PROCEEDING ON MOTION OF THE COMMISSION AS TO THE RATES, CHARGES, RULES AND REGULATIONS OF THE BROOKLYN UNION GAS COMPANY FOR GAS SERVICE

PROCEEDING ON MOTION OF THE COMMISSION AS TO THE RATES, CHARGES, RULES AND REGULATIONS OF KEYSPAN GAS EAST CORPORATION FOR GAS SERVICE

Testimony and Exhibits of:

Kenneth D. Daly Elizabeth D. Arangio

Book 1

January 29, 2016

Subm	nitted to:
New	York State Public Service Commission
Case	16-G
Case	16-G

Submitted by: The Brooklyn Union Gas Company and KeySpan Gas East Corporation

nationalgrid

# **Before the Public Service Commission**

# THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY and KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

**Direct Testimony** 

 $\mathbf{of}$ 

Kenneth D. Daly, CFA

**January 29, 2016** 

# Testimony of Kenneth D. Daly

Q.	Please state your name and business address.
A.	My name is Kenneth D. Daly, and my business address is One MetroTech
	Center, Brooklyn, New York 11201.
Q.	Please explain your role and principal responsibilities at National
	Grid.
A.	I am the Jurisdictional President and Chief Operating Officer for National
	Grid's New York business. I am responsible for the performance of The
	Brooklyn Union Gas Company d/b/a National Grid NY (KEDNY),
	KeySpan Gas East Corporation d/b/a National Grid (KEDLI) (together,
	the "Companies") and Niagara Mohawk Power Corporation d/b/a National
	Grid (Niagara Mohawk). I oversee all aspects of KEDNY, KEDLI and
	Niagara Mohawk's business, including gas and electric distribution
	operations, financial performance, customer interactions, regulatory affairs
	and community involvement. I also serve on the Boards of Directors for
	KEDNY, KEDLI and Niagara Mohawk.
Q.	Please describe your educational background and business
	experience.
A.	I received a Bachelor of Arts in English from St. Francis College in 1988.
	I received a Master of Business Administration degree from St. John's
	A. Q. Q.

1	University in 1992 and a Master of Science degree in Human Resource
2	Management from NYU-Polytechnic University in 1999. I achieved the
3	Chartered Financial Analyst designation in 2002. In 2014, I completed the
4	Advanced Management Program at Harvard Business School. I am an
5	Adjunct Professor of Business and Finance at St. Francis College and I
6	serve on the Boards of Directors for a number of New York energy,
7	business, academic and non-profit organizations.
8	
9	I joined KEDNY in 1988 as a Management Trainee in the Meter Reading
10	area in Brooklyn, and spent my early career in various roles in Customer
11	Relations and Human Resources. In 1997-1998, I served on the
12	integration team supporting the merger of KeySpan Corporation and the
13	Long Island Lighting Company. In 2005, I was named Vice President,
14	Financial and Employee Related Services, responsible for human
15	resources, customer relations, collections and accounting. I served as a
16	Merger Coordination Officer in the National Grid-KeySpan merger and
17	was named the Chief Financial Officer for Global Gas Distribution in
18	2007. In 2009, I was named the Global Financial Controller of National
19	Grid plc. I was named President of the New York Jurisdiction in 2011, a
20	role I have held for five years.

## Q. How have you organized your testimony?

2 A. First, I present an overview of the Companies' rate filings. I then 3 provide background on KEDNY and KEDLI, including their 4 accomplishments since their last base rate cases and a review of their 5 recent ratemaking history. Next, I address the factors driving the 6 Companies' need for rate relief, describe the steps we took to prepare for 7 these filings and introduce the witnesses. I highlight the important issues 8 in these cases and, finally, I explain how the Commission's granting the 9 relief we seek will further the objectives shared by the Companies, our 10 customers and the State of New York.

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# Q. Please provide an overview of the Companies' rate filings.

These rate filings present comprehensive proposals for modernizing the Companies' infrastructure, enhancing safety and reliability, delivering economic and environmental benefits from gas expansion, improving our customer service capabilities, assisting our most vulnerable customers, and promoting new technology and efficiency programs that support New York State's energy vision. There is a large discrepancy between our current rate allowances and our cost of providing safe and reliable service and, as a consequence, our requested rate increases are sizable. These rate filings outline the Companies' plans to advance the important objectives

1	we share with our customers and the Commission while mitigating
2	customer bill impacts in a period of low commodity costs.
3	
4	Over the last several years, increased customer demand for natural gas, an
5	industry-wide focus on gas safety, and severe weather events have
6	highlighted the need to modernize our energy infrastructure. A
7	cornerstone of our capital investment proposals is a very significant
8	acceleration of leak prone pipe removal, with KEDNY proposing to
9	eliminate at least 50 miles per year, a 100 percent increase over its 2012
10	target and KEDLI proposing to eliminate at least 115 miles per year, a 130
11	percent increase over its 2014 target. The Companies' proposed capital
12	investment programs also include implementing pipeline safety programs
13	to identify and address system risks, deploying system automation to
14	improve our ability to monitor the performance of our gas networks and
15	hardening the systems to enhance resiliency. We propose the deployment
16	of new technology to efficiently address system leaks and to detect excess
17	methane levels in customer homes.
18	
19	In addition to improving safety and reliability performance, our proposed
20	infrastructure investments will allow for the expansion of our gas
21	networks to serve new customers and deliver the economic benefits of

natural gas, including lower energy costs, enhanced economic development and job creation in previously unserved areas. The Companies' filings offer several gas growth initiatives, including a proposal to extend the successful Neighborhood Expansion Program on Long Island that uses advanced data modeling to identify prospective customers and new gas conversion incentives to offset customers' upfront equipment and installation costs.

These rate filings advance our commitments to improve the economic vitality of the communities where we live and work. We propose increasing investment in our economic development programs to promote business, job growth and clean energy technology in our service territories. To increase customer engagement, we are transforming the MetroTech Customer Office into a sustainability hub that will promote gas safety and clean energy. On Long Island, KEDLI proposes creating a customer outreach center in Brentwood to provide one-stop customer service to customers, with a focus on supporting low income and other vulnerable customers. To further support our low income customers, KEDNY and KEDLI seek to increase funding for our most effective assistance programs. In addition to low income customer conversion rebates proposed by both Companies, KEDLI seeks to offer low income

1		customers smart, programmable thermostats at no cost to them. In these
2		filings, we discuss our efforts to support education in our communities,
3		particularly in the area of science, technology, engineering and math
4		(STEM) to prepare the energy workforce of the future.
5		
6		The Companies are proposing demonstration programs that support the
7		objectives of the Commission's Reforming the Energy Vision (REV)
8		proceeding. These include advanced metering technology for flood-prone
9		areas in our service territories, a micro CHP program and a commercial
10		demand response program.
11		
12	Q.	Please provide the background of the Companies.
13	A.	KEDNY serves 1.2 million customers in the Boroughs of Brooklyn, Staten
13 14	A.	
	A.	KEDNY serves 1.2 million customers in the Boroughs of Brooklyn, Staten
14	A.	KEDNY serves 1.2 million customers in the Boroughs of Brooklyn, Staten Island and Queens in New York City with 4,100 miles of gas distribution
14 15	A.	KEDNY serves 1.2 million customers in the Boroughs of Brooklyn, Staten Island and Queens in New York City with 4,100 miles of gas distribution main. KEDLI serves 567,000 customers in Nassau and Suffolk Counties
<ul><li>14</li><li>15</li><li>16</li></ul>	A.	KEDNY serves 1.2 million customers in the Boroughs of Brooklyn, Staten Island and Queens in New York City with 4,100 miles of gas distribution main. KEDLI serves 567,000 customers in Nassau and Suffolk Counties in Long Island and the Rockaways with 8,000 miles of gas distribution
<ul><li>14</li><li>15</li><li>16</li><li>17</li></ul>	A.	KEDNY serves 1.2 million customers in the Boroughs of Brooklyn, Staten Island and Queens in New York City with 4,100 miles of gas distribution main. KEDLI serves 567,000 customers in Nassau and Suffolk Counties in Long Island and the Rockaways with 8,000 miles of gas distribution main. Combined, KEDNY and KEDLI have \$4.4 billion in rate base.

While our first priority has always been the safe and reliable delivery of
natural gas, we take great pride in our long history of community
engagement. We have demonstrated our commitment to improving the
quality of life in the communities we serve through our support for
economic development, charitable and educational programs. Our legacy
Cinderella program has awarded millions of dollars in grants to non-
profits, community groups and developers in KEDNY's service territory
and helped to spur economic revitalization in distressed areas. By
investing and maintaining a strong presence in the MetroTech/Downtown
Brooklyn area for decades, KEDNY has been an anchor of this now
thriving area of Brooklyn. Our employees are engaged in numerous
volunteer activities in communities throughout our New York service
territories with the support of National Grid's "Power to Serve" program.
In 2013-2014, our New York gas business underwent a comprehensive
management audit conducted by NorthStar Consulting. We found this
audit very constructive and appreciated NorthStar's finding that
"National Grid generally operates a safe and reliable gas business in New
York." One of NorthStar's recommendations was to strengthen our
jurisdictional model to enhance accountability to the Jurisdictional
President. We agreed and, as a result, more than 2,600 electric and gas

1		operations personnel supporting the New York utilities, including the
2		vice presidents of New York electric and gas operations, now report
3		directly to the New York Jurisdiction. The addition of these personnel to
4		the New York Jurisdiction provided me with enhanced oversight over the
5		operational performance of the New York operating companies.
6		
7		NorthStar made recommendations for improvement on a number of other
8		issues, including load forecasting, gas procurement, the composition of
9		our boards of directors and our service level agreements, among others. I
10		am confident that NorthStar's recommendations, once fully implemented,
11		will help make the performance of our New York operating companies
12		even stronger.
13		
14	Q.	Please provide the recent ratemaking history for KEDNY and
15		KEDLI.
16	A.	KEDLI and KEDNY last filed for base rate increases in 2006 in the
17		context of the National Grid/KeySpan merger. The joint proposal that was
18		adopted in 2007 provided for five-year rate plans for the Companies that
19		commenced in calendar year (CY) 2008. Under the rate plans approved
20		by the Commission, KEDNY received no base rate increase and KEDLI

received a base rate increase of \$60 million in the first year of its rate plan

only, followed by a base rate freeze. Further increases in the Companies' base rates were avoided because of ongoing operating efficiencies and \$200 million in synergy savings from the merger that were credited to customers before they were achieved. For a decade prior to the 2006 merger case, both KEDNY and KEDLI customers had base rate decreases only.

7	Ba	se Rate Changes Fro	om
8		1996-2007	
9			
10	KEDNY	9/25/96	(\$3.8m)
11		4/14/98	(\$23.87m)
12			
13			
14	KEDLI	2/5/98	(\$12.18m)
15		5/29/98	(\$6.25m)
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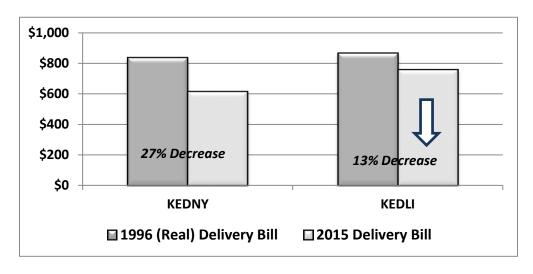
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Thus, except for the one-time increase in KEDLI's base rates in 2008, our downstate customers have had two decades of decreasing or stable base delivery rates.

KEDNY agreed to a two-year extension of its rate plan in 2012, and the result was to update the capital investment plan, the allowed return and capital structure and certain gas safety metrics, but customer rates remained flat.

As shown in Table 1, in real terms, base delivery rates for KEDNY and KEDLI's residential heating customers have declined since 1996.

Table 1: 1996 v. 2015 Delivery Bills



A.

Q. Please describe the recent progress the Companies have made in enhancing the quality of service provided to customers.

While our customers have had a long period of rate stability, we have made significant strides to enhance the quality of service to them. Since 2008, KEDNY and KEDLI have invested \$4.5 billion to modernize their downstate New York gas networks. These investments, along with our talented and dedicated work force, have allowed us to maintain strong operational performance through increasingly severe weather events. During the Polar Vortex of 2014 and 2015, the Companies safely and reliably delivered unprecedented volumes of gas to our customers, establishing nine of the top ten daily delivery records for KEDNY and all ten of KEDLI's daily delivery records and setting peak throughput records

1	of 1,355,442 dekatherms and 1,104,278 dekatherms, respectively, on
2	February 15, 2015. The Companies have consistently met their regulatory
3	reliability metrics since 2008. We accelerated the rate of leak prone pipe
4	replacement and deployed state of the art technology to address leaks in a
5	more cost effective and efficient fashion.
6	
7	In 2015, we completed a major infrastructure project that will significantly
8	improve the reliability of our system and support future growth. The
9	Brooklyn Queens Interconnect is the first new gas supply delivery point in
10	KEDNY's territory in more than 50 years and will permit both KEDNY
11	and KEDLI to further diversify their supply sources by creating
12	opportunities to secure additional supply from emerging gas supply basins
13	On Long Island, National Grid just completed construction of a state-of-
14	the-art gas control center that will monitor and control the gas system for
15	all of National Grid's New York gas networks. The new gas control
16	center is connected to National Grid's New England Control Room to
17	ensure business continuity during emergency operations.
18	
19	In 2014, the Long Island Power Authority (LIPA) selected a new
20	manager for its electric transmission and distribution business and we
21	worked together to transition services so that both gas and electric

customers on Long Island would continue to receive safe and reliable
service and have the support they need. LIPA's decision required that
KEDLI develop a new customer service platform for its customers, but
presented opportunities to upgrade and enhance KEDLI's customer
service capabilities. KEDLI advanced several significant customer
service initiatives as part of the LIPA transition, including a \$30 million
customer information system to replace its 40-year old legacy system, a
consolidation of downstate call center operations in the high performing
MetroTech Call Center and an automated meter reading (AMR) program
We have invested nearly \$50 million to install approximately 570,000
AMR devices on Long Island that will eliminate three million estimated
bills per year, improve meter reading accuracy, and enhance storm
response. We are already seeing the benefits of these customer service
initiatives, as KEDLI achieved a 2015 Customer Satisfaction score of
87.5 percent (over its target of 83.4 percent). We mitigated the costs
resulting from LIPA's decision to transition to a new electric system
manager as much as we could, and we used it as an opportunity to
improve the services we provide to our gas customers on Long Island.
We have prioritized the growth of gas service in our service territories.
Expanding gas service in our service territories can bring significant

economic benefits to customers given that the cost to heat a home with
natural gas is currently 47-48 percent lower than the cost of competing
fuels, as well as the regional economy through job creation and increased
local tax revenue. Gas growth also creates significant environmental
benefits from lower emissions. Over the past five years, the Companies
have converted over 53,000 customers from oil to natural gas. These
conversions displaced over 130 million gallons of heating oil annually
and reduced carbon emissions by more than 400,000 tons a year – the
equivalent of removing over 750,000 cars from the road for a year. With
a 45 percent heating saturation rate, KEDLI's service territory in
particular presents significant opportunity for growth. In 2013, KEDLI
achieved its largest oil to natural gas conversion, saving the Northport
VA Hospital approximately \$2.5 million a year on energy costs and
displacing 1.5 million gallons of oil annually. KEDLI has used its
Neighborhood Expansion Program successfully to bring gas service to
more than 1,000 potential customers in the Village of East Hills. We are
partnering with New York City in its Clean Heat Initiative to accelerate
the phase-out of heavy oils in approximately 800 multifamily buildings,
and are close to creating New York City's first "Green Borough" on
Staten Island by converting all buildings using heavy oil to natural gas.

The Companies have also dealt with a number of challenges since their
last rate filings. We have seen increasingly frequent and severe weather
events, including Hurricane Irene (2011), Superstorm Sandy (2012) and
the Polar Vortex (2014 and 2015), which stressed our distribution
systems and emphasized the need for more reliability and resiliency
investments. An enormous challenge was presented by Superstorm
Sandy, which tested not only the resiliency of our distribution system but
our ability to coordinate resources to meet the specific needs of our
customers. In October 2012, Superstorm Sandy brought record flooding
that devastated many communities and caused extensive damage to our
downstate gas infrastructure, resulting in the loss of gas service to
thousands of customers. At peak, approximately 83,000 KEDLI and
57,000 KEDNY customers were without gas service. The Companies
incurred more than \$200 million to repair damaged infrastructure and
restore service, which was absorbed by the Companies and their
insurance coverage. Immediately after the storm, National Grid
established a presence in the hardest hit neighborhoods by setting up
community centers staffed with more than 100 community liaisons. We
coordinated with the City of New York to replace flood damaged gas
equipment and reconnect gas service to thousands of customers, and
partnered with local community groups to provide food and shelter to

customers displaced by the storm. Having witnessed firsthand the
devastating effects of the storm on our customers, National Grid
launched a \$30 million Emergency Economic and Community
Redevelopment Program to provide financial assistance to our customers
affected by the storm. In addition to assisting more than 300 businesses
and 20,000 residential customers, this program provided grants to
businesses struggling to recover from the storm and helped maintain
approximately 10,000 jobs on Long Island and in New York City. We
appreciated the Commission's support for this emergency economic
development program that provided timely and much needed assistance
to our hardest hit customers and communities to recover from the storm.
While we were challenged by the difficult implementation of a new back
office system – SAP, we committed that our customers would be held
harmless from the very significant costs National Grid incurred to stabilize
the SAP system. Today, much of the difficulty we experienced with the
implementation of the SAP system is behind us and we are confident in
the cost data underlying these filings. As part of our SAP training, we
reinforced with employees the importance of accurately charging costs to
the appropriate companies.

To provide assurance that the costs charged to KEDNY and KEDLI are
accurately reflected in these filings, the Companies retained
PricewaterhouseCoopers LLC (PwC) to review the Historic Test Year
costs to supplement a detailed internal review. The results of PwC's
review indicate that our continuing training to employees on cost
allocations has been successful.

High profile incidents in the industry have appropriately focused attention on gas safety, and we have undertaken to improve our safety performance. National Grid is proud of our long history of safe and reliable operations in New York, but our recent compliance performance, as demonstrated by the results of the Department of Public Service Staff's (Staff) gas field and records audits, is not acceptable. We fully understand that we must do more to improve our compliance performance. The bar has been raised on safety and compliance for all gas utilities and as a leader in the industry we will do everything we can to meet the heightened expectations of our regulators and customers. Further, while our transition to new customer billing and meter reading systems on Long Island resulted in billing issues, particularly for our commercial customers, we have addressed the system issues and have worked with Staff and our customers to restore confidence in our bills.

KEDLI's new billing system enables it to provide enhanced bill presentation and functionality.

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#### Q. What has driven the timing of the Companies' rate filings?

Our success in achieving \$200 million in synergy savings from the National Grid/KeySpan merger and another \$200 million in savings from our US Restructuring initiative and in expanding our customer base helped to defer the need for rate relief and allowed the Companies to maintain strong performance even after their five-year rate plans ended. But the current rate allowances are inadequate to cover our cost of providing safe and reliable service and this discrepancy has increasingly overshadowed KEDNY and KEDLI's continuous efforts to operate as efficiently as possible. We wanted to complete the post-Superstorm Sandy restoration of our gas networks and have the LIPA transition and the data issues from the challenging SAP implementation behind us before we developed our filings. Following consultation with Staff, we decided to wait until SAP was fully stabilized before the Historic Test Year began, which also followed the completion of our Sandy rebuild and the LIPA transition. To meet our fiduciary obligations to our investors until we could file for new rates, we implemented a number of cost efficiency measures. Some of those efficiency measures are not sustainable. Others, however, such

as our efforts in the Historic Test Year to negotiate new collective bargaining agreements with each of our three labor unions, as well as the renegotiation of agreements with our large paving and construction contractors, will allow us to continue to deliver high quality work in a cost-effective manner.

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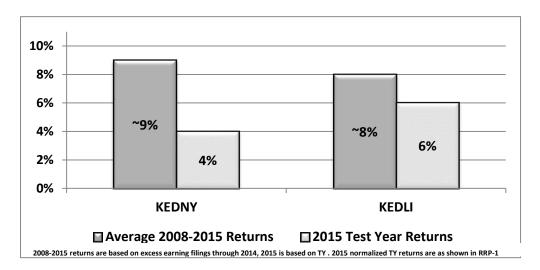
During this period, the Commission provided significant support to the Companies. In December 2014, the Commission authorized KEDLI to recover the costs associated with its capital investment program for CY 2015 and CY 2016. These investments will enhance the safety, reliability and resiliency of KEDLI's gas network on Long Island, including accelerated leak prone pipe replacement. KEDLI's approved capital plan also allowed for significant expansion of our system on Long Island to facilitate growth. In October 2015, the Commission authorized KEDNY to extend its capital investment reconciliation mechanism for two years (CY 2015 and CY 2016), which also funded capital investments to accelerate the replacement of leak prone pipe, enable growth, and improve system reliability and resiliency. Also in October 2015, the Commission authorized KEDNY to increase its annual SIR surcharge to mitigate future rate impacts for KEDNY customers. While all three of these orders aligned with the Commission's policies and promoted the best interests of

our customers, they also provided much needed support to the Companies on a timely basis. We are appreciative of the Commission's support and consideration of the important issues underlying these orders.

# 5 Q. Please explain the Companies' need for rate relief.

A. Notwithstanding our significant and continuing efforts to control costs,
 cost increases that are not reflected in our rates have eroded returns in our
 downstate gas business, as shown in Table 2.

**Table 2: Five Year Average v. Historic Test Year Returns** 



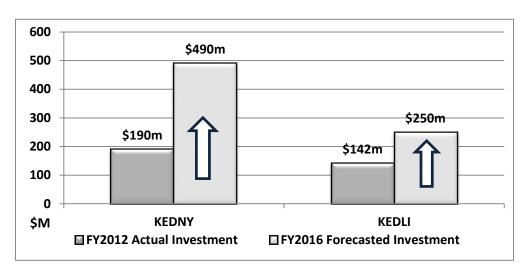
These equity returns in the Historic Test Year of four and six percent were below what investors expect from companies of comparable risk.

Standard & Poor's and Fitch recently downgraded KEDNY and KEDLI's credit ratings, citing the Companies' pressing need for rate relief and their

1	significant capital programs. Absent rate relief, returns in the Rate Year
2	will decline further.
3	
4	For a number of reasons, including the long overdue updating of our cost
5	of service allowances and the very substantial investments the
6	Companies have made and must continue to make to support the
7	reliability and resiliency of their gas distribution systems, KEDNY and
8	KEDLI have large revenue deficiencies and these rate filings seek
9	significant base rate increases. As set forth in the testimony of the
10	Revenue Requirements Panel, the Companies propose to adjust their
11	current base delivery rates to eliminate an annual revenue deficiency of
12	\$245 million for KEDNY and of \$142 million for KEDLI in the Rate
13	Year. These are the revenues we need to provide safe and reliable
14	service prospectively. We recognize that these increases mean
15	significant bill impacts for a typical residential heating customer on the
16	delivery bill. Offsetting these increases to some extent will be natural
17	gas prices, which are at a 14-year low. Based on the total bill, the
18	increase for a typical residential heating customer would be 14 percent
19	(or \$13.98 per month) for KEDNY customers and 12 percent (or \$13.40
20	per month) for KEDLI customers compared to the Historic Test Year.
21	As I discuss later, this comparison captures favorable commodity prices

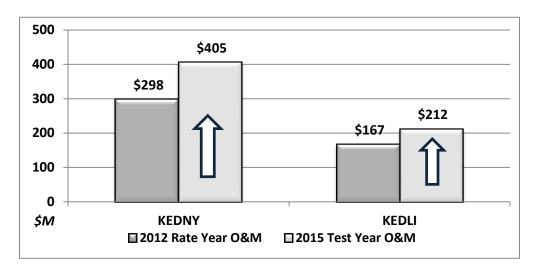
1		and normalizes KEDNY's Historic Test Year to reflect what customers
2		are paying today.
3		
4		It is our preference, as well as the preference of our customers, that these
5		increases be phased in over the course of a multi-year rate plan. To
6		facilitate the negotiation of a multi-year rate plan that would mitigate bill
7		impacts for our customers, we are filing cost of service data for two data
8		years beyond the Rate Year.
9		
10	Q.	What are the principal factors contributing to the revenue
11		deficiencies that the Companies seek to recover in these filings?
12	A.	The key factor is that KEDNY and KEDLI's base rate allowances are out
13		of date and inadequate to compensate their cost of service. As mentioned
14		earlier, the Companies' capital expenditures have increased very
15		significantly as the Companies have maintained and modernized their
16		aging gas infrastructure even as customers' base delivery rates remained
17		flat. The increased capital expenditures and operation and maintenance
18		expense (O&M) are the principal drivers of the revenue deficiencies.
19		Table 3 illustrates the steep increases in capital investments the
20		Companies have made between 2012 (CY 2012 being the last year of
21		their five-year rate plans) and 2016.

## **Table 3: Capital Expenditures**



Similarly, O&M has increased significantly since 2012. The O&M increases are driven primarily by O&M associated with increased capital spending, increased workload, revised procedures on inactive accounts and new safety requirements from state and federal regulators. Table 4 shows KEDNY and KEDLI's increased O&M spending from 2012 to the Test Year.

#### **Table 4: O&M Expenditures**



A.

# Q. What are the overall objectives of the Companies' filing?

We have several objectives that are also important to our customers.

First and foremost, we must adjust KEDNY and KEDLI's base rates to compensate their cost of providing service, to fund necessary investment in gas infrastructure, to modernize our networks and enhance service to customers and to provide the Companies' investors reasonable returns with a balanced rate plan that mitigates the impact on customer bills.

Compensatory rate plans will enable the Companies to meet our important objectives of enhancing our safety and compliance performance and supporting the growth and environmental goals we share with the Commission and New York State. A balanced rate plan will allow us to continue to support our customers, including helping

1		them manage their energy usage, making it easier for them to
2		communicate with us, assisting our neediest customers and facilitating
3		economic vitality in the communities we serve. The opportunity for the
4		Companies to earn reasonable returns will allow them to attract, on
5		favorable terms, the necessary capital to finance operations, which will
6		lower costs for customers in the long run.
7		
8		In recognition of the impacts of these cases on our customers, we
9		undertook significant outreach to our customers and communities to
10		educate them about the Companies' need for rate relief and to hear from
11		them as to their priorities and expectations of us. We found that our
12		overall objectives align with those of our customers. In developing these
13		cases, we have reflected much of the feedback we received from
14		customers as to what they want from us.
15		
16	Q.	Please describe the efforts the Companies made to hear their
17		customers' priorities and what you learned.
18	A.	We had more than 300 outreach meetings, many of which I attended
19		personally, with customers, various state agencies, local governments,
20		school districts, hospitals, economic and community partners and elected
21		officials throughout KEDNY and KEDLI's service territories. Our

outreach was welcomed. I heard directly our customers' expectations of us, what they believe we do well and where we need to improve.

Overwhelmingly, the top priorities are the reliability, safety and expansion of our gas distribution systems and the affordability of gas service. Our customers want us to "just keep the heat on" and are particularly concerned about gas safety following serious industry incidents. Gas expansion and incentives for gas conversions were mentioned frequently.

All constituents are very concerned about bill impacts. While customers appreciate the long period of rate stability and the continued price advantage of natural gas relative to other fuels, the affordability of gas service is important to all of our customers: residential, commercial and non-profits. A number of these stakeholders raised phasing in increases over multiple years to soften rate impacts for customers. We heard that we must do what we can to assist customers who struggle to pay their bills, and to help these and other customers wishing to convert to natural gas. We heard praise for the hard work of our consumer advocates, and were asked to add resources in this area.

We confirmed that customers want us to play a lead role in educating
them on gas safety and helping them manage their energy costs.
Customers want to be able to communicate with the Companies more
easily. While many praised the contacts they had with the Companies,
they seek more direct communications with us on issues impacting their
energy usage and gas safety. From our educational partners, we heard
strong support for our STEM grants, mentoring, career panels and
pipeline training programs that are helping to create the engineers of
tomorrow and supporting the Companies' workforce development needs.
We heard fair criticism and frustration on issues such as billing accuracy,
estimated meter reads and the frequency of planned interruptions to our
Temperature Controlled service customers over the past two winters.
Municipalities in the Companies' service territories are eager to
coordinate with us on road repairs and on conversions from oil to natural
gas.
There was high praise for the Companies' emergency response, and our
response to Superstorm Sandy in particular. Our communities remember
that when their citizens and small businesses really needed help, we were
there. While we heard appreciation for our economic development

1		program directed at the communities most affected by Superstorm Sandy,
2		our communities are looking for more economic development support
3		from us. Our economic development program for KEDNY and KEDLI's
4		affiliate Niagara Mohawk was noted by some constituents who said they
5		wanted a similar program downstate. There was praise for our legacy
6		Cinderella program, and a request for more assistance in the
7		revitalization and beautification of neighborhoods in the communities we
8		serve.
9		
10		This feedback from our customers and constituents was very valuable to
11		us and has guided our development of these filings.
12		
13	Q.	Please introduce the other witnesses who provide testimony in the
14		Companies' filings.
15	A.	In addition to my testimony, the Companies' rate case filings are
16		supported by the testimony of 14 witnesses or witness panels. Below I
17		summarize the issues they address:
18		• The Gas Infrastructure and Operations Panel consists of Ross Turrini,
19		Senior Vice President – Gas Process and Engineering, Johnny
20		Johnston, Senior Vice President, Gas Enablement Project, and Laurie
21		T. Brown, Director - Network Strategy Gas. The panel's testimony

1	discusses the Companies' plans to deliver necessary investments in
2	gas infrastructure, including the replacement of hundreds of miles of
3	leak prone main, programs to enhance network reliability and support
4	gas expansion, and investments to promote the safe and reliable
5	operation of our gas networks. The panel also discusses the
6	Companies' operations and maintenance costs to provide service to
7	customers.
8	• The Gas Safety and Reliability Panel consists of Robert De Marinis,
9	Vice President – Maintenance & Construction New York Gas. Susan

- The Gas Safety and Reliability Panel consists of Robert De Marinis,
  Vice President Maintenance & Construction New York Gas, Susan
  Fleck, Vice President Gas Pipeline Safety & Compliance, and
  Annette Saxman, Director Gas Pipeline Safety Analysis New York.
  The panel presents the Companies' gas safety programs, as well as
  our proposal on Gas Safety Performance metrics.
- Ann E. Bulkley of Concentric Advisors addresses the Companies' cost of equity capital.
- Stephen Caldwell, Director Regulatory Strategy & Integrated
   Analytics, addresses the Companies' overall cost of capital and capital structure.
- Maureen Heaphy, Vice President of US Compensation, Benefits and Pensions, describes the Companies' compensation and benefits program and our efforts to control the costs of those programs.

Keri Sweet Zavaglia, Vice President of New York Performance and
 Strategy, addresses the Companies' implementation of the
 recommendations in the recent New York gas management audit.
 Paul Normand of Management Applications Consulting, Inc.

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- Paul Normand of Management Applications Consulting, Inc.
   presents the Companies' gas depreciation studies and proposed gas depreciation rates for ratemaking purposes;
- Charles F. Willard, Director, Site Investigation and Remediation (SIR), discusses the Companies' SIR programs, the Companies' efforts to control and mitigate SIR expense and the Companies' forecast SIR costs.
- The Shared Services Panel consists of Vivienne Bracken, Chief Procurement Officer, Larry Frye, Director - Credit & Collections Strategy, Paula Leaverton, Manager – Real Estate and Property Tax and David Campbell, Vice President – US Corporate Finance. The panel's testimony sets forth our proposals relating to property tax, uncollectible expense, customer service quality metrics and low income programs.
- Sean P. Mongan, Vice President of Customer Process and
  Performance, presents the Companies' proposals on economic
  development, outreach and education, gas conversion rebates, natural
  gas vehicles and gas-related research and development. Mr. Mongan

1	also presents demonstration programs to deploy new technologies
2	that will promote more resilient, safe and efficient gas networks that
3	would facilitate the Commission's REV goals.
4	• Theodore E. Poe, Manager, Gas Load Forecasting and Analysis,
5	presents the Companies' gas sales forecasts.
6	• Elizabeth D. Arangio, Director, Gas Supply Planning, discusses the
7	Companies' efforts to purchase natural gas supplies on a reliable,
8	cost-efficient basis.
9	The Revenue Requirements Panel consists of David B. Doxsee, Vice
10	President & Chief Financial Officer - New York, James M. Molloy,
11	Director Downstate New York Revenue Requirement, and Stephanic
12	Briggs, Lead Specialist, Downstate New York Revenue
13	Requirement. The panel's testimony sets forth the revenue
14	requirements for the Rate Year, and describes the Companies' efforts
15	to review the historic test year costs to ensure they were accurately
16	charged. The historic test year is the twelve months ended
17	September 30, 2015 (Historic Test Year or Test Year).
18	• The Rate Design Panel consists of Dawn M. Herrity, Principal
19	Analyst, Gas Pricing New York, Pamela Dise, Director – New York
20	Pricing, and Howard Gorman of HSG Group Inc. The panel's
21	testimony addresses the marginal and embedded cost of service

1		studies, the revenue forecast, revenue anocation, rate design and offi
2		impacts.
3		
4	Q.	Please address the review and presentation of the cost of service data
5		in the Historic Test Year and the Rate Year.
6	A.	The Revenue Requirements Panel describes how we reviewed and
7		prepared the cost data. To facilitate Staff's review of Historic Test Year
8		costs, National Grid engaged PwC to review the accounting for costs
9		charged to the Companies in the Historic Test Year. This detailed review
10		included a comprehensive review of service company and operating
11		company costs in the Test Year, including labor allocations, vendor
12		charges and employee expenses, among other items. PwC's review was
13		focused on verifying that the Historic Test Year costs were charged
14		correctly in accordance with National Grid's cost allocation
15		methodologies, and were appropriate to include in KEDNY and KEDLI's
16		cost of service. In addition, the Historic Test Year and the forecast Rate
17		Year underwent significant internal reviews. Together, these internal and
18		external reviews should facilitate Staff's timely audit of costs included in
19		KEDNY and KEDLI's revenue requirements.
20		

1 In addition to the sustainable savings from various initiatives that are 2 reflected in the Historic Test Year, we are proposing a productivity factor 3 of one percent of payroll and payroll taxes to encourage the Companies 4 to continue to seek cost efficiency measures. The Revenue Requirements 5 Panel presents the cost data for the two additional data years that we 6 hope will facilitate a multi-year rate settlement. This Panel also 7 addresses cost tracker and recovery mechanisms to protect both the 8 Companies and our customers from costs that deviate from the rate 9 allowances. 10 11 Q. Please explain the Companies' objectives and proposals with respect 12 to gas infrastructure investment. 13 A. While KEDNY and KEDLI operate systems with differing challenges, 14 their common objectives with respect to their capital investment programs 15 are maintaining safe and reliable delivery service, including improving 16 system resiliency through extreme weather events, accelerating the 17 removal of leak prone pipe and reinforcing their systems to maintain 18 reliability and enable growth. 19 20 Our capital programs reflected in these filings are \$610 million for

KEDNY and \$340 million for KEDLI in the Rate Year. To deliver these

programs and to meet increased O&M workload, KEDNY and KEDLI need an additional 199 and 110 full time equivalent ("FTE") positions in the Rate Year, respectively. These FTEs include positions in field operations, meter services, engineering, project management, resource planning, instrumentation and regulation, damage prevention, LNG and gas control.

These additional positions necessitated by our increasing infrastructure investments and higher volume workload will benefit the communities we serve. In the coming months, National Grid will look to recruit and train more than 300 employees needed to support our capital and O&M programs, including jobs in gas engineering, project management and field operations. These positions will provide the opportunity to develop coveted STEM work skills and experience, and offer the prospect of long term careers in the energy industry. As I discuss below, given the immediate need to hire highly skilled gas field and customer service employees and to plan for the future retirements and transition of a deeply experienced workforce, we are playing a leadership role in the industry and launching new natural gas and customer service academies and building on our school partnerships and STEM programs.

We share the Commission's objective of accelerating the removal of leak
prone pipe to maximize the safety of New York's gas distribution
networks. Accordingly, the Companies' filings reflect a significant
acceleration of leak prone pipe replacement, with KEDNY replacing at
least 50 miles of leak prone pipe per year in each year of the rate plan (a
25 percent increase over its CY 2015 target and a 100 percent increase
over its CY 2012 target) and KEDLI replacing at least 115 miles (a 48
percent increase over its CY 2015 target and a 130 percent increase over
its CY 2014 target). As discussed in the Gas Infrastructure and Operations
Panel's testimony, the cost of removing leak prone pipe has increased
significantly since KEDNY and KEDLI's five-year rate plans were
established. The Panel enumerates the ways the Companies leverage
opportunities to mitigate these and other operations costs.
Our desire to remove all leak prone pipe from our systems must be
balanced with customer bill impacts. To extend the life of leak prone
mains and to enhance public safety, the Companies are utilizing
technology to extend the life of leak prone mains and to protect the public
until they can be replaced. KEDNY (which has more cast iron main than
KEDLI) is deploying an innovative robotic joint sealing technology to
improve the safety of these mains until they are replaced. The CISBOT

robot seals joints in large diameter leak prone mains at less than one-third of the cost of traditional joint sealing, largely because the CISBOT is able to traverse the main and access joints without requiring a pit excavation at each joint. The CISBOT seals joints while the pipe remains in service, thereby eliminating the need to interrupt service to customers.

Both KEDNY and KEDLI are utilizing pipe lining technology that lines and seals large diameter pipe and, like CISBOT, it is a cost effective means of extending the life of the main and protecting the public until it can be replaced. Both the CISBOT and pipe lining technologies are especially efficient in congested metropolitan areas where it can be difficult to locate sufficient subsurface space to install large diameter main. Because they involve less excavation than traditional pipe replacement, they reduce construction costs, avoid damage to roads and vegetation, minimize disruptions to the public and provide environmental benefits in the form of reduced gas emissions and construction debris.

Learning lessons from Superstorm Sandy, the Companies are proposing to invest in making their systems more resilient by installing in their service territories' flood zones automated shut-off valves with sensors that stop the flow of gas as soon as flooding is detected. These valves prevent over-

pressurization and stop gas from flowing to premises with damaged equipment and/or extinguished pilot lights, mitigating the risk of a potential incident. Automated valves would also provide a real-time count of services impacted by flooding to inform our storm response. The Companies also propose programs that target the retirement of leak prone mains that are susceptible to water intrusion, but would otherwise not be prioritized for replacement under the main replacement program. These storm hardening investments will protect our customers and our systems in severe weather events.

To maintain the Companies' ability to serve peak day demand, we are upgrading our LNG facilities. The Companies' LNG facilities in Greenpoint (KEDNY) and Holtsville (KEDLI) play a critical role in maintaining system reliability by providing gas supply to meet peak demand. These facilities were placed in service in the 1970s and now require significant investment to ensure continued safe operation, including major tank upgrades at both plants. In the Rate Year, KEDNY plans to invest \$30 million and KEDLI plans to invest \$16 million to upgrade their LNG facilities and these investments will ramp up in CY 2018 to assure the continued safety and reliability of these on-system supply assets.

1	The Companies are also investing in reinforcements to maintain reliable
2	delivery and to increase capacity to meet customer demand. Below are
3	key reinforcement projects from KEDNY and KEDLI's capital
4	investment plans.
5	<u>KEDNY</u>
6	• The Metropolitan Reliability Infrastructure (MRI) project will
7	reinforce the backbone of the Brooklyn gas system through the
8	installation of approximately 34,000 feet of 30-inch transmission
9	main. This \$189 million project will add 850,000 dekatherms of
10	daily capacity and increase system reliability and operational
11	flexibility.
12	• The Northern Queens Project, a \$100 million reinforcement and
13	reliability project in one of the most constrained areas of KEDNY's
14	system, will provide needed capacity to meet increasing customer
15	demand, interruptible or Temperature Controlled to firm service
16	requests, and additional multifamily conversions resulting from the
17	New York City Clean Heat Initiative.
18	
19	

#### KEDLI

- The Northwest Nassau Transmission Project will improve safety
  and reliability, resolve low pressure issues and position the gas
  transmission system to accommodate a future supply point in
  Nassau County. This \$148 million project involves the installation
  of over five miles of 24-inch transmission main and the construction
  of two new regulator stations.
- Forecast customer growth on Long Island will require the installation of 307,000 feet of new main in the Rate Year, as well as new services and meters.
- Significant system reinforcement projects to serve growing demand for gas on Eastern Long Island and on the Rockaway Peninsula.

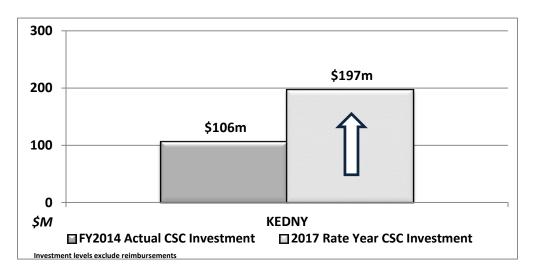
While investments to meet regulatory requirements, to remove leak prone pipe and to support reliability and growth can generally be planned and executed on our timeline, City/State Construction presents a significant variable in the Companies' forecasts of their capital expenditures.

Mandatory investments to comply with current and emerging pipeline safety regulations, the accelerated removal of leak prone pipe and City/State Construction account for 55 percent of KEDNY's capital

program and 49 percent of KEDLI's. Of these mandatory investments,

City/State Construction represents 56 percent for KEDNY and six percent for KEDLI in the Rate Year. With the scope of mandatory investments expanding, the Companies have little room for unexpected projects. As shown in Table 5, City/State construction projects are on the rise in KEDNY's service territory in particular, and may reach unprecedented levels in the Rate Year.

**Table 5: KEDNY City/State Construction** 



While KEDNY coordinates with New York City to forecast these projects as accurately as possible, recent experience indicates that there will be large, unanticipated City projects that will require KEDNY to move its facilities. While some of these projects allow KEDNY to replace leak prone pipe slated for replacement, others lack these synergies. For these reasons, we propose a mechanism to reconcile the

1		cost of City/State construction that exceeds (or falls below) the
2		Companies' rate allowances.
3		
4		The Panel also addresses our proposed information technology
5		investments, including investment to enhance the cybersecurity of the
6		Companies' networks.
7		
8	Q.	What do the Companies propose with respect to replacement of leak
9		prone pipe?
10	A.	To promote public safety and system reliability and to support the
11		Commission's goal of accelerating the elimination of leak prone
12		pipe, KEDNY and KEDLI propose to significantly increase their removal
13		of leak prone pipe in the Rate Year and Data Years. KEDNY will replace
14		at least 50 miles per year and KEDLI will replace at least 115 miles per
15		year. In addition, we propose an incentive mechanism to fund increases in
16		leak prone pipe replacements over these ambitious baseline targets by
17		more than five miles and 20 miles per year, respectively. If achieved,
18		these incentive targets would allow the Companies to eliminate all leak
19		prone pipe on their systems in approximately 20 years. Under the
20		Companies' proposal for a Gas Safety and Reliability Surcharge, KEDNY
21		and KEDLI would recover the cost of additional leak prone pipe

replacement (capped at average replacement costs) over the baseline target levels of 50 miles and 115 miles, and would earn an incentive for each mile replaced above the incentive targets. The Gas Safety and Revenue Requirements Panel addresses this mechanism and the Gas Infrastructure and Operations Panel discusses the challenges presented. As discussed by the Gas Infrastructure and Operations Panel, it will be challenging in the short term to summon the contractor resources to do this amount of work, particularly when other utilities are competing for the same resources. However, we are committed to doing all we can to meet our incentive targets for replacement of leak prone pipe in a cost-effective way.

A.

#### Q. What do the Companies propose with respect to leak repairs?

KEDNY and KEDLI propose to reduce their backlogs of non-hazardous leaks by 100 and 500 leaks, respectively, each year. While these leaks do not present safety risks, we recognize that eliminating additional non-hazardous leaks will enhance system performance and reduce methane emissions. The Companies propose to use the Gas Reliability and Safety Surcharge to fund the repair of leaks above the base targets (100/500 leaks) based on their respective average leak repair costs, capped at 50 additional leaks per year. At the same time, both KEDNY and KEDLI are proposing targets for reducing their hazardous leaks that will require them

to improve on their strong performance in this area to assure that the non-hazardous leak metrics do not divert resources from repairing hazardous leaks.

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# Q. Please address the operation and maintenance expense presented in the Companies' filings.

A much larger capital program, increased volume of leak repairs, added costs to lock inactive meters and address plastic fusions, higher materials and labor costs, expanded paving requirements and higher permitting fees have driven the Companies' O&M costs overall far above the 2012 costs underlying their five-year rate plans. In addition, Local Law 30 of the New York City Building Code, which requires gas utilities serving New York City to install external valves on service lines, is driving \$15 million of increased O&M for KEDNY to install 6,800 valves in the Rate Year. Local Law 30 requires that external shut off valves be installed on multifamily, commercial, governmental and industrial customer service lines prior to January 1, 2010 and at service lines to one and two family homes by January 1, 2020. We met the target for 2010 and have been installing the required valves at one and two family homes in a cost-efficient manner, largely when opportunities arose to install them in connection with another street repair or City/State

construction. While we believed that the approach we took was in the best interest of our customers, we now have to install the remaining valves in a fairly short timeframe. KEDNY will invest more than \$22 million in calendar year 2016 to install over 8,500 valves.

A.

### Q. What do the Companies propose relative to recovery of their SIR costs?

Our objective is to mitigate the growth of large deferral balances that could create undesirable rate impacts in the future. We propose to move most of KEDNY and KEDLI's forecast SIR costs for the Rate Year into base rates. KEDNY and KEDLI's existing surcharge mechanisms will be used to amortize their respective deferral balances and to reconcile their annual costs with their base rate allowances. For KEDNY, the reconciliation of annual costs will include the prospective costs of remediating the Gowanus Canal and Newtown Creek, two large and complex sites. While the current surcharge modified by the Commission as of November 2015 is helping to mitigate the current SIR deferral balance, KEDNY anticipates incurring significant costs relative to the remediation of the Gowanus Canal and Newtown Creek over the next several years. Our SIR recovery proposal would help to avoid a large deferral balance that would have to be reckoned with in future cases.

1		Company Witness Charles Willard addresses our SIR programs,
2		including our cost control measures, and the status of the Gowanus Canal
3		and Newtown Creek sites; the Revenue Requirements Panel discusses
4		our proposals on the recovery of SIR costs.
5		
6	Q.	What are the Companies' proposals with respect to gas safety and
7		compliance?
8	A.	We are committed to improving our compliance performance and are
9		undertaking a series of measures to improve our compliance with gas
10		safety regulations, as measured by Staff's audits. In these cases, the
11		Companies are proposing to add seven compliance analysts and two
12		quality assurance/quality control ("QA/QC") inspectors. These additional
13		personnel will supplement resources in our Gas Pipeline Safety &
14		Compliance Department. As discussed by the Gas Safety Panel, the
15		Compliance Analysts will monitor the Companies' compliance with the
16		Commission's safety regulations and our internal work procedures. We
17		believe this function has already improved our safety performance and the
18		additional personnel will drive further improvements. The QA/QC
19		personnel will inspect field work performed by in-house crews and
20		contractors and dig up construction jobs to assure they were performed
21		safely and in compliance with the gas safety regulations, effectively acting

1	as an internal operations auditor. As we increase our construction
2	workload over the next several years, these additional QA/QC resources
3	will allow us to conduct hundreds of additional safety inspections.
4	
5	We are implementing a process safety program that adopts the American
6	Petroleum Institute's recommended pipeline safety management system
7	standards (Recommended Practice 1173). These standards provide a
8	framework for identifying hazards, controlling potential risks and
9	addressing safety and maintenance requirements throughout a pipeline's
10	life cycle to reduce the likelihood of safety incidents. The Companies will
11	also engage pipeline safety experts to conduct an independent assessment
12	of our gas operations to identify any compliance gaps and to help us
13	develop remediation plans.
14	Longer term, systems and automation are required to improve our
15	performance, particularly on the records audits. We are in the process of
16	designing this framework.
17	We propose to modify our gas safety performance metrics to provide more
18	stringent performance targets in areas such as damage prevention and leak
19	management and to adjust the safety violations metric to focus more
20	attention on addressing compliance deficiencies going forward.

We are also implementing enhancements to our gas safety outreach program to better educate the public on the importance of recognizing and reporting gas odors, improving our training and coordination with first responders, and deploying additional damage prevention resources to protect our underground facilities. Finally, to advance residential methane detection technology, we are proposing to install up to 10,000 residential methane detectors in apartments with inside meters over a three-year period.

A.

### Q. What rate of return on equity and capital structure do the Companies propose?

We are proposing a return on equity of 9.94 percent for the Rate Year and a capital structure with a 48 percent equity component. While the Companies' actual capital structure is higher than 48 percent equity, we are proposing a 48 percent equity structure consistent with the Commission's recent precedent, as discussed in the testimony of Company Witnesses Ann E. Bulkley of Concentric Advisors and Stephen Caldwell. The Companies' and our customers' interests will be served if the result of these rate filings are rates that compensate KEDNY and KEDLI's cost of providing service to customers and afford the Companies a reasonable opportunity to earn allowed returns on equity that are commensurate with

1		enterprises of similar risk. The Companies' ability to retain access to
2		capital markets on terms favorable to our customers will be directly
3		affected by the rates authorized by the Commission in this proceeding.
4		
5		Investors use the return on equity as a key benchmark in assessing
6		investment opportunities in public utilities. A return on equity that is
7		below what investors believe they can earn on investments in companies
8		with similar risk would impair our ability to attract capital, both debt and
9		equity, on reasonable terms. Over the past two years, KEDNY and
10		KEDLI have had credit ratings downgrades from Standard & Poor's and
11		Fitch. Both cited the Companies' continued capital investments, the fact
12		that rates have remained unchanged for such an extended period and lower
13		earned returns. Further downgrades could impact the Companies' credit
14		quality and raise costs for customers as the cost of borrowing increases.
15		
16	Q.	What are the rate impacts of the Companies' filing?
17	A.	Because the Companies' revenue deficiencies are so large, the rate
18		impacts are very significant. Table 6 shows the rate impacts of the
19		Companies' filings on a typical residential heating customer based on a
20		comparison of total bills in the Historic Test Year and the Rate Year.

**Table 6: Bill Impacts** 

	KED	NY	KED	LI
Total Bill Impact	Monthly \$	% Increase	Monthly \$	% Increase
Residential Heat	13.98	14%	13.40	12%
Residential Heat Reduced Rate	10.32	11%	10.01	12%
Non Residential Heat	27.94	12%	36.86	12%
Multi Family	106.33	8%	115.52	7%

For KEDNY, the incremental SIR surcharge approved by the Commission in October 2015 was added to the Historic Test Year rates to compare what KEDNY customers are paying today with KEDNY's proposed rates in the Rate Year. The total bill comparison of the Historic Test Year to the Rate Year includes the impact of the change in gas commodity prices between the Historic Test Year and the Rate Year. An analysis of rate impacts is discussed in the testimony of the Rate Design Panel. Even with gas commodity prices at near historic lows, these significant bill impacts should be phased in over a multi-year rate plan to ease the impact on our customers. The Revenue Requirements Panel and the Rate Design Panel discuss and illustrate how KEDNY and KEDLI's rate increases could be spread over a three-year rate plan. The testimony of these Panels demonstrates that distributing the revenue increases over multiple years would help to mitigate the impacts on our customers. We look forward to

working with Staff and the other parties to arrive at a multi-year rate plan that compensates the Companies' cost of service and mitigates the impacts for our customers.

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### Q. Please explain the Companies' low income proposals.

We recognize that many of our customers struggle to make ends meet. The Shared Services Panel presents the Companies' proposals to enhance our low income programs and provide additional assistance to our customers most in need. KEDLI is proposing to add two consumer advocates and both Companies propose to increase the monthly discount for customers participating in their Reduced Residential Rate programs by five percent. We are working with New York City's Human Resource Administration and the Office of Temporary Disability to explore automatic enrollment for the Reduced Residential Rate, which we expect would significantly increase the pool of participating customers. We propose a collaborative to arrive at a consensus on how these automated enrollments can be prioritized to avoid burdening our other customers with a large deferral while making sure that our neediest customers have access to the reduced rates. To assist low-income customers who wish to convert to natural gas from

an alternate fuel, the Companies are proposing a new low-income

conversion rebate program. Up to 100 customers participating in KEDNY or KEDLI's Reduced Residential Rate programs would be entitled to receive a rebate of up to \$7,500 if they convert their homes to natural gas and install efficient heating equipment. In addition, to assist low income customers in managing their energy usage, KEDLI proposes to supply them with smart, programmable thermostats at no cost to them. These programs would enable low income customers to realize ongoing fuel savings that are associated with converting to natural gas heat and provide them more control in managing their energy usage.

We are also proposing several new initiatives to assist our customers, particularly our customers with low or fixed incomes. We propose a stand-alone customer assistance and outreach center in Brentwood (Suffolk County) to provide one-stop service for all customers, with a focus on low-income and vulnerable customers. In addition, we propose to implement expos in coordination with our consumer advocates and community partners to provide our customers facing challenges with a means of connecting immediately with the resources they need under one roof. Finally, we propose to transform a portion of our high-traffic MetroTech customer office into a sustainability hub where we can educate customers on gas safety and energy efficiency. Our Downtown Brooklyn

office is an ideal location because it is very accessible through public transportation, will support significant walk-in visitors, and is located in close proximity to colleges and schools that can partner with us to support the project.

The Shared Services Panel describes our low income customer initiatives.

The Shared Services Panel describes our low income customer initiatives and the planned sustainability hub at MetroTech.

A.

#### 8 Q. Please explain the Companies' economic development proposals.

Since 1966, KEDNY, later joined by KEDLI, has helped to revitalize local communities through the award winning Cinderella community development program. Through this program, we have provided awards for rehabilitation of abandoned buildings, new affordable housing and retail stores on commercial strips. The original concept for the Cinderella program was to demonstrate that by making a modest investment, good housing stock could be refurbished into attractive, affordable living space. We recognized that a critical component to the restoration of our service territories was the commercial strips that adjoined the housing areas. We worked with local shopping districts, encouraging owners to improve the facades of their stores with the help of Cinderella grants. Cinderella became a model that has been copied by other cities throughout the United States, and in other countries as well. In 2003, we expanded the

Cinderella program to award grants to encourage the innovative use of green technology and the development of the next generation of building technologies. We extended this legacy with our emergency economic development program following Superstorm Sandy to support residential and commercial customers in their recovery. We are extremely proud of this legacy and wish to build on it to continue the revitalization of the communities we serve.

We are proposing economic development funding of \$2 million for both KEDNY and KEDLI. As part of our stakeholder engagement, we solicited feedback from customers and other stakeholders to identify areas where enhanced economic development programs would be most effective. Based on this feedback, the Companies developed a comprehensive suite of economic development programs that will support urban revitalization, infrastructure assistance, Brownfield and industrial building redevelopment, sustainable gas, manufacturing productivity and attraction of new businesses to our service territories. These programs are addressed in the testimony of Company Witness Sean Mongan.

Collectively, these programs will help offset customer costs for natural gas infrastructure upgrades to accommodate business expansion and economic growth, conversion to gas from an alternate fuel or new construction, and

1	promote	regional	economic	growth	through	the	development,
2	demonstra	ation and d	eployment of	new susta	ainable gas	techn	ologies.

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# Q. What are the Companies proposing to promote growth in their service territories?

The Gas Infrastructure and Operations Panel addresses the capital investments the Companies plan to reinforce their systems and enable growth. Company Witness Sean Mongan discusses a new program to assist KEDLI customers with upfront conversion costs by offering a rebate of \$1,000 to each new customer who agrees to take service along the route of a planned main replacement. By coordinating gas connections with main replacements, this program will encourage more efficient growth by reducing the number of road openings, repaving and permitting costs and traffic disruptions compared to typical service installations. We also propose the extension of KEDLI's successful Neighborhood Expansion Program, which allows customers in neighborhoods with promising growth potential to have KEDLI expand its network to serve them without requiring contributions in aid of construction. KEDNY proposes an incentive for customers to buy natural gas vehicles to make more efficient use of existing infrastructure. Further, the Companies' proposed conversion rebate programs and KEDLI's smart, programmable

1		thermostat program for low income customers will help these customers
2		access the benefits of conversion to natural gas and provide them a means
3		of managing their energy use.
4		
5	Q.	How do the Companies propose to address Temperature Controlled
6		Service?
7	A.	While the Temperature Controlled (TC) Service Classification has been an
8		important tool for the Companies to leverage non-peaking capacity on
9		their distribution systems and make incremental sales of gas in off-peak
10		periods, we understand that TC customers are not satisfied with their
11		service and rates. We propose a collaborative where we can discuss with
12		TC customers and Staff how the service can be structured in a manner that
13		meets the needs of all stakeholders. As of the date of the Commission's
14		order resolving these rate filings, we will not add new TC customers until
15		the collaborative has completed its work and the Commission has made a
16		determination on the recommendations submitted by the collaborative.
17		
18	Q.	What are the Companies' proposals with respect to customer service?
19	A.	We propose various investments and programs that are needed to enhance
20		our customers' experience. The Companies propose to improve their call

center operations by utilizing new technology to increase the capabilities

of remote customer agents and by fully utilizing the resources of our New
York contact centers to improve service levels. We will install an
additional 528,000 AMR devices in KEDNY's service territory, which
will complete the deployment of this important customer program
downstate.
In addition to our proposed new customer assistance and outreach office in
Brentwood and the sustainability hub at our MetroTech Office, we
propose to expand the availability of third-party payment processing
agents so customers can pay their bill in person more easily.
To measure our performance in delivering customer service, the
Companies are proposing an innovative service quality program that
includes the current service quality metrics (requiring a five percent
improvement in the calls answered metric for KEDNY and the same
stringent target for KEDLI, which is currently not subject to this metric)
together with new metrics that drive customer satisfaction, including
payment processing, interactive voice response system self-service rate,
and percent of appointments kept. The Companies are also proposing two
new incentive-only metrics on payments made through the web and
mobile devices and low income outreach and assistance program
engagement. We designed the proposal to target metrics over which the
Companies have better control, to capture new customer communication

1	channels and to standardize the metrics across our downstate service
2	territories. The proposed program would allow superior performance in
3	one area to offset below-target performance in another and is designed to
4	provide continuous opportunities for improvement.
5	
6	To assure accurate billing, the Companies' billing systems must have the
7	requisite functionality. The Commission is aware that KEDNY had
8	contemplated converting its CRIS system to the CSS system used by
9	Niagara Mohawk and KEDLI. Given the complexities of KEDNY's
10	customer billing, we questioned whether the CSS system was best suited
11	for accurate management of these complexities, and the conversion is now
12	paused as we consider whether CSS or another application would be the
13	best choice for KEDNY. This pause will allow KEDNY to complete its
14	AMR deployment before attempting to implement a new customer system,
15	incorporating lessons learned from KEDLI's CSS conversion. We will
16	keep Staff informed of our progress and will seek cost recovery at the
17	appropriate time.
18	
19	Q. Please describe the Companies' proposals for demonstration
20	programs that support the objectives of the REV proceeding.

A.	Consistent with the goals of the REV proceeding, the Company is
	committed to testing technologies designed to create a more resilient gas
	system and enabling greater customer engagement and choice. The
	Companies each propose three demonstration programs that will permit
	them to test new technologies. Company Witness Sean Mongan discusses
	the flood zone protection packages, the micro CHP home energy
	management solutions and commercial demand response demonstration
	programs for KEDNY and KEDLI. Under these programs, both
	Companies will deploy 500 flood zone protection packages, install 10
	micro CHP electric generating units and implement a commercial demand
	response program for up to 20 commercial customers. The flood zone
	protection packages include equipment to detect excessive methane levels
	and enable automatic shut off if unsafe conditions are detected, and would
	identify opportunities for customers to install energy efficiency measures.
	The micro CHP units would provide heat and hot water as well as
	supplemental electric power to customers in low income areas. This
	demonstration project has the potential to both reduce the need for future
	investments to serve electric load and allow customers to benefit from the
	price advantage of using natural gas to generate electricity. The
	commercial demand response program would call for voluntary
	participants to reduce their gas use by 10-20 percent in exchange for a

market-based credit for their usage reductions. As discussed by Mr.

Mongan, we hope to learn valuable lessons from these demonstration

programs that will help us build larger programs to assist customers in

managing their energy usage and to effectively manage peak demand for
the benefit of all our customers.

A.

# Q. What are the Companies doing to hire and train the next generation of utility workers?

We have more than 4,000 highly skilled, dedicated National Grid employees that support our business in New York. But National Grid, and the broader utility industry, is facing a challenge in the aging demographic of its workforce. In the coming years, many of our most experienced and skilled utility professionals will be eligible for retirement. Therefore, we must attract and retain the next generation of utility workers to support our business and operate and maintain our gas infrastructure. We are partnering with vocational schools, community colleges and veterans' associations to create a job "pipeline" into the Companies. National Grid is committed to supporting STEM education, and Engineering Our Future is our long-term plan to attract students to STEM careers. National Grid works with educators and students, from kindergarten to college, to promote STEM education. In New York City, we are collaborating with

education and business leaders to support the Energy Tech High School that is training students to fill the next generation of STEM and energy jobs. Students from Energy Tech have the opportunity to prepare for careers in the utility industry through unique opportunities like field visits, job shadowing, mentoring, and internships at National Grid and Consolidated Edison. Other programs in this area include a partnership with Brooklyn Tech Middle School to develop a four-year program that will support STEM education for middle school students in Brooklyn, an associate's degree program we designed with Kingsborough Community College to prepare students to enter the workforce in the customer care field (the Customer Service Academy) and the creation of a natural gas technician program at Farmingdale Community College (the Natural Gas Academy). Our efforts in this area are discussed by Company Witness Maureen P. Heaphy. Are the Companies' filings consistent with the New York State Energy Plan and the Commission's REV policies? Yes. We support New York State's energy policies and the policy

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# Q.

A. objectives stated in the Commission's REV proceeding. As demonstrated throughout these filings, we are committed to modernizing our gas infrastructure to promote resiliency, reliability and growth, to deploying

new technologies to enhance gas safety and customer engagement and to assisting our customers with managing their energy usage. We look forward to working with all stakeholders to promote these policies in a manner that benefits our customers and communities.

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#### Q. Please summarize your testimony.

With the exception of a one-time increase for KEDLI's customers in 2008, KEDNY and KEDLI customers have had two decades of base rate decreases and stability. Over this period, the Companies have invested billions of dollars in their gas infrastructure to maintain safe and reliable delivery service to customers and have also invested in the revitalization of the communities we serve. Driven by critical infrastructure investments and the fact that their rate allowances are not aligned with the cost of serving customers, KEDNY and KEDLI have very large revenue deficiencies that need to be addressed. It is our responsibility to our customers, our investors and creditors to seek base rates that fund the cost of providing safe and reliable service to our customers. The Companies need new delivery rates that compensate their cost of service to customers, maintain their financial stability by supporting advantageous access to debt capital and provide a fair opportunity to earn a reasonable return on the equity invested to improve the resiliency, safety and reliability of their

gas networks. The combination of gas commodity costs forecast to remain			
at or near historic lows and our desire, shared by our customers, to			
mitigate delivery rate impacts by spreading the revenue increases over			
multiple years should result in KEDNY and KEDLI rate plans that allows			
us to meet the expectations of our customers and the Commission.			
We have listened to our customers, Staff and other stakeholders and their			
input informed our development of these cases. We propose necessary			
investment in our downstate distribution systems to accelerate removal of			
leak prone pipe, to make sure our customers can count on us to "just keep			
the heat on," to comply with existing and emerging regulations, to make			
our gas networks more resilient to extreme weather events and to enable			
growth. As the energy provider to over two million customers in New			
York, we are advancing clean energy solutions that further our			
commitment to environmental stewardship. Increasing the availability of			
natural gas will provide energy savings to customers and direct			
environmental benefits from reduced emissions of greenhouse gases as			

To facilitate growth in a cost-effective manner, we propose rebates to offset the initial cost of conversion to gas equipment to KEDLI customers on the path of mains scheduled for replacement and seek to extend the

customers convert from dirtier fuels.

successful Neighborhood Expansion Program that is bringing gas service
to previously unserved areas.
We are proposing increased financial assistance and conversion rebates to
our low income customers, as well as a sustainability hub at our
MetroTech office and a customer outreach center in Brentwood to educate
customers about gas safety and energy efficiency and to make it easier for
them to talk to us. We present Rev-like demonstration programs that
would equip customers in flood zones with technology that can detect
excess methane levels and inform our emergency storm response, a micro
CHP program and a commercial demand response program that would
credit customers for not using natural gas during peak periods. We
propose economic development funding to revitalize distressed
communities in our service territory, to allow for business expansion that
will create jobs and to promote clean energy technology.
We are working with educational partners to promote STEM skills and
creating educational opportunities for the workforce of the future to learn
the critical math, engineering and customer service skills needed in the
energy industry.
I am confident that, with fully compensatory rates, the Companies can
deliver all of these important initiatives, enhance safety and reliability, and
achieve the priorities we share with our customers and the Commission to

- 1 create a sustainable energy future for the next generation of customers in
- New York.

- 4 Q. Does that conclude your testimony?
- 5 A. Yes.

#### **Before the Public Service Commission**

### THE BROOKLYN UNION GAS COMPANY D/B/A NATIONAL GRID NY and KEYSPAN GAS EAST CORPORATION D/B/A NATIONAL GRID

**Direct Testimony** 

of

Elizabeth D. Arangio

Dated: January 29, 2016

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1	I.	Introductions and Qualifications
2	Q.	Please state your name and business address.
3	A.	My name is Elizabeth D. Arangio. My business address is 40 Sylvan
4		Road, Waltham, Massachusetts 02451.
5		
6	Q.	Please describe your business position and responsibilities.
7	A.	I am the Director of Gas Supply Planning with responsibility for the gas
8		supply resource portfolios of National Grid USA's ("National Grid") local
9		gas distribution companies ("LDCs") in New York, including The
10		Brooklyn Union Gas Company d/b/a National Grid NY ("KEDNY") and
11		KeySpan Gas East Corporation d/b/a National Grid ("KEDLI")
12		(collectively the "Companies"). In addition to the New York portfolios, I
13		am also responsible for planning the gas resource portfolios of National
14		Grid's New England subsidiaries.
15		
16	Q.	Please summarize your educational background and your
17		professional experience.
18	A.	I graduated from the University of Massachusetts in 1991 with a Bachelor
19		of Business Administration. In 1995, I graduated from Bentley College
20		with a Master of Business Administration. From 1991 to 1994, I worked
21		as a Gas Accounting Analyst in the Marketing Operations Department at

	Algonquin Gas Transmission Company. In 1994, I joined Boston Gas
	Company as a Gas Supply Analyst. In 1997, I was promoted to Group
	Leader Transportation Services, with responsibility for managing all
	activities associated with the customer choice program. In 1998, I was
	promoted to Director of Gas Acquisition and Transportation Services and
	assumed responsibility for the administration of Boston Gas's gas resource
	portfolio and customer choice program in Massachusetts and, in 2000, the
	resource portfolio of EnergyNorth Natural Gas, Inc. in New Hampshire.
	In February 2004, I assumed the additional responsibility for gas supply
	planning for the Companies' resource portfolios. Following the
	acquisition of KeySpan Corporation by National Grid, I was named to my
	current position and assumed added responsibility for National Grid's gas
	resource portfolios in Upstate New York and Rhode Island.
II.	Purpose of Testimony
Q.	What is the purpose of your testimony?
A.	My testimony has several purposes. First, I describe the Companies'
	efforts to purchase gas supply and pipeline transportation and storage
	services on a reliable, least-cost basis in the twelve months ended
	September 30, 2015 ("Historic Test Year"), the twelve months ending
	December 31 2017 ("Rate Year") and the twelve months ending

1	December 31, 2018 and December 31, 2019 ("Data Years"). Second, I
2	present the Companies' forecast of gas costs for the Rate Year. Third, I
3	present the results of the Companies' marginal gas cost studies. Fourth, I
4	discuss the Companies' Customer Choice Program. Fifth, I discuss the
5	Companies' Gas Cost Volatility Management Program. Sixth, I discuss
6	certain modifications that the Companies propose to make with respect to
7	the treatment of revenues derived by KEDLI under a Fuel Management
8	Agreement with the Brooklyn Navy Yard Cogeneration Partners
9	("BNYCP"). Finally, I discuss the status of the recommendations set forth
10	in the Companies' most recent management audit concerning gas supply
11	planning and procurement.
12	
13	Pursuant to the New York State Public Service Commission's
14	("Commission") Order dated October 28, 2005 in Case 05-G-0903, as of
15	November 2005, the Companies have combined the planning and
16	implemented a joint dispatch of their gas supply portfolios to permit the
17	customers of both KEDNY and KEDLI to enjoy enhanced reliability of
18	supply and lower costs. Therefore, my testimony addresses the combined
19	portfolios of the Companies and the material I present is identical for
20	KEDNY and KEDLI.
21	

1	Q.	Does your testimony	y include any exhibits?
2	A.	Yes. My testimony i	ncludes the following exhibits that were prepared
3		under my supervision	and direction:
4 5		Exhibit (EDA-1)	KEDNY & KEDLI Portfolio Schematics;
6		Exhibit (EDA-2)	KEDNY & KEDLI Pipeline Transportation
7			Contracts;
8		Exhibit (EDA-3)	KEDNY & KEDLI Storage Contracts;
10 11 12 13 14		Exhibit (EDA-4)	KEDNY/KEDLI Projected Monthly Gas Stored Volumes and Dollars for the Rate Year and Data Years Summarized by Market Area, Gulf Coast and LNG storage;
15 16 17 18		Exhibit (EDA-5)	KEDNY/KEDLI Purchased Gas Expense for the Twelve Months Ending ("TME") September 30, 2015;
19 20 21		Exhibit (EDA-6)	KEDNY/KEDLI Forecast of Variable Gas Expense for the TME December 31, 2017, 2018 and 2019;
<ul><li>22</li><li>23</li><li>24</li><li>25</li></ul>		Exhibit (EDA-7)	KEDNY/KEDLI Forecast of Purchased Gas Expense for the TME December 31, 2017, 2018 and 2019;
<ul><li>26</li><li>27</li><li>28</li><li>29</li></ul>		Exhibit (EDA-8)	KEDNY & KEDLI Estimated Marginal Commodity Cost of Gas; and
30 31 32		Exhibit (EDA-9)	KEDNY & KEDLI Estimated Annualized Marginal Capacity Cost of Gas.

1	III.	Gas Supply Portfolio
2	Q.	Please describe the Companies' gas distribution systems.
3	A.	KEDNY's gas distribution system serves Brooklyn, Staten Island and
4		portions of the Borough of Queens, all located within the City of New
5		York. KEDLI's gas distribution system serves the portion of Queens not
6		served by KEDNY, as well as Nassau and Suffolk counties on Long
7		Island. KEDNY and KEDLI are parties to an agreement with
8		Consolidated Edison Company of New York, Inc. concerning the
9		ownership and operation of the New York Facilities System ("NYFS").
10		This agreement permits the parties to contract with interstate pipelines for
11		the transportation and receipt of gas from various interstate pipelines that
12		interconnect with the NYFS. The NYFS has interconnections with
13		Transcontinental Gas Pipe Line LLC ("Transco"), Texas Eastern
14		Transmission LLC, Iroquois Gas Transmission L.P. ("Iroquois") and
15		Tennessee Gas Pipeline LLC. KEDNY and KEDLI contract for service
16		from each of these pipelines as well as various other upstream pipelines
17		and storage service providers.
18		
19	Q.	Please describe the Companies' gas supply planning process.
20	A.	Typically, in the spring of each year, the Gas Supply Department develops
21		plans to meet the Companies' gas supply obligation for the annual period

1		from November 1 of that year through October 31 of the following year.
2		This planning process begins with an updated ten-year demand forecast
3		that provides the foundation for customer requirements that ultimately
4		determine incremental pipeline, storage or peaking needs.
5		
6	Q.	You mentioned that the Companies have combined the planning and
7		dispatch of their supply portfolios. How does this benefit the
8		Companies' customers?
9	A.	The Companies have been able to leverage the complementary nature of
10		their demand portfolios, the geographic proximity of their service
11		territories and their aligned capacity contracts to realize supply synergies.
12		With a combined portfolio, the Companies have been able to plan gas
13		capacity additions to meet firm customer growth in an efficient and cost-
14		effective manner. In addition, by implementing combined gas
15		dispatching, KEDNY and KEDLI have been able to achieve efficiencies
16		and variable cost savings.
17		
18	Q.	Are the Companies' supply portfolios combined for the purpose of
19		determining the Gas Adjustment Charge ("GAC") that is assessed to
20		customers?

1	A.	The Companies currently assess separate GACs. In determining the
2		individual GACs, the Companies assess the same commodity costs to both
3		KEDNY and KEDLI; however, the fixed costs of the capacity are handled
4		differently. The Companies assess separately to their respective customers
5		the cost of capacity contracts that they had in their individual supply
6		portfolios prior to April 2004. All costs associated with capacity contracts
7		entered after that date are allocated to both Companies. In advance of
8		each GAC year, a unitized fixed cost is calculated for each Company by
9		taking its respective total demand charges, dividing them by its projected
10		annual firm sales and transportation volumes, and applying its total annual
11		fixed cost credits. The unitized fixed cost is then added to the commodity
12		cost of gas each month and charged to customers for KEDNY and KEDLI,
13		respectively. The Companies are proposing to combine their fixed costs
14		and fixed cost credits to eliminate these separate cost assessments. Based
15		on current costs, this proposal, which is discussed in more detail by the
16		Rate Design Panel, would result in a 0.64 percent decrease in costs for
17		KEDNY's customers and a 0.85 percent increase in costs for KEDLI's
18		customers.

19

20

### Q. What is the basis for the Companies' city gate requirements?

1	A.	The primary firm demand (i.e., core customer load forecast) forms the
2		basis for the Companies' gas supply portfolio. The primary firm demand
3		is the demand imposed on the Companies by their firm customers.
4		Pipeline and storage capacity, along with peaking assets, are used to
5		satisfy the primary firm demand. An annual load duration curve or similar
6		approach is utilized to structure capacity contracts to best meet the shape
7		and frequency of the anticipated loads and to assure the Companies'
8		ability to meet those loads. The Companies do not incorporate any reserve
9		margin assumptions when developing their design weather forecasts and
10		capacity requirement determinations.
11		
12	Q.	Does the primary firm demand include the requirements of customers
13		who purchase gas commodity from retail marketers?
14	A.	Yes. The Companies determine their total primary firm demand for their
15		core customers regardless of whether they purchase gas commodity from
16		the Companies or from retail marketers ("Retail Marketers" or
17		"Marketers").
18		
19	Q.	What contracts or assets are included in the Companies' existing
20		portfolio?

1	A.	Exhibits (EDA-1) sets forth schematics of the Companies' gas
2		portfolios and provides their maximum delivery entitlements from various
3		sources of supply, including underground storage contracts.
4		
5	Q.	Please describe Exhibit (EDA-2) – Pipeline Transportation
6		Contracts.
7	A.	Exhibit (EDA-2) summarizes the firm pipeline transportation capacity
8		and bundled peaking assets in the portfolio for the 2015-2016 winter
9		season (November 1, 2015 to March 31, 2016). Listed for each contract is
10		information concerning the service provider (pipeline or supplier), tariff
11		rate schedule, contract volume and contract expiration date.
12		
13	Q.	Please describe Exhibit (EDA-3) – Storage Contracts.
14	A.	Exhibit (EDA-3) summarizes the Companies' firm storage contracts
15		and the transportation contracts used to deliver storage withdrawal
16		volumes to the city gate for the 2015-2016 winter season. Listed for each
17		contract is information concerning the name of the storage service
18		provider or pipeline, tariff rate schedule, contract volume and contract
19		expiration date.
20		

1	Q.	What are the sources of gas supply purchased by the Companies for
2		their distribution customers?
3	A.	KEDNY and KEDLI purchase gas supplies from the Northeast producing
4		region, which includes the Marcellus and Utica shale supply basins, from
5		the onshore and offshore Gulf of Mexico region, and from suppliers
6		located along Canadian transportation paths originating at Dawn, in
7		Ontario, Canada and also including the Vector Pipeline, which originates
8		near Chicago, Illinois. During the 2014-2015 winter period, the
9		Companies purchased approximately 79 billion cubic feet ("Bcf") of gas
10		from the Northeast region, approximately 20 Bcf from the Gulf Coast
11		region and approximately 11 Bcf from suppliers along the Canadian
12		transportation paths.
13		
14	Q.	What is the role of underground storage in satisfying customer
15		requirements?
16	A.	Approximately 37 percent of the Companies' normal winter supply
17		obligation and 31 percent of their design day demand requirement are met
18		by deliveries of gas withdrawn from storage. Under the Companies'
19		storage contracts, storage deliverability typically declines as inventory
20		decreases. The provisions of the contracts or tariffs that provide for these
21		declines are known as withdrawal ratchets. Once reached, these ratchets

1	cannot be reversed until the following year. The Companies' storage
2	withdrawal plan (a/k/a storage rule curve) is established prior to the winter
3	season to maintain inventories at levels that allow sufficient storage
4	deliverability to meet forecast winter peak conditions.
5	
6	Market area storage provides the Companies with services that cannot be
7	easily duplicated with other assets. The most important attribute these
8	assets provide is flexibility, which is vital to meet fluctuating customer
9	requirements. KEDLI and KEDNY's Transco storage service contracts
10	provide end-of-day balancing that minimizes the risk of balancing
11	penalties. Storage allows enhanced flexibility for customer load changes
12	on weekends and holidays. In contrast, typical supply purchases are
13	ratable, meaning they must be called on at the same volume for each day
14	of a weekend or holiday. Most of the Companies' storage contracts can be
15	turned off and on intraday to meet changing conditions. In addition,
16	storage improves the load factor of flowing pipeline assets and is critical
17	to the Companies' efforts to meet design weather conditions. The
18	Companies use a least cost dispatch to fill storage. Where Northeast
19	region supplies present an opportunity to displace long haul supplies for
20	storage refill, the Companies will take advantage of this economically
21	priced supply.

1		KEDNY and KEDLI also have contracted for approximately 21.4 Bcf of
2		Gulf Coast storage that is used to (1) maintain supply reliability during
3		force majeure supply outages in the Gulf of Mexico producing region, (2)
4		balance on-system loads, (3) support the Companies' price volatility
5		management program, and (4) make off-system Gulf Coast area sales.
6		
7	Q.	What is the role of liquefied natural gas in the Companies' portfolio?
8	A.	The Companies maintain two on-system liquefied natural gas ("LNG")
9		facilities that are located in Greenpoint, Brooklyn and Holtsville, Long
10		Island. The Greenpoint LNG facility allows KEDNY to store
11		approximately 1.6 Bcf of gas and has a peak day vaporization capacity of
12		approximately 291,000 dt/d. The Holtsville LNG facility allows KEDLI
13		to store approximately 0.6 Bcf of gas and has a vaporization capacity of
14		103,000 dt/d. Collectively, the Greenpoint and Holtsville LNG facilities
15		provide the Companies with approximately 15 percent of their peak day
16		gas supplies.
17		
18		LNG provides the Companies with services that cannot be easily
19		duplicated with other assets. Because these resources can be brought on
20		line quickly, these plants can be used to meet hourly fluctuations in
21		demand, maintain deliveries to customers and balance pressures across

1		portions of the distribution system during periods of high demand. Most
2		importantly, these resources are vital in preserving delivery pressures in
3		the event that an off-system resource becomes unavailable.
4	Q.	What are the projected monthly beginning and ending volumes and
5		dollar balances for gas stored through the end of the Rate Year and
6		Data Years summarized by Market Area, Gulf Coast and LNG
7		storage?
8	A.	Exhibit (EDA-4) provides the projected monthly volume and cost of
9		injections and withdrawals for the Companies' underground and LNG
10		storage facilities for the Rate Year and Data Years.
11		
12	Q.	Do the Companies have plans to add any incremental pipeline
13		capacity to meet forecast design day load requirements?
14	A.	The Companies have entered into the following precedent agreements for
15		new pipeline capacity:
16 17 18 19		<ul> <li>An agreement with Dominion Transmission, Inc. ("DTI") for 82,000 dt/day from Leidy, Pennsylvania ("PA") to an interconnection with Iroquois at Canajoharie, New York. This</li> </ul>
20 21 22 23		capacity will replace a like quantity of existing capacity from Union Gas Pipeline and TransCanada Pipeline from Dawn, Ontario into Iroquois at Waddington, New York. Service is expected to commence on November 1, 2016.

1 2 3 4 5 6		<ul> <li>An agreement with Transco for 115,000 dekatherms ("dt")/day of incremental firm capacity from Transco's station 195 in Southeast, PA. The agreement will provide for deliveries of up to 50,000 dt/day to the existing Narrows Delivery Point on Staten Island and up to 65,000 dt/day to the inlet of the existing Rockaway Lateral. Service is expected to commence on November 1, 2017.</li> </ul>
7		In addition to the 115,000 dt/day Transco expansion, the Companies are
8		currently evaluating an expansion of up to 400,000 dt/day of incremental
9		firm capacity from Transco's station 195 to the Rockaway transfer point.
10		If the Companies move forward with this expansion, it will include a fully
11		looped pipeline segment from the discharge side of Transco's station 207
12		to a sub-sea interconnect with the existing delivery lateral in New York
13		Bay, further enhancing reliability of the system. This expansion could be
14		in service as early as November 1, 2019.
15		
16		Until incremental projects come on line, the Companies will continue to
17		purchase available citygate supplies to meet design day and design season
18		customer requirements.
19		
20	IV.	Portfolio Management
21	Q.	Please describe the Companies' gas supply planning goals.
22	A.	The Companies' primary gas supply planning goals are to:

1		1) ensure gas supplies are adequate to reliably meet projected primary
2		firm demand;
3		2) maintain a flexible, diversified portfolio of firm pipeline
4		transportation capacity, storage, gas supply, and peaking assets; and
5		3) minimize gas costs to the extent possible without compromising
6		reliability.
7		
8		In addition to the development of a reliable, least cost portfolio, the
9		Companies also seek to minimize price volatility in accordance with the
10		Commission's policy statement regarding gas purchasing practices that
11		was issued in Case 97-G-0600 and updated by letter issued March 31,
12		2011.
13	Q.	What is the Companies' strategy for achieving these goals?
14	A.	The Companies' strategy for achieving these goals is to contract only for
15		that capacity needed to maintain reliability to firm customers consistent
16		with the Commission's Policy Statement in Case 97-G-1380, and to meet
17		the price diversity and volatility mitigation guidelines set forth in the
18		Commission's Policy Statement in Case 97-G-0600, as updated by letter
19		issued on March 31, 2011.
20		
21	Q.	Please describe how that strategy is put into practice.

1	A.	Reliability is maintained by contracting for pipeline capacity that enables
2		the Companies to arrange for the delivery of gas from reliable and diverse
3		supply points to the Companies' city gates in quantities sufficient to meet
4		forecast design day and design hour primary firm load and near term
5		growth in that load.
6		
7	Q.	Please describe the Companies' gas purchasing process.
8	A.	The Companies contract for a quantity of gas to ensure sufficient supply to
9		reliably meet the primary firm demand under design conditions, as well as
10		to account for daily and seasonal variation in loads caused by weather. A
11		combination of term and spot contracts provides pricing diversity and
12		necessary flexibility with respect to volume so that the Companies are able
13		to respond to fluctuations in demand. Both term and spot contracts are
14		firm (not interruptible) to ensure reliability.
15		
16		Term contracts have durations of more than one month and, in general,
17		have a specified fixed daily baseload quantity. Most term contracts have
18		base load quantities necessary to satisfy requirements under a "warm
19		winter" scenario. Contract durations are generally limited to one year or
20		less, typically a winter season.
21		

Term contracts are generally priced monthly. Although First-of-the-
Month indices are published for locations at which the Companies buy
term gas supplies, monthly prices for term contracts also consist of the
NYMEX (Henry Hub) settlement price for each delivery month plus a
competitively bid location basis differential. Monthly pricing ensures the
effectiveness of the NYMEX futures contracts entered as a part of the
Companies' hedging strategy.
Spot purchases of gas supplies for a term of one month or less are made
throughout the year to supplement term contract supplies, to manage
demand variations and to maintain storage inventory targets. North
American Energy Standards Board form standard contracts have been
established with a number of qualified and reliable gas suppliers. In this
way, the Companies are able to spread acquisition and performance risk
among many counterparties, thus improving reliability. Soliciting bids
from multiple counterparties also produces more competitive pricing.
Spot purchases are priced at reliable, daily published indices or at a
negotiated short-term (daily) fixed price.

1	Q.	Do the Companies' supply purchasing strategy enable them to benefit
2		from the increased production from the Marcellus and Utica shale
3		regions?
4	A.	Yes. As I mentioned previously, the Companies purchased approximately
5		79 Bcf of gas from the Northeast producing region in the 2014-2015
6		winter and will follow a similar purchasing strategy in the 2015-2016
7		winter. In addition, as I also mentioned previously, the Companies are
8		planning to replace a portion of their current Canadian capacity contracts
9		with capacity purchased from DTI. This will enable the Companies to
10		purchase even greater quantities of supplies from the Northeast producing
11		regions. Based on the Companies' initial analysis, the substitution of the
12		DTI capacity for the Canadian capacity could save customers as much as
13		\$10 million per year.
14		
15	Q.	Do the Companies engage in off-system sales, capacity release and
16		other arrangements to reduce their total gas costs?
17	A.	Yes. The Companies constantly monitor their gas resource portfolio to
18		ensure that the appropriate mix of pipeline transportation capacity, market
19		area storage, bundled city gate supply, and peaking resources are available
20		to serve projected firm design requirements. To further minimize costs,
21		the Companies seek to optimize portfolio assets when they are not being

utilized for the benefit of firm customers. Except with respect to Gulf
Coast storage, for the Rate Year and beyond, the Companies have no plans
to enter any pre-arranged off-system sales, capacity release, or streaming
arrangements that would encumber its upstream assets. As in years past,
once the winter heating season begins, the Companies will actively pursue
opportunities to sell available supply and/or capacity in a manner that does
not diminish overall supply adequacy, reliability or operational flexibility
to firm customers. For example, on warm days in shoulder months when
pipeline capacity is not fully utilized, the Companies will seek to sell
excess capacity to off-system customers. Under this type of transaction,
the Companies will purchase supply and transport gas on available
pipeline capacity and then assess the associated variable costs plus a
negotiated margin to the off-system customers. The Companies will also
look for opportunities to execute physical pipeline trades where available.
Under such trades, the Companies would purchase firm supply delivered
to the citygate on one interstate pipeline and sell a like amount of supply
to another third party at a higher price on a different interstate pipeline.
With respect to Gulf Coast storage services, the Companies plan to use
approximately 15 Bcf of that capacity for prearranged off-system sales
transactions in the Rate Year.

1	Q.	Do the Companies enter asset management agreements to assist them
2		in maximizing the value of their supply portfolio and reducing their
3		overall supply costs?
4	A.	Yes. The Companies currently have seven such agreements in place for
5		the 2015/16 period. These arrangements permit the Companies to benefit
6		from the expertise of marketers/suppliers who are more familiar with
7		market conditions and opportunities in particular regions or on particular
8		pipeline systems while still maintaining access to essential firm supply
9		sources. The terms of these arrangements do not exceed one year. The
10		Companies will explore beneficial opportunities to enter asset
11		optimization agreements in the future as current agreements expire.
12		
13	Q.	Do the Companies have any plans to make significant changes to their
14		off-system sales practices?
15	A.	No. However, KEDLI proposes a change in the treatment of revenues
16		received under the BNYCP Fuel Management Agreement. Under this
17		Agreement, KEDLI acts as BNYCP's asset manager and fuel purchasing
18		agent. This Agreement has been in place since October 1, 1996 and the
19		initial term will expire on September 30, 2017. Although BNYCP has the
20		contractual right to extend the Agreement through September 30, 2026, it
21		is not clear at this time whether the Agreement will remain in place.

1		While revenue from the BNYCP Agreement is presently reflected in
2		KEDLI's base rates, the first \$3.0 million of net revenue derived from the
3		Agreement is applied to the recovery of Site Investigation and
4		Remediation Costs and the remaining net revenue is accounted for as
5		Other Gas Revenue.
6		
7		KEDLI's proposed revenue requirement does not reflect the BNYCP
8		Agreement revenue. Instead, KEDLI proposes to simplify the accounting
9		and flow 100 percent of the revenue from the BNYCP Agreement through
10		the off-system sales/capacity release mechanism under the GAC and share
11		it with customers on an 85 percent/15 percent basis as it does other off-
12		system sales. This change is appropriate for two reasons. First, the
13		BNYCP Agreement is an off-system transaction and all revenue from the
14		Agreement should be treated as such. Second, it is not clear at this time
15		whether this Agreement will continue through the Rate Year.
16	Q.	What are the revenues received over the last five fiscal years (April
17		2010 –March 2015) from releases to shippers other than on-system
18		customers that have migrated from bundled sales to transportation
19		service?

1	A.	Over the five year period (April 2010 – March 2015), the revenues
2		received from such capacity releases totaled \$26.4 million, of which \$22.5
3		million (85%) was credited to customers and the remaining \$4.0 million
4		(15%) was retained by the Companies.
5		
6	Q.	What are the revenues received over the last five fiscal years (April
7		2010 –March 2015) from off-system sales transactions, Washington
8		Storage Service ("WSS") transactions and Asset Management
9		Arrangements ("AMAs")?
10	A.	Over the five year period (April 2010 – March 2015), the revenues
11		received from off-system sales transactions, WSS transactions and AMAs
12		totaled \$358.8 million, of which \$306.5 million (85%) was credited to
13		customers and the remaining \$52.4 million (15%) was retained by the
14		Companies.
15		
16	Q.	Please describe Exhibit (EDA-5) – Purchased Gas Expense.
17	A.	Exhibit (EDA-5) shows the Companies' purchased gas expense for the
18		Historic Test Year. This expense includes the purchased cost of gas minus
19		the cost of storage injections plus the cost of storage withdrawals, and all
20		pipeline fixed and variable charges.
21		

1	Q.	Please describe Exhibit (EDA-6) – Forecast of Variable Gas
2		Expense TME December 31, 2017, 2018 and 2019.
3	A.	Exhibit (EDA-6) shows the projected commodity prices of the various
4		natural gas supplies that are forecast to be purchased and delivered to the
5		Companies for the Rate Year and the Data Years to serve the estimated
6		requirements of the Companies' firm customers under the assumption of
7		normal weather. This commodity price projection serves as the basis for
8		the forecast of purchased gas expense developed for these periods. A least
9		cost dispatch analysis was performed to determine the mix of flowing
10		supplies and storage withdrawals that would be dispatched to the city gate
11		each month to serve estimated normal firm customer demand.
12		
13	Q.	Please describe Exhibit (EDA-7) – Forecast of Purchased Gas
14		Expense TME December 31, 2017, 2018 and 2019.
15	A.	Exhibit (EDA-7) shows a forecast of purchased gas expense for the
16		Rate Year and Data Years. This expense includes the purchased cost of
17		gas minus the cost of storage injections plus the cost of storage
18		withdrawals, and all pipeline fixed and variable charges.

1	V.	Marginal Cost Studies
2	Q.	Please describe Exhibit (EDA-8) – Estimated Marginal Commodity
3		Cost of Gas For Period: November 1, 2016 through March 31, 2017.
4	A.	Exhibit (EDA-8) shows the projected marginal gas commodity costs
5		for the period beginning November 1, 2016 and ending March 31, 2017.
6		By running two dispatch simulations, the marginal gas supply sources that
7		would be dispatched to serve an incremental increase in customer demand
8		were identified. A base line dispatch on the simulation model was
9		prepared first to establish the least-cost mix of gas supplies that would be
10		dispatched to serve firm sales customer demand under normal weather.
11		The simulation model was then rerun with an increased customer demand
12		of 1,000 Dt per day over the winter months (November through March) to
13		identify those marginal supplies that would be dispatched to serve the
14		increased demand. The exhibit reflects the average monthly commodity
15		cost of the marginal supplies that were dispatched.
16		
17	Q.	Please describe Exhibit (EDA-9) – Estimated Annualized Marginal
18		Capacity Cost of Gas for Period November 1, 2016 through March 31,
19		2017.
20	A.	Exhibit (EDA-9) shows the projected annualized marginal gas capacity
21		cost for the period beginning November 1, 2016 and ending March 31,

1		2017. This study incorporates the fixed costs of new capacity that the
2		Companies would acquire for the Rate Year to reliably meet projected
3		design demand growth. Based on this calculation, the annualized marginal
4		capacity cost was determined to be \$1.12 per dt, as set forth on Exhibit
5		(EDA-9).
6		
7	VI.	Customer Choice Program
8	Q.	Describe the Companies' Customer Choice Program.
9	A.	The Companies' Customer Choice Program provides customers the option
10		to purchase their supplies from Marketers. There are two service options,
11		Daily and Monthly Balancing. The Companies currently assign to
12		Marketers at maximum rates such interstate pipeline transportation and
13		storage capacity as is necessary to meet migrating firm customers' load.
14		This practice is consistent with the Commission's August 30, 2007 Order
15		in Case 07-G-0299. City gate pipeline and storage capacity contracted for
16		core customers is assigned to Retail Marketers for migrating customers in
17		proportion to the anticipated design day load of the customers. All
18		migrating firm customers are required to participate in the Companies'
19		mandatory assignment program.
20		

1	Ų.	Are the Companies proposing any changes to their Customer Choice
2		Program?
3	A.	Not in these proceedings. While the Companies are proposing to make
4		certain changes to the Customer Choice Program as of May 1, 2016, those
5		changes are being examined in Cases 14-G-0330 and 14-G-0331. No
6		further changes are planned.
7		
8	VII.	Gas Cost Volatility Management
9	Q.	What steps do the Companies take to mitigate the impact of gas cost
10		volatility on their customers?
11	A.	The Companies mitigate volatility in the gas commodity markets in
12		several ways. First, they maintain a balanced portfolio that includes
13		contract storage. This allows the Companies to inject gas during the
14		summer for withdrawal during the winter, which enables the Companies to
15		mitigate price volatility during the winter when demand is greatest.
16		Second, the Companies maintain a geographically diverse gas supply
17		portfolio that helps to reduce exposure to volatility in any single supply
18		region. Third, the portfolio incorporates pricing diversity that minimizes
19		exposure to volatility at a single pricing point or market index. Finally,
20		the Companies mitigate price volatility with a formal hedging program.
21		

Q. Please describe the Companies' hedging program
---

The Companies' overall pricing diversity and volatility mitigation plan is to protect prices for approximately 50%, but no more than 60%, of forecast winter firm sales and to allow prices to float with the market for the remaining forecast winter sales. For this purpose, the "winter period" is defined as November through March. Prices are fixed through a combination of planned storage withdrawals, which provide a natural hedge at the average price of summer period injections, and financial hedging using NYMEX gas futures contracts or NYMEX Over the Counter ("OTC") financial settled swaps and options using bilateral master agreements. Beginning in the 2015-2016 winter, the Companies are also using basis hedges for forecast purchases in the Northeast producing region. Locational basis swaps in conjunction with NYMEX hedges are being used because of an observed disconnect between prices in the Marcellus and Utica supply basins and NYMEX prices. The use of these locational basis swaps ensures that the Companies are mitigating volatility in the markets where they purchase supplies.

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A.

To determine the quantity to be hedged, the Companies forecast firm sales for each month November through March, assuming normal winter weather conditions, and multiply the results by 50% (Step 1). Next,

1		monthly storage withdrawals to meet system operational needs are
2		forecast and subtracted from the result obtained in Step 1 (Step 2). The
3		results from Step 2 equal the quantity of gas to be financially hedged to
4		achieve the 50% target in each month.
5		
6		Once the volume of gas to be financially hedged each month is known, a
7		monthly hedging plan is created. The purchases are spread evenly over 16
8		months starting 18 months prior to the start of each November. Each
9		financial transaction is settled against the expiring month's last day
10		settlement price and the applicable Inside FERC "First of the Month"
11		index price. The gross settlement payout or gain is included in the gas
12		cost for that month.
13		
14	Q.	Have the Companies' hedging practices changed in the past year?
15	A.	Yes. As I discussed above, the Companies have begun incorporating basis
16		hedges for forecast production in the Northeast producing region, which
17		encompasses the Marcellus and Utica supply basins. The Companies will
18		continue to monitor the effectiveness of hedging at NYMEX prices at
19		various receipt points to determine the most appropriate hedging location.
20		
21	Q.	Please explain how the Companies calculate gas price volatility.

1	A.	Gas price volatility is measured as the standard deviation of the lognormal
2		of the ratio of the monthly hedged price change through the winter,
3		November through March. This standard deviation is compared against a
4		similar calculation for the NYMEX Natural Gas monthly settlement prices
5		for the same November through March period.
6	Q.	Discuss how the Companies determine the success or failure of their
7		gas price mitigation program.
8	A.	The success of the mitigation program is assessed based on its proper
9		execution and the more subjective reduction in volatility. A hedging
10		schedule is established based on the forecast normal sales. The hedging
11		schedule is then documented and approved and monitored by the
12		Companies' middle office. Weekly reports on the planned hedging
13		schedule and actual hedge transactions are generated to ensure compliance
14		with the plan. The goal of the hedging plan is to have the hedging plan
15		noticeably reduce volatility in periods of high volatility. The goal of the
16		hedging plan is to reduce the volatility of the hedged portfolio more than a
17		portfolio with an unhedged portfolio in periods of high volatility.
18		
19	Q.	Please discuss internal reporting, oversight, and the audit structure of
20		the Companies' gas price mitigation program.

1	A.	The Companies have in place formalized hedging strategy internal
2		authorization and oversight requirements. Each hedging strategy is
3		documented and authorized prior to implementation. Prior to execution, a
4		hedging strategy must be documented, explaining the risks to be hedged,
5		volume, timing and types of instruments to be used. The documentation is
6		then reviewed and approved by National Grid's Commodity Management
7		Committee ("CMC") prior to going to National Grid's Energy
8		Procurement Risk Management Committee ("EPRMC") for approval and
9		authorization. The CMC, which consists of the senior members of various
10		departments such as accounting, legal, credit, regulatory, marketing
11		services and risk management, ensures that the strategy meets all internal
12		and external requirements. The EPRMC, which consists of senior
13		executives of National Grid, gives ultimate authorization for any hedging
14		activities. National Grid's internal auditing department has performed
15		audits on the gas price mitigation program. National Grid employs the
16		industry standard best practice of a three office model. The front office
17		develops and executes the strategy, the middle office confirms and
18		monitors the risk of the deals, as well as compliance with the approved
19		strategy, and the back office is responsible for invoicing and reporting on
20		financial statements. Weekly reports are used to help monitor execution
21		of the strategy; monthly reports are used to ensure proper allocation of the

- 1 hedging gains and losses; and quarterly reports are used to prepare the
- 2 Companies' financial statements on any forward positions on behalf of
- 3 customers.

4

- 5 Q. Please provide the actual price hedging performance versus planned
- 6 price hedging performance for the 2014-2015 winter season.
- 7 A. For the 2014-2015 winter, the table below shows the Companies' planned
- 8 price hedging performance and actual price hedging performance:

9

	Planned		Actual	
	Amount	Price Commodity	Amount	Price Commodity
Hedge Portfolio	(dt)	Only	(dt)	Only
Physical Hedges				
Northeast Storage	43,650,000	\$3.09	25,281,000	\$3.12
Gulf Coast Storage	1,500,000	\$3.09	1,500,000	\$3.12
Financial Hedges				
NYMEX Futures or				
Swaps	8,200,000	\$4.38	8,200,000	\$3.31
Collars	240,000	\$4.35	240,000	\$3.06
Calls	9,680,000	\$4.47	9,680,000	\$2.73
Puts				
Flowing or Floating Price Gas				
Monthly Index	50,485,000	\$3.81	25,633,000	\$2.69
Spot/Daily Price			59,880,000	\$3.73

1	Q.	What percentage of the Companies' gas supply is physically hedged?
2	A.	As a result of planned storage withdrawals, which are based on normal
3		weather, 33% of the forecast November through March firm sales demand
4		is physically hedged. The Companies do not hedge storage injections.
5		The Companies do not have any physical supply contracts with fixed price
6		terms.
7		
8	Q.	How do the Companies use swaps/futures?
9	A.	The Companies use OTC swaps to execute fixed price hedged
10		transactions. OTC swaps do not have any execution, transaction or
11		commission fees. The Companies rely on credit thresholds in their
12		bilateral master agreements to limit the amount and frequency of margin
13		calls associated with the daily mark-to-market valuation of each hedge
14		transaction. When the mark-to-market with each OTC counterparty
15		exceeds the credit threshold, the Companies use their various credit
16		facilities to meet the cash collateral margin calls.
17		
18	Q.	What types of options do the Companies use?
19	A.	The Companies use calls, puts and collars.
20		
21	0	Describe how the Companies decide which types of entions to use

1	A.	When the underlying futures price is expected to fall, then call options are
2		preferred over swaps. Collars may be purchased instead to reduce the
3		premiums paid or when the underlying futures prices are expected to be
4		stable.
5		
6	Q.	Do the Companies place a limit on what they spend on options in any
7		year?
8	A.	The Companies cap their option premiums at \$13 million per year.
9		
10	Q.	Do the Companies participate before FERC to minimize the cost of
11		upstream pipeline capacity?
12	A.	Yes. The Companies participate actively before FERC in pipeline rate and
13		certificate proceedings and generic rulemaking proceedings. The
14		Companies' efforts are directed at managing their cost of capacity and
15		obtaining the best possible terms of service.
16		
17	VIII.	Management Audit
18	Q.	Did the Management Audit report prepared by NorthStar Consulting
19		Group in Case 13-G-0009 contain any recommendations concerning
20		supply procurement?

1	A.	Yes. The Management Audit report contained six recommendations that
2		related to supply procurement.
3		
4	Q.	What is the status of these recommendations?
5	A.	The status of these recommendations is discussed by Company Witness
6		Keri Sweet Zavaglia.
7		
8	IX.	Conclusion
9	Q.	Does this conclude your testimony?
10	A.	Yes it does.

### **Index of Exhibits**

Exhibit (EDA-1)	KEDNY & KEDLI Portfolio Schematics
Exhibit (EDA-2)	KEDNY & KEDLI Pipeline Transportation Contracts
Exhibit (EDA-3)	KEDNY & KEDLI Storage Contracts
Exhibit (EDA-4)	KEDNY/KEDLI Projected Monthly Gas Stored Volumes and Dollars for the Rate Year and Data Years Summarized by Market Area, Gulf Coast and LNG storage
Exhibit (EDA-5)	KEDNY/KEDLI Purchased Gas Expense for the Twelve Months Ending ("TME") September 30, 2015
Exhibit (EDA-6)	KEDNY/KEDLI Forecast of Variable Gas Expense for the TME December 31, 2017, 2018 and 2019
Exhibit (EDA-7)	KEDNY/KEDLI Forecast of Purchased Gas Expense for the TME December 31, 2017, 2018 and 2019
Exhibit (EDA-8)	KEDNY & KEDLI Estimated Marginal Commodity Cost of Gas
Exhibit (EDA-9)	KEDNY & KEDLI Estimated Annualized Marginal Capacity Cost of Gas

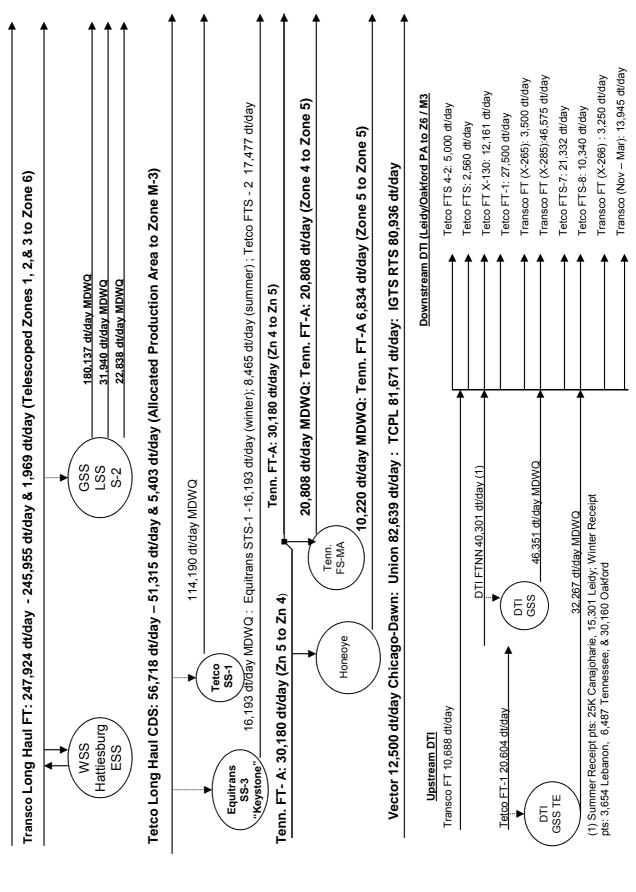
Exhibit \_\_ (EDA-1)

KEDNY & KEDLI Portfolio Schematics

# THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY

# **KEDNY Portfolio Schematic**

Transco 90-Day Seasonal Long Haul FT: 4,244 dt/day (Telescoped Zones 1, 2,& 3 to Zone 6)



Tetco FTS-5: 35,000 dt/day (20,000 dt/day & 15,000 dt/day)

Transco FT (X-287): 36,225 dt/day

Tetco FT-1: 22,500 dt/day

Transco FT (X-271): 2,100 dt/day Tetco FTS: 1,110 dt/day Transco (Nov - Mar): 17,433 dt/day

Tetco FTS-8: 14,771 dt/day

Tetco FTS-5: 15,000 dt/day

## KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

## **KEDLI Portfolio Schematic**

Tenn. FT-A 5,202 dt/day (Zone 4 to Zone 5) Downstream DTI (Leidy/Oakford PA to Z6 / M3 Vector 12,500 dt/day Chicago-Dawn: Union 79,400 dt/day: TCPL 78,466 dt/day: IGTS RTS 77,760 dt/day Transco Long Haul FT: 125,795 dt/day - 123,984 dt/day & 1,811 dt/day (Telescoped Zones 1, 2,& 3 to Zone 6) Tetco Long Haul CDS: 33,107 dt/day - 25,001 dt/day & 8,106 dt/day (Allocated Production Area to Zone M-3) 112,484 dt/day MDWQ 23,184 dt/day MDWQ 19,807 dt/day MDWQ Transco 90-Day Seasonal Long Haul FT: 1,863 dt/day (Telescoped Zones 1, 2,& 3 to Zone 6) Tenn. FT-A: 2,518 dt/day (Zn 4 to Zn 5) 15,000 dt/day MDWQ: DTI FT-GSS 15,000 dt/day 5,202 dt/day MDWQ: 35,814 dt/day MDWQ 35,000 dt/day MDWQ GSS LSS SS-2 DTI FTNN: 26,021 dt/day 15,572 dt/day MDWQ Tenn. FS-MA DTI GSS DTI GSS-NS Tetco SS-1 Tetco FT-1: 12,578 dt/dav dt/day (Zn 5 to Zn 4) Tenn. FT- A: 2,518 **Upstream DTI** WSS Southpoint / Northpoint Supply ESS DTI GSS-APEC

15,000 dt/day MDWQ

DTI GSS-

## THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY and KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID KEDNY & KEDLI (Shared Assets) Portfolio Schematic

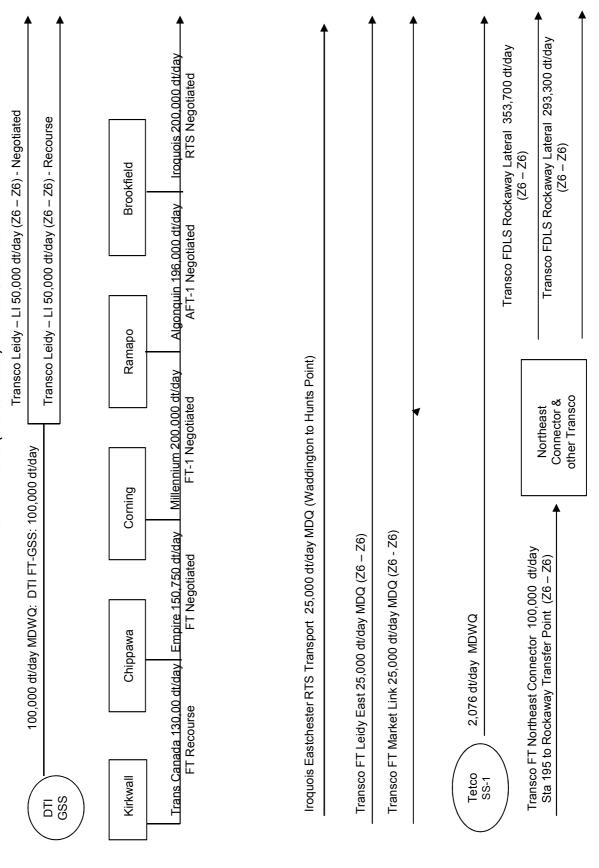


Exhibit \_\_ (EDA-2)

KEDNY & KEDLI Pipeline Transportation Contracts

#### THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY **KEDNY Pipeline Transportation Contracts**

Pipeline Company Name	Rate Schedule	MDQ Dth/day	Expiration Date	Shared Asset
Flowing Gas To Citygate	Concaute	Dilifully	Buto	710001
	FT	245.055	6/1/2016	
Transco Year-Round *		245,955		
Transco Year-Round *	FT	1,969	3/20/1998	
Transco Seasonal - 90 Day*	FT	4,244	7/31/2011	
Texas Eastern	CDS	51,315	10/31/2017	
Texas Eastern	CDS	5,403	10/31/2017	
Tennessee	FT-A	30,180	5/31/2017	
Iroquois	RTS	80,936	11/1/2017	
Transco*	FT (X-265)	3,500	1/1/2014	
Transco*	FT (X-266)	3,250	1/1/2014	
Texas Eastern *	FTS	2,560	10/31/2014	
Texas Eastern	FT-1	27,500	11/30/2015	
Texas Eastern *	FTS-4-2	5,000	12/1/2008	
Texas Eastern *	X-130	12,161	10/31/2009	
Transco (avail Nov - Mar)*	FT	13,945	4/1/2013	
Transco 2/	FDLS	353,700	5/14/2030	Yes
Transco 2/	FT	100,000	5/14/2030	Yes
Upstream Pipeline Support <sup>1</sup>				
Transco*	FT	10,688	10/31/2012	
Texas Eastern *	FT-1	20,604	10/31/2008	
Dominion	FTNN	40,301	3/31/2018	
Vector US (Alliance to St. Clair)	FT-1	12,500	10/31/2017	
Vector Canada (St. Clair to Dawn)	FT-1	12,500	10/31/2017	
TransCanada (Dawn to Wad)	FT	12,142	10/31/2022	
TransCanada (Dawn to Wad)	FT	28,326	10/31/2022	
TransCanada (Parkway to Wad)	FT	33,831	10/31/2022	
TransCanada (Parkway to Wad)	FT	7,372	10/31/2022	
Union (Dawn to Parkway)	M12	28,640	10/31/2018	
Union (Dawn to Parkway)	M12	12,277	10/31/2017	
Union (Dawn to Parkway)	M12	41,722	10/31/2017	
Tennessee	FT-A	30,180	5/31/2017	
Equitrans Keystone SS-3 Storage, Winter * 3/	STS-1	16,193	4/1/2002	
Equitrans Keystone SS-3 Storage, Summer * 3/	STS-1	8,465	4/1/2002	
Deliveries from Storage				
Dominion GSS Storage*	FT (X-285)	46,575	12/14/2009	
Transco GSS Market Area Storage 4/	GSS	180,137	3/31/2023	
Transco LSS Market Area Storage 4/	LSS	31,940	3/31/2023	
Transco S-2 Market Area Storage* 4/	S-2	22,838	4/16/2001	
Equitrans Keystone SS-3 Storage *	FTS-2	17,477	3/31/2014	
Texas Eastern SS-1 Market Area Storage* 4/	SS-1	114,190	4/30/2012	
Dominion GSS-TE Storage*	FTS-7	21,332	4/30/2012	
Dominion GSS-TE Storage *	FTS-7	10,340	3/31/2006	
Tennessee FT-A Transport - Honeoye Storage 5/	FT-A	6,834	10/31/2019	
Tennessee FT-A Transport - Honeoye Storage 5/	FT-A	20,808	10/31/2019	
Terricosce I I-A Transport - Territ I S-IVIA Storage	1 1-7	20,006	10/01/2019	
T . 1 (F)				
Total (Flowing Gas to City Gate, Deliveries from S	torage)			
		1,060,389		

<sup>&</sup>lt;sup>1</sup> Capacity used to deliver gas to pipelines that deliver to the citygate.

<sup>\*</sup> Contract in evergreen.

<sup>1/</sup> Capacity used to deliver gas to pipelines that deliver to the citygate.
2/ Transco Rockaway Lateral & Northeast Connector Projects, in service date is 05/15/2015.
3/ Transportation associated with Keystone Storage.
4/ Bundled Transportation and Storage contracts.

<sup>5/</sup> Transportation associated with Honeoye Storage does not allow max withdrawals from Honeoye Storage.

#### THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY KEDNY 2015 - 2016 Winter Peaking, Co Gen, & Miscellaneous Services

Supplier	Daily	Expiration	Shared
Transporter	Quantity (DT)	Date	Supply
·			
Winter Peaking Service			
Emera - Iroquois	10,000	2/29/2016	Yes
Emera - Iroquois	10,000	2/29/2016	Yes
Freepoint - Iroquois	25,548	2/29/2016	Yes
Freepoint - Iroquois	5,468	2/29/2016	Yes
Mercuria - Iroquois	15,000	2/29/2016	Yes
EQT - Tetco	5,000	2/29/2016	Yes
NJR - Tetco	10,000	2/29/2016	Yes
NJR - Tetco	10,000	2/29/2016	Yes
NJR - Tetco	20,000	2/29/2016	Yes
BNP Paribas - Transco	15,000	2/29/2016	Yes
MMGS - Transco	16,000	2/29/2016	Yes
Direct Energy - Transco	15,000	2/29/2016	Yes
Direct Energy - Transco	15,000	2/29/2016	Yes
Pacific Summit Energy - Transco	25,000	2/29/2016	Yes
Co Gen Peaking Service			
BNY (1)	25,253	9/30/2016	
	20,200	3/30/2010	
Miscellaneous			
City of New York Landfill Plant (2)	6,500	6/30/2008	
Total	228,769		

<sup>(1)</sup> After 8th year and prior to 14th year, may be extended for 5 years.

<sup>(2) 6,500</sup> is the max capability of the Landfill Plant

#### KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID **KEDLI Pipeline Transportation Contracts**

Pipeline Company Name	Rate	MDQ	Expiration	Shared
Flowing Gas To Citygate	Schedule	Dth/day	Date	Asset
	ET	402.004	C/4/004C	
ransco Year-Round 2/ ransco Year-Round *	FT	123,984 1,811	6/1/2016 2/25/1998	
ransco Year-Round	FT FT	1,863	7/31/2006	
exas Eastern	CDS	8,106	10/31/2007	
exas Eastern	CDS	25,001	10/31/2017	
exas Lastern	FT-A	2,518	5/31/2017	
roquois	RTS	65,760	11/1/2018	
roquois	RTS	12,000	11/1/2018	Yes
roquois to Hunts Point	RTS	25,000	11/1/2018	Yes
roquois NE07	RTS	200,000	10/31/2019	Yes
ransco*	FT (X-271)	2,100	2/1/2014	103
ransco * 3/	FT (X-287)	526	10/31/2007	
Fexas Eastern*	FTS	1,110	10/31/2014	
exas Eastern	FT-1	22,500	11/30/2015	
ransco (avail Nov - Mar)*	FT	17,433	4/1/2013	
ransco (avail Nov - Ivial)	FT	25,000	11/1/2012	Yes
ransco Market Link*	FT	25,000	12/1/2011	Yes
Tansco Market Link	FDLS	293,300	5/14/2030	Yes
Upstream Pipeline Support <sup>1</sup>	. 520	200,000	S/2000	. 00
exas Eastern*	FT-1	12.578	10/31/2008	
Ominion	FTNN	26,021	3/31/2018	
/ector US (Alliance to St. Clair)	FT-1			
/ector Canada (St. Clair to Dawn)	FT-1	12,500 12,500	10/31/2017 10/31/2017	
,	FT FT	16,086	10/31/2017	
ransCanada (Dawn to Wad) ransCanada (Dawn to Wad)	FT		10/31/2022	
` '	FT	21,347 7,202	1	
ransCanada (Parkway to Wad) ransCanada (Parkway to Wad)	FT	33,831	10/31/2022	
Jnion (Dawn to Parkway)	M12	21,584	10/31/2022	
Jnion (Dawn to Parkway)	M12	16,266	10/31/2017	
Jnion (Dawn to Parkway)	M12	41,550	10/31/2017	
ranscanada	FT	130,000	10/31/2017	Yes
Empire	FT	150,750	1/1/2019	Yes
/illennium	FT-1	150,730	12/31/2023	Yes
/illennium 5/	FT-1	50,000	12/31/2023	Yes
/illennium	FT-1	50,000	12/31/2023	Yes
Algonquin	AFT-1	196,000	11/1/2023	Yes
ennessee	FT-A	2,518	5/31/2017	165
Deliveries from Storage	FT-A	2,516	3/3/1/2017	
	ET ()( 007)	05.000	40/04/0007	
Dominion GSS Storage * 3/	FT (X-287)	35,699	10/31/2007	
eidy to Long Island for Dominion DTI GSS	FT	50,000	12/12/2027	Yes
eidy to Long Island for Dominion DTI GSS	FT	50,000	12/12/2027	Yes
Transco GSS Market Area Storage 6/	GSS	112,484	3/31/2023	
Transco LSS Market Area Storage 6/	LSS	19,807	3/31/2023	
ransco SS-2 Market Area Storage* 6/	SS-2	23,184	3/31/2009	
Fexas Eastern SS-1 Market Area Storage 6/	SS-1	2,076	4/30/2017	
exas Eastern SS-1 Market Area Storage* 6/	SS-1	15,572	4/30/2000	
Oominion GSS N. Summit*	FTS-5	20,000	3/31/2012	
Oominion GSS N. Summit*	FTS-5	15,000	3/31/2012	
Oominion GSS Apec*	FTS-5	15,000	3/31/2012	
Oominion GSS-TE Storage *	FTS-8	14,771	3/31/2006	
ennessee FT-A Transport - Tenn FS-MA Storage	FT-A	5,202	10/31/2019	
SSS "Apec"	FT-GSS	15,000	3/31/2017	
OTI GSS	FT-GSS	100,000	10/31/2017	
otal (Flowing Gas to City Gate, Deliveries from St	larana)			
OTHER DIVING CASE TO LITTLE STOP I TO INCIDENT TO STOP	orage)			

<sup>&</sup>lt;sup>1</sup> Capacity used to deliver gas to pipelines that deliver to the citygate.

<sup>\*</sup> Contract in evergreen.

1/ Capacity used to deliver gas to pipelines that deliver to the citygate.

2/ The actual max daily contract volume is 154,287 dth per day, 30,303 dt per day is released to the Brooklyn Navy Yard.

<sup>3/</sup> MDQ is 36,225 Dth/day
4/ Transco Rockaway Latera Project, in service date is 05/15/2015.
5/ This contract replaced the back haul contract, and is technically a back haul contract.
6/ Bundled Transportation and Storage contracts.

#### KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID KEDLI 2015 - 2016 Winter Peaking, Co Gen, & Miscellaneous Services

Supplier	Daily	Expiration	Shared
Transporter	Quantity (DT)	Date	Supply
Winter Peaking Service			
Direct - Iroquois	20,000	2/29/2016	Yes
Direct - Iroquois	10,000	2/29/2016	Yes
NJR - Iroqouis	10,000	2/29/2016	Yes
Co Gen Peaking Service			
Nissequogue (NCP) (1)	9,500	4/5/2015	
NYPA	30,840	3/31/2017	
BNY	30,303	10/1/2017	
Miscellaneous			
			·
	110,643		

<sup>(1) 5-</sup>year periods, upon 12 months notice and per Article III of Agreement.

Exhibit \_\_ (EDA-3)

KEDNY & KEDLI Storage Contracts

#### THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY KEDNY Storage Contracts

Storage Company Name	Rate	MDQ or MDWQ	Expiration	Shared
	Schedule	Dth/Day	Date	Asset
Market Area Storage				
Transco	GSS	180,137	3/31/2023	
Transco	LSS(1)	31,940	3/31/2023	
Transco**	S-2	22,838	4/16/2001	
Texas Eastern	SS-1	114,190	4/30/2012	
Equitrans-Keystone**	SS-3/STS-1	16,193	4/1/2002	
Tennessee	FS-MA (6)	20,808	10/31/2019	
Honeoye** (8)	SS-NY	10,220	4/1/1995	
Dominion	GSS(3)	46,351	3/31/2018	
Dominion**	GSS-TE(4)	32,267	3/31/2013	
Total		474,944		
Gulf Coast Storage				
Transco**	WSS (2)	162,680	8/31/2006	
Transco** (7)	ESS	32,884	10/31/2013	
Transco** (7)	ESS	54,855	4/11/2010	
Hattiesburg (5)	FSS	20,000	2/28/2016	
Total		270,419		

<sup>\*\*</sup> Deliveries do not reflect fuel losses at the Citygate

- (1) Extended term of LSS from March 31, 1994 to March 31, 2013 by amendment dated March 31, 2008.
- (2) Quantity reduced to 162,680 from 181,819 by amendment dated 5/1/2011.
- (3) Extended term of GSS to March 31, 2013 by amendment dated July 20, 2006.
- (4) Extended term of GSS-TE from March 31, 2006 to March 31, 2013 by amendment dated July 20, 2006.
- (5) Contract volumes and expiration dates reflect the merger of Hattiesburg into Petal Gas Storage, effective 5/1/2013. As of 6/4/2014, only 1 contract remains.
- (6) Extended term of FS-MA to October 31, 2014 by amendment dated August 1, 2008.
- (7) Contract volumes reduced to reflect the abandonment of ESS caverns 1-4
- (8) The Company cannot withdraw maximum amount from Honeoye Storage due to transportation MDQ

#### KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID **KEDLI Storage Contracts**

Storage Company Name	Rate	MDQ or MDWQ	Expiration	Shared
	Schedule	Dth/Day	Date	Asset
Market Area Storage				
Transco	GSS	112,484	3/31/2023	
Transco	LSS(1)	19,807	3/31/2023	
Transco**	SS-2	23,184	3/31/2009	
Texas Eastern	SS-1	15,572	4/30/2000	
Texas Eastern	SS-1	2,076	4/30/2017	Yes
Tennessee	FS-MA	5,202	10/31/2019	
Dominion	GSS	35,814	3/31/2018	
Dominion**	GSS-TE(3)	15,000	3/31/2011	
Dominion	GSS-N Sumn	35,000	3/31/2017	
Dominion	GSS-APEC	15,000	3/31/2017	
Dominion	GSS	100,000	3/31/2017	Yes
Total		379,139		
Gulf Coast Storage				
Transco**	WSS(2)	46,939	8/31/2006	
Transco** (4)	ESS	35,934	10/31/2013	
Transco** (4)	ESS	33,074	3/4/2015	
Total		115,947		

<sup>\*\*</sup> Deliveries do not reflect fuel loss at the Citygate

<sup>(1)</sup> Extended term of LSS from March 31, 1994 to March 31, 2013 by amendment dated March 31, 2008. (2) Quantity reduced to 46,939 from 52,461 by amendment dated 5/1/2011. (3) Extended term of GSS-TE from March 31, 2006 to March 31, 2011 by amendment dated August 20, 2004.

<sup>(4)</sup> Contract volumes reduced to reflect the abandonment of ESS caverns 1-4

Exhibit \_\_ (EDA-4)

KEDNY/KEDLI Projected Monthly Gas Stored Volumes and Dollars for the Rate Year and Data Years Summarized by Market Area, Gulf Coast and LNG storage

# THE BROOKL YN UNION GAS COMPANY d/b/a NATIONAL GRID NY and KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

### KEDNY / KEDLI

## Projected Gas Storage Inventory

Twelve Months Ended December 2017

Market Area	Forecast Jan-2017	Forecast Feb-2017	Forecast Mar-2017	Forecast Apr-2017	Forecast May-2017	Forecast Jun-2017	Forecast Jul-2017	Forecast Aug-2017	Forecast Sep-2017	Forecast Oct-2017	Forecast Nov-2017	Forecast Dec-2017
<u>Dth</u> Beginning Inventory	43,168,693	26,470,116	9,865,353	7,298,884	9,608,454	18,226,036	27,128,314	35,523,595	44,156,476	52,550,573	58,724,533	55,281,303
Injections	16 600 570	16,594	259,350	4,076,132	8,617,582	8,902,278	8,395,280	8,632,882	8,394,096	6,173,960	760,370	10 070 07
EndingBalance	26,470,116	9,865,353	7,298,884	9,608,454	18,226,036	27,128,314	35,523,595	44,156,476	52,550,573	58,724,533	4,203,399 55,281,303	42,907,478
\$	\$ 75 000 577				10 001		64 062 202			404 005 040	445 500 007	•
Degitifiting Inventory Injections		\$ 40,363,309	\$ 603.143	\$ 13,323,463	\$ 17.256.384	\$ 30,176,164	\$ 17,548,431	\$ 17,209,471	\$ 15.204.156	\$ 104,025,545 \$ 11,508,596	\$ 1.546.556	\$ 109,004,327
Withdrawals	28,646,069	28,	2								\$ 8,076,166	\$ 24,283,851
EndingBalance	46,583,509	\$ 17,865,789	\$ 13,325,463	\$ 18,921,780	\$ 36,178,164	\$ 54,063,283	\$ 71,611,715	\$ 88,821,185	\$ 104,025,343	\$ 115,533,937	\$ 109,004,327	\$ 84,720,476
Average Rate	\$ 1.7599	\$ 1.8110	\$ 1.8257	\$ 1.9693	\$ 1.9850	\$ 1.9929	\$ 2.0159	\$ 2.0115	\$ 1.9795	\$ 1.9674	\$ 1.9718	\$ 1.9745
Fulf Coset	+0000010	1000000	+000001	1000001	100000	10000010	1000000	100000	100000	+000000	100000	1000001
dui coasi	Jan-2017	Feb-2017	Mar-2017	Apr-2017	May-2017	Jun-2017	Jul-2017	Aug-2017	Sep-2017	Oct-2017	Nov-2017	Dec-2017
Oth				-				)	-			
Beginning Inventory	5,518,106	5,518,106	5,518,106	4,128,687	4,743,427	5,378,657	5,518,106	5,518,106	5,518,106	5,518,106	5,518,106	5,518,106
Withdrawals			1.389.419	014,739	- '	- 59,449						
EndingBalance	5,518,106	5,518,106	4,128,687	4,743,427	5,378,657	5,518,106	5,518,106	5,518,106	5,518,106	5,518,106	5,518,106	5,518,106
Ð												
_	\$ 13,057,819	\$ 13,057,819	\$ 13,057,819	-	-	13,	13,798,206	\$ 13,798,206	\$ 13,798,206	\$ 13,798,206	\$ 13,798,206	\$ 13,798,206
Injections	· ·	· ·	\$ 3362727	\$ 1,829,510 \$	\$ 1,857,041 \$	\$ 416,563	· ·	· ·	 ••• •	· ·	 •	· ·
EndingBalance	\$ 13,057,819	\$ 13,057,819	\$ 9,695,092	\$ 11,524,602	\$ 13,381,644	\$ 13,798,206	\$ 13,798,206	\$ 13,798,206	\$ 13,798,206	\$ 13,798,206	\$ 13,798,206	\$ 13,798,206
Average Rate	\$ 2.3664	\$ 2.3664	\$ 2.3482	\$ 2.4296	\$ 2.4879	\$ 2.5005	\$ 2.5005	\$ 2.5005	\$ 2.5005	\$ 2.5005	\$ 2.5005	\$ 2.5005
LNG	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
ā	Jan-2017	Feb-2017	Mar-2017	Apr-2017	May-2017	Jun-2017	Jul-2017	Aug-2017	Sep-2017	Oct-2017	Nov-2017	Dec-2017
Dtn Beginning Inventory	2,016,312	1,979,623	1,946,485	1,909,797	1,874,292	1,850,921	1,820,953	1,791,406	1,763,922	2,051,816	2,051,816	2,025,918
Injections	1	,	•	1	13,318	5,537	7,141	9,205	323,400	36,689	6,607	•
Withdrawals	36,689	33,138	36,689	32,505	36,689	32,505	36,689	36,689	32,505	36,689	32,505	36,689
EndingBalance	1,979,623	1,946,485	1,909,797	1,874,292	1,850,921	1,820,953	1,791,406	1,763,922	2,051,816	2,051,816	2,025,918	1,989,230
€ .							000					L L L L
Beginning Inventory Injections	3,700,988	3,698,370	\$ 3,636,39T	3,567,773	3,501,368	\$ 3,458,773 \$ 10,653	\$ 3,403,008	3,348,875	\$ 3,298,083	\$ 3,803,991 \$ 67,682	3,803,595	3,755,555
Withdrawals		61,978	\$ 68,619	\$ 66,405			68,641					\$ 68,088
EndingBalance	\$ 3,698,370	3,636,391	\$ 3,567,773	\$ 3,501,368	3,4	\$ 3,403,008		\$ 3,298,083	\$ 3,803,991	3,8	, κ	\$ 3,687,467
Average Rate	\$ 1.8682	\$ 1.8682	1.8681	1.8681	\$ 1.8687	\$ 1.8688	\$ 1.8694	1.8697	1.8540	\$ 1.8538	\$ 1.8538	1.8537

# THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY and KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

## KEDNY / KEDLI

## **Projected Gas Storage Inventory**

Twelve Months Ended December 2018

Market Area	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
2	Jan-2018	Feb-2018	Mar-2018	Apr-2018	May-2018	Jun-2018	301-Z018	Aug-2018	Sep-2018	Oct-2018	Nov-2018	Dec-2018
Beginning Inventory	42 907 478	26 182 790	8 697 502	5 027 793	8 696 377	17 700 337	26 604 178	34 600 813	43 016 283	51 481 388	58 865 667	55 546 221
Injections	)	- (10)	142,447	4,438,675	9,003,959	8,903,842	7,996,635	8,415,470	8,465,105	7,384,278	678,946	1 - (6)
Withdrawals	16,724,688	17,485,287	3,812,156	770,090			,	. '	'		3,998,392	12,574,693
EndingBalance	26,182,790	8,697,502	5,027,793	8,696,377	17,700,337	26,604,178	34,600,813	43,016,283	51,481,388	58,865,667	55,546,221	42,971,528
e												
<b>6</b>					•	40 634 954	040			447 440 064	•	400 000
Beginning inventory	\$ 64,720,470	\$ 51,970,898 6	\$ 17,712,535 \$67.346	\$ 10,510,326	\$ 19,763,844 \$ 20,868,000	\$ 40,031,854 \$ 20,678,683	\$ 01,310,530	\$ 80,290,380	\$ 99,421,361	4 117,112,254	\$ 132,822,998 4 1447,216	\$ 125,448,307
Withdrawals	\$ 32 749 578	\$ 34 258 564	7				2,5,3,042	_		1,0,0,0		\$ 28,339,558
EndingBalance	\$ 51,970,898	\$ 17,712,335	\$ 10,510,326	\$ 19,763,844	\$ 40,631,854	61,310,536	\$ 80,290,380	\$ 99,421,361	\$ 117,112,254	\$ 132,822,998	\$ 125,448,367	\$ 97,108,809
Average Rate	\$ 1.9849	\$ 2.0365	\$ 2.0904	\$ 2.2727	\$ 2.2955	\$ 2.3045	\$ 2.3205	\$ 2.3112	\$ 2.2748	\$ 2.2564	\$ 2.2585	\$ 2.2598
Gulf Coast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Ē	Jail-2010	Leb-20 10	NIAI-2010	Api-2010	May-2010	Juli-20 10	301-Z0 10	Aug-zu Io	oeb-zo io	OCI-ZO IO	0102-00N	Dec-zoro
Beginning Inventory	5.518.106	5.518.106	5.518.106	4.128.687	4.743.427	5.378.657	5.518.106	5.518.106	5.518.106	5.518.106	5.518.106	5.518.106
Injections		. 1		614,739	635,231	139,449	1		1			. 1
Withdrawals	•	1	1,389,419	1	1	1	1		1		1	1
EndingBalance	5,518,106	5,518,106	4,128,687	4,743,427	5,378,657	5,518,106	5,518,106	5,518,106	5,518,106	5,518,106	5,518,106	5,518,106
45												
Beginning Inventory	\$ 13,798,206	\$ 13,798,206	\$ 13,798,206		\$ 12,049,027	13,940,164	14,365,624	14,365,624	\$ 14,365,624	\$ 14,365,624	\$ 14,365,624	\$ 14,365,624
Injections	·	- \$		\$ 1,857,525	\$ 1,891,137	\$ 425,460	-	- \$			-	-
Withdrawals	42 700 206	42 700 206	\$ 3,606,704	42 040 027	- 070 07		2 7 26 62 7	- 44 265 624	- 17 20 17 27			27 00 17 00 77
Elidiligoalalice						14,303,024		14,303,024	4,303,024	4,303,024	4,303,024	4,303,024
Average Rate	\$ 2.5005	\$ 2.5005	\$ 2.4685	\$ 2.5402	\$ 2.5918	\$ 2.6034	\$ 2.6034	\$ 2.6034	\$ 2.6034	\$ 2.6034	\$ 2.6034	\$ 2.6034
LNG	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
#B	0107-100	0107-03-1	010 <b>7</b> -1811	25.04	Way-2010	0.01	0107-100	0103-6pV	0000	0102100	000	
Beginning Inventory	1,989,230	1,952,541	1,919,403	1,882,715	1,847,210	1,810,521	1,775,016	1,738,328	1,701,639	2,006,844	2,051,816	2,025,918
Injections	•	•	•	•		•			340,710	81,661	6,607	
Withdrawals	36,689	33,138	36,689	32,505	36,689	32,505	36,689	36,689	32,505	36,689	32,505	36,689
EndingBalance	1,952,541	1,919,403	1,882,715	1,847,210	1,810,521	1,775,016	1,738,328	1,701,639	2,006,844	2,051,816	2,025,918	1,989,230
\$	7000						700 000 0					0000
Deglining Inventory Injections	\$ 5,007,407 \$	8 5,018,578	000,755,6	5,403,732 S	3,423,901	5,555,615	3,209,921	3,221,033	\$ 5,155,745 \$ 697,152	\$ 3,764,360	3,000,020 \$ 18.536	202,,202
Withdrawals	\$ 68,088	\$ 61,499	\$ 68,088	\$ 65,892	\$ 68,088	65,892	\$ 68,088	68,088				\$ 69,557
EndingBalance	က်	\$ 3,557,880	\$ 3,489,792	\$ 3,423,901	κ,	3,289,921	3,221,833	\$ 3,153,745	\$ 3,784,380	\$ 3,886,028	\$ 3,837,262	\$ 3,767,705
Average Rate	\$ 18537	1 8536	1 8536	1 8536	1 8535	1 8535	1 8534	\$ 1 8534	1 8857	1 8939	1 8941	1 8941
									1			

## THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY and KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

### KEDNY / KEDLI

## Projected Gas Storage Inventory

Twelve Months Ended December 2019

Market Area	Forecast	Forecast	Forecast	Forecast	Forecast							
Oth			3		2. 2. 62		5					
Beginning Inventory	42,971,528	25,329,970	8,984,299	7,246,482	8,852,000	17,807,099	26,706,424	34,618,840	42,872,377	51,337,962	58,639,236	55,918,574
Injections	•	•		2,819,665	8,955,099	8,899,325	7,912,416	8,253,537	8,465,586	7,301,272	478,930	'
Withdrawals	17,641,558	16,345,670		1,214,147				•	•	•	3,199,590	12,752,369
EndingBalance	25,329,970	8,984,299	7,246,482	8,852,000	17,807,099	26,706,424	34,618,840	42,872,377	51,337,962	58,639,236	55,918,574	43,166,205
8												
Beginning Inventory	\$ 97,108,809	\$ 57.466.283	\$ 20,835,816	\$ 16.924.230	\$ 21,569,323	\$ 44.786.408	67,438,224	\$ 87.303.661	\$ 107,782,110	\$ 127,430,023	\$ 144.589.137	\$ 137.941.499
Injections	· •				\$ 23,217,086	\$ 22,651,815		\$ 20,478,448	\$ 19,647,912		\$ 1,065,283	· ·
Withdrawals	\$ 39,642,527	\$ 36,630,465	\$ 4,460,748	\$ 2,813,868	- \$	· &		· •	- \$	· \$	\$ 7,712,918	\$ 31,416,251
EndingBalance		\$ 20,835,816	\$ 16,924,230		\$ 44,786,408	\$ 67,438,224	\$ 87,303,661	\$ 107,782,110	\$ 127,430,023	\$ 144,589,137	\$ 137,941,499	\$ 106,525,252
Average Rate	\$ 2.2687	\$ 2.3191	\$ 2.3355	\$ 2.4367	\$ 2.5151	\$ 2.5252	\$ 2.5219	\$ 2.5140	\$ 2.4822	\$ 2.4657	\$ 2.4668	\$ 2.4678
						•	•					
Gulf Coast	Forecast	Forecast	Forecast	Forecast	Forecast							
	Jan-2019	Feb-2019	Mar-2019	Apr-2019	May-2019	Jun-2019	Jul-2019	Aug-2019	Sep-2019	Oct-2019	Nov-2019	Dec-2019
Dth												
Beginning Inventory	5,518,106	5,518,106	5,518,106		4,743,427	5,378,657	5,518,106	5,518,106	5,518,106	5,518,106	5,518,106	5,518,106
Injections		•	- 000	614,739	635,231	139,449		•		•	'	1
Witndrawais	1	1	1,389,419		' 0	1 1	1	1	1 2	1	1	1
EndingBalance	5,518,106	5,518,106	4,128,687	4,743,427	5,378,657	5,518,106	5,518,106	5,518,106	5,518,106	5,518,106	5,518,106	5,518,106
8												
Beginning Inventory	\$ 14,365,624	\$ 14,365,624	\$ 14,365,624	\$ 10,571,941	\$ 12,468,065	\$ 14,399,087	\$ 14,833,021	\$ 14,833,021	\$ 14,833,021	\$ 14,833,021	\$ 14,833,021	\$ 14,833,021
Injections	· \$					\$ 433,933	. •		· •	· •		
Withdrawals					· ·							
EndingBalance	\$ 14,365,624	\$ 14,365,624	\$ 10,571,941	\$ 12,468,065	\$ 14,399,087	\$ 14,833,021	\$ 14,833,021	\$ 14,833,021	\$ 14,833,021	\$ 14,833,021	\$ 14,833,021	\$ 14,833,021
Average Rate	\$ 2.6034	\$ 2.6034	\$ 2.5606	\$ 2.6285	\$ 2.6771	\$ 2.6881	\$ 2.6881	\$ 2.6881	\$ 2.6881	\$ 2.6881	\$ 2.6881	\$ 2.6881
LNG	Forecast	Forecast	Forecast	Forecast	Forecast							
	Jan-2019	Feb-2019	Mar-2019	Apr-2019	May-2019	Jun-2019	Jul-2019	Aug-2019	Sep-2019	Oct-2019	Nov-2019	Dec-2019
<u>Dth</u>								:				
Beginning Inventory	1,989,230	1,952,541	1,919,403	1,882,715	1,847,210	1,810,521	1,775,016	1,740,406	1,703,717	2,008,922	2,036,249	2,010,351
Injections	- 00	' '		' i	1 0	' 1	2,078	' 0	340,710	64,016	9,607	
Withdrawals	36,689	33,138		35,505	36,689	32,505	36,689	36,689	32,505	36,689	32,505	36,689
EndingBalance	1,952,541	1,919,403	1,882,715	1,847,210	1,810,521	1,775,016	1,740,406	1,703,717	2,008,922	2,036,249	2,010,351	1,973,663
\$												
Beginning Inventory	\$ 3,767,705	\$ 3,698,148	\$ 3,635,322	\$ 3,565,765	\$ 3,498,452	\$ 3,428,895	3,36	\$ 3,296,400	က	က်	4,	\$ 3,952,125
Injections			₩.		·				_			
Withdrawals		\$ 62,826	<del>s</del>				69,560		\$ 68,500		\$ 69,850	\$ 72,190
EndingBalance	\$ 3,698,148		\$ 3,565,765	\$ 3,498,452	\$ 3,428,895	\$ 3,361,581	\$ 3,296,400	\$ 3,226,835	\$ 3,928,896	\$ 4,002,611	\$ 3,952,125	\$ 3,879,935
Average Rate	1 8940	1 8940	1 8939	1 8030	1 8939	1 8938	1 8940	1 8940	1 9557	1 9657	1 9659	1 9659
Avelaye hate							0+60.					

Exhibit \_\_ (EDA-5)

KEDNY/KEDLI Purchased Gas Expense for the Twelve Months Ending ("TME") September 30, 2015

# THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY and KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

## KEDNY / KEDLI

## Purchased Gas Expense

Twelve Months Ended September 30, 2015

Total TME Sep 2015 542,245 (114,279)184,306 216,797 276,320 818,566 888,592 (7,378)11,238 12,673 37,886 1,183 31,691 1.13 1.88 2.64 Sep-2015 9 9 18,409 25,717 44,126 (12,648)31,639 1.43 12,902 161 Aug-2015 9 9 9 (15,620)14,575 21,688 26,088 1.49 2.07 3.06 47,777 32,324 168 Jul-2015 51,012 (17,510)24,630 26,382 1.57 2.24 3.14 15,693 118 33,620 Jun-2015 S (18,867)16,244 25,696 23,335 49,031 30,358 1.58 2.46 3.36 194 May-2015 s မ မ 9 9 (11,443) 51,730 415 19,923 40,702 1.65 2.88 3.36 31,807 19,324 Apr-2015 9 9 (in thousands of dollars) (3,072)20,445 53,029 73,474 25,429 2.20 3.08 3.48 24,120 95,831 Mar-2015 8 8 8 (836) 161,348 21,023 5.33 26,304 45,864 140,325 206,376 Feb-2015 8 8 8 (329)25,514 73,028 22,142 95,170 57,176 152,018 2.86 3.08 3.48 Jan-2015 **⇔ ↔** 2.87 3.08 3.49 (2,568)59,098 22,965 82,063 37,068 20,624 Dec-2014 116,563 s S S 999 49,150 (4,037)2.96 3.08 3.53 69,188 20,037 16,486 81,637 16,587 Nov-2014 **⇔ ↔** 2.39 3.09 3.59 32,713 23,049 55,762 (19,972)35,832 13,673 42 Oct-2014 ઝ ↔ ↔ ↔ ઝ S 8 8 8 Unitized Variable Gas Cost
Underground Storage "In Ground" WACOG
LNG WACOG Plus Withdrawls from Storage & LNG Minus Injections to Storage & LNG Purchased Take - MDT WACOG per Dth Fotal Purchased Gas Expense Total Invoice Cost /ariable Cost Fixed Costs

No hedging costs/credits included.

Exhibit \_\_ (EDA-6)

KEDNY/KEDLI Forecast of Variable Gas Expense for the TME December 31, 2017, 2018 and 2019

# THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY and KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

### KEDNY / KEDLI

## Forecast of Variable Gas Expense

Twelve Months Ended December 2017 (in thousands of dollars)

													Total TME	TME
	Jan-2017		Mar-2017	Apr-2017	Feb-2017   Mar-2017   Apr-2017   May-2017   Jun-2017   Jun-2017   Aug-2017   Sep-2017   Oct-2017   Nov-2017   Dec-2017   Dec 2017	Jun-2017	Jul-2017	Aug-2017	7 Sep-2017	Oct-201	7 Nov-20	7 Dec-2	017 Dec 2	2017
Purchased "Wellhead" Volume - MDT	40,224	35,220	27,636	20,829	19,489	17,011	15,401	15,854	15,401 15,854 17,315 19,195 22,237 34,879 285,290	19,19	5 22,23	7 34	879 285	,290
Delivered Volume - MDT	39,514	34,618	27,226	20,428		16,588	14,985	15,429	16,869	18,748	8 21,860		34,219 279	279,514
HH NYMEX (8/27/15)	\$ 3.27	\$ 3.26	\$ 3.20	\$ 2.97	3.26 \$ 3.20 \$ 2.97 \$ 2.96 \$ 2.98 \$ 3.01 \$ 3.03 \$ 3.02 \$ 3.04 \$ 3.12 \$ 3.28	\$ 2.98	\$ 3.01	\$ 3.03	3.02	\$ 3.0		8	3.28	
Total "Wellhead" Cost of Purchased Gas	\$ 70,809	\$ 52,517	\$ 60,100	\$ 41,473	52,517 \$ 60,100 \$ 41,473 \$ 38,538 \$ 32,777 \$ 30,681 \$ 30,129 \$ 30,163 \$ 35,392 \$ 42,195 \$ 61,897 \$ \$526,673	\$ 32,777	\$ 30,681	\$ 30,129	\$ 30,163	\$ 35,39	2 \$ 42,18	15 \$ 61	897 \$526	,673
Total Pipeline Variable Cost	\$ 7,402		\$ 6,566	\$ 6,450	\$ 6,696 \$ 6,566 \$ 6,450 \$ 760 \$ 6,420 \$ 6,635 \$ 6,634 \$ 6,408 \$ 6,605 \$ 6,433 \$ 7,182 \$ 74,192	\$ 6,420	\$ 6,635	\$ 6,634	\$ 6,408	\$ 6,60	5 \$ 6,43	3 8 7	182 \$ 74	,192
Total Variable Cost	\$ 78,211	\$ 59,213	\$ 66,666	\$ 47,923	59,213 \$ 66,666 \$ 47,923 \$ 39,299 \$ 39,197 \$ 37,317 \$ 36,764 \$ 36,572 \$ 41,997 \$ 48,628 \$ 69,079 \$600,865	\$ 39,197	\$ 37,317	\$ 36,764	\$ 36,572	\$ 41,99	7 \$ 48,62	69 \$ 8	009\$ 620	,865
"Wellhead" WACOG per Dth	\$ 1.76	\$ 1.49	\$ 2.17	\$ 1.99	1.49     \$ 2.17     \$ 1.99     \$ 1.93     \$ 1.99     \$ 1.90     \$ 1.74     \$ 1.84     \$ 1.90     \$ 1.77	\$ 1.93	\$ 1.99	\$ 1.90	1.74	\$ 1.8	8 1.8	\$	77.	
Delivered Unit Cost of Total Flowing Supply Purchases	\$ 1.98		\$ 2.45	\$ 2.35	\$ 1.71 \$ 2.45 \$ 2.35 \$ 2.06 \$ 2.36 \$ 2.49 \$	\$ 2.36	\$ 2.49	\$ 2.38	2.38 \$ 2.17	2.17 \$ 2.2	2.24 \$ 2.3	2.22	2.02	

# THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY and KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

### KEDNY / KEDLI

## Forecast of Variable Gas Expense

Twelve Months Ended December 2018 (in thousands of dollars)

															Total TME
	Jan-2018	Feb-2018	Mar-2018	Apr-2018	May-201	8 Jui	-2018	Jul-2018	Aug-201	8 Sep-2	018	ct-2018	Nov-2018	Dec-2018	Feb-2018 Mar-2018 Apr-2018 May-2018 Jun-2018 Jul-2018 Aug-2018 Sep-2018 Oct-2018 Nov-2018 Dec-2018 Dec 2018
Purchased "Wellhead" Volume - MDT	41,062	35,888	28,046	21,436	19,991	1	17,107	15,075	15,71	4 17,	512	20,669		35,397	290,369
Delivered Volume - MDT	40,331	35,310	27,709	21,044	19,553		16,685	14,668	15,294	4 17,	17,066	20,207	22,110	34,735	284,711
HH NYMEX (8/27/15)	\$ 3.40	\$ 3.38	\$ 3.33	\$ 3.02	\$ 3.0	8	3.05	\$ 3.08	\$ 3.1	<i>\$</i>	3.09	3.11	\$ 3.19	\$ 3.38 \$ 3.02 \$ 3.01 \$ 3.05 \$ 3.08 \$ 3.10 \$ 3.09 \$ 3.11 \$ 3.09 \$ 3.11 \$ 3.19 \$ \$ 3.34	
Total "Wellhead" Cost of Purchased Gas	\$ 79,440	\$ 56,786	\$ 62,585	\$ 50,923	\$ 46,02	s <sub>2</sub>	38,468	\$ 34,233	\$ 34,07	4 \$ 35,	357	, 43,768	\$ 45,432	\$ 65,11	\$ 56,786 \$ 62,585 \$ 50,923 \$ 46,020 \$ 38,468 \$ 34,233 \$ 34,074 \$ 35,357 \$ 43,768 \$ 45,432 \$ 56,111 \$592,197
Total Pipeline Variable Cost	\$ 7,425	\$ 6,679	\$ 6,402	\$ 6,360	\$ 70	8	6,418	\$ 6,599	\$ 6,61	8 6,	403	6,633	\$ 6,411	\$ 7,19	\$ 6,679 \$ 6,402 \$ 6,360 \$ 701 \$ 6,418 \$ 6,599 \$ 6,618 \$ 6,403 \$ 6,633 \$ 6,411 \$ 7,191 \$ 73,839
Total Variable Cost	\$ 86,865	\$ 63,465	\$ 68,987	\$ 57,283	\$ 46,72	÷	14,886	\$ 40,832	\$ 40,69	1 \$ 41,	\$ 092	50,401	\$ 51,843	\$ 72,30	\$ 63,465 \$ 68,987 \$ 57,283 \$ 46,721 \$ 44,886 \$ 40,832 \$ 40,691 \$ 41,760 \$ 50,401 \$ 51,843 \$ 72,301 \$ \$666,036
"Wellhead" WACOG per Dth	\$ 1.93	\$ 1.58	\$ 2.23	\$ 2.38	\$ 2.3	\$	2.25	\$ 2.27	\$ 2.1	\$	2.02	2.12	\$ 2.02	\$ 1.58 \$ 2.23 \$ 2.38 \$ 2.30 \$ 2.25 \$ 2.27 \$ 2.17 \$ 2.02 \$ 2.12 \$ 2.02 \$ 1.84	
Delivered Unit Cost of Total Flowing Supply Purchases	\$ 2.15	\$ 1.80	\$ 2.49	\$ 1.80 \$ 2.49 \$ 2.72 \$ 2.39 \$ 2.69 \$ 2.78 \$ 2.66 \$ 2.45 \$ 2.45 \$ 2.49 \$ 2.34 \$	\$ 2.3	\$	2.69	\$ 2.78	\$ 2.6	& 9	2.45	2.49	\$ 2.34	\$ 2.08	

THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY and KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

## Forecast of Variable Gas Expense

Twelve Months Ended December 2019 (in thousands of dollars)

																Total TME
	Jan-2019	Feb-2019	) Mar	-2019	Apr-2019	May-2019	Jun-2019	Jul-2019	Aug-2	019 S	ep-2019	Oct-201	oN 6	-2019	Dec-2019	Dec 2019
Purchased "Wellhead" Volume - MDT	41,681	36,433	3 2	8,521	19,969	19,996	17,186	15,088	15,	944	17,601	20,76	4 2	2,582	35,928	291,392
Delivered Volume - MDT	40,941	35,83	<u>+</u>	8,210	19,683	35,834 28,210 19,683 19,657 16,787 14,679 15,228 17,180 20,314 22,247 35,255 286,014	16,787	14,679	15,	228	17,180	20,31	2	2,247	35,255	286,014
HH NYMEX (8/27/15)	\$ 3.46	\$ 3.44	&	3.38	\$ 3.07	\$ 3.44 \$ 3.38 \$ 3.07 \$ 3.07 \$ 3.10 \$ 3.14 \$ 3.15 \$ 3.15 \$ 3.15 \$ 3.24 \$ 3.24 \$ 3.41	\$ 3.10	\$ 3.14	€	3.15	3.15	\$ 3.1.	\$	3.24	3.41	
Total "Wellhead" Cost of Purchased Gas	\$ 82,573	\$ 63,460	\$ 6	0,245	\$ 51,206	\$ 63,460 \$ 70,245 \$ \$ 51,206 \$ 50,977 \$ 42,236 \$ 35,470 \$ 36,737 \$ 39,419 \$ 47,918 \$ 49,824 \$ 68,682 \$ \$638,747	\$ 42,236	\$ 35,470	\$ 36,	737 \$	39,419	\$ 47,91	8 8 4	9,824	\$ 68,682	\$638,747
Total Pipeline Variable Cost	\$ 7,427	\$ 6,676	9	6,303	\$ 6,180	\$ 6,676 \$ 6,303 \$ 6,180 \$ 668 \$ 6,363 \$ 6,594 \$ 6,594 \$ 6,346 \$ 6,346 \$ 6,340 \$ 7,207 \$ 73,319	\$ 6,363	\$ 6,598	\$	594 \$	6,346	\$ 6,61	& 9	6,340	7,207	\$ 73,319
Total Variable Cost	\$ 90,000	\$ 70,136	\$ 2	9,548	\$ 57,386	\$ 70,136 \$ 76,548 \$ 57,386 \$ 51,645 \$ 48,599 \$ 42,068 \$ 43,331 \$ 45,765 \$ 54,534 \$ 56,164 \$ 75,889 \$ \$712,066	\$ 48,599	\$ 42,068	\$ 43,	331	45,765	\$ 54,53	4 3 5	6,164	75,889	\$712,066
"Wellhead" WACOG per Dth	\$ 1.98	\$ 1.74	8	2.46	\$ 2.56	\$ 1.74       \$ 2.46       \$ 2.56       \$ 2.46       \$ 2.46       \$ 2.35       \$ 2.35       \$ 2.24       \$ 2.31       \$ 2.21       \$ 1.91	\$ 2.46	\$ 2.35	69	.35	2.24	\$ 2.3	\$	2.21	1.91	
Delivered Unit Cost of Total Flowing Supply Purchases	\$ 2.20	\$ 1.96	\$	2.71	\$ 2.92	\$ 1.96 \$ 2.71 \$ 2.92 \$ 2.63 \$ 2.90 \$ 2.87 \$ 2.85 \$ 2.66 \$ 2.68 \$ 2.52 \$ 2.15	\$ 2.90	\$ 2.87	€	\$ 28:	2.66	\$ 2.6	8	2.52	\$ 2.15	

Exhibit \_\_ (EDA-7)

KEDNY/KEDLI Forecast of Purchased Gas Expense for the TME December 31, 2017, 2018 and 2019

THE BROOKLYN UNION GAS COMPANY d'b/a NATIONAL GRID NY and KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

Forecast of Purchased Gas Expense

Twelve Months Ended December 2017 (in thousands of dollars)

Total TME Dec 2017

279,514 600,865

513,591

102,242 (112,394)

છ

\$ 1,104,304

69,079 52,789 121,868 2.02 2.03 1.85 24,352 146,220 Dec-2017 2.22 2.02 1.85 92,886 (1,564)8,142 99,464 48,628 44,259 Nov-2017 (11,576)41,594 83,592 72,083 2.24 2.01 1.85 41,997 9 Oct-2017 (15,776) 16,869 36,572 77,430 2.17 2.03 1.85 40,858 99 61,719 Sep-2017 \$ \$ \$ (17,227)15,429 36,764 78,358 2.38 41,594 69 61,199 Aug-2017 S 999 37,317 78,911 (17,563)14,985 41,594 69 2.49 2.08 1.87 61,416 Jul-2017 (18,312) 16,588 39,197 40,858 80,055 99 61,809 2.36 2.08 1.87 Jun-2017 (19,139) 19,032 80,893 2.06 2.10 1.87 39,299 41,594 69 61,822 May-2017 \$ \$ \$ (10,604) 2.35 20,428 47,923 40,858 88,781 3,244 81,422 Apr-2017 (603) 27,226 999'99 43,152 8,575 2.45 2.01 1.87 109,818 117,790 Mar-2017 34,618 59,213 41,101 100,314 (28) 28,808 129,094 1.71 2.01 1.87 Feb-2017 s 69 69 69 78,211 28,715 39,514 43,340 121,551 1.98 1.86 1.87 150,266 Jan-2017 s S s WACOG per Dth

Delivered Unit Cost of Total Flowing Supply Purchases
Underground Storage "In Ground" WACOG
LNG WACOG Delivered Volume - MDT Plus Withdrawls from Storage Fotal Purchased Gas Expense Ainus Injections to Storage **Fotal Invoice Cost** 

Variable Cost Fixed Costs

THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY and KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

Forecast of Purchased Gas Expense
Twelve Months Ended December 2018
(in thousands of dollars)

		Jan-2018	Feb-2018	Mar-;	Mar-2018	Apr-2018	Mav-2018	2018	Jun-2018	Jul-2018	Aug-2018	Sep-2018	3018	Oct-2018	Nov-	Nov-2018	Dec-2018	Total TME Dec 2018
Delivered Volume - MDT		40,331	35,310		27,709	21,044		19,553	16,685	14,668	15,294		990,71	20,207		22,110	34,735	284,711
Variable Cost	€9	86,865	\$ 63,465	€9	\$ 286,89	57,283	€9	46,721 \$	3 44,886	\$ 40,832	\$ 40,691	\$	41,760 \$	50,401	€	51,843	\$ 72,301	\$ 666,036
Fixed Costs	€9	45,317	\$ 42,872	€9	45,129 \$	42,766	₩	43,571 \$	, 42,766	\$ 43,571	\$ 43,571	\$	42,766 \$	43,571	₩	43,334	\$ 53,408	\$ 532,642
Total Invoice Cost	€9	132,182 \$	\$ 106,337	€9	114,115 \$	\$ 100,050 \$		90,292 \$	87,653	\$ 84,403	\$ 84,262	₩	84,526 \$	93,972	€	95,177	\$ 125,710	\$ 1,198,678
Minus Injections to Storage	€	•	₽	₩	(367)	(12,678)	₩	(22,759)	(21,104) \$	\$ (18,980)	\$ (19,131)		(18,388)	(15,882)	\$	(1,463)	· \$	\$ (130,752)
Plus Withdrawls from Storage	€9	32,818	\$ 34,320	€	11,244 \$	1,633	₩	\$ 89	99	\$	\$	₩	\$ 29	69	\$	8,886	\$ 28,409	\$ 117,716
Total Purchased Gas Expense	<b>↔</b>	165,000 \$	\$ 140,657 \$		124,992 \$	\$ 89,004		67,601 \$	66,614	\$ 65,491	\$ 65,199	€	66,205 \$	78,160	€	102,601 \$	\$ 154,119	\$ 1,185,642
WACOG per Dth  Delivered Unit Cost of Total Flowing Supply Purchases	<b>↔</b> ø	2.15	\$ 1.80	€	2.49 \$	3.72	s	2.39	2.69	\$ 2.78	\$ 2.66	€9	2.45	2.49	8	2.34	\$ 2.08	
Underground Storage "In Ground" WACOG \$	<b>⇔</b>	2.07	\$ 2.22	€	2.26	5 2.37	s	2.36	3 2.36	\$ 2.36	\$ 2.34	s	2.31	3 2.29	\$	2.29	\$ 2.30	
LNG WACOG S	<del>در</del>	1.85	\$ 185	€.	1.85	1.85	€5	1.85	185	\$ 1.85	\$ 1.85	€5	1 89	1 89	69	1 89	1 89	

THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY and KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

Forecast of Purchased Gas Expense
Twelve Months Ended December 2019
(in thousands of dollars)

	Ja	Jan-2019	Feb-2019		Mar-2019	Apr	pr-2019	May-2019	Jun-2019	Jul-2019	Α	Aug-2019	Sep-2019		Oct-2019	Nov-2019		Dec-2019	Total TME Dec 2019
Delivered Volume - MDT		40,941	35,834	34	28,210		19,683	19,657	16,787	14,679	<u></u>	15,228	17,180	0	20,314	22,	22,247	35,255	286,014
Variable Cost	↔	90,000	\$ 70,136	36	76,548	↔	\$   \$86,75	51,645	\$ 48,599	\$ 42,068	<i>\$</i>	43,331	\$ 45,765	ري ج	54,534	\$ 56,	56,164 \$	75,889	\$ 712,066
Fixed Costs	€	44,331	\$ 39,823	\$	42,080	s	40,543 \$	41,347	\$ 40,543	\$ 41,347	\$	41,347	\$ 40,543	<i>⇔</i>	41,347	\$ 40,	40,543 \$	41,347 \$	\$ 495,141
Total Invoice Cost	↔	134,331	\$ 109,959	\$ 650	118,628	↔	97,929 \$	92,993	\$ 89,142	\$ 83,416	\$	84,678	\$ 86,308	€9	95,881	\$ 96,	\$ 202,96	117,236	\$ 1,207,207
Minus Injections to Storage	€			<b>↔</b>	(248)	↔	(9,355)	(25,148)	\$ (23,086)	\$ (19,870)	\$ (0.	(20,478)	\$ (20,418)	8	(17,305)	\$ (1,	(1,085)	1	\$ (137,294)
Plus Withdrawls from Storage	↔	39,712	\$ 36,693	\$ 83	8,324	↔	2,881	20	\$ 67	2 \$	\$ 02	70	\$	€9	72	\$ 7,	7,783 \$	31,488	\$ 127,298
Total Purchased Gas Expense	€	174,043	\$ 146,652	\$ 255	126,403	s	91,455 \$	67,914	\$ 66,123	\$ 63,615	2	64,269	\$ 65,958	₩	78,648	\$ 103,	103,405 \$	148,724	\$ 1,197,211
MACOG per Dth  Delivered Unit Cost of Total Flowing Supply Purchases \$ Underground Storage "In Ground" WACOG \$ LNG WACOG \$	6 6 6	2.20 2.33 1.89	\$ \$ \$ 2	1.96 \$ 2.43 \$ 1.89 \$	2.71 2.42 1.89	& & &	2.92 \$ 2.50 \$ 1.89 \$	2.63	\$ 2.90 \$ 2.55 \$ 1.89	\$ 2.87 \$ 2.54 \$ 1.89	₹ 4 0 8 8 8	2.85 2.53 1.89	\$ 2.66 \$ 2.50 \$ 1.96	\$ \$ \$ 9 0 9	2.68 2.48 1.97	φ φ φ	2.52 \$ 2.49 \$ 1.97 \$	2.15 2.49 1.97	

Exhibit \_\_ (EDA-8)

KEDNY & KEDLI Estimated Marginal Commodity Cost of Gas

#### THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY

#### **KEDNY**

Estimated Marginal Commodity Cost of Gas For Period: November 1, 2016 through March 31, 2017 (\$ / dt)

N/	ov-16	D	20 16	l.e	n 17	E	eb-17	NΛ	ar-17	Winter (Nov-Mar)
INC	<u> </u>	<u>D(</u>	ec-16	<u>J</u>	an-17	<u> </u>	<del>;U-17</del>	IVI	<u>ai-i<i>i</i></u>	<u>Average</u>
\$	3.50	\$	3.65	\$	6.56	\$	5.75	\$	3.69	\$4.63

#### KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

#### **KEDLI**

Estimated Marginal Commodity Cost of Gas For Period: November 1, 2016 through March 31, 2017 (\$/dt)

<u>No</u>	ov-16	<u>D</u> e	ec-16	<u>J</u> a	<u>an-17</u>	Fe	<u>eb-17</u>	<u>M</u>	<u>ar-17</u>	Winter (Nov-Mar) <u>Average</u>
\$	3.50	\$	3.65	\$	6.56	\$	5.75	\$	3.69	\$4.63

Exhibit \_\_ (EDA-9)

KEDNY & KEDLI Estimated Annualized Marginal Capacity Cost of Gas

## THE BROOKLYN UNION GAS COMPANY d/b/a NATIONAL GRID NY

KEDNY Estimated Annualized Marginal Capacity Cost of Gas For Period: November 1, 2016 through March 31, 2017	Peak Day Annual Capacity Costs Peak Day Quantity Cost Quantity Unitized Capacity Costs	\$ dt \$/dt	ect 82,000 \$ 18,855,900 29,930,000 \$0.63 \$229.95	king Supplies 263,000 \$ 9,665,250 3,945,000 \$2.45 \$36.75	345,000 28,521,150 33,875,000 \$0.84 \$82.67
Estimated A For Period: I		Marginal Supplies	DTI New Market Project	15 Day City Gate Peaking Supplies	Grand Total

Annualized Marginal Capacity Cost of Gas

## KEYSPAN GAS EAST CORPORATION d/b/a NATIONAL GRID

Marginal Supplies	Peak Day Quantity dt/day		Annual C Cost \$	Annual Capacity Costs st Quantity L dt	s Unitized \$/dt	Peak Day Capacity Costs \$/dt
DTI New Market Project	82,000	<b>↔</b>	\$ 18,855,900	29,930,000	\$0.63	\$229.95
15 Day City Gate Peaking Supplies	263,000	<del>⇔</del>	\$ 9,665,250	3,945,000	\$2.45	\$36.75
Grand Total	345,000		28,521,150	33,875,000	\$0.84	\$82.67

\$82.67 per dt	malized Firm Sales 1 to 74 dt	\$1.12 per dt
Peak Day Capacity Cost	Ratio: Peak Day Requirements to Annual Normalized Firm Sales	Annual Marginal Capacity Cost

Annualized Marginal Capacity Cost of Gas