



Saleeby Consulting Group

July 6, 2018

Secretary to the Public Service Commission
New York State Department of Public Service
Three Empire State Plaza
Albany, New York 12223

RE: Comprehensive Management and Operations Audit of National Grid USA's New York Electric and Gas Utilities - CASE 18-M-0195 PROPOSAL COVER LETTER

Dear Secretary:

Raymond G. Saleeby, L.L.C. (dba SCG) and its partner River Consulting Group, Inc. (RCG) are pleased to provide this response to the New York State Department of Public Service request for proposal to perform a **Comprehensive Management and Operations Audit of National Grid USA's New York Electric and Gas Utilities – CASE 18-M-0195** dated May 17, 2018. We declare that that all the information in the proposal is accurate, that our consulting firm is committed and able to perform all the work contained in the proposal, our consulting firm is in compliance with all RFP requirements described throughout the RFP document and that the proposal is valid for 180 days from the date of the cover letter.

The firms and their principals are nationally recognized as leading utility industry management consultants who have conducted scores of management audits throughout the U.S and beyond for over four decades. The principals of both firms have worked together for decades with the utility industry as well as with regulatory authority clients. This partnership successfully completed its contracts with the State of Connecticut's Public Utilities Regulatory Authority to complete audits of two utilities. In addition, they were selected by the New Jersey Public Utility Commission as one of five primary consulting firms qualified to bid on their utility management audits.

Yours truly,

CEO
Raymond G Saleeby, LLC, (dba SCG)

Raymond G Saleeby, LLC

Cost Proposal to Perform a Comprehensive Management and Operations Audit of National Grid USA's New York Electric and Gas Utilities – CASE 18-M-0195

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