

ORANGE AND ROCKLAND UTILITIES, INC.

GAS RATE PANEL
REBUTTAL TESTIMONY - GAS

1

INTRODUCTION

2 Q. Please state your names.

3 A. Our names are William Atzl, Yan Flishenbaum, Cheryl
4 Ruggiero, and Eric Caban.

5 Q. Have you previously submitted testimony in this
6 proceeding?

7 A. Yes. We previously submitted direct testimony on
8 behalf of Orange and Rockland Utilities, Inc. ("Orange
9 and Rockland," "O&R" or "Company") as the Gas Rate
10 Panel (the "Panel").

11 Q. What is the purpose of the Panel's rebuttal testimony?

12 A. We are responding to the testimony of the following
13 parties:

- 14 • Department of Public Service Staff ("Staff") Gas
15 Rates Panel ("SGRP");
- 16 • Staff Gas Programs and Supply Panel ("SGPSP");
- 17 • Staff Policy Panel ("SPP");
- 18 • Staff Pipeline Safety Panel ("SPSP");
- 19 • Utility Intervention Unit ("UIU"), Division of
20 Consumer Protection witness Danielle Panko;

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- 1 • Pace Energy and Climate Center ("Pace") witness
2 Karl R. Rábago; and
3 • Public Utility Law Project of New York ("PULP"),
4 Inc. witness William D. Yates.

5 Q. Will you be introducing any exhibits as part of your
6 rebuttal testimony?

7 A. Yes, we will be introducing two exhibits, which
8 provide Staff's responses to information requests
9 ("IRs") from the Company. The IRs that we reference
10 are included as Exhibit __(GRP-5) and Exhibit __(GRP-
11 6).

12 **REBUTTAL**

13 **Revenue Allocation and Rate Design**

14 Q. Please summarize the SGRP's proposal concerning
15 revenue allocation for the Rate Year.

16 A. The SGRP (p. 21) appears to agree with the Company's
17 approach to revenue allocation. However, the SGRP
18 goes on to say, "...we applied Staff's revenue decrease
19 over S.C. groups using a factor derived from our
20 judgement and the results of the ECOS study. Our
21 revenue allocation methodology can be seen in more

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1 detail in Exhibit __ (SGRP-3)." It is not clear from
2 the SGRP's testimony and Exhibit __ (SGRP-3) what
3 judgments were made and how the factors were derived.

4 Q. What is the SGRP's proposal regarding the first block
5 charges (*i.e.*, the monthly charges for the first 3 Ccf
6 or less)?

7 A. The SGRP recommends that the Service Classification
8 ("SC") Nos. 1 and 2 first block charges should not
9 increase, and any rate increase should be recovered
10 solely through volumetric delivery rates.

11 Q. What is the SGRP's rationale for its proposal?

12 A. The SGRP states (pp. 23-24):

13 "Given the implementation of several different policy
14 initiatives in energy efficiency, clean energy and
15 renewables, etc., we are attempting to better
16 determine what the proper rate design should be,
17 holistically. While we understand that rate
18 structures should be designed to permit the Company to
19 recover the allowed revenue requirement at a fair rate
20 of return, it is important to note that rate design is
21 not an exact science. Page 9 of the NARUC Gas

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1 Distribution Rate Design Manual highlights this
2 sentiment, stating '[w]hile cost is an important
3 factor in ratemaking, actual rates are often designed
4 to incorporate numerous other factors, including
5 technological, economic, regulatory, political,
6 promotional and social.' Our rate design seeks to
7 incorporate those factors."
8 However, the SGRP's testimony does not explain how
9 Staff is attempting to better determine what the
10 proper rate design should be holistically nor does it
11 provide Staff's plan to make this determination. The
12 SGRP states that its rate design seeks to incorporate
13 the factors it cites from the NARUC Gas Distribution
14 Rate Design Manual but does not describe how Staff
15 incorporated those factors in its rate design. In
16 response to IR O&R-9, attached as Exhibit __ (GRP-5),
17 Staff discusses electric rate design issues being
18 considered in the Value of Distributed Energy
19 Resources Proceeding (Case 15-E-0751) ("VDER
20 Proceeding") and states, "The NEM electric rate design
21 options that are being developed are likely to also

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1 impact the gas market, where similar gas rate design
2 options would benefit gas utility programs, including
3 demand response, energy efficiency, and customer
4 affordability programs."

5 Q. Do you agree with the SGRP's proposal?

6 A. No, we do not. As stated on page 17 of its testimony,
7 the SGRP agrees with the Company's Embedded Cost of
8 Service ("ECOS") study. The SGRP also acknowledges
9 (p. 22) the magnitude of the customer costs resulting
10 from the Company's ECOS study and states that they
11 "are typically used as a guide to determine the
12 necessity for increasing or decreasing these monthly
13 charges." The SGRP also acknowledges (p. 22) the
14 current level of first block charges. However, rather
15 than using this evidence, with which the SGRP agrees,
16 to propose the indicated increase in first block
17 charges, the SGRP recommends no increase in such
18 charges. Staff's rationale, described above, is vague
19 and unsupported. In its response to O&R-9, Staff's
20 reliance on the electric VDER proceeding as support
21 for delaying gas rate design changes is highly

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1 speculative. The potential for future VDER-related
2 electric rate design changes should not preclude the
3 Company from moving its gas first block charge closer
4 to customer cost in the near-term, particularly
5 because there is no time-frame currently established
6 in the VDER proceeding for when rate design changes
7 will be implemented generally for mass market
8 customers. In addition, we are not aware of any
9 Commission plan to apply its findings regarding
10 electric rates in the VDER Proceeding to gas rates.
11 Further, the Staff Statement in Support of the Joint
12 Proposal in Cases 17-E-0459 and 17-G-0460, the
13 electric and gas rate proceedings of Central Hudson
14 Gas and Electric Corporation ("Central Hudson"),
15 acknowledges that the changes made to the customer
16 charges would still allow for the implementation to
17 any changes in the customer charge that may be decided
18 in the VDER proceeding (p. 10). Although the
19 Statement of Support is referencing a decrease in the
20 Central Hudson residential customer charge, there is
21 no reason that such statement should not apply to an

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1 increase in a customer charge in a rate case
2 proceeding.

3 Q. Please continue.

4 A. Based on the results of the Company's ECOS study, a
5 large discrepancy remains between the current first
6 block charges and customer costs. To address this
7 discrepancy, additional movement should be made to
8 align the first block charges with the results of the
9 ECOS study. Considering the size of the discrepancy,
10 the Company's proposals to increase the first block
11 charge by \$2.00 for both SC Nos. 1 and 2 equate to
12 modest percentage increases in the customer charges of
13 approximately 10.0 percent and 6.7 percent,
14 respectively.

15 Q. What is UIU's recommendation regarding first block
16 charges?

17 A. UIU recommends that the Commission reject the
18 Company's proposed increases in first block charges.

19 Q. What is the rationale for UIU's proposal?

20 A. UIU compares the Company's first block charges to
21 first block charges for other gas utilities throughout

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1 the country based on a 2015 report from the American
2 Gas Association ("AGA"). UIU also cites the pending
3 Joint Proposal in the Central Hudson electric and gas
4 rate proceedings as support for UIU's proposal.

5 Q. Please comment on UIU's recommendation regarding first
6 block charges.

7 A. For the reasons cited above regarding the SGRP's
8 proposal for first block charges, we also disagree
9 with UIU's recommendation. In addition, first block
10 charges for the Company should not be set by
11 comparison with other utilities across the country.
12 The cost to provide gas service, and corresponding gas
13 rates, vary significantly across the country, as do
14 the costs of many other products and services. It is
15 the Company's customer-related costs that should
16 determine the appropriate first block charges for the
17 Company. Notably, in the AGA report that was
18 referenced by UIU (p. 2), there is an acknowledgment
19 that the customer charge would be about \$24 per month
20 for the residential sector, on average, in order to
21 recover all of a utility's typical fixed costs.

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1 Q. What would be the consequences of the SGRP's and UIU's
2 proposals regarding first block charges?

3 A. Using the rate designs proposed by the SGRP and UIU,
4 the overall percentage increase in non-competitive
5 revenues for SC Nos. 1 and 2 resulting from applying
6 the entire revenue change to volumetric charges does
7 not reflect ECOS study cost indications and therefore
8 sends incorrect price signals to customers. This will
9 perpetuate a situation where larger customers are
10 subsidizing smaller customers.

11 **Firm Base Load**

12 Q. Does Staff make any recommendations regarding the firm
13 base load ("FBL") option under SC No. 8?

14 A. Yes. The SGPSP proposes a change in the Company's
15 billing of FBL usage, and the SGRP recommends tariff
16 modifications to implement the SGPSP's proposal.

17 Q. Does the Company take issue with Staff's
18 interpretation of the Company's FBL option under SC
19 No. 8?

20 A. Yes. The Company disagrees with Staff's
21 interpretation of SC No. 8 billing for FBL usage. The

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1 testimony of both the SGRP and the SGPSP indicate a
2 misunderstanding of the Company's FBL billing
3 procedure. For example, the SGRP states (p. 28),
4 "This interpretation is causing customer confusion and
5 may be leading to customers paying a firm rate for the
6 delivery of gas that is not used." The SGPSP states
7 (p. 14), "During an interruption, a FBL customer may
8 not use, but will still be charged, for a delivery
9 service that is not provided" and "The customer is
10 thus forced to pay for delivery of gas not delivered
11 or used."

12 Q. Does the Company bill customers for gas that is not
13 used?

14 A. No. On a monthly basis, the Company multiplies a
15 customer's daily FBL usage election by the number of
16 days in the billing period to establish the FBL
17 quantity for that billing period. Any usage up to
18 that quantity will be billed the delivery charges of
19 SC No. 2. Any usage above that quantity will be
20 billed at the SC No. 8 interruptible rate. If the
21 total gas usage for a billing period is less than the

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1 FBL quantity for that billing period, the entire usage
2 is billed at the SC No. 2 delivery rates. The Company
3 does not bill a customer for more gas than the
4 customer uses.

5 Q. What is the Company's view on the SGPSP's assertion
6 that the Company's FBL billing methodology "defeats
7 the purpose of interruption as a demand response tool
8 because it penalizes a customer that has assisted
9 these efforts by using less than the FBL volume?"

10 A. We disagree that the Company's methodology defeats the
11 purpose of interruption as a demand response tool.
12 The very nature and purpose of the FBL election is
13 intended to permit an interruptible customer to
14 secure, on a firm basis, a small volume of gas that
15 the customer must use on a daily basis and cannot
16 interrupt. Therefore, if a customer can reduce its
17 usage below the daily FBL volume during periods of
18 interruption, the customer should consider electing a
19 lower FBL volume.

20 Q. What is the Company's view of the FBL tariff amendment
21 proposed by the SGRP?

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1 A. The SGRP recommends a tariff revision to state: "A
2 customer electing this option may use, but is not
3 required to use the full amount of, its firm base load
4 volume during periods of gas interruption without
5 incurring the Charge for Unauthorized use of gas." It
6 is important to note again that the Company does not
7 bill FBL customers for more gas than they use. Also,
8 there is no requirement to use a certain amount of gas
9 during an interruption. As noted above in the
10 discussion regarding demand response, a customer that
11 can reduce its usage below the daily FBL volume during
12 periods of interruption should consider electing a
13 lower FBL volume. Therefore, the SGRP's proposed
14 tariff amendment is not necessary.

15 **Revenue Decoupling Mechanism**

16 Q. How is the Company's current gas revenue
17 reconciliation determined under the revenue decoupling
18 mechanism ("RDM")?

19 A. Under the Company's current gas RDM, the gas revenue
20 reconciliation is determined on a revenue per customer
21 ("RPC") basis, which encourages the Company to add

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1 customers to achieve and exceed annual customer target
2 levels.

3 Q. Does Staff (SPP and SGRP) recommend continuation of
4 this method?

5 A. No. Staff states the RPC methodology of revenue
6 reconciliation under the Company's current RDM should
7 be replaced by a revenue per service class revenue
8 reconciliation methodology. Essentially, Staff states
9 that the Company should no longer be encouraged to add
10 new gas customers.

11 Q. How does Staff explain this?

12 A. The SPP (pp. 41-42) states that O&R should only add
13 customers that can be supported by its existing
14 infrastructure. Staff states that customer additions
15 that require new system buildout, including the need
16 for additional capacity into O&R's city gate,
17 increases the natural gas infrastructure needed to
18 support these new customers. Staff states further
19 than an RDM based on revenues per service class,
20 rather than on revenues per customer, better supports
21 the Commission's goals to promote cost-effective

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1 energy conservation, increased use of renewable
2 resources and decreased usage of fossil fuels.

3 Q. Does the Company agree?

4 A. No. First, as the Company Policy Panel explains, the
5 Company believes that it remains consistent with the
6 State Energy Plan to encourage customers to convert
7 from petroleum distillates. As explained, in that
8 testimony, the Commission approved Niagara Mohawk's
9 gas rate plan that contained incentives for gas
10 expansion. The Joint Proposal in that case also
11 contained the RPC revenue reconciliation method for
12 gas.

13 Q. Please continue

14 A. As stated above, Staff also states that the Company
15 should not be adding new customers because customer
16 additions may require additional system buildout.

17 Q. Do you agree with Staff?

18 A. No. First, as explained in the rebuttal testimony of
19 Company witness Trischitta, the Company has gas
20 pipeline capacity to meet anticipated gas customer
21 load and more.

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1 Q. But doesn't Staff also point out that gas customers
2 should be considering other sources of energy, such as
3 renewable energy?

4 A. Yes, but as discussed, in the Company's Policy Panel
5 testimony, the State Energy Plan maintains that
6 customers should be encouraged to switch from
7 petroleum to natural gas, and an RPC is consistent
8 with that State policy. In addition, as discussed by
9 a number of Company panels, the Company will work with
10 Staff to determine the best method for providing
11 information to customers regarding natural gas
12 efficiency and demand management and other
13 alternatives. But, these initiatives are not
14 justification for eliminating the revenue per customer
15 method, a principal purpose of which is to provide the
16 Company with an incentive to convert petroleum
17 distillate customers to natural gas.

Lost and Unaccounted for Gas

18
19 Q. Did Staff recommend changes to the calculation of lost
20 and unaccounted for gas ("LAUF")?

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1 A. Yes. The SGRP states that usage associated with
2 inactive customer accounts be considered Company use
3 and, as company use, this gas would not be considered
4 as a loss and customers would not pay for this volume
5 of gas through the gas adjustment clause ("GAC")
6 reconciliation as they would for LAUF gas. The SGRP
7 says that by accounting for this gas as company use,
8 the gas would be the fiscal responsibility of the
9 Company to manage. The SPSP provides similar
10 testimony.

11 Q. Is the cost of Company use gas recoverable by the
12 Company?

13 A. As a general matter, yes, but that is not Staff's
14 intent in this proceeding.

15 Q. Please explain.

16 A. In response to IR O&R-10, attached as Exhibit __ (GRP-
17 6), Staff explained that they did not intend for the
18 Company to recover this metered gas through rates as
19 an O&M expense as is the case for all other company
20 use gas, but to consider this gas to be company use

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1 gas only in the context of the LAUF and therefore non-
2 recoverable.

3 Q. What reason does Staff give for denying the Company
4 recovery of these gas costs?

5 A. Staff says that shutting off these accounts is the
6 responsibility of the Company.

7 Q. Does the Company agree that this cost should not be
8 recoverable?

9 A. No, it does not. The rebuttal testimony of the
10 Company's Gas Infrastructure and Operations Panel
11 addresses the Company's management of inactive gas
12 accounts and explains why gas through inactive meters
13 is a reasonable cost of doing business that should be
14 recoverable in rates.

15 Q. Do you agree that the LAUF mechanism should not be
16 used to recover this company use gas?

17 A. No we do not. The LAUF is a reasonable vehicle for
18 recovering these costs that satisfies Staff's
19 objective of making this cost the "fiscal
20 responsibility of the Company to manage."

21 Q. Please explain why.

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1 A. The LAUF is designed to provide the Company with
2 either an incentive or a penalty when the actual LAUF
3 varies beyond the established dead band. Accordingly,
4 the Company has an incentive through the LAUF
5 mechanism to minimize gas through inactive meters in
6 order to avoid a penalty.

7 Q. If the Commission adopts Staff's recommendation to
8 remove these gas costs from the LAUF, what should the
9 Commission do in the alternative?

10 A. Consistent with the testimony of the Company's GIOP
11 panel, the gas revenue requirement should be increased
12 to reflect an appropriate dollar amount attributable
13 to Company use gas registered on inactive gas meters.

14 Q. Do you agree with the SGRP's contention that customers
15 should receive a refund for metered volumes of gas
16 from inactive accounts for the annual reconciliation
17 periods beginning September 2012 through August 2016
18 in the Company's next annual reconciliation filing?

19 A. No. The Company's LAUF calculations for these prior
20 periods were performed in accordance with the then-
21 existing Commission-approved gas rate plans. Staff

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1 does not identify any miscalculations by the Company
2 or provide any other rationale for making an
3 adjustment for a prior five-year period. Accordingly,
4 the Staff proposal is arbitrary, there is no basis for
5 making a retroactive change to the terms of these rate
6 plans, and Staff's proposal should be rejected.

7 Q. Does this conclude your rebuttal testimony?

8 A. Yes, it does.