

JOINT PETITION

EXHIBIT 3

Summary of RED Principals

Utility and Energy Recycling Experience

UTILITY AND RECYCLED ENERGY EXPERIENCE

THOMAS & SEAN CASTEN

The principals of RED Parent, LLC (“RED Parent”), Thomas R. Casten and Sean T. Casten (the “RED Principals”) have deep experience in developing, financing, building, owning, operating and managing various utility plants throughout the United States. This experience came about through their various roles in companies previously founded and/or owned by them; namely, as CEOs of Trigen Energy Corporation (“Trigen”) (NYSE 1994-2000), Primary Energy and Primary Energy Recycling Corporation (“PERC”) (Toronto Stock Exchange 2002-2006) and Turbosteam (1999-2006).

Thomas R. Casten

Thomas R. Casten, Chairman of the Board of RED Parent, has over 35 years of experience in the energy industry. Mr. Casten founded and managed Trigen and PERC that were focused on combined heat and power generation and district heating and cooling. Mr. Casten acquired Cummins Cogeneration Co. in 1980, which became Trigen in 1986, and went public on the New York Stock Exchange in 1994. In 2000, the major shareholder, Suez Lyonnaise des Eaux, took Trigen private. The 56 power plants and district energy projects owned and operated by Trigen have continued operation under management of Suez and others. Trigen built and operated power plants which profitably reduced fuel use and cost by taking advantage of heat given off in the generation of electricity. Trigen facilities capture that heat to generate additional electricity or steam utilizing a combined heat and power system.

In 2002, Mr. Casten founded and managed Primary Energy, a company which owned and operated combined heat and power and recycled energy facilities in the United States. Mr. Casten grew the company to 14 projects with roughly \$700 million of assets, and took part of the company public on the Toronto Stock Exchange in 2005 as Primary Energy Recycling Corporation. At the end of 2006, the entire company was sold to EPCOR, a Canadian based utility, but the portion held by public investors remains a listed company that recycles recoverable heat and byproduct fuels from industrial and electric generation processes, and converts it into electricity and thermal energy for use.

Mr. Casten has published multiple articles on energy efficiency, has testified before the United States Congress, made presentations to the Clinton Global Initiative, Aspen Energy Policy Forum, and countless other institutions worldwide. He has advised Indian, Chinese and Brazilian officials on power industry governance. He has also authored a book, *Turning off the Heat*, which explains how the world can simultaneously save money and slash greenhouse gas emissions. Mr. Casten's leadership in efficient energy generation has been featured by The New York Times, Forbes, National Public Radio, Nature, The Atlantic, and The New Republic, among other periodicals.

Mr. Casten is a recipient of the Platts Global Energy Lifetime Achievement Award, the Norman R. Taylor Award, and was designated an "Energy Efficiency Champion" by the American Council for an Energy Efficient Economy.

Sean T. Casten

Sean T. Casten, President and CEO and Board member of RED Parent is likewise experienced in and committed to the efficient generation of energy. Before his current role, he

served for seven years as President and CEO of Turbosteam Corporation, a company that helps manufacturers extract electricity from the process of reducing steam pressure. Turbosteam has supplied over 225 units worldwide since inception (1986). He has also served as chairman of the U.S. Clean Heat and Power Association (USCHPA) in 2007 and is the founding chairman of the Northeast Combined Heat and Power Initiative. He has authored numerous papers, testified before the United States Senate, and given talks and interviews across the country on the topic of on-site power generation, particularly on the business opportunities it presents and the technological, regulatory, and financial barriers it faces.

Utility and Recycled Energy Experience

A complete list of energy projects acquired/developed under the Casten's leadership is attached to this summary. Highlights include:

- Developed, acquired, owned, operated and managed projects with 11,000 megawatts of total energy generation capacity over the past 35 years;
- Provided all the utility services for Coors Brewing in Golden, Colorado (coal fired, largest single brewery in the world);
- Managed over 1,500 employees who specialized in developing, designing, financing, constructing, and operating 140 separate combined heat and power systems (“CHP”);
- Operated municipal district heating and cooling networks serving 14 cities including Philadelphia, Boston, Baltimore, Kansas City, Tulsa, Oklahoma City and Trenton;
- Deployed over \$2.0 billion to build about 75 separate CHP systems;
- Designed, assembled, sold and commissioned over 130 separate backpressure steam turbine generator set plants.

Projects Acquired/Developed Under Thomas Casten's Leadership						
Year Created or Acquired	Location	Steam/Hot Water	Chilled Water	Electricity	Total	Technology
		MW	MW	MW	MW	
Cummins Cogeneration Co 1977-1980						
1977	Babson College, MA	0.3	2.1	1.1	4	Trigeneration
1978	Seal Cap Packaging	1.1	-	1.1	2	CHP
1979	NYC Office Bldg	8.0	16.0	8.0	32	Trigeneration
1979	NYC - Distribution	0.3		0.7	1	CHP
Total Cummins Cogeneration		9.7	18.1	10.9	39	
Trigen (& Predecessor Cogeneration Development Corp) 1980-2000						
(Excluding Turbosteam/Trigen/Ewing)						
1983	Trenton, NJ	103.0	40.0	12.0	155	District heating and cooling CHP
1989	Oklahoma City, OK	95.0	62.0	1.2	158	District heating and cooling CHP
1989	Tulsa, OK	94.0	85.0	1.3	180	District heating and cooling CHP
1990	Kansas City, MO	403.0	47.0	6.0	456	District heating and cooling CHP
1991	Nassau County, NY	268.0	58.0	57.0	383	District heating and cooling CHP
1993	Baltimore, MD	487.0	22.0	7.7	517	District steam & hot water (CHP)
1993	Boston, MA	511.0		0.5	512	District steam (CHP)
1993	Chicago, IL	119.0	59.0	3.3	181	Trigeneration (CHP)
1993	Philadelphia, PA	857.0			857	District steam (CHP)
1998	Philadelphia, PA (Grays Ferry Cogeneration Project)	419.0		174.0	593	Cogeneration (CHP)
1993	St. Louis, MO	242.0		35.0	277	District steam (CHP)
1995	Golden, CO (Coors)	380.0		40.4	420	Cogeneration (CHP)
1997	Cincinnati, OH		26.0		26	Chilled water & HVAC Services
1998	Eden, NC (National Textiles)	64.0			64	Conventional Steam Biomass
1998	Forest City, NC (National Textiles)	90.0			90	Conventional steam Biomass
1998	Greenwood, SC (National Textiles)	77.0			77	Conventional steam Biomass
1998	Lenoir, NC (Broyhill Furniture)	58.0			58	Conventional steam Biomass
1998	Loudon, TN (Kimberly-Clark)	83.0			83	Conventional steam Biomass
1998	Marion, NC (Baxter Healthcare)	39.0			39	Conventional steam Biomass
2000	St. Marys, GA Durango-Georgia (formerly Gilman)	48.0			48	Conventional steam biomass
1999	Boca Raton, FL (T-Rex Technology Cntr & Boca Raton)		21.0		21	Cooling
1999	Hawkins Point, MO (Millennium Inorganic Chemicals)	77.0		10.4	87	Cogeneration (CHP)
1999	Decatur, AL (Boeing Central Utility Plant)	44.0	26.0		70	Steam Chilled Water, Compressed Air
1999	Orlando, FL (Orlando Utilities Commission)		20.0		20	Cooling
1999	Ashtabule, OH (Millennium Inorganic Chemicals)	129.0		26.6	156	Cogeneration (CHP)
2000	Tempico, Mexico (Grupo Primex)	52.0	19.0	17.0	88	Trigeneration (CHP)
2000	Denver, CO (Metro Wastewater Reclamation District)	9.0		7.0	16	Cogeneration (CHP)
2000	Rochester, NY (Kodak)	967.0		196.0	1,163	Cogeneration (CHP)
2000	Syracuse, NY	322.0		80.0	402	Cogeneration (CHP)
1998	Tuscola, IL (Equistar Chemicals)	193.0		18.0	211	Cogeneration (CHP)
2001	Lansing, MI (General Motors)	82.0	49.0	1.8	133	Steam Hot & Chilled Water, Air, Elec Dist.
2001	Silver Grove, KY (Lafarge Gypsum)	12.0		5.2	17	Cogeneration (CHP)
2002	Montclair, NJ (Montclair State University)	29.0		4.0	33	O&M for CHP
2002	St. Paul, MN (District system)	90.0		25.0	115	Cogeneration (CHP) Biomass
2001	College Park, MD (University of Maryland College Park)	238.0	31.0	26.0	295	Trigeneration (CHP)
2001	Owings Mills, MD (Sweetheart Cup)	60.0		11.0	71	Cogeneration (CHP)
2002	Washington, DC (New Washington Convention Ctr)	15.0	37.0	4.0	56	Electricity, HVAC & Energy Mgmt.
2002	Shreveport, LA (General Motors)	64.0	60.0		124	Electricity, HVAC & Energy Mgmt.
2002	Oklahoma City, (General Motors)	64.0	56.0		120	Electricity, HVAC & Energy Mgmt.
1989	London, Ontario, CA	60.7	10.6	3.3	75	District Heat and Cooling CHP
1993	Prince Edward Island	29.3		7.0	36	District heating CHP
Total Trigen & CDC Cogeneration		6,974.0	728.6	780.7	8,483	
Primary Energy 2001-2006						
2003	East Chicago, IN (Harbor Coal)	10.0			10	Pulverized Coal Injection
2003	East Chicago, IN (North Lake Energy)			75.0	75	Recycled Blast Furnace Gas
2003	Gary, IN (Lakeside Energy)	165.8			166	Recycled Blast Furnace Gas
2003	Portage, IN (Portside Energy)	111.8			112	Gas Turbine CHP
2003	East Chicago, IN (Cokenergy)	183.4		94.0	277	Recycled Coke Oven Exhaust
2003	East Chicago, IN (Ironside Energy)			53.0	53	Recycled Blast Furnace Gas
2004	San Diego, CA (Nroth Island)	137.0		40.0	177	Gas Turbine CHP
2004	San Diego, CA (Naval Training Center)	100.0		25.0	125	Gas Turbine CHP
2004	Oxnard, CA (Oxnard)	42.0		49.0	91	Gas Turbine CHP
2004	Kenilworth, NJ (Kenilworth)	133.0		30.0	163	Gas Turbine CHP
2004	Greeley, CO (Greeley)	42.0		79.0	121	Gas Turbine CHP
2004	San Diego, CA (Naval Station)	136.0		48.0	184	Gas Turbine CHP
2005	Roxboro, NC (Roxboro)	42.2		60.0	102	Coal CHP
2005	Southport, NC (Southport)	84.4		120.0	204	Coal CHP
Total Primary Energy Cogeneration		1,188	-	673	1,861	
Avg. Primary Energy Project		107.1		59.8	148	
Turbosteam Projects during Tom Casten Leadership 1996-2007 (140 projects)						
				120.6	120.6	All Back Pressure Turbines
Totals under Tom Casten Leadership		8 171.3	746.7	1 585.2	10 503	

Turbosteam Project History under Sean Casten's Leadership						
Year Created or Acquired	Location	Steam/Hot Water MW	Chilled Water MW	Electricity MW	Total MW	Technology
2000	La Magdalena - El Salvador			1.50	2	Controls system for condensing steam turbine
2000	University of Maryland, College Park MD			5.18	5	Backpressure steam turbine on Solar gas turbine
2000	Shinsho - Japan			0.05	0	Backpressure steam turbine-generator
2000	General Motors - Lansing MI			1.80	2	Backpressure steam turbine-generator
2001	Wright Patterson AFB, Dayton OH			1.25	1	Backpressure steam turbine-generator
2001	Wright Patterson AFB, Dayton OH			0.83	1	Backpressure steam turbine-generator
2001	Wausau-Mosinee Otis Mill, Jay ME			2.82	3	Backpressure steam turbine-generator
2001	Gujarat Alkalies Chemicals Ltd. - India			0.83	1	Backpressure steam turbine-generator
2001	Providence VAMC - Providence RI			0.05	0	Backpressure steam turbine-generator
2001	Von Roll - Minnesota			5.00	5	Controls system for condensing steam turbine
2001	Amagasaki Utility Service - Japan			0.11	0	Backpressure steam turbine-generator
2001	Kimberly Clark - California			5.00	5	Controls system for backpressure steam turbine
2002	Cox Lumber - Campbellsville KY			1.00	1	Backpressure steam turbine-generator
2002	Aberdeen Proving Grounds - Aberdeen MD			0.55	1	Backpressure steam turbine-generator
2002	Aberdeen Proving Grounds - Aberdeen MD			0.35	0	Backpressure steam turbine-generator
2002	Mendota Mental Health - Madison WI					Controls system
2002	Franciscan Sisters of Perpetual Adoration - LaCrosse WI			0.12	0	Backpressure steam turbine-generator
2002	Trigen Oklahoma - Oklahoma City OK			0.05	0	Backpressure steam turbine-generator
2002	Borden Chemicals - Glens Falls NY			0.45	0	Condensing steam turbine-generator
2003	Osaka Seishi - Japan			0.05	0	Backpressure steam turbine-generator
2003	Roswell Hospital - Buffalo NY			1.50	2	Backpressure steam turbine-generator
2003	Oji Nakatsu - Japan			0.28	0	Backpressure steam turbine-generator
2003	Tohoku Energy - Japan			0.28	0	Backpressure steam turbine-generator
2003	Itagami Fuji - Japan			0.05	0	Backpressure steam turbine-generator
2003	Rockingham Prison - Rockingham NH			0.15	0	Backpressure steam turbine-generator
2003	Franciscan Sisters of Perpetual Adoration - LaCrosse WI			0.10	0	Backpressure steam turbine-generator
2003	BASF - Japan			0.36	0	Backpressure steam turbine-generator
2003	Schweitzer-Maduit - Lee MA			0.85	1	Backpressure steam turbine-generator
2003	Oji Itagimi Sofue - Japan			0.18	0	Backpressure steam turbine-generator
2004	Portage College - Alberta Canada			0.03	0	Instructional Steam turbine generator
2004	Bridgestone - Japan			0.03	0	Backpressure steam turbine-generator
2004	Northstar Ethanol - Lake Crystal MN			1.02	1	Backpressure steam turbine-generator
2004	Huhtamaki Food Products - Waterville ME			0.61	1	Backpressure steam turbine-generator
2004	Univeristy of Massachusets - Amherst MA			3.90	4	Backpressure steam turbine-generator
2004	Kendrick Forest Products - Edgewood IA			0.05	0	Backpressure steam turbine-generator
2004	Energy Answers Corp - Pittsfield MA			0.81	1	Condensing steam turbine-generator
2005	Colorado State University - Ft. Collins CO			0.80	1	Dual backpressure steam turbine-generator
2005	Osaka Seishi - Japan			0.25	0	Backpressure steam turbine-generator
2005	Calgon Carbon - Pearl River MS			0.73	1	Backpressure steam turbine-generator
2005	Tosteam Ayabe - Japan			0.28	0	Backpressure steam turbine-generator
2006	University of South Carolina - Columbia SC			1.49	1	Backpressure steam turbine-generator
2006	Polk County Waste Incineration - Fosston MN			0.35	0	Backpressure steam turbine-generator
2006	Queens Park - Toronto Canada			0.25	0	Backpressure steam turbine-generator
2006	Ethan Allen Furniture - Beecher Falls VT			0.62	1	Backpressure steam turbine-generator
2006	Temple Inland - Pineland TX			0.98	1	Backpressure steam turbine-generator
2006	Cilion - Imperial Valley CA			3.35	3	Backpressure steam turbine-generator
2006	Cilion - Imperial Valley CA			3.35	3	Backpressure steam turbine-generator
2006	Cilion - Keyes CA			3.35	3	Backpressure steam turbine-generator
2006	Cilion - Famoso CA			3.35	3	Backpressure steam turbine-generator
2006	Cilion - Gila Bend AZ			3.35	3	Backpressure steam turbine-generator
2006	Middleton Lumber - Dover NH			0.58	1	Backpressure steam turbine-generator
2006	JG Boswell - Corcoran CA			2.69	3	Backpressure steam turbine-generator
Totals under Sean Casten Leadership				62.9	62.9	
Total Projects Under Sean Casten Leadership					52	
Average Project Size, all projects					1.2	