

**REDACTED**

**A PROPOSAL TO PERFORM  
COMPREHENSIVE MANAGEMENT AND  
OPERATIONS AUDIT OF NATIONAL  
GRID USA'S NEW YORK ELECTRIC  
AND GAS UTILITIES**

**CASE 18-M-0195**

Submitted to the:

New York Public Service Commission

Three Empire State Plaza  
Albany, NY 12223-1350

**JULY 6, 2018**



**NORTHSTAR CONSULTING GROUP AND Schumaker & Company**  
MANAGEMENT CONSULTANTS

