilizing existing pole plant
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	Project Name: CL Line Rebuild - 69kV					
Form submitted	Form submitted by: K.Bragg					
Budget Group:	12 - Transmission					
Summary Categ	ory: Maintain System Standards					
Investment Cate	egory: Infrastructure					
Number of Cust	omers Affected:					
For Category 15	only: Budget Year Submitted					
	Project ID (District-YYYY-ID)					

### **Description of Problem**

In 2015, a field inspection of the 11.7 mile 69kV "CL" Line (North Catskill - Lawrenceville - South Cairo) showed that 69% of the existing structure plant would require replacement due to component defects. There were also an additional 23% of structures that showed a significant number of minor defects indicating an overall poor structure condition.

#### Solution

Given the level of replacement needed to repair the identified component defects, it has been proposed to rebuild 10.16 miles of the existing 11.7 mile line. The 1.54 mile section of line immediately outside of the North Catskill Substation was recently replaced with new steel structures in 2008. The rebuild will include the replacement of all structures, conductors and overhead ground wire in the designated 10.16 mile section of line. The line. The designated 10.16 mile section of line.

Type of est	t <b>imate:</b> Co	nceptual Estin	nate				
Capital Expense	<u>Total</u> 8,083,000	<u>Year 1</u> 8,031,000	<u>Year 2</u> 52,000	<u>Year 3</u>	<u>Year 4</u>	<u>Year 5</u>	<u>Future</u>
✓ Timir Man	ng/Permitti power		tting with (2) tow	ns, Outage restr	uire SWPPP ictions related to ervice to custome		
<u>Primary Pr</u>	<u>oject Obje</u>	ctive Risk Re	eduction				
<u>Benefits</u>							
Econ	i <mark>omic</mark> ] Reduced ] Reduced	O&M					
	] Other						
<u>Serv</u>	ice						
	\$/9   5 \ Non-Stor   \$/9   5 \	m Reliability COA 'ear Average m Operating CMA 'ear Average r Satisfaction	Duration of (				
		mplaints					
		tical Custom	ers				
		A Customers	Consideration				
	L Pu	blic Relations	consideratio				

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections Mitigate Existing Sev.4 and Sev. 5 HPR Conditions on the Line
Road Rebuild
Joint Facilities/CATV Agreement
✓ NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 60+ years
✓ Failure Rates Reduce failure rates through preemptive replacement
Obsolete/ Unserviceable Equipment
Condition Most of the line is of the original vintage and at the end of its service life
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type Driven by HPR Condition findings.
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study E.P.#2017-011

Or

Project Alternatives Considered



Project Name: FV Line Rebuild 69 kV: Salisbury – Smithfield					
Form submitted by: K.Bragg					
Budget Group: 12 - Transmission					
Summary Category: Maintain System Standards					
Investment Category: Infrastructure					
Number of Customers Affected:					
For Category 15 only: Budget Year Submitted					
Project ID (District-YYYY-ID)					

### **Description of Problem**

The FV Line is a 69 kV line connecting the Northeast Utilities Salisbury Substation to the Smithfield Substation; Central Hudson owns approximately 4.5 miles of this line. The 4/0 ACSR conductor was installed in 1948. The results of conductor testing by NEETRAC show corrosion of the steel core and evidence of annealing of aluminum strands and fatigue due to vibration.

#### Solution

Reconductor Central Hudson's portion of this line (4.5 miles) with 795 ACSR with OPGW neutral for substation communications. This project will need to be coordinated with Northeast utilities. The reconductored FV line will help maintain system reliability and reduce system losses.

Type of est	nate: Conceptual Estimate	
Capital Expense	Total         Year 1         Year 2         Year 3         Year 4         Year 3           1,772,000	
Timi Man	nmental Potential for Matting /Permitting Project may require multiple permitting approvals ower Coordination of design and construction outages with the interconnecting utility.	
<u>Primary Pr</u>	ect Objective Risk Reduction	
<u>Benefits</u>		
	Reduced O&MReduced Customer Bill	
	Other	
<u>Serv</u>	<u>e</u>	
	Non-Storm Reliability \$/COA	
	Complaints	
	Critical Customers	
	LSA Customers	
	Public Relations Considerations	

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure     years
Failure Rates Reduce potential for ACSR failure
Obsolete/ Unserviceable Equipment
Condition Indications of annealed conductor materials
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type ACSR Replacement
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator) Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



roject Name: 69kV KM Line Rebuild - Knapps Corners to Myers Corners - 102C
orm submitted by: K.Bragg
udget Group: 12 - Transmission
ummary Category: Maintain System Standards
nvestment Category: Infrastructure
lumber of Customers Affected:
or Category 15 only: Budget Year Submitted
Project ID (District-YYYY-ID)

### **Description of Problem**

The 2.85 mile 69 kV KM line from Knapps Corners to Myers Corners was built in the 1920's with wood pole construction. Inspection results indicate that approximately 58% of the structures are in need of replacement due to the poor condition. Additionally, portions of the static wire are 5/16" steel, which has been been identified as problematic and is in need of replacement/upgrade. The additional load from the upgraded static wire requires the replacement of additional structures (the number remains to be determined).

#### Solution

Central Hudson will be rebuilding the KM Line for 69kV from the Knapps Corners Substation to the Myers Corners Substation with OPGW to support the expansion of the fiber network and to maintain reliability.

Type of est	timate: Con	ceptual Estin	nate				
Capital Expense	<u>Total</u> 3,740,000	<u>Year 1</u> 199,000	<u>Year 2</u> 1,142,000	<u>Year 3</u> 2,399,000	<u>Year 4</u>	<u>Year 5</u>	<u>Future</u>
🔽 Timir	ng/Permittin			ing constraints d egin work, Proje			eport
	oject Objec	tive Risk Re	eduction				
<u>Benefits</u>							
<u>Econ</u>	<u>nomic</u> Doducod (						
	] Reduced (	Customer Bil	1				
	] Other						
<u>Serv</u>	<u>ice</u>						
	Non-Storr	m Reliability					
	□ \$/C	OA					
	5 Ye	ear Average	# Outages Av	voided			
		m Operating					
		MA					
		-	Duration of (	Dutages			
		Satisfaction					
		nplaints					
		cical Custome					
		Customers	Consideratio	ons 🗌			
			Consideration				

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections Mitigate Existing Sev.4 and Sev. 5 HPR Conditions on the Line
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 60+ years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition Most of the line is of the original vintage and at the end of its service life
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
S/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study KM & TV Line Rebuild and EP2005-010 5-16inch Steel Static Wire Assessment

Or

**Project Alternatives Considered** 

Internal project alternatives analysis in progress



Project Name:	t Name: 69kV TV Line Rebuild - Myers Corners to North Chelsea - 102C				
Form submitted	by: K.Bragg				
Budget Group:	12 - Transmission				
Summary Catego	Dry: Maintain System Standards				
Investment Cate	gory: Infrastructure				
Number of Custo	omers Affected:				
For Category 15	only: Budget Year Submitted				
	Project ID (District-YYYY-ID)				

### **Description of Problem**

The 6.3 mile 69 kV TV line from Myers Corners to North Chelsea was built in the 1920's with wood pole construction. Inspection results indicate that approximately 53% of the structures are in need of replacement due to the poor condition. The transmission supply to Meyers Corners Substation currently is limited by the area transmission (North Chelsea 115/69 kV transformer). Myers Corners Substation currently is operating at 69 kV and is designed for 115 kV operation.

#### Solution

In order to maintain reliability and to provide sufficient load serving capability to the Myers Corners area, Central Hudson will be rebuilding the TV Line for 69kV from the Myers Corners Substation to the North Chelsea Substation with OPGW to support the expansion of the fiber network.

Type of est	timate: Con	ceptual Estim	nate				
Capital Expense	<u>Total</u> 8,262,000	<u>Year 1</u> 199,000	<u>Year 2</u> 1,051,000	<u>Year 3</u> 4,132,000	<u>Year 4</u> 2,881,000	<u>Year 5</u>	<u>Future</u>
🔽 Timii	ng/Permittin			ing constraints d egin work, Proje			eport
	oject Objec	tive Risk Re	eduction				
Benefits Ecor	nomic Reduced ( Reduced ( Other	O&M Customer Bil	I				
<u>Serv</u>	<u>ice</u>						
	S Yo Non-Storr \$/C 5 Yo Customer	ear Average m Operating MA	# Outages Av				
		ical Custome	ers				
	LSA	Customers					
	🗌 Puk	olic Relations	Consideratio	ons			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
<ul> <li>Inspections Mitigate Existing Sev.4 and Sev. 5 HPR Conditions on the Line</li> </ul>
Road Rebuild
Joint Facilities/CATV Agreement
✓ NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 60+ years
Failure Rates
Obsolete/ Unserviceable Equipment Obsolete/ Unserviceable Equipment
Condition Most of the line is of the original vintage and at the end of its service life
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study E.P#2017-010

Or

Project Alternatives Considered



Project Name:	ne: SB Line New 115kV Line Hurley Ave to Saugerties			
Form submitted	by: K.Bragg			
Budget Group:	12 - Transmission			
Summary Categ	ory: Maintain System Standards			
	egory: Infrastructure			
Number of Cust	omers Affected:			
For Category 15	only: Budget Year Submitted			
	Project ID (District-YYYY-ID)			

### **Description of Problem**

The 69 kV H & SB Lines connect the North Catskill, Saugerties & Hurley Avenue Substations. Together, the lines are approximately 23.4 miles in length. The 11.1 mile portion of the line from Hurley Avenue to Saugerties is designated as the SB Line. The majority of structures and conductor on this line were built in 1919 and are close to reaching the end of their useful life. There are also a number of spans identified on this line as part of Central Hudson's SAG Mitigation program.

#### Solution

To address the aging infrastructure and provide the potential for additional area load serving capability to the Northwest Area, the chosen course of action is to rebuild the SB Line for 115 kV. The 115 kV SB line rebuild and an additional 115 kV reinforcement in the Northwest Area will also help maintain system reliability. The budgetary cost estimates below reflect the conceptual estimates found in the relevant planning memo (EP2015-003) as well as additional adjustments based on similar in-progress article VII actual expenditures.

Type of est	i <b>mate:</b> Con	ceptual Estir	nate				
Capital Expense	<u>Total</u> 16,920,000	<u>Year 1</u> 797,000	<u>Year 2</u> 9,180,000	<u>Year 3</u> 6,657,000	<u>Year 4</u> 286,000	<u>Year 5</u>	<u>Future</u>
🖌 Timir	ng/Permittin		ainment associate				
Primary Pr	<u>oject Objec</u>	tive Risk R	eduction				
<u>Benefits</u>							
Econ	<u>omic</u>   Reduced (   Reduced (	O&M Customer Bi					
	Other						
<u>Serv</u>	<u>ice</u>						
	S Ye Non-Storr \$/C \$/C \$ 5 Ye Customer Customer Cor Crit LSA	m Operating MA ear Average Satisfaction mplaints cical Customers	Duration of (	Dutages			
				כוול			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections Address existing Sev.4 and Sev.5 Findings
Road Rebuild
Joint Facilities/CATV Agreement
✓ NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure 90+ years
Failure Rates Improve this through preventative replacement
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement Optimize structure placement through new design
✓ Other Program Type Address SAG Spans deferred from the 2007 SAG Program
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study EP2015-003

Or

Project Alternatives Considered



oject Name: H Line New 115kV Saugerties to North Catskill				
Form submitted by: K.Bragg				
Budget Group: 12 - Transmission				
Summary Category: Maintain System Standards				
Investment Category: Infrastructure				
Number of Customers Affected:				
For Category 15 only: Budget Year Submitted				
Project ID (District-YYYY-ID)				

### **Description of Problem**

The 69 kV H & SB Lines connect the North Catskill, Saugerties & Hurley Avenue Substations. Together, the lines are approximately 23.4 miles in length. The 12.3 mile portion of the line from North Catskill to Saugerties is designated as the H Line. The majority of structures and conductor on this line were built in 1919 and are close to reaching the end of their useful life. There are also a number of spans identified on this line as part of Central Hudson's SAG Mitigation program.

#### Solution

To address the aging infrastructure and potentially provide additional area load serving capability to the Northwest Area, the chosen course of action is to rebuild the H Line for 115 kV. The 115 kV H line rebuild and an additional 115 kV reinforcement in the Northwest Area will also help maintain system reliability. The budgetary cost estimates below reflect the conceptual estimates found in the relevant planning memo (EP2015-003) as well as additional adjustments based on similar in-progress article VII actual expenditures.

Type of es	timate: Cor	nceptual Estir	nate				
Capital Expense	<u>Total</u> 20,451,000	<u>Year 1</u> 405,000	<u>Year 2</u> 1,440,000	<u>Year 3</u> 3,473,000	<u>Year 4</u> 15,132,000	<u>Year 5</u>	<u>Future</u>
🔽 Timi	ng/Permittir		ainment associati				
<u>Primary Pi</u> <u>Benefits</u>	roject Objec	tive Risk R	eduction				
	nomic Reduced Reduced Other	O&M Customer Bi					
<u>Serv</u>	Non-Storn S Y Non-Storn S Y Customer Customer Con Critic	m Operating CMA ear Average Satisfaction mplaints tical Customers	Duration of (	Dutages			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections Address existing Sev.4 and Sev.5 Findings
Road Rebuild
Joint Facilities/CATV Agreement
✓ NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 90+ years
✓ Failure Rates Improve this through preventative replacement
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement Optimize structure placement through new design
Other Program Type Address SAG Spans deferred from the 2007 SAG Program
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study EP2015-003

Or

Project Alternatives Considered



Project Name: HG Line 69kV Rebuild (Honk Falls - Neversink)
Form submitted by: K.Bragg
Budget Group: 12 - Transmission
Summary Category: Maintain System Standards
Investment Category: Infrastructure
Number of Customers Affected:
For Category 15 only: Budget Year Submitted
Project ID (District-YYYY-ID)

### **Description of Problem**

The 69kV "HG" Line is 16.17 miles in length. The line was constructed in two pieces, one in the late 1930's and the other in the early 1950's. The line is a vital piece of Central Hudson's 69kV Electric Transmission loop in the Ellenville area and provides service to (3) hydro-generation facilities. Despite conducting numerous maintenance projects on the line, inspection findings indicate that approximately 60% of the line is still in need of replacement as a results of aging infrastructure and poor overall condition. In addition to the required structure work, Central Hudson has also experienced several in-service failures of the conductor which resulted in outages. The vast majority of the conductor is of the original line vintage and has required numerous repairs over the past several years.

### Solution

Given the amount of structures requiring repair or replacement and the age / condition of the conductor, Central Hudson is proposing a complete rebuild of the entire 16.17 miles of the 69kV "HG" Line from the Honk Falls Substation to the Neversink Substation. A planning memo is in-progress and will be available later in 2018.

Type of est	i <b>mate:</b> Cor	nceptual Estir	nate				
Capital Expense	Total 16,048,000	<u>Year 1</u> 100,000	Year 2	Year 3 272,000	Year 4 1,600,000	<u>Year 5</u> 13,975,000	Future 12,709,000
Envir Envir	ng/Permittin power r Outage cor	ng Part 102C r	nay be required a	as well as numer	rous local and e	ad improvement nvironmental per acilities to operat	mits
	oject Objec	tive Risk R	eduction				
<u>Econ</u>	omic Reduced Reduced Other	O&M Customer Bi	II				
<u>Servi</u>	Non-Storn Storn Customer Cor Customer Cor Crit	m Operating CMA ear Average Satisfaction mplaints	Duration of 0	Dutages	/ - Hydro Genera	ation Facilities	
Cost Risks Cost Risks Envir Timir Man Othe Primary Pro Benefits Econ	ng/Permittin power oject Object oject Object omic Reduced ( Reduced ( Other Other Other ice Non-Storn \$/C 5 Yi Non-Storn \$/C 5 Yi Non-Storn \$/C 5 Yi Customer Cor Crit	ng Part 102C r	nay be required a	as well as numer and ability of hyden voided	rous local and e	nvironmental per	mits

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
🔲 Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections Mitigate Existing Sev.4 and Sev. 5 HPR Conditions on the Line
Road Rebuild
Joint Facilities/CATV Agreement
✓ NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure <sup>80+</sup> years
Failure Rates Reduced rate of failure through preemptive replacements
Obsolete/ Unserviceable Equipment
Condition Most of the line is of the original vintage and at the end of its service life
Accessibility (Off Road, underground) establish permanent long-term access
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study Planning Memo in-progress

Or

Project Alternatives Considered



Project Name: Substation Minor Pr	ojects
Form submitted by: Brett Arteta	
Budget Group: 13 - Substations	
Summary Category: Non-Discret	ionary
Investment Category: Daily Ope	rations
Number of Customers Affected:	
For Category 15 only: Budget	Year Submitted
Project	t ID (District-YYYY-ID)

### **Description of Problem**

Minor Substation projects are completed throughout the year based on failures and equipment condition assessments. These are smaller scale projects and typically based on the need to update/replace substation equipment including: Battery Chargers Meters

Controls Communications

Other Equipment that fails and is unrepairable

#### Solution

Install new and update existing equipment as required during the course of a year that is not specifically tied to a major project upgrade.

Type of estin	nate: Cor	ceptual Estin	nate				
Capital Expense	<u>Total</u> 2,611,000	<u>Year 1</u> \$478,000	<u>Year 2</u> \$520,000	<u>Year 3</u> \$542,000	Year 4 \$532,000	<u>Year 5</u> \$538,000	Future \$518,000
	nmental [ /Permittin ower	g					
Primary Proje	<u>ect Objec</u>	tive Risk Re	eduction				
<u>Benefits</u>							
I	Reduced	D&M Customer Bil					
<u>Service</u>	2						
ſ	<ul> <li>□ \$/C</li> <li>□ 5 Ye</li> <li>Non-Storn</li> <li>□ \$/C</li> <li>□ 5 Ye</li> </ul>	m Operating	# Outages Av				
	Cor	nplaints					
		ical Custom	ers				
		Customers					
	Put	olic Relations	Consideratio	ons			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
✓ Failure Rates Reviews of history of equipment failure.
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
S/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	SP Infrastructure Replacement
Form submitted	by: Brett Arteta
Budget Group: [	13 - Substations
Summary Catego	ory: Maintain System Standards
Investment Cate	gory: Infrastructure
Number of Custo	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

#### **Description of Problem**

A variety of equipment exists in Central Hudson substations, including protective relays, meters, recloser controls, and other control & communications equipment such as Remote Terminal Units (RTUs). Each of these components serves an integral role in contribution to the overall, integrated substation protection, control, and monitoring function.

The need for upgraded infrastructure has been made evident through the inclusion of new substations and through various targeted replacement programs, all in the Category 13 Capital Forecast. These programs include the RTU Retrofit Program, the Breaker Replacement Program, and the Generation 1 Relay Replacement Program. These programs only address a sample of individual concerns without giving consideration to remaining equipment in the station that should be upgraded on an integrated basis. Without an integrated program, the remaining outdated equipment in the substations is replaced through attrition solely: an accelerated replacement schedule is recommended that takes advantage of the savings that can be realized by performing incremental work at the same time as previously identified and justified capital work.

#### Solution

Install new and update existing equipment as required during the course of a year that is not specifically tied to a major project upgrade. These upgrades, when coupled with existing projects in a location, can take advantage of construction efficiencies to reduce overall costs of performing the work separately.

Type of est	imate: Conceptual Estimate	
Capital Expense	Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           \$5,185,000         \$0         \$0         \$546,000         \$2,191,000         \$2,448,000         \$1,042,000	]
 Timin	onmental	
Primary Pro	pject Objective Risk Reduction	
<u>Benefits</u>		
Econ		-
<ul> <li>✓</li> </ul>	Reduced O&M Newer equipment requires less maintenance than existing equipment.	
	Reduced Customer Bill	
	Other	
<u>Servi</u>	<u>ce</u>	
	Non-Storm Reliability	
	\$/COA	
	5 Year Average # Outages Avoided	
	Non-Storm Operating	
	\$/CMA	
	5 Year Average Duration of Outages	
	Customer Satisfaction	
	Complaints	
	Critical Customers	
	LSA Customers	
	Public Relations Considerations	

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
🔲 Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
✓ Failure Rates Reviews of history of equipment failure.
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition
Accessibility (Off Road, underground)
Strategic Replacement Replace equip. in order to supply protection & metering options.
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study SR#2011-07

Or

Project Alternatives Considered



Project Name: RTU Replacement Program
orm submitted by: Brett Arteta
Budget Group: 13 - Substations
ummary Category: Maintain System Standards
nvestment Category: Infrastructure
Number of Customers Affected:
or Category 15 only: Budget Year Submitted
Project ID (District-YYYY-ID)

#### **Description of Problem**

The first and second generation of Remote Terminal Units (RTU's) require more extensive maintenance due to age-related component failures. Many of these RTU's are now unsupported by the manufacturers and have limited or no parts availability for maintenance and repair.

#### Solution

Planned replacement of first and second generation of RTU's located at Substations, see attached RTU Replacement Table.

Type of es	timate: Conceptual Estimate
Capital Expense	Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           \$1,739,000         \$253,000         \$0         \$64,000         \$812,000         \$611,000         \$0           []         []         []         []         []         []         []         []         []
Timi	ronmental
Primary Pi	roject Objective Risk Reduction
<u>Benefits</u>	
	nomic         Reduced O&M       Newer equipment requires less maintenance than existing equipment.         Reduced Customer Bill         Other
<u>Serv</u>	<u>vice</u>
	Non-Storm Reliability   \$/COA   5 Year Average # Outages Avoided   Non-Storm Operating   \$/CMA   5 Year Average Duration of Outages   Customer Satisfaction   Complaints
	Critical Customers
	LSA Customers
	Public Relations Considerations

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
☐ NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
✓ Failure Rates Reviews of history of equipment failure.
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition Reviews of current conditions of RTUs.
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study Central Hudson's "RTU Replacement Table"

Or

Project Alternatives Considered



oject Name: Circuit Breaker Replacement Program (345kV)
rm submitted by: Brett Arteta
Idget Group: 13 - Substations
mmary Category: Maintain System Standards
vestment Category: Infrastructure
umber of Customers Affected:
r Category 15 only: Budget Year Submitted
Project ID (District-YYYY-ID)

#### **Description of Problem**

Central Hudson has on-going condition based circuit breaker replacement program. The majority of power circuit breakers on the Central Hudson System have been in operation for over 40 years. Some of the breakers have operating issues and others are obsolete and do not have spare parts available for repair or maintenance.

#### Solution

Selective replacement of specific breakers as specified by the program. (This represents the continuation of our on-going circuit breaker replacement program).

Type of es	timate: Conceptual Estimate
Capital Expense	Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           \$2,312,000         \$0         \$774,000         \$790,000         \$748,000         \$0         \$0         \$0           []         []         []         []         []         []         []         []         []         []
 Timi	ronmental Replacement of Old Oil Circuit Breakers. ng/Permitting power er
Primary Pi	oject Objective Risk Reduction
<u>Benefits</u>	
	nomic         Reduced O&M       Newer equipment requires less maintenance than existing equipment.         Reduced Customer Bill         Other
<u>Serv</u>	<u>vice</u>
	Non-Storm Reliability   \$/COA   5 Year Average # Outages Avoided   Non-Storm Operating   \$/CMA   \$/CMA   5 Year Average Duration of Outages   Customer Satisfaction   Complaints   Critical Customers   LSA Customers   Public Relations Considerations

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections Road Rebuild
Joint Facilities/CATV Agreement           NESC Codes
Other Program Type     Infrastructure
<ul> <li>Average Age of Infrastructure 40 years</li> <li>Failure Rates Breakers replaced based on failure rates.</li> </ul>
Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition Breakers replaced based on deteriorated condition.
Accessibility (Off Road, underground)
Strategic Replacement Breakers replaced based on infrastructure upgrades.
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study Central Hudson's "BRP 2019-2023 Five Year Forecast"

Or

Project Alternatives Considered



Project Name:	Circuit Breaker Replacement Program (115, 69, 34.5, 13.8 kV)
Form submitted	by: Brett Arteta
Budget Group:	13 - Substations
Summary Catego	ory: Maintain System Standards
	gory: Infrastructure
Number of Cust	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

#### **Description of Problem**

Central Hudson has on going condition based circuit breaker replacement program. The majority of power circuit breakers on the Central Hudson System have been in operation for over 40 years. Some of the breakers have operating issues and others are obsolete and do not have spare parts available for repair or maintenance.

#### Solution

Selective replacement of specific breakers as specified by the program. (This represents the continuation of our on-going circuit breaker replacement program).

Type of est	timate: Conceptual Estimate
Capital Expense	Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           \$2,913,000         \$0         \$0         \$231,000         \$396,000         \$2,286,000         \$4,256,000           Image: Control of the system         Image: Contro of the system         Image: Control of the system
Timiı	ronmental Replacement of Old Oil Circuit Breakers and/or asbestos arc chutes. ng/Permitting power er
Primary Pr	oject Objective Risk Reduction
<u>Benefits</u>	
	Reduced O&M       Newer equipment requires less maintenance than existing equipment.         Reduced Customer Bill
<u>Serv</u>	<u>ice</u>
	Non-Storm Reliability   \$/COA   5 Year Average # Outages Avoided   Non-Storm Operating   \$/CMA   \$/CMA   5 Year Average Duration of Outages   Customer Satisfaction   Complaints   Critical Customers   LSA Customers   Public Relations Considerations

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections Road Rebuild
Joint Facilities/CATV Agreement           NESC Codes
Other Program Type     Infrastructure
<ul> <li>Average Age of Infrastructure 40 years</li> <li>Failure Rates Breakers replaced based on failure rates.</li> </ul>
Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition Breakers replaced based on deteriorated condition.
Accessibility (Off Road, underground)
Strategic Replacement Breakers replaced based on infrastructure upgrades.
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study Central Hudson's "BRP 2019-2023 Five Year Forecast"

Or

Project Alternatives Considered



Project Name:	345 kV Switch Replacement Program
Form submitted	by: Brett Arteta
Budget Group:	13 - Substations
Summary Catego	pry: Maintain System Standards
	gory: Infrastructure
Number of Custo	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

#### **Description of Problem**

Problems have been identified with the TTT-7, EA, VR2 and VT-1 style motor operated 345kV air disconnects at the Roseton, Rock Tavern and Hurley Ave substations. Limited to no replacement parts are available for these style switches. These disconnects have reached the end of their useful lives, are problematic, and have resulted in extended time trouble-shooting problems and result in increased callouts. There have been several failures in recent times and due to frequency of operation and general condition.

#### Solution

With the developing trend of problems and consideration given to the criticality of the bulk 345kV system, a multi-year systematic 345kV disconnect replacement program has been developed.

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 40 years
✓ Failure Rates Reviews of history of equipment failure.
Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition Switches replaced based on deteriorated condition.
Accessibility (Off Road, underground)
Strategic Replacement Switches replaced based on infrastructure upgrades.
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study E. Schultz: "Operations Services Infrastructure Projects", May 10, 2013.

Or

Project Alternatives Considered



oject Name: 115 kV Switch Replacement Program
rm submitted by: Brett Arteta
dget Group: 13 - Substations
mmary Category: Maintain System Standards
vestment Category: Infrastructure
Imber of Customers Affected:
r Category 15 only: Budget Year Submitted
Project ID (District-YYYY-ID)

#### **Description of Problem**

Based on condition, age and criticality, Operations Services has identified 115kV disconnect switches as candidates for targeted replacements.

The 115kV Switch Replacement Program will operate similar to our on-going Breaker Replacement Program. Switches will be identified by condition, criticality, age, use, availability of parts, and maintenance issues in order to create a prioritized list for replacement.

#### Solution

Development of a 115kV switch replacement program.

Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           Capital         \$4,416,000         \$485,000         \$520,000         \$572,000         \$761,000         \$2,078,000         \$3,214,00           Expense	
Cost Risks   Environmental   Timing/Permitting   Manpower   Other	
Primary Project Objective Risk Reduction	
Benefits	
Economic       Newer equipment requires less maintenance than existing equipment.         Reduced O&M       Newer equipment requires less maintenance than existing equipment.         Reduced Customer Bill       Other	
<u>Service</u>	
Non-Storm Reliability   \$/COA   5 Year Average # Outages Avoided   Non-Storm Operating   \$/CMA   \$/CMA   5 Year Average Duration of Outages   Customer Satisfaction   Complaints   Critical Customers   LSA Customers   Public Relations Considerations	

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 40 years
✓ Failure Rates Reviews of history of equipment failure.
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition Switches replaced based on deteriorated condition.
Accessibility (Off Road, underground)
Strategic Replacement Switches replaced based on infrastructure upgrades.
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	Transformer Condition-Based Replacements
Form submitted	by: Brett Arteta
Budget Group:	13 - Substations
Summary Catego	ory: Maintain System Standards
	egory: Infrastructure
Number of Cust	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

#### **Description of Problem**

Several existing power transformers have been identified for replacement due to condition. These transformers include:

Smithfield Transformer #1 (69/13.8 kV) Forgebrook Transformers # 1 & #2 (115/13.8 kV) Pulvers Corners Transformer #4 (69/13.8 kV) Union Avenue Transformers # 1 & #2 (115/13.8 kV) Tinkertown Transformers # 1 & #2 (69/13.8 kV) Converse Street Transformer #2 (14/4 kV) East Park Transformer #1 (69/13.8 kV) Grimley Road Transformer #2 (69/13.8 kV) Neversink Transformers # 3 & #6 (69/13.8 kV) Ohioville Transformers # 1 & #2 (115/13.8 kV) South Cairo Transformer #1 (69/13.8 kV)

#### Solution

Replace transformers and any associated relaying as appropriate.

Type of es	timate: Conceptual Estimate
Capital Expense	Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           \$1,039,000         \$0         \$0         \$0         \$0         \$0         \$1,039,000         \$6,000,000
Timi	ronmental
<u>Primary Pr</u>	oject Objective Risk Reduction
<u>Benefits</u>	
	Newer equipment is required to be maintained at a lower rate than existing equipment         Reduced O&M         Newer equipment is required to be maintained at a lower rate than existing equipment         Reduced Customer Bill         Other
<u>Serv</u>	<u>ice</u>
	Non-Storm Reliability   \$\leftstyle{\leftyle{\lefty}\leftyle{\leftyle{\lefty}}}}}}}}}}}}}}}}}}}}}}
	Complaints
	Critical Customers
	LSA Customers
	Public Relations Considerations

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 55+ years
Failure Rates
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition Varying transformer health.
Accessibility (Off Road, underground)
✓ Strategic Replacement Prioritized replacements.
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	Switchgear Condition-Based Replacements	
Form submitted by: Brett Arteta		
Budget Group:	13 - Substations	
Summary Categ	ory: Maintain System Standards	
	egory: Infrastructure	
Number of Cust	omers Affected:	
For Category 15	only: Budget Year Submitted	
	Project ID (District-YYYY-ID)	

#### **Description of Problem**

Several existing switchgears have been identified for replacement due to age and condition. These switchgears are located in the following substations:

Converse Street Substation Lincoln Park Substation Sturgeon Pool Generator Breakers Substation Montgomery Street Substation

### Solution

Replace switchgears and any associated relaying as appropriate.

Type of esti	mate: Conceptual Estimate
Capital Expense	Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           \$3,148,000         \$0         \$0         \$0         \$0         \$1,070,000         \$2,078,000         \$0           Image: Solution of the second s
 Timinį	onmental g/Permitting ower
Primary Pro	ject Objective Risk Reduction
<u>Benefits</u>	
Econo	Reduced O&M Newer equipment is required to be maintained at a lower rate than existing equipment. Reduced Customer BillOther
<u>Servic</u>	
	Non-Storm Reliability   \$\leftstyle \leftstyle \leftsty
	Complaints
	Critical Customers
	LSA Customers
	Public Relations Considerations

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 60 years
Failure Rates
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition Switchgear deterioration.
Accessibility (Off Road, underground)
Strategic Replacement Modernization of relaying equipment.
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	Boulevard Transformer Replacement	
Form submitted by: Brett Arteta		
Budget Group:	13 - Substations	
Summary Catego	ory: Maintain System Standards	
	gory: Infrastructure	
Number of Cust	omers Affected:	
For Category 15	only: Budget Year Submitted	
	Project ID (District-YYYY-ID)	

#### **Description of Problem**

As part of the ongoing review of the substation power transformer fleet, Operations Services completes a condition-based assessment of those transformers that are 55 years old or greater. This assessment is based on routine testing and monitoring to determine an overall condition and condition-trend of the transformer.

As part of this review, Boulevard Transformer #1 (Phases #1, #2 and #3) was assessed and determined to be in poor and degrading condition. This transformer has been in service since 1954 and located at this station since 1998.

The power factor results for the three single-phase banks have been consistently above acceptable values in all insulation. Results for Phase #3 low-ground insulation increased by 75% from 1998 to 2010. Results for all other insulation in Phases #1, #2 and #3 have been consistently above acceptable values (between 0.5% and 1%) over the testing period. Dissolved gas-in-oil analysis results indicate that the Phase #1 unit has just begun to show signs of cellulose overheating.

In addition, Boulevard Transformer #2 is 76+ years old and has increased power factor readings. Based on the age and condition, this transformer requires replacement.

#### Solution

Replace the existing three transformers at Boulevard with two 13.4MVA (12MVA) transformers.

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
☐ NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 62 years
Failure Rates
Cbsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition Elevated power factor tests results.
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study See below.

Or

**Project Alternatives Considered** 

S. Martino, E.P. # 2014-003, "Boulevard/Jansen Ave./South Wall St./Converse St. Area Study" November 21, 2014.



roject Name: North Catskill Substation Upgrade
orm submitted by: Brett Arteta
udget Group: 13 - Substations
ummary Category: Maintain System Standards
nvestment Category: Infrastructure
lumber of Customers Affected:
or Category 15 only: Budget Year Submitted
Project ID (District-YYYY-ID)

### **Description of Problem**

As part of the ongoing review of the substation power transformer fleet, Operations Services completes a condition-based assessment of those transformers that are 55 years old or greater. This assessment is based on routine testing and monitoring to determine an overall condition and condition-trend of the transformer.

Based on this assessment, it has been determined that the existing 115/69kV transformers at North Catskill have reached the end of their useful life and require replacement.

Much of the equipment at the North Catskill Substation has been identified for replacement on the following programs: RTU Replacement Program and the ESP Infrastructure Replacement Program.

#### Solution

Replace existing 115/69 kV Transformer #4 and Transformer # 5 with three phase 115/69 kV 56 MVA autotransformers. The various programs above have been combined into one substation modernization project.

Type of estimate	: Conce	ptual Estim	ate				
<u>Tot</u> Capital \$4,482 Expense		Year 1 1,378,000	<u>Year 2</u> \$3,103,000	<u>Year 3</u> \$0	<u>Year 4</u> \$0	<u>Year 5</u> \$0	<b>Future</b> \$0
Cost Risks Environme Timing/Per Manpower	mitting						
Primary Project	<u> Objectiv</u>	e Risk Re	duction				
<u>Benefits</u>		L					
		M Newer e stomer Bill		uired to be main	tained at a lower	rate than existin	g equipment.
<u>Service</u>							
Non	] \$/COA ] 5 Year -Storm ( ] \$/CMA ] 5 Year comer Sa ] Comp ] Critica ] LSA Cu	A verage # Operating A A Average I Atisfaction Addisfact	Consideratic	Outages			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement To facilitate the upgrade of the H Line to 115 kV.
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study Chan, R.: "H & SB Lines". E.P. #2015-003. August 4, 2015.

Or

Project Alternatives Considered



Project Name:	Coldenham Substation Modernization
Form submitted	by: Brett Arteta
Budget Group:	13 - Substations
Summary Catego	ory: Maintain System Standards
	egory: Infrastructure
Number of Cust	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

### **Description of Problem**

Much of the equipment at the Coldenham Substation has been identified for replacement on the following programs: Generation 1 Relay Replacement Program, RTU Replacement Program, DA/LTC Replacement Program, and the ESP Infrastructure Replacement Program.

### Solution

The various programs above have been combined into one substation modernization project.

Expense	Type of esti	mate: Conceptual Estimate
□ Environmental   □ Timing/Permitting   □ Manpower   □ Other   □ Other    Primary Project Objective Risk Reduction Benefits  Economic  Reduced O&M Newer equipment is required to be maintained at a lower rate than existing equipment.  Reduced Customer Bill □ Other □ Service Non-Storm Reliability □ \$/COA □ □ 5 Year Average # Outages Avoided □ Non-Storm Operating □ \$/CMA □ □ 5 Year Average Duration of Outages □	Capital Expense	
Benefits         Economic            Reduced O&M Newer equipment is required to be maintained at a lower rate than existing equipment.             Reduced Customer Bill             Other             Other             Service             Non-Storm Reliability             \$/COA             5 Year Average # Outages Avoided             Non-Storm Operating             \$/CMA             \$/CMA             \$/CMA	Timin Manp	g/Permitting
Economic   Reduced O&M   Reduced Customer Bill   Other     Other     Service   Non-Storm Reliability   \$/COA   5 Year Average # Outages Avoided   Non-Storm Operating   \$/CMA   \$ Year Average Duration of Outages	Primary Pro	ject Objective Risk Reduction
<ul> <li>Reduced O&amp;M Newer equipment is required to be maintained at a lower rate than existing equipment.</li> <li>Reduced Customer Bill</li> <li>Other</li> <li>Service</li> <li>Non-Storm Reliability</li> <li>\$/COA</li> <li>5 Year Average # Outages Avoided</li> <li>Non-Storm Operating</li> <li>\$/CMA</li> <li>5 Year Average Duration of Outages</li> </ul>	<u>Benefits</u>	
Non-Storm Reliability \$/COA 5 Year Average # Outages Avoided Non-Storm Operating \$/CMA 5 Year Average Duration of Outages		Reduced O&M Newer equipment is required to be maintained at a lower rate than existing equipment. Reduced Customer Bill
<ul> <li>\$/COA</li> <li>5 Year Average # Outages Avoided</li> <li>Non-Storm Operating</li> <li>\$/CMA</li> <li>5 Year Average Duration of Outages</li> </ul>	<u>Servi</u>	<u>ce</u>
Customer Satisfaction  Complaints Critical Customers LSA Customers Public Relations Considerations		<ul> <li>\$/COA</li> <li>5 Year Average # Outages Avoided</li> <li>Non-Storm Operating</li> <li>\$/CMA</li> <li>5 Year Average Duration of Outages</li> <li>Customer Satisfaction</li> <li>Complaints</li> <li>Critical Customers</li> <li>LSA Customers</li> </ul>

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name: H	lurley Ave 115kV Substation Modernization
Form submitted	by: Adam Podpora
Budget Group:	13 - Substations
Summary Catego	ry: Maintain System Standards
	gory: Infrastructure
Number of Custo	mers Affected:
For Category 15 d	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

### **Description of Problem**

Much of the equipment at the Hurley Avenue 115 kV Substation has been identified for replacement on the following programs: DA/LTC Replacement Program, Breaker Replacement Program and the ESP Infrastructure Replacement Program.

### Solution

The various programs above have been combined into one 115 kV substation modernization project.

Type of estimat	e: Con	ceptual Estir	nate				
	<b>otal</b> 98,000	Year 1 \$1,498,000	<u>Year 2</u> \$	<u>Year 3</u> \$	<u>Year 4</u> \$	<u>Year 5</u> \$	<u>Future</u> \$
Cost Risks Environm Timing/Pe Manpowe Other	rmittin	g					
Primary Project	<u>Object</u>	tive Risk Ro	eduction				
<u>Benefits</u>							
	duced C duced C	D&M Newer Customer Bi		uired to be main	itained at a lowe	r rate than existir	ig equipment.
<u>Service</u>							
C No C	\$/C0     5 Ye     5 Ye     5 Ye     5 Ye     5 Ye     5 Ye     5 Con     Con     Crit     LSA	ear Average n Operating MA ear Average Satisfaction nplaints ical Customers	Duration of C	Outages			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
S/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	North Chelsea Transformer Replacement
Form submitted	by: Brett Arteta
Budget Group:	13 - Substations
Summary Catego	ory: Maintain System Standards
	gory: Infrastructure
Number of Cust	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

#### **Description of Problem**

The 69kV G Line is being rebuilt due to asset condition and a 69kV source will be required at the North Chelsea Substation.

As part of the ongoing review of the substation power transformer fleet, Operations Services completes a condition-based assessment of those transformers that are 55 years old or greater. This assessment is based on routine testing and monitoring to determine an overall condition and condition-trend of the transformer.

Based on this assessment, it has been determined that the existing three single phase 115/69kV transformers at North Chelsea have reached the end of their useful life and require replacement.

#### Solution

Replace existing three 115/69 kV single phase transformers with a three phase 115/69 kV 56 MVA autotransformer.

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction Safety
Safety
Employee Safety     Employee Safety     Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure <sup>69</sup> years
✓ Failure Rates Four of thirteen transformers of this vintage have failed.
Construction of equipment obsolescence.
Condition Elevated power factor measurements above acceptable limit.
Accessibility (Off Road, underground)
Strategic Replacement Provisions for the reroute of the G Line South.
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study See below.

Or

**Project Alternatives Considered** 

"Central Hudson Gas & Electric Long Range Electric System Plan", October 2013



roject Name: North Catskill Substation Upgrade
orm submitted by: Brett Arteta
udget Group: 13 - Substations
ummary Category: Maintain System Standards
nvestment Category: Infrastructure
lumber of Customers Affected:
or Category 15 only: Budget Year Submitted
Project ID (District-YYYY-ID)

### **Description of Problem**

As part of the ongoing review of the substation power transformer fleet, Operations Services completes a condition-based assessment of those transformers that are 55 years old or greater. This assessment is based on routine testing and monitoring to determine an overall condition and condition-trend of the transformer.

Based on this assessment, it has been determined that the existing 115/69kV transformers at North Catskill have reached the end of their useful life and require replacement.

Much of the equipment at the North Catskill Substation has been identified for replacement on the following programs: RTU Replacement Program and the ESP Infrastructure Replacement Program.

#### Solution

Replace existing 115/69 kV Transformer #4 and Transformer # 5 with three phase 115/69 kV 56 MVA autotransformers. The various programs above have been combined into one substation modernization project.

Type of estimate	: Conce	ptual Estim	ate				
<u>Tot</u> Capital \$4,482 Expense		Year 1 1,378,000	<u>Year 2</u> \$3,103,000	<u>Year 3</u> \$0	<u>Year 4</u> \$0	<u>Year 5</u> \$0	<b>Future</b> \$0
Cost Risks Environme Timing/Per Manpower	mitting						
Primary Project	<u> Objectiv</u>	e Risk Re	duction				
<u>Benefits</u>		L					
		M Newer e stomer Bill		uired to be main	tained at a lower	rate than existin	g equipment.
<u>Service</u>							
Non	] \$/COA ] 5 Year -Storm ( ] \$/CMA ] 5 Year comer Sa ] Comp ] Critica ] LSA Cu	A verage # Operating A A Average I Atisfaction Addisfact	Consideratic	Outages			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement To facilitate the upgrade of the H Line to 115 kV.
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study Chan, R.: "H & SB Lines". E.P. #2015-003. August 4, 2015.

Or

Project Alternatives Considered



Project Name:	Pleasant Valley 115kV Substation Modernization
Form submitted	by: Brett Arteta
Budget Group:	13 - Substations
Summary Categ	ory: Maintain System Standards
	egory: Infrastructure
Number of Cust	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

### **Description of Problem**

Much of the equipment at the Pleasant Valley 115 kV Substation has been identified for replacement on the following programs: Breaker Replacement Program, 115 kV Disconnect Replacement Program, and the ESP Infrastructure Replacement Program.

#### Solution

The various programs above have been combined into one 115 kV substation modernization project. Five 115 kV circuit breakers will be replaced along with Bus #1 and Bus #2 relays and all associated electromagnetic breaker relays. Twenty-four 115 kV Disconnect Switches will be replaced on Bus #1 and Bus #2.

ype of estimate: Conceptual Estimate
Total       Year 1       Year 2       Year 3       Year 4       Year 5       Future         apital       \$1,207,000       \$659,000       \$548,000       \$0       0
ost Risks   Environmental   Timing/Permitting   Manpower   Other
rimary Project Objective Risk Reduction
enefits
Economic  Reduced O&M Newer equipment is required to be maintained at a lower rate than existing equipment.  Reduced Customer Bill Other
<u>Service</u>
Non-Storm Reliability   \$/COA   5 Year Average # Outages Avoided   Non-Storm Operating   \$/CMA   \$/CMA   5 Year Average Duration of Outages   Customer Satisfaction   Complaints   Critical Customers   LSA Customers   Public Relations Considerations

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
S/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



oject Name: Rock Tavern 115kV Substation Modernization
rm submitted by: Brett Arteta
Idget Group: 13 - Substations
mmary Category: Maintain System Standards
vestment Category: Infrastructure
umber of Customers Affected:
r Category 15 only: Budget Year Submitted
Project ID (District-YYYY-ID)

### **Description of Problem**

Much of the equipment at the Rock Tavern 115 kV Substation has been identified for replacement on the following programs: Breaker Replacement Program and the ESP Infrastructure Replacement Program.

#### Solution

The various programs above have been combined into one 115 kV substation modernization project. Three 115 kV circuit breakers and one 69 kV circuit breaker will be replaced along with Bus #1 and Bus #2 relays, Transformer #2 relays, and all associated electromagnetic breaker relays.

Type of estimate: Conceptua	I Estimate				
Total         Year           Capital         \$1,848,000         \$90,00           Expense		<u>Year 3</u> \$0	<u>Year 4</u> \$0	<u>Year 5</u> \$0	<b>Future</b> \$0
Cost Risks Environmental Timing/Permitting Manpower Other					
Primary Project Objective	Risk Reduction				
<u>Benefits</u>					
Economic Reduced O&M Reduced Custon Other	Newer equipment is req	uired to be main	tained at a lower	rate than existin	ig equipment.
<u>Service</u>					
Non-Storm Oper \$/CMA 5 Year Ave Customer Satisfa Complaint Critical Cu LSA Custo	erage # Outages Av rating erage Duration of C action ts stomers	Dutages			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
S/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	Stanfordville Substation Transformer Replacement
Form submitted	d by: Brett Arteta
Budget Group:	13 - Substations
Summary Categ	ory: Maintain System Standards
	egory: Infrastructure
Number of Cust	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

### **Description of Problem**

As part of the ongoing review of the substation power transformer fleet, Operations Services completes a condition-based assessment of those transformers that are 55 years old or greater. This assessment is based on routine testing and monitoring to determine an overall condition and condition-trend of the transformer. Based on this assessment, the existing Standfordville Substation transformer has reached the end of its useful life and requires replacement.

#### Solution

Replace the existing transformer at the Stanfordville Substation with a 10 MVA 69/13.8kV bank.

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
🔲 Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 62 years
Failure Rates
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence in the station.
Condition Dissolved Gas Analysis indicating overheating in the transformer insulation.
Accessibility (Off Road, underground)
Strategic Replacement Reinforcement of the Northeast 69 kV area.
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name: Woodstock Substation Switchgear Replacement	
Form submitted by: Brett Arteta	
Budget Group: 13 - Substations	
Summary Category: Maintain System Standards	
Investment Category: Infrastructure	
Number of Customers Affected:	
For Category 15 only: Budget Ye	ar Submitted
Project ID	(District-YYYY-ID)

### **Description of Problem**

The existing external switchgear and control house switchgear has reached the end of its useful life and replacement parts are difficult to obtain or no longer available. Maintenance issues have been experienced with racking the 1947 vintage breakers in the external switchgear. Replacement parts for the racking mechanisms are no longer available.

The external switchgear and control house switchgear have separate DC voltage supplies, a 24 volt and a 48 volt battery system, respectively. There is no room to upgrade either battery system, and maintenance of the system is problematic.

#### Solution

It is recommended that the external switchgear and control house switchgear be replaced with a new Power Control Center (PCC). The PCC will contain two bus's with a normally open tie breaker, 15kV breakers rated 2000A and 1200A, protective relaying, interconnection cabinet, PT's, station service transformers, RTU, and DC battery system. The PCC will contain provisions for future expansion.

Service Standards	
Thermal/Load Serving Capability	
Equipment Type	
Current % loaded	
Voltage (Stray, Low, High)	
Power Quality	
Other	
Risk Reduction	
Safety	
Employee Safety Reduction of the risk of an equipment failure and flash over.	
Public Safety	
Other Program Type	
Compliance	
Inspections	
Road Rebuild	
Joint Facilities/CATV Agreement	
NESC Codes	
Other Program Type	
Infrastructure	
✓ Average Age of Infrastructure 70 years	
✓ Failure Rates RTU is unreliable.	
Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.	
Current conditions of switchgears make it impossible to upgrade equipment.	
Accessibility (Off Road, underground)	
Strategic Replacement	
Other Program Type	
Resilience	
\$/COA (with storm)	
S/CMA (with storm)	
Customer Cost of Outage (ICE Calculator)	
Grade B Construction	
Other	

Reference Report or Study

Or

Project Alternatives Considered



Project Name: Ke	rhonkson Substation Autotransformers			
Form submitted by: Brett Arteta				
Budget Group: 1	3 - Substations			
Summary Categor	y: System Enhancements			
Investment Catego				
Number of Custor	ners Affected:			
For Category 15 of	nly: Budget Year Submitted			
	Project ID (District-YYYY-ID)			

#### **Description of Problem**

The existing Modena Substation115kV/69kV single phase autotransformers have reached the end of their useful life. These units are part of a group of sister transformers installed at the Ohioville, North Chelsea and Modena Substations. Based on condition, age and several failures of these single phase units, these transformers are all planned for replacement. Based on a review of the Ellenville Transmission Area, it is recommended that following the retirement of the Modena 115kV/69kV autotransformers, new autotransformers be installed at the Kerhonkson Substation. This work will need to be completed in conjunction with the upgrade of the P and MK Lines to 115kV operation.

In addition to addressing the infrastructure issues, this work will increase the load serving capability within the Ellenville Area. It is recommended to replace the autotransformers and convert the P and MK lines to 115kV operation by 2020. The majority of the work required for the line conversion has been completed previously based predominately on infrastructure issues (rebuild of the P & MK Lines, rebuild of the High Falls, Galeville, Kerhonkson and Sturgeon Pool Substations).

#### Solution

Install two new 115/69kV autotransformers at the Kerhonkson Substation and reconfigure the 69kV bus at the Honk Falls Substation.

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement Part of P & MK area study.
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study Chan, R.: "P & MK Area Study". E.P. #2010-008. May 2, 2011.

Or

**Project Alternatives Considered** 



oject Name: Knapps Corners Substation				
Form submitted by: Brett Arteta				
dget Group: 13 - Substations				
mmary Category: Maintain System Standards				
/estment Category: Infrastructure				
Imber of Customers Affected:				
r Category 15 only: Budget Year Submitted				
Project ID (District-YYYY-ID)				

#### **Description of Problem**

The existing Knapps Corners Substation was built in 1941 and later expanded in 1953. Based on condition and age, the major substation equipment (power transformers, circuit breakers, disconnect switches, control house, relaying and control equipment) requires replacement.

#### Solution

Replace the existing Knapps Corners Substation with a new Substation on adjacent property. The existing substation cannot be removed from service during construction and the existing footprint is constrained. This creates difficulties, impacts reliability and increases the cost of rebuilding the substation in the same location. Based on these factors, a new substation will be constructed adjacent to the existing one, and the existing substation will be retired/removed.

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
☐ NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 61 years
✓ Failure Rates Reviews of history of equipment failure.
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition Reviews of current conditions of existing substation equipment.
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study See below.

Or

**Project Alternatives Considered** 

Loeven, E.A.: "Knapps Corners 15 kV Bus Reconfiguration", S.R.2012-01. June 1, 2012. Paull, J.: "Knapps Corners Substation Breaker Study", E.P. # 2009-01. December, 2, 2009. "New Knapps Corners Substation Justification 20160630". June 30, 2016.



Project Name: Ti	Icon Tap Station			
Form submitted by: Brett Arteta				
Budget Group: 1	3 - Substations			
Summary Categor	Y: Non-Discretionary			
Investment Categ	ory: Tariff			
Number of Custor	mers Affected:			
For Category 15 o	nly: Budget Year Submitted			
	Project ID (District-YYYY-ID)			

#### **Description of Problem**

Based on infrastructure issues determined by inspections and a condition based assessment, the 69kV TR needs to be rebuilt. This line is the sole supply to a quarry limiting the ability to obtain outages during a rebuild of the line. A review has determined that the most economical solution is to build a new substation tapped off of the 115kV SC line to supply the quarry and to retire the TR Line.

#### Solution

Install a new 115/69 kV Substation to serve Tilcon. Additionally, install a new 115 kV breaker at the Sand Dock Substation to limit exposure to IBM resulting from a fault at the new tap on the SC Line.

Type of est	imate:	Conceptual Esti	mate					
Capital Expense	<u>Total</u> \$5,055,00	<u>Year 1</u> 0 \$200,000	<u>Year 2</u> \$776,000		<b>/ear 3</b> .,080,000	<u>Year 4</u> \$0	<u>Year 5</u> \$0	<b>Future</b> \$0
 Timir	ronment ng/Permi power [ er							
<u>Primary Pr</u>	<u>oject Ob</u>	jective Servic	е					
<u>Benefits</u>								
		ed O&M						
<u>Serv</u>	ice							
	Non-St	corm Reliability \$/COA 5 Year Average corm Operating \$/CMA 5 Year Average ner Satisfaction Complaints Critical Custom LSA Customers Public Relation	# Outages Av	Outa	iges	ns through a res	idential area; its i	retirement will
			•	-			om customers' p	

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

**Project Alternatives Considered** 

An alternative considered was to rebuild the TR Line in kind. Construction would be costly and lengthy due to the restrictions from the quarry on the allowable outage durations to perform the work.



Project Name:	Myers Corners Substation Switchgear Replacement			
Form submitted by: Brett Arteta				
Budget Group:	13 - Substations			
Summary Catego	ory: Maintain System Standards			
	gory: Infrastructure			
Number of Cust	omers Affected:			
For Category 15	only: Budget Year Submitted			
	Project ID (District-YYYY-ID)			

### **Description of Problem**

The existing external switchgear has reached the end of its useful life and replacement parts are difficult to obtain or no longer available. The switchgear roof has been repaired over the years but water ingress has damaged much of the inner ceiling.

#### Solution

It is recommended that the external switchgear be replaced with a new switchgear. The switchgear will contain two bus's with a normally closed tie breaker, 15kV breakers rated 2000A and 1200A, protective relaying, interconnection cabinet, PT's, and station service transformers. The switchgear will contain provisions for future expansion.

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Pick Poduction
<u>Risk Reduction</u>
Safety Fmployee Safety Reduction of the risk of an equipment failure and flash over.
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure 38 years
Failure Rates
Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition Current conditions of switchgears make it impossible to upgrade equipment.
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	New Baltimore Transformer Replacement
Form submitted	by: Brett Arteta
Budget Group: [	13 - Substations
Summary Catego	ory: Maintain System Standards
	gory: Infrastructure
Number of Custo	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

#### **Description of Problem**

Due to their proximity, the Coxackie and New Baltimore Substations provide reserve capability and operating flexibility between the two substations. The existing distribution infrastructure between the substations is aging, in poor condition and has access limitations due to CSX railroad expansion. To maintain reliability and operating flexibility in this area, the distribution infrastructure requires replacement. A review of the area determined that a more cost effective solution is to install a second transformer and associated circuit positions at the New Baltimore Substation.

#### Solution

Add an additional 12 MVA transformer and associated distribution feeders to the New Baltimore Substation.

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction Safety
Safety
Employee Safety     Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
✓ Strategic Replacement Provide operational flexibility.
Other Program Type
Resilience
S/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	115KV Terminal Upgrades for High Falls, Galeville and Modena
Form submitted	by: Brett Arteta
Budget Group:	13 - Substations
Summary Categ	ory: System Enhancement
	egory: Reliability
Number of Cust	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

#### **Description of Problem**

Based on the projected load growth and load serving capability within the Ellenville Area, it is recommended to convert the P and MK lines to 115kV operation. The majority of the work required for the line conversion has been completed (rebuild of the P & MK Lines, rebuild of the High Falls, Galeville, Kerhonkson and Sturgeon Pool Substations).

To meet our current protection standards, remaining work for the upgrade of the P&MK Lines to 115kV will include protection upgrades, including pilot protection (high speed coverage of 100% of the line) and direct transfer trip for the lines upgrading to 115kV operation.

#### Solution

Relay pilot schemes will be installed at the High Falls, Galeville, Kerhonkson, and Modena Substations for primary line protection and direct transfer trip.

Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           Capital         \$1,157,000         \$0         \$21,000         \$314,000         \$822,000         \$0         \$0           Expense
Timing/Permitting
Other
Primary Project Objective Risk Reduction
Benefits
Economic       Newer equipment requires less maintenance than existing equipment.         Reduced O&M       Newer equipment requires less maintenance than existing equipment.         Reduced Customer Bill       Other
<u>Service</u>
Non-Storm Reliability   \$/COA   5 Year Average # Outages Avoided   Non-Storm Operating   \$/CMA   \$/CMA   5 Year Average Duration of Outages   Customer Satisfaction   Complaints   Critical Customers   LSA Customers
Public Relations Considerations

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement Part of P & MK area study.
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study Chan, R.: "P & MK Area Study". E.P. #2010-008. May 2, 2011.

Or

Project Alternatives Considered



Project Name:	Greenfield Road - Substation Upgrade
Form submitted	by: Brett Arteta
Budget Group:	13 - Substations
Summary Catego	ory: Maintain System Standards
	gory: Infrastructure
Number of Cust	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

#### **Description of Problem**

As part of the ongoing review of the substation power transformer fleet, Operations Services completes a condition-based assessment of those transformers that are 55 years old or greater. This assessment is based on routine testing and monitoring to determine an overall condition and condition-trend of the transformer. Based on this assessment, the existing 69-4.16kV Greenfield Road Substation transformers have reached the end of their useful life and require replacement.

#### Solution

Retire all of the 4 kV equipment including Transformers #1 and #3 and all other associated equipment. Two existing 69-13.8kV three phase transformers will be utilized (current plans are to use the Modena Substation spare and the retired Kerhonkson Substation transformers).

Type of est	imate: Conceptual Estimate
Capital Expense	Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           \$1,174,000         \$0         \$21,000         \$393,000         \$760,000         \$0         \$0         \$0           Image: Second se
Timir	ronmental
Primary Pr	oject Objective Risk Reduction
<u>Benefits</u>	
	omic       Newer equipment requires less maintenance than existing equipment.         Reduced O&M       Newer equipment requires less maintenance than existing equipment.         Reduced Customer Bill       Other
Servi	ice
	Non-Storm Reliability   \$/COA   5 Year Average # Outages Avoided   Non-Storm Operating   \$/CMA   \$/CMA   5 Year Average Duration of Outages   Customer Satisfaction   Complaints   Critical Customers   LSA Customers
	Public Relations Considerations

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 79 years
Failure Rates
Cbsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition Elevated power factor measurements above acceptable limit.
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study EP2016-012 Spare 10\_12MVA Transformer Relocations.pdf

Or

Project Alternatives Considered



Project Name:	Montgomery Street Substation Switchgear Replacement
Form submitted	by: Brett Arteta
Budget Group:	13 - Substations
Summary Catego	ory: Maintain System Standards
	egory: Infrastructure
Number of Cust	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

### **Description of Problem**

The existing internal switchgear has reached the end of its useful life and replacement parts are difficult to obtain or no longer available. Maintenance issues have been experienced with racking the vintage breakers in the internal switchgear. Replacement parts for the racking mechanisms are no longer available.

#### Solution

It is recommended that the internal switchgear be replaced with a new switchgear. The switchgear will contain three bus's with normally closed tie breakers, 15kV breakers rated 2000A and 1200A, protective relaying, interconnection cabinet, PT's, and station service transformers. The switchgear will contain provisions for future expansion.

Type of est	timate: Conceptual Estimate	
Capital Expense	Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           \$2,267,000         \$0         \$0         \$314,000         \$1,953,000         \$0         \$0         \$0	] ]
Timii	ronmental	
<u>Primary Pr</u>	oject Objective Risk Reduction	
<u>Benefits</u>		
	Image: Comparison of the system of the sy	
<u>Serv</u>	<u>ice</u>	
	Non-Storm Reliability   \$\leftstyle \leftstyle \leftsty	
	Critical Customers	
	LSA Customers	
	Public Relations Considerations	

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety     Reduction of the risk of an equipment failure and flash over.
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure <sup>80</sup> years
Failure Rates RTU is unreliable.
Obsolete/Unserviceable Equipment Reviews of equipment obsolescence.
Condition Current conditions of switchgears make it impossible to upgrade equipment.
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
S/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	Lincoln Park Substation Switchgear Replacement
Form submitted	by: Brett Arteta
Budget Group:	13 - Substations
Summary Catego	ory: Maintain System Standards
	gory: Infrastructure
Number of Cust	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

### **Description of Problem**

The existing internal switchgear has reached the end of its useful life and replacement parts are difficult to obtain or no longer available. Maintenance issues have been experienced with racking the vintage breakers in the internal switchgear. Replacement parts for the racking mechanisms are no longer available.

#### Solution

It is recommended that the internal switchgear be replaced with a new switchgear. The switchgear will contain two bus's with a normally closed tie breaker, 15kV breakers rated 2000A and 1200A, protective relaying, interconnection cabinet, PT's, and station service transformers. The switchgear will contain provisions for future expansion.

Type of estir	nate: Conceptual Estimate
Capital [ Expense [	Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           2,261,000         \$0         \$52,000         \$502,000         \$1,707,000         \$0         \$0         \$0
	nmental /Permitting wer
<u>Primary Proj</u>	ect Objective Risk Reduction
<u>Benefits</u>	
	nic         Reduced O&M         Newer equipment requires less maintenance than existing equipment.         Reduced Customer Bill         Other
<u>Servic</u>	2
	Non-Storm Reliability \$\conversions \conversions \conver
	Critical Customers
	LSA Customers
	Public Relations Considerations

Service Standards	
Thermal/Load Serving Capability	
Equipment Type	
Current % loaded	
Voltage (Stray, Low, High)	
Power Quality	
Other	
Diele De duration	
<u>Risk Reduction</u>	
Safety	
Employee Safety     Reduction of the risk of an equipment failure and flash over.	
Public Safety	
Other Program Type	
Compliance	
Inspections	
Road Rebuild	
Joint Facilities/CATV Agreement	
NESC Codes	
Other Program Type	
✓ Average Age of Infrastructure 64 years	
✓ Failure Rates RTU is unreliable.	
Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.	
Current conditions of switchgears make it impossible to upgrade equipment.	
Accessibility (Off Road, underground)	
Strategic Replacement	
Other Program Type	
Resilience	
\$/COA (with storm)	
\$/CMA (with storm)	
Customer Cost of Outage (ICE Calculator)	
Grade B Construction	
Other	

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	Shenandoah Substation Upgrade	
Form submitted	by: Brett Arteta	
Budget Group:	13 - Substations	
Summary Categ	ory: Maintain System Standards	
Investment Category: Infrastructure		
Number of Cust	omers Affected:	
For Category 15	only: Budget Year Submitted	
	Project ID (District-YYYY-ID)	

## **Description of Problem**

Much of the equipment at the Shenandoah Substation has been identified for replacement on the following programs: Breaker Replacement Program, DA/LTC Replacement Program, and the ESP Infrastructure Replacement Program.

## Solution

The various programs above have been combined into one substation modernization project.

Type of estimation	te: Conceptual Estimate
	Year 1         Year 2         Year 3         Year 4         Year 5         Future           379,000         \$0         \$0         \$0         \$0         \$1,203,000         \$0           Image: Second s
Cost Risks Environ Timing/F Manpov Other	ermitting
L Drimany Projo	t Objective Risk Reduction
Benefits	
Econom	c duced O&M Newer equipment is required to be maintained at a lower rate than existing equipment. duced Customer Bill her
Ν	on-Storm Reliability \$/COA
	LSA Customers
	Public Relations Considerations

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
S/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	Jansen Avenue Substation Upgrade
Form submitted	by: Brett Arteta
Budget Group:	13 - Substations
Summary Catego	ory: Maintain System Standards
	gory: Infrastructure
Number of Cust	omers Affected:
For Category 15	only: Budget Year Submitted
	Project ID (District-YYYY-ID)

### **Description of Problem**

Much of the equipment at the Jansen Avenue Substation has been identified for replacement on the following programs: Breaker Replacement Program, DA/LTC Replacement Program, and the ESP Infrastructure Replacement Program.

## Solution

The various programs above have been combined into one substation modernization project.

Type of est	timate: Conceptual Estimate	
Capital Expense	Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           \$3,325,000         \$0         \$0         \$0         \$0         \$0         \$0         \$800,000           Image: Solution of the state of	] ]
Timii	ronmental	
<u>Primary Pr</u>	oject Objective Risk Reduction	
<u>Benefits</u>		
	Newer equipment is required to be maintained at a lower rate than existing equipment         Reduced O&M         Newer equipment is required to be maintained at a lower rate than existing equipment         Reduced Customer Bill         Other	
<u>Serv</u>	<u>ice</u>	
	Non-Storm Reliability   \$\leftstyle \leftstyle \leftsty	
	Complaints Critical Customers	
	LSA Customers     Public Relations Considerations	

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
✓ Obsolete/ Unserviceable Equipment Reviews of equipment obsolescence.
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	5kV Aerial Cable Replacement Program
Form submitted	by: Chris Ritacco
Budget Group:	15 - Distribution Improvements
	ory: Non-Discretionary
Investment Cate	gory: Infrastructure
Number of Cust	omers Affected: Varies
For Category 15	only: Budget Year Submitted 2019
	Project ID (District-YYYY-ID)

### **Description of Problem**

Much of the 5kV aerial cable in the Central Hudson service territory is from as early as the 1930s. The cable is aged and prone to failure. The cable has also been the cause of many voltage issues on the system. Additionally, the cable typically contain lead and asbestos which adds an environmental concern to the issues. And repairs can be difficult and lengthy as well.

#### Solution

A 5kV aerial replacement program was installed to mitigate all of the reliability, loading, environmental, and safety concerns associated with this cable. Additionally when cable is replaced, the typical practice to convert the customers over to the 13.2kV voltage class. This aids in Central Hudson's goal to move away from 4kV operation to flatten the voltage profile, better enabling CVR and increasing hosting capacity of DERs.

Type of es	timate: Co	nceptual Estir	nate				
Capital Expense	<b>Total</b> \$2,549,000	Year 1 \$308,000	<u>Year 2</u> \$785,000	Year 3 \$480,000	Year 4 \$484,000	<u>Year 5</u> \$492,000	Future \$2,250,000
 Timi	ng/Permittii		Ily contains envi	ronmentally harr	nful material suc	ch as lead and as	bestos
Primary Pr	roject Objec	tive Risk R	eduction				
<u>Benefits</u>							
	<u>nomic</u> ] Reduced ] Reduced ] Other	O&M Customer Bi					
Serv	vice						
<u></u>	Non-Stor V \$/( V 5 Y Non-Stor V \$/( V 5 Y Custome Co	m Operating	Duration of (			]	
		A Customers					
	🗌 Pu	blic Relation	Consideration	ons			

Service Standards Thermal/Load Serving Capability Equipment Type Current % loaded Voltage (Stray, Low, High) Power Quality Other **Risk Reduction** Safety Employee Safety 5kV aerial cable has several environmental safety concerns Public Safety 5kV aerial cable has several environmental safety concerns U Other Program Type Compliance Inspections Road Rebuild Joint Facilities/CATV Agreement **NESC Codes** Other Program Type Infrastructure ✓ Average Age of Infrastructure 70+ years Failure Rates High probability of failure Obsolete/ Unserviceable Equipment Condition Much of the infrastructure is in poor condition Accessibility (Off Road, underground) Strategic Replacement Other Program Type Resilience \$/COA (with storm) \$/CMA (with storm) Customer Cost of Outage (ICE Calculator) Grade B Construction Other increased hosting capacity of DERs

Reference Report or Study

Or

Project Alternatives Considered



oject Name: 14.4kV Cable Rejuvenation Program	
orm submitted by: N. Conza	
Idget Group: 15 - Distribution Improvements	
Immary Category: Maintain System Standards	
vestment Category: Infrastructure	
umber of Customers Affected: Varies	
r Category 15 only: Budget Year Submitted 2017	
Project ID (District-YYYY-ID)	

### **Description of Problem**

The 14.4kV Rejuvenation program was initiated in 2009, with the replacement of the Poughkeepsie PO, PK and PU PILC network feeder main lines, as well as the majority of the WN cable feed to the Montgomery Street substation.

The remaining Newburgh 14.4kV feeds to the Montgomery Street Substation are the B, F and R cables. Just as in Poughkeepsie, these cables are in need of replacement due to age and condition. The underground infrastructure, which is nearly 90 years old is also in need of replacement. The final portion of the WN cable is also in need or replacement due to cable age. The infrastructure is nearly 100 years old and all spare conduits have collapsed. The conduits are currently inaccessible due to a library being built over them in 1973.

The Poughkeepsie PO, PK and PU feeders have lateral section off their main lines that are partially PILC. Plans to address these are being developed for implementation in 2022.

Underground inspections have consistently identified numerous locations in the underground network system in need of cable replacement and infrastructure repair. The majority of the 14.4kV infrastructure is close to 100 years old and is in need of regular maintenance and repairs. Funding has been allocated in the 14.4kV Rejuvenation Program to address inspection findings in the underground system.

#### Solution

Replace the remaining Newburgh 14.4kV cables, as well as their associated infrastructure.

Replacement of the remaining portions of the Poughkeepsie 14.4kV network feeder PILC, as well as their associated infrastructure.

Annual inspection-related repairs of the 14.4kV and network underground cables and associated infrastructure.

Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           Capital         \$8,911,000         \$2,052,000         \$524,000         \$1,067,000         \$2,206,000         \$3,063,000         \$8,430,00           Expense	_
Cost Risks   Environmental   Timing/Permitting   Manpower   Other	
Primary Project Objective Risk Reduction	
Benefits	
Economic Reduced O&M Reduced Customer Bill Other	
Service	
Non-Storm Reliability   \$/COA   5 Year Average # Outages Avoided   Non-Storm Operating   \$/CMA   \$/CMA   \$ 5 Year Average Duration of Outages   Customer Satisfaction   Complaints   Critical Customers   LSA Customers   Public Relations Considerations	

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety manholes
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 100 years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition Collapsed and abandoned ducts, leaking lead cables over 70 years old.
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
S/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study E.P. #2011-001

Or

Project Alternatives Considered



Project Name:	4800V Conversion/Infrastructure Program
Form submitted	by: Chris Ritacco
Budget Group:	15 - Distribution Improvements
Summary Catego	ory: Maintain System Standards
Investment Cate	gory: Infrastructure
Number of Cust	omers Affected: Varies
For Category 15	only: Budget Year Submitted 2019
	Project ID (District-YYYY-ID)

### **Description of Problem**

An infrastructure concern in the Central Hudson territory is the 4800V circuitry. These 4800V pockets limit the operational flexibility, load serving capability, and hosting capacity for DERs. Another concern with the 4800V circuitry is the age. Central Hudson abandoned the practice of installing 4800V circuitry in the 1940s. Much of the area infrastructure is over 70 years old and has exceeded its useful life. Central Hudson has well over 100 miles of 4800V circuitry remaining.

#### Solution

A conversion program was developed to the eliminate 4800V aging infrastructure. The program focuses on upgrading 4800V mainline circuitry to 13.2kV operation. A particular focus is placed on developing projects that eliminate overloaded, step-down transformer banks in order mitigate thermal and infrastructure concerns, as well as remove any of the other potential hazards associated with 4800V circuitry.

Type of es	timate: Co	nceptual Estir	nate				
Capital Expense	<u>Total</u> \$11,185,000	<u>Year 1</u> \$1,998,000	<u>Year 2</u> \$1,146,000	<u>Year 3</u> \$988,000	<u>Year 4</u> \$3,224,000	<u>Year 5</u> \$3,829,000	<b>Future</b> \$17,500,000
🔽 Timi	ronmental ng/Permitti npower						
Primary P	roject Obje	ctive Risk R	eduction				
<u>Benefits</u>							
	nomic ] Reduced ] Reduced ] Other	O&M Customer Bi					
<u>Serv</u>	<u>vice</u>						
	<ul> <li>ダ \$/4</li> <li>ダ 5 %</li> <li>Non-Stor</li> <li>ダ \$/4</li> <li>ダ 5 %</li> <li>Custome</li> </ul>	m Reliability COA (ear Average m Operating CMA (ear Average r Satisfaction	Duration of (	Outages 🗌		]	
		mplaints					
		itical Custom					
		A Customers blic Relations		ons			

Service Standards

Thermal/Load Serving Capability
🖌 Equipment Type
Current % loaded
🖌 Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety Upgrading to a 13.2kV Wye system minimizes associated risks
Public Safety     Upgrading to a 13.2kV Wye system minimizes associated risks
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
☐ NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
✓ Failure Rates
✓ Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
✓ \$/COA (with storm)
✓ \$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other increased hosting capacity of DERs

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	CATV Make-Ready
Form submitted	by: Chris Ritacco
Budget Group:	15 - Distribution Improvements
	ory: Non-Discretionary
Investment Cate	gory: Compliance
Number of Cust	omers Affected: Varies
For Category 15	only: Budget Year Submitted 2019
	Project ID (District-YYYY-ID)

### **Description of Problem**

As the communication companies continue to expand their infrastructure, the proper NESC clearances between communication and electric facilities must be maintained and the poles must have sufficient capability to carry the additional facilities. With the governor's broadband initiative, the volume of these projects is increasing significantly.

## Solution

Develop work orders to address any emerging CATV work.

Type of es	timate: Cor	nceptual Estin	nate				
Capital Expense	<u>Total</u> \$4,738,000	<u>Year 1</u> \$1,539,000	<u>Year 2</u> \$1,047,000	<u>Year 3</u> \$1,067,000	Year 4 \$537,000	<u>Year 5</u> \$547,000	Future \$2,500,000
🗹 Timi	ronmental [ ng/Permittir npower er						
<u>Primary Pi</u>	roject Objec	tive Risk Re	eduction				
<u>Benefits</u>							
	nomic Reduced Reduced Other	O&M Work ty Customer Bil		iged poles which	n reduces operat	ing and maintena	ance costs
<u>Serv</u>	<u>vice</u>						
	<ul> <li>✓ \$/0</li> <li>✓ 5 Y</li> <li>Non-Stor</li> <li>✓ \$/0</li> <li>✓ 5 Y</li> <li>Customer</li> <li>Cor</li> </ul>	m Operating CMA ear Average r Satisfaction mplaints					
		tical Custom	ers				
		Customers					
	L Pul	olic Relations	Consideratio	ons			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
✓ Inspections
Road Rebuild
✓ Joint Facilities/CATV Agreement
✓ NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
✓ Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	CEMI / Worst Circuit Reliability Program			
Form submitted	d by: Chris Ritacco			
Budget Group:	15 - Distribution Improvements			
	ory: Maintain System Standards			
Investment Cate	egory: Infrastructure			
Number of Cust	omers Affected: Varies			
For Category 15	only: Budget Year Submitted 2019			
	Project ID (District-YYYY-ID)			

### **Description of Problem**

Central Hudson maximizes its reliability improvement efforts through continuous analysis and planning. Reliability improvement projects are generally prioritized using a \$/customer outage avoided criteria. This program allows us to address specific circuits and "pockets" of customers that tend to experience a significantly higher frequency of outages than average, where \$/customer outage avoided criteria is used as an acceptance and prioritization criteria but would not enable projects to be over the cut line for the general Reliability program.

#### Solution

The CEMI (customers experiencing multiple interruptions) and Worst Performing Circuits program have been designed to help identify and develop reliability improvements for these customers. Projects are similar to projects identified in the Reliability program. The customers experiencing the poorest of reliability are identified, and improvement projects are developed annually.

Type of es	<b>timate:</b> Cor	nceptual Estir	nate				
Capital Expense	<b>Total</b> \$5,350,000	<u>Year 1</u> \$1,067,000	<u>Year 2</u> \$1,047,000	Year 3 \$1,067,000	Year 4 \$1,075,000	<u>Year 5</u> \$1,094,000	Future \$5,000,000
 Timi	ironmental [ ing/Permittir npower	ng					
Primary P	roject Objec	tive Service	)				
<u>Benefits</u>							
<u>Eco</u>	<u>nomic</u>						
	Reduced	0&м 📖					
	Reduced	Customer Bi					
	] Other						
<u>Serv</u>	<u>vice</u>						
	Non-Stori	m Reliability					
	✓ \$/C						
	🖌 5 Y	ear Average	# Outages Av	voided 🗌			
	Non-Stori	m Operating					
	✓ \$/C						
	🖌 5 Y	ear Average	Duration of (	Outages 🦳			
	Customer	Satisfaction					
	🖌 Cor	mplaints 📃					
	🖌 Crit	tical Custom	ers 🗌				
	🖌 LSA	Customers	_				
	🖌 Puk	olic Relations	Considerati	ons 🗌			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure years
✓ Failure Rates The program typically replaces antiquated infrastructure
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground) Infrastructure is often made more accessible
Strategic Replacement
Other Program Type
Resilience
✓ \$/COA (with storm)
✓ \$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	Copper Wire Replacement Program			
Form submitted	by: Chris Ritacco			
Budget Group:	15 - Distribution Improvements			
	ory: Maintain System Standards			
	egory: Infrastructure			
Number of Cust	omers Affected: Varies			
For Category 15	only: Budget Year Submitted 2019			
	Project ID (District-YYYY-ID)			

### **Description of Problem**

There is a proliferation of primary copper wire on Central Hudson's distribution system. These conductors are not only antiquated and prone to failure; they are frequently undersized (#4 and #6) for modern operational needs, such as CVR and FLISR. They are also susceptible to burndown during reclose operations.

#### Solution

The copper wire replacement program was developed to begin to phase out all of the undersized, antiquated, copper conductors. The wire is typically replaced with new, higher capacity ACSR wire. The new conductors are rated for 13.2kV operation, are stronger, and can handle additional loading.

Type of es	timate: Co	nceptual Estir	nate				
Capital Expense	<u>Total</u> \$3,186,000	<u>Year 1</u> \$616,000	<u>Year 2</u> \$628,000	<u>Year 3</u> \$640,000	<u>Year 4</u> \$645,000	<u>Year 5</u> \$656,000	Future \$3,000,000
 Timi	ronmental ng/Permittin npower er						
Primary P	roject Obje	ctive Risk R	eduction				
<u>Benefits</u>							
<u>Eco</u>	<u>nomic</u>						
<b>v</b>	Reduced	O&M Proact	ve replacement	of this equipmen	t lowers the O&I	VI costs	
	Reduced	Customer Bi					
	] Other						
<u>Serv</u>	<u>vice</u>						
	Non-Stor	m Reliability					
	✓ \$/0						
	🖌 5 Y	'ear Average	# Outages Av	voided 🗌			
	Non-Stor	m Operating					
	✓ \$/0	СМА					
	🖌 5 Y	'ear Average	Duration of	Outages 📃		]	
	Custome	r Satisfactior	l				
	🖌 Co	mplaints 🗌					
	🖌 Cri	tical Custom	ers 🗌				
	🖌 LS/	A Customers					
	🖌 Pu	blic Relation	s Considerati	ons 🗌			

Service	Standards
---------	-----------

Thermal/Load Serving Capability
Equipment Type     Conductors
Current % loaded
🖌 Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety Failure hazards are mitigated
Public Safety     Failure hazards are mitigated
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure years
✓ Failure Rates High failure rate with older copper wire
✓ Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
✓ \$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name: Cutout Replacement
Form submitted by: Chris Ritacco
Budget Group: 15 - Distribution Improvements
Summary Category: Maintain System Standards
Investment Category: Infrastructure
Number of Customers Affected: Varies
For Category 15 only: Budget Year Submitted 2019
Project ID (District-YYYY-ID)

### **Description of Problem**

The failure of porcelain cutouts is one of the primary equipment failure causes in the Central Hudson service territory. Typically, when a cutout fails, all customers downstream, as well as between the cutout and upstream protective device, experience an interruption.

#### Solution

Central Hudson continues to pro-actively monitor and address cutout replacements as necessary at the district level. Cutouts housing fuses and solid blades impacting greater than 500 customers were replaced through an earlier program, but conventional transformers and capacitors were frequently excluded, and some circuits have grown to exceed this threshold. In addition, there is a positive reliability benefit to reducing the threshold below 500 customers.

Type of es	timate: Co	nceptual Estir	nate				
Capital Expense	<u>Total</u> \$1,327,000	<u>Year 1</u> \$257,000	<u>Year 2</u> \$262,000	<u>Year 3</u> \$267,000	<u>Year 4</u> \$269,000	<u>Year 5</u> \$273,000	<b>Future</b> \$1,250,000
 Timi	ronmental ng/Permitti npower er						
Primary P	roject Obje	ctive Service	;				
<u>Benefits</u>							
<u>Eco</u>	<u>nomic</u>						
•	Reduced	O&M Pro-ac	ive replacement	of equipment gr	eatly reduces th	e O&M costs	
	] Reduced	Customer Bi					
	] Other						
<u>Serv</u>	<u>vice</u>						
	Non-Stor	m Reliability					
	<ul><li>✓ \$/</li></ul>						
	5 ۲	lear Average	# Outages Av	voided 🗌			
	Non-Stor	rm Operating					
	<ul><li>✓ \$/</li></ul>	СМА					
	5 ۲	lear Average	Duration of	Outages			
	Custome	r Satisfactior					
	🖌 Co	mplaints 🗌					
	🖌 Cr	itical Custom	ers 🗌				
	🖌 LS	A Customers					
	🖌 Pu	blic Relations	s Considerati	ons 🗌			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates     Cutouts are one of most common equipment failures
Obsolete/ Unserviceable Equipment
Condition replaces failure prone cutouts
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
✓ \$/COA (with storm)
✓ \$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	roject Name: Distribution Automation Program			
Form submitted by: Chris Ritacco				
Budget Group:	15 - Distribution Improvements			
Summary Catego	ory: System Enhancements			
Investment Cate	egory: Infrastructure			
Number of Cust	omers Affected: Varies			
For Category 15	only: Budget Year Submitted 2019			
	Project ID (District-YYYY-ID)			

## **Description of Problem**

An aging infrastructure, inefficient grid, rising energy costs, increased demand for uninterrupted service, and increased adoption of distributed energy resources, as well as availability of more sophisticated technology, have driven the need for a reformation of the electric distribution system.

#### Solution

The Electric Distribution Automation program was developed in order to address these growing concerns. Through the implementation of a Distribution Management System (DMS), Central Hudson will be able to implement programs such as Volt-Var optimization (VVO), Conservation Voltage Reduction (CVR), and Fault Location Isolation and Service Restoration (FLISR). Programs such as these are aimed to lower customer energy usage, defer transmission investments, replace aging assets, incorporate modern technology, improve customer reliability, and facilitate integration of distributed energy resources.

Type of es	timate: Cor	nceptual Estir	nate				
	<u>Total</u>	<u>Year 1</u>	<u>Year 2</u>	<u>Year 3</u>	<u>Year 4</u>	<u>Year 5</u>	<u>Future</u>
Capital	\$27,669,000	\$6,568,000	\$6,807,000	\$6,723,000	\$4,837,000	\$2,735,000	\$2,500,000
Expense							
<u>Cost Risks</u>							
🗌 Envi	ronmental [						
🗌 Timi	ng/Permittir	ng					
🖌 Man	power Exte	nsive work effo	rts are involved, b	out additional res	sources are assi	gned to assist	
Othe	er						
Primary Pr	<u>oject Objec</u>	tive Service	Э				
<b>Benefits</b>			-				
Ecor	<u>nomic</u>						
~	Reduced	O&M Distrib	ution Automation	will reduce O&I	M costs		
<b>~</b>	] Reduced	Customer Bi	I Many of the p	rojects are desig	ned to reduce cu	ustomer bills	
	] Other						
<u>Serv</u>	<u>vice</u>						
	Non-Stor	m Reliability					
	✓ \$/0						
	🖌 5 Y	ear Average	# Outages Av	voided 🗌			
	Non-Stor	m Operating					
	✓ \$/0						
	🖌 5 Y	ear Average	Duration of (	Outages 🦳			
	Custome	r Satisfactior	ı				
	Co	mplaints 🗌					
	🖌 Cri	tical Custom	ers 🗌				
	🖌 LSA	A Customers					
	🖌 Pul	blic Relation	s Considerati	ons 🗌			

Service Standards ✓ Thermal/Load Serving Capability Equipment Type Current % loaded ✓ Voltage (Stray, Low, High) ✓ Power Quality Other **Risk Reduction** Safety Employee Safety Public Safety Other Program Type Compliance Inspections Road Rebuild Joint Facilities/CATV Agreement **NESC Codes** ✓ Other Program Type Reforming the Energy Vision (REV) Infrastructure ✓ Average Age of Infrastructure years ✓ Failure Rates ✓ Obsolete/ Unserviceable Equipment Condition Accessibility (Off Road, underground) Strategic Replacement Other Program Type Resilience ✓ \$/COA (with storm) ✓ \$/CMA (with storm) Customer Cost of Outage (ICE Calculator) Grade B Construction Other increased hosting capacity of DERs

Reference Report or Study E.P. #2015-12, E.P. #2016-05, E.P. #2016-14

Or

Project Alternatives Considered



Project Name:	roject Name: Distribution Improvement Blankets			
Form submitted by: Chris Ritacco				
Budget Group:	15 - Distribution Improvements			
	ory: Non-Discretionary			
Investment Cate	egory: Daily Operations			
Number of Cust	omers Affected: Varies			
For Category 15	only: Budget Year Submitted 2019			
	Project ID (District-YYYY-ID)			

## **Description of Problem**

Newly emerging, operational work on the distribution system must be addressed on a routine basis, such as emergency work and compliance related issues.

## Solution

Develop work orders to address emerging operational work.

Type of est	timate: Co	onceptual Estin	nate				
Capital Expense	<u>Total</u> \$46,757,000	<u>Year 1</u> \$8,210,000	<u>Year 2</u> \$9,425,000	<u>Year 3</u> \$9,604,000	<u>Year 4</u> \$9,673,000	<u>Year 5</u> \$9,845,000	Future \$45,000,000
🗹 Timii	ronmenta ng/Permitt power er						
Primary Pr	oject Obje	ective Risk Ro	eduction				
<u>Benefits</u>							
	omic Reduced Reduced Other	d O&M Distribu d Customer Bil	-	nt projects typica	ally reduce opera	ating and mainten	ance costs
<u>Serv</u>	<u>ice</u>						
	<ul> <li>ビ \$,</li> <li>✓ 5</li> <li>Non-Stor</li> <li>ビ \$,</li> <li>✓ 5</li> <li>Custom</li> </ul>	orm Reliability /COA Year Average orm Operating /CMA Year Average er Satisfaction	Duration of (			]	
		omplaints					
	✓ Critical Customers						
		SA Customers	Considerati				
		ublic Relations	consideratio				

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
✓ Inspections
Road Rebuild
✓ Joint Facilities/CATV Agreement
✓ NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
✓ Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	ne: Distribution Improvement Conversions			
Form submitted by: Chris Ritacco				
Budget Group:	15 - Distribution Improvements			
	ory: Non-Discretionary			
Investment Cate	egory: Daily Operations			
Number of Cust	omers Affected: Varies			
For Category 15	only: Budget Year Submitted 2019			
	Project ID (District-YYYY-ID)			

## **Description of Problem**

Customers fed off a lower than standard distribution voltage class (13.2kV) can often have low or errant voltages and experience below average reliability. Hosting capacity for distributed energy resources is also limited. Despite significant planning efforts, some of these problems emerge based upon changes in customer behaviors.

#### Solution

Conversion from 4kV to 13.2kV operation often is recommended where customers are experiencing low or errant voltage or a step-down transformer is overloaded. Polyphasing, reconductoring, or installation of mitigating equipment also are examples of projects that could fall under this line item on an emerging basis.

Type of estin	nate: Con	ceptual Estin	nate				
Capital § Expense [	<u>Total</u> 1,593,000	Year 1 \$308,000	<u>Year 2</u> \$314,000	<u>Year 3</u> \$320,000	<u>Year 4</u> \$322,000	<u>Year 5</u> \$328,000	<b>Future</b> \$1,500,000
	/Permittin		tructure often co	ntains various e	nvironmentally h	armful materials	
Primary Proje	ect Object	tive Service	;				
<u>Benefits</u>							
	Reduced C	D&M Customer Bil	I				
<u>Service</u>	2						
I	<ul> <li>✓ \$/C</li> <li>✓ 5 Ye</li> <li>Non-Storn</li> <li>✓ \$/C</li> <li>✓ 5 Ye</li> <li>Customer</li> <li>✓ Con</li> </ul>	ear Average n Operating MA ear Average Satisfaction	Duration of C	Dutages	gated		
	🗌 LSA	Customers					
	🗌 Pub	lic Relations	Consideratio	ons			

Service Standards				
Thermal/Load Serving Capability				
🖌 Equipment Type				
✓ Current % loaded				
✓ Voltage (Stray, Low, High)				
Power Quality				
Other				
Risk Reduction				
Safety				
🖌 Employee Safety				
Public Safety     Environmental hazards are often removed during these projects				
Other Program Type				
Compliance				
Inspections				
Road Rebuild				
Joint Facilities/CATV Agreement	Joint Facilities/CATV Agreement			
NESC Codes				
Other Program Type				
Infrastructure				
✓ Average Age of Infrastructure  years				
✓ Failure Rates				
Obsolete/ Unserviceable Equipment				
Condition				
Accessibility (Off Road, underground)				
Strategic Replacement				
Other Program Type				
Resilience				
✓ \$/COA (with storm)				
✓ \$/CMA (with storm)				
Customer Cost of Outage (ICE Calculator)				
Grade B Construction				
Other				

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	Project Name: Distribution Improvement Minors			
Form submitted by: Chris Ritacco				
Budget Group:	15 - Distribution Improvements			
Summary Catego	ory: Maintain System Standards			
Investment Cate	egory: Infrastructure			
Number of Cust	omers Affected: Varies			
For Category 15	only: Budget Year Submitted 2019			
	Project ID (District-YYYY-ID)			

## **Description of Problem**

Newly emerging, operational work on the distribution system is often unforeseen and must be addressed in a timely manner.

## Solution

Develop work orders for minor, newly emerging operational work, which are then classified as minors units of property or locals according to the latest Central Hudson Accounting Rules.

Type of es	timate: Co	onceptual Estir	nate				
Capital Expense	<u>Total</u> \$3,186,000	<u>Year 1</u> \$616,000	<u>Year 2</u> \$628,000	Year 3 \$640,000	<u>Year 4</u> \$645,000	<u>Year 5</u> \$656,000	Future \$3,000,000
 Timi	ronmental ng/Permitt npower er						
Primary Pi	roject Obje	ective Risk R	eduction				
<u>Benefits</u>							
<u>Eco</u> 1	<u>nomic</u>						
V	Reduced	Distribu	ition improveme	nt projects typica	ally reduce opera	ating and mainter	ance costs
	] Reduced	d Customer Bi					
	] Other						
<u>Serv</u>	<u>vice</u>						
	Non-Sto	rm Reliability					
	🖌 🖍	/COA					
	<b>✓</b> 5	Year Average	# Outages Av	voided 🗌			
		rm Operating					
	🖌 \$/	/CMA					
	<b>1</b> 5	Year Average	Duration of	Outages 🦳		]	
	Custome	er Satisfaction					
	Co	omplaints 📃					
	🖌 Ci	ritical Custom	ers 🗌				
	🖌 r	SA Customers	_				
	🖌 Pu	ublic Relations	Considerati	ons 🗌			

Service Standards				
Thermal/Load Serv	ing Capability			
📃 Equipment T	ype			
Current % lo	aded			
Voltage (Stray, Low	r, High)			
🔄 Power Quality 📃				
Other				
Risk Reduction				
Safety				
Employee Safety				
Public Safety				
Other Program Typ				
Compliance				
Road Rebuild				
	Joint Facilities/CATV Agreement			
	☐ NESC Codes			
Other Program Typ	e			
Infrastructure				
✓ Average Age of Infr	astructure years			
🖌 Failure Rates				
🗹 Obsolete/ Unservic	eable Equipment			
Condition				
Accessibility (Off Re	pad, underground)			
🗹 Strategic Replacem	ent			
🖌 Other Program Typ	e			
Resilience				
🗹 \$/COA (with storm				
🗹 \$/CMA (with storm				
Customer Cost of C	Outage (ICE Calculator)			
Grade B Constructi	on			
Other				

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	e: Distribution Improvement Operating/Infrastructure			
Form submitted by: Chris Ritacco				
Budget Group:	15 - Distribution Improvements			
	ory: Maintain System Standards			
	egory: Infrastructure			
Number of Cust	omers Affected: Varies			
For Category 15	only: Budget Year Submitted 2019			
	Project ID (District-YYYY-ID) 1551-0X			

## **Description of Problem**

One of the primary focuses of the Category 15 Capital Budget plan is to improve the reliability of the Central Hudson customers. Operational limitations in the distribution circuitry is a primary driver in the overall duration that the average customer experiences. In addition, aged infrastructure in poor condition may create operational limitations and/or future risk of an increase in outages.

#### Solution

Operating projects are developed with the primary goal being of reducing the duration of outages. Typical projects involve developing a tie between feeders, or reconductoring the lines to make the tie stronger so more load can be reenergized through switching. Many of these projects also address failing infrastructure that does not fall under a specific program.

Type of estimate: Conceptual Estimate
Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           Capital         \$19,192,000         \$2,904,000         \$3,977,000         \$4,395,000         \$3,977,000         \$3,938,000         \$16,600,000           Expense
Cost Risks   Environmental   Timing/Permitting   Manpower   Other
Primary Project Objective Service
Benefits
Economic         Reduced O&M       Operational improvements can dramatically reduce O&M costs.         Reduced Customer Bill         Other
<u>Service</u>
Non-Storm Reliability  \$\leftstyle \leftstyle \leftstyl
Public Relations Considerations

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
✓ Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure years
✓ Failure Rates
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
✓ \$/COA (with storm)
S/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	Distribution Improvement - Reliability						
Form submitted by: Chris Ritacco							
Budget Group:	15 - Distribution Improvements						
	Summary Category: Maintain System Standards						
Investment Category: Infrastructure							
Number of Customers Affected: Varies							
For Category 15	only: Budget Year Submitted 2019						
	Project ID (District-YYYY-ID)						

## **Description of Problem**

One of the primary focuses of the Category 15 Capital Budget plan is to improve the reliability of electric service for Central Hudson's customers.

#### Solution

Projects are developed and prioritized according to a 5 year historical average \$/COA (customer outage avoided), but ancillary benefits to customer satisfaction and resiliency also are considered. Examples of improvement projects include relocating circuitry from off-road to on-road, closing gaps (i.e., new circuit ties), installing electronic reclosers, and replacing failure prone equipment.

Type of estimate: Conceptual Estimate							
Capital Expense	<b>Total</b> \$12,446,000	<u>Year 1</u> \$2,052,000	<u>Year 2</u> \$2,304,000	<u>Year 3</u> \$2,668,000	<u>Year 4</u> \$2,687,000	<u>Year 5</u> \$2,735,000	<b>Future</b> \$12,500,000
🗹 Timi	ironmental ng/Permittin npower		cts must still prot	ect environment	al factors such a	s vegetation and	wildlife
Primary Pi	roject Objec	ctive Service	e				
<u>Benefits</u>							
<u>Eco</u>	<u>nomic</u>						
~				can dramaticall	y reduce operati	ng and maintena	nce costs.
	Reduced	Customer Bi					
	] Other						
<u>Serv</u>	<u>vice</u>						
	Non-Stor	m Reliability					
	✓ \$/(						
	🖌 5 Y	'ear Average	# Outages Av	voided 🗌			
	Non-Stor	m Operating	5				
	✓ \$/(						
	🖌 5 Y	'ear Average	Duration of	Outages 🦲		]	
	Custome	r Satisfactior	ı				
	🖌 Co	mplaints 🗌					
	🖌 Cri	tical Custom	ers 🗌				
	🖌 LSA	A Customers					
	🖌 Pu	blic Relation	s Considerati	ons			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
✓ Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Average Age of Infrastructure years
Failure Rates Engineering analysis determines equipment with a high failure rate
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
✓ Strategic Replacement
Other Program Type
Resilience
✓ \$/COA (with storm)
✓ \$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	Distribution Improvement - Thermal/Voltage						
Form submitted by: Chris Ritacco							
Budget Group:	15 - Distribution Improvements						
	Summary Category: Maintain System Standards						
Investment Category: Growth							
Number of Cust	omers Affected: Varies						
For Category 15	only: Budget Year Submitted 2019						
	Project ID (District-YYYY-ID)						

## **Description of Problem**

Although the overall system peak load is declining, load growth or stray voltage in a particular area may cause equipment to exceed its thermal ratings or load serving capabilities. Additionally, overloaded equipment has a tendency to fail which can be a safety concern and compromises customer reliability.

#### Solution

Load relief projects are often recommended to mitigate the loading, thermal, and voltage concerns. Polyphasing, reconductoring, voltage conversions, or building new lines also are examples of projects that could fall under this line item.

Type of est	timate:	Con	ceptual Esti	mate					
Capital Expense	<u>Total</u> \$13,434,00	00	<u>Year 1</u> \$3,797,000	<u>Year 2</u> \$2,356,000		<b>/ear 3</b> ,401,000	Year 4 \$2,418,000	<u>Year 5</u> \$2,461,000	<b>Future</b> \$11,250,000
✓ Timir ☐ Man	ronment ng/Permi power [ er		g						
Primary Pr	<u>oject Ok</u>	oject	tive Risk R	eduction					
<u>Benefits</u>									
Ecor	lomic Reduc			ting loading conc	erns t	ypically rec	duces O&M cost	S	
		ed C	Customer B						
	] Other								
<u>Serv</u>	<u>ice</u>								
	レ レ Non-S	\$/C 5 Ye torn	ear Average n Operating	# Outages A	void	ed 🗌			
			MA					1	
			-	Duration of	Outa	ges			
			Satisfaction	า					
		Con	nplaints						
		Crit	ical Custor	iers					
		LSA	Customers						
		Pub	lic Relation	s Considerati	ons				

Service Standards

🖌 T	hermal/Load Serving Capability
	🖌 Equipment Type
	Current % loaded
<b>~</b> V	/oltage (Stray, Low, High)
<b>v</b> P	Power Quality
Other	
Risk Reductio	, 
Safety	—
	mployee Safety Properly sized equipment mitigates safety concerns with overloads
	Public Safety Properly sized equipment mitigates safety concerns with overloads
	Other Program Type
Complia	ance
lı 🗌	nspections
🗌 R	Road Rebuild
	oint Facilities/CATV Agreement
	IESC Codes
	Other Program Type
Infrastr	ucture
Δ	verage Age of Infrastructure years
🖌 F	ailure Rates
	Obsolete/ Unserviceable Equipment
□ c	Condition
A	Accessibility (Off Road, underground)
🗌 s	trategic Replacement
	Other Program Type
Resilien	ice
□ \$	5/COA (with storm)
□ \$	G/CMA (with storm)
	Customer Cost of Outage (ICE Calculator)
<b>/</b> (	Grade B Construction
Other	

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	istribution Pole Replacement Program							
Form submitted by: Chris Ritacco								
Budget Group:	15 - Distribution Improvements							
	Summary Category: Maintain System Standards							
Investment Category: Infrastructure								
Number of Cust	omers Affected: Varies							
For Category 15	only: Budget Year Submitted 2019							
	Project ID (District-YYYY-ID)							

## **Description of Problem**

Central Hudson currently owns over 220,000 distribution poles. All but a few are made of wood materials. Much of this pole plant is antiquated and undersized. The average age of the pole plant is over 40 years old with nearly 100,000 poles installed in the 1960's and earlier (50+ years old). Many of these poles have been exposed to rot, woodpeckers, and other weather related decay. As the poles weaken, their likelihood of failure increases.

#### Solution

The facility inspections program helps determine if poles are in need of replacement due to conditions such as broken poles, severe pole lean, pole rot, wash out, evidence of flashover, and woodpecker holes. Recent improvements in Central Hudson's testing procedures helped identify over four times as many defective poles from years past.

As a result of the Inspections program, defective poles are identified and replaced based on the severity rating of the deficiency. Projects are evaluated for other incremental system benefits, such as relocating poles on road or designing to NESC Grade B construction. Additionally, other poles may be replaced due to a violation of Central Hudson Electric Construction Standards, NESC, IEEE, and other national and international standards. The replacement of weak and failing poles is a key driver to improve customer reliability.

# Type of estimate: Conceptual Estimate

	<u>Total</u>	<u>Year 1</u>	<u>Year 2</u>	<u>Year 3</u>	Year 4	<u>Year 5</u>	<u>Future</u>
Capital	\$22,321,000	\$4,105,000	\$4,189,000	\$4,268,000	\$4,837,000	\$4,922,000	\$22,500,000
Expense							
<u>Cost Risks</u>							
	ironmental						
 Timi	ng/Permittir	ng					
Mar	npower 🦳						
Oth	er						
Primary P	roject Objec	tive Risk R	eduction				
<u>Benefits</u>							
<u>Eco</u>	<u>nomic</u>						
<b>v</b>	Reduced	O&M Pro-ac	ive replacement	t of equipment g	reatly reduces th	e O&M costs	
	Reduced	Customer Bi					
	] Other						
<u>Serv</u>							
		m Reliability					
	<ul><li>✓ \$/C</li></ul>	-					
		-	# Outages Av				
		m Operating					
			Duration of	Outogos		1	
		r Satisfactior	Duration of			1	
		mplaints					
		tical Custom	ers 🗌				
		A Customers					]
			Considerati	ons 🗌			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety     Larger, stronger poles decreases public exposure
Other Program Type
Compliance
Inspections     Pole inspections
Road Rebuild
Joint Facilities/CATV Agreement
VESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
✓ Failure Rates
Obsolete/ Unserviceable Equipment
Condition Replaces failure prone poles
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
✓ \$/COA (with storm)
✓ \$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



roject Name: Recloser Replacement Program						
Form submitted by: Chris Ritacco						
Budget Group: 15 - Distribution Improvements						
Summary Category: Maintain System Standards						
Investment Category: Infrastructure						
Number of Customers Affected: Varies						
For Category 15 only: Budget Year Submitted 2019						
Project ID (District-YYYY-ID)						

## **Description of Problem**

Transient protection on the distribution system has always been provided by distribution reclosers. Historically, the reclosers were of the hydraulic type. Although these devices work well, they require extensive maintenance after several years, provide no remote control or status, and the extent of the transient protection is limited.

#### Solution

The Central Hudson Recloser Replacement program is designed to replace hydraulic reclosers with electronic. Development of this program used quantifiable attributes including a decrease in maintenance costs as well as the additional information provided by the electronic controllers and the ability to prevent outages through improved transient protection.

Type of est	t <b>imate:</b> Cor	nceptual Estin	nate				
Capital Expense	<u>Total</u> \$3,143,000	<u>Year 1</u> \$359,000	<u>Year 2</u> \$681,000	Year 3 \$694,000	Year 4 \$699,000	<u>Year 5</u> \$711,000	<u>Future</u> \$2,550,000
Timiı	ronmental ng/Permittir power er						
Primary Pr	oject Objec	tive Service	9				
<u>Benefits</u>							
	iomic Reduced Reduced Other	O&M With no Customer Bil		the units require	ed, O&M costs s	hould decrease	
<u>Serv</u>	<u>ice</u>						
	<ul> <li>✓ \$/(</li> <li>✓ 5 Y</li> <li>Non-Stor</li> <li>✓ \$/(</li> <li>✓ 5 Y</li> <li>Customen</li> <li>✓ Con</li> <li>✓ Con</li> </ul>	m Reliability	Duration of (				
		blic Relations	Consideration	ons			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure years
✓ Failure Rates
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
✓ Strategic Replacement
Other Program Type
Resilience
S/COA (with storm)
S/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	e: Overhead Secondary Replacement Program					
Form submitted	Form submitted by: Chris Ritacco					
Budget Group:	15 - Distribution Improvements					
	ory: Maintain System Standards					
Investment Cate	egory: Infrastructure					
Number of Cust	omers Affected: Varies					
For Category 15	only: Budget Year Submitted 2019					
	Project ID (District-YYYY-ID)					

## **Description of Problem**

Many secondary wires serving older homes in the Central Hudson service territory are open, bare conductor. This design is antiquated and prone to failure. Also, the bare conductors provide no insulation from foreign contact and contribute to decreased reliability. There is also a tenancy for one leg or the neutral to fail, resulting in partial power or voltage swings that damage customer equipment.

### Solution

The overhead secondary replacement program was developed to begin to phase out all of the antiquated, open wire secondary. The wire is typically replaced with new, triplex cable. The conductors are stronger, more resistant to contact faults, and can handle additional loading.

Type of est	imate: Co	nceptual Estim	nate				
Capital Expense	<u>Total</u> \$1,062,000	<u>Year 1</u> \$205,000	<u>Year 2</u> \$209,000	Year 3 \$213,000	Year 4 \$215,000	<u>Year 5</u> \$219,000	<u>Future</u> \$1,000,000
 Timin	onmental g/Permitti power r						
Primary Pro	<u>oject Obje</u>	ctive Service					
<u>Benefits</u>							
	Reduced	O&M Customer Bil					
<u>Servi</u>	Non-Stor	m Reliability COA 🔲 (ear Average	# Outages Av	voided 🔲			
	<ul><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・<li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><li>・</li><l< td=""><td>m Operating CMA /ear Average r Satisfaction</td><td></td><td>Dutages 📃</td><td></td><td>]</td><td></td></l<></li></ul>	m Operating CMA /ear Average r Satisfaction		Dutages 📃		]	
	🖌 Co	mplaints 🦳					
	🗌 Cr	itical Custome	ers				
	LS.	A Customers					
	🗌 Pu	blic Relations	Consideratio	ons			

Service Standards

<ul> <li>Thermal/Load Serving Capability</li> <li>Equipment Type</li> </ul>
Current % loaded
✓ Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety Hazards are mitigated with covered triplex
Public Safety     Hazards are mitigated with covered triplex
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
✓ Average Age of Infrastructure years
✓ Failure Rates High failure rate with open wire
Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
✓ \$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name: Relocation Blankets				
rm submitted by: Chris Ritacco				
dget Group: 15 - Distribution Improvements				
mmary Category: Non-Discretionary				
/estment Category: Compliance				
Imber of Customers Affected: Varies				
r Category 15 only: Budget Year Submitted 2019				
Project ID (District-YYYY-ID) 15BL-02				

## **Description of Problem**

Central Hudson commonly experiences unforeseen issues with the location of existing infrastructure. Some examples are interference with new construction and new business, minor road and bridge rebuilds, and making operational improvements. These issues require Central Hudson to relocate its facilities.

### Solution

Create work orders to relocate facilities to a new location. The new location should be designed for optimal present and future operation.

Type of es	timate: Cor	nceptual Estin	nate				
Capital Expense	<u>Total</u> \$1,062,000	<u>Year 1</u> \$205,000	<u>Year 2</u> \$209,000	<u>Year 3</u> \$213,000	<u>Year 4</u> \$215,000	<u>Year 5</u> \$219,000	<b>Future</b> \$1,000,000
✓ Timi ☐ Mar	ronmental ng/Permittir npower er		cts are often on	strict time restra	ints due to custo	omer needs and o	compliance
Primary Pi	roject Objec	ctive Service					
Benefits							
<u>Eco</u> ı	<u>nomic</u>						
	Reduced	0&M 📃					
	Reduced	Customer Bil					
	] Other						
Serv	/ice						
		m Reliability					
		'ear Average		voided		]	
		m Operating	0			1	
		'ear Average	Duration of (	Outages 📃		]	
		r Satisfaction		U			
	Co	mplaints 📃					
		tical Custome	ers 🗌				
		A Customers					
		blic Relations		ons 🗌			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety These projects often relocate facilities to improve employee access
Public Safety     These projects often relocate facilities to improve public safety
Other Program Type
Compliance
Inspections
✓ Road Rebuild
Joint Facilities/CATV Agreement
✓ NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
✓ Failure Rates
Obsolete/ Unserviceable Equipment Often the relocations replace aging equipment
Condition
Accessibility (Off Road, underground) Many relocations simplify facility access
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	oject Name: Road Rebuild Relocation Projects				
Form submitted	Form submitted by: Chris Ritacco				
Budget Group:	15 - Distribution Improvements				
	ory: Non-Discretionary				
Investment Cate	egory: Compliance				
Number of Cust	omers Affected: Varies				
For Category 15	only: Budget Year Submitted 2019				
	Project ID (District-YYYY-ID) 1531-0X				

## **Description of Problem**

Central Hudson commonly experiences unforeseen issues with the location of existing infrastructure during road and bridge rebuilds. These issues require Central Hudson to relocate its facilities.

### Solution

Central Hudson coordinates with the local municipalities and the Department of Transportation for highway rebuild and road paving projects. The highway rebuilds and road paving projects usually consist of relocation and replacement of existing infrastructure. The infrastructure is optimally designed for both present and projected use through engineering studies.

Type of es	timate: C	onceptual Es	stimate				
	<u> </u>	Year 1	Year 2	Year 3	Year 4	Year 5	<u>Future</u>
Capital	\$3,982,000	\$770,000	\$785,000	\$800,000	\$806,000	\$820,000	\$3,750,000
Expense							
<u>Cost Risks</u>							
🗌 Envi	ronmental [						
🖌 Timi	ng/Permittir	ng These proj	ects are often on	strict time res	traints due to cust	omer needs and	compliance
🖌 Mar	power The	time constraints	s can often place	stresses on M	lanpower		
Othe	er						
Primary Pr	oject Objec	tive Risk R	eduction				
<u>Benefits</u>							
<u>Ecor</u>	<u>nomic</u>						
	Reduced	0&м 🗔					
	] Reduced	Customer B	ill				
	] Other						
<u>Serv</u>	<u>vice</u>						
	Non-Stor	m Reliability	,				
	□ \$/C						
	5 Y	ear Average	e # Outages A	voided		7	
		m Operating	_			-	
			-				
			Duration of	Outages		]	
		r Satisfactio				-	
		mplaints 🗌					
		tical Custom	ners				
		A Customers					
			s Considerati		Hudson collaborat	es with local mur	nicipalities and
			~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	the DOT			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety These projects often relocate facilities to improve employee access
Public Safety     These projects often relocate facilities to improve public safety
Other Program Type
Compliance
Inspections
✓ Road Rebuild
Joint Facilities/CATV Agreement
✓ NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
✓ Failure Rates
Obsolete/ Unserviceable Equipment Often the relocations replace aging equipment
✓ Condition
Accessibility (Off Road, underground) Many relocations simplify facility access
Strategic Replacement
Other Program Type
Resilience
S/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	e: Secondary Network Upgrade Program			
Form submitted	d by: H. Wilson-Sowah			
Budget Group:	15 - Distribution Improvements			
	ory: Maintain System Standards			
	egory: Infrastructure			
Number of Cust	omers Affected: Varies			
For Category 15	only: Budget Year Submitted 2019			
	Project ID (District-YYYY-ID)			

## **Description of Problem**

The secondary network infrastructure in Poughkeepsie, Kingston, and Newburgh is nearly 100 years old. Many of the ducts in the secondary network system have either collapsed or have been abandoned. Pull box and manholes are in poor conditions and are in need of new roofs and in some cases, need to be completely rebuilt.

Underground inspections have consistently identified numerous locations in the underground secondary network system in need of cable replacement and infrastructure repair. Funding has been allocated in the Secondary Network Program to address inspection findings in the underground system.

### Solution

Annual inspection-related repairs of the secondary network underground cables and associated infrastructure, including duct bank, pull boxes and manholes identify projects requiring immediate upgrades. In addition, project portfolios have been developed for each network system.

Type of es	timate: P	reliminary Estir	nate				
Capital Expense	<u>Total</u> \$2,547,000	<u>Year 1</u> \$770,000	Year 2 \$262,000	Year 3 \$267,000	<u>Year 4</u> \$537,000	<u>Year 5</u> \$711,000	Future \$2,000,000
Timi	ng/Permitt	challenges with	old tie duct work				
	roject Obje	ective Risk R	eduction				
<u>Benefits</u>							
	nomic Reduced Reduced Other	d O&M d Customer Bi	II [				
Serv	<u>vice</u>						
	☐ \$,	orm Reliability /COA Year Average orm Operating /CMA Year Average er Satisfactior	# Outages Av				
	C C	omplaints 📃					
	🖌 C	ritical Custom	ers				
		SA Customers					
	<b>/</b> P	ublic Relation	s Consideration	ons risk of faili	ng cables/structu	re	

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety     manhole covers blowing
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 100 years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition Collapsed and abandoned ducts, leaking lead cables over 70 years old.
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name: URD Replacement					
Form submitted by: H. Wilson-Sowah					
Budget Group: 15 - Distribution Improvements					
Summary Category: Maintain System Standards					
Investment Category: Infrastructure					
Number of Customers Affected: Varies					
For Category 15 only: Budget Year Submitted 2019					
Project ID (District-YYYY-ID)					

## **Description of Problem**

Central Hudson's underground residential development (URD) cables are aging and are experiencing failures. Although the impact to reliability so far has been relatively small, the utility industry as a whole recognizes the potential larger impact these aging cables will have on reliability in the future. Pro-active measures are needed to curb these failures and improve system reliability.

### Solution

Central Hudson conducted a successful R&D project in 2017 with IMCORP that proved the technology to detect partial discharge in cables and pinpoint the location of defects that will eventually result in a fault and customer outage. This allows for cable health assessment that would help target specific problems and coordinate repairs, rather than replace or rejuvenate older cable wholesale. Central Hudson will develop a program to target high risk URDs that meet testing eligibility criteria. Where testing is not a fit, more traditional replacement is required.

In conjunction with the targeted IMCORP testing, there will be wholesale replacement of specific URD cables that have already been identified as in extremely poor condition. These URDs have been determined to be outside the scope of a partial discharge test, due to the numerous failures over the years.

Type of esti	Type of estimate: Conceptual Estimate						
Capital Expense	<u>Total</u> \$5,120,000	<u>Year 1</u> \$800,000	Year 2 \$524,000	Year 3 \$534,000	<u>Year 4</u> \$1,075,000	<u>Year 5</u> \$2,188,000	<b>Future</b> \$5,000,000
 Timin	onmental [ g/Permitting	g					
✓ Other							
Primary Pro	oject Object	tive Service					
<u>Benefits</u>							
	Reduced C	0&M					
	Other						
<u>Servi</u>	<u>ce</u>						
	Non-Storm	n Reliability					
	✓ \$/C	OA					
	🖌 5 Ye	ear Average #	# Outages Av	oided 📃			
	Non-Storn	n Operating					
	🖌 \$/CI	MA					
	🖌 5 Ye	ear Average I	Duration of C	utages			
	Customer	Satisfaction					
	🖌 Com	nplaints 🗌					
	🖌 Criti	ical Custome	rs				
	🖌 LSA	Customers					
	🖌 Pub	lic Relations	Consideratio	ons			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
☐ NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure years
Failure Rates URD cable is a common equipment failure
✓ Obsolete/ Unserviceable Equipment
Condition replaces failure prone cable
Accessibility (Off Road, underground)
✓ Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
S/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study Imcorp Cable Testing R&D project at Central Hudson 2018

Or

Project Alternatives Considered



Project Name: ALT Program					
orm submitted by: Chris Ritacco					
udget Group: 15 - Distribution Improvements					
ummary Category: System Enhancement					
nvestment Category: Infrastructure					
lumber of Customers Affected: Varies					
or Category 15 only: Budget Year Submitted 2019					
Project ID (District-YYYY-ID)					

## **Description of Problem**

One of the primary focuses of the Category 15 Capital Budget plan is to improve the reliability of the Central Hudson customers. The improvement is focused on both the frequency and duration in which a customer is without power. In addition, there is a focus on improving power factor and voltage profiles throughout the year by replacing fixed capacitors with switched capacitors that can react to the dynamic characteristics of the grid.

### Solution

The Automatic Load Transfer (ALT) program was designed to improve the electric service reliability for customers. ALT switch teams transfer pockets of load to alternate feeds for loss of primary feed. Customers within the scope of an ALT team typically see an improvement in reliability. The switched capacitor program was deployed to reduce costs associated with manually opening fixed capacitor banks and to better align the opening and closing of capacitors with system needs to maintain power factor and voltage.

As Distribution Automation is deployed, it will integrate these devices and supersede the need for continuation of this program.

Type of es	timate: Cor	nceptual Estir	nate				
Capital Expense	<b>Total</b> \$257,000	<u>Year 1</u> \$257,000	Year 2 \$0	<u>Year 3</u> \$0	<u>Year 4</u> \$0	<b>Year 5</b> \$0	<b>Future</b> \$0
 Timi	ronmental [ ng/Permittir power er	ng					
<u>Primary Pr</u>	<u>oject Objec</u>	tive Select	Primary Proje	ct Objective			
<u>Benefits</u>							
<u>Ecor</u>	<u>nomic</u>						
	] Reduced	0&м					
	Reduced	Customer Bi					
	] Other						
<u>Serv</u>	<u>vice</u>						
	Non-Stori	m Reliability					
	✓ \$/C						
	🖌 5 Y	ear Average	# Outages Av	voided 🗌			
	Non-Stori	m Operating					
	✓ \$/C						
	🖌 5 Y	ear Average	Duration of (	Outages 🦳			
	Customer	Satisfactior	l				
	🖌 Cor	mplaints 🗌					
	🖌 Crit	tical Custom	ers 🗌				
	🖌 LSA	Customers					
	🖌 Put	olic Relations	s Considerati	ons 🗌			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
Obsolete/ Unserviceable Equipment Obsolete/ Unserviceable Equipment
Condition
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
✓ \$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered



roject Name: 2061/1071 - Rebuild Route 26, 12.0 Miles, Part 1 through 6				
Form submitted	by: Lawrence Saltis			
Budget Group:	15 - Distribution Improvements			
	ory: Maintain System Standards			
	gory: Infrastructure			
Number of Cust	omers Affected: 1,179			
For Category 15	only: Budget Year Submitted 2015			
	Project ID (District-YYYY-ID) C-2015-01a			

## **Description of Problem**

The 12 mile double circuit both on and off road along Route 26 was originally constructed in the mid 1930's. The top circuit operated at 14.4 kV and was part of the 14.4 transmission system that predated the current 69 kV system. The lower circuit fed the customers in the area. The double circuit feeds 863 customers from Freehold circuit 2061 and 316 customers from Coxsackie circuit 1071. The existing pole plant is in very poor condition and needs to be rebuilt. In addition, numerous stray voltage problems exist along many of the single phase spurs fed off the three phase mainline.

### Solution

Rebuild the 12 mile mainline over 6 years utilizing 336 MCM WR and a 3/0 neutral and eliminate the need for a double circuit. The improved neutral path should alleviate the stray voltage problems along the single phase spurs fed off the three phase mainline

Type of estimate	Conceptual Estim	nate				
Tot Capital \$3,600 Expense		Year 2 \$600,000	Year 3 \$600,000	<u>Year 4</u> \$600,000	<u>Year 5</u> \$600,000	Future \$600,000
Cost Risks Environme Timing/Peri Manpower	nitting	ocate to the road				
Primary Project (	Dbjective Service					
<u>Benefits</u>						
	uced O&M Relocat uced Customer Bil		e circuitry on roa	ad will reduce the	e future trimming	costs
<u>Service</u>						
V V Non-	Storm Reliability          \$/COA       1,266         5 Year Average         Storm Operating         \$/CMA         \$/CMA         5 Year Average					
	] Complaints					
	Critical Custome	ers				
	] LSA Customers [					
	Public Relations	Consideratio	ns			

Service Standards Thermal/Load Serving Capability ] Equipment Type Current % loaded Voltage (Stray, Low, High) stray Power Quality Other **Risk Reduction** Safety Employee Safety ☐ Public Safety Other Program Type Compliance ] Inspections Road Rebuild Joint Facilities/CATV Agreement **NESC Codes** Other Program Type Infrastructure ✓ Average Age of Infrastructure <sup>70</sup> years Failure Rates Obsolete/ Unserviceable Equipment ✓ Condition <sup>poor</sup> Accessibility (Off Road, underground) Strategic Replacement Other Program Type Resilience ] \$/COA (with storm) [ ] \$/CMA (with storm) [ Customer Cost of Outage (ICE Calculator) Grade B Construction

Other [

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	roject Name: 3002L - Route 9W and Cementon Conversion				
Form submitted	by: Lawrence Saltis				
Budget Group:	15 - Distribution Improvements				
	ory: Maintain System Standards				
	egory: Infrastructure				
Number of Cust	omers Affected: 226				
For Category 15	only: Budget Year Submitted 2019				
	Project ID (District-YYYY-ID) Catskill-2019-01				

## **Description of Problem**

The Route 9W feed to Cementon operates at 2400 volts (3002L). The pole plant and copper conductor is in very poor condition. The Route 9W three phase conductor is #4 Cu. The conductor on the single phase spurs in Cementon is #6 Cu. The pole plant was built in 1939. In addition, stray voltage problems exist in the area. Two neutral isolators were recently installed.

There is no tie available to reserve Cementon and West Camp in northern Saugerties. The ultimate goal is to establish a three phase tie along Route 9W such that North Catskill circuit 2001 can reserve these areas . For this reason, the conductor on Route 9W feeding to Cementon should be reconductored utilizing 336 MCM Wr. The underground portion by the two Railroad tunnels on Route 9W have already been replaced with three phases of 500 MCM copper cable.

### Solution

Reconductor and convert to 7.62kV operation 3.0 miles of existing three phase circuitry on Route 9W utilizing 336 MCM Wr. conductor. Reconductor and convert to 7.62kV operation 1.75 miles of single phase circuitry utilizing 1/0 al. Wr. conductor. Rebuilding and converting will replace the aged infrastructure with new facilities. Converting the area to 7.62 kV operation will help mitigate the stray voltage problems. The project should be completed in two phases.

Utilizing 336 MCM Wr. conductor on Route 9W will facilitate constructing a three phase tie to the Cementon and West Camp in northern Saugerties in the future.

Type of estin	nate: Conceptual Estimate
Capital § Expense [	Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           \$1,250,000         \$625,000         \$625,000         \$625,000         \$<
Timing, Manpo	nmental /Permitting /Permitting Ower Obtaining easements to relocate to the road.
Primary Proj	ect Objective Service
<u>Benefits</u>	
	mic         Reduced O&M         Relocating portions of the circuitry on road will reduce the future trimming costs         Reduced Customer Bill         Other
<u>Service</u>	
I	Non-Storm Reliability
	Complaints
	Critical Customers
	LSA Customers
	Public Relations Considerations

Service Standards Thermal/Load Serving Capability ] Equipment Type Current % loaded Voltage (Stray, Low, High) stray Power Quality Other **Risk Reduction** Safety Employee Safety ☐ Public Safety Other Program Type Compliance ] Inspections Road Rebuild Joint Facilities/CATV Agreement **NESC Codes** 🔟 Other Program Type Infrastructure ✓ Average Age of Infrastructure 80 years Failure Rates Obsolete/ Unserviceable Equipment ✓ Condition <sup>poor</sup> Accessibility (Off Road, underground) Strategic Replacement ✓ Other Program Type Copper Wire Replacement Program Resilience ] \$/COA (with storm) [ ] \$/CMA (with storm) [ Customer Cost of Outage (ICE Calculator) Grade B Construction

Other

Reference Report or Study

Or

Project Alternatives Considered



Project Name:	ject Name: 3014 - Relocate Mainline out of SR Line ROW				
Form submitted	by: Matt Sefcik				
Budget Group:	15 - Distribution Improvements				
	ory: Maintain System Standards				
	egory: Infrastructure				
Number of Cust	omers Affected: 8,335				
For Category 15	only: Budget Year Submitted 2019				
	Project ID (District-YYYY-ID) K-2019-02				

## **Description of Problem**

The radial SR Transmission Line is correctly positioned off-center on the eastern side within its right-of-way. The Woodstock 3014 Mainline, also located in this corridor, is positioned in the middle of the right-of-way. The SR Line has locked out three times in five years due to uphill trees falling from outside the western side of the right-of-way into the conductor, specifically between the Woodstock Substation and Zena Road. Large portions of the Woodstock substation load was interrupted an additional time when distribution automatic splices failed on the distribution circuits which were carrying the Woodstock circuits due to scheduled work on the SR Line.

The Woodstock 3012 is one of the more heavily loaded circuits, peaking around 7.9 MVA. It is also consistently one of the Top Three worst performing circuits (by means of SAIFI and ECM) in the entire Central Hudson service territory. Previous Capital Budget Projects were developed (K-2011-19) to reduce load on the 3012 by bringing the 3014 up along Chestnut Hill and subsuming some load. Right-of-way issues have prevented this project from being completed.

### Solution

Construct a new 3014 aerial cable mainline from the substation up Route 375 to Mill Hill Rd, subsuming the load along Tinker St up to Rock City Rd, then Rock City Rd, Meads Mountain, Glasco Turnpike ending at Route 212. While performing construction here, the antiquated PILC aerial cable mainline for the 3013 circuit should be reconductored as well with new aerial cable. From the sub to Mill Stream Rd, this section of Rt 375 will be triple-circuited (3012 open wire w/ 3013 and 3014 'express' aerial cable runs).

This project will allow for improved reliability for the 3014 circuit, allow for better capacity utilization beetwen the 3014 and 3012 circuits, and improve reliability of the 3012/3012 'Byrdcliffe' looped ALT team by becoming multi-circuit: 3012/3014. A single-phase spur line would be built under the rebuilt SR Line to serve the local 17 customers in the transmission corridor.

Triple-circuiting up Rt 375, which includes new cable for the 3014 and a new cable for the 3013, and doubl-circuiting along Millstream is estimated at \$1,200,000. New switchgear and circuit exits for Woodstock are planned for 2020 (K-2019-05). Rebuilding 18 structures on the SR Line is estimated at \$540,000, and would come from the Cat 12 budget, planned 2Q 2019. It would be prudent to collaborate between trans, sub, and dist for maximum efficiency.

Type of estimat	t <b>e:</b> Con	ceptual Estim	nate				
	otal 00,000	<u>Year 1</u> \$1,200,000	<u>Year 2</u>	<u>Year 3</u>	<u>Year 4</u>	<u>Year 5</u>	<u>Future</u>
Cost Risks Environm Timing/Pe Manpow V Other	ermitting er	ordinate/cost all	ocate budget bet gear, new circuit	ween Categorie: exits, and the n	s 12, 13, and 15 ew triple circuit a	, as the work is ir all interrelate to e	ntertwined. each other.
Primary Project	: Object	ive Service					
<u>Benefits</u>							
Re	duced C	0&M Customer Bil					
<u>Service</u>	_						
C C	・ く 「 5 Ye n-Storn	n Operating	# Outages Av	oided 1			
[ [ Cu:	5 Ye	MA ar Average Satisfaction	Duration of C	Outages			
Γ		nplaints					
ſ	_	cal Custome	ers				
Γ		Customers					
[			Consideratio	ons			

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
☐ NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 47 years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition Antiquated. 3013 PILC cable experiences occasional oil leaks.
Accessibility (Off Road, underground) Off Road
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm) 260.49
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

**Project Alternatives Considered** 

Bundled 69kV conductor up Rt 28 from Hurley Ave for a second transmission line feed: too expensive. K-2011-19 to bring circuitry up Chestnut Hill: ROW issues. Smart Grid automatic transfers: Not yet ready for automatic operation, doesn't address efficient capacity utilization, doesn't address looped ALT issue.



Project Name: Extend Circuitry 1.6 Miles Underground Along Rt. 17K							
Form submitted by: Angelo Onevelo							
Budget Group: 15 - Dist	ribution Improvements						
Summary Category: Mai							
Investment Category: G	rowth						
Number of Customers A	ffected: 147						
For Category 15 only:	Budget Year Submitted 2017						
	Project ID (District-YYYY-ID) N-2017-06						

### **Description of Problem**

The area around Rt. 17K and Rt. 300 in the Town of Newburgh has seen substantial load growth in recent years. The Bethlehem Road 4092 circuit is the primary circuit that feeds this load pocket along Rt. 300. In 2013, the 4092 circuit peaked at 5.37 MVA. Switching options are greatly limited during peak times. The Coldenham 4027 circuit is the circuit that feeds down Rt. 17K on both the east and west sides of I-87. This circuit has consistently peaked over its 6/9 MVA design criteria in 2013, 2014 and 2015 at 8.62 MVA, 7.29 MVA and 7.10 MVA respectively. A budget project currently scheduled for 2017 (N-2017-01) will offload 3 MW from the Coldenham 4027 circuit. Once this work is completed, the 4027 circuit will peak at approximately 4.5 MW. With the additional load from Amerisource (Matrix) in 2017, the circuit will peak at approximately 5.9 MVA. With this additional loading from Amerisource (Matrix), additional load growth will be limited due to available circuit capacity in the area.

### Solution

In order to meet the demand of future expected load growth, it is proposed to extend the 4025 circuit from Governor's Drive to the intersection of Rt. 17K and Rt. 300. This circuit extension would be comprised of underground conduit construction and would run for approximately 1.6 miles. This will allow of utilization of the lightly loaded Coldenham 4025 circuit. This will also allow for the development of expected load growth in the Rt. 17K and Rt. 300 area.

This project will fall within the criteria for non-wires alternatives.

ype of estimate: Conceptual Estimate	
TotalYear 1Year 2Year 3Year 4Year 5Futureapital3,000,0003,000,000Image: Second seco	]
ost Risks   Environmental   Timing/Permitting   Manpower   Other	
rimary Project Objective Service	
<u>enefits</u>	
Economic Reduced O&M Reduced Customer Bill Other	
<u>Service</u>	
Non-Storm Reliability   \$/COA   5 Year Average # Outages Avoided   Non-Storm Operating   \$/CMA   \$/CMA   5 Year Average Duration of Outages   Customer Satisfaction   Complaints   Critical Customers   LSA Customers	
Public Relations Considerations	

Service Standards							
Thermal/Load Serving Capability							
Equipment Type     Conductor							
Current % loaded							
Voltage (Stray, Low, High)							
Power Quality							
Other							
Risk Reduction							
Safety							
Employee Safety							
Public Safety							
Other Program Type							
Compliance							
Inspections							
Road Rebuild							
Joint Facilities/CATV Agreement							
☐ NESC Codes							
🔲 Other Program Type 🦳							
Infrastructure							
Average Age of Infrastructure years							
Failure Rates							
Obsolete/ Unserviceable Equipment							
Condition							
Accessibility (Off Road, underground)							
Strategic Replacement							
Other Program Type							
Resilience							
\$/COA (with storm)							
\$/CMA (with storm)							
Customer Cost of Outage (ICE Calculator)							
Grade B Construction							
Other							

Reference Report or Study

Or

Project Alternatives Considered

Decision criteria for alternative selection



Project Name: B, F, & R Cables						
Form submitted by: N. Conza						
udget Group: 15 - Distribution Improvements						
ummary Category: Maintain System Standards						
vestment Category: Infrastructure						
umber of Customers Affected:						
or Category 15 only: Budget Year Submitted 2017						
Project ID (District-YYYY-ID) N-2017-08						

### **Description of Problem**

The B, F & R cables that feed the Montgomery Street Substation are mostly comprised of PILC cables. Sections of these cables were installed between 1928 and 1956. Numerous repairs have been made to these cables over the years due to leaking lead splices. In 2015, a major repair was performed on 3 simultaneous leaks in the same manhole. The infrastructure is just as old as the cables and is in poor condition. The 4" fiber duct configuration has resulted in the lead cables being stacked on each other in each manhole. A major failure of one of the cables could potentially result in loss of all three cables. Of the 3 spare ducts in this duct bank, only 2 are available due to a collapse and failed cable pull. The structural integrity of these aging fiber ducts cannot and should not be relied on for new cables.

### Solution

Construct a new duct bank and replace the B, F & R cables up to I84 between 2018 and 2026. Continuation south of I84 shall be evaluated in 2022 and assigned a new Newburgh project ID number.

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure <sup>88</sup> years
Failure Rates
Obsolete/ Unserviceable Equipment
Condition Cables and ducts are aging and in poor condition. Leaks found during inspections.
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study E.P. #2011-001

Or

Project Alternatives Considered

Decision criteria for alternative selection



Project Name: Union Avenue Circuit Exit Integration						
Form submitted by: Ryan Yakush						
Budget Group:	15 - Distribution Improvements					
	ory: Maintain System Standards					
	egory: Infrastructure					
Number of Cust	omers Affected: 18,432					
For Category 15 only: Budget Year Submitted 2018						
	Project ID (District-YYYY-ID) N-2018-06					

### **Description of Problem**

Scheduled for Spring 2018, the switchgear for Union Avenue lower yard is to be replaced. A distribution plan is required to tie the new location of the switchgear into existing circuitry. This is an opportune time to examine all circuit exits between the upper and lower yards and develop a plan in coordination with the substation work that will improve the area.

### Solution

Install a 3x2 duct bank consisting of 6" conduit from the manholes inside the lower yard to a new manhole on the northwest corner of Rt. 32 and Union Ave. Install a 4x3 duct bank consisting of 6" conduit from MH5 to the northwest corner of Rt. 32 and Union Ave. Install a 2x2 duct bank consisting of 6" conduit under Rt. 32 to a new manhole on the northeast corner of Rt. 32 and Union Ave. Install a 3x2 duct bank consisting of 6" conduit out the back of the substation to Hillside Ave.

See Union Avenue Integration Study EP # 2017-09 for additional details.

Type of esti	mate:	Conceptual Esti	mate				
Capital Expense	<u>Total</u> 2,300,000	<u>Year 1</u> 1,000,000	Year 2 1,300,000	<u>Year 3</u>	<u>Year 4</u>	<u>Year 5</u>	<u>Future</u>
🔽 Timin	ower [	al tting Road cros	sings and easeme	ents			
Primary Pro	<u>ject Ob</u>	jective Risk F	Reduction				
<u>Benefits</u>							
	Reduce	ed O&M ed Customer B	ill				
<u>Servi</u>	<u>ce</u>						
	Non-St	orm Reliability \$/COA 5 Year Average orm Operating \$/CMA 5 Year Average ner Satisfactio	e # Outages Av g Duration of (				
		Complaints					
		Critical Custon	ners				
		LSA Customers					
		Public Relatior	is Consideratio	ons			

Service Standards ✓ Thermal/Load Serving Capability 1250 cable **V** Equipment Type Current % loaded 133 Voltage (Stray, Low, High) Power Quality Other **Risk Reduction** Safety Employee Safety Public Safety Other Program Type Compliance Inspections Road Rebuild Joint Facilities/CATV Agreement **NESC Codes** Other Program Type Infrastructure Average Age of Infrastructure 65 years Failure Rates Obsolete/ Unserviceable Equipment Condition Old switchgear being replaced, new exits needed to connect to existing infrastructure Accessibility (Off Road, underground) New manhole locations off road Strategic Replacement Replacing old cable and duct bank infrastructure. Reduce exposure. Other Program Type Resilience \$/COA (with storm) \$/CMA (with storm) Customer Cost of Outage (ICE Calculator) Grade B Construction Other

Reference Report or Study Union Avenue Integration Study EP # 2017-09

Or

Project Alternatives Considered

Decision criteria for alternative selection

#### Project: P-11-29

<u>Title</u>: 7061/7071 - Close gap, relocate circuitry on-road to create 13.2kV tie (Ph 2)

#### History:

Cablevision has recently purchased the franchise rights to the Milan Township and as a result, significant make-ready CATV work has been completed on the south side of Rt. 199 in 2010. The Milan side of Milan Hollow Rd. is now fed by the 7061 circuit, and portions have been convelied to 1 3.2kV operation. New poles were set and spanned to accommodate a future 3-phase tie using 336 AA conductor. All new wire installed along Milan Hollow was 336 AA conductor.

#### Solution: (refer to the attached circuit maps)

Close the 0.4 mile gap between the 7061 and 7071 circuits along Milan Hollow Rd. Move the existing 7071 circuitry out of the swamp and on-road. Polyphase and convert the remaining portions of the 7061 side of Milan Hollow Rd. This will create a strong 13.2kV tie between the two circuits, and can allow for offloading Stanfordville Substation in the future should the load in the area continue to grow.

<u>Phase II:</u> Polyphase 1.7 miles of circuitry along Milan Hollow Rd. using 336 WR AA conductors. Convert to I 3.2kV operation and polyphase an additional 1.4 miles of circuitry along Milan Hollow Rd. using 336 WR AA conductors. Convert all spurs to 13.2kV operation

Cost: (refer to the attached circuit maps)

	Total Cost (Capital)=	\$1,150,000
•	Convert all spurs to 13.2kV operation	\$220,000
	Rd	\$420,000
•	Convert to 13.2kV operation & polyphase 1.4 miles of circuitry along M	lilan Hollow
•	Polyphase I. 7 miles of circuitry along Milan Hollow Rd	\$510,000

#### Summary:

Polyphase I. 7 miles of circuitry, and convert and polyphase an additional 1.4 miles of circuitry using 336 WR AA conductor along Milan Hollow Rd. This will allow for the creation of a strong three-phase tie between the 7061 and 7071 circuits. Should load growth continue in the Town of Stanfordville, this tie can also then be used to offload Stanfordville Substation in the future.

#### Project: P-11-24

<u>Title:</u> 7072/7091 ckt. - Reconductor circuitry along Rt. 82 (Ph I)

#### History:

The Pulvers Corners 7091 circuit has just one 13.2kV tie point (external to the substation), located on Rt. 82, where it connects with the Stanfordville 7072 circuit. This tie point, however, is limited by the 7072 mainline along Rt. 82, consisting largely of #4 bare copper. Due to the lack of a strong tie on the 7091 circuit, switching capabilities are severely limited. There is cun-ently no way to pick up the entire circuit feeding into Pine Plains in the event of a fault along the mainline, leaving much of the Village without power until repairs are completed.

#### <u>Solution:</u> (refer to the attached circuit map)

Reconductor the existing 3-phase, 13.2 kV, #4 bare copper phase conductor circuitry on Rt. 82, from the solid blade cutouts on P59705 in Stanfordville to Route 83 in Pine Plains (a total of7.7 miles), with 336 AA phase conductor with a 3/0 bare aluminum neutral conductor.

<u>Phase I</u>: Reconductor 3.7 miles on Rt. 82, from the solid blade cutouts on P59705 in Stanfordville to Attlebury Hill Rd. with 336 AA phase conductors and a 3/0 bare aluminum neutral.

<u>Cost:</u> (refer to the attached circuit map)

•	Phase I	\$1,110,000
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Total Cost (Capital) = \$1,110,000

#### Benefits:

Completion of this project will create a strong 13.2 kV tie on Rt. 82 between the 7072 and the 7091 circuits, allowing for the entire 7091 circuit to be picked up in the event of a fault on the mainline.

#### Project: P-11-30

<u>Title:</u> 7072/7091 ckt. - Reconductor circuitry along Rt. 82 (Ph 2)

#### History:

The Pulvers Corners 7091 circuit has just one !3.2kV tie point (external to the substation), located on Rt. 82, where it connects with the Stanfordville 7072 circuit. 'fhis tie point, however, is limited by the 7072 mainline along Rt. 82, consisting largely of #4 bare copper. Due to the lack of a strong tie on the 7091 circuit, switching capabilities are severely limited. There is currently no way to pick up the entire circuit feeding into Pine Plains in the event of a fault along the mainline, leaving much of the Village without power until repairs are completed.

#### Solution: (refer to the attached circuit map)

Reconductor the existing 3-phase, 13.2 kV, **#4** bare copper phase conductor circuitry on Rt. 82, from the solid blade cutouts on P59705 in Stanfordville to Route 83 in Pine Plains (a total of7.7 miles), with 336 AA phase conductor with a 3/0 bare aluminum neutral conductor.

<u>Phase II</u>: Reconductor 4.0 miles on Rt. 82, from Attlebury **Hill** Rd. to Route 83 with 336 AA phase conductors and a 3/0 bare aluminum neutral.

Cost: (refer to the attached circuit map)

• Phase II

\$1,200,000

Total Cost (Capital) = **\$1,200,000** 

#### Benefits:

Completion of this project will create a strong 13.2 kV tie on Rt. 82 between the 7072 and the 7091 circuits, allowing for the entire 7091 circuit to be picked up in the event of a fault on the mainline.



Project Name:	ect Name: Secondary Network Upgrade (Infrastructure) - Market St. Poughkeepsie						
Form submitted by: N. Conza							
Budget Group:	15 - Distribution Improvements						
	ory: Maintain System Standards						
Investment Cate	egory: Infrastructure						
Number of Cust	omers Affected:						
For Category 15	only: Budget Year Submitted 2017						
	Project ID (District-YYYY-ID) P-2017-07						

### **Description of Problem**

The secondary network infrastructure on Market St. (south of Main St.) is in poor condition. Parts of it have collapsed, and numerous conductors that have burned in the clear have not been able to be replaced due to non-existing spare conduits.

### Solution

Install new conduits on both the east and west sides of Market St.

Type of est	imate:	Preliminary E	Estimate					
Capital Expense	<u>Total</u> \$1,000,00	<u>Year 1</u> 00 \$300,000			Year 3 500,000	<u>Year 4</u>	<u>Year 5</u>	Future
 Timin	onment g/Permi power [ r							
Primary Pro	oject Ob	jective Ris	k Reduction					
<u>Benefits</u>								
	Reduc	ed O&M ed Custome	r Bill					
<u>Servi</u>	<u>ce</u>							
	Non-S <sup>d</sup>	torm Opera <sup>-</sup> \$/CMA	age # Outages ting age Duration o					
	Complaints							
	Critical Customers							
		LSA Custom	-					
		Public Relat	ions Considera	tions				

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 90+ years
Failure Rates
Obsolete/ Unserviceable Equipment Obsolete/ Unserviceable Equipment
Condition All spare tile ducts collapsed.
Accessibility (Off Road, underground)
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm)
\$/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

**Project Alternatives Considered** 

There are no other alternatives to feed the customers on Market Street off the secondary network.

Decision criteria for alternative selection



Project Name:	P-2019-01 - 7051 - Retire 7051 & 7056 Off-Road Mainline and Re-Distribute Northwest Dutchess
Form submitted	by: Joseph Kisch
Budget Group:	15 - Distribution Improvements
Summary Categ	ory: Maintain System Standards
Investment Cate	egory: Infrastructure
Number of Cust	omers Affected: 723
For Category 15	only: Budget Year Submitted 2019
	Project ID (District-YYYY-ID) P-2019-01

### **Description of Problem**

The infrastructure for the Rhinebeck 7051 & 7056 off-road 3-phase line (former PR & RR Cables) is approximately 40 years old and in worsening condition. Presently, there is no load beyond pole # P21740 on the 7056 side of the infrastructure. It has remained energized though with the intent for it to be utilized for switching purposes when needed. A field review of this circuitry was performed in 2016 and it was found that the 1/0 stranded copper line is riddled with automatics and broken strands. This in return has effectively rendered this circuitry unavailable for switching purposes. The construction of the Milan 7061 & 7062 circuits have provided stronger ties for the area where the 7056 off-road circuitry is no longer needed.

The 7051 side of the infrastructure serves as the mainline express feed for the circuit's load center in northern Red Hook and Tivoli. The approximate 7 miles of circuitry is currently comprised of 336 ASCR, 3/0 Al, 1/0 Cu, and # 2 Cu and a field review of the conductor yielded similar results as the 7056 side. The large off-road exposure for this circuit's mainline makes it susceptible to many outages. Outages along this circuitry have longer than average durations due to the difficulties associated with repairing the line. The Rhinebeck 7051 circuit was identified in the 2017 Annual Reliability Report as one of the top 5% worst performing circuits from 2013-2017 within the Central Hudson Territory.

### Solution

It is recommended to retire the 7 miles of off-road circuitry in its entirety and rebuild the 7051 mainline on-road. From there, the load for northern Rhinebeck, Red Hook, and Tivoli will be redistributed amongst the 7051, 7054, & 7062 circuits. The project comprises of two phases:

Phase I: Build the 4 miles of 7051 first-zone circuitry on road along Rt 9G, Middle Rd, Rokeby Rd, and Benner Rd. The Village of Red Hook load that is currently being served by the 7054, 7056, & 7061 can then be reconfigured to be transferred onto the 7051 and relocate the Electronic recloser currently located on pole # 165715 to Benner Rd near Garden St. This will allow for the off-road circuitry between Rt 9G & Fisk St (south of pole # 137323)

Phase II: Reconductoring and building new 3 phase construction will be required in 4 different locations: 1) 0.5 mi along Pitcher Ln and Budds Corners Rd. 2) 1.6 mi along Linden Ave. 3) 1,115' Underground along Echo Valley Rd to feed URD # 181. 4) 0.3 mi along Thompson St & Elizabeth St. [Continued on next page]. Additionally, single phase spurs will be required in 3 different locations to inherit small pockets of load previously fed from the off road line: 1) 0.1 mi along Cookingham Ln to feed eastern portion of street. 2) 0.25 mi along the north side of Mill St (fed from Rockefeller Ln). 3.) 425' underground along Seymour Dr. to partially feed URD # 248.

It should be noted as well that 3 locations will require a reconfiguration of the old circuitry to singlephase spurs in order to serve off-road customers: 1) 400' off-road behind Echo Valley Rd (Near old East Red Hook Substation). 2) 400' off-road behind Mill St (from the Rt. 9 side) to partially serve URD # 248. 3) 600' off of Rt. 9 near Hannaford to feed the lights for the supermarket's parking lot. The 3-phase feed for Stamp Inc. near Rt. 9G (~0.25 mi) will need to be preserved as well.

The completion of both phases will reconfigure the load in the northwestern part of the district via three circuits. The general areas that the circuits will feed (along with anticipated peak loads) are listed below:

- <u>Rhinebeck 7051(4.2 MVA)</u> Northern Rhinebeck (West of Rt. 9), Village of Red Hook, & Town of Red Hook (West of Rt. 9 & South of Whalesback Rd)
- <u>Rhinebeck 7054 (3.92 MVA)</u> Northern Rhinebeck (East of Rt. 9) & Town of Red Hook (West of Rt. 9 & South of Whalesback Rd)
- Milan 7062 (5.21 MVA) Northern Milan, Town of Red Hook (North of Whalesback Rd.), & Tivoli

In addition to these three distribution feeders, the Rhinebeck 7056 and Milan 7061 are the two nearest distribution feeders to this area that could be utilized for switching purposes. Their anticipated peak loads are expected to be 4.63 MVA & 3.89 MVA respectively.

Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           Capital         \$2,000,000         \$1,200,000         \$800,000         []
Cost Risks   Environmental   Timing/Permitting   Manpower   Other
Primary Project Objective Risk Reduction Benefits
Economic         Reduced O&M         Reduced Customer Bill         Other
Service         Non-Storm Reliability         ✓ \$/COA \$1,757.16         ✓ 5 Year Average # Outages Avoided 1.6         Non-Storm Operating         ✓\$/CMA \$9.94         ✓\$ Year Average Duration of Outages 3 Hours 38 Minutes         Customer Satisfaction         □ Critical Customers □         □ LSA Customers         □ Public Relations Considerations

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
Voltage (Stray, Low, High)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Road Rebuild
Joint Facilities/CATV Agreement
NESC Codes
Other Program Type
Infrastructure
✓ Average Age of Infrastructure 40 years
Failure Rates
Obsolete/ Unserviceable Equipment Obsolete/ Unserviceable Equipment
Condition Damaged conductor on 7056 infrastructure
Accessibility (Off Road, underground) Eliminates 7 miles of off-road circuitry
Strategic Replacement
Other Program Type
Resilience
\$/COA (with storm) \$1,461.77
\$/CMA (with storm) \$7.89
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered

Decision criteria for alternative selection



Project Name: P-2015-01 – 7081/7095 – Convert Shekomeko	
Form submitted by: J. Kisch	
Budget Group: 15 - Distribution Improvements	
Summary Category: Maintain System Standards	
Investment Category: Infrastructure	
Number of Customers Affected: 152	
For Category 15 only: Budget Year Submitted 2015	
Project ID (District-YYYY-ID) P-2015-01	

### **Description of Problem**

The Smithfield 7095 circuitry feeding to the west is built in a vertical configuration along transmission towers running adjacent to the E Line for 2.5 miles before transitioning to distribution poles on Pugsley Hill Rd. On 8/15/12, lightning struck this portion of the 7095 in the first zone of protection, necessitating downstream switching for the single phase circuitry. It was found that the utilized tie point did not have the capacity to deliver sufficient voltage to the area. In order to correct this, additional sections of circuitry were subsequently offloaded onto adjacent tie points. Following this, it was again discovered that the strain on these new sources also did not have the capacity to deliver the 114 minimum allowable voltage. This cascading voltage issue led to multiple abnormal conditions. This one outage necessitated offloads onto the 7072, the 7081, and the 7091.

Due to the 7095's uncommon distribution build along the E Line transmission tower, this area remained in abnormal configuration for several weeks.

This portion of the 7095 circuitry starts out 7.62kV for 2.2 miles, steps down to 4.8kV delta for 1.8 miles, steps back up to 7.62kV for 1.7 miles, and then steps back down again to provide for a 4.8kV delta tie point. For these 4.8kV delta circuitry sections, the existing wire size is #4 copper, with an average pole plant age of 48.6 years.

#### Solution

Shekomeko can be strengthened by completing multiple conversions that can be done in up to 3 phases. Phase 1 would be to reconductor and convert 1.7 miles of single phase along McGhee Hill Rd/Northeast Center Rd and install a stepdown for Tripp Rd. Also, reconductor and convert 1.2 miles of single phase along Rt. 83/Rt. 82A/Sn Fri Rd. Phase 2 would be to reconductor and convert 1.4 miles of single phase along Hunns Lake Rd and close a small on-road gap at Smithfield Valley Rd and install a stepdown for the southern part of Smithfield Valley Rd. This also eliminates a difficult 0.5 mile off-road line to patrol feeding from Hunns Lake Rd to this area (which had at least 5 outages since 2010 potentially attributable to this off-road section). Phase 2 also includes reconductoring and converting 1.2 miles of single phase along Pugsley Hill and Shaefer. Phase 3 would be to reconductor and convert 1.3 miles of single phase along Carpenter Hill and 0.9 miles of single phase along Conklin Hill.

This would eliminate low voltage issues when in an abnormal configuration - which would most likely last for several weeks. This would create five 7.62kV tie points, and eliminate the unconventional voltage changes along the 7095 (high to low to high to low). There are not many foreseen tree issues. (Please see original write-up for previous work completed in the area)

Type of estimate: Conceptual Estimate
Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           Capital         \$1,540,000         \$580,000         \$520,000         \$444,000
Cost Risks   Environmental   Timing/Permitting   Manpower   Other
Primary Project Objective Service
Benefits Economic
Reduced O&M
Reduced Customer Bill
Other
<u>Service</u>
Non-Storm Reliability
\$/COA
5 Year Average # Outages Avoided
Non-Storm Operating
\$/CMA
5 Year Average Duration of Outages
Customer Satisfaction
Complaints
Critical Customers
LSA Customers
Public Relations Considerations

2

Form Revision Date - May 2015

Service Standards
Thermal/Load Serving Capability
Equipment Type
Current % loaded
✓ Voltage (Stray, Low, High) Low (When Abnormal)
Power Quality
Other
Risk Reduction
Safety
Employee Safety
Public Safety
Compliance
Compliance
Inspections     Road Rebuild
Joint Facilities/CATV Agreement           NESC Codes
Other Program Type     Infrastructure
$\checkmark$ Average Age of Infrastructure $49$ years
Failure Rates
Obsolete/ Unserviceable Equipment
Accessibility (Off Road, underground) Eliminates 0.5 of off-road circuit
✓ Strategic Replacement 4800V Conversion/Infrastructure Program
Other Program Type
Resilience
Score (with storm)
S/CMA (with storm)
Customer Cost of Outage (ICE Calculator)
Grade B Construction
Other

Reference Report or Study

Or

Project Alternatives Considered

Decision criteria for alternative selection

Form Revision Date - May 2015

# GAS PROGRAM INDIVIDUAL PROJECT SUBMITTAL



# **Budget Submittal Form for Gas Projects**

roject Name: AH Line Valves, Project 22-3	
orm submitted by: Tera Stoner	
ecommended In-Service Year: 2019 through 2023	
udget Group: 22 - Transmission	
ummary Category: Maintain System Standards	
nvestment Category: Infrastructure	
Number of Customers Affected:0	

## **Description of Problem**

Gas system:	AH Line	
Gas pressure:	618	
Existing pipe size and material: 10"		
Proposed leng	th replacement: various	

Line valves along the AH Gas Transmission Line will be replace due to age and wear to transform the line valve assembly into a pig-able unit including ports to accommodate pipeline inspection tools.

### Solution

Proposed size: uncertain

See above.

Customer Impact
Complaints
Critical Customers
Public Relations Considerations
Other
Risk Reduction
Safety
Reduce risk of incident
Employee Safety
Public Safety
Other Benefits
Compliance Central Hudson Inspections
Elimination of Integrity Related Issues
Other Program Type
Infrastructure
Infrastructure year installed
Number of Services
Indoor meter sets
Metallic
Obsolete/ Unserviceable Equipment
Strategic Replacement
Flood zone
Main feeder route
Low pressure system
Other Program Type
Other

Reference Report or Study

Or

**Project Alternatives Considered** 

Decision criteria for alternative selection

Central Hudson performs an annual inspection of all gas transmission line valves. The replacement schedule for line valves may change in priority due to the annual inspection findings.



# **Budget Submittal Form for Gas Projects**

Project Name: Remote Operated Valves, Project 22-4
Form submitted by: Tera Stoner
Recommended In-Service Year: 2019 through 2023
Budget Group: 22 - Transmission
Summary Category: System Enhancements
Investment Category: Risk Reduction
Number of Customers Affected: 0

### **Description of Problem**

Gas system:	Transmission	
Gas pressure:	512 psi through 750 psi	
Existing pipe size and material:		
Proposed leng	th replacement:	

The US Department of Transportation's Pipeline and Hazardous Materials Safety Administration (PHSMA) will mandate in the near future operators of natural gas transmission lines to have in-service line valves capable of remote operation to isolate a section of main should there be a rupture. In this way, PHSMA hopes to reduce the response time and contain the situation in a timely manner. Central Hudson only has manually operated valves where a crew must travel to the line valve's location and physically close the valve.

### Solution

Proposed size: uncertain

In 2016 an analysis of Central Hudson's current transmission line valves were reviewed for the feasibility of implementing remote control operations. Conceptual cost estimates were calculated.

Type of estimate: Conceptual Estimate			
Capital       \$2,919,000       \$521,000       \$516,000       \$296,000       \$765,000       \$821,000			
Cost Risks   Environmental   Timing/Permitting   Manpower   Other   New technology being applied on company equipment for the first time.			
Primary Project Objective Risk Reduction			
Benefits			
<u>Economic</u>			
Reduced O&M			
Replacement			
Reinforcement			
Road Rebuild			
Other			
<u>Service</u>			
Reliability			
Radial feed			
Loop tie			
Gas Safety			
Pipeline type			
Number of closed leaks in past 10 years			
Number of hazardous (Class 1, 2A and 2)			
Number of active leaks			
Length of leak prone pipe eliminated			
Number of high pressure service replacement			
Number of isolated service replacement			

Customer Impact		
Complaints		
Critical Customers		
Public Relations Considerations		
Other		
Risk Reduction		
Safety		
Reduce risk of incident		
Employee Safety		
Public Safety		
U Other Benefits		
Compliance		
Central Hudson Inspections		
Elimination of Integrity Related Issues		
Other Program Type		
Infrastructure		
1950 to present Infrastructure year installed		
Number of Services		
Indoor meter sets		
Metallic		
Obsolete/ Unserviceable Equipment		
Strategic Replacement		
Flood zone		
Main feeder route		
Low pressure system		
Other Program Type		
Other		

Reference Report or Study

### Or

**Project Alternatives Considered** 

It is assumed the current gear box on a line valve can be removed and an actuator applied. However, the TP and the AH Line were installed between 1950 and 1960 and current valve actuator models may not be compatible with valves of this age. New valve assemblies will be required taking advantage of a launch port for internal integrity testing tools. In this case it may cost as much as \$486,000 per valve for the manual to remote operated conversion. After analyzing several white papers discussing the issue, Gas & Mechanical Engineering recommends a line valve can only be activated by a System Operator. Other companies are proposing to use line break sensors, which are not feasible for Central Hudson's system.

#### Decision criteria for alternative selection

Distribution regulator stations to feed from the transmission main itself may require remote operate capabilities at the station's inlet valve.



# **Budget Submittal Form for Gas Projects**

Project Name: Pig Lau	nching Station for Internal Line Inspection, Project 22-6
Form submitted by:	Tera Stoner
Recommended In-Ser	vice Year: 2019 through 2023
Budget Group: 22 - Tr	ransmission
Summary Category: N	Aaintain System Standards
Investment Category:	Infrastructure
Number of Customers	s Affected: 0

### **Description of Problem**

Gas system:	various
Gas pressure:	512 psi to 750 psi
Existing pipe si	ze and material: various
Proposed leng	h replacement: various

Funds are reserved to install a site(s) where internal inspection tools may need to be inserted into the pipeline.

### Solution

Proposed size: uncertain

Each scenario will have to be analyzed separately given the internal inspection tool required.

Type of estimate: Conceptual Estimate	
Capital         \$1,491,000         \$0         \$308,000         \$430,000         \$436,000	]
Expense	]
<u>Cost Risks</u>	
Environmental	
Timing/Permitting	
Manpower	_
✓ Other Scope may vary greatly for work considering factors such as ROW accessibility, specialized service pricing, length and size of piping affected.	
Primary Project Objective Service	
<u>Benefits</u>	
Economic	
Reduced O&M	
Replacement	
Reinforcement	
Road Rebuild	
Other	
<u>Service</u>	
Reliability	
Radial feed	
Loop tie	
Gas Safety	
Pipeline type	
Number of closed leaks in past 10 years	
Number of hazardous (Class 1, 2A and 2)	
Number of active leaks	
Length of leak prone pipe eliminated	
Number of high pressure service replacement	
Number of isolated service replacement	

Customer Impact
Complaints
Critical Customers
Public Relations Considerations
Other
Risk Reduction
Safety
Reduce risk of incident
Employee Safety
Public Safety
U Other Benefits
Compliance
Central Hudson Inspections
Elimination of Integrity Related Issues
Other Program Type Infrastructure
1950-present Infrastructure year installed
Number of Services
Indoor meter sets
Metallic
Obsolete/ Unserviceable Equipment
Strategic Replacement
Flood zone
Main feeder route
Low pressure system
Other Program Type
Other

Reference Report or Study

Or

Project Alternatives Considered



# **Budget Submittal Form for Gas Projects**

roject Name: Pipeline Integrity, Project 22-9
orm submitted by: Tera Stoner
ecommended In-Service Year: 2019 through 2023
udget Group: 22 - Transmission
ummary Category: Maintain System Standards
vestment Category: Infrastructure
umber of Customers Affected:0

### **Description of Problem**

Gas system:	various
Gas pressure:	512 psi to 750 psi
Existing pipe si	ze and material: various
Proposed leng	th replacement: various

Funds reserved for instances where inspections under the Pipeline Integrity Program may require a pig launch, replacement of pipe, erosion mitigation, ROW security gates, or resolution of easement issues. The removal of casings no longer required by NYSDOT or railroads must also be considered.

### Solution

Proposed size: uncertain

For each instance require capital funding for replacement of pipe, erosion mitigation, ROW security gates, or resolution of easement issues, all work is analyzed and designed to provide the most cost effective approach. Majority of construction work is competitively bid besides where specialty services may be required such as those provided by Pipetel or TDW Services.

Type of estin	mate: Co	onceptua	I Estima	ate				
Capital Expense	<u>Total</u> \$1,574,000	<u>Year</u> \$302,0		Year 2 \$308,000	<u>Year 3</u> \$317,000	Year 4 \$321,000	<u>Year 5</u> \$326,000	<u>Future</u>
Timing	locobe m	ing	eatly for v size of pi	vork considering ping affected.	g factors such as	s ROW accessib	ility, specialized s	ervice
Primary Pro	ject Obje	<u>ective</u>		Service				
<u>Benefits</u>								
<u>Econc</u>	omic							
	Reduced	0&M						
	Replace	ment						
	Reinforc	ement						
	Road Re	build [						
	Other [							
<u>Servic</u>	<u>ce</u>							
	Reliabilit	ty						
	🗌 Ra	adial fee	d					
	Lc	op tie						
	Gas Safe	ety						
	Pi	peline ty	уре					
	N	umber d	of close	d leaks in pa	st 10 years			
		Nur	mber of	f hazardous	(Class 1, 2A a	and 2)		
	N	umber c	of active	e leaks				
	Le	ength of	leak pr	one pipe eli	minated			
	N	umber c	of high <sub>l</sub>	oressure ser	vice replacer	nent		
	N	umber c	of isolat	ed service re	eplacement			

Customer Impact
Complaints
Critical Customers
Public Relations Considerations
Other
Risk Reduction
Safety
Reduce risk of incident
Employee Safety
Public Safety Other Benefits
Compliance
Central Hudson Inspections
<ul> <li>Elimination of Integrity Related Issues</li> </ul>
Other Program Type
Infrastructure
1950-present Infrastructure year installed
Number of Services
Indoor meter sets
Metallic
Obsolete/ Unserviceable Equipment
Strategic Replacement
Flood zone
Main feeder route
Low pressure system
Other Program Type
Other

Reference Report or Study

Or

**Project Alternatives Considered** 

For each instance require capital funding for a possible replacement of pipe, erosion mitigation, ROW security gates, or resolution of easement issues, all work is analyzed and designed to provide the most cost effective approach. Majority of construction work is competitively bid besides where specialty services may be required such as those provided by Pipetel or TDW Services.



# **Budget Submittal Form for Gas Projects**

Project Name: Poughkeepsie Receival Rebuild, Project 23-10	
Form submitted by: Tera Stoner	
Recommended In-Service Year: 2021-2022	
Budget Group: 23 - Regulator Stations	
Summary Category: System Enhancements	
Investment Category: Reliability	
Number of Customers Affected: 0	

### **Description of Problem**

Gas system:	TP System to PN Line
Gas pressure:	512 psi to 60 psi
Existing pipe si	ze and material: various
Proposed leng	th replacement: various

The rebuild of the MP to TP Line control valve also affects the inlet configuration to the regulator runs where pressure is reduced from transmission level to 60 psi to feed the PN Line, PMP System, and PLP System. Environmental Services have since not identified the need to relocate the station piping at this time for the MGP Site Remediation. However, additional information has been gathered as to how this station is the primary support to the Poughkeepsie Distribution Systems and the Poughkeepsie area has a whole has experienced load growth. Regulator runs shall be reconfigured to upgrade the existing heater, correct flange classifications, upgrade from Axial Flow Valve Regulators to modern fully supported regulators while also meeting the needs of the capacity load adjustments driven by Distribution Improvement Projects.

### Solution

Proposed size: uncertain

As studies are completed realizing the effects Distribution Improvement Projects have on station load, piping shall be sized according to these requirements. Likely an 8-inch outlet header will be required following a 6-inch inlet header for the 60 psi pressure control runs. A heater and filter will also be incorporated. The header sizes for the medium pressure regulator runs will likely be 8-inch for the inlet header and 10-inch for the outlet header. The header sizes for the low pressure regulators and over pressure monitor devices will be fully supported models.

Type of estimate: Conceptual Estimate
Capital       \$1,466,000       \$0       \$0       \$661,000       \$805,000       \$0          Expense
Cost Risks   Environmental   Timing/Permitting   Manpower   Other
Primary Project Objective Service
Benefits
<u>Economic</u>
Reduced O&M
Replacement
Reinforcement
Road Rebuild
Other
<u>Service</u>
Reliability
Radial feed
Loop tie
Gas Safety
Pipeline type
Number of closed leaks in past 10 years
Number of hazardous (Class 1, 2A and 2) Number of active leaks
Length of leak prone pipe eliminated
Number of high pressure service replacement
Number of isolated service replacement

Customer Impact
Complaints
Critical Customers
Public Relations Considerations
Other
Risk Reduction
Safety
Reduce risk of incident
Employee Safety
Public Safety
Other Benefits
Compliance
Central Hudson Inspections
Elimination of Integrity Related Issues
Other Program Type
Infrastructure
1969 Infrastructure year installed
Number of Services
Indoor meter sets
Metallic
Obsolete/ Unserviceable Equipment
Strategic Replacement
Flood zone
Main feeder route
Low pressure system
Other Program Type
Other

Reference Report or Study

Or

Project Alternatives Considered



# **Budget Submittal Form for Gas Projects**

Project Name: Highland Falls Gas Reinforcement		
Form submitted by: L. Cambalik		
Recommended In-Service Year: 2019		
Budget Group: 25 - Distribution Improvements		
Summary Category: Maintain System Standards		
Investment Category: Growth		
Number of Customers Affected: 1,050		

### **Description of Problem**

Gas system:	WP
Gas pressure:	120 Psig
Existing pipe s	ze and material: 1930's vintage 6" steel pipeline
Proposed leng	th replacement: 3.1 Miles

The Village of Highland Falls is currently fed radially via piping owned by and operated by the United States Military Academy at West Point. This arrangement has been in place for over 85 years. The West Point gas system consists of piping that dates back to the 1930's. Due to potential security activities West Point has indicated they cannot guarantee gas flow to village on an uninterrupted basis.

### Solution

Proposed size: Install of 3.1 Miles of 8" Steel Pipe Operating at 120 Psig

The Company has reviewed and studied several options to insure continuous flow to Village of Highland Falls. The solution which provides the most customer benefit is the installation of 3.1 miles of 8" steel distribution pipeline owned and operated by Central Hudson that traverses US Military Academy property and directly feeds the Highland Falls gas system. The pipeline will operate at maximum allowable operating pressure of 120 Psig. Pending the outcome of negotiations with West Point personnel the project will be designed and permitted in 2018 with construction and in-service in 2019.

Type of estimate: Conceptual Estimate		
Total       Year 1       Year 2       Year 3       Year 4       Year 5       Future         Capital       \$4,961,000       \$4,961,000       0       0       0       0       0       0       0         Expense       0       0       0       0       0       0       0       0       0		
Cost Risks   Environmental   Image: Timing/Permitting Negotiations currently underway with the US Military Academy at West Point for pipeline easement through federally owned land   Manpower   Other	ls.	
Primary Project Objective Service		
<u>Benefits</u>		
Economic		
Reduced O&M		
Replacement		
Reinforcement     Alternate feed to the currently radial fed Village of Highland Falls		
Road Rebuild		
Other		
<u>Service</u>		
Reliability		
✓ Radial feed		
Loop tie		
Gas Safety		
D Pipeline type		
N/A Number of closed leaks in past 10 years		
N/A Number of hazardous (Class 1, 2A and 2)		
N/A Number of active leaks		
0 Length of leak prone pipe eliminated		
0 Number of high pressure service replacement		
0 Number of isolated service replacement		

2

Customer Impact
Complaints
Critical Customers US Military Academy at West Point, Village of Highland Falls
Public Relations Considerations
Other
Risk Reduction
Safety
Reduce risk of incident
Employee Safety
Public Safety
Public Safety

Other Benefits

Compliance

Elimination	of	Intogrity	Polatod	Iccuoc
	U1	incenty	nciateu	133003

Other Program Type

Infrastructure

Infrastructure year installe
------------------------------

Number of Services

Indoor meter sets

\_\_\_\_ Metallic

Obsolete/ Unserviceable Equipment

Strategic Replacement

Flood zone

Main feeder route

Low pressure system

🔲 Other Program Type [

Other

Reference Report or Study

Or

**Project Alternatives Considered** 

Alternatives evaluated included the installation of a gas distribution pipeline outside the USMA at West Point property along state and county roads as well the use of compressed natural gas (CNG) supplies.

#### Decision criteria for alternative selection

The proposed project was the least cost alternative that provided the most benefit to the Village of Highland Falls and West Point.



# **Budget Submittal Form for Gas Projects**

Project Name: Service Replacemen	t and Minor Projects
Form submitted by: K. Reer	
Recommended In-Service Year:	2019 to 2023
Budget Group: 25 - Distribution Ir	nprovements
Summary Category: Maintain System Standards	
Investment Category: Infrastructure	
Number of Customers Affected:	77,000

### **Description of Problem**

Gas system:	Low, Medium and High Pressure Systems -			
Gas pressure:	Various			
Existing pipe si	ize and material: Funding program is for minor main projects and service replacements s	system-wide		
Proposed leng	th replacement: N/A			

Central Hudson has approximately 60,000 gas service lines and 1250 miles of gas distribution pipe. Minor property unit replacement projects for mains and service line replacements are performed as a normal part of operations. Significant numbers of service lines are replaced as an integral part of the LPP replacement program, the requirements for which are Set forth in the following excerpt.

"The allowed per-mile cost includes....and is set as follows: (1) \$1.780 million per mile for 2018, (2) \$1.895 million per mile for 2019; (3) \$2.010 million per mile for 2020; and \$2.125 million per mile for 2021)." "Effective in 2018, the Company will replace or eliminate, at a minimum, 15 miles of LPP per year."

### Solution

Proposed size: This funding project is for Blankets and Service Replacement Limited Terms.

2018: Service replacements - normal operational needs: \$2,500, Service replacements - associated with pipeline replacement work (LPP): \$8,500, Blanket work orders - minor units; \$550. Total 2019 funding; \$11,550.

<u>Cost estimate (include AFUDC if appropriate)</u> :				
Type of estimate: Preliminary Estimate				
Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           Capital         \$44,534,000         \$9,770,000         \$8,586,000         \$8,438,000         \$9,039,000         \$8,700,000         \$73,000,000           Expense         Image: Capital image: Cap				
Cost Risks   Environmental   Timing/Permitting   Manpower   Other				
Primary Project Objective Risk Reduction				
<u>Benefits</u>				
Economic				
Reduced O&M New pipe reduces leak repair costs				
Replacement Per rate case orders, elimination of risk and reduction of operating expense				
Reinforcement				
Road Rebuild				
Other Other				
<u>Service</u>				
Reliability				
Radial feed				
Loop tie				
Gas Safety				
D Pipeline type				
N/A Number of closed leaks in past 10 years				
N/A Number of hazardous (Class 1, 2A and 2)				
100+ Number of active leaks				
Length of leak prone pipe eliminated				
Number of high pressure service replacement				
Number of isolated service replacement				

2

Customer Impact
Complaints
Critical Customers
Public Relations Considerations
Other
Risk Reduction
Safety          Image: Safety
Employee Safety
Public Safety
Other Benefits
Compliance
Central Hudson Inspections
<ul> <li>Elimination of Integrity Related Issues</li> </ul>
Other Program Type
Infrastructure
Infrastructure year installed
1000/yr Number of Services
Indoor meter sets
✓ Metallic
Obsolete/ Unserviceable Equipment
Strategic Replacement
Flood zone
Main feeder route
Low pressure system
Other Program Type
Other Move indoor service lines outdoors wherever possible, install EFVs on pounds pressure service lines, reduce or eliminate the approximately 17000 LPP services in inventory and reduce leak survey and repair costs, reduce risk, improve system capacity.

Reference Report or Study

Or

Project Alternatives Considered



# **Budget Submittal Form for Gas Projects**

Project Name: Leak Prone Pipe Rep	lacement Projects	
Form submitted by: K. Reer		
Recommended In-Service Year: 2	019 to 2023	
Budget Group: 25 - Distribution Im	provements	
Summary Category: Maintain System Standards		
Investment Category: Infrastructure		
Number of Customers Affected: 77,000		

### **Description of Problem**

Gas system:	Low, Medium and High Pressure Systems -
Gas pressure:	Various
Existing pipe si	ze and material: Program applies to all Bare steel, wrought iron, and cast iron piping materials
Proposed leng	th replacement: 15.0 Miles/Year

Central Hudson has an inventory of approximately 175 miles of gas distribution pipe considered "leak prone". This piping has been identified the the most recent rate case as requiring replacement. The settlement order set aside funding per the following race case order excerpt:

"The allowed per-mile cost includes....and is set as follows: (1) \$1.780 million per mile for 2018, (2) \$1.895 million per mile for 2019; (3) \$2.010 million per mile for 2020; and \$2.125 million per mile for 2021)." "Effective in 2018, the Company will replace or eliminate, at a minimum, 15 miles of LPP per year."

Applies to Funding Account 2-2580-00-YY

### Solution

Proposed size: This funding project is for Neighborhood LPP Project specific work orders.

2019: Port Ewen System: \$8,127(k), North Highland: \$2,397, West Haight Area: \$4,373, East Newburgh Broadway to Third: \$4,816, Cornwall: \$2,450, Sharon Drive and Route 9: \$3,525, Montgomery: \$3,154.

Projects for years 2020 to 2023 have been tentatively identified and required funding detail provided in the spreadsheet.

Type of estimate: Preliminary Estimate						
Total       Year 1       Year 2       Year 3       Year 4       Year 5       Future         Capital       \$152,865,000       \$24,854,000       \$29,991,000       \$32,259,000       \$29,205,000       \$36,557,00       \$221,000,000         Expense       \$3,250,000       \$750,000       \$750,000       \$750,000       \$750,000       \$750,000       \$750,000						
Cost Risks   Environmental   Timing/Permitting   Manpower   Other						
Primary Project Objective Risk Reduction						
<u>Benefits</u>						
Economic         Reduced O&M <ul> <li>Replacement</li> <li>Per rate case orders, elimination of risk and reduction of operating expense</li> <li>Reinforcement</li> <li>Road Rebuild</li> <li>Other</li> </ul>						
Service         Reliability         Radial feed         Loop tie         Gas Safety         D       Pipeline type         N/A       Number of closed leaks in past 10 years         N/A       Number of hazardous (Class 1, 2A and 2)         100+       Number of active leaks         14.0       Length of leak prone pipe eliminated         0       Number of high pressure service replacement         Number of isolated service replacement						

2

Customer Impact
Complaints
Critical Customers
Public Relations Considerations
Other
Risk Reduction
Safety
Reduce risk of incident Employee Safety
Public Safety
Other Benefits
Compliance
Central Hudson Inspections
<ul> <li>Elimination of Integrity Related Issues</li> </ul>
Other Program Type
Infrastructure
1875 + Infrastructure year installed
1000/yr Number of Services
Indoor meter sets
✓ Metallic
Obsolete/ Unserviceable Equipment
Strategic Replacement
Flood zone
Main feeder route
Low pressure system
Other Program Type
Other

I

Reference Report or Study

Or

Project Alternatives Considered

Decision criteria for alternative selection

4

# COMMON PROGRAM INDIVIDUAL PROJECT SUBMITTAL



# **Budget Submittal Form for Common Projects**

Project Name:	Poughkeepsie Headquarters – Build new parking area and office bldg.
Form submitted	by: Stefanie Pola
Budget Group:	41 - Buildings
Summary Catego	ory: System Enhancement
Investment Cate	gory: Daily Operations

### **Description of Problem**

Due to the growth in headcount there is a lack of office space and parking at the Poughkeepsie headquarters. There is also a need for expanded vehicle maintenance. The existing Poughkeepsie garage area is inadequate for some equipment which then requires equipment to be moved up to Kingston garage.

### Solution

This project will build a new office building and parking area for approximately 300 people on the South Ave. facility. Office and conference space is needed to conduct business operations. This project would also accommodate parking which is limited at the site. The new building facility will provide the opportunity to relocate large groups of employees to improve workflow and production. It will also provide space for a modernizing garage area for Transportation.

Туре о	of esti	mate:	Conceptual Estima	ite				
Capita Expen		<u>Tota</u> 10,354,0		Year 2 6,889,000	<u>Year 3</u> 0	<u>Year 4</u> 0	<u>Year 5</u>	Future
Cost R	Enviro Timin Manp Other	oower	nitting					
<u>Benef</u>	<u>its:</u>							
	Econo	omic						
		Redu	ced O&M					
		Redu	ced Customer Bill [					
	<b>~</b>	Other	Provide needs space	at the most co	ost in the effectiv	e way		
	<u>Risk F</u>	Reduct						
		Safety		<b></b>				
			Employee Safety					
			Public Safety					
			Other Program Ty	ре				
		Comp	liance					
			Inspections					
			Code Requiremen					
			Other Program Ty	ре				
		Infras	tructure					
			Average Age of In	frastructur	e years			
			Failure Rates					
			Obsolete/Unservi	ceable Equ	ipment 🦳			
			Condition					
			Strategic Replace	ment				
			Other Program Ty	ре				

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



**Budget Submittal Form for Common Projects** 

Project Name:	Kingston - Office Space Build Out
Form submitted	by: Stefanie Pola
Budget Group:	41 - Buildings
Summary Catego	ory: System Enhancement
Investment Cate	gory: Daily Operations

### **Description of Problem**

Inadequate office space, restrooms, and operations space for daily operations at district offices.

### Solution

Build out of the open office space, including restrooms, & a disaster recovery area will create additional office space for new employees and a place for disaster recovery and back up of systems currently located at the Poughkeepsie headquarters. This will increase the efficiency of the office as well as accommodate teams for restoration and recovery making corporate process more efficient.

Type of	f esti	mate:	Conceptual E	stim	ate				
Capital Expens		<u>Tota</u> 3,178,00		]	<u>Year 2</u> 1,601,000	<u>Year 3</u> 0	<u>Year 4</u> 0	<u>Year 5</u> 0	<b><u>Future</u></b> 0
Cost Ris		onmen	tal						
		ower	nitting						
			bjective Serv	ce					
<u>Benefit</u>	<u>:s:</u>								
<u>E</u>	cond	<u>omic</u>							
		Redu	ced O&M						
		Redu	ced Customer	Bill					
	<ul> <li>✓</li> </ul>	Other	Increased office back up proces	e spa ses	ce and additior	nal restoration ar	nd recovery area	as will increase ef	fficiency of
<u>R</u>	<u>Risk F</u>	<u>Reduct</u>	<u>ion</u>						
		Safet	Ý						
			Employee Sa	fety					
			Public Safety						
			Other Progra	m T	уре				
		Comp	oliance						
			Inspections						
			Code Require	eme	nt/PSC				
			Other Progra	m T	уре				
		Infras	tructure						
			Average Age	of lı	nfrastructur	e 🔄 years	;		
			Failure Rates						
			Obsolete/Un	serv	viceable Equ	ipment 🦳			
			Condition 🗌						
			Strategic Rep	lace	ement				
			Other Progra						

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



# **Budget Submittal Form for Common Projects**

Project Name:	Training and System Operation Facilities
Form submitted	by: Stefanie Pola
Budget Group:	41 - Buildings
Summary Catego	ory: System Enhancement
Investment Cate	egory: Daily Operations

### **Description of Problem**

Central Hudson does not presently have a dedicated, centrally located training facility at which we can prepare our entire employee population with all the necessary skills to perform their duties. Central Hudson also does not have office facilities for the addition of a Distribution System Operation either with the existing Transmission System Operations or in any other facilities without the need for major renovations.

### Solution

The proposed combined Employee Safety, Training and Development Academy and a System Operations facility. This new facility would enable scenario-based training. This will allow for repeatability, practice of procedures in a real life situation as well as in the face of adversity – while simultaneously performing in a safe and controlled environment. While also providing space for a combined Distribution and Transmission System Operations primary control center. The facility has been designed to provide flexibility for other corporate uses and to facilitate collaboration with emergency services, municipalities, and other outside agencies.

Type of est	timate: C	onceptual Estin	nate				
Capital Expense	<u>Total</u> 26,020,000	<u>Year 1</u> 3,534,000	Year 2 3,095,000	Year 3 13,213,000	<u>Year 4</u> 5,044,000	Year 5 1,134,000	Future
Timi Timi Man Othe		ting					
	Reduced	d Customer Bill		ombine System (	Operations facilit	у	
<u>Risk</u>	Complia	nployee Safety ublic Safety ther Program 1					
	Co Co Infrastru Co Co Co Co Co Co Co Co Co Co Co Co Co	ode Requireme ther Program 1	ype	e 🔄 years			
	Co	bsolete/Unser ondition trategic Replac ther Program 1	ement	ipment			

Other		

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



**Budget Submittal Form for Common Projects** 

Project Name:	Business Intelligence (Cognos)
Form submitted by: Vicki Wheeler	
Budget Group:	42 - Office Equipment
Summary Category: System Enhancement	
Investment Category: Daily Operations	

### **Description of Problem**

The BI program was set up about 5 years ago mainly to address the data silo'd in the mainframe and also provide a solution for numerous reports that required various input sources and therefore were compiled manually into massive spreadsheets. It started out very small with only one full-time resource and an informal project management and request submission process. Now it is a formal program with a defined team and a formal project management process along with IT Steering Committee review and approval of the projects to be undertaken.

### Solution

We purchased Cognos and a single Netezza box in December 2011. We hired a skilled contract resource (still on the team today) to start rolling out reports in 2012. Over time, we have built up the team to 3 contract resources and one full time CH PM and a part time Program Manager. in 2016 a second, DR/Test Netezza box was purchased. Many reports and dashboards have been implemented that provide the business areas with way more information than they have ever had before in terms of managing their work and getting visibility into patterns etc; we cannot keep up with the demand for more. The 5 year plan will be established later this year and include rolling some of the reporting up into corporate wide KPIs, pushing data out to mobile devices, creating a enterprise data framework, near real-time data updates and exploring predictive analytics.

Type of e	estimate: P	eliminary Estin	nate				
Capital Expense	<u>Total</u> \$6,557,000 \$0	<b>Year 1</b> \$1,258,000 \$0	<u>Year 2</u> \$1,291,000 \$0	<b>Year 3</b> \$1,312,000 \$0	<u>Year 4</u> \$1,339,000 \$0	<u>Year 5</u> \$1,357,000 \$0	Euture TBD TBD
☐ Tir ✔ Ma ✔ Ot	vironmental ming/Permit anpower <sub>[res</sub> her <sub>[funding a</sub>	ting ource availability o vailability due to c					
<u>Benefits</u>		service Service					
	Reduced Reduced	I O&M		a management, v	visibility		
<u>Ri</u>	sk Reduction Safety	1					
	🗌 Er	nployee Safet	у 🗌 👘				
	🗌 Ρι	ublic Safety					
	01	ther Program <sup>•</sup>	Туре				
	Complia	nce					
		spections Pro					
		ode Requirem					
	<ul> <li>✓ Of</li> </ul>	ther Program	Type Various p	projects to monit	or & manage ope	erational complia	nce
		verage Age of	Infrastructur	e 🔄 years	;		
	_	ilure Rates					
		osolete/Unser	viceable Equ	ipment			
		ondition					
		rategic Replac					
		ther Program <sup>•</sup>	Туре				

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	CIS / REV Modernization						
Form submitted	by: Jordan Randall						
Budget Group: [	Budget Group: 42 - Office Equipment						
Summary Catego	ory: Maintain System Standards						
Investment Cate	gory: Infrastructure						

## **Description of Problem**

The CIS system is a custom built mainframe application that has been in service since 1984. It handles all of the possible interactions with a customer, not just billing, A/R, payments etc. As such it is the hub for just about all other applications in use, both mainframe and otherwise. It has grown in size and complexity over the years, and requires that changes be made by analysts with a significant number of years experience dealing with the system. Most of the original programmers are no longer with Central Hudson and the few remaining are at risk of retiring in the not too distant future. Making changes to CIS can be a long process, mostly in terms of testing through everything to make sure nothing was impacted downstream and unexpectedly.

REV (Reforming the Energy Vision) came into the picture recently, and is changing the utility business. There is more regulatory activity and requirements now than ever before This means the CIS has to change along with it. Due to the points mentioned above, that is not a very agile process and can take more time than we have. For example, our REV demonstration project by the end of 2016 is going to allow customers to choose to have a smart meter installed to provide them with detailed energy analytics. It seems very likely that complex, variable time of use billing rates could come shortly thereafter, in order to allow customers to take full advantage of their new smart meters. With all of the other regulatory requirements that have been stacked up waiting for us to roll out monthly billing on July 1, 2016, it could be some time before we are able to program in house any new complex billing rates.

#### Solution

For the last year or so, we have been bringing in various vendors to demo their solutions to help us investigate other CIS options that would allow us to increase our CIS billing flexibility:

1. a 'bolt on' rate engine that could calculate a new complex rate value for a meter reading and pass all the info back to the existing CIS. This could include a hosted solution by another Fortis utility.

2. a new billing CIS that could store account data, process all the billing functions for the accounts with those new rates and interface with the existing CIS to pass over any required data to book.

3. a new fully functional CIS that could take certain accounts and perform all CIS processes required for that account - in effect having 2 parallel CIS systems with the assumption that all accounts would eventually over time wind up in the new CIS. At which time the existing CIS would be sunsetted.

All of these options require significant interfacing with the existing CIS so it is still unclear at this point which solution could be the best fit for us. We continue to research and bring various vendors in to perform demo's of their products. At some point in the near future we will likely select one of the vendors to come in and perform a requirements gathering workshop with us to dive more in depth into what solution(s) have the most pros and the least cons for our situation.

Type of est	imate: Pr	eliminary Estin	nate				
Capital Expense	<u>Total</u> \$14,997,000	<u>Year 1</u> \$3,145,000	Year 2 \$3,173,000	Year 3 \$3,062,000	<u>Year 4</u> \$2,790,000	Year 5 \$2,827,000	Future
☐ Timir ✔ Man ✔ Othe	r <sub>funding av</sub>					tirements	
	-	O&M Customer Bill		ith regulatory an	d other billing mo	odifications to 32	yr old CIS
<u>Risk</u>	🗌 Pu	nployee Safety Iblic Safety Ther Program					
	Co Co Infrastru	spections ode Requireme ther Program <sup>-</sup> cture verage Age of	Type new rate			Service Commis	ssion
	ロロ ロ ロ ロ い Co St	ilure Rates osolete/Unser ondition CIS cu rategic Replac ther Program <sup>-</sup>	stom software ir ement Aging	ncreasingly com			

Other

## **Alternatives Analysis**

Reference Report or Study

<u>Or</u>

## **Project Alternatives Considered**

so far: Itron's rate engine, Nexant's rate engine, Oracle's CC&B (multiple vendors), hosted solution with TEP, Hansen's Nirvanasoft, an SAP hosted solution (multiple vendors). Still in progress.

### Decision criteria for alternative selection

not laid out yet.



Project Name:	Increase Quality & Speed of Delivery of Application Testing						
Form submitted by: Jordan Randall							
Budget Group: [	42 - Office Equipment						
Summary Category: System Enhancement							
Investment Cate	gory: Daily Operations						

### **Description of Problem**

Currently there's no standard and automated way of testing software functionality. So the results are not consistent and it takes longer to validate the functionality.

#### Solution

Continuation to design test scripts across all systems coupled with the automation of testing wherever effective. This will save time and make testing more consistent. It'll also help in validating functionality (in the form of regression testing) whenever code changes are made.

Туре о	of estin	nate: [	Preliminary Estim	ate				
Capita Expens		<u>Total</u> \$2,732,000	<u>Year 1</u> \$524,000	<u>Year 2</u> \$538,000	<u>Year 3</u> \$547,000	<u>Year 4</u> \$558,000	Year 5 \$565,000	<u>Future</u>
Cost R								
	-	nment	-					
	-	g/Perm						
	Manpo							
	Other	conflicti	ng priorities.					
<u>Primar</u>	r <mark>y Proj</mark>	<u>iect Ob</u>	jective Service					
<u>Benefi</u>	<u>ts:</u>							
<u> </u>	Econo	<u>mic</u>						
	~	Reduce	ed O&M					
		Reduce	ed Customer Bill					
	<b>~</b>	Other	improved business	processes, data	management			
-		<u>eductio</u> Safety	<u>on</u>					
			Employee Safety	,				
			Public Safety					
			Other Program 1	vne				
		Compli	_	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
			nspections					
			Code Requireme	ent/PSC				
			Other Program T					
			ructure	/				
			Average Age of I	nfrastructur	e 🗌 years			
			Failure Rates		,			
			Obsolete/Unser	viceable Equ	ipment 🗌			
			Condition		•			
			Strategic Replac	ement				
			Other Program T					

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	Clarity Replacement/Upgrades Enhancements						
Form submitted by: Jordan Randall							
Budget Group:	42 - Office Equipment						
Summary Category: Maintain System Standards							
Investment Cate	gory: Infrastructure						

### **Description of Problem**

Clarity- our planning system has reached End Of Life. IBM, who developed and supported Clairty has announced that it's discontinuing the support. We need to replace the system so that the business is not disrupted.

#### Solution

Implement newer product like IBM Cognos TM1 which provides similar functionality.

Type of est	timate: P	eliminary Estin	nate				
Capital Expense	<u>Total</u> \$1,348,000	<u>Year 1</u> \$0	Year 2 \$0	<u>Year 3</u> \$0	<u>Year 4</u> \$670,000	<u>Year 5</u> \$678,000	Future
☐ Timi ✓ Man ✓ Othe Primary Pr Benefits:	Connictin	-					
	Reduced	O&M Customer Bill					
<u>Risk</u>	Pu Complia Complia In Co Do Infrastru Av Fa	nployee Safety Iblic Safety Ther Program <sup>-</sup> nce spections ode Requireme ther Program <sup>-</sup> icture verage Age of illure Rates	Type				
	Co Co St	osolete/Unser ondition rategic Replac ther Program	ement	ipment			

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	Cyber Security						
Form submitted	by: Jordan Randall						
Budget Group:	42 - Office Equipment						
Summary Category: System Enhancement							
Investment Cate	gory: Compliance						

### **Description of Problem**

Currently we do not have an efficient way to grant or revoke access from authorized individuals leaving us vulnerable to have users with elevated level of access where not needed. Also we need to have better oversight and governance over the process.

#### Solution

Implement an Identity and Access Management tool. This is a multi-phased project. In Phase 1, the project will develop workflows that will replace current manual process of on-boarding and off-borading of employees and contractors. In the subsequent phases the workflows for access control at the application level will be implemented.

Туре о	of esti	imate:	Preli	minary Estin	nate				
Capita Expen		<u>Total</u> \$509,000		<u>Year 1</u> \$79,000	<u>Year 2</u> \$104,000	Year 3 \$107,000	Year 4 \$109,000	Year 5 \$111,000	Future
Cost F	lisks								
		onmen	tal [						
	Timir	ng/Pern	nittin	g					
•	Manp	ower [	resour	ce availability	due to additional	l workload, chan	ging priorities		
<b>v</b>	Othe					s/competing pro			
<u>Prima</u>	ry Pro	oject Ol	bjecti	ive Safety/S	Security				
<u>Benef</u>				,	,				
	Econ	<u>omic</u>							
		Reduc	ced O	&M					
		Reduc	ced C	ustomer Bil					
	<b>~</b>	Other	impr	oved identity a	nd access contr	ol and better ove	ersight and gove	rnance over the p	vrocess.
	<u>Risk I</u>	<u>Reducti</u>	<u>ion</u>						
		Safety	/						
			Emp	loyee Safet	y L				
			Publ	ic Safety					
		<	Othe	er Program <sup>-</sup>	Type Cyber Sa	afety			
		Comp	lianco	е					
			Inspe	ections 🗌					
			Code	e Requirem	ent/PSC				
			Othe	er Program <sup>®</sup>	Туре				
		Infras	truct	ure					
			Aver	age Age of	Infrastructur	e 🔄 years	;		
			Failu	ire Rates					
			Obso	olete/Unser	viceable Equ	ipment 🦳			
			Cond	dition 🦳					
			Strat	tegic Replac	ement				
			Othe	er Program <sup>·</sup>	Туре				

Other		

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name: Emergent Software Package/Upgrades						
Form submitted by: Jordan Randall						
Budget Group: 42 - Office Equipment						
Summary Category: Maintain System Standards						
Investment Category: Infrastructure						

### **Description of Problem**

Technology and customer expectations are changing fast. IT needs to prepared to understand these trends and be prepared to implement changes wherever necessary.

#### Solution

Ongoing emerging IT related capital spend from unknown, but expected IT requests that fall outside of the planning windows to misc. upgrades, etc.

Total       Year 1       Year 2       Year 3       Year 4       Year 5       Future         Capital       \$7,465,000       \$1,048,000       \$1,291,000       \$1,531,000       \$1,786,000       \$1,809,000       []         Expense
Timing/Permitting     ✓   Manpower
Other Conflicting priorities
Primary Project Objective Service Benefits:
Economic
Reduced O&M
Reduced Customer Bill
✓ Other
Risk Reduction
Safety
Employee Safety
Public Safety
Other Program Type
Compliance
Inspections
Code Requirement/PSC
Other Program Type
Infrastructure
Average Age of Infrastructure years
Failure Rates
Obsolete/Unserviceable Equipment
Condition
Strategic Replacement existing mainframe system 20+ years old
Other Program Type

Other		

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	Unified Comm. VOIP, IVR Upgrades/Enhancements & Extending Collaboration						
Form submitted	by: Jordan Randall						
Budget Group: [	Budget Group: 42 - Office Equipment						
Summary Catego	ory: System Enhancement						
Investment Cate	gory: Daily Operations						

## **Description of Problem**

Our existing communication tools do not provide a seamless experience over different types of communications like instant messaging, voice, video conferencing.

#### Solution

Extension, upgrades, and enhancements of UC collaboration solutions.

414

Туре о	f esti	mate:	Preliminary Estim	ate				
Capita Expens		<u>Total</u> \$3,593,00		<u>Year 2</u> \$645,000	Year 3 \$656,000	<u>Year 4</u> \$670,000	Year 5 \$678,000	Future TBD
□ · □ · □ · Primar Benefi	Enviro Timin Manp Other	oower [ oject Ob omic Reduc	tal nitting pjective Service red O&M red Customer Bill					
	<ul> <li>✓</li> </ul>	Other						
<u> </u>	<u>Risk f</u>	Reducti Safety		[				
		Comp	Other Program T liance	ype				
			Inspections Code Requireme Other Program T					
			tructure Average Age of II	nfrastructur	e 🦳 years			
			Failure Rates Obsolete/Unserv Condition	iceable Equ	ipment			
			Strategic Replace Other Program T					

Other		

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	CM Program							
Form submitted	by: Jordan Randall							
Budget Group:	42 - Office Equipment							
Summary Categ	ory: Non-Discretionary							
Investment Cate	gory: Compliance							

### **Description of Problem**

Records Management for electronic documents and email had been a challenge for Central Hudson for some years due to the proliferation of documents on various share drives. In 2012 an RFP was sent out to various software vendors for ECM (Enterprise Content Management) solutions and OpenText was selected. The first phase, to roll out the software to all areas of the company, was guided by the following primary objectives:

Increase compliance with Central Hudson's Records Management policy, and
 Improve the efficiency of the Company's execution of legal and regulatory holds and discovery.

Since then the ECM Program was set up to implement various basic functionality in different Phases, guided by the original objectives and a 5 year plan.

#### Solution

The ECM Program got underway in 2012 with the purchase of the OpenText Content Server software and related modules. Phases 1-3 were completed by December 31, 2015 to install the basic software, roll it out across the entire company and then start implementing various RM functionality as well as a major software upgrade. Phase IV is scheduled up through Dec 31, 2016. The ECM 5 year plan for 2017-2021 is currently being updated and will include another major software upgrade (to Content Suite 16), Email management, Dispositioning, Physical Objects, Groups & Permissions redesign, new functionality enhancements, etc. Each calendar year is typically another Phase, starting up with Phase V in 2017 (Year 1 below). Our strategic partner for ECM implementations is currently Cognizant, and we have no plans to replace them.

Type of est	timate: Pre	eliminary Estin	nate				
Capital Expense	<u>Total</u> \$5,787,000 \$0	<u>Year 1</u> \$1,337,000 \$0	<u>Year 2</u> \$1,371,000 \$0	<u>Year 3</u> \$1,394,000 \$0	<u>Year 4</u> \$837,000 \$0	<u>Year 5</u> \$848,000 \$0	<b>Future</b> TBD TBD
☐ Timi ✓ Man ✓ Othe	er funding av	ing urce availability of ailability due to c	hanging prioritie				
<u>Benefits:</u>	iomic Reduced						
✓ Risk	Other Control Ot	ompliance; impro	ved business pr	ocesses			
	Em D Pul	ployee Safet blic Safety her Program <sup>-</sup>					
		pections	-				
	Infrastruc	erage Age of			;		
	Db Cor	lure Rates solete/Unser ndition		ipment			
		ategic Replac her Program <sup>-</sup>					

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	/iki/CentralHudson.com Redesign - WCM (Web Content Management)							
Form submitted	by: Jordan Randall							
Budget Group:	42 - Office Equipment							
Summary Catego	ory: System Enhancement							
Investment Cate	gory: Daily Operations							

### **Description of Problem**

The implementation will provide the foundation to extending customer self-services, REV related services, and the REV driven customer portal:

o Provides the foundation for a scalable Wiki and Website

o Enables analytics across our web properties including customer self service

o Combined with Portal solution provides the platform for overall customer engagement growth

This project is directly related to enabling our group mission and supports our strategic imperatives - 'Enrich Customer & Business Partner Experience'.

#### Solution

Software solution purchased, preliminary planning done in 2015. Incorporates a redesign of the Wiki & CentralHudson.com leveraging a WEB Content Management solution that will provide a single development platform for both Web & Mobile enablement of the Wiki and CentralHudson.com. Intent is to drive personalization and provide the ability to have tracking of usage for channel analytics leveraged to see where employees & customers are transacting, dropping off, etc in order to identify where to focus and to ensure focused employee & customer adoption.

Type of e	estin	nate:	Prelin	ninary Estim	ate				
Capital Expense		<u>Tota</u> 2,003,0		<u>Year 1</u> \$577,000	<u>Year 2</u> \$592,000	<u>Year 3</u> \$273,000	<u>Year 4</u> \$279,000	<u>Year 5</u> \$283,000	Euture
	nviro	nmen		. [					
M	-	ower		e availability d		workload, chang s/competing proj			
Primary Benefits		ect O	bjectiv	<u>e</u> Service					
<u>Ec</u>	ono	<u>mic</u>							
		Reduo	ced O8	kΜ					
		Reduo	ced Cu	stomer Bill					
	<b>~</b>	Other	impro	ved web prese	ence and visibili	ty into customer/	employee use o	f the web (and wi	ki)
<u>Ri</u> s	<u>sk R</u>	<u>educt</u>	ion						
		Safety	y						
			Emplo	oyee Safety	/				
			Public	: Safety					
			Other	· Program T	ype				
		Comp	liance	-					
			Inspe	ctions Proj	ects implement	ed to monitor an	d manage gas in	spections and	
			Code	Requireme	ent/PSC Vario	ous projects to m	onitor & manage	code & PSC req	uirements
				-				erational compliar	
		Infras	tructu	_	/				
			Avera	ige Age of I	nfrastructur	e vears			
				e Rates		· · · · ·			
					viceable Equ	ipment			
			Condi		- 1-	· ·			
		<u> </u>			ement wiki is	old; cumbersom	e; little external v	website analytics	capability
				Program 1					

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	Digital Initiatives for Customer Engagement (DICE)
Form submitted	by: Jordan Randall
Budget Group:	42 - Office Equipment
Summary Categ	ory: System Enhancement
Investment Cate	gory: Daily Operations

### **Description of Problem**

This project is an initial investment to keep momentum going forward on digital initiatives as prioritized by the Digital Interactive Working Group. Ongoing investment in Digital (Web/Mobile/Social) customer enablement via extending self service capabilities, growing adoption of existing self service offerings, and aligning customer experience across all channels.

#### Solution

Expanded investment in digital will enable significant progress in development, translating to more customer engagement and satisfaction. Identification of potential productivity and/or hard savings through reductions in costs of other customer touchpoints will need to be estimated and measured.

Type of est	imate: Co	nceptual Estin	nate				
Capital Expense	<u>Total</u> \$12,021,000 \$0	<u>Year 1</u> \$2,307,000 \$0	<u>Year 2</u> \$2,366,000 \$0	<u>Year 3</u> \$2,406,000 \$0	<u>Year 4</u> \$2,455,000 \$0	<u>Year 5</u> \$2,487,000 \$0	Euture TBD TBD
	ronmental ng/Permitti power <sub>Resc</sub> r	ng	due to additiona	l workload and p	projects.		
<u>Benefits:</u>	oject Objec	tive Service					
	Reduced	O&M Customer Bill					
<u>Risk</u>	Put	ployee Safety blic Safety her Program T					
	Complian	_	ent/PSC				
	Infrastruc Ave	eture erage Age of lure Rates	Infrastructur				
	Cor	solete/Unser ndition ategic Replac ner Program 7	ement	ipment			

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	Business Agility with Enterprise SOA
Form submitted	by: Jordan Randall
Budget Group:	42 - Office Equipment
Summary Categ	ory: System Enhancement
Investment Cate	egory: Daily Operations

### **Description of Problem**

The Business Agility with an Enterprise SOA (Service Oriented Architecture) project will establish the foundation and tools to allow Central Hudson to be more agile in business process implementation by exposing core business logic and enabling the integration of key processes and information. SOA will be key to how fast we deliver, how we can leverage existing business functions across our portfolio, and to how we build the foundation for our future with mobile application solutions, cloud, and modernization vs. mass replacement. By making foundational investments, we will enable a flexible, scalable, secure, and reliable environment. This environment will be poised for current and anticipated information and technology demands across the enterprise coupled with a continued focus on digital (web, mobile, social, IVR), self-service oriented offerings to increase overall customer engagement.

#### Solution

In 2014, the software tools were purchased for Oracle SOA Suite and in 2015, together with our Strategic Partners, we installed and configured these tools. In 2016, we have deployed several services within SOA. The continued investment in SOA is a necessity in order to reduce complexity and costs. It will bring flexibility, interoperability, discoverability, reusability, and shared services, allowing us to leverage new and existing business logic via exposed services.

The investment aims to fully implement SOA across the entire application portfolio. In 2017, we continue with limited incremental progress. The investment in outer years allow us to increase progress through full implementation and continuous extension of portfolio.

Туре	of est	imate:	Definit	ive Estimat	e				
Capita Exper		<b>Tota</b> \$6,505,0		<u>Year 1</u> 61,206,000	<u>Year 2</u> \$1,291,000	Year 3 \$1,312,000	<u>Year 4</u> \$1,339,000	<u>Year 5</u> \$1,357,000	<u>Future</u>
Cost F	Envir Timir	oower	nitting		other ongoing IT due to additiona	projects I workload and p	projects.		
<u>Prima</u> Benef		oject O	bjectiv	e Service					
	Econ	omic							
			ced O&	м					
				stomer Bill					
		Othe	-						
	<u>Risk l</u>	Reduct	<u>ion</u>						
		Safet	У						
			Emplo	yee Safety	,				
			-	Safety					
			Other	Program T	уре				
		Comp	oliance	-					
			Inspec	tions					
			Code I	Requireme	nt/PSC				
			Other	Program T	ype				
		Infras	structur	е					
			Avera	ge Age of I	nfrastructur	e 🔄 years			
			Failure	e Rates					
			Obsole	ete/Unserv	/iceable Equ	ipment			
			Condit		·				
				gic Replace	ement				
		~				cornerstone of I	T future projects	& initiatives	

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	Mainframe Bundled Releases
Form submitted	by: Jordan Randall
Budget Group:	42 - Office Equipment
Summary Catego	ory: Maintain System Standards
Investment Cate	gory: Infrastructure

## **Description of Problem**

This project is to include bundling of minor changes on our mainframe systems into planned releases.

#### Solution

By bundling mainframe enhancements and improvements into a release, we are able to satisfy the business requirements with minimal impact on our production systems.

Type of estimate: Conceptual Estimate	
Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           Capital         \$1,639,000         \$315,000         \$323,000         \$328,000         \$335,000         \$339,000         [           Expense	<u>ire</u>
Cost Risks   Environmental   Timing/Permitting   Manpower Resource Availability due to additional workload and projects.   Other   Primary Project Objective Service   Benefits:   Economic   Reduced O&M   Reduced Customer Bill	
Other   Other     Risk Reduction   Safety   Safety   Employee Safety   Public Safety	
Other Program Type Compliance Inspections Code Requirement/PSC Other Program Type Infrastructure	
Infrastructure Average Age of Infrastructure years Failure Rates Obsolete/Unserviceable Equipment Condition Strategic Replacement V Other Program Type Keeping systems current and up to date	

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	TotalHR Replacement
Form submitted	by: Nicole Tancredi
Budget Group:	42 - Office Equipment
Summary Catego	ory: System Enhancements
Investment Cate	egory: Infrastructure

### **Description of Problem**

TotalHR system has been upgraded and kept up to date but lacks features such as Performance Management, Employee Self Service portal, etc.

#### Solution

Replacement of TotalHR with a full featured solution will provide a more robust solution for the HR department and for employees.

Туре	of esti	imate:	Conceptual Estin	nate				
Capita Exper		<u>Tota</u> \$1,994,0		Year 2 \$538,000	Year 3 \$273,000	<u>Year 4</u> \$223,000	Year 5 \$226,000	<b><u>Future</u></b> 0
	Envir Timin Manp Other	power r	mitting	due to additiona	l workload and p	projects.		
		<u>oject O</u>	bjective Service					
<u>Benef</u>	<u>its:</u> Econ	omic						
			ced O&M					
			ced Customer Bill					
		Othe						
	<u>Risk I</u>	Reduct	tion					
		Safet	У					
			Employee Safety	/				
			Public Safety					
			Other Program	Гуре				
		Comp	oliance					
			Inspections					
			Code Requireme	ent/PSC				
			Other Program	Гуре				
		Infras	structure					
			Average Age of	nfrastructur	e 🦳 years			
			Failure Rates					
			Obsolete/Unser	viceable Equ	ipment 🦳			
			Condition					
		<b>~</b>	Strategic Replac	ement Full fea	atured HR syste			
		~	Other Program					

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	Emergency Management Software Upgrade
Form submitted	by: Jordan Randall
Budget Group:	42 - Office Equipment
Summary Catego	ory: Maintain System Standards
Investment Cate	gory: Infrastructure

#### **Description of Problem**

The existing EMS s/w is approaching end of life phase where the vendor stop supporting the current version we're on. This will leave us with unsupported version of this critical s/w.

#### Solution

Various software upgrades, enhancements, and/or other software needs for this domain.

Type of es	Type of estimate: Conceptual Estimate						
Capital Expense	Total \$1,585,000 \$632,000	Year 1 \$341,000 \$45,000	Year 2 \$242,000 \$90,000	Year 3 \$328,000 \$135,000	<u>Year 4</u> \$335,000 \$180,000	<u>Year 5</u> \$339,000 \$182,000	<b>Future</b> TBD TBD
Tim Mar Oth Primary P Benefits:	ironmental ing/Permitti npower er roject Objec	ng					
	nomic Reduced ( Reduced ( Other	D&M Customer Bil					
<u>Risk</u>	D Put	ployee Safety blic Safety					
	Complian	pections	ent/PSC				
	Infrastruc Ave Fail	erage Age of Jure Rates	Infrastructur				
	Cor	solete/Unser ndition ategic Replac ner Program <sup>-</sup>	ement	ipment			

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	Electric GIS				
Form submitted	by: Jordan Randall				
Budget Group: [	42 - Office Equipment				
Summary Catego	ory: System Enhancement				
Investment Cate	gory: Infrastructure				

#### **Description of Problem**

Existing Electric GIS solution lacks capability of estimating design and underground manholes.

#### Solution

Upgrade GIS.

Type of	estimate	Conceptual Estim	ate				
Capital Expense	<u>Tota</u> \$1,449,		<u>Year 2</u> \$0	<u>Year 3</u> \$547,000	<u>Year 4</u> \$279,000	Year 5 \$283,000	<u>Future</u>
□ Ti □ N □ O Primary Benefits	nvironme iming/Per 1anpower ther	mitting					
   		iced O&M iced Customer Bill r					
<u>R</u>	isk Reduc Safet		ype				
	Infra	Other Program T structure Average Age of In Failure Rates Obsolete/Unserv Condition	ype	e 🔄 years			
		Other Program T					

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



roject Name: IT Strategic Initiatives Hardware				
Form submitted by: Jordan Randall				
Budget Group: 42 - Office Equipment				
Summary Category: Maintain System Standards				
Investment Category: Infrastructure				

#### **Description of Problem**

Support continuous growth of IT and Corporate related Hardware projects.

#### Solution

Replace aging Hardware and upgrading when needed to more efficient standards.

Type of	estimat	te: Cond	ceptual Estim	nate				
Capital Expense	\$2,76	<u>otal</u> 64,000	Year 1 \$613,000	Year 2 \$522,000	Year 3 \$533,000	<u>Year 4</u> \$544,000	Year 5 \$553,000	<b><u>Future</u></b> 0
<u>Cost Ris</u>	<u>sks</u>							
<b>E</b>	nvironm	nental 🗌						
т	iming/P	ermitting	g					
	lanpow	er						
Ľ C	other <sub>Ne</sub>	eed to mak	e sure the scop	be is controlled				
<u>Primary</u>	<u>/ Project</u>	<u>t Objecti</u>	ve Econom	ic				
<u>Benefit</u>	<u>s:</u>							
<u>E</u>	conomi	<u>c</u>						
	✓ Re	duced O	&M					
	Re	duced Cເ	ustomer Bill					
	🗌 Otl	her						
<u>R</u>	isk Redu							
	Saf	fety		<b></b>				
	L	_	loyee Safety					
	L		c Safety					
	L		r Program 1	Гуре				
	Co	mpliance —						
			ections					
			•	ent/PSC				
			r Program 1	Гуре				
	Inf	rastructı						
	L			nfrastructure	eyears			
	L	_	re Rates					
			olete/Unser	viceable Equi	pment			
			lition					
	١	Strat	egic Replac	ement				
		Othe	r Program 1	Гуре				

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name: Mobile (Pen) Computing Replacements				
Form submitted by: Jordan Randall				
Budget Group: 42 - Office Equipment				
Summary Category: Maintain System Standards				
Investment Category: Infrastructure				

#### **Description of Problem**

Mobile computing becomes outdated and runs its useful life.

#### Solution

Maintaining a continuous mobile replacement cycle is critical for the company to operate

Type of est	imate: Co	onceptual Estin	nate				
Capital Expense	<u>Total</u> \$1,302,000	<u>Year 1</u> \$226,000	Year 2 \$261,000	Year 3 \$266,000	<u>Year 4</u> \$272,000	Year 5 \$277,000	Future
Timin Timin Man V Othe Primary Pro Benefits:	oject Object omic Reduced	ake sure the sco <u>ctive</u> Service O&M					
	Other	Customer Bill					
<u>Risk</u>		ployee Safety blic Safety	/				
	Compliar	her Program <sup>-</sup> nce	Гуре				
	Co	pections de Requireme her Program <sup>-</sup>					
		cture erage Age of I ilure Rates	Infrastructur	e 🦳 years			
	Ot     Ot     Co	osolete/Unser		ipment			
		ategic Replac her Program <sup>-</sup>					

Other		

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	Mobility Upgrade
Form submitted	by: Surekha Jadhav
Budget Group: [	42 - Office Equipment
Summary Catego	ory: Maintain System Standards
Investment Cate	gory: Infrastructure

#### **Description of Problem**

Current mobility solution - h/w and s/w is aging. The s/w is approaching end of support phase leaving our critical resources with unsupported h/w and s/w.

#### Solution

Replace aging h/w and upgrade mobility (mobile workforce management) s/w to a more recent version of the s/w. The below mentioned \$1.987M is representative of the 2018 spend (not 2019-2023).

Type of est	timate: Co	onceptual Estir	nate				
Capital Expense	<u>Total</u> \$437,000	<u>Year 1</u> \$0	<u>Year 2</u> \$0	<u>Year 3</u> \$437,000	<u>Year 4</u> \$0	<u>Year 5</u> \$0	Future TBD
☐ Timin ☐ Man ☑ Othe Primary Pr Benefits:	oject Obje						
	Reduced Reduced Reduced Other	O&M Customer Bil					
<u>Risk</u>	Pu Complian Ins Co Co Co Co Ot Infrastru	nployee Safet blic Safety her Program nce spections ode Requirem ther Program cture verage Age of	Type	eyears			
	OI     OI     Co     Co     St	ilure Rates osolete/Unser ondition rategic Replac	ement	ipment			

Other		

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	IT Strategic Initiatives Hardware
Form submitted	by: Jordan Randall
Budget Group:	42 - Office Equipment
Summary Catego	ory: Maintain System Standards
Investment Cate	gory: Infrastructure

#### **Description of Problem**

Maintaining a constant upgrade and replacement system is essential for the company and the IT to grow and maintain standards held against us internally and externally.

#### Solution

Continuously replacing Network Infrastructure is essential for the company and the IT to grow.

Type of estir	nate: Conc	eptual Estim	ate				
Capital Sector S	<u>Total</u> 32,764,000	<u>Year 1</u> \$613,000	<u>Year 2</u> \$522,000	Year 3 \$533,000	<u>Year 4</u> \$544,000	<u>Year 5</u> \$553,000	<b><u>Future</u></b> 0
Timing Manpo Other Primary Proj Benefits: Econo	Need to make	e sure the scop					
	Reduced Cu Other						
	Public Other Compliance	oyee Safety c Safety r Program T ctions					
	Othel Infrastructu Avera Failur Obso	age Age of I re Rates lete/Unserv					
		ition [ egic Replace r Program T					

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	PC and Laptop Replacements
Form submitted	by: Jordan Randall
Budget Group:	42 - Office Equipment
Summary Catego	ory: Maintain System Standards
Investment Cate	gory: Infrastructure

#### **Description of Problem**

PC and Laptops run a useful course - when they slow down or break it interferes with the business and could consist of missing critical deadlines.

#### Solution

Maintaining a continuous PC and Laptop replacement cycle is critical for the company to operate.

1

		L_						
Туре о	festi	mate: C	onceptual Estin	nate				
Capita Expens		<u>Total</u> \$2,716,000	<u>Year 1</u> \$565,000	<u>Year 2</u> \$522,000	<u>Year 3</u> \$533,000	<u>Year 4</u> \$544,000	Year 5 \$553,000	Future TBD
<u>Cost Ri</u>	isks							
		onmental						
		g/Permit						
		ower 🗌						
	Other		make sure the scor					
		Need to r	nake sure the sco	de is controlled				
<u>Primar</u>	<u>y Pro</u>	ject Obje	ective Service					
<u>Benefi</u>								
<u> </u>	Econo	<u>omic</u>						
	~	Reduced	10&M					
		Reduced	d Customer Bill					
		Other						
<u> </u>	<u>Risk R</u>	<u>eduction</u>	<u>1</u>					
		Safety						
		Er	mployee Safety	/				
		Ρι	ublic Safety					
			ther Program 7	Гуре				
		Complia	nce					
		🗌 In	spections					
			ode Requireme	ent/PSC				
			ther Program	Гуре				
		Infrastru	ucture					
			verage Age of	Infrastructur	e 🦳 years	;		
		🗌 Fa	ailure Rates 🗌					
		□ o	bsolete/Unser	viceable Equ	ipment 🦳			
		Columnation	ondition					
		🖌 St	rategic Replac	ement				
			ther Program 1	Гуре				

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	Server Replacements and Storage Upgrades
Form submitted	by: Jordan Randall
Budget Group:	42 - Office Equipment
Summary Catego	ory: Maintain System Standards
Investment Cate	gory: Infrastructure

#### **Description of Problem**

Maintaining a constant upgrade system is essential for the company and the IT to grow and maintain standards held against us internally and externally.

#### Solution

Continuously replacing Servers and upgrading them is essential for the company and the IT to grow.

Type of	estima	ate: Cor	nceptual Estin	nate				
Capital Expense	\$4,	Total 505,000	Year 1 \$848,000	Year 2 \$887,000	Year 3 \$905,000	<u>Year 4</u> \$924,000	Year 5 \$941,000	<b><u>Future</u></b> 0
Cost Ris		mental						
	1anpov							
	L		ike sure the sco					
<u>Benefit</u>								
<u>E</u>	conom	<u>nic</u>						
	Re Re	educed (	О&М					
	R	educed (	Customer Bil					
	0	ther 🗌						
<u>R</u>	<u>isk Rec</u>	<u>duction</u>						
	Sa	afety						
		🗌 Emj	ployee Safet	y				
		🗌 Pub	olic Safety					
		🗌 Oth	er Program <sup>-</sup>	Гуре				
	C	omplian	ce					
		🗌 Insp	pections					
			le Requireme	ent/PSC				
		🗌 Oth	er Program <sup>•</sup>	Туре				
	In	frastruc	ture					
		🗌 Ave	rage Age of	Infrastructur	e 🔄 years			
		🗌 Fail	ure Rates					
		D Obs	olete/Unser	viceable Equi	pment			
			dition	•	·			
			ategic Replac	ement				
			er Program <sup>-</sup>					

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	PPM - Project Portfolio Management Solution				
Form submitted	by: Jordan Randall				
Budget Group: 42 - Office Equipment					
Summary Categ	ory: System Enhancement				
Investment Cate	gory: Infrastructure				

#### **Description of Problem**

Currently there's no easy way to track lifecycle of a project. It's either done manually or not done at all. This makes it hard to decide the progress, status of the project. There's also no way to know the resource allocation.

#### Solution

Implement a Project Portfolio Management tool that will allow us

1) To manage centralized processes, methods and lifecycle of a project

2) Manage resources in an efficient way and

3) Collectively manage projects at the portfolio level based on key characteristics.

Type of	estimate:	Select Estimate Ty	/ре				
Capital Expense	<b>Tota</b> \$1,093,0 \$60,000		Year 2 \$215,000	Year 3 \$219,000	<u>Year 4</u> \$223,000	Year 5 \$226,000	<u>Future</u>
Cost Risl	ks						
	vironmen	ital					
Tiı	ming/Perr	nitting					
<u>г</u> м	anpower						
🗌 Ot	her						
<u>Primary</u>	Project O	bjective Service					
<u>Benefits</u>	<u>:</u>						
<u>Ec</u>	onomic						
	Reduce	ced O&M IT projects	s will benefit fro	om efficiencies v	vithin the formal	project managen	nent
Ľ	Redu	ced Customer Bill [					
Ľ	Other	-					
<u>Ri</u>	<u>sk Reduct</u>	<u>ion</u>					
	Safety	•					
		Employee Safety					
		Public Safety					
		Other Program Ty	/pe				
	Comp	oliance					
		Inspections					
		Code Requiremer	nt/PSC				
		Other Program Ty	/pe				
	Infras	tructure					
		Average Age of In	frastructur	e 🦲 years			
		Failure Rates					
		Obsolete/Unservi	iceable Equ	ipment			
		Condition					
		Strategic Replace	ment				
	<b>v</b>	Other Program Ty	/pe				

Other			

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	DMS Upgrade and OMS Implementation					
Form submitted	by: Erica Tyler					
Budget Group: 4230 - EMS						
Summary Category: Non-Discretionary						
Investment Cate	gory: Infrastructure					

#### **Description of Problem**

The Distribution Management System (DMS) was purchased from Schneider Electric (SE) in 2014. As part of the purchase, the Outage Management System (OMS) software module was also purchased to replace the existing GE PowerOn Restore OMS.

The existing OMS interfaces to DMS and also has a separate GIS model requiring maintenance and updates.

The DMS vendor (SE) recommends an upgrade at the implementation of the OMS to obtain all latest functionality and to also address Windows 2012 Server end of life deadlines.

#### Solution

As recommended by the vendor, DMS will be upgraded to the latest release and the OMS module will be implemented. Design sessions will begin in 2019 and the commissioning will occur in 2020.

The upgrade addresses replacement of end of life Windows operating systems and also addresses several OMS issues. The implementation of OMS within the DMS eliminates the need to maintain a separate model and utilizes a single source, (ESRI), for the Electric GIS model. Additionally, this also eliminates the need for a DMS/OMS interface.

The existing OMS and the DMS will be used in parallel starting in 2021 for the districts modeled in the DMS. The existing OMS will be phased out over time and eliminated in 2022.

Type of estimate: Conceptual Estimate	
Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           Capital         \$3,092,000         \$2,049,000         \$1,043,000         Image: Complex state         Image: Complex sta	<u> </u>
Cost Risks   Environmental   Timing/Permitting   Manpower   Other   Other   Primary Project Objective Service Benefits: Economic X Reduced O&M Only need to maintain one database and GIS model.	
Reduced Customer Bill         Other	
Risk Reduction         Safety         Image: Description of the program Type	
Compliance          Inspections         Code Requirement/PSC         Other Program Type         Infrastructure	
<ul> <li>Average Age of Infrastructure years</li> <li>Failure Rates</li> <li>Obsolete/Unserviceable Equipment</li> <li>Condition</li> <li>Strategic Replacement</li> <li>Other Program Type</li> </ul>	

Other Based on the recommendation from the vendor, the upgrade will allow for a reliable Distribution Management System with Outage Management System and also address aging software and hardware issues. By maintaining an up-to-date system, there are reduced risks of threats to control system networks.

### **Alternatives Analysis**

Reference Report or Study

<u>Or</u>

Project Alternatives Considered

Continue to maintain and operate two systems with multiple databases and seperate GIS models.



Project Name: EMS Software Upgrade (Non-JUMP)						
Form submitted by: Erica Tyler						
Budget Group: 4230 - EMS						
Summary Category: Maintain System Standards						
Investment Category: Infrastructure						

#### **Description of Problem**

To maintain reliable and secure operations of the Energy Management System (EMS).

#### Solution

This is a placeholder for the next required upgrade of the existing EMS system. This upgrade will replace aging GE PowerOn Reliance software and hardware or replace existing EMS with a new system vendor.

Decision is dependent upon the direction of the EMS software now that the GE/Alstom merger is complete.

Evaluation of possible EMS systems will be completed in 2021 with the system updated or new EMS implemented in 2022 and finalized in 2023.

Type of	festima	ate: Cor	nceptual Estim	nate				
Capital Expens	\$5,2	<u>Total</u> 270,000	<u>Year 1</u>	<u>Year 2</u>	<u>Year 3</u> \$116,000	<u>Year 4</u> \$4,822,000	Year 5 \$332,000	<u>Future</u>
Cost Ri	sks							
	<u>.</u> Invironr	mental						
Пт	iming/P	Permittin	g					
	Manpov							
	)thar 🗆		on the reliability	and functionality	/ of the future h	/brid GE/Alstom	system, CH may	choose to
						d impact cost of t		
Primar	<u>y Projec</u>	ct Object	tive Service					
<u>Benefit</u>	<u>:s:</u>							
<u>E</u>	conom	lic						
	Re Re	educed (	D&M					
	Re Re	educed (	Customer Bill					
	0	ther 🗌						
<u>F</u>	<u>Risk Rec</u>	luction						
	Sa	afety						
	[	🗌 Em	oloyee Safety	/				
	[	Pub	lic Safety					
	[	Oth	er Program 1	уре				
	Сс	ompliand	ce					
	[	📃 Insp	pections					
	[	Cod	le Requireme	ent/PSC				
	[	Oth	er Program 1	уре				
	In	frastruc	ture					
	[	Ave	rage Age of I	nfrastructur	e 🦳 years			
	[	Fail	ure Rates 🗌					
	[	Obs	olete/Unserv	viceable Equ	ipment 🦳			
	[	Con	dition					
	[	Stra	ategic Replac	ement				
	[	Oth	er Program 1	уре				

Provide a reliable Energy Management System for operations to monitor and operate the Electric and Gas Transmission systems and maintain strict compliance for system security.					
Consideration will be given to moving to a common platform with the DMS.					
The schedule of this project may be modified to coincide with the new Primary Control Center.					

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### **Alternatives Analysis**

Reference Report or Study

<u>Or</u>

Project Alternatives Considered



Project Name:	EMS-DMS Building 810 Redesign
Form submitted	by: Erica Tyler
Budget Group:	4230 - EMS
Summary Catego	ory: System Enhancement
Investment Cate	gory: Daily Operations

#### **Description of Problem**

The Energy Management System (EMS), Distribution Management System (DMS) and Network Strategy (NS) require a 24/7 Control Operations Center within a secured Physical Security Perimeter. Projected staffing levels has exceeded the available work space within the existing secured area that is necessary for these control systems in 2021 when full staffing of Distribution System Operations is reached.

For the long term Central Hudson is working on the the planning and design of a new Training Center and Primary Control Center, which is a separate project.

For the short term, upgrades are needed to Bldg 810. These upgrades started in 2018 and will be completed in 2019.

#### Solution

The following line items are included for the redesign of the existing Bldg 810 to accommodate Transmission and Distribution System Operations.

Building 810 Renovations to support DMS / DSO - Console and Casework EMS PCC Video Wall Situational Awareness Software Solution

The new video wall project improves the situational awareness at the existing PCC. Eventually this PCC will become the Alternate Control Center (ACC) once the move to the new location is complete.

In addition, this project will provide valuable learning opportunities. Experience gained from the design of the video wall and the layout of the Distribution System Operator work stations will be used during the design of the new PCC.

## Cost estimate (include AFUDC if appropriate):

Type of e	stimate: Conceptual Estimate
Capital Expense	Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           TBD         \$1,461,000
Cost Risks	
Env	ironmental
 Tim	ing/Permitting
Ma	npower
🗹 Oth	er This work is subject to coordination with system operations.
Primary P	roject Objective Service
Benefits:	
<u>Eco</u>	<u>nomic</u>
	Reduced O&M
	Reduced Customer Bill
<b>v</b>	Other Increased situational awareness for Transmission and Distribution System Operators at the existing PCC.
<u>Ris</u>	< Reduction
	Safety
	Employee Safety
	Public Safety
	Other Program Type
	Compliance
	Inspections
	Code Requirement/PSC
	Other Program Type
	Infrastructure
	Average Age of Infrastructure years
	Failure Rates
	Obsolete/Unserviceable Equipment
	Condition
	Strategic Replacement
	Other Program Type

Other

### **Alternatives Analysis**

Reference Report or Study Future sites for the Training Center and PCC are being evaluated.

<u>Or</u>

Project Alternatives Considered

Decision criteria for alternative selection



# **Budget Submittal Form for Common Projects**

Project Name:	Network Strategy Project
Form submitted	by: Tera Stoner
Budget Group: [	44 - Communication
Summary Catego	ory: System Enhancement
Investment Cate	gory: Customer Benefit

### **Description of Problem**

Central Hudson is in the process of constructing an internal network for communication with its fixed assets. This project is referred to as the Network Strategy Project. The Network Strategy Project was approved in the Order Approving Rate Plan issued by the New York State Public Service Commission on June 17, 2015. The Network Strategy Team developed the following problem statement. "A well-defined plan to leverage technologies for current and future communication needs does not exist. This absence has led to a patchwork of infrastructure and technologies that lacks adequate documentation and results in poor reliability for some applications. A long term, cost effective strategy is needed to establish robust systems that provide reliable and secure communications."

#### Solution

Network Strategy is a well-defined plan to leverage technologies for current and future communication needs. This is a long-term cost effective strategy to establish robust systems that provide reliable and secure communications that we can control, monitor and maintain 24x7x365. The scope of Network Strategy is communication with Central Hudson's fixed assets. Central Hudson's fixed assets included in the scope are corporate offices, gas gate and regulator stations, electric substations, electric system distribution automation equipment, mobile radio towers, and large customer meter installations. Central Hudson's planned topology is a tiered network. Tier 1 is the high bandwidth backbone connecting our most critical sites, including our most critical substations. Tier 1 will be a combination of existing and new fiber optic cables and microwave connections. Most of the sites on the Tier 1 network will also serve as gateways for connection to the Tier 2 network. Tier 2 is the medium bandwidth network. Tier 2 will be a mesh radio network for communication with distribution automation, gas regulator stations and large customer meter installations. Provision would be made available for a future Tier 3 low bandwidth network that could reach further into our territory for future needs.

## Cost estimate (include AFUDC if appropriate):

Туре	of esti	mate:	Prelimina	ary Estim	ate				
Capita Exper		<u>Tota</u> \$18,204,0		ear <u>1</u> 494,000	<u>Year 2</u> \$6,497,000	<u>Year 3</u> \$2,137,000	<u>Year 4</u> \$1,076,000	<u>Year 5</u>	<u>Future</u>
Cost F	<u>Risks</u>								
	Enviro	onmen	ital						
$\square$	Timin	g/Perm	nitting						
		ower							
	Other								
<u>Prima</u>	ry Pro	ject O	<u>bjective</u>	Service					
Benef				0011100					
	<u>Econo</u>	omic							
	<b>~</b>	Redu	ced O&M	operation	nal costs are pr	ojected to decrea	ase		
	<b>v</b>	Redu	ced Custo	omer Bill	Project suppo	rts the DMS/DA	mplementation a	and resulting cost	reductions.
		Other	-						
	<u>Risk F</u>	<u>Reduct</u>	ion						
		Safety	y						
			Employe	ee Safety	,				
			Public Sa	afety					
			Other Pr	ogram T	уре				
		Comp	liance						
			Inspectio	ons 🗌					
			Code Re	quireme	nt/PSC				
			Other Pr	rogram T	уре				
		Infras	tructure						
		<b>~</b>	Average	Age of I	nfrastructur	e 20 years			
		~	Failure F	Rates hig	h failure rates v	vith existing TEL	CO equipment		
		<b>v</b>	Obsolete	e/Unserv	viceable Equ	ipment existir	ng equipment ob	solete/difficult to	maintain
			Conditio	on 📃					
		~	Strategie	c Replace	ement New s	ystem will provid	le higher reliabili	ty, speed and sec	curity
			Other Pr	ogram T	ype				

Other

### **Alternatives Analysis**

Reference Report or Study2015 Business as Usual vs DA/NS/DMS Cost Justification Analysis

<u>Or</u>

Project Alternatives Considered

Decision criteria for alternative selection



# **Budget Submittal Form for Common Projects**

Project Name:	Network Strategy Mahopac Gate Station to Tuxedo Gate Station Loop
Form submitted	by: Tera Stoner
Budget Group:	44 - Communication
Summary Categ	ory: System Enhancement
Investment Cate	egory: Infrastructure

### **Description of Problem**

Central Hudson is in the process of constructing an internal network for communication with its fixed assets. This project is referred to as the Network Strategy Project. As part of this project, a communication link must be established between the two southern most natural gas gate stations, the Tuxedo Gate Station and the Mahopac Gate Station. Various options need to be analyzed to obtain a cost effective solution achieving a secure link.

#### Solution

At this time, it is intended the Tuxedo Gate Station will be served by fiber optic. While the loop to the Mahopac Gate Station will involve microwave radio links between Mt. Beacon to Stoney Point then onto Mahopac.

## Cost estimate (include AFUDC if appropriate):

Type of estimate: Preliminary Estimate
Total         Year 1         Year 2         Year 3         Year 4         Year 5         Future           Capital         \$511,000         \$0
Cost Risks   Environmental   Image: Timing/Permitting   Permitting   Permitting   Primary Project Objective   Service     Benefits:   Image: Economic   Image: Reduced O&M   Image: Operational costs are projected to decrease   Image: Reduced Customer Bill
Other <u>Risk Reduction</u> Safety
Employee Safety     Public Safety     Other Program Type     Compliance
Compliance   Inspections   Code Requirement/PSC   Other Program Type
Infrastructure          Infrastructure       20       years         Image: Failure Rates       high failure rates with existing TELCO equipment
<ul> <li>Obsolete/Unserviceable Equipment existing equipment obsolete/difficult to maintain</li> <li>Condition</li> <li>Strategic Replacement New system will provide higher reliability, speed and security</li> <li>Other Program Type</li> </ul>

Other

### **Alternatives Analysis**

Reference Report or Study2015 Business as Usual vs DA/NS/DMS Cost Justification Analysis

<u>Or</u>

Project Alternatives Considered

Decision criteria for alternative selection

# **DETAIL SCHEDULES 2019-2023 FORECAST**

	ELECTRIC ADDITIONS						W	// AFUDC, Infl	ated & OH Adj	ustments	
		Growth vs.			Preliminary In-						
CAT.	Description	Sustaining	Discretion Level	Investment Type	Service Date	2019	2020	2021	2022	2023	5-Year Total
Production	Hydro Minor Projects	G-Sustaining	Maintain Standards	Infrastructure	On-going	157	158	163	163	0	640
Production	GT Minor Projects	G-Sustaining	Maintain Standards	Infrastructure	On-going	157	158	163	163	0	640
Production	Sturgeon Pool Wet Section Unit#3	G-Sustaining	Maintain Standards	Infrastructure	12/31/2019	1033	0	0	0	0	1033
Production	Dashvillel Rotor Unit#1	G-Sustaining	Maintain Standards	Infrastructure	12/31/2019	672	0	0	0	0	672
Production	Dashvillel Rotor Unit#2	G-Sustaining	Maintain Standards	Infrastructure	12/31/2020	0	681	0	0	0	681
Production	Sturgeon Pool Dam Camera System	G-Sustaining	Non Discretionary	Compliance	12/31/2020	0	211	0	0	0	211
Production	High Falls Facility Camera System	G-Sustaining	Non Discretionary	Daily Operations	12/31/2020	0	211	0	0	0	211
Production	Dashville Facility Camera Suystem	G-Sustaining	Non Discretionary	Daily Operations	12/31/2021	0	0	217	0	0	217
Production	Dashville Rubber Gate Replacement	G-Sustaining	Maintain Standards	Infrastructure	12/31/2021	0	53	868	0	0	921
Production	Hydro SCADA - New Com Link	G-Sustaining	Non Discretionary	Daily Operations	12/31/2021	0	0	130	0	0	130
Production	Dashville Remote Start	G-Sustaining	Non Discretionary	Compliance	12/31/2022	0	0	0	266	0	266
Production	Dashville Window Replacements	G-Sustaining	Maintain Standards	Infrastructure	12/31/2022	0	0	0	330	0	330
Production	Sturgeon Pool Window Replacements	G-Sustaining	Maintain Standards	Infrastructure	12/31/2022	0	0	0	414	0	414
Production	GT Major Overhaul - Coxsackie	G-Sustaining	Maintain Standards	Infrastructure	12/31/2023	0	0	0	0	1060	1060
Production	GT Major Overhaul - South Cairo	G-Sustaining	Maintain Standards	Infrastructure	12/31/2024	0	0	0	0	1060	1060
Production	Subtotal - Electric Production	ÿ				2019	1473	1540	1335	2121	8487
Transmission	High Priority Replacements	T-Sustaining	Non Discretionary	Compliance	On-going	6073	6140	5163	4569	5354	27299
Transmission	Transmission Minor Projects	T-Sustaining	Non Discretionary	Daily Operations	On-going	229	250	294	262	289	1325
Transmission	- FK Line (Kerhonkson - High Falls)	T-Sustaining	Maintain Standards	Infrastructure	12/31/2019	904	142	0	0	0	1046
Transmission	- P Line (High Falls - Sturgeon Pool)	T-Sustaining	Maintain Standards	Infrastructure	12/31/2020	0	669	0	0	0	669
Transmission	- MK or HK Line (Honk Falls - Kerhonkson)	T-Sustaining	Maintain Standards	Infrastructure	12/31/2020	0	555	0	0	0	555
Transmission	- WH Line (Neversink Tap - Neversink)	T-Sustaining	Maintain Standards	Infrastructure	12/31/2021	0	0	0	0	1006	1006
Transmission	ROW Repair Project (Deficiencies)	T-Sustaining	Maintain Standards	Infrastructure	On-going	498	510	875	640	643	3165
Transmission	HF Line: 115kV Line Rebuild - Fishkill Plains - East Fishkill	T-Sustaining	Maintain Standards	Infrastructure	12/1/2019	1855	0	0	0	0	1855
Transmission	CL Line: 69kV Line Rebuild - North Catskill - Cairo	T-Sustaining	Maintain Standards	Infrastructure	12/1/2019	8031	52	0	0	0	8083
Transmission	Honk Falls Substation Tie-in (Kerhonkson Autotransformers)	T-Sustaining	Maintain Standards	Infrastructure	12/1/2020	50	210	0	0	0	260
Transmission	ACSR Conductor Replacement Program, FV - Part 102C	T-Sustaining	Maintain Standards	Infrastructure	12/1/2023	0	0	0	0	1772	1772
Transmission	Knapps Corners Substation Tie-in (115kV KB & SK Lines)	T-Sustaining	Maintain Standards	Infrastructure	6/1/2021	0	105	179	0	0	284
Transmission	Trap Rock Substation Tie-in and TR Line retirement	T-Sustaining	Maintain Standards	Infrastructure	6/1/2022	0	0	0	240	0	240
Transmission	69kV KM Line Rebuild - Knapps to Myers - 102C	T-Sustaining	Maintain Standards	Infrastructure	12/1/2021	199	1142	2399	0	0	3740
Transmission	69kV TV Line Rebuild - Myers to North Chelsea - 102C	T-Sustaining	Maintain Standards	Infrastructure	12/1/2021	199	1051	4132	2881	0	8262
11413111331011	SB Line: New 115kV Line - Hurley Ave. to Saugerties - Article VII: 11.11	1-Oustaining	Maintain Standards	initastructure	12/1/2021	133	1031	4132	2001	0	0202
Transmission	miles	T-Sustaining	Maintain Standards	Infrastructure	12/1/2021	797	9180	6657	286	0	16920
Transmission	H Line: New 115kV Line - Saugerties to N.Catskill - Article VII: 12.25 miles	T-Sustaining	Maintain Standards	Infrastructure	12/1/2022	405	1440	3473	15132	0	20451
Transmission	HG Line: New 69kV Line - Honk Fallls to Neversink - Part 102C	T-Sustaining	Maintain Standards	Infrastructure	12/1/2023	100	102	272	1600	13975	16048
Transmission	Subtotal - Electric Transmission					19340	21548	23443	25611	23038	112980
Substation	Substation Minor Projects	D-Sustaining	Non Discretionary	Daily Operations	On-going	478	520	542	532	538	2611
Substation	Substation Battery Replacement Program	D-Sustaining	Non Discretionary	Compliance	On-going	0	26	73	40	42	181
Substation	ESP Infrastructure Repl. (relays, meters, data transfer equip, etc.).	D-Sustaining	Maintain Standards	Infrastructure	On-going	0	0	546	2191	2448	5185
Substation	RTU / PLC Replacement Program	D-Sustaining	Maintain Standards	Infrastructure	On-going	253	0	64	812	611	1739
Substation	Breaker Replacement Program (345kV)	D-Sustaining	Maintain Standards	Infrastructure	On-going	0	774	790	748	0	2312
Substation	Breaker Replacement Program (115kV, 69kV, 13.8kV)	D-Sustaining	Maintain Standards	Infrastructure	On-going	0	0	231	396	2286	2913
Substation	345kV Switch Replacement Program	T-Sustaining	Maintain Standards	Infrastructure	On-going	574	625	650	608	468	2925
Substation	115kV Switch Replacement Program	T-Sustaining	Maintain Standards	Infrastructure	On-going	485	520	572	761	2078	4416
Substation	Transformer Condition-based Replacements	D-Sustaining	Maintain Standards	Infrastructure	Future	0	0	0	0	1039	1039
Substation	Switchgear Condition-based Replacements	D-Sustaining	Maintain Standards	Infrastructure	Future	0	0	0	1070	2078	3148
Substation	Fishkill Plains Upgrade (13.8kV Breakers and Relays)	D-Sustaining	Maintain Standards	Infrastructure	12/31/2018	50	0	0	0	0	50
Substation	Boulevard - Transformer Replacements	D-Sustaining	Maintain Standards	Infrastructure	3/30/2019	1506	0	0	0	0	1506
Substation	Montgomery Substation Upgrade	D-Sustaining	Maintain Standards	Infrastructure	6/30/2019	3507	0	0	0	0	3507
Substation	Coldenham Upgrade (J & CW Lines; 13.8kV relays)	D-Sustaining	Maintain Standards	Infrastructure	6/30/2019	1298	0	0	0	0	1298
Substation	Rock Tavern J Line (DLP Replacement)	T-Sustaining	Maintain Standards	Infrastructure	6/30/2019	150	0	0	0	0	150
Substation	East Walden CW Line (DLP & E/M Replacements)	T-Sustaining	Maintain Standards	Infrastructure	6/30/2019	150	0	0	0	0	150
Substation	Coxsackie New Switchgear	D-Sustaining	Maintain Standards	Infrastructure	6/30/2019	899	0	0	0	0	899
Substation	West Balmville Upgrade	D-Sustaining	Maintain Standards	Infrastructure	6/30/2019	499	0	0	0	0	499
Substation	Sand Dock - Add Breaker For Tilcon	T-Sustaining	Maintain Standards	Infrastructure	6/1/2019	194	0	0	0	0	194
Substation	Hurley Ave 115kV Substation Modernization	T-Sustaining	Maintain Standards	Infrastructure	10/30/2019	1498	0	0	0	0	1498
	North Chelsea - Single Phase 115/69kV AutoTransformers Replacement					105	_	-	-	-	
Substation	(56MVA)	T-Sustaining	Maintain Standards	Infrastructure	12/31/2019	1351	0	0	0	0	1351

	ELECTRIC ADDITIONS						٧	V/ AFUDC, Infl	ated & OH Adj	ustments	
CAT.	Description	Growth vs. Sustaining	Discretion Level	Investment Type	Preliminary In- Service Date	2019	2020	2021	2022	2023	5-Year Total
Substation	Honk Falls Bus Tie (69kV Bus reconfiguration)	T-Sustaining	System Enhancements	Reliability	12/1/2019	194	0	0	0	0	194
Substation	North Catskill Substation Upgrade	D-Sustaining	Maintain Standards	Infrastructure	3/30/2020	1378	3103	0	0	0	4482
Substation	Pleasant Valley 115kV Modernization (5 - 115kV Breakers and Relays)	T-Sustaining	Maintain Standards	Infrastructure	3/30/2020	659	548	0	0	0	1207
Substation	Rock Tavern 115kV Modernization (6 -115kV Breakers and Relays)	T-Sustaining	Maintain Standards	Infrastructure	6/1/2020	90	1759	0	0	0	1848
	Stanfordville Substation Upgrade (new 12MVA transformer; ESP Infra;										
Substation	RTU)	D-Sustaining	Maintain Standards	Infrastructure	6/1/2020	330	1521	0	0	0	1850
Substation	Woodstock - Switchgear Replacement	D-Sustaining	Maintain Standards	Infrastructure	12/1/2020	619	2497	0	0	0	3116
Substation	Kerhonkson 115/69kV Autotransformers (2 - 56MVA)	T-Sustaining	System Enhancements	Reliability	6/30/2021	599	2069	2406	0	0	5074
Substation	Knapps Corners - New Substation	D-Sustaining	Maintain Standards	Infrastructure	6/1/2021	2183	4265	3246	0	0	9694
Substation	Tilcon - Tap Station	T-Sustaining	Non Discretionary	Tariff	6/1/2021	200	776	4080	0	0	5055
Substation	Converse St. Upgrade (14/4kV Transformer, relays, and RTU)	D-Sustaining	Maintain Standards	Infrastructure	12/1/2021	0	31	753	0	0	784
Substation	Myers Corners Switchgear Upgrade & 69kV Breaker TV-399-KM Repl	D-Sustaining	Maintain Standards	Infrastructure	12/1/2021	50	133	1883	51	0	2118
Substation	New Baltimore Upgrade (New 12MVA Transformer, relays, and 15kV breakers)	D-Sustaining	Maintain Standards	Infrastructure	6/30/2022	50	254	314	1285	0	1903
		Ŭ								-	
Substation	Modena - Add 3rd Bkr to complete 115kV Ring Bus (see P&MK memo)	T-Sustaining	System Enhancements	Reliability	6/30/2022	67	206	230	0	0	503
	Terminal upgrade work for 115kV (High Falls, Galeville, Sturgeon Pool, and										
Substation	Modena)	T-Sustaining	System Enhancements	Reliability	6/30/2022	0	21	314	822	0	1157
	Greenfield Rd Substation Upgrade (Reuse Kerhonkson & Modena										
Substation	Transformers)	D-Sustaining	Maintain Standards	Infrastructure	6/30/2022	0	21	393	760	0	1174
Substation	Montgomery St. 14kV Switchgear Upgrade	D-Sustaining	Maintain Standards	Infrastructure	6/30/2022	0	0	314	1953	0	2267
Substation	Smithfield Relay Modernization	D-Sustaining	Maintain Standards	Infrastructure	12/1/2022	0	0		308	0	753
Substation	Lincoln Park Switchgear Upgrade	D-Sustaining	Maintain Standards	Infrastructure	12/1/2022	0	52	502	1707	0	2261
Substation	Shenandoah Upgrade (26 - 15kV Roll ins and Relay Replacements)	D-Sustaining	Maintain Standards	Infrastructure	6/1/2023	0	0	0	2176	1203	3379
Substation	Jansen Ave Substation Upgrade	Future	Maintain Standards	Infrastructure	Future	0	0	0	0	3325	3325
Substation	Subtotal - Electric Substation					19312	19720	18348	16221	16114	89716
New Business	New Business	D-Growth	Non Discretionary	New Business	On-going	1783	1845	1907	1902	1936	9374
New Business	New Business - Blanket OH	D-Growth	Non Discretionary	New Business	On-going	4032	4172	4311	4300	4377	21193
New Business	New Business - Blanket URD Combo	D-Growth	Non Discretionary	New Business	On-going	744	770	795	793	808	3910
New Business	New Business - Blanket URD	D-Growth	Non Discretionary	New Business	On-going	110	114	118	118	120	580
New Business	Subtotal - Electric New Business					6670	6901	7132	7114	7240	35057
Distribution	Distribution Improvement Blankets (15BL-01)	D-Sustaining	Non Discretionary	Daily Operations	On-going	8210	9425	9604	9673	9845	46757
Distribution	Relocation Blankets (15BL-02)	D-Sustaining	Non Discretionary	Compliance	On-going	205	209	213	215	219	1062
Distribution	Distribution Improvement Minors (1511-0X)	D-Sustaining	Maintain Standards	Infrastructure	On-going	616	628	640	645	656	3186
Distribution	Distribution Improvement Conversions (1521-0X)	D-Growth	Non Discretionary	Daily Operations	On-going	308	314	320	322	328	1593
Distribution	Road/Bridge Rebuild Relocation Projects (1531-0X)	D-Sustaining	Non Discretionary	Compliance	On-going	770	785	800	806	820	3982
Distribution	CATV Make-ready	D-Sustaining	Non Discretionary	Compliance	On-going	1539	1047	1067	537	547	4738
Distribution	Distribution Improvement (1551-0X) - Thermal / Voltage	D-Growth	Maintain Standards	Study Based Growth	On-going	3797	2356	2401	2418	2461	13434
Distribution	Distribution Improvement (1551-0X) - Reliability	D-Sustaining	Maintain Standards	Infrastructure	On-going	2052	2304	2668	2687	2735	12446
Distribution	CEMI/Worst Circuit Reliability Program	D-Sustaining	Maintain Standards	Infrastructure	On-going	1067	1047	1067	1075	1094	5350
Distribution	Cutout Replacement Program - lower threshold	D-Sustaining	Maintain Standards	Infrastructure	On-going	257	262	267	269	273	1327
Distribution	Distribution Improvement (1551-0X) - Operating/ Infrastructure	D-Sustaining	Maintain Standards	Infrastructure	On-going	2904	3977	4395	3977	3938	19192
Distribution	5kV Aerial Cable Replacement Program	D-Sustaining	Maintain Standards	Infrastructure	On-going	308	785	480	484	492	2549
Distribution	Overhead Secondary Replacement Program	D-Sustaining	Maintain Standards	Infrastructure	On-going	205	209	213	215	219	1062
Distribution	Distribution Pole Replacement Program	D-Sustaining	Maintain Standards	Infrastructure	On-going	4105	4189	4268	4837	4922	22321
Distribution	Copper Wire Replacement Program	D-Sustaining	Maintain Standards	Infrastructure	On-going	616	628	640	645	656	3186
Distribution	4800 V Conversion/Infrastructure Program	D-Sustaining	Maintain Standards	Infrastructure	On-going	1998	1146	988	3224	3829	11185
Distribution	14.4 kV Cable Rejuvination	D-Sustaining	Maintain Standards	Infrastructure	On-going	2052	524	1067	2206	3063	8911
Distribution	Oil Switch Replacement	D-Sustaining	Maintain Standards	Infrastructure	On-going	103	105	107	107	109	531
Distribution	CE Mesh / Protector Relays	D-Sustaining	Maintain Standards	Infrastructure	On-going	92	126	128	129	131	606
Distribution	Secondary Network Upgrade Program (All Districts)	D-Sustaining	Maintain Standards	Infrastructure	On-going	770	262	267	537	711	2547
Distribution	URD replacement	D-Sustaining	Maintain Standards	Infrastructure	On-going	800	524	534	1075	2188	5120
Distribution	Montgomery Substation Circuit Exits	D-Sustaining	Maintain Standards		6/1/2020	308	524	534	10/5	2100	308
Distribution	wongomery Substation Gircuit Exits	D-Sustaining	ivianitam StandardS	Infrastructure	6/1/2020	308	0	0	0	0	308

	ELECTRIC ADDITIONS						W	// AFUDC, Infla	ated & OH Adj	ustments	
		Growth vs.			Preliminary In-						
CAT.	Description	Sustaining	Discretion Level	Investment Type	Service Date	2019	2020	2021	2022	2023	5-Year Total
Distribution	Stanfordville Integration	D-Sustaining	Maintain Standards	Infrastructure	6/1/2019	410	0	0	0	0	410
Distribution	Greenfield Road Substation Integration	D-Sustaining	Maintain Standards	Infrastructure	12/1/2020	0	943	0	0	0	943
Distribution	Clinton Avenue Retirement	D-Sustaining	Maintain Standards	Infrastructure	12/1/2021	0	0	427	0	0	427
Distribution	Knapps Corners circuit exits	D-Sustaining	Maintain Standards	Infrastructure	6/1/2020	0	838	0	0	0	838
Distribution	Coxsackie Circuit exits	D-Sustaining	Maintain Standards	Infrastructure	12/31/2019	616	0	0	0	0	616
Distribution	New Baltimore Circuit exits	D-Sustaining	Maintain Standards	Infrastructure	12/1/2020	0	471	0	0	0	471
Distribution	Distibution Automation - Major Program	D-Sustaining	System Enhancements	Infrastructure	On-going	6568	6807	6723	4837	2735	27669
Distribution	Electronic Recloser Replacement Program	D-Sustaining	Maintain Standards	Infrastructure	On-going	359	681	694	699	711	3143
Distribution	Distribution Automation - ALT Program	D-Sustaining	System Enhancements	Infrastructure	On-going	257	0	0	0	0	257
Distribution	Subtotal - Electric Distribution Improvements					41291	40593	39978	41620	42683	206165
Transformer	Transformers - New Business	D-Sustaining	Non Discretionary	New Business	On-going	4738	5031	5311	5565	5891	26536
Transformer	Capacitors	D-Sustaining	Non Discretionary	Infrastructure	On-going	147	150	153	161	169	781
Transformer	Regulators	D-Sustaining	Non Discretionary	Infrastructure	On-going	766	808	905	569	368	3417
Transformer	Network Protectors	D-Sustaining	Non Discretionary	Infrastructure	On-going	44	45	46	48	51	233
Transformer	Subtotal - Electric Transformers					5696	6034	6415	6343	6479	30967
Meter	X041A - Special Meter Installations	D-Sustaining	Non Discretionary	Compliance	On-going	158	162	165	168	171	824
Meter	X042A - Instrument Transformers	D-Sustaining	Non Discretionary	Compliance	On-going	269	274	280	285	290	1399
Meter	X043A - Electric Meters	D-Sustaining	Non Discretionary	New Business	On-going	2066	2267	2363	3088	3202	12988
Meter	Subtotal - Electric Meters					2493	2703	2808	3542	3664	15211
	Total - Electric					96,820	98,973	99,665	101,785	101,340	498,583

	ELECTRIC REMOVALS								
CAT.	Description	Discretion Level	Investment Type	2019	2020	2021	2022	2023	5-Year Total
-	Hydro Minor Projects	Maintain Standards	Infrastructure	2019	2020	112	5	2023	128
Production	GT Minor Projects	Maintain Standards	Infrastructure	5	5	5	0	0	16
Production	Sturgeon Pool Wet Section Unit#2	Non Discretionary	Daily Operations	0	0	0	5	0	5
Production	Sturgeon Pool Wet Section Unit#3	Non Discretionary	Daily Operations	77	0	0	0	0	77
Production	Dashvillel Rotor Unit#1	Non Discretionary	Daily Operations	0	120	0	0	0	120
Production	Dashvillel Rotor Unit#2	Non Discretionary	Daily Operations	118	0	0	0	0	118
Production	Dashville Rubber Gate Replacement	Non Discretionary	Daily Operations	0	0	0	109	0	109
Production	Dashville Window Replacements	Maintain Standards	Infrastructure	0	0	0	224	0	224
Production	Sturgeon Pool Window Replacements	Maintain Standards	Infrastructure	0	0	0	281	0	281
Production	GT Major Overhaul - Coxsackie	Non Discretionary	Daily Operations	0	0	0	201	83	83
Production	GT Major Overhaul - South Cairo	Non Discretionary	Daily Operations	0	0	0	0	83	83
Production	Subtotal - Electric Production	Non Discretionary	Daily Operations	204	130	117	624	166	1,242
Transmission	High Priority Replacements	Non Discretionary	Compliance	998	1262	1179	605	1217	5262
	Transmission Minor Projects	Non Discretionary	Daily Operations	51	54	58	62	66	291
Transmission	- FK Line (Kerhonkson - High Falls)		Infrastructure	131	0	0	02	00	131
Transmission Transmission	- P Line (High Falls - Sturgeon Pool)	Maintain Standards Maintain Standards	Infrastructure	0	77	0	0	0	77
Transmission	- MK or HK Line (Honk Falls - Kerhonkson)	Maintain Standards	Infrastructure	0	67	0	0	0	67
Transmission	- WH Line (Neversink Tap - Neversink)	Maintain Standards	Infrastructure	0	07	0	95	0	95
	HF Line: 115kV Line Rebuild - Fishkill Plains - East Fishkill			153	0	0	95	0	95 153
Transmission		Maintain Standards	Infrastructure	871	-	-	•	0	871
Transmission	CL Line: 69kV Line Rebuild - North Catskill - Cairo Honk Falls Substation Tie-in (Kerhonkson Autotransformers)	Maintain Standards Maintain Standards	Infrastructure Infrastructure	8/1	0 55	0	0	0	55
Transmission				0		-	0	368	368
Transmission	ACSR Conductor Replacement Program, FV - Part 102C Knapps Corners Substation Tie-in (115kV KB & SK Lines)	Maintain Standards	Infrastructure	0	0	0	0	368	
Transmission		Maintain Standards	Infrastructure	-	55	0	0 722	÷	55 722
Transmission	Trap Rock Substation Tie-in and TR Line retirement	Maintain Standards	Infrastructure	0 26	0	0		0	
Transmission	69kV KM Line Rebuild - Knapps to Myers - 102C	Maintain Standards	Infrastructure	26	26 26	639 647	0	0	691 698
Transmission	69kV TV Line Rebuild - Myers to North Chelsea - 102C	Maintain Standards	Infrastructure				0	-	
Transmission	SB Line: New 115kV Line - Hurley Ave. to Saugerties - Article VII: 11.11 miles	Maintain Standards	Infrastructure	0	1239	600	0	0	1839 2072
Transmission	H Line: New 115kV Line - Saugerties to N.Catskill - Article VII: 12.25 miles	Maintain Standards	Infrastructure	0	55	203	1813	0	-
Transmission	HG Line: New 69kV Line - Honk Falls to Neversink - Part 102C	Maintain Standards	Infrastructure	0	0	0	0	1881	1881
Transmission	Retirement of O & OB Line Section from Dashville Tap to Ohioville	Maintain Standards	Infrastructure	362	335	0	0	0	697
Transmission	Retirement of G Line Section from Todd Hill to Myers Corners	Maintain Standards	Infrastructure	26	552	0	0	0	577
Transmission	Subtotal - Electric Transmission			2,642	3,805	3,325	3,296	3,533	16,602
Substation	Substation Minor Projects	Non_Discretion	Daily_Operations	202	212	220	228	238	1101
Substation	Substation Battery Replacement Program	Non_Discretion	Compliance	0	7	24	11	13	56
Substation	ESP Infrastructure Repl. (relays, meters, data transfer equip, etc.).	Maintain_Standards	Infrastructure	0	0	149	435	553	1137
Substation	RTU / PLC Replacement Program	Maintain_Standards	Infrastructure	0	0	27	131	166	323
Substation	Breaker Replacement Program (345kV)	Maintain_Standards	Infrastructure	0	78	80	82	0	240
Substation	Breaker Replacement Program (115kV, 69kV, 13.8kV)	Maintain_Standards	Infrastructure	0	0	53	103	553	710
Substation	345kV Switch Replacement Program	Maintain_Standards	Infrastructure	55	56	58	59	50	278
Substation	115kV Switch Replacement Program	Maintain_Standards	Infrastructure	55	56	58	82	221	472
Substation	Transformer Condition-based Replacements	Maintain_Standards	Infrastructure	0	0	0	0	304	304
Substation	Switchgear Condition-based Replacements	Maintain_Standards	Infrastructure	0	0	0	120	111	230
Substation	Montgomery Substation Upgrade	Maintain_Standards	Infrastructure	111	0	0	0	0	111
Substation	Coxsackie New Switchgear	Maintain_Standards	Infrastructure	204	0	0	0	0	204
Substation	West Balmville Upgrade	Maintain_Standards	Infrastructure	51	0	0	0	0	51
Substation	Sand Dock - Add Breaker For Tilcon	Maintain_Standards	Infrastructure	26	0	0	0	0	26
Substation	Hurley Ave 115kV Substation Modernization	Maintain_Standards	Infrastructure	153	0	0	0	0	153
Substation	North Chelsea - Single Phase 115/69kV AutoTransformers Replacement (56MVA)	Maintain_Standards	Infrastructure	151	0	0	0	0	151
Substation	Honk Falls Bus Tie (69kV Bus reconfiguration)	System_Enhancement	Reliability	20	0	0	0	0	20
Substation	North Catskill Substation Upgrade	Maintain_Standards	Infrastructure	255	0	0	0	0	255
Substation	Pleasant Valley 115kV Modernization (5 - 115kV Breakers and Relays)	Maintain_Standards	Infrastructure	102	156	0	0	0	259
Substation	Rock Tavern 115kV Modernization (6 -115kV Breakers and Relays)	Maintain_Standards	Infrastructure	102	209	0	0	0	311
Substation	Stanfordville Substation Upgrade (new 12MVA transformer; ESP Infra; RTU)	Maintain_Standards	Infrastructure	102	104	0	0	0	207
Substation	Woodstock - Switchgear Replacement	Maintain_Standards	Infrastructure	0	313	0	0	0	313
Substation	Kerhonkson 115/69kV Autotransformers (2 - 56MVA)	System Enhancement	Reliability	0	313	245	0	0	558

	ELECTRIC REMOVALS				-		-		
CAT.	Description	Discretion Level	Investment Type	2019	2020	2021	2022	2023	5-Year Total
Substation	Converse St. Upgrade (14/4kV Transformer, relays, and RTU)	Maintain Standards	Infrastructure	0	10	11	0	0	21
Substation	Myers Corners Switchgear Upgrade & 69kV Breaker TV-399-KM Repl	Maintain_Standards	Infrastructure	0	0	213	0	0	213
Substation	New Baltimore Upgrade (New 12MVA Transformer, relays, and 15kV breakers)	Maintain Standards	Infrastructure	0	0	85	22	0	107
Substation	Modena - Add 3rd Bkr to complete 115kV Ring Bus (see P&MK memo)	System Enhancement	Reliability	0	21	0	0	0	21
Substation	Terminal upgrade work for 115kV (High Falls, Galeville, Sturgeon Pool, and Modena)	System Enhancement	Reliability	0	0	0	114	0	114
Substation	Greenfield Rd Substation Upgrade (Reuse Kerhonkson & Modena Transformers)	Maintain Standards	Infrastructure	0	0	32	109	0	141
Substation	Montgomery St. 14kV Switchgear Upgrade	Maintain Standards	Infrastructure	0	0	160	163	0	323
Substation	Smithfield Relay Modernization	Maintain Standards	Infrastructure	0	0	128	54	0	182
Substation	Lincoln Park Switchgear Upgrade	Maintain Standards	Infrastructure	0	0	27	163	0	190
Substation	Shenandoah Upgrade (26 - 15kV Roll ins and Relay Replacements)	Maintain Standards	Infrastructure	0	0	0	98	55	153
Substation	Subtotal - Electric Substation			1,786	2,090	2,102	1,973	2,265	10,215
New Business	New Business	Non Discretionary	New Business	110	112	115	117	119	572
New Business	New Business - Blanket OH	Non Discretionary	New Business	102	104	107	109	111	532
New Business	New Business - Blanket URD Combo	Non Discretionary	New Business	22	22	23	23	24	113
New Business	New Business - Blanket URD	Non Discretionary	New Business	22	22	23	23	24	113
New Business	Subtotal - Electric New Business			255	261	266	272	277	1,331
Distribution	Distribution Improvement Blankets (15BL-01)	Non Discretionary	Daily Operations	298	385	439	421	425	1968
Distribution	Relocation Blankets (15BL-02)	Non Discretionary	Compliance	13	14	15	15	15	71
Distribution	Distribution Improvement Minors (1511-0X)	Non Discretionary	Infrastructure	38	41	46	44	45	214
Distribution	Distribution Improvement Conversions (1521-0X)	Non Discretionary	Infrastructure	19	20	23	22	22	107
Distribution	Road/Bridge Rebuild Relocation Projects (1531-0X)	Non Discretionary	Compliance	48	51	58	56	56	268
Distribution	CATV Make-ready	Non Discretionary	Compliance	95	68	77	37	37	315
Distribution	Distribution Improvement (1551-0X) - Thermal / Voltage	Non Discretionary	Study Based Load	236	153	174	167	168	896
Distribution	Distribution Improvement (1551-0X) - Reliability	Non Discretionary	Infrastructure	127	149	193	185	187	841
Distribution	CEMI/Worst Circuit Reliability Program	Non Discretionary	Infrastructure	66	68	77	74	75	360
Distribution	Cutout Replacement Program - lower threshold	Non Discretionary	Infrastructure	16	17	19	19	19	89
Distribution	Distribution Improvement (1551-0X) - Operating/ Infrastructure	Non Discretionary	Infrastructure	180	257	318	274	269	1298
Distribution	5kV Aerial Cable Replacement Program	Non Discretionary	Infrastructure	19	51	35	33	34	172
Distribution	Overhead Secondary Replacement Program	Non Discretionary	Infrastructure	13	14	15	15	15	71
Distribution	Distribution Pole Replacement Program	Non Discretionary	Infrastructure	255	271	309	333	336	1504
Distribution	Copper Wire Replacement Program	Non Discretionary	Infrastructure	38	41	46	44	45	214
Distribution	4800 V Conversion/Infrastructure Program	Non Discretionary	Infrastructure	124	74	71	222	261	753
Distribution	14.4 kV Cable Rejuvination	Non Discretionary	Infrastructure	127	34	77	152	209	599
Distribution	Oil Switch Replacement	Non Discretionary	Infrastructure	6	7	8	7	203	36
Distribution	CE Mesh / Protector Relays	Non Discretionary	Infrastructure	6	8	9	9	9	41
Distribution	Secondary Network Upgrade Program (All Districts)	Non Discretionary	Infrastructure	48	17	19	37	49	170
Distribution	URD replacement	Non Discretionary	Infrastructure	50	34	39	74	149	346
Distribution	Montgomery Substation Circuit Exits	Non Discretionary	Infrastructure	19	0	0	0	0	19
Distribution	Stanfordville Integration	Non Discretionary	Infrastructure	25	0	0	0	0	25
Distribution	Greenfield Road Substation Integration	Non Discretionary	Infrastructure	0	61	0	0	0	61
Distribution	Clinton Avenue Retirement	Non Discretionary	Infrastructure	0	01	31	0	0	31
Distribution	Knapps Corners circuit exits	Non Discretionary	Infrastructure	0	54	0	0	0	54
Distribution	Coxsackie Circuit exits	Non Discretionary	Infrastructure	38	0	0	0	0	38
Distribution	New Baltimore Circuit exits	Non Discretionary	Infrastructure	0	31	0	0	0	30
Distribution	Distibution Automation - Major Program	Non Discretionary	Infrastructure	407	441	486	333	187	1854
Distribution	Electronic Recloser Replacement Program	Non Discretionary	Infrastructure	407	441	400 50	48	49	213
Distribution	Distribution Automation - ALT Program	Non Discretionary	Infrastructure	16	44	50 0	40	49	213
Distribution	Subtotal - Electric Distribution Improvement	Non Discretionary	nin astructure	2,350	2,403	2,636	2,621	2,667	12,678
Transformers	Transformers - New Business	Non Discretionary	New Business	2,350	2,403	426	435	2,007	2130
Transformers	Subtotal - Electric Transformers	TROIT DISCIECTURIALY		409	417	426	435	443	2,130
Meters	X041A - Special Meter Installations	Non Discretionary	Compliance	409	417	426	435	443	2,130
Meters	Subtotal - Electric Meters	NOT DISCIETOTIATY	Compliance	10	10	11	11	11	53
weters				7,658	9,116	8.883	9,233	9.362	44,252
	Total - Electric			7,658	9,116	8,883	9,233	9,362	44,252

	GAS ADDITIONS				W/ AFUDC, Inflated & OH Adjustments						
CAT.	Description	Discretion Level	Investment Type	Preliminary In- Service Date	2019	2020	2021	2022	2023	5-Year Total	
Transmission	Prior Year Projects	Maintain Standards	Infrastructure	12/1/2019	128	-	-	-	-	128	
Transmission	Cathodic Test Stations	Maintain Standards	Infrastructure	12/1/2019	46	-	-	-	-	46	
Transmission	Pipeline Integrity	Maintain Standards	Infrastructure	12/1/2019	302	-	-	-	-	302	
Transmission	Remote Operated Valves	System Enhancements	Risk Reduction	12/1/2019	521	-	-	-	-	521	
Transmission	Gas Chromatographs	System Enhancements	Customer Benefit	12/1/2019	101	-	-	-	-	101	
Transmission	AH Line Valve (AH-9) Replacement	Maintain Standards	Infrastructure	12/1/2019	304	-	-	-	-	304	
Transmission	AH Line Valve (AH-10) Replacement	Maintain Standards	Infrastructure	12/1/2019	304	-	-	-	-	304	
Transmission	Prior Year Projects	Maintain Standards	Infrastructure	12/1/2020	-	26	-	-	-	26	
Transmission	Cathodic Test Stations	Maintain Standards	Infrastructure	12/1/2020	-	36	-	-	-	36	
Transmission	Pipeline Integrity	Maintain Standards	Infrastructure	12/1/2020	-	308	-	-	-	308	
Transmission	Remote Operated Valves	System Enhancements	Risk Reduction	12/1/2020	-	516	-	-	-	516	
Transmission	Pig Launching Station(s) for Internal Line Inspection	Maintain Standards	Infrastructure	12/1/2020	-	308	_	-	_	308	
Transmission	AH Line Valve (AH-5) Replacement	Maintain Standards	Infrastructure	12/1/2020	-	310	-	-	-	310	
Transmission	Prior Year Projects	Maintain Standards	Infrastructure	12/1/2021	-	-	27	-	-	27	
Transmission	Cathodic Test Stations	Maintain Standards	Infrastructure	12/1/2021	-	-	37	-	_	37	
Transmission	Pipeline Integrity	Maintain Standards	Infrastructure	12/1/2021	-	-	317	-	-	317	
Transmission	Remote Operated Valves	System Enhancements	Risk Reduction	12/1/2021	-	-	296	-	-	296	
Transmission	AH Line Valve (AH-15) Replacement	Maintain Standards	Infrastructure	12/1/2021	-	-	346	-	-	346	
Transmission	AH Line Valve (AH-16) Replacement	Maintain Standards	Infrastructure	12/1/2021	-	-	346	-	-	346	
Transmission	Mahopac Gate Station Filter and Heater	Maintain Standards	Risk Reduction	12/1/2021	-	-	690	-	-	690	
Transmission	Pig Launching Station(s) for Internal Line Inspection	Maintain Standards	Infrastructure	12/1/2021			317			317	
Transmission					-	-		- 27	-		
	Prior Year Projects	Maintain Standards	Infrastructure	12/1/2022		-	-		-	27	
Transmission	Cathodic Test Stations	Maintain Standards	Infrastructure	12/1/2022	-			38	-	38	
Transmission	Pipeline Integrity	Maintain Standards	Infrastructure	12/1/2022	-	-	-	321 765	-	765	
Transmission	Remote Operated Valves AH Line Valve (AH-12, 13, 14) Replacement	System Enhancements Maintain Standards	Risk Reduction	12/1/2022 12/1/2022				855		855	
Transmission					-	-	-		-		
Transmission	Pig Launching Station(s) for Internal Line Inspection	Maintain Standards	Infrastructure	12/1/2022	-	-	-	430	-	430 28	
Transmission	Prior Year Projects	Maintain Standards	Infrastructure	12/1/2023	-	-	-	-	28		
Transmission	Cathodic Test Stations	Maintain Standards	Infrastructure	12/1/2023					39		
Transmission	Pipeline Integrity	Maintain Standards	Infrastructure	12/1/2023	-	-	-	-	326		
Transmission	Remote Operated Valves	System Enhancements	Risk Reduction	12/1/2023					821	821	
Transmission	AH Line Valve (AH-6) Replacement	Maintain Standards	Infrastructure	12/1/2023	-	-	-	-	356	356	
Transmission	AH Line Valve (AH-7) Replacement	Maintain Standards	Infrastructure	12/1/2023	-	-	-	-	356	356	
Transmission	Pig Launching Station(s) for Internal Line Inspection	Maintain Standards	Infrastructure	12/1/2023	-	-	-	-	436		
Transmission	Subtotal Tranmission			10/1/02/12	1,707	1,505	2,375	2,437	2,360		
Regulator Stations	Prior Year Projects	Maintain Standards	Infrastructure	12/1/2019	232	-	-	-	-	232	
Regulator Stations	Pressure Control Improvements	Maintain Standards	Infrastructure	12/1/2019	102	-	-	-	-	102	
Regulator Stations	Pressure Recording Chart Replacements	Maintain Standards	Infrastructure	12/1/2019	102	-	-	-	-	102	
Regulator Stations	Clark St. Regulator Station Purchase Property	System Enhancements	Reliability	12/1/2019	153	-	-	-	-	153	
Regulator Stations	Coxsackie Regulator Station Rebuild	Maintain Standards	Infrastructure	12/1/2019	499	-	-	-	-	499	
Regulator Stations	Cannon St. Regulator Station Rebuild	Maintain Standards	Infrastructure	12/1/2019	807	-	-	-	-	807	
Regulator Stations	Vails Gate Heater Install	Maintain Standards	Reliability	12/1/2019	204	-	-	-	-	204	
Regulator Stations	Prior Year Projects	Maintain Standards	Infrastructure	12/1/2020	-	132	-	-	-	132	
Regulator Stations	Pressure Control Improvements	Maintain Standards	Infrastructure	12/1/2020	-	157	-	-	-	157	
Regulator Stations	Pressure Recording Chart Replacements	Maintain Standards	Infrastructure	12/1/2020	-	157	-	-	-	157	
Regulator Stations	Regulator Station SCADA Implementation	Maintain Standards	Infrastructure	12/1/2020	-	209	-	-	-	209	
Regulator Stations	Clark St. Regulator Station Rebuild	Maintain Standards	Infrastructure	12/1/2020	-	530	-	-	-	530	
Regulator Stations	Monument Square Property Purchase	System Enhancements	Reliability	12/1/2020	-	209	-	-	-	209	
Regulator Stations	Lake Katrine Heater Install	Maintain Standards	Infrastructure	12/1/2020	-	209	-	-	-	209	
Regulator Stations	Marist College Heater Install	Maintain Standards	Infrastructure	12/1/2020	-	209	-	-	-	209	
Regulator Stations	Broadway Regulator Station Build	Maintain Standards	Infrastructure	12/1/2020	-	621	-	-	-	621	
Regulator Stations	Prior Year Projects	Maintain Standards	Infrastructure	12/1/2021	-	-	27	-	-	27	

	GAS ADDITIONS					W/ AFU	JDC, Inflated &	& OH Adjustme	ents	
CAT.	Description	Discretion Level	Investment Type	Preliminary In- Service Date	2019	2020	2021	2022	2023	5-Year Total
Regulator Stations	Pressure Control Improvements	Maintain Standards	Infrastructure	12/1/2021	-	-	161	-	-	161
Regulator Stations	Pressure Recording Chart Replacements	Maintain Standards	Infrastructure	12/1/2021	-	-	161	-	-	161
Regulator Stations	Regulator Station SCADA Implementation	Maintain Standards	Infrastructure	12/1/2021	-	-	213	-	-	213
Regulator Stations	Central Valley Heater Install	Maintain Standards	Infrastructure	12/1/2021	-	-	213	-	-	213
Regulator Stations	Highland Mills Heater Install	Maintain Standards	Infrastructure	12/1/2021	-	-	213	-	-	213
Regulator Stations	KS System Additional Feed, New Regulator Station	Maintain Standards	Infrastructure	12/1/2021	-	-	418	-	-	418
Regulator Stations	Poughkeepsie Receival Low and Medium Pressure Rebuild	Maintain Standards	Reliability	12/1/2021	-	-	661	-	-	661
Regulator Stations	Monument Square Station Rebuild	Maintain Standards	Infrastructure	12/1/2021	-	-	526	-	-	526
Regulator Stations	Prior Year Projects	Maintain Standards	Infrastructure	12/1/2022	-	-	-	27	-	27
Regulator Stations	Pressure Control Improvements	Maintain Standards	Infrastructure	12/1/2022	-	-	-	162	-	162
Regulator Stations	Pressure Recording Chart Replacements	Maintain Standards	Infrastructure	12/1/2022	-	-	-	162	-	162
Regulator Stations	Regulator Station SCADA Implementation	Maintain Standards	Infrastructure	12/1/2022	-	-	-	216	-	216
Regulator Stations	Vail Road Heater Install	Maintain Standards	Infrastructure	12/1/2022	-	-	-	243	-	243
Regulator Stations	Cochecton Heater Install	Maintain Standards	Infrastructure	12/1/2022	-	-	-	243	-	243
Regulator Stations	Blue Point Heater Install	Maintain Standards	Infrastructure	12/1/2022	-	-	-	243	-	243
riogalator otationo	Poughkeepsie Receival Heater, Filter, Inlet Valves	indinidan oldindardo		12/1/2022				2.0		
Regulator Stations	Rebuild	System Enhancements	Reliability	12/1/2022	-	-	-	805	-	805
Regulator Stations	North Grand Regulator Station Rebuild	Maintain Standards	Infrastructure	12/1/2022	-	-	-	450	-	450
Regulator Stations	Prior Year Projects	Maintain Standards	Infrastructure	12/1/2023	-	-	-	-	28	28
Regulator Stations	Pressure Control Improvements	Maintain Standards	Infrastructure	12/1/2023	-	-	-	-	167	167
Regulator Stations	Pressure Recording Chart Replacements	Maintain Standards	Infrastructure	12/1/2023	-	-	-	-	167	167
Regulator Stations	Regulator Station SCADA Implementation	Maintain Standards	Infrastructure	12/1/2023	-	-	-	-	222	222
Regulator Stations	Cronomer Hill Regulator Station Rebuild	Maintain Standards	Infrastructure	12/1/2023	-	-	-	-	770	770
Regulator Stations	Regulator Station Rebuild/Build New Distribution	Maintain Standards	Infrastructure	12/1/2023	_	_	_	_	659	659
Regulator Stations	Subtotal Regulator Stations				2,100	2,434	2,594	2,552	2,012	11,692
New Business	Residential Conversion	System Enhancements	New Business	Multiple	3,329	3,516	3,590	3,620	3.655	17710
New Business	Commercial Conversion	System Enhancements	New Business	Multiple	1,133	1,050	1,072	1,081	1,091	5426
New Business	Traditional NB Res/Comm	Non Discretionary	New Business	Multiple	1,802	1,994	2,143	2,161	2,182	10283
New Business	URD	Non Discretionary	New Business	Multiple	3,296	3,411	3,215	3,620	3,655	17197
New Business	Subtotal New Business				9,559	9,971	10,020	10,483	10,584	50,616
Distribution	Corrosion Control	Maintain Standards	Infrastructure	Multiple	133	156	160	163	163	775
Distribution	Unidentified Road Rebuild - Includes Paving Proj	Maintain Standards	Infrastructure	Multiple	1,531	2,607	1,600	1,086	2,941	9764
Distribution	Unident Cast Iron	Non Discretionary	Compliance	Multiple	204	209	187	190	191	980
Distribution	Unident Leaking - Includes Active Corrosion	Maintain Standards	Infrastructure	Multiple	1,020	521	533	543	545	3163
Distribution	Service Replacement Blankets - Emergent	Non Discretionary	Compliance	Multiple	3,572	2,607	2,667	2,715	2,723	14283
Distribution	Service Partial Replacement Identified DIPS	Non Discretionary	Compliance	Multiple	2,504	2,891	2,536	3,118	3,790	14839
Distribution	Svce Repl Blankets DIPS	Non Discretionary	Compliance	Multiple	4,648	3,775	5.055	4,690	7,907	26075
Distribution	Isolated Service Replacement Blankets	Non Discretionary	Compliance	Multiple	510	521	533	543	545	2653
Distribution	Local Orders -	Maintain Standards	Infrastructure	Multiple	408	365	373	380	381	1908
Distribution	Uptown Kingston	Maintain Standards		2018	1,840	- 305		- 360	301	1900
Distribution	Port Ewen - PK Line	Maintain Standards	Infrastructure	2018	1,840				-	1840
	PN Line Next Mile South		Infrastructure		1,840	-	-	-	-	2607
Distribution Distribution	PN Line Next Mile South PN Line - 9D Wappingers South	Maintain Standards Maintain Standards	Infrastructure Infrastructure	2020 2021	-	2,607	3,200	-	-	3200
						-	,	-	-	
Distribution	PN Line - New Pipe to IBM	Maintain Standards	Infrastructure	2022 2022	-	-	-	3,259	-	3259 3082
Distribution	PN Line - Wappingers Creek North	Maintain Standards	Infrastructure		-	-	-	3,082		
Distribution	Place Holder	Maintain Standards	Infrastructure	2023	-	-	-	-	1,089	1089
Distribution	West Point by Pass	Maintain Standards	Study Based Load Growth	2019	4,961			-	-	4961
Distribution	Westbrook/Windwood	Maintain Standards	Study Based Load Growth	2019	2,041	-	-	-	-	2041
Distribution	Downing West of Grand	Maintain Standards	Study Based Load Growth	2020	-	782	-			782
Distribution	TV Line	Maintain Standards	Study Based Load Growth	2020	-	1,558	-	-	-	1558
Distribution	Reinforcement Place Holder	Maintain Standards	Study Based Load Growth	2021	-	-	917	-	-	91
Distribution	Marys Avenue Tie - Reserve for Spring Street	Maintain Standards	Study Based Load Growth	2021	-	-	533	-	-	533
Distribution	TV Line - Lourdes to PN	Maintain Standards	Study Based Load Growth	2022	-	-	-	2,172	-	2172
Distribution	Place Holder	Maintain Standards	Infrastructure	2023	-	-	-	-	1,089	108

	GAS ADDITIONS				W/ AFUDC, Inflated & OH Adjustments						
CAT.	Description	Discretion Level	Investment Type	Preliminary In- Service Date	2019	2020	2021	2022	2023	5-Year Total	
Distribution	SW Kingston	Maintain Standards	Infrastructure	2019	2,576	-	-	-	-	2576	
Distribution	North Highland	Maintain Standards	Infrastructure	2019	1,764	-	-	-	-	1764	
Distribution	Fairview Station Neighborhood	Maintain Standards	Infrastructure	2019	2,015	-	-	-	-	2015	
Distribution	Kingston and Wilbur	Maintain Standards	Infrastructure	2019	2,085	-	-	-	-	2085	
Distribution	Fleetwood Manor	Maintain Standards	Infrastructure	2019	1,408	-	-	-	-	1408	
Distribution	Cornwall 6	Maintain Standards	Infrastructure	2019	1,522	-	-	-	-	1522	
Distribution	East Newburgh Broadway to Third	Maintain Standards	Infrastructure	2019	3,046	-	-	-	-	3046	
Distribution	Unident	Maintain Standards	Infrastructure	2019	736	-	-	-	-	736	
Distribution	PE and PK	Maintain Standards	Infrastructure	2020	-	5,030	-	-	-	5030	
Distribution	Uptown Fair/John Wall	Maintain Standards	Infrastructure	2020	-	2,579	-	-	-	2579	
Distribution	South Highland	Maintain Standards	Infrastructure	2020	-	2,570	-	-	-	2570	
Distribution	Yates and Loockerman	Maintain Standards	Infrastructure	2020	-	3,253	-	-	-	3253	
Distribution	NLP north of South Street	Maintain Standards	Infrastructure	2020	-	3,296	-	-	-	3296	
Distribution	Lacey Field	Maintain Standards	Infrastructure	2020	-	1,023	-	-	-	1023	
Distribution	Nbg Holder to Liberty	Maintain Standards	Infrastructure	2020	-	2,446	-	-	-	2446	
Distribution	KLP Garden Smith Foxhall	Maintain Standards	Infrastructure	2021	-	-	3,057	-	-	3057	
Distribution	SW Poughkeepsie Hooker to Hamilton	Maintain Standards	Infrastructure	2021	-	-	3,607	-	-	3607	
Distribution	Mansion/Violet/Hamilton	Maintain Standards	Infrastructure	2021	-	-	3,562	-	-	3562	
Distribution	Hudson View Development	Maintain Standards	Infrastructure	2021	-	-	1,714	-	-	1714	
Distribution	Cornwall 4 Main and Hudson	Maintain Standards	Infrastructure	2021	-	-	1,969	-	-	1969	
Distribution	nlp/nm South Clarke Street	Maintain Standards	Infrastructure	2021	-	-	2,184	-	-	2184	
Distribution	Cedar Avenue Neighborhood	Maintain Standards	Infrastructure	2021	-	-	1,976	-	-	1976	
Distribution	BN Line	Maintain Standards	Infrastructure	2021	-	-	4,465	-	-	4465	
Distribution	Clifton/East Checter Street	Maintain Standards	Infrastructure	2022	-	-	-	2,677	-	2677	
Distribution	Clifton Reg Station Neighborhood	Maintain Standards	Infrastructure	2022	-	-	-	3,185	-	3185	
Distribution	West Haight	Maintain Standards	Infrastructure	2022	-	-	-	2,911	-	2911	
Distribution	East Poughkeepsie, College to Hooker	Maintain Standards	Infrastructure	2022	-	-	-	2,858	-	2858	
Distribution	North NLP - Carpenter Ave area	Maintain Standards	Infrastructure	2022	-	-	-	2,846	-	2846	
Distribution	NLP Washington Street area	Maintain Standards	Infrastructure	2022	-	-	-	3,467	-	3467	
Distribution	NW Village of Fishkill	Maintain Standards	Infrastructure	2022	-	-	-	906	-	906	
Distribution	Dutchess Park	Maintain Standards	Infrastructure	2022	-	-	-	916	-	916	
Distribution	Pass Holder	Maintain Standards	Infrastructure	2023	-	-	-	-	21,375	21375	
Distribution	Subtotal Distribution Improvements				40,363	38,796	40,829	41,709	42,737	204,434	
Meters	X081A - Gas Meters	Non Discretionary	New Business		1,598	1,637	1,389	1,565	1,762	7951	
Meters	X084A - Special Meter Installation	Non Discretionary	New Business		1,431	1,356	1,277	1,190	1,101	6355	
Meters	Subtotall Gas Meters				3,029	2,993	2,665	2,755	2,864	14,306	
	Total Gas				56,758	55,698	58,483	59,936	60,558	291,433	

ordDecreminent<		COMMON ADDITIONS			W/ AFUDC, Inflated & OH Adjustments					
Lack Absolute         Descriptions	CAT	Description	Discretion Loval	Preliminary In-Service	2010	2020	2021	2022	2022	5-Year
and 5 Arriva         Disc Description         Marker Structure         priority         Constructure         Construct										
Lack Build         Bits Operation         Spatial Exclosures         Operation         Spatial Exclosures         Spatia Exclosures										
Lack & Builder         Special Picture (1 Mail Yong / Singler)										
Land A. Beller         Marina Statebook         or you         201         2										
Lack Burdy         Total Des Environ         Works Stochasts         Other         State         C										
Lack Buildy         Discus Biol Printy of for Int Sing [Maximp]         Marine Social         Party of Printy and Printy of For Int Sing [Maximp]         Marine Social         Party of Printy and Printy of Pr										
Land & Abdrey         Parry base cardy as and concept rise the         Spring International         Spring Internatin         Spring Internatin         Sp	Land & Buildings	Repave Back Parking Lot near Line Garage (Newburgh)	Maintain Standards	2019	84	0	-	0	÷	84
Land & Ballides         Decide to Machine         Series						0	÷	0	÷	
Land & Duidey,         Duides year, Duide year						ů	÷		÷	
Land & Bolino,         Market Discrete         Market Discre         Market Discrete         Market Discre						0	Ŷ	0	Ŷ	
Land & Buddyn         Sign glob.         Desk				2019		0	0	0	÷	
Land & Building, 201         Cale Control         Open Efficiency         Open Eff	Land & Buildings	Building 810 - Install Awning @ Back Entrance	System Enhancements						•	
Land & Buiding, BUIDING 211. Figure Transformed Constraints         System Figure State         System Figure State <td>Land &amp; Buildings</td> <td></td> <td></td> <td></td> <td></td> <td>•</td> <td></td> <td>0</td> <td>•</td> <td>00</td>	Land & Buildings					•		0	•	00
Lund & Buiking, Buiking, Buiking, Alexandro         Mattain Baudidia, Data Buiking, Buiking, Alexandro, Alexandro         O         0        0         0         0 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td>Ŷ</td> <td></td> <td></td> <td>Ŷ</td> <td>101</td>						Ŷ			Ŷ	101
Land & Building         Propub Romo         Status						•	,	0	•	
Land & Building         Ferrore Search Water Pipes. Main Building (Abestop)         Matrian Standards         2019         84         0        0         0         0<						•	,	0	•	
Land & Buildings         Istali Red Over and a geogge area (Fabuli)         Matrixe Standards         2019         126         C <thc< th="">         C         <thc< th="">         C</thc<></thc<>						-	-	-	÷	
Land & Buiding       Regular Signm Dana       Splane Trinacements       2019       53       0	Land & Buildings	Install Roof over wire storage area (Fishkill)	Maintain Standards			•	-	-	0	120
Land & Building         Prodestion Environe Doors - Man Building & Gangap         Select Selec							÷	-	÷	
Land & Building         Sang Arm to Transformer Pratery incoments         Matrixes Standards         2019         42         0							÷	-	÷	
Land & Building         Bight B10. Realized, Heat Planne, par ogs with RTU         Maintan Standards         2019         210         0        0         0         0<		Pedestrian Entrance Doors - Main Bullong & Garage					-		÷	
Land & Building         Extert water main from Main Offles to Service Bkgs         Non Discretionary         2019         210         0        0         0         0<		Swing Amino Hanstome Hatom (creation)								
Land & Building         Install Backup Generation         Maritan Standards         2020         6         53         6         6         6           Land & Buildings         Repisone Storenoom         System Enhancoments         2020         6         72         0         0         0         72         0         0         0         72         0         0         0         72         0         0         0         72         0         0         0         72         0         0         0         72         0         0         0         72         0         0         0         72         0         0         0         72         0         0         0         72         0         0         0         72         0						•	÷	0		
Land & Building         Lighting Lughting Lughting Lughting Lughting Startanding         2020         0         4.31         0	Land & Buildings		Maintain Standards	2020	0	160	0	0	0	160
Land & Building         Replace Chaust Fan in nemary garage         Maintan Standards         2020         0         27         0         0         0         2           Land & Buildings         Lighting Upgrade - Storecom         System Financements         2020         0         74         0         0         74           Land & Buildings         Lighting Upgrade - Storecom         System Financements         2020         0         74         0         0         74           Land & Buildings         Beptison Training Store Land Kouton (Jone Town Controls         System Financements         2020         0         85         0         0         78           Land & Buildings         Beptison Training Store Land Kouton (Jone Town Controls         System Financements         2020         0         85         0					÷		÷	0	-	
Land & Building.         Repiace Pavilion & Samt House Root         Maintain Standards         2020         0         75         0         0         0         74           Land & Building.         Repiace Toming Storenom         System Enhancements         2020         0         213         0					÷		0	0	-	
Land & Suldings         Upbring         System Enhancements         2020         0         43         0         0         0         0         1           Land & Suldings         Replace Uppred 608 RTU CHA2 Unit Nain Floor         System Enhancements         2020         0         64         0         0         0         8           Land & Suldings         Replace Cuppeting - Cal-Conters         System Enhancements         2020         0         68         0         0         0         8           Land & Suldings         Replace Cuppeting - Cal-Conters         System Enhancements         2020         0         68         0 <td></td> <td></td> <td></td> <td></td> <td>ÿ</td> <td></td> <td>0</td> <td>0</td> <td>-</td> <td></td>					ÿ		0	0	-	
Land & Buildings         Replace Training Room HAX Chill Noku pto new contols         System Enhancements         2020         0         213         0					÷		0	Ũ	0	
Land & Buildings         Pave Pole & Equipment area         System Enhancements         2020         0         88         0 <td></td> <td></td> <td></td> <td></td> <td>0</td> <td>213</td> <td>0</td> <td>0</td> <td>0</td> <td>213</td>					0	213	0	0	0	213
Land & Building         Replace Carpeting - Call Centers         System Enhancements         2020         0         80         0 <th< td=""><td></td><td></td><td></td><td></td><td>•</td><td></td><td></td><td>0</td><td>•</td><td></td></th<>					•			0	•	
Land & Building       Bldg 800 - Install fire protection under raised floor       System Enhancements       2020       0       80       0       0       0       9         Land & Buildings       Bldg 800 - Restroom Renovation       Maintain Standards       2020       0       11       0	Land & Buildings		System Enhancements							
Land & Building         Blug 890 - Restroom Renovation         Maintain Standards         2020         0         60         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         1           Land & Buildings         Replace Plot         1/3 Back Building         Replace Plot         1/3 Back Building         0	Land & Buildings									
Land & Building         Upgrade Lighting - Building         Maintain Standards         2020         0         11         0         0         0         1           Land & Buildings         Installing         Replace Proto-1:3 Back Building         Maintain Standards         2020         0         534         0         0         0         121           Land & Buildings         Renovate Restorms         System Enhancements         2020         0         123         0         0         0         121           Land & Buildings         Bidg 801 - Replace Hotex Units in Computer Room         Maintain Standards         2020         0         267         0         0         0         264           Land & Buildings         Bidg 803 - Replace HVAC Units 13 & S2 Level         System Enhancements         2020         0         240         0         0         30         0         0         324         124         444									•	
Land & Building         Maintain Standards         2020         0         534         0         0         0         535           Land & Building install fle protection @ EC Linemans, Transformer, Storeroom         System Enhancements         2020         0         192         0         0         0         192           Land & Buildings         Blog 810 - Replace lebter tunis in Computer Room         Maintain Standards         2020         0         192         0         0         0         241           Land & Buildings         Blog 801 - Replace VIAC Units S1 & S2 level         Maintain Standards         2020         0         240         0         0         240         0         0         240         0         0         255         0         0         255         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0					÷			-	÷	
Land & Buildings         Renovate Restrooms         System Enhancements         2020         0         213         0         0         0         1           Land & Buildings         Bidg 803 - Replace HVAC Units S1 & S2 Level         Maintain Standards         2020         0         287         0         0         0         287           Land & Buildings         Bottopics         Replace HVAC Units S1 & S2 Level         System Enhancements         2020         0         287         0         0         0         0         287           Land & Buildings         Replace HVAC Units S1 & S2 Level         System Enhancements         2021         0         0         330         0         0         0         330         0         0         0         355         0         0         55           Land & Buildings         Resurface Case Garage Floors - Gas Garage         Maintain Standards         2201         0         0         655         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         27         0         0         66         0         0         27         0         0		Replace Roof - 1/3 Back Building								
Land & Buildings         Bigg 810 - Replace HVAC Units S1 & S21 Evel         Maintain Standards         2020         0         192         0					-					
Land & Buildings         Eldig 803 - Replace HVAC Units S1 & S2 level         Maintain Standards         2020         0         267         0         0         0         268           Land & Buildings         Bidt 801 - Replace Windows 2nd Floor         System Enhancements         2020         0         0         0         0         240         0         0         0         240         0         0         0         240         0         0         240         0         0         240         0         0         240         0         0         330         0         0         330         0         0         330         0         0         330         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         55         0         0         275         0         0         275         0         0         275         0         0         275					-			-	÷	
Land & Buildings         Bidds 801 - Replace Windows 2nd Floor         System Enhancements         2020         0         240         0					0					
Land & Buildings         Controls System HVAC         O         0					0				÷	
Land & Buildings       Resurface Gas Garage Floors - Gas Garage       Maintain Standards       2021       0       0       55       0       0       55       0       0       55       0       0       55       0       0       55       0       0       55       0       0       55       0       0       55       0       0       55       0       0       55       0       0       55       0       0       55       0       0       55       0       0       55       0       0       66       0       0       66       0       0       66       0       0       66       0       0       66       0       0       275       0       0       275       0       0       275       0       0       275       0       0       275       0					0		330	0		
Land & Buildings		Resurface Gas Garage Floors - Linemen's Garage			•	•		0	•	
Land & Buildings					•	•				
Land & Building         Building 805 Resurface and Restripe Garage Floors         Maintain Standards         2021         0         66         0         0         275           Land & Buildings         Building 806 - Roof Replacement         System Enhancements         2021         0         0         275         0         0         275           Land & Buildings         Buildings         Replace Carpeting - Main Bidg and Training Room (Fishkill)         Maintain Standards         2021         0         0         275         0         0         275           Land & Buildings         Replace Carpeting - Main Bidg and Training Room (Fishkill)         Maintain Standards         2021         0         0         61         0         0         66         0         0         61         0         0         66         0         0         65         0         0         5         0         0         55         0         0         55         0         0         38         0         0         38         0         0         38         0         0         38         0         0         38         0         0         38         0         0         38         0         0         38         0         0         0 <td></td> <td></td> <td></td> <td></td> <td>0</td> <td>0</td> <td></td> <td>0</td> <td></td> <td></td>					0	0		0		
Land & Buildings       Building 806 - Root Replacement       2021       0       0       275       0       0       277         Land & Buildings       Bidg 807 - Credit Union Roof Replacement       System Enhancements       2021       0       0       275       0       0       275         Land & Buildings       Replace Carpeting - Main Bidg and Training Room (Fishkill)       Maintain Standards       2021       0       0       0       0       0       99         Land & Buildings       Replace Carpeting - Main Bidg and Training Room (Fishkill)       Maintain Standards       2021       0       0       161       0       0       161       0       0       154       0       0       155       0       0       155       0       0       155       0       0       155       0       0       155       0       0       155       0       0       155       0       0       155       0       0       155       0       0       338       0       0       338       0       0       338       0       0       338       0       0       33       0       0       33       0       0       33       0       0       327       0       0					0	0		0	Ŷ	00
Land & Buildings         Bldg 807 - Credit Union Roof Replacement         2021         0         0         275         0         0         277           Land & Buildings         Replace Carpeting - Main Bldg and Training Room (Fishkill)         Maintain Standards         2021         0         0         90         0         0         90         0         0         90         0         0         90         0         0         90         0 </td <td></td> <td></td> <td></td> <td></td> <td>ů</td> <td>0</td> <td>275</td> <td>0</td> <td>•</td> <td>275</td>					ů	0	275	0	•	275
Land & Buildings       Replace Sidewalks       Q0       61       0       66         Land & Buildings       Replace Carpet in Auditorium with VCT       Maintain Standards       2021       0       0       154       0       0       155       0       0       55       0       0       385       0       385       0       385       0       385       0       0	Land & Buildings	Bldg 807 - Credit Union Roof Replacement	System Enhancements	2021	0	•	275	0		275
Land & Buildings       Replace Roof Front Bidg       Maintain Standards       2021       0       0       154       0       0       155         Land & Buildings       Replace Capet in Auditorium with VCT       Maintain Standards       2021       0       0       385       0       0       388         Land & Buildings       Replace Sloped Roof - Front Annex Bidg       System Enhancements       2021       0       0       333       0       0       38         Land & Buildings       Replace Rof Fransportation Garage       System Enhancements       2021       0       0       165       0       0       33         Land & Buildings       Replace Rof Transportation Garage       Maintain Standards       2021       0       0       165       0       0       52         Land & Buildings       Replace Rof Transportation Garage       Maintain Standards       2021       0       0       224       0       222         Land & Buildings       Replace Roof Transportation Garage       Maintain Standards       2022       0       0       112       0       114       0       114       0       114       0       144       0       144       0       144       0       146       0       114 <t< td=""><td></td><td></td><td></td><td></td><td>•</td><td></td><td></td><td>0</td><td></td><td></td></t<>					•			0		
Land & Buildings       Replace Carpet in Auditorium with VCT       Maintain Standards       2021       0       0       55       0       0       38         Land & Buildings       Replace Carpet in Auditorium with VCT       System Enhancements       2021       0       0       385       0       0       38         Land & Buildings       Replace lighting in the garge areas       System Enhancements       2021       0       0       165       0       0       3         Land & Buildings       Replace Roof Transportation Garage       Maintain Standards       2021       0       0       165       0       0       55         Land & Buildings       Replace Roof Transportation Garage       Maintain Standards       2021       0       0       0       224       0       222         Land & Buildings       Replace Hyde Uptotypout Electricians Area       System Enhancements       2022       0       0       0       168       0       168         Land & Buildings       Replace Hyde Othits       Maintain Standards       2022       0       0       0       168       0       14         Land & Buildings       Replace Hyde Othits       Maintain Standards       2022       0       0       168       0       14										
Land & Buildings       Replace Soped Roof - Front Annex Bldg       System Enhancements       2021       0       0       385       0       0       385         Land & Buildings       Replace lighting in the garge areas       System Enhancements       2021       0       0       33       0       0       38         Land & Buildings       Replace lighting in the garge areas       System Enhancements       2021       0       0       165       0       0       166         Land & Buildings       Replace Roof Transportation Garage       Maintain Standards       2021       0       0       0       224       0       202       0       0       0       112       0       111       Land & Buildings       Replace Roof       System Enhancements       2022       0       0       0       166       166	Land & Buildings	Replace Carnet in Auditorium with VCT			•			0	•	101
Land & Buildings       Replace lighting in the garge areas       System Enhancements       2021       0       0       33       0       0       33         Land & Buildings       Pole Racks       System Enhancements       2021       0       0       165       0       0       52         Land & Buildings       Replace Roof Transportation Garage       Maintain Standards       2021       0       0       224       0       222         Land & Buildings       Replace Roof Transportation Garage       System Enhancements       2022       0       0       0       124       0       212         Land & Buildings       Replace Roof       Maintain Standards       2022       0       0       0       124       0       121       0       111         Land & Buildings       Replace HVAC Units       Maintain Standards       2022       0       0       0       146       0       146         Land & Buildings       Replace Storeroom roof       Maintain Standards       2022       0       0       0       146       0       146         Land & Buildings       Replace Roof - Linemens Bldg       Maintain Standards       2022       0       0       0       168       0       166 <t< td=""><td>Land &amp; Buildings</td><td></td><td></td><td></td><td>•</td><td></td><td></td><td>0</td><td>•</td><td>00</td></t<>	Land & Buildings				•			0	•	00
Land & Buildings         Pole Racks         O         0         165         0         165         0         165         0         165         0         165         0         165         0         165         0         165         0         165         0         165         0         165         0         165         0         0         529         0         0         168         0         168         0	Land & Buildings				0	0		0	0	
Land & Buildings         Replace lighting throughout Electricians Area         System Enhancements         2022         0         0         224         0         224           Land & Buildings         Bidg 805 Replace Roof         Maintain Standards         2022         0         0         0         112         0         11           Land & Buildings         Bidg 805 Replace Roof         Maintain Standards         2022         0         0         0         112         0         11           Land & Buildings         Replace HVAC Units         Maintain Standards         2022         0         0         0         146         0         144           Land & Buildings         Replace Storeroom roof         Maintain Standards         2022         0         0         0         168         0         146           Land & Buildings         Replace Storeroom roof         Maintain Standards         2022         0         0         168         0         166           Land & Buildings         Replace Roof - Linemens Bldg         System Enhancements         2022         0         0         540         54           Land & Buildings         Replace Roof - Linemens Bldg         Maintain Standards         2022         0         0         540         <					ÿ	ÿ	100	Ŷ	Ŷ	100
Land & Buildings         Bidg 805 Replace Roof         Maintain Standards         2022         0         0         112         0         111           Land & Buildings         Replace HVAC Units         Maintain Standards         2022         0         0         0         168         0         16           Land & Buildings         Replace HVAC Units         Maintain Standards         2022         0         0         146         0         14           Land & Buildings         Replace Storeroom roof         Maintain Standards         2022         0         0         560         0         56           Land & Buildings         Replace Storeroom roof         Maintain Standards         2022         0         0         168         0         16           Land & Buildings         Replace Storeroom roof         Maintain Standards         2022         0         0         560         0         56           Land & Buildings         Replace Roof - Linemens Bldg         System Enhancements         2022         0         0         540         0         54           Land & Buildings         Restroom Renovations         Maintain Standards         2022         0         0         252         0         54           Land & Building					ů	-		0	•	020
Land & Buildings         Replace HVAC Units         Maintain Standards         2022         0         0         168         0         168           Land & Buildings         Replace HVAC Units         Maintain Standards         2022         0         0         0         146         0         146           Land & Buildings         Replace Storeroom roof         Maintain Standards         2022         0         0         0         168         0         56           Land & Buildings         Renovate Restrooms in Storeroom         System Enhancements         2022         0         0         0         168         0         16           Land & Buildings         Replace Roof - Linemens Bldg         System Enhancements         2022         0         0         0         540         0         54           Land & Buildings         Replace Roof - Linemens Bldg         Maintain Standards         2022         0         0         0         540         0         54           Land & Buildings         Restroom Renovations         Maintain Standards         2022         0         0         0         252         0         252         0         252         0         252         0         252         0         252         0					•	-	-			
Land & Buildings         Reol Replacement         Maintain Standards         2022         0         0         146         0         145           Land & Buildings         Replace Storeroom roof         Maintain Standards         2022         0         0         0         56         56           Land & Buildings         Renovate Restrooms in Storeroom         System Enhancements         2022         0         0         168         0         166           Land & Buildings         Replace Roof - Linemens Bldg         Maintain Standards         2022         0         0         540         54           Land & Buildings         Relace Roof - Linemens Bldg         Maintain Standards         2022         0         0         540         54           Land & Buildings         Relace Roof - Linemens Bldg         Maintain Standards         2022         0         0         252         0         252           Land & Buildings         Reise Roof Height Fishkill Transportation         System Enhancements         2022         0         0         258         0         25					ů		÷		÷	
Land & Buildings         Replace Storeroom roof         Maintain Standards         2022         0         0         560         0         566           Land & Buildings         Renovate Restrooms in Storeroom         System Enhancements         2022         0         0         0         168         0         166           Land & Buildings         Reptace Roof - Linemens Bldg         Maintain Standards         2022         0         0         0         540         0         54           Land & Buildings         Restroom Renovations         Maintain Standards         2022         0         0         252         0         252         0         252         0         252         0         252         0         252         0         252         0         252         0         252         0         252         0         252         0         252         0         252         0         255         255					÷	-				
Land & Buildings         Replace Roof - Linemens Bldg         Maintain Standards         2022         0         0         540         0         54           Land & Buildings         Restroom Renovations         Maintain Standards         2022         0         0         0         252         0         25           Land & Buildings         Restroom Renovations         System Enhancements         2022         0         0         0         258         0         25	Land & Buildings	Replace Storeroom roof	Maintain Standards	2022	0	0	0	560		560
Land & Buildings         Restroom Renovations         Maintain Standards         2022         0         0         252         0         255         255           Land & Buildings         Restroom Renovations         System Enhancements         2022         0         0         0         255         0         255         255					•	•	÷		÷	
Land & Buildings Raise Roof Height Fishkill Transportation System Enhancements 2022 0 0 0 258 0 25					-	-	÷			
					-	0	÷			
			System Enhancements		0	0	Ŷ	250	0	

Description         Benerginary instances         Participation         Pa		COMMON ADDITIONS			W/ AFUDC, Inflated & OH Adjustments					
Land & Landys         Register         Normal         Distributions         Distributions <thdistributions< th=""> <thdistributions< th=""></thdistributions<></thdistributions<>										5-Year
Lard & Building, Boulding, DP Second Transformant Singland Steps         Spring Features							· · ·	-	2023	Total 252
Lack & Buildry		Building 807 Relocate Transformers and Replace Steps			Ũ	0			340	
Land & Bubberg         Benome an Des Petrogen         Die and Bubberg         Boots and Bubberg				2023	-	Ő	0	÷	170	170
Land B. Marines Description         Marines Description         2003         0							•		113	
Land & Buildrage         Initial methods in Strategy Leonary         Constraint         Boots         Constraint         Constraint <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td>-</td> <td>170</td> <td>170 113</td>							-	-	170	170 113
Land & Building         Desil Additional Parkong Areas behaviors         BANTaria Statesting         BOOK         BOO							•	÷	110	453
Laud & Buidrag         Porte Portion (assign for Landon)         Boilant (assign for Landon)         Boila	Land & Buildings I	Install Additional Parking Area behind bldg								227
Lad & Buildrag         Series Functional Networks         Space Team Structures         Dial Constructures         Dial Constructures <thd< td=""><td>Land &amp; Buildings F</td><td>Pave Portion of parking and roadway</td><td></td><td></td><td></td><td></td><td>0</td><td>0</td><td>340</td><td></td></thd<>	Land & Buildings F	Pave Portion of parking and roadway					0	0	340	
Land & Building         Beal New 7/Q1         Control         Martin Standard         2023         C <t< td=""><td></td><td></td><td></td><td></td><td>Ŷ</td><td>v</td><td></td><td>Ŷ</td><td>010</td><td></td></t<>					Ŷ	v		Ŷ	010	
Land & Building         Bislah Rev Wolk Diat         Operation of the state of th					-	-	-	-		
Land & Buiding         Deski File Report         Teski File Report         Statistics					-	÷	•	÷		
Land & Badring,         Kngann Balk Od. 1 to Toor         System Enhancements         2020         0         101         0           Land & Badring,         System Enhancements         Output State Enhancements         0.211					0	0				
Land & Budring         Origins Dial Out. 2nd Fibor         System Enhancements         2019         1578         0         0         0           Land & Budring         Lemma and Gar Training Carters         System Enhancements         2022         0         0         10         10           Land & Budring         System Enhancements         2022         0         0         10         10         10           Land & Budring         System Enhancements         2023         0         0         0         10         <					263		275	280	283	1369
Lard R. Buldrigs         Unimum and Gat Training Contract         System Enhancements         Origing         3534         3096         1231         6544         1111           Lard A. Buldrigs         Parking Ld. Schort Park					0		0	0	0	
Land A. Building.         Paint Data C. Office Big Land A. Building.         Optimization         System Enhancements         2012         6.089         0         0           Land A. Building.         Warkunf. Mercarents         2023         0							•		0 1134	1578 26020
Land A. Buldings         Newbarg         0         0         11208           Land A. Buldings         System Enhancements         2022         0         0         0         17           Land A. Buldings         System Enhancements         2023         0         0         0         17           Land A. Buldings         System Enhancements         2023         0         0         0         17           Land A. Buldings         System Enhancements         0         0         0         0         17           Land A. Buldings         South Road - Macc         Financements         0									0	6889
Lard & Bolding:         Transformer Stop Reduit         System Enhancements         2023         0         0         0         0         1           Colles Equipment.         South Badt - South S	Land & Buildings				0	0	0		0	11200
CHICE Equipment         Martan Standards         on page         66         68         67         71         7           CHICE Equipment         Martan Standards         on page         68         68         67         71         7           CHICE Equipment         Martan Standards         on page         68         68         67         71         7           CHICE Equipment         Martan Standards         on page         68         68         67         71         7         60         60         70					0	•	•	v	1701	1701
Office Equipment         Sour Braat - Mace : Furniture         Maintain Standards         on göng         41         42         44         44           Office Equipment         Sour Braat - Office Furniture         Maintain Standards         2019         20         0										1701 346
Office Exigenment         Martan Standards         on going         36         37         37         38         3           Office Exigenment         Martan Standards         2019         20         0										
Office Supprent         New Office Fundame         Matrian Standards         2019         20         0         0         0           Office Supprent         Matrian Standards         multi         0         42         64										
Office Equipment         Bits	Office Equipment	New Office Furniture	Maintain Standards		20	0	0	0	0	20
Office Equipment         New Les & Gas Training Faelity         Manial Standards         2020         0         104         0           Office Equipment         Desker Technovery         Mariatin Standards         2023         0	Office Equipment									
Office Equipment         Newtragn - New Facility         On the Suppress         System Enhancements         2022         C         O         O         0.00           EMS         Merical Standardis         2023         0									0	= -
Office Equipment         Diseater Recovery         Manian Standards         2023         0 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>0</td><td></td></t<>									0	
EMS         Building 810 Renovations to support DMS / DSD - Console and Casework         System Enhancements         617/2019         1461         0         0           EMS         EMS eDNA Historian Upgrade         Maintain Standards         617/2019         368         0         0           EMS         EMS building and OMS Ingeneentation         Non Discretionary         12/1/2020         2044         1043         0           EMS         EMS Windows Server/Vorkation Replacement         Maintain Standards         617/2020         148         60         0         0           EMS         EMS Windows Server/Vorkation Replacement         Maintain Standards         617/2020         148         60         0         0         0         0         0         0         0           EMS         EMS Windows Server/Vorkatian Replacements         Maintain Standards         Annual         156         522         533         544         57           Hardware         PC and Larlog Replacements         Maintain Standards         Annual         153         138         133         138         133         138         133         136         137         138         136         133         136         137         138         136         137         381         39	Office Equipment	Disaster Recovery			0	0		0	55	55
ENS         PCC Video Wall Situational Avariances Solution         System Enhancements         0/1/2019         355         0         0         0           ENS         ENS Solutational Logicational Avariances         6/1/2019         98         0         0         0           ENS         DNS Upgrade and ONS Implementation         Non Discretionary         12/1/2020         144         166         0           ENS         EMS Soltware Upgrade (non-ULMP)         Maintan Standards         6/1/2020         144         166         160         161         11           Hardware         PC and Latoto Replacements         Maintan Standards         Annual         145         260         24         243         24         24         24         26         24					54	56				
EMS         EMS and At Historian Upgrade         Ønitian Standards									0	
EMS         DMS Upgrade and OMS Implementation         Non Discretionary         12/1/2020         2048         1045         0         0           EMS         EMS Windows Server/Workstation Replacement         Maintain Standards         6/1/2020         148         166         0           Hardware         PC and Lapto Replacements         Maintain Standards         Annual         147         156         160         168         147           Hardware         PC and Lapto Replacements         Maintain Standards         Annual         147         156         160         168         172         221           Hardware         Mobile (Pan) Computing Replacements         Maintain Standards         Annual         128         268         268         227         221         212         244         153         163         164         168         168         168         Annual         138         163         162         163         161         163         161         163         164         163         163         162         163         163         162         163         162         163         163         163         163         163         163         163         163         163         163         163         163						•	•		0	
EMS         EMS Software Ugrade (nor-JUMP)         Maintain Standards         12/1/2022         0         0         116         44822         33           Hardware         PC and Laptop Replacements         Maintain Standards         Annual         147         156         160         163         111           Hardware         PC and Laptop Replacements         Maintain Standards         Annual         266         222         222           Hardware         Monitors, Network Printers-Adds/Repl.         Maintain Standards         Annual         113         130         133         136         137           Hardware         Server Replacements         Maintain Standards         Annual         848         867         905         924         94           Hardware         Server Replacements         Maintain Standards         Annual         38         365         373         381         38           Hardware         Cyber Scurity         Reduces Risk         Annual         75         59         66         67           Software         Business Intelligence (Conno): - Ugrades & Enhancements         System Enhancements         Annual         430         437         446         44           Software         Business Intelligence (Conno): - Ugrades & Enhance										
Hardware         Hardware         Maintain Standards         Annual         147         156         160         163         111           Hardware         PC and Latop Replacements         Maintain Standards         Annual         266         222         261         266         227         22           Hardware         Mohions, Natwork Printers-Adds/Repl.         Maintain Standards         Annual         113					148	156				
Hardware         PC and Laptop Replacements         Maintain Standards         Annual         565         522         533         544         552           Hardware         Mohitors, Network Printers-Adds/Repl.         Maintain Standards         Annual         113         130         133         136         113           Hardware         Monitors, Network Printers-Adds/Repl.         Maintain Standards         Annual         448         887         905         924         94           Hardware         Network Infrastructure Upgrades/Replacements         Maintain Standards         Annual         339         336         331         338           Hardware         Cyber Security         Reduces Fisk         Annual         779         104         107         109         11           Hardware         Copiers (new budget line item requested by Tim B)         Maintain Standards         Annual         57         57         58         66         62         53         544         55           Software         Business Intelligence (Cognos) - New Development         System Enhancements         Annual         439         440         437         446         44         50         445         54         53         544         63         53         98         50									332	
Hardware         Maintan Standards         Annual         226         221         221           Hardware         Monitors, Network Printers-Adds/RepL.         Maintan Standards         Annual         113         130         133         136         136         137           Hardware         Sever Replacements and Storage Upgrades         Maintan Standards         Annual         348         887         905         924         94           Hardware         Network Infrastructure Upgrades/Replacements         Maintan Standards         Annual         78         104         107         109         11           Hardware         Copters (new budget line item requested by Tim B)         Maintain Standards         Annual         79         104         107         109         11           Hardware         Copters (new budget line item requested by Tim B)         Maintain Standards         1231/2019         613         522         533         544         55           Software         Business Intelligence (Copons) - Ubgrades & Enhancements         Annual         139         480         487         488         587         99         583         53         53         56         56         56         56         56         56         56         57         593									166 553	792 2716
Hardware         Monitors, Network, Printers-Adds/RepL         Maintain Standards         Annual         113         130         133         136         117           Hardware         Sever Replacements and Storage Upgrades         Maintain Standards         Annual         339         365         373         381         33           Hardware         Network Infrastructure Uggrades/Replacements and Copters Executiv         Reduces Risk         Annual         79         104         107         109         11           Hardware         Copters Executiv         Reduces Risk         Annual         57         57         59         60         6           Hardware         Dopters Inew budget line item requested by Tim 8).         Maintain Standards         1231/2019         613         522         533         544         455           Software         Business Intelligence (Cognos) - New Development         System Enhancements         Annual         419         430         437         446         445           Software         Enterprised Content Management - Liture Phases         Non Discretionary         Annual         133         134         134         436         437         446         445           Software         Enterprised Contein Management - Liture Phases         Non Discreti				Annual		261	266		277	1302
Hardware         Network Infrastructure Upgrades/Replacements         Maintain Standards         Annual         339         365         373         381         381           Hardware         Copiers (new budget line item requested by Tim B)         Reduces Risk         Annual         57         57         59         60         61           Hardware         T Strategic initiatives Hardware         Maintain Standards         12/31/2019         613         522         533         544         55           Software         Business Intelligence (Cognos) - Upgrades & Enhancements         System Enhancements         Annual         419         430         437         446         44           Software         Business Intelligence (Cognos) - New Development         System Enhancements         Annual         1337         1371         1344         837         486           Software         PPM - Pocirty         Reduces Risk         Annual         419         430         437         446         44           Software         PPM - Pocirty         Reduces Risk         Annual         315         323         328         335         335         335         335         335         335         335         335         335         336         336         336 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>138</td><td></td></t<>									138	
Hardware         Cyber Security         Interview									941	4505
Hardware         Copiers (new budget line item requested by Tim B).         Maintain Standards         Annual         57         57         59         60           Hardware         IT Strategic Initiatives Hardware         Maintain Standards         12/31/2019         613         522         533         544         55           Software         Business Intelligence (Cognos) - Upgrades & Enhancements         Annual         839         860         875         893         90           Software         Business Intelligence (Cognos) - Upgrades & Enhancements         Annual         839         860         875         893         90           Software         Enterprise Content Management - future Phases         Non Discretionary         Annual         419         430         437         446         44           Software         PPM - Project Portloito Management Solution         System Enhancements         Annual         419         430         437         446         44           Software         PMI- Project Portloito Management Solution         System Enhancements         Annual         110         215         219         223         224         535         555         55         55         55         55         55         55         55         55         55									387	1845
Hardware         IT Strategic Initiatives Hardware         Maintan Standards         12/31/2019         613         522         533         544         655           Software         Business Intelligence (Cognos) - Upgrades & Enhancements         Annual         419         430         446         455           Software         Business Intelligence (Cognos) - New Development         System Enhancements         Annual         1837         860         875         893         96           Software         Enterprise Content Management - future Phases         Non Discretionary         Annual         1337         1371         1394         837         84           Software         Cyber Security         Annual         419         430         437         446         44           Software         PM - Project Portfolio Management - future Phases         System Enhancements         12/31/2016         210         215         219         223         225           Software         Mainfarme Bundled Releases         System Enhancements         Annual         315         323         324         558         556           Software         Increase the Quality & Speed of Delivery of Application Testing         System Enhancements         Annual         1048         1291         1312         1312<									111 61	
Software         Business Intelligence (Cognos) - Upgrades & Enhancements         Annual         419         430         437         446         445           Software         Business Intelligence (Cognos) - New Development         System Enhancements         Annual         839         860         875         893         980           Software         Enterprise Content Hure Phases         Non Discretionary         Annual         1337         1371         1394         837         864           Software         Cyber Security         Reduces Risk         Annual         419         430         437         446         44           Software         PPN - Project Portfolio Management Solution         System Enhancements         12/31/2016         210         215         219         223         22         23         305         332         328         335         335         335         335         335         332         328         335         332         328         335									553	2764
Software         Business Intelligence (Cognos) - New Development         System Enhancements         Annual         839         860         875         893         99           Software         Enterprise Content Management - Iuture Phases         Non Discretionary         Annual         1331         1374         1834         887         84           Software         Cyber Security         Reduces Risk         Annual         419         430         437         446         44           Software         PPM - Project Portfolio Management Solution         System Enhancements         12/31/2016         210         215         219         223         227           Software         Mainframe Bundled Releases         System Enhancements         Annual         316         323         328         335         335           Software         Increase the Quality & Speed of Delivery of Application Testing         System Enhancements         Annual         1048         1291         1531         1786         186           Software         Unified Communications, VoIP, NR - Upgrades & Enhancements         Maintain Standards         Annual         210         221         225         50         50         50         50         50         50         50         50         50         50 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>452</td> <td>2186</td>									452	2186
Software         Enterprise Content Management - future Phases         Non Discretionary         Annual         1337         1371         1394         837         84           Software         Cyber Security         Reduces Risk         Annual         419         430         446         445           Software         PPN Project Portfolio Management Solution         System Enhancements         12/31/2016         210         215         219         223         225           Software         Mainframe Bundled Releases         System Enhancements         Annual         315         323         328         335           Software         Invices the Quality & Speed of Delivery of Application Testing         System Enhancements         Annual Mondled Releases         524         273         279         22           Software         Unified Communications, VolP, IVR - Upgrades & Enhancements         Maintain Standards         Annual         1048         1291         1531         1786         180           Software         Unified Communications, VolP, IVR - Upgrades & Enhancements         Maintain Standards         Annual         1048         1291         1312         1339         133           Software         Using Communications, VolP, IVR - Extenting Collaboration         System Enhancements         Annual									905	4371
Software         PPM - Project Portfolio Management Solution         System Enhancements         12/31/2016         210         215         219         223         224           Software         Mainframe Bundled Releases         System Enhancements         Annual         315         323         335         335           Software         Increase the Quality & Speed of Delivery of Application Testing         System Enhancements         Annual         10431/2016         577         592         273         279         228           Software         Increase the Quality & Speed of Delivery of Application Testing         System Enhancements         Annual         1048         1291         1531         1786         186           Software         Lonified Communications, VolP, IVR - Extenting Collaboration         System Enhancements         Annual         1048         1291         1531         1786         186           Software         Unified Communications, VolP, IVR - Extenting Collaboration         System Enhancements         Annual         214         430         437         446         45           Software         Business Agailty with an Enterprise SOA Framework         System Enhancements         Annual         3145         3173         3062         2790         228           Software         Digital I			Non Discretionary	Annual	1337	1371	1394	837	848	5787
SoftwareMainframe Bundled ReleasesSystem EnhancementsAnnual315323328335333SoftwareWiki/CentralHudson.com Redesign - WCMSystem Enhancements12/31/201657759227327922SoftwareIncrease the Quality & Speed of Delivery of Application TestingSystem EnhancementsAnnual Bundled Releases524538547558556SoftwareEmergent Software Packages/UpgradesMaintain StandardsAnnual1048129115311786186SoftwareUnified Communications, VoIP, IVR - Extenting CollaborationSystem EnhancementsAnnual210215219223222SoftwareUnified Communications, VoIP, IVR - Extenting CollaborationSystem EnhancementsAnnual73443043744644SoftwareBusiness Aglility with an Enterprise SOA FrameworkSystem EnhancementsAnnual1315317330622790282SoftwareDigital Initiatives for Customer Engagement (DICE)(Includes all Web, Mobile, Social initiatives as prioritized by the DIWG)System EnhancementsAnnual3141311330622790282SoftwareMobility Upgrade - (Tim H)*Maintain StandardsAnnual3141317330622790282SoftwareMobility Upgrade - (Dire H)*Maintain StandardsAnnual3145317330622790282SoftwareMobility Upgrade - (Tim H)*Maintain StandardsAnnual3141 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>452</td><td>2186</td></td<>									452	2186
Software         Wiki/CentralHudson.com Redesign - WCM         System Enhancements         12/31/2016         577         592         273         279         28           Software         Increase the Quality & Speed of Delivery of Application Testing         System Enhancements         Annual Bundled Releases         524         538         547         558         56           Software         Unified Communications, VolP, IVR - Upgrades & Enhancements         Maintain Standards         Annual         1048         1291         1313         1786         186           Software         Unified Communications, VolP, IVR - Upgrades & Enhancements         Maintain Standards         Annual         210         215         219         223         223         224           Software         Unified Communications, VolP, IVR - Extenting Collaboration         System Enhancements         Annual         734         430         437         446         44           Software         Business Agility with an Enterprise SOA Framework         System Enhancements         Annual         1315         3173         3062         2790         226           Software         Digital Initiatives for Customer Engagement (DICE)(Includes all Web, Mobile, Social initiatives as prioritized by the DIWG)         System Enhancements         Annual         31415         3173         3062<									226	
Software         Increase the Quality & Speed of Delivery of Application Testing         System Enhancements         Annual Bundled Releases         524         538         547         558         566           Software         Emergent Software Packages/Upgrades         Emergent Software Packages/Upgrades         1048         1291         1531         1786         188           Software         Unified Communications, VolP, IVR - Upgrades & Enhancements         Maintain Standards         Annual         210         223         223         223         224         338         547         548         548         547         558         566           Software         Unified Communications, VolP, IVR - Upgrades & Enhancements         Maintain Standards         Annual         210         223         223         224         238         235         245         343         446         445         346         3112         1339         135         3173         3062         2790         286           Software         Digital Initiatives for Customer Engagement (DICE)(Includes all Web, Mobile, Social initiatives as prioritized by the DIWG)         System Enhancements         Annual         3145         3173         3062         2790         286           Software         Mobility Upgrade - (Tim H)*         Maintain Standards									339	
SoftwareEmergent Software Packages/UpgradesMaintain StandardsAnnual1048129115311786180SoftwareUnified Communications, VolP, IVR - Upgrades & EnhancementsMaintain StandardsAnnual21021521922322SoftwareUnified Communications, VolP, IVR - Extenting CollaborationSystem EnhancementsAnnual734430437446445SoftwareBusiness Agility with an Enterprise SOA FrameworkSystem EnhancementsAnnual3145317330622790286SoftwareDigital Initiatives for Customer Engagement (DICE)(Includes all Web, Mobile, Social initiatives as prioritized by the DIWG)System EnhancementsAnnual3145317330622790286SoftwareMobility Upgrade - (Tim H)*Maintain StandardsAnnual3145317330622790286SoftwareMobility Upgrade - (Tim H)*Maintain Standards12/1/2017004370SoftwareMobility Upgrade - (Tim H)*Maintain Standards12/1/2017004370SoftwareARCOS Upgrades & EnhancementsSystem Enhancements6/1/201604331640SoftwareHRIS - TotalHR ReplacementSystem Enhancements12/31/2019734538273223223SoftwareEmpCenter Upgrades & EnhancementsSystem Enhancements12/31/2015157161164167117SoftwareElectric GIS - Upgrades & E									283	
SoftwareUnified Communications, VoIP, IVR - Lupgrades & EnhancementsMaintain StandardsAnnual210215219223223SoftwareUnified Communications, VoIP, IVR - Extenting CollaborationSystem EnhancementsAnnual734430437446446SoftwareBusiness Aglilty with an Enterprise SOA FrameworkSystem EnhancementsAnnual734430437446446SoftwareCIS / REV ModernizationMaintain StandardsAnnual1314317330622790282SoftwareDigital Initiatives for Customer Engagement (DICE)(Includes all Web, Mobile, Social initiatives as prioritized by the DIWG)System EnhancementsAnnualBundled Releases2307236624062455246SoftwareMobility Upgrade - (Tim H)*Maintain Standards12/1/2017004370SoftwareMobility Upgrade - (Tim H)*Maintain StandardsAnnual341242328335335SoftwareARCOS Upgrades & EnhancementsSystem Enhancements6/1/201604431640SoftwareHRIS - TotalHR ReplacementSystem Enhancements12/31/2019734538273223223SoftwareEmpCenter Upgrades & EnhancementsSystem Enhancements12/31/2015157161164167173SoftwareElectric GIS- Estimating Design (Frank B)System Enhancements6/1/2017341000SoftwareElectr									565	2732 7465
SoftwareUnified Communications, VoIP, IVR - Extenting CollaborationSystem EnhancementsAnnual734430437446445SoftwareBusiness Agility with an Enterprise SOA FrameworkSystem EnhancementsAnnual Bundled Releases1206129113121339133SoftwareCIS / REV ModernizationMaintain StandardsAnnual3145317330622790286SoftwareDigital Initiatives for Customer Engagement (DICE)(Includes all Web, Mobile, Social initiatives as prioritized by the DIWG)System EnhancementsAnnual Bundled Releases2307236624062455246SoftwareMobility Upgrade - (Tim H)*Maintain Standards12/1/20170043700SoftwareEmergency Management SoftwareSystem EnhancementsAnnual3141242328335335SoftwareARCOS Upgrades & EnhancementsSystem Enhancements6/1/201604431640SoftwareHRIS - TotalHR ReplacementSystem Enhancements12/31/2019734538273223224SoftwareEmpCenter Upgrades & EnhancementsSystem Enhancements12/31/2015157161164167172SoftwareElectric GIS - Estimating Design (Frank B)System Enhancements6/1/2017341000SoftwareElectric GIS - Upgrades & Enhancements(Frank B)System Enhancements6/1/2017341000Software<									226	1093
SoftwareBusiness Agility with an Enterprise SOA FrameworkSystem EnhancementsAnnual Bundled Releases1206129113121339135SoftwareCIS / REV ModernizationMaintain StandardsAnnual3145317330622790286SoftwareDigital Initiatives for Customer Engagement (DICE)(Includes all Web, Mobile, Social initiatives as prioritized by the DIWG)System EnhancementsAnnual Bundled Releases2307236624062455246SoftwareMobility Upgrade - (Tim H)*Maintain Standards12/1/2017004370SoftwareEmergency Management Software - Upgrades & EnhancementsMaintain Standards12/1/2017004370SoftwareARCOS Upgrades & EnhancementsSystem Enhancements6/1/20160431640SoftwareHRIS - TotalHR ReplacementSystem Enhancements12/31/201973453827322322SoftwareEmpCenter Upgrades & EnhancementsSystem Enhancements12/31/201515716116416717SoftwareElectric GIS - Estimating Design (Frank B)System Enhancements6/1/2017341000SoftwareElectric GIS - Upgrades & EnhancementsSystem Enhancements6/1/2017341000SoftwareElectric GIS - Upgrades & EnhancementsSystem Enhancements6/1/2017341000SoftwareElectric GIS - Upgrades & EnhancementsSystem En									452	2500
Software         CIS / REV Modernization         Maintain Standards         Annual         3145         3173         3062         2790         286           Software         Digital Initiatives for Customer Engagement (DICE)(Includes all Web, Mobile, Social initiatives as prioritized by the DIWG)         System Enhancements         Annual         3145         3173         3062         2790         286           Software         Mobility Upgrade - (Tim H)*         Maintain Standards         12/1/2017         0         0         437         0           Software         Emergency Management Software - Upgrades & Enhancements         Maintain Standards         12/1/2017         0         0         437         0           Software         ARCOS Upgrades & Enhancements         System Enhancements         6/1/2016         0         43         164         0           Software         HRIS - TotalHR Replacement         System Enhancements         12/31/2019         734         538         273         223         22           Software         EmpCenter Upgrades & Enhancements         System Enhancements         12/31/2019         734         538         273         223         22           Software         EmpCenter Upgrades & Enhancements         System Enhancements         12/31/2015         157         16									1357	6505
Software         Mobility Upgrade - (Tim H)*         Maintain Standards         12/1/2017         0         0         437         0           Software         Emergency Management Software - Upgrades & Enhancements         Maintain Standards         Annual         341         242         328         335         03           Software         ARCOS Upgrades & Enhancements         System Enhancements         6/1/2016         0         43         164         0           Software         HRIS - TotalHR Replacement         System Enhancements         12/3/2019         734         538         273         223         223           Software         EmpCenter Upgrades & Enhancements         System Enhancements         12/3/2015         157         161         164         167         171           Software         Electric GIS - Estimating Design (Frank B)         System Enhancements         6/1/2017         341         0         0         0           Software         Electric GIS - Upgrades & Enhancements (Frank B)         System Enhancements         6/1/2017         341         0         0         0         0         0         0         0         0         0         547         279         265									2827	14997
Software         Emergency Management Software - Upgrades & Enhancements         Maintain Standards         Annual         341         242         328         335         335           Software         ARCOS Upgrades & Enhancements         System Enhancements         6/1/2016         0         43         164         0           Software         HRIS - TotalHR Replacement         System Enhancements         12/31/2019         734         538         273         223         223           Software         EmpCenter Upgrades & Enhancements         12/31/2015         157         161         164         167         177           Software         Electric GIS - Estimating Design (Frank B)         System Enhancements         6/1/2017         341         0         0         0           Software         Electric GIS - Upgrades & Enhancements (Frank B)         System Enhancements         12/31/2022         0         0         547         279         268	Software [	Digital Initiatives for Customer Engagement (DICE)(Includes all Web, Mobile, Social initiatives as prioritized by the DIWG)	System Enhancements	Annual Bundled Releases	2307	2366		2455	2487	12021
Software         ARCOS Upgrades & Enhancements         6/1/2016         0         43         164         0           Software         HRIS - TotalHR Replacement         System Enhancements         12/31/2019         734         538         273         223         22           Software         EmpCenter Upgrades & Enhancements         12/31/2019         734         538         273         223         22           Software         EmpCenter Upgrades & Enhancements         12/31/2015         157         161         164         167         17           Software         Electric GIS- Estimating Design (Frank B)         System Enhancements         6/1/2017         341         0         0         0           Software         Electric GIS - Upgrades & Enhancements (Frank B)         System Enhancements         12/31/2022         0         0         547         279         268						v			0	437
Software         HRIS - TotalHR Replacement         System Enhancements         12/31/2019         734         538         273         223         223           Software         EmpCenter Upgrades & Enhancements         System Enhancements         12/31/2015         157         161         164         167         177           Software         Electric GIS- Estimating Design (Frank B)         System Enhancements         6/1/2017         341         0         0         0           Software         Electric GIS - Upgrades & Enhancements (Frank B)         System Enhancements         12/31/2022         0         0         547         279         263					-			335	339	1585
Software         EmpCenter Upgrades & Enhancements         12/31/2015         157         161         164         167         177           Software         Electric GIS- Estimating Design (Frank B)         System Enhancements         6/1/2017         341         0         0         0           Software         Electric GIS - Upgrades & Enhancements (Frank B)         System Enhancements         12/31/2022         0         0         547         279         268					Ŷ			0	0	201
Software         Electric GIS- Estimating Design (Frank B)         System Enhancements         6/1/2017         341         0			<i>.</i>						226	
Software         Electric GIS - Upgrades & Enhancements (Frank B)         System Enhancements         12/31/2022         0         0         547         279         26									170	
					-				283	
					Ų	0			203	
Software Field Modeling for ESRI/GIS Inprove Reliability Annual 105 108 109 0					0				0	

	COMMON ADDITIONS			W/ AFUDC, Inflated & OH Adjustments						
			Preliminary In-Service						5-Year	
CAT.	Description	Discretion Level	Date	2019	2020	2021	2022	2023	Total	
Software	Interconnection Portal	System Enhancements	Annual	157	161	164	0	0	483	
Software	Gas Transmission Integrity Management Software	System Enhancements	12/31/2019	684	0	0	0	0	) 684	
Software	Taurigma Automated Fault Location and Event Retriever (Eric L)	System Enhancements	Annual	74	0	0	0	0	) 74	
Software	Control Room Managmeent (CRM - Time Reporting)	Maintain Standards	12/31/2018	0	0	55	0	0	) 55	
Software	TOA Upgrades & Enhancements	Maintain Standards	12/31/2018	0	0	164	0	0	164	
Software	GL Essentials Upgrades & Enhancements	Maintain Standards	Annual	255	72	0	271	275		
Software	EAM - Enterprise Asset Mamt	Maintain Standards	12/31/2019	629	215	0		-	) 844	
Software	Chevin - Fleetwave Upgrades & Enhancements	System Enhancements	12/31/2015	210	108	109	112	113		
Software	Claims System Replacement	System Enhancements	multiple		0	55		-	5	
Software	CDM - Financial Reporting	System Enhancements	12/31/2020	0	54			0	) 54	
Software	AP Automation System Upgrade	System Enhancements	12/1/2015	262	04	0	÷	0	262	
Software	PowerPlan - Upgrades & Enhancements	System Enhancements	12/1/2018	202	645	-	÷	0	64	
Software	Clarity Replacement/Upgrade & Enhancements	Maintain Standards	12/31/2019	0	045	0	÷	678		
Security	Spackenkill Sub Cameras/Intrusion Detection	System Enhancements	2019	133	0	0			134	
Security	Poughkeepsie River Crossing Pump House/Intrusion detection	System Enhancements	2019	143	0	0	0	0	) 143	
Security	Walden Sub Cameras /Intrusion Detection	System Enhancements	2019	179	0	0	0	0	17	
Security	Hudson Crossing Cameras/Intrusion Detection	System Enhancements	2019	153	0	0	÷	ů	15:	
Security	Myers Corners Sub Cameras/Intrusion Detection	System Enhancements	2020	0	136		÷	0	130	
Security	Napanoch Sub Cameras/Intrusion Detection	System Enhancements	2020	0	104	0	0	0	) 104	
Security	District Office Exterior Camera Upgrade	System Enhancements	2020	0	104	0	0	0	) 104	
Security	Rifton - Cameras/Intrusion Detection	System Enhancements	2020	0	136	0	0	0	13	
Security	North Chelsea Sub Cameras/Intrusion Detection	System Enhancements	2020	0	136	0	0	0	130	
Security	Mahopac Gas Sub Cameras/Intrusion detection	System Enhancements	2021	0	0	85	0	0	8	
Security	Pleasant Valley Sub Additional Cameras/Intrusion detection	System Enhancements	2021	0	0	64	0	0	) 6	
Security	Rock Tavern Sub Thermal Security Cameras	System Enhancements	2021	0	0	186	0	0	18	
Security	Roseton Sub Thermal Security Cameras	System Enhancements	2021	0	0	85	0	0	8	
Security	Smithfield Sub Cameras/Intrusion detection	System Enhancements	2021	0	0	107	0	0	10	
Security	Highland Sub Cameras/Intrusion Detection	System Enhancements	2021	0	0	107	0			
Security	Poughkeepsie Gas Cameras/Intrusion detection	System Enhancements	2022	0	0	0				
Security	Upgrade Servers, Cameras, DVRS Critical Facilities	System Enhancements	2022	0	0	0	020			
Security	Substation Gunshot Detection System	System Enhancements	2023	0	0	0	÷	332		
Security	Security Barriers Corporate and District Offices	System Enhancements	2023	0	0	0	•			
Security				608	616		435			
Tools	Small Tools	Maintain Standards	0	1313	1510	1485	1516	1543	3 736	
Tools	Tools			0.40.4	0.107	0107	1070		1000	
Communications	Network Strategy	System Enhancements	Ongoing	8494	6497	2137	1076		1820	
Communications	South Loop Project (Mahopac and Tuxedo) Radio Minor	System Enhancements	6/1/2019	511 204	209					
Communications		System Enhancements	Ongoing	9,209	6,706		1,290			
Communications	Communication	Maintain Standarda		9,209	9935	2,350	1,290			
Transportation	Transportaion Total	Maintain Standards	0	61.085	48.343	51.592	57.587			