

Niagara Mohawk Power Corporation
d/b/a National Grid

PROCEEDING ON MOTION OF
THE COMMISSION AS TO THE
RATES, CHARGES, RULES AND
REGULATIONS OF NIAGARA
MOHAWK POWER CORPORATION
FOR ELECTRIC AND GAS
SERVICE

Testimony and Exhibits of:

Kenneth D. Daly
Robert B. Hevert

Book 1

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New York State Public Service Commission
Case 12-E-_____
Case 12-G-_____

Submitted by:
Niagara Mohawk Power Corporation

Before the Public Service Commission

NIAGARA MOHAWK POWER CORPORATION d/b/a NATIONAL GRID

Direct Testimony

of

Kenneth D. Daly, CFA

President, New York

Testimony of Kenneth D. Daly

1 **Q. Please state your name and business address.**

2 A. My name is Kenneth D. Daly and my business address is One MetroTech
3 Center, Brooklyn, New York 11201.

4
5 **Q. Please explain your role and principal responsibilities at National**
6 **Grid.**

7 A. I am the President of the New York jurisdiction. I am responsible and
8 accountable for the individual performance of The Brooklyn Union Gas
9 Company d/b/a National Grid NY, KeySpan Gas East Corporation d/b/a
10 National Grid and Niagara Mohawk Power Corporation d/b/a National
11 Grid (“Niagara Mohawk” or “Company”). I spend approximately fifty
12 percent of my time overseeing all aspects of Niagara Mohawk’s business,
13 including electric transmission and electric and gas distribution operations,
14 financial performance, customer interactions, regulatory affairs and
15 community involvement. I also serve on the Board of Directors for
16 Niagara Mohawk.

17
18 **Q. Please describe your educational background and business**
19 **experience.**

20 A. I received a Bachelor of Arts degree in English from St. Francis College in
21 1988. I received a Masters in Business Administration degree from St.

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1 John's University in 1992 and a Masters of Science in Human Resource
2 Management degree from Polytechnic University in 1999. I achieved the
3 Chartered Financial Analyst designation in 2002. I joined The Brooklyn
4 Union Gas Company in 1988 and have served in various roles in Customer
5 Relations, Human Resources, Treasury, Investor Relations and Finance in
6 the legacy KeySpan Corporation ("KeySpan") companies. In 2005, I was
7 named Vice President, Financial and Employee Related Services,
8 responsible for Collections, Human Resources and Accounting. I served
9 as a Merger Coordination Officer in the National Grid-KeySpan merger
10 and was named as the Chief Financial Officer for the Global Gas
11 Distribution business in 2007. In 2009, I was named the Global Financial
12 Controller responsible for the financial performance of National Grid plc.
13 I was named to my current position as President of the New York
14 jurisdiction in 2011. In addition, I have been an adjunct professor of
15 business and finance at St. Francis College for 20 years and serve on the
16 board of directors for numerous New York academic and non-profit
17 organizations.

18
19 **Q. How have you organized your testimony?**

20 A. First, I provide an overview of the filing, introduce the witnesses and
21 summarize the background for this case. I then describe the improvements

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1 at Niagara Mohawk since our last rate filing in 2010, and describe our
2 significant efforts to reduce costs. Finally, I explain how the
3 Commission's granting the relief sought in this case will further the
4 objectives shared by the Company, our customers and the State of New
5 York.

6
7 **Q. Please provide an overview of the Company's filing.**

8 A. This filing seeks to take advantage of a unique opportunity to maintain bill
9 stability and even reduce rates for many of our Upstate New York electric
10 customers and, at the same time, to provide Niagara Mohawk with
11 revenues sufficient to recover its costs of providing safe and reliable
12 electric and gas service. The filing describes National Grid's exhaustive
13 efforts to reduce costs across its US business, and presents electric and gas
14 business revenue deficiencies that are net of Niagara Mohawk's \$55.8
15 million share of the savings estimated to be achieved through National
16 Grid's US Restructuring Program.

17
18 This filing demonstrates National Grid's extensive efforts to strengthen
19 the trust and confidence of our customers, regulators and other
20 stakeholders and to improve cost transparency. To that end, the filing
21 describes the major reorganization of National Grid's US business and our

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1 move to a jurisdictional model that brings greater focus to our customers
2 and regulators and creates jurisdictional accountability for performance.
3 We discuss the steady progress we have made in implementing the
4 recommendations from the Commission's management audit of Niagara
5 Mohawk's electric business and our commitment to implementing the
6 recommendations made by the Liberty Consulting Group ("Liberty") in its
7 independent review of National Grid's affiliate transactions and
8 relationships. To fully implement and realize the benefits from these
9 recommendations, National Grid must consolidate its financial, human
10 resources and supply chain systems on a common platform. This filing
11 describes our scheduled launch of the US Foundation Program in October
12 2012 to accomplish this.

13
14 Although we have exceeded our commitment to make significant
15 infrastructure investments in Niagara Mohawk's system, and we continue
16 to meet or exceed our reliability performance targets, much work remains
17 to be done on the system to maintain safe and reliable service for
18 customers. This filing presents Niagara Mohawk's gas and electric capital
19 investment plans, which are designed to enable us to continue to maintain
20 safe and reliable service and meet customer expectations.

21

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1 Rates that are designed to generate revenues sufficient to recover the cost
2 of service and to maintain the Company's financial integrity are critical.
3 Of equal importance is a return on equity commensurate with the returns
4 available from enterprises of similar risks, and a capital structure that
5 reflects the equity and debt Niagara Mohawk will invest in its business.
6 Absent a fully compensatory return on equity and rates that provide
7 Niagara Mohawk a reasonable opportunity to earn it, the Company's
8 ability to attract and maintain the debt and equity capital needed to finance
9 its operations on reasonable terms will be impaired.

10
11 To attract and retain a quality workforce that is motivated to achieve
12 performance metrics, including safety, reliability, customer satisfaction
13 and other measures that serve the interests of our customers, Niagara
14 Mohawk seeks recovery of a portion of its variable pay program, which
15 was recently redesigned for the majority of our employees to focus more
16 on customer priorities. The Company seeks recovery of its market
17 competitive compensation costs, including a portion of the costs of its
18 variable pay program.

19
20 This filing further demonstrates Niagara Mohawk's commitments to
21 helping customers manage their energy usage and contributing to the

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1 communities we serve. Prior to this filing, we held numerous outreach
2 meetings with customers. Consistent with their feedback, in this filing,
3 Niagara Mohawk sets forth new and expanded economic development
4 programs, including efforts to assist customers converting from oil to
5 natural gas, proposes to expand programs to help our customers who are
6 most in need of financial assistance, and details our partnerships with
7 customers such as the effort underway at the Buffalo Niagara Medical
8 Campus. These programs and efforts are designed to improve economic
9 conditions for our customers and the communities we serve.

10

11 **Q. Please introduce the other witnesses who provide testimony in the**
12 **Company's direct case.**

13 A. The Company's electric and gas filings are supported by the direct
14 testimony of 17 witnesses or witness panels, in addition to my testimony.
15 The general subjects they address are as follows:

16 • The Electric Infrastructure and Operations Panel consists of Ellen S.
17 Smith, Executive Vice President and Chief Operations Officer, Keith
18 P. McAfee, Vice President, New York Electric and Allen C. Chieco,
19 Director, Network Strategy, New York Electric. The panel's
20 testimony discusses the Company's electric transmission and
21 distribution capital additions, transmission and distribution operations

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- 1 and maintenance costs, as well as Niagara Mohawk's fleet and facility
2 investments.
- 3 • The Gas Infrastructure and Operations Panel consists of Ellen S.
4 Smith, William J. Akley, Senior Vice President, Maintenance and
5 Construction, and Laurie T. Brown, Director, Network Strategy-Gas.
6 The panel's testimony discusses the Company's gas capital additions
7 and operations and maintenance costs.
- 8 • Robert B. Hevert, of Sussex Economic Advisors, LLC, provides
9 evidence supporting the Company's cost of equity capital.
- 10 • Mustally A. Hussain, Director of Integrated Analytics, supports the
11 Company's overall cost of capital and capital structure.
- 12 • The Human Resources Panel consists of Maureen Heaphy, Vice
13 President of US Compensation, Benefits and Pensions and John
14 Goudelias and Janet Fuersich of Towers Watson. The panel's
15 testimony describes the Company's compensation and benefits
16 program and the Company's efforts to control the costs of those
17 programs.
- 18 • The Management Audit Panel consists of Peter T. Zschokke, Director,
19 Regulatory Strategy and Margaret M. Janzen, Director, Wholesale
20 Electric Supply. The panel's testimony addresses the Company's

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- 1 implementation of the recommendations in the most recent Niagara
2 Mohawk management audit.
- 3 • The Information Systems Panel consists of Matthew Guarini, Vice
4 President, US Information Services, and Michael Kyle, Director, US
5 Foundation Program. The panel's testimony describes major
6 information systems investments and initiatives during the twelve
7 months ending March 31, 2014 ("Rate Year"), including the US
8 Foundation Program.
 - 9 • Dr. Ronald E. White of Foster Associates presents the Company's gas
10 depreciation study and proposed gas depreciation rates for ratemaking
11 purposes.
 - 12 • Charles F. Willard, Director, Site Investigation and Remediation
13 ("SIR"), discusses the Company's SIR program, Niagara Mohawk's
14 efforts to control and mitigate SIR expense, including the use of a
15 competitive bidding process, and the Company's forecast SIR costs.
 - 16 • The Shared Services and Customer Panel consists of Rudolph L.
17 Wynter Jr., Senior Vice President of Shared Services, Evelyn Kaye,
18 Vice President, Transactions Delivery Center, and Edward H. White
19 Jr., Vice President, Customer and Business Strategy. The panel's
20 testimony sets forth our proposals relating to property tax,

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- 1 uncollectible expense, customer service quality metrics, economic
2 development and low income programs.
- 3 • Joseph F. Gredder, Manager, Electric Forecasting and Analysis,
4 presents the Company's Electric Sales Forecast.
 - 5 • A. Leo Silvestrini, Manager, Gas Load Forecasting and Analysis,
6 presents the Company's Gas Sales Forecast.
 - 7 • Elizabeth D. Arangio, Director, Gas Supply Planning, discusses the
8 Company's efforts to purchase natural gas supplies on a reliable, least
9 cost basis.
 - 10 • The Service Company Panel consists of David B. Doxsee, Vice
11 President, Finance, James M. Molloy, Director, Revenue
12 Requirements for Upstate New York, and Sharon Partridge, Vice
13 President, Service Company and Regulatory Accounting. The panel
14 discusses service company charges and allocations, the consolidation
15 of the service companies and proposed new allocation methodologies,
16 the implementation of the Liberty review recommendations, the
17 Overland Consulting ("Overland") review, and efforts to review the
18 historic test year costs to ensure that they were accurately charged to
19 Niagara Mohawk. The historic test year is the twelve months ended
20 December 31, 2011 ("Historic Test Year").

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- 1 • The Revenue Requirements Panel consists of David B. Doxsee and
2 James M. Molloy. The panel's testimony sets forth the calculation of
3 the revenue requirements for the Rate Year, including savings
4 achieved from the US Restructuring Program.
- 5 • The Electric Rate Design Panel consists of Pamela B. Dise, Manager,
6 Electric Pricing New York, Howard S. Gorman of HSG Group Inc.,
7 and Kellie I. Smith, Lead Analyst, Electric Pricing New York. The
8 panel's testimony addresses marginal and embedded cost of service
9 studies, the revenue forecast, revenue allocation, rate design and bill
10 impacts for electric customers.
- 11 • The Gas Rate Design Panel consists of Melissa R. Nairn, Manager,
12 Gas Pricing New York, Dawn M. Herrity, Principal Analyst, Gas
13 Pricing New York, and Joseph T. Trainor of Black & Veatch
14 Corporation. The panel's testimony addresses the marginal and
15 embedded cost of service studies, the revenue forecast, revenue
16 allocation, rate design and bill impacts for gas customers.

17
18 **Q. What are the overall objectives of the Company's filing?**

19 A. We have two overarching objectives. Our first objective is to continue to
20 make progress in strengthening the trust and confidence of the
21 Commission and our customers, as I discuss below. This is a top priority

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1 for me. Our second key objective is to adjust Niagara Mohawk's electric
2 and gas base rates to recover the Company's costs of providing safe and
3 reliable electric and gas service to its customers with a balanced proposal
4 that mitigates the impact on customer bills. The achievement of this
5 critical objective would allow Niagara Mohawk to deliver on its service
6 priorities that align with the priorities of our customers and the
7 Commission, including executing its electric and gas capital investment
8 plans that would enable the Company to continue providing safe and
9 reliable service to customers, meeting all of our reliability performance
10 standards and maintaining our strong storm restoration performance. It
11 would also allow us to continue to respond to other interests of our
12 customers, including helping them manage their energy usage and
13 facilitating the economic vitality of the communities we serve.

14
15 As set forth in the testimony of the Revenue Requirements Panel, the
16 Company proposes to adjust its base electric delivery rates, which took
17 effect January 1, 2011 pursuant to the Commission's Order in Case 10-E-
18 0050 ("Electric Rate Order" or "2010 Electric Rate Case"), to eliminate a
19 revenue deficiency of \$130.7 million. The Company has designed and
20 timed this filing such that new electric delivery rates would replace a
21 portion of an expiring annualized electric surcharge of approximately

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1 \$190 million. The net result is a decrease in electric delivery revenues,
2 lower electric delivery rates for all customer classes, except street lighting
3 classes, and continued rate stability.

4
5 Niagara Mohawk also seeks to adjust its base gas delivery rates, which
6 took effect following the Commission's adoption of the Gas Joint Proposal
7 in Case 08-G-0609 ("2008 Gas Rate Case"), to eliminate a revenue
8 deficiency of \$39.8 million, which will be partially offset by the
9 elimination of a base rate allowance of approximately \$15.3 million of
10 deferral recovery. To mitigate bill impacts for our gas customers and
11 maintain rate stability, the Company is proposing to amortize deferred
12 liabilities of \$14.1 million per year for three years. The result is a net
13 increase in gas delivery revenues of \$10.4 million.

14
15 The Company's revenue deficiencies arise even though National Grid has
16 been successful in significantly reducing US operating costs as a result of
17 merging its operations with KeySpan and implementing the US
18 Restructuring Program. As discussed more fully by the Revenue
19 Requirements Panel, Niagara Mohawk's revenue requirements reflect
20 \$56.2 million in cost reductions as a result of the KeySpan merger and
21 \$55.8 million of estimated cost reductions associated with the US

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1 Restructuring Program. However, even these total annual savings
2 exceeding \$100 million are not sufficient to fully offset the Company's
3 need for rate relief in this case.

4
5 Niagara Mohawk needs a fair opportunity to earn a reasonable return on
6 the equity it will invest in its utility business. That opportunity, which can
7 only be available from compensatory rates, is a necessary outcome of this
8 case. With appropriate rates in place, we will be able to make the
9 necessary infrastructure investments to maintain safe, reliable and cost
10 effective service to our customers and to continue to meet our reliability
11 metrics, as well as to gain ground on our other priorities to assist our
12 customers and the communities we serve. We learned directly from our
13 customers that these priorities align with their interests.

14
15 **Q. What efforts did the Company undertake to learn about customer**
16 **priorities?**

17 A. In anticipation of this filing, the Company held more than 50 outreach
18 meetings, many of which I attended personally, with customers, various
19 state agencies, local governments, school districts, and economic and
20 community partners. We communicated with more than 300 stakeholders
21 to ensure that we understood the priorities of our customers and reflected

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1 their feedback in this filing. Our outreach was welcomed and I heard
2 firsthand from our customers what we do well and what needs
3 improvement. We received warm appreciation for our storm restoration
4 performance and fair criticism on the age and reliability of the system.
5 Importantly, we confirmed that our customers want us to focus on
6 investing in our infrastructure and providing safe and reliable service,
7 helping them manage their energy usage and facilitating economic
8 development in the communities we serve. These are Niagara Mohawk's
9 priorities as well.

10

11 **Q. Please discuss the Company's recent history with respect to changes**
12 **in the Company's electric and gas base rates.**

13 A. Although the Electric Rate Order authorized an increase in revenue of
14 \$119 million, it postponed recovery of certain deferral balances until 2012,
15 thereby avoiding any impact on customer bills. In fact, our electric
16 customers experienced a delivery rate decrease in 2012. In July 2011, the
17 Company filed to remove \$545 million of competitive transition charges
18 from base electric delivery rates and simultaneously filed to recover the
19 postponed deferral balances. The Commission approved the removal of
20 the competitive transition charges and authorized recovery of \$240 million
21 over 15 months (approximately \$190 million annualized) through a

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1 deferral recovery surcharge. The net impact of replacing the competitive
2 transition charges with the deferral recovery surcharge reduced average
3 residential customer delivery bills by 11 percent, small commercial
4 customer delivery bills 9 percent to 21 percent and large commercial and
5 industrial customer delivery bills 39 percent to 44 percent effective
6 January 1, 2012. The expiration of the deferral recovery surcharge on
7 March 31, 2013 presents an opportunity to reset base delivery rates to
8 provide adequate revenues to recover our cost of providing service while
9 maintaining rate stability for customers.

10
11 The Commission's Order in the 2008 Gas Rate Case marked the first
12 increase in gas delivery rates in nearly 13 years. Overall, Niagara
13 Mohawk customers have benefitted from longstanding rate stability.

14
15 However, despite our significant efforts to reduce and control costs,
16 Niagara Mohawk continues to earn insufficient returns for the electric and
17 gas businesses, as shown in the tables below:

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1 Niagara Mohawk Electric Business

2		2007	2008	2009	2010	2011
3	Allowed Return	10.60	10.60	10.60	10.60	9.30
4	Earned Return	6.33	5.16	3.18	4.41	4.44

5

6 Absent rate relief, the Company estimates that it will earn 6.79 percent on
7 equity in FY 2014.

8

9 Niagara Mohawk Gas Business

10		2007	2008	2009	2010	2011
11	Allowed Return	10.60	10.60	10.60	10.20	10.20
12	Earned Return	3.44	0.50	3.61	4.17	5.35

13

14 Absent rate relief, the Company estimates it will earn 6.30 percent on
15 equity in FY 2014.

16

17 Our continuing inability to earn a reasonable return on equity in either
18 segment is a serious concern.

19

20 **Q. Is the Company proposing a multi-year rate plan?**

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1 A. This filing proposes new rates for the Rate Year only, but we are willing
2 to explore a two or three year rate plan settlement that begins with
3 compensatory rates and provides adequate revenues and protections with
4 respect to changes in cost drivers for both Niagara Mohawk and its
5 customers. To facilitate such discussions, we have included projections
6 for two years beyond the Rate Year.

7

8 **Q. What are the principal factors contributing to the revenue deficiency**
9 **that Niagara Mohawk seeks to recover?**

10 A. The revenue deficiency for the Company's electric and gas business is
11 largely driven by the fact that current rates are inadequate to recover our
12 cost of service, including our cost of capital.

13

14 National Grid has done its part to control the costs of operating its US
15 businesses, including Niagara Mohawk. As discussed in the testimony of
16 the Service Company Panel, over the five year period from 2007 to 2011,
17 operating and maintenance expenses, excluding mandated costs, costs
18 largely beyond the Company's control and nonrecurring costs, increased at
19 a compound annual escalation rate of 0.86 percent, slightly more than half
20 of the compound annual inflation rate over the same period of 1.64

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1 percent. Not all of the anticipated savings from the US Restructuring
2 Program are reflected in this comparison.

3
4 As I discuss below, National Grid redoubled its efforts to reduce costs
5 through its US Restructuring Program. In doing so, National Grid's
6 investors have absorbed approximately \$130 million of the costs to
7 achieve US Restructuring Program savings. Even so, Niagara Mohawk's
8 share of these savings is insufficient to eliminate its revenue deficiency, as
9 the savings will be offset by inflation and other cost increases associated
10 with infrastructure and other capital investments.

11
12 **Q. How does Niagara Mohawk intend to deliver on its priority to build**
13 **the confidence of its customers and regulators?**

14 A. I believe the first step is to clearly demonstrate that we have listened to our
15 regulators, customers and other stakeholders and are efficiently and
16 effectively managing Niagara Mohawk's business consistent with their
17 interests. It is my belief that we have already made some progress in this
18 regard. This filing addresses how, through a major structural
19 reorganization, exhaustive efficiency initiatives, strong operations
20 performance and significant investment, Niagara Mohawk has made great

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1 strides in overcoming certain challenges and improving the efficiency of
2 its operations.

3
4 We recognize that our communications and information records in the
5 2010 Electric Rate Case were not as transparent as they should have been.
6 We acknowledge that we must work hard to earn the trust and confidence
7 of our customers, regulators and other stakeholders. We take very
8 seriously our responsibility to effectively and efficiently manage our
9 business and to communicate with our regulators, our customers and other
10 stakeholders in an open, honest and transparent manner. To that end, we
11 have made significant changes that will facilitate the effective and
12 efficient management of the business and provide more transparency in all
13 that we do.

14
15 A key step in meeting this objective was the structural reorganization of
16 National Grid's US business. At the time of the 2010 Electric Rate Case,
17 National Grid was organized on a line of business model. This model,
18 which leveraged economies of scale and unified National Grid's US
19 business following the National Grid-KeySpan merger, received some
20 attention in the comprehensive management audit of Niagara Mohawk's
21 electric business conducted by NorthStar Consulting Group, which offered

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1 a perspective on the regulatory challenges of operating under a line of
2 business model. These organizational concerns were reinforced in the
3 2010 Electric Rate Case. In particular, Department of Public Service Staff
4 (“Staff”) and the Commission raised concerns over the transparency of
5 service company costs and allocations and whether National Grid’s
6 systems, structure and processes provided sufficient protection for its New
7 York customers.

8
9 **Q. How has National Grid’s reorganization of its US business addressed**
10 **these concerns?**

11 A. In January 2011, National Grid announced a US organizational redesign
12 that shifted from a line of business model to a jurisdictional model, under
13 which National Grid appointed jurisdictional presidents with responsibility
14 and accountability by operating company and jurisdiction. National
15 Grid’s vision and core values remain unchanged, but our focus on the
16 individual jurisdictions in which we operate has been highlighted and
17 revitalized.

18
19 My New York leadership team is completely focused on National Grid’s
20 operating companies in New York, and on listening and responding to
21 New York regulators, customers and other stakeholders. The

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1 reorganization is supporting our renewed focus on service company
2 charges and transactions and has better enabled us to report and
3 communicate on the activities at Niagara Mohawk. For example,
4 Company Witness David Doxsee is the Chief Financial Officer for the
5 New York Jurisdiction and is responsible for the New York companies'
6 financial statements. My entire New York leadership team participates in
7 a monthly financial review of the performance of the New York operating
8 entities. The reorganization is also supporting our local focus on
9 operations. For example, Company Witnesses Keith McAfee and Laurie
10 Brown are members of my leadership team. They are responsible for
11 operations, construction and maintenance, including emergency response
12 and storm restoration, of Niagara Mohawk's electric and gas systems.
13 During the severe storms over the past year, they updated me directly and
14 regularly on our efforts to restore service to our customers and to protect
15 our system.

16
17 With the implementation of the US Foundation Program, the Company
18 will finalize service level agreements ("SLAs"), which will serve as an
19 important tool for me and my leadership team to monitor and manage
20 service company transactions with the New York operating companies.
21 The SLAs and the accompanying governance structure will provide the

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1 framework for measuring, reviewing, and challenging service company
2 performance and allocation of costs from the perspective of the New York
3 utilities. The benefits of the SLAs will be fully realized after the US
4 Foundation Program is implemented.

5
6 In addition, to respond to certain management audit recommendations and
7 feedback from Staff, and to further embed the jurisdictional model in the
8 business, the Niagara Mohawk Board of Directors is now comprised of
9 members of my New York leadership team and we have adopted a vision
10 statement for Niagara Mohawk. Also consistent with the management
11 audit recommendations, on April 3, 2012, National Grid announced the
12 appointment of Nora Brownell to the National Grid plc Board of
13 Directors, effective June 1, 2012. She has extensive US utility experience
14 and has served as a former Pennsylvania Public Utility Commissioner and
15 Federal Energy Regulatory Commissioner, and will no doubt be a valuable
16 contributor to the Board.

17
18 **Q. How has National Grid addressed the Commission's concerns about**
19 **the transparency and accuracy of service company allocations to its**
20 **New York operating companies?**

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1 A. Although the service company charges giving rise to the concerns that
2 surfaced in the 2010 Electric Rate Case were less than one percent of the
3 requested revenue requirement, National Grid recognized that the
4 circumstances were indicative of broader challenges. National Grid
5 responded by proactively engaging Liberty to perform a thorough and
6 independent review of service company and affiliate transactions and
7 offered Liberty the full support of National Grid management. Liberty's
8 five-month review culminated in a report detailing a number of
9 recommendations that the Company is committed to implementing. The
10 Service Company Panel discusses National Grid's efforts to implement the
11 Liberty recommendations.

12

13 Since the 2010 Electric Rate Case, Niagara Mohawk has also undergone
14 an independent review of service company charges and transactions by
15 Overland at the direction of the Commission. In the Electric Rate Order,
16 the Commission established \$50 million of the Company's annual revenue
17 requirement as temporary pending the outcome of the independent review.
18 The Company has fully cooperated with the Overland review. National
19 Grid looks forward to reviewing any recommendations of Overland
20 concerning means to improve its processes and controls, and would

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1 welcome any improvements or refinements to the Liberty
2 recommendations that result from Overland's review.

3
4 Guided largely by the Liberty recommendations, the Company has
5 improved its controls, governance, reporting, tracking and transparency of
6 service company transactions since the 2010 Electric Rate Case, as
7 discussed by the Service Company Panel. The Information Services Panel
8 describes National Grid's plan to consolidate its financial, human
9 resources and supply chain systems on one platform with the
10 implementation of the US Foundation Program, which Liberty identified
11 as a critical path deliverable for addressing the concerns raised by Staff
12 and Liberty. The US Foundation Program is expected to be implemented
13 in October 2012. In connection with its launch, National Grid is
14 consolidating its US service companies and, consistent with Liberty's
15 recommendation, proposing a single set of cost allocation methodologies,
16 which were filed with the Commission on March 30, 2012.

17
18 We recognize the significant effort required by Staff in reviewing the
19 Company's filing in the 2010 Electric Rate Case. To facilitate Staff's
20 review of Historic Test Year costs in this case, National Grid engaged
21 Ernst & Young LLP ("E&Y") to review the accounting for costs charged

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1 from the service companies to Niagara Mohawk and its affiliates in the
2 Historic Test Year. This detailed review was designed to identify
3 misallocations of costs among operating companies, positive or negative,
4 that may have occurred in the Historic Test Year so that they could be
5 corrected. E&Y's review was focused on verifying that the costs charged
6 to Niagara Mohawk and its affiliates were allocated appropriately in the
7 Historic Test Year, in accordance with National Grid's cost allocation
8 methodologies, and were proper to include in Niagara Mohawk's cost of
9 service. In addition, the Historic Test Year and the forecast Rate Year
10 underwent significant internal reviews. Together, these internal and
11 external reviews should facilitate Staff's timely audit of service company
12 charges and Niagara Mohawk's Rate Year revenue requirements.

13
14 **Q. Please explain the Company's objectives with respect to**
15 **infrastructure investment.**

16 A. As discussed in the testimony of the Electric and Gas Infrastructure and
17 Operations Panels, Niagara Mohawk recognizes its basic obligation to
18 provide safe, reliable and efficient service to our customers. The
19 Company proposes to invest \$454 million and \$82 million in electric and
20 gas infrastructure, respectively, in the Rate Year to achieve that result.

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1 Over the past five years, the Company has made significant investment in
2 its electric infrastructure. The Company exceeded, by approximately \$230
3 million, its commitment in the National Grid-KeySpan merger proceeding
4 to invest \$1.47 billion in Niagara Mohawk's electric infrastructure. These
5 investments have enabled Niagara Mohawk to maintain reliable service to
6 customers. But significant electric infrastructure investment is still needed
7 to satisfy requirements established by various state and federal authorities,
8 to address asset condition issues and to ensure sufficient system capacity
9 to meet our customers' needs. Through our collaboration with customers,
10 municipalities and other local organizations, we are gaining information
11 about where new, large customers may be sited in our service territory for
12 consideration in our system planning.

13
14 The Company's electric infrastructure plan balances the need for ongoing
15 investment to provide safe and reliable service with the impacts on
16 customer bills. In response to certain management audit
17 recommendations, the Company has refined its electric infrastructure
18 investment and operations plans and significantly reduced its forecast
19 electric investment.
20

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1 The Company's gas infrastructure investment plan recognizes the need to
2 enhance and continue pipeline integrity and reliability programs and to
3 balance customer bill impacts. To improve the safety and reliability of the
4 gas distribution system, Niagara Mohawk proposes to accelerate its
5 current pace of leak prone main replacement from an average of 30 miles
6 per year to 35 miles per year. In addition, the gas investment plan
7 includes programs to enhance the inspection, monitoring and remote
8 operation capabilities on the Company's gas network to improve system
9 performance and mitigate public safety risks associated with pipeline
10 failures.

11
12 In addition, the Gas Infrastructure Investment Panel addresses the
13 Company's efforts to expand the availability of gas service through
14 targeted capital investments and other means. While commodity prices
15 can be volatile, we expect natural gas to remain a very cost effective
16 alternative to fuel oil for the foreseeable future.

17
18 The Company has attempted to forecast carefully the infrastructure
19 investment needed to fulfill its public service obligations and to balance
20 customer bill impacts. However, Niagara Mohawk proposes certain
21 limited deferral mechanisms to address discrete issues where we expect to

Testimony of Kenneth D. Daly

1 incur costs in the Rate Year that we have not included in our investment
2 plans because, at this time, the magnitude and timing of these costs are
3 uncertain. These issues include, for the electric business, proposed federal
4 rules relating to the bulk electric system and necessary work to maintain
5 reliability in the event of the closure of electric generating plants on the
6 Niagara Mohawk system. For the gas business, the Company proposes to
7 defer the costs to comply with pending pipeline safety regulations of the
8 U.S. Department of Transportation and Pipeline and Hazardous Materials
9 Safety Administration in response to two recent high-profile incidents
10 involving gas pipelines.

11
12 **Q. What rate of return on equity and capital structure does the**
13 **Company propose?**

14 A. We are proposing a return on equity of 10.55 percent for the Rate Year, as
15 discussed in the testimony of Company Witness Robert Hevert, and a
16 capital structure with a 51 percent equity component, which reflects
17 Niagara Mohawk's current and forecast capital structure, as discussed in
18 the testimony of Company Witness Mustally Hussain.

19
20 Since its acquisition by National Grid in 2002, the Company's common
21 equity ratio exclusive of goodwill has increased from approximately 25

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1 percent at the end of the first quarter following the transaction, to more
2 than 51 percent as of 2007. In large part because of this increase, today
3 Niagara Mohawk has a low “A” bond rating, compared to its “BBB”
4 rating at the time of its acquisition by National Grid. These significant
5 achievements were accomplished by using the Company’s cash earnings
6 and other sources of internally generated cash to increase the Company’s
7 common equity balance, pay down debt and fund construction and other
8 operating expenditures.

9
10 The Company’s ability to generate internal cash flow and retain favorable
11 access to capital markets will be directly affected by the level of earnings
12 authorized by the Commission in this proceeding. The return on equity
13 and capital structure are foundational elements of the Company’s ability to
14 provide safe and reliable service to our customers at reasonable costs.

15 Absent a reasonable return on equity and a rate structure that allows
16 Niagara Mohawk a fair opportunity to earn it, the Company’s ability to
17 raise debt and equity capital on reasonable terms will be compromised.

18
19 Niagara Mohawk is committed to investing in its infrastructure, but to
20 finance its operations and deliver on its capital investment plans, the
21 Company will require continued access to capital on reasonable terms.

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1 Investors use the return on equity reflected in rates as a key benchmark in
2 assessing investment opportunities in public utilities. A return on equity
3 that is below what investors believe they can earn on other investments
4 with similar risks would impair our ability to attract capital, both debt and
5 equity, on reasonable terms.

6
7 The capital structure that the Company proposes to use for ratemaking
8 purposes will ensure that customers will pay rates that reflect the capital
9 actually being used to finance Niagara Mohawk's regulated operations.

10 The fact that Niagara Mohawk has maintained an equity ratio above 50
11 percent has been an important factor in the significant improvement in its
12 credit rating, which is a benefit to customers through lower interest
13 expense.

14
15 **Q. Has the Company reflected variable pay for employees below the**
16 **senior leadership level in its revenue requirement?**

17 A. Yes. As discussed by the Human Resources Panel, National Grid's total
18 compensation package, consisting of base pay, variable pay and benefits,
19 is necessary to attract and retain a qualified workforce capable of meeting
20 the Company's goals of providing safe, reliable and efficient service. I
21 recognize that in past rate cases the costs associated with variable pay

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1 have not been reflected in Niagara Mohawk's rates. However, in this
2 case, the Company is presenting evidence that its total compensation
3 package, including variable pay, is reasonable and market competitive.
4 Moreover, in a departure from the past, when the goals of the variable pay
5 plan were focused on financial measures and individual employee goals,
6 for the 2012-13 performance year, the plan has a more direct connection
7 between variable compensation and goals that align with the interests of
8 customers and are consistent with the Commission's policies. Unless the
9 full costs of market competitive total compensation, including variable
10 pay, are reflected in the rates set in this proceeding, the Company's ability
11 to earn the return on equity allowed in this proceeding will be
12 compromised.

13

14 **Q. What is the Company's proposal for recovery of SIR costs?**

15 A. The Company proposes a base rate allowance that reflects its forecast Rate
16 Year spending and full reconciliation for any over or under recovery for
17 future refund to or recovery from customers. It is extremely important
18 that Niagara Mohawk be permitted to fully recover its prudently incurred
19 costs associated with these activities. While the Company does what it
20 can to minimize these costs, the scope and timing of its site investigation
21 and remediation activities are largely dictated by the New York

Testimony of Kenneth D. Daly

1 Department of Environmental Protection and the actual incurrence of SIR
2 costs is unpredictable. Company Witness Charles Willard discusses
3 Niagara Mohawk's site investigation and remediation program.

4
5 **Q. Please provide an overview of National Grid's efforts to reduce costs**
6 **through the US Restructuring Program and the results for the Rate**
7 **Year.**

8 A. As part of the US Restructuring Program announced in January 2011,
9 National Grid publicly announced a target to reduce its operating costs
10 across its US business by \$200 million, measured from a baseline of fiscal
11 year 2010 financial performance, adjusted for inflation. This goal was
12 established to partially mitigate the revenue deficiency of National Grid's
13 US operating companies, of which Niagara Mohawk represents
14 approximately 33 percent. This was an enormous challenge, given that the
15 revenue deficiency the US Restructuring Program was designed to address
16 already reflected the realization of just over \$200 million in savings
17 achieved as a result of the National Grid–KeySpan merger. As discussed
18 in the testimony of the Revenue Requirements Panel, National Grid's
19 senior management presented stretch targets to the business to assure that
20 the \$200 million goal was achieved and to motivate employees to drive
21 toward maximum efficiencies, all without compromising the ability to

Testimony of Kenneth D. Daly

1 provide safe and reliable service. These efforts will pay significant
2 dividends for Niagara Mohawk's customers.

3
4 Measured from a baseline of fiscal year 2010 financial performance,
5 National Grid has exceeded its external target and reduced its US
6 operating costs by \$203.8 million, on a run rate basis, as of March 31,
7 2012.

8
9 Measured from the more aggressive baseline of fiscal year 2011
10 performance, National Grid estimates that the US Restructuring Program
11 will have reduced operating costs by \$171.7 million, on a run rate basis, as
12 of March 31, 2013. This equates to \$32.7 million more than the target
13 measured from fiscal year 2010 performance.

14
15 Of the \$171.7 million of cost reductions from initiatives to be
16 implemented before the start of the Rate Year, approximately \$55.8
17 million are allocable to Niagara Mohawk and 100 percent of these cost
18 reductions are reflected in the Company's Rate Year labor forecast and
19 non-labor savings adjustment. Niagara Mohawk's share of total non-labor
20 cost reductions is approximately \$21.2 million, of which only \$7.5 million
21 was achieved and is reflected in the Historic Test Year. Accordingly,

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1 nearly two thirds of the non-labor cost reductions we have reflected in the
2 Rate Year are yet to be achieved. Achieving these cost savings before the
3 start of the Rate Year will be a challenge and is far from certain.

4

5 **Q. Is the US Restructuring Program an ongoing initiative?**

6 A. No. National Grid has exceeded its external target and implemented
7 unprecedented cost reductions in a very short period. However, the US
8 Restructuring Program, which included the major organizational redesign,
9 the reduction of approximately 1,400 employees and significant cost
10 cutting, has taken a toll. Coming closely after the KeySpan merger, the
11 US Restructuring Program has placed a strain on employees who are
12 emerging from a half decade of cost reductions and organizational
13 changes. Our focus must now be on responsibly executing, achieving and
14 sustaining the cost reduction initiatives that have been identified and on
15 providing employees a settled and cohesive environment that allows us to
16 meet the challenges ahead.

17

18 **Q. Has the Company added a productivity factor to further reduce its**
19 **Rate Year cost of service?**

20 A. Yes. National Grid believes it has identified maximum savings from the
21 US Restructuring Program. We do not believe that a traditional

Testimony of Kenneth D. Daly

1 productivity adjustment is warranted in light of the significant savings
2 Niagara Mohawk has reflected in the Rate Year, particularly in light of the
3 fact that it will be a difficult stretch for the Company to achieve and
4 sustain them. However, the Company recognizes Commission precedent
5 and Staff's position with respect to the traditional productivity adjustment.
6 The Company has therefore further reduced the Rate Year revenue
7 requirement by \$6.5 million, which represents one percent of payroll
8 expense.

9
10 The Company has not identified initiatives to achieve these incremental
11 productivity savings and does not know if they are reasonably achievable.
12 Since the merger with KeySpan, National Grid has reduced its costs across
13 its US business by approximately \$373 million through the combination of
14 merger and US Restructuring cost reduction initiatives. The remaining
15 potential to reduce costs is extremely limited, and achieving the additional
16 savings to compensate for this productivity adjustment will be very
17 challenging.

18
19 **Q. What are the rate impacts of the Company's filing?**

20 A. Our proposal is designed to minimize the impacts on customers of the
21 necessary electric and gas delivery rate increases. We timed this filing so

Testimony of Kenneth D. Daly

1 that new rates would coincide with the expiration of the electric deferral
2 surcharge on March 31, 2013, as discussed in the testimony of our Electric
3 Rate Design Panel. Absent new rates going into effect April 1, 2013, most
4 electric customers would experience a short term decrease in their electric
5 delivery bills, only to experience an increase when base rates are reset to
6 align revenues with the Company's cost of providing service. The
7 Company does not believe that such temporary and misleading rate
8 fluctuations would be beneficial to customers, particularly our large
9 commercial and industrial customers who forecast utility costs and depend
10 on rate stability for business planning purposes.

11
12 As shown in the table below, with the expiration of the electric deferral
13 surcharge, all electric customer classes, excluding street lighting classes,
14 will experience a delivery rate decrease on April 1, 2013. For example, a
15 typical residential electric customer using 600 kWh monthly will
16 experience a 3.2 percent delivery rate decrease. For this reason, the
17 Company is proposing to take no action with respect to net regulatory
18 assets and liabilities at this time. This will allow the net deferral account
19 balance to be used to mitigate future rate impacts.

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Typical Bills Includes the Impact of the Expiration of the Electric Deferral Surcharge

Service Classification	Usage Level	Rate Year to Rate Year Comparison – Delivery Rate	Rate Year to Rate Year Comparison – Total Bill
SC-1	600 kWh	-3.2%	-2.1%
SC2-ND	1,500 kWh	-8.4%	-5.2%
SC-2D	7,200kWh, 25 kW	-6.1%	-3.3%
SC-3 Primary	216,000 kWh, 500 kW	-5.0%	-2%
SC-3A Transmission	2,304,000 kWh, 4,000 kW, 40% Peak Hours	-1.5%	-0.5%

As discussed in the testimony of our Electric Rate Design Panel, the street lighting classes, in aggregate, will experience a three percent delivery revenue increase.

As discussed in the testimony of our Gas Rate Design Panel, the Company's proposal (for a \$39.8 million increase less the expiration of \$15.3 million of deferral recovery) results in rate increases for our gas customers. To alleviate these rate impacts, the Company proposes to credit gas customers the net balance of its regulatory liabilities (\$14.1 million) per year for three years such that the Company's proposed base rate increase nets to \$10.4 million. The result is a modest delivery rate increase for our residential and commercial customers and a modest

Testimony of Kenneth D. Daly

1 delivery rate decrease for our industrial and large supply customers in the
2 Rate Year. The Company proposes to update its merchant function charge
3 to better reflect the cost of merchant service, and to expand its
4 applicability to SC-3 large supply customers on an equitable basis.

5 **Typical Bills**
6 **Includes the Impact of the Elimination of \$15.3 million of Base Rate**
7 **Deferral Recovery and Amortization of \$14.1 million of**
8 **Regulatory Liabilities**
9

Service Classification	Usage Level	Rate Year to Rate Year Comparison – Delivery Rate	Rate Year to Rate Year Comparison – Commodity	Total Bill
SC1 Small Residential	1,000 therms	2.6%	2.0%	2.3%
SC2 Large Residential	3,1800 therms	0.8%	1.1%	1.0%
SC2 Small Commercial	3,940 therms	0.5%	1.1%	0.8%
SC2 Small Industrial	14,580 therms	-1.1%	1.1%	0.2%
SC3 Large Commercial & Industrial	108,940 therms	-2.4%	4.5%	2.7%
SC7 Small Transportation	83,900 therms	0.8%	----	0.8%
SC5 Medium Transportation	437,140 therms	2.5%	----	2.5%
SC8 Large Transportation	3,215,330 therms	3.6%	----	3.6%

10
11 The electric and gas tables above reflect the typical bill impacts of the
12 Company's proposals on customer delivery rates and total bills, assuming
13 that electric and gas commodity prices are constant at the level forecast in

Testimony of Kenneth D. Daly

1 the Rate Year. Neither table reflects potential changes in commodity
2 prices, which can be volatile and are beyond the Company's control.

3

4 **Q. Please describe how this filing advances the Company's objectives of**
5 **being part of the communities it serves and helping customers manage**
6 **their energy usage.**

7 A. The Company appreciates its critical role in the communities we serve as a
8 provider of essential energy services that supports our customers and as a
9 partner in the economic vitality of the Upstate New York region. An
10 understanding of the communities we serve allows us to better integrate
11 regional priorities into our business objectives. We are committed to
12 assisting our customers' efforts to manage their energy requirements and
13 to improving economic conditions in the communities we serve. This
14 filing demonstrates this commitment through retained and expanded
15 discounts for our low income customers, new and expanded economic
16 development programs, investments to help customers manage their
17 energy consumption and grants to spur the installation of compressed
18 natural gas and electric vehicle charging stations.

19

20 **Q. Please explain the Company's low income proposals.**

Testimony of Kenneth D. Daly

1 A. Many of our customers continue to struggle in the Upstate economy and
2 the Company therefore proposes to continue its electric low income
3 programs and to expand gas low income programs that provide additional
4 assistance to our customers most in need. The Company is proposing to
5 increase the monthly credit for qualifying gas customers from \$7.50 to
6 \$10.00. This increase would offset the impact of the proposed increase in
7 the customer charge for our low income customers. The Shared Services
8 and Customer Panel describes our low income customer initiatives.

9
10 **Q. Please explain the Company's economic development proposals.**

11 A. Economic recovery in the Company's service territory is flagging. As
12 discussed in the testimony of the Shared Services and Customer Panel, we
13 are proposing to increase funding for our electric economic development
14 grant programs by approximately \$2 million to \$11 million annually. The
15 Company's electric economic development grant programs are designed to
16 (i) help customers improve their productivity, efficiency, and viability, (ii)
17 promote sustainable smart growth by redeveloping vacant buildings,
18 Brownfield sites, and certain urban centers, (iii) facilitate regional growth
19 through the development and deployment of renewable technologies and
20 (iv) partner with local organizations to promote the Niagara Mohawk
21 service territory to new or expanding companies. Working collaboratively

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1 with customers, municipalities and other local organizations presents the
2 opportunity to gain valuable insights that allow the Company to optimize
3 economic development plans to suit the needs of our customers and
4 communities.

5
6 During 2011, the electric economic development grant programs provided
7 an opportunity for Niagara Mohawk to assist customers who suffered
8 severe damage from Hurricane Irene. Using the Company's grant
9 structure as a basis, the Company quickly proposed emergency economic
10 development programs. The Commission's swift action in approving the
11 Company's filing is enabling customers to receive \$1.7 million in funding
12 when it is most needed to recover from the devastation of Hurricane Irene.
13 Since 2003, the Company's electric economic development grant
14 programs have contributed to the creation or retention of more than 19,000
15 jobs across the Company's service area and have helped generate over \$2
16 billion in new capital investment. Spending under the grant programs has
17 steadily increased over the past three years, from \$3.7 million in 2009 to
18 \$7.2 million in 2010 and \$8.6 million in 2011. Importantly, during 2011,
19 a total of \$11.9 million in project applications was approved for funding.
20 The Company proposes to increase base rate funding to \$11 million to

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1 reflect this increase in activity and to assure that grant money is available
2 to promote economic growth in Niagara Mohawk's service territory.
3 Although the current grant programs benefit both electric and gas
4 customers, the Company does not currently offer economic development
5 grants for gas only customers. The Shared Services and Customer Panel
6 discusses our proposal to create two new programs totaling \$1 million.
7 These programs will help offset customer costs for natural gas
8 infrastructure upgrades that are required to accommodate a business
9 expansion, a conversion to gas from an alternate fuel or new construction
10 and will promote regional economic growth through the development,
11 demonstration and deployment of new sustainable gas and clean
12 transportation technologies.

13
14 **Q. Please describe the Company's proposals to assist customers in**
15 **managing their energy consumption.**

16 A. In response to customer feedback, Niagara Mohawk is making two
17 proposals to help customers manage their energy consumption. First, the
18 Company proposes an energy only light emitting diode ("LED") option in
19 its street lighting tariff. Under the Company's proposal, customers will
20 now have the opportunity to select and purchase LED equipment from an
21 extensive assortment. This proposal is in direct response to requests from

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1 some of our municipal customers who have expressed interest in LED
2 technology. Second, the Company is proposing to spend a portion of the
3 current Millennium Fund, a gas surcharge used to support research and
4 development programs, to participate in the Utilization Technology
5 Development program at the Gas Technology Institute. We believe this
6 program is a cost-effective means to support mid to long term gas
7 technology research and development, including new and advanced
8 appliance technologies and gas renewable energy technologies. In our
9 feedback sessions, customers confirmed that they are looking to Niagara
10 Mohawk to take the initiative and explore new technologies and educate
11 and collaborate with customers regarding energy management. This
12 program is an important step in meeting our customers' expectations. We
13 welcome opportunities to partner with our customers to explore innovative
14 ways to manage their energy use, as we did recently with the Buffalo
15 Niagara Medical Campus.

16
17 **Q. Please explain the Company's partnership with the Buffalo Niagara**
18 **Medical Campus.**

19 **A.** The Company seized an opportunity to partner with the Buffalo Niagara
20 Medical Campus ("BNMC"). The Shared Services and Customer Panel
21 discusses the Company's collaboration with BNMC to define and

Testimony of Kenneth D. Daly

1 implement a high quality, modern and efficient customer-driven energy
2 platform that improves reliability and power quality, and promotes
3 positive behavior change around energy usage. The effort is expected to
4 generate insightful energy data that can be shared for benchmarking and
5 future initiatives. The Company is also working with BNMC to support
6 infrastructure for electric vehicle charging and compressed natural gas
7 fueling stations and to explore renewable energy and storage integration
8 opportunities.

9
10 **Q. Please address the Company's proposals relating to electric vehicle**
11 **and compressed natural gas fueling stations.**

12 A. The Company proposes grant programs totaling \$1.7 million to promote
13 the installation of customer-owned alternative fuel vehicle fueling and
14 charging stations. Compressed natural gas ("CNG") vehicles and electric
15 vehicles ("EVs") require special fueling or charging stations, and those
16 stations are limited in Upstate New York. To encourage our customers
17 with small and medium size vehicle fleets to install them, the Company is
18 proposing to offer grants to qualifying customers. These grants would
19 partially offset the costs of installing the stations and promote the use of
20 CNG vehicles and EVs. Environmental stewardship is a core value of
21 National Grid and we believe that these proposals would advance the

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1 policies set forth in the New York State Energy Plan, the National Energy
2 Policy Act, and the Clean Air Act to promote the use of alternative fuel
3 technologies that lessen dependence on imported fuels and to reduce
4 greenhouse gas emissions through the use of clean fuel vehicles. The
5 Shared Services and Customer Panel provides detail on the Company's
6 proposals.

7
8 **Q. Is the Company's filing consistent with the State's Energy Plan?**

9 A. Yes. Niagara Mohawk stands behind New York State's energy policies
10 and, as demonstrated throughout this filing, is committed to investing in
11 its electric and gas infrastructure while promoting clean energy supplies
12 and facilitating job creation and economic growth. Niagara Mohawk will
13 actively participate in the Governor's Energy Highway initiative and we
14 welcome the opportunity to partner with state policy makers and other
15 utility companies to develop innovative, cost effective and
16 environmentally sound solutions to our energy challenges.

17
18 **Q. Please summarize your testimony.**

19 A. Niagara Mohawk's rate filing is designed to address the priorities shared
20 among the Company, our customers and the Commission. Niagara
21 Mohawk is taking advantage of a unique opportunity to reset rates to

Testimony of Kenneth D. Daly

1 recover its cost of providing safe and reliable electric and gas service,
2 including its cost of capital, while maintaining bill stability for our
3 customers and mitigating rate impacts. We have balanced the Company's
4 need to recover its costs with the impacts on customers and their needs as
5 well.

6
7 Our feedback sessions with customers and other stakeholders were an
8 excellent learning experience for us, and we confirmed how aligned
9 customer priorities were with our own. We learned that customers are
10 looking to us to be their advocate and their guide for all things energy.
11 They want us to help them manage their energy consumption, to provide
12 assistance to those in need and to promote economic development in their
13 communities. Customers are very interested in rate stability and the
14 ability to predict their utility costs. Importantly, customers keenly
15 understand the importance of the Company's infrastructure investments,
16 as they rely on continuous service of electricity and gas to run their homes,
17 businesses, schools and industry.

18
19 Niagara Mohawk is committed to being the partner, advocate and guide
20 our customers want us to be and to stay connected to the communities we
21 serve to meet these expectations. We have reflected much of the feedback

Testimony of Kenneth D. Daly

1 we received in our proposals in this filing, including bill stability, prudent
2 infrastructure investment, low income programs, economic development
3 programs and LED lighting options.

4
5 Our proposals are also responsive to regulatory feedback. Under the
6 organizational redesign announced shortly after the Commission's Order
7 in the 2010 Electric Rate Case, I am ultimately responsible for responding
8 to feedback from Staff and the Commission, and we have done that in this
9 filing. Despite the extensive cost reductions reflected in the Rate Year, the
10 Company has included a productivity adjustment consistent with
11 Commission precedent. We have recently modified our variable
12 compensation program consistent with the Commission's guidance.
13 Niagara Mohawk has gained valuable insights from the management audit
14 and Liberty review and is making steady progress implementing those
15 recommendations. The US Foundation Program and its successful
16 implementation will allow us to fully realize the benefits of those
17 recommendations. We have also undertaken extensive efforts to facilitate
18 Staff's review of Niagara Mohawk's revenue requirements in this case.

19
20 We have certainly made every effort to efficiently manage our business.
21 Niagara Mohawk's revenues are inadequate to cover its cost of service,

Testimony of Kenneth D. Daly

1 including its cost of capital, despite nearly five years of cost reductions
2 across National Grid's US business that have lowered costs for Niagara
3 Mohawk customers by more than \$100 million. Given the magnitude of
4 cost reductions reflected in the Rate Year, rates must be reset to fully
5 recover the Company's cost of service, including the cost of variable
6 compensation paid to employees based on achievement of objectives that
7 align with those of our customers and the Commission, and to provide a
8 fair opportunity to earn a reasonable return on the equity that will be
9 invested in utility operations. This is a required outcome of this case.

10
11 I am confident that, with strengthened relationships with our customers
12 and regulators and fully compensatory rates, Niagara Mohawk will
13 achieve the priorities it shares with its customers and the Commission and
14 successfully respond to the inevitable challenges we face.

15
16 **Q. Does that conclude your testimony?**

17 **A.** Yes.

Testimony of
Robert B. Hevert

Before the Public Service Commission

NIAGARA MOHAWK POWER CORPORATION D/B/A NATIONAL GRID

Direct Testimony

of

Robert B. Hevert

Direct Testimony of Robert B. Hevert

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Direct Testimony of Robert B. Hevert

1 **I. Introduction and Qualifications**

2 **Q. What is your name and business affiliation?**

3 A. My name is Robert B. Hevert. I am Managing Partner of Sussex
4 Economic Advisors, LLC, and an Executive Advisor to Concentric Energy
5 Advisors, Inc., of Marlborough, Massachusetts.

6
7 **Q. Please describe your educational background.**

8 A. I hold a Bachelor's degree in Business and Economics from the University
9 of Delaware, and an MBA with a concentration in Finance from the
10 University of Massachusetts. Additionally, I hold the Chartered Financial
11 Analyst designation.

12
13 **Q. On whose behalf are you submitting this testimony?**

14 A. I am submitting this testimony on behalf of Niagara Mohawk Power
15 Corporation d/b/a National Grid ("Niagara Mohawk" or "Company"), an
16 indirect, wholly-owned subsidiary of National Grid USA ("National
17 Grid").

18
19 **Q. Please describe your experience in the energy and utility industries.**

Direct Testimony of Robert B. Hevert

1 A. I have worked in regulated industries for over twenty-five years, having
2 served as an executive and manager with consulting firms, a financial
3 officer of a publicly-traded natural gas utility, and an analyst at a
4 telecommunications utility. In my role as a consultant, I have advised
5 numerous energy and utility clients on a wide range of financial and
6 economic issues, including corporate and asset-based transactions, asset
7 and enterprise valuation, transaction due diligence, and strategic matters.
8 As an expert witness, I have provided testimony in over 80 proceedings
9 regarding various financial and regulatory matters, including cost of
10 capital issues, before numerous state utility regulatory agencies and the
11 Federal Energy Regulatory Commission. A summary of my professional
12 and educational background, including a list of my testimony in prior
13 proceedings, is included as Attachment A to this testimony.

14 15 **II. Purpose and Overview of Testimony**

16 **Q. What is the purpose of this testimony?**

17 A. The purpose of this testimony is to present evidence and provide a
18 recommendation regarding the Company's Cost of Equity (sometimes
19 referred to as the Return on Equity or "ROE" for rate-making purposes)
20 for its electric and natural gas utility operations, and to provide an
21 assessment of the capital structure to be used to establish Niagara

Direct Testimony of Robert B. Hevert

1 Mohawk's rates, as proposed in the direct testimony of Company Witness
2 Mustally Hussain. My analysis and recommendations are supported by
3 the data presented in Exhibit __ (RBH-1) through Exhibit __ (RBH-9),
4 and Attachment B, which were prepared by me or under my direction.

5
6 The Cost of Equity, which is the return required by equity investors to
7 assume the risks of ownership, is a market-based concept. As opposed to
8 the earned return on common equity, which is an accounting construct that
9 can be observed in historical data, the Cost of Equity is unobservable and
10 must be estimated based on observable capital market data. As a
11 consequence, there may be differences of opinion among analysts as to the
12 data, assumptions and models used in the estimation process. In addition,
13 in recent rate proceedings, the New York State Public Service
14 Commission (the "Commission") has affirmed its preferences with respect
15 to certain methodologies. As such, this testimony has been developed to
16 note and explain any areas in which the approach taken may differ from
17 the Commission's past practices.

18
19 This testimony establishes that a Return on Equity rate of 10.55 percent is
20 necessary for Niagara Mohawk to provide an appropriate return to its
21 equity investors for the twelve months ending March 31, 2014 ("Rate

Direct Testimony of Robert B. Hevert

1 Year"). If the Company and the Department of Public Service Staff
2 ("Staff") were to agree to a three-year rate settlement, my recommended
3 ROE increases by 35 basis points to 10.90 percent to reflect the
4 incremental risk that equity investors would assume by agreeing not to
5 seek rate relief for a three-year period.

6
7 My recommended 10.55 percent Return on Equity considers a variety of
8 factors that affect the required return to equity investors. This testimony
9 therefore:

- 10 • Explains the multiple analytical approaches that were evaluated to
11 develop my 10.55 percent Cost of Equity recommendation;
- 12 • Describes the application of those various multiple analytical
13 approaches in light of Commission precedent;
- 14 • Explains how the Cost of Equity is affected by the various business
15 and financial risks faced by Niagara Mohawk, including capital market
16 conditions, the Company's proposed capital investment plan, and the
17 current regulatory environment;
- 18 • Assesses the Company's proposed capital structure in the context of
19 those in place at the utility operating companies held within the proxy
20 group; and

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- Quantifies the premium required by investors in the Company's common equity to assume the additional risk of forgoing rate relief for a three-year period.

This testimony presents certain analyses structured according to the Commission's preferred methodological approach. In those cases in which additional analyses or alternative information should be incorporated into the estimation of the Company's ROE, I have described the alternative information and presented the additional analyses. For example, with respect to the application of the Discounted Cash Flow ("DCF") methodology, this testimony presents an alternative DCF model that calculates cash flows over three separate time periods, rather than the two time periods previously relied upon by the Commission. Similarly, this testimony presents analyses demonstrating that the use of the three- to five-year "Sustainable Growth" rate is an inappropriate proxy for expected long-term growth in the Multi-Stage DCF model, and presents a long-term growth rate estimate based on a projection of expected nominal economic growth as of the beginning of the terminal period.

As to the Capital Asset Pricing Model ("CAPM"), this testimony discusses the use of Beta Coefficients derived from the Value Line Investment

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1 Survey, and concludes that the use of an additional source of Beta
2 Coefficients, namely the Bloomberg Professional Service, provides
3 valuable additional information in the estimation of the Company's ROE.
4 I also explain why the risk-free rate reflected in the CAPM should be
5 derived from the current yields on 30-year Treasury securities.

6
7 Finally, in estimating the added premium required by the Company's
8 equity investors for a three-year "Stay-Out" period, this testimony presents
9 analyses demonstrating that the appropriate calculation of that risk is
10 based on longer-term Treasury securities than have been traditionally
11 relied upon by the Commission. This testimony further discusses the risks
12 over and above those addressed in the application of the Commission's
13 traditional Stay-Out premium calculation methodology.

14
15 Together with the exhibits attached to this testimony, this evidence
16 demonstrates that an ROE of 10.55 percent is necessary to provide the
17 Company with an opportunity to generate sufficient earnings to provide an
18 appropriate return to its equity investors, while supporting the Company's
19 financial integrity and its ability to support its substantial capital
20 expenditure plan. Finally, this testimony demonstrates that if the
21 Company agrees to and the Commission ultimately adopts a three-year

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1 Stay-Out period, the ROE should increase by 35 basis points, from 10.55
2 percent to 10.90 percent.

3
4 Finally, with respect to the Company's capital structure, I conclude that
5 the proposed capital structure for the Rate Year, consisting of 51.40
6 percent common equity, 0.60 percent preferred equity, 46.30 percent long-
7 term debt, 1.0 percent short-term debt and 0.70 percent customer deposits,
8 as proposed by Company Witness Mustally Hussain, is reasonable relative
9 to the average capital structures of my proxy group companies and
10 indicates that the Company is exposed to an average level of financial risk
11 as compared to the proxy group.

12
13 **Q. Please provide a brief overview of the analyses that led to your ROE**
14 **recommendation.**

15 A. As discussed in more detail in Section VII, it is extremely important to
16 consider the results of several analytical approaches in determining the
17 Company's ROE. To develop my ROE recommendation, I therefore
18 applied two forms of the DCF model and two forms of the CAPM.
19 Because the Commission has applied specific weighting factors to the
20 DCF and CAPM models in prior proceedings, I have produced a set of

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1 analyses reflecting those weighting factors, *i.e.*, two-thirds weight applied
2 to DCF results and one-third weight applied to CAPM results.

3
4 In addition to the DCF and CAPM analyses, I considered the effect of
5 financial and business risks, most notably the regulatory environment in
6 which the Company operates, in arriving at my ROE recommendation.

7
8 **Q. How is the remainder of this testimony organized?**

9 A. The remainder of this testimony is organized in eight sections as follows:

10 Section III – Provides a summary of my principal observations
11 and conclusions;

12 Section IV – Discusses the regulatory guidelines and financial
13 considerations pertinent to the development of the
14 cost of capital;

15 Section V – Briefly discusses the current capital market
16 conditions and the effect of those conditions on the
17 Company's Cost of Equity;

18 Section VI – Explains my selection of the proxy group of electric
19 utilities used to develop my analytical results;

20 Section VII – Explains my analyses and the analytical bases for
21 my ROE recommendation;

22 Section VIII – Summarizes the specific business and financial risks
23 that have a direct bearing on the Company's Cost of
24 Equity;

25 Section IX – Provides my recommended Stay-Out premium and
26 explains my supporting analyses; and

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1 Section X – Summarizes my conclusions and recommendations.

2

3 **III. Summary of Conclusions**

4 **Q. What are the key factors considered in your analyses and upon which**
5 **you base your recommended ROE?**

6 A. My analyses and recommendations considered the following:

- 7 • The *Hope* and *Bluefield* decisions that established the standards for
8 determining a fair and reasonable allowed Return on Equity, including,
9 consistency of the allowed return with other businesses having similar
10 risk; adequacy of the return to provide access to capital and support
11 credit quality; and that the end result must lead to just and reasonable
12 rates.
- 13 • The effect of the current capital market conditions on investors' return
14 requirements, and, in particular, the fact that risk aversion and investor
15 uncertainty remain at elevated levels when compared to market
16 conditions preceding the recent economic recession.¹
- 17 • The Company's business risks relative to the proxy group of
18 comparable companies and the implications of those risks in arriving
19 at the appropriate ROE.

20

¹ The National Bureau of Economic Research determined that the recent recession began in December 2007 and ended in June 2009.

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1 **Q. What are the results of your analyses?**

2 A. The results of my analyses are summarized in Table 1.

Table 1: Summary of Analytical Results

	Low	Mean	High
Two-Stage DCF	9.66%	10.46%	12.05%
Three-Stage DCF	9.56%	10.36%	11.94%
Mean DCF	10.41%		
	Value Line Beta Coefficient	Mean	Bloomberg Beta Coefficient
Market Based CAPM	10.44%	10.49%	10.54%
Zero-Beta CAPM	11.13%	11.16%	11.20%
Mean CAPM	10.83%		
Weighted Average Cost of Equity (2/3 * DCF) + (1/3 * CAPM)			10.55%

3 Based on the analytical results presented in Table 1, and in light of the
4 considerations discussed throughout the balance of this testimony,
5 considering the Company's business and financial risks relative to the
6 proxy group, it is my view that a reasonable range of estimates is from
7 10.50 percent to 11.00 percent and, within that range, an ROE of 10.55
8 percent is reasonable and appropriate, if not a conservative estimate of the
9 Company's ROE.

10

1 **IV. Regulatory Guidelines and Financial Considerations**

2 **Q. Please describe the guiding principles to be used in establishing the**
3 **cost of capital for a regulated utility.**

4 A. The United States Supreme Court's precedent-setting *Hope* and *Bluefield*
5 cases established the standards for determining the fairness or
6 reasonableness of a utility's allowed ROE. Among the standards
7 established by the Court in those cases are: (1) consistency with the
8 returns on equity investments in other businesses having similar or
9 comparable risks; (2) adequacy of the return to support credit quality and
10 access to capital; and (3) that the means of arriving at a fair return are not
11 controlling, only that the end result leads to just and reasonable rates.

12
13 Based on those standards, the consequence of the Commission's order in
14 this case should be to provide the Company with the opportunity to earn
15 an ROE that is: (1) adequate to attract capital at reasonable terms, thereby
16 enabling it to continue to provide safe, reliable service; (2) sufficient to
17 support the financial soundness of the Company's operations; and (3)
18 commensurate with returns on equity investments in enterprises having
19 comparable risks. The authorized ROE should enable the Company to
20 finance capital expenditures at reasonable rates and maintain its financial

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1 flexibility over the period during which rates are expected to remain in
2 effect.

3

4 **Q. Why is it important for a utility to be allowed the opportunity to earn**
5 **a return that is adequate to attract equity capital at reasonable terms?**

6 A. A return that is adequate to attract capital at reasonable terms enables the
7 Company to provide safe and reliable service while maintaining its
8 financial integrity. While the “capital attraction” and “financial integrity”
9 standards are important principles in normal economic conditions, the
10 practical implications of those standards are even more pronounced in the
11 current financial environment. As discussed in more detail in Section V,
12 continued equity market uncertainty, together with sustained increases in
13 utility debt credit spreads (*i.e.*, the difference in debt yields of utilities with
14 varying credit ratings) have intensified the importance of maintaining a
15 strong financial profile.

16

17 **V. Current Capital Market Environment**

18 **Q. How do economic conditions influence the required cost of capital and**
19 **required ROE?**

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1 A. The required cost of capital, including the ROE, is a function of prevailing
2 and expected economic and capital market conditions. During times of
3 capital market instability, risk aversion increases, which causes investors
4 to seek the relative safety of U.S. Treasury debt, resulting in lower
5 Treasury yields.

6
7 To the extent that observable measures of equity market instability and
8 risk aversion remain elevated, relative to historical norms, it would be
9 incorrect to conclude that the Cost of Equity has materially decreased.
10 While there is little question that the capital market dislocation that began
11 in late 2008 has moderated, recent market instability and investor risk
12 aversion remain at comparatively high levels. That is especially true when
13 viewed relative to the conditions that existed prior to the 2008-2009
14 financial market dislocation.

15
16 **Q. What analysis have you conducted to assess current capital market**
17 **conditions?**

18 A. As discussed below, I considered several widely-recognized measures of
19 investor risk sentiment, including: (1) incremental credit spreads; and (2)
20 the relationship between the dividend yields of the proxy group companies
21 and Treasury yields. Except where noted, I compared current market

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1 conditions to the two-year period prior to the 2007-2009 recession (*i.e.*,
2 January 2006 through November 2007), and to the capital market
3 contraction period of 2002-2003. As shown in Table 2, those metrics
4 indicate that current levels of instability and risk aversion are significantly
5 higher than the levels observed prior to the recent recession, and are much
6 closer to the levels experienced during the 2002-2003 capital market
7 contraction.

Table 2: Risk Sentiment Indicators²

	March 16, 2012³	Pre-recession (Jan-2006 through Nov-2007)	Jan-2002 through Dec-2003
<i>Credit Spreads</i> (Moody's Utility Bond Index)			
Baa-rated bond to A-rated bond	0.70%	0.25%	0.46%
<i>Dividend Yield Spreads</i>			
10-year Treasury to Proxy Group	-2.27%	0.80%	-1.54%

8 **A. Incremental Credit Spreads**

9 **Q. How have credit spreads been affected by current market conditions?**

10 A. As a preliminary matter, the “credit spread” is the incremental return
11 required by debt investors to take on the default risk associated with
12 securities of differing credit quality. As shown in Table 2, and as Chart 1
13 (below) demonstrates, the 90-day moving average spread as of March 16,

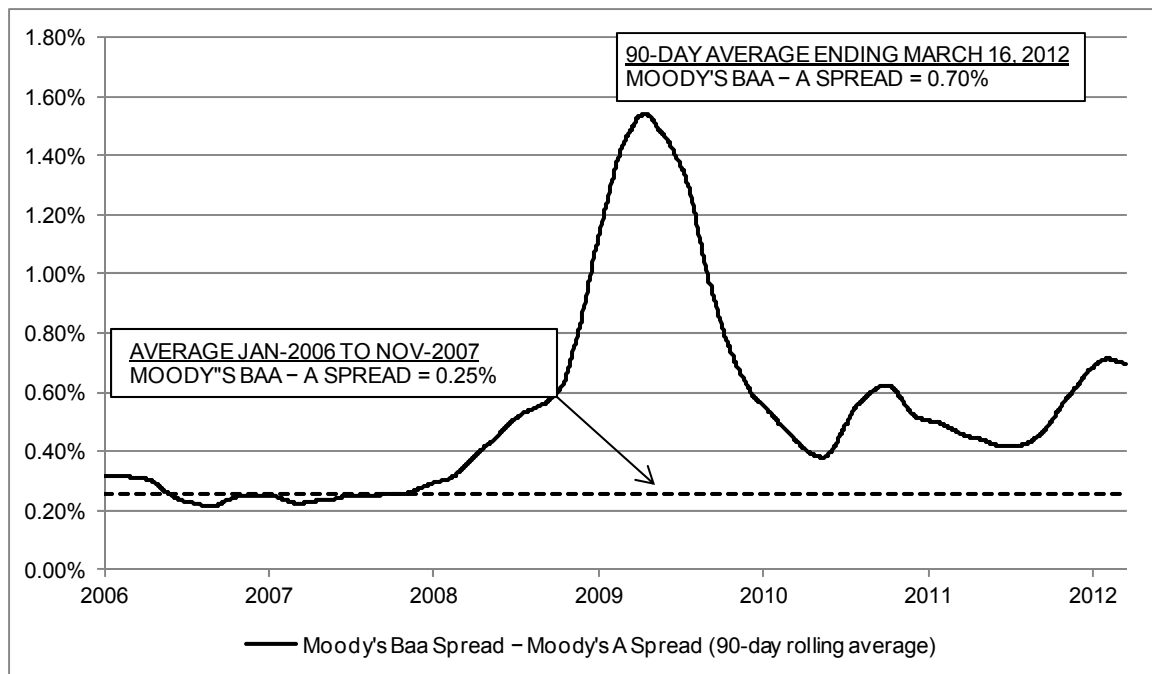
² Source: Bloomberg Professional Service.

³ 90-trading day average as of March 16, 2012, except as noted otherwise.

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1 2012 between the Moody's Baa-rated utility bond index and the Moody's
2 A-rated utility bond index is 45 basis points above – or approximately 180
3 percent higher than – the comparable average credit spread immediately
4 prior to the onset of the recent recession. As such, investors currently
5 require a higher return to compensate for the perceived risk of holding
6 lower-rated debt securities than was the case prior to the onset of the
7 recent recession.

Chart 1: Moody's Utility Bond Index Baa-A Credit Spread



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1 **Q. What are the implications of higher credit spreads as compared to the**
2 **long-term average?**

3 A. The increase in the credit spreads is an observable measure of the capital
4 markets' increased risk aversion; increased risk aversion clearly is
5 associated with a higher Cost of Equity. Although increased credit
6 spreads have recently coincided with a reduction in the absolute level of
7 utility bond and Treasury yields, that fact does not necessarily imply a
8 correspondingly lower Cost of Equity; to the contrary, there is a clear and
9 well-established inverse relationship between the level of interest rates and
10 the equity risk premium.⁴ Consequently, lower utility bond yields, which
11 are a function of lower Treasury yields, do not necessarily imply a
12 correspondingly lower Cost of Equity, particularly considering that the
13 current level of credit spreads is higher than the long-term average.

14

15 **B. Yield Spreads**

16 **Q. Please discuss your analysis of the relationship between dividend**
17 **yields and Treasury yields.**

⁴ Robert S. Harris and Felicia C. Marston, Estimating Shareholder Risk Premia Using Analysts' Growth Forecasts, Financial Management, Summer 1992, at 69; Eugene F. Brigham, Dilip K. Shome, and Steve R. Vinson, The Risk Premium Approach to Measuring a Utility's Cost of Equity, Financial Management, Spring 1985, at 33-45; and Farris M. Maddox, Donna T. Pippert, and Rodney N. Sullivan, An Empirical Study of Ex Ante Risk Premiums for the Electric Utility Industry, Financial Management, Autumn 1995, at 89-95.

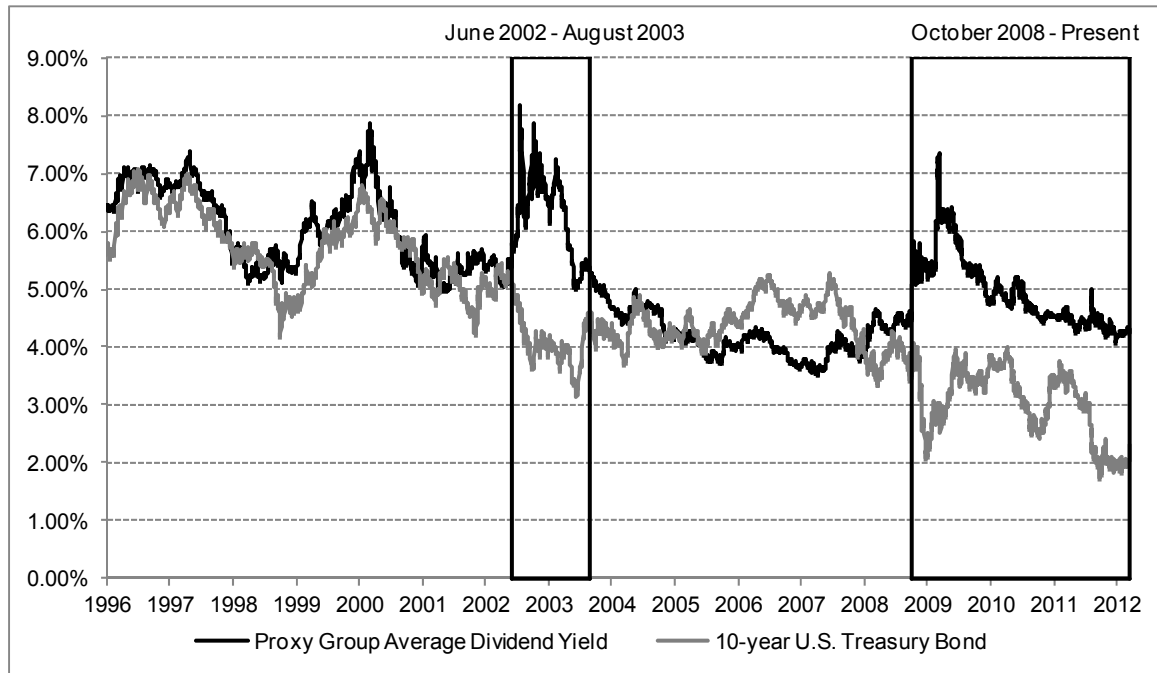
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1 A. As a preliminary matter, the “yield spread” is the difference between long-
2 term Treasury yields and dividend yields.⁵ Investors often consider yield
3 spreads in their assessment of security valuation and capital market
4 conditions. As shown in Chart 2, the 2008 – 2009 financial market
5 dislocation created the first significant inversion of the yield spread (*i.e.*,
6 the average dividend yield for the proxy group was higher than the 90-day
7 average Treasury yield) in five years. Prior to that time, the most recent
8 period during which dividend yields for the proxy group were significantly
9 higher than Treasury yields was from mid-2002 through mid-2003, which
10 itself was a period of credit and equity valuation contraction.

⁵ The analysis presented here is based on yield spreads calculated using 10-year Treasury Bond Yields.

Chart 2: Treasury Yield/Dividend Yield Divergence

(January 1, 1996 – March 16, 2012)



1 An article in The Wall Street Journal noted this same relationship between
2 utility dividend yields and the ten-year Treasury yield, observing that,
3 “Dividend yields have tended to track the yield on 10-year Treasuries
4 closely.”⁶

5
6 **Q. Why is the continued divergence between utility dividend yields and**
7 **the ten-year Treasury yield relevant in determining the Company’s**
8 **Cost of Equity?**

⁶ Denning, Liam, A Short Circuit in the Stock Market, The Wall Street Journal, October 23, 2009, at C10.

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1 A. As suggested by The Wall Street Journal, investors often look to the
2 relationships among financial metrics to assess current and expected levels
3 of market stability. To the extent that such relationships materially and
4 persistently deviate from long-term norms, it may be an indication of
5 continuing or expected instability. In the case of the yield spread, the fact
6 that continued Federal intervention in the capital markets has been
7 required to maintain relatively low Treasury yields introduces yet another
8 significant element of capital market uncertainty, in that the duration and
9 magnitude of Federal intervention remains unknown.⁷ Again, investors
10 require increased returns to compensate for taking on such risk.

11
12 As such, it is important to recognize that Federal intervention in the capital
13 markets, itself, has created additional uncertainty. For example, in its
14 second round of “Quantitative Easing,” the Federal Reserve Board (the
15 “Fed”) purchased \$600 billion of Treasury securities between November
16 2010 and June 2011, thereby injecting additional liquidity into capital
17 markets. In an effort to reduce interest rates on longer-term government
18 bonds, on September 21, 2011, the Fed announced plans to purchase, by

⁷ I note that in the Company’s last rate case, the Commission declined to include updated Treasury yields due to the effect of the Federal Reserve’s ongoing intervention in the Treasury market. See Case 10-E-0050, Proceeding on Motion of the Commission as to the Rates, Charges, Rules and Regulations of Niagara Mohawk Power Corporation for Electric Service (the “2010 Electric Rate Case”), Order Establishing Rates For Electric Service, (Issued January 24, 2011), at 82.

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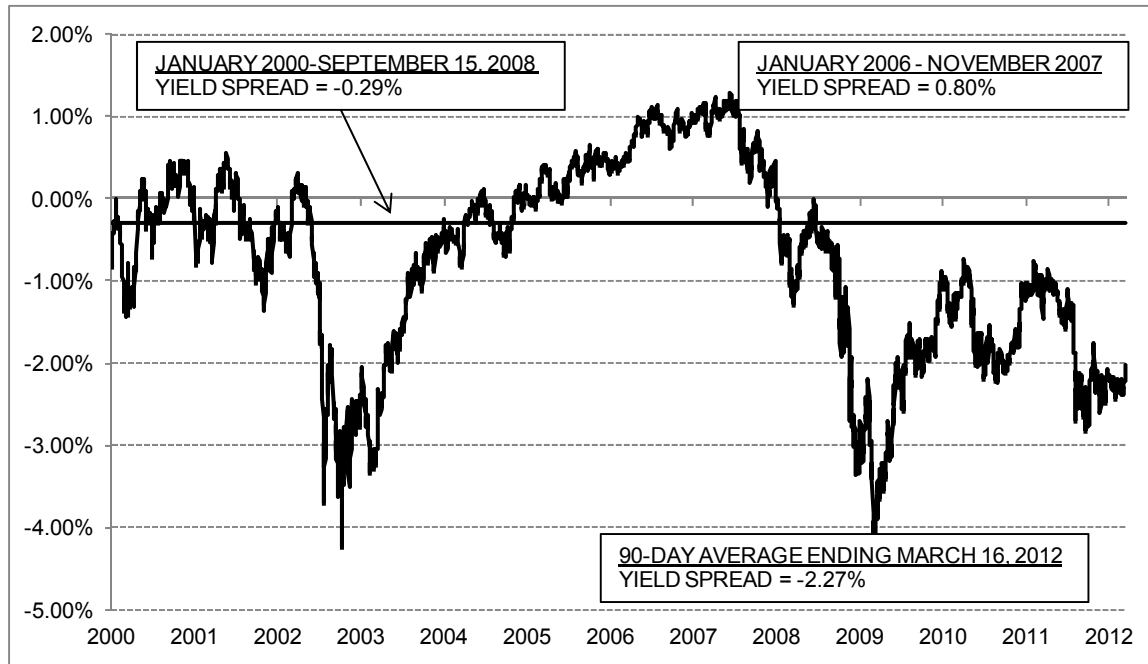
1 June 2012, \$400 billion in Treasury securities with remaining maturities of
2 six to 30 years, and to sell an equal amount of Treasury securities with
3 remaining maturities of three years or less.

4
5 The widened yield spread, which began in 2008, has continued. From
6 January 2000 through September 15, 2008 (*i.e.*, the time of the Lehman
7 Brothers bankruptcy filing), the average yield spread between ten-year
8 Treasury securities and the proxy group average dividend yield was
9 negative 29 basis points. During the two-year period⁸ prior to the
10 recession, the average yield on ten-year Treasury securities exceeded the
11 proxy group average dividend yield by approximately 80 basis points. As
12 Chart 3 indicates, the 90-day average yield spread as of March 16, 2012
13 was negative 227 basis points.

⁸ This analysis includes the 23 months beginning January 2006 and ending November 30, 2007, just prior to the start of the recent recession, as defined by the National Bureau of Economic Research.

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Chart 3: Proxy Company Yield Spread



1 **Q. What conclusions do you draw from those analyses?**

2 A. Those analyses clearly demonstrate that current market conditions are
3 similar to the 2002-2003 market dislocation that affected all market
4 segments, including utilities. One outcome of the 2002-2003 market
5 dislocation was a renewed emphasis on capital market access and the
6 importance of maintaining a strong financial profile, both of which are
7 equally important in the current market environment. The result of market
8 instability and risk aversion, of course, is an increased, not a decreased
9 Cost of Equity. The extent of that uncertainty manifested, at least in part,
10 in the significant decrease in long-term Treasury yields since Standard and

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1 Poor's ("Standard and Poor's" or "S&P") downgraded U.S. sovereign debt
2 on August 5, 2011. Even though that ratings action would call into
3 question the meaning and application of the "Risk-Free Rate," investors
4 still have sought safety in Treasury securities. In summary, market
5 instability and measures of risk aversion remain above historical norms.
6

7 **Q. How should current economic conditions be taken into consideration**
8 **in determining the appropriate ROE for the Company?**

9 A. First, at all times, but especially given the continuing capital market
10 instability, it is extremely important to assess the reasonableness of any
11 financial model's results in the context of observable market data. To the
12 extent that certain ROE estimates are incompatible with such metrics or
13 inconsistent with basic financial principles, it is appropriate to consider
14 whether alternative estimation techniques are likely to provide more
15 meaningful and reliable results.
16

17 Second, in my view, the authorized rate of return in this proceeding will
18 provide a signal to the financial community concerning the ability of the
19 Company to meet its capital needs during a period in which its capital
20 investments are increasing. If investors perceive a supportive regulatory
21 environment, as evidenced by an allowed rate of return that compensates

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1 the Company at a level commensurate with its risk, the Company should
2 be able to attract capital at a reasonable cost. Conversely, if investors
3 perceive a lack of connection between the allowed rate of return and
4 current economic conditions, the regulatory environment would be seen as
5 less favorable, thereby limiting the Company's ability to attract capital at a
6 reasonable cost.

8 VI. Proxy Group Selection

9 Q. Please explain why you have used a group of proxy companies to
10 determine the Cost of Equity for Niagara Mohawk.

11 A. First, it is important to bear in mind that the Cost of Equity for a given
12 enterprise depends on the risks attendant to the business in which the
13 company is engaged. According to financial theory, the value of a given
14 company is equal to the aggregate market value of its constituent business
15 units. In this proceeding, we are focused on estimating the Cost of Equity
16 for Niagara Mohawk, an indirect wholly-owned subsidiary of National
17 Grid USA. Because the Cost of Equity is a market-based concept, and
18 given that Niagara Mohawk is not publicly traded, it is necessary to
19 establish a group of companies that are both publicly traded and
20 comparable to Niagara Mohawk in certain fundamental business and
21 financial respects to serve as its "proxy" in the Cost of Equity estimation

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1 process. As discussed later, the proxy companies used in my analyses all
2 possess a set of operating and risk characteristics that are substantially
3 comparable to Niagara Mohawk, and thus provide a reasonable basis for
4 the derivation and assessment of ROE estimates.

5
6 It is my understanding that since the Recommended Decision in the
7 Generic Finance Case approximately 17 years ago, the Commission has
8 endorsed the use of proxy groups for the purpose of determining the ROE
9 in utility rate proceedings. Because proxy companies are used as the basis
10 for estimating Niagara Mohawk's Cost of Equity, the primary objective of
11 the screening process is to render a group of companies that are highly
12 comparable to the Company with respect to fundamental financial and
13 business risks. As a practical matter, while the determination of an
14 appropriate ROE necessarily requires a degree of informed judgment, the
15 careful selection of a risk-appropriate comparison group serves to mitigate
16 the extent to which subjective assessments must be applied.

17
18 **Q. Does the rigorous selection of a proxy group suggest that analytical**
19 **results will be tightly clustered around average (i.e., mean) results?**

20 A. Not necessarily. As discussed in greater detail in Section VII, the DCF
21 approach is based on the theory that a stock's current price represents the

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1 present value of its future expected cash flows. Notwithstanding the care
2 taken to establish risk comparability, market expectations with respect to
3 future risks and growth opportunities will vary from company to company.
4 Therefore, even within a group of similarly situated companies, it is
5 common for analytical results to reflect a seemingly wide range. At issue,
6 then, is how to select an ROE estimate in the context of that range. As
7 discussed throughout this testimony, that determination necessarily must
8 be based on the informed judgment and experience of the analyst.

9

10 **Q. Please provide a summary profile of Niagara Mohawk.**

11 A. Niagara Mohawk provides electric distribution service and natural gas
12 distribution service in Upstate New York. Niagara Mohawk's long-term
13 issuer ratings are A- (Standard and Poor's) and A3 (Moody's Investor
14 Services, or "Moody's"). The following table provides summary financial
15 and operating statistics for Niagara Mohawk for the most recently reported
16 three years:

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**Table 3: Niagara Mohawk Operating and Financial Results
2008 To 2010 (millions of dollars)**

	2008	2009	2010
Electric Operating Revenue	\$3,329	\$2,977	\$3,357
Gas Operating Revenue	\$910	\$784	\$747
Net Electric Utility Operating Income	\$285	\$185	\$230
Net Gas Utility Operating Income	\$79	\$57	\$28
Net Electric Utility Plant	\$5,091	\$5,322	\$5,620
Net Gas Plant in Service	\$1,352	\$1,391	\$1,423

1 **Q. How did you select the companies included in your proxy group?**

- 2 A. I began with the companies that Value Line classifies as “Electric
3 Utilities,” a group of 52 domestic U.S. electric and combination utilities,
4 and simultaneously applied the following screening criteria:
- 5 • I eliminated the companies that are not covered by at least two utility
6 industry equity analysts;
 - 7 • I eliminated companies that have below investment-grade corporate
8 credit ratings and/or senior unsecured bond ratings according to S&P
9 or Moody’s;
 - 10 • I eliminated companies that have not paid regular dividends or do not
11 have positive earnings growth projections because such characteristics
12 are incompatible with the DCF model;
 - 13 • To ensure that the proxy group consists of companies that are
14 primarily regulated utilities, I excluded companies with less than 70.00

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1 percent of total net operating income derived from regulated utility

2 operations; and

- 3 • I eliminated companies known to be party to a merger, acquisition, or
4 other transformational transaction.

5

6 **Q. How many companies met the screening criteria for your initial proxy**
7 **group?**

8 A. The criteria discussed above resulted in an initial group of 31 companies.

9

10 **Q. Does this constitute your final proxy group?**

11 A. No, it does not. I then examined the operating profile of each of those 31
12 companies to be certain that none displayed characteristics that were
13 inconsistent with my intent to produce a proxy group that is fundamentally
14 similar to the Company. As a result of that examination, I made one
15 modification to the final proxy group. I excluded ITC Holding Corp.
16 (“ITC”) because it is a FERC-regulated transmission-only company, and
17 as such is not fundamentally comparable to Niagara Mohawk.

18

19 My final proxy group therefore consists of the 30 companies noted in
20 Table 4 (below).

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Table 4: Final Proxy Group

Company	Ticker
Allete	ALE
Alliant Energy Corp.	LNT
Ameren Corp.	AEE
American Electric Power	AEP
Avista Corp.	AVA
Black Hills Corp.	BKH
Center Point Energy	CNP
Cleco Corp.	CNL
Consolidated Edison	ED
Dominion Resources, Inc.	D
DTE Energy Co.	DTE
Edison International	EIX
Great Plains Energy Inc.	GXP
Hawaiian Electric	HE
IDACORP, Inc.	IDA
Integrus/WPS Resources	TEG
OGE Energy	OGE
Pepco Holdings, Inc.	POM
PG&E Corp	PCG
Pinnacle West Capital	PNW
Portland General	POR
SCANA Corp.	SCG
Sempra Energy	SRE
Southern Co.	SO
TECO Energy, Inc.	TE
UIL Holdings Corp.	UIL
Vectren Corp.	VVC
Westar Energy	WR
Wisconsin Energy	WEC
Xcel Energy, Inc.	XEL

1 **VII. Cost of Equity Estimation**

2 **Q. Please briefly discuss the ROE in the context of the regulated rate of**
3 **return.**

4 A. Regulated utilities primarily use common stock and long-term debt to
5 finance their permanent property, plant and equipment. The rate of return
6 (“ROR”) for a regulated utility is based on its weighted average cost of
7 capital, in which the cost rates of the individual sources of capital are
8 weighted by their respective book values. While the costs of debt and
9 preferred stock can be directly observed, the Cost of Equity is market-
10 based and, therefore, must be inferred from market-based information.

11

12 **Q. How is the required ROE determined?**

13 A. The required ROE is estimated by using one or more analytical techniques
14 that rely on market-based data to quantify investor expectations regarding
15 required equity returns, incorporating certain incremental costs and risks.
16 The resulting Cost of Equity serves as the recommended ROE for
17 ratemaking purposes. As a general proposition, the key consideration in
18 determining the Cost of Equity is that the methodologies employed
19 reasonably reflect investors’ view of the financial markets in general, and
20 the subject company’s common stock in particular. Finally, while I do not
21 necessarily agree with the formulaic approach of affording two-thirds and

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1 one-third weights to the respective DCF and CAPM results, I have
2 produced and presented analytical results based on that method.
3

4 **Q. What methods did you use to determine the Company's Cost of**
5 **Equity?**

6 A. I used the DCF model as the initial approach; I then considered the results
7 of the CAPM in assessing the reasonableness of the DCF results and
8 developing my Cost of Equity recommendation. With respect to the DCF
9 model, I have considered two Multi-Stage forms of the model: a Two-
10 Stage model, based on the model relied upon by the Commission in the
11 2010 Electric Rate Case; and a Three-Stage model that allows for a
12 transition period between the near- and long-term growth estimates. In
13 addition, consistent with the Commission's stated preference, I used both
14 the traditional form of the CAPM as well as the "Zero-Beta" form of that
15 model. In both forms of the CAPM, I incorporated a forward-looking
16 (*i.e., ex-ante*) measure of the Market Risk Premium.
17

18 **Q. Why do you believe it is important to use more than one analytical**
19 **approach?**

20 A. Because the Cost of Equity is not directly observable, it must be estimated
21 based on both quantitative and qualitative information. When faced with

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1 the task of estimating the Cost of Equity, analysts and investors are
2 inclined to gather and evaluate as much relevant data as reasonably can be
3 analyzed. As a practical matter, however, all of the models available for
4 estimating the Cost of Equity are subject to limiting assumptions or other
5 methodological constraints. Consequently, many finance texts
6 recommend using multiple approaches when estimating the Cost of
7 Equity. For example, Copeland, Koller and Murrin,⁹ suggest using the
8 CAPM and Arbitrage Pricing Theory model, while Brigham and
9 Gapenski¹⁰ recommend the CAPM, DCF and “bond yield plus risk
10 premium” approaches.

11
12 In essence, analysts and academics understand that ROE models are tools
13 to be used in the ROE estimation process and that strict adherence to any
14 single approach, or the specific results of any single approach, can lead to
15 flawed and irrelevant conclusions. That position is consistent with the
16 *Hope* and *Bluefield* finding that it is the analytical result, as opposed to the
17 method, that is controlling in arriving at ROE determinations. A
18 reasonable ROE estimate therefore considers alternative methods,

⁹ Tom Copeland, Tim Koller and Jack Murrin, Valuation: Measuring and Managing the Value of Companies, 3rd ed. (New York: McKinsey & Company, Inc., 2000), at 214.

¹⁰ Eugene Brigham, Louis Gapenski, Financial Management: Theory and Practice, 7th Ed. (Orlando: Dryden Press, 1994), at 341.

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1 observable market data, and the reasonableness of their individual and
2 collective results.

3
4 Consequently, it is both prudent and appropriate to use multiple methods
5 to mitigate the effects of assumptions and inputs associated with relying
6 exclusively on any single approach. Such use, however, must be tempered
7 with due caution as to the results generated by each individual approach.
8 While prescriptive as to the specific weights afforded to each individual
9 approach, the Commission's preferred methodology does take multiple
10 methodologies into account in estimating the required ROE.

11 12 **A. Discounted Cash Flow Model**

13 **Q. Are DCF models widely used to determine the ROE for regulated**
14 **utilities?**

15 **A.** Yes. DCF models are widely used in regulatory proceedings and have
16 sound theoretical bases, although neither the DCF model nor any other
17 model can be applied without considerable judgment in the selection of
18 data and the interpretation of results. In its simplest form, the DCF model
19 expresses the market Cost of Equity as the sum of the expected dividend
20 yield and long-term growth rate.

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1 **Q. Please describe the DCF approach.**

2 A. The DCF approach is based on the theory that a stock's current market
3 price represents the present value of all expected future cash flows. In its
4 most general form, the DCF model is expressed as follows:

$$5 \qquad P_0 = \frac{D_1}{(1+k)} + \frac{D_2}{(1+k)^2} + \dots + \frac{D_\infty}{(1+k)^\infty} \quad [1]$$

6 Where P_0 represents the current market stock price, $D_1 \dots D_\infty$ are
7 all expected future dividends, and k is the discount rate, or required return,
8 that sets the observed price equal to the present value of expected cash
9 flows. As discussed in more detail below, I have not included the
10 Constant Growth form of the DCF model, but instead have focused on two
11 Multi-Stage forms.

12
13 **B. Stock Prices used in the DCF Model**

14 **Q. What market data did you use to calculate the current stock price in**
15 **your DCF models?**

16 A. The stock prices in my DCF models are based on the average market
17 closing prices for the proxy companies' shares over the three months
18 ended March 16, 2012.

19
20 **Q. Why did you use a three-month averaging period?**

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1 A. I believe it is important to use an average of recent trading days to
2 calculate the term P_0 in the DCF model so that the calculated market Cost
3 of Equity is not skewed by anomalous events that may affect stock prices
4 on any given trading day. In that regard, the averaging period should be
5 reasonably representative of expected capital market conditions over the
6 long-term. At the same time, it is important to reflect the volatile
7 conditions that have defined the financial markets over the recent past. In
8 my view, the use of the three-month averaging period reasonably balances
9 those concerns. That averaging period is also consistent with the period
10 considered by the Commission in recent proceedings.¹¹

11

12 **C. Multi-Stage DCF Models**

13 **Q. Please describe the Multi-Stage DCF models included in your**
14 **analyses.**

15 A. Consistent with the Commission's stated preference, I have prepared a
16 Two-Stage DCF analysis based on the structure discussed in the
17 Commission's Order in the 2010 Electric Rate Case. For the reasons

¹¹ For example, in Case 10-E-0362 the Commission relied upon the Staff DCF analysis that used three months of stock price data. Therefore, I have relied on a three-month averaging period for the purpose of my DCF analyses. See, Case 10-E-0362, *Proceeding on Motion of the Commission as to the Rates, Charges, Rules and Regulations of Orange and Rockland Utilities, Inc. for Electric Service, Order Establishing Rates For Electric Service* (Issued June 17, 2011), at 64.

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1 discussed in more detail below, I also have included a three-stage form of
2 the model.

3

4 **Q. What are the specific benefits of the Multi-Stage DCF models you**
5 **have relied upon?**

6 A. Both forms of the Multi-Stage DCF model define the Cost of Equity as the
7 discount rate that sets the current stock price equal to the discounted value
8 of future cash flows (*i.e., projected* dividends). Because both models
9 project dividends as the product of the dividend payout ratio and earnings,
10 they include the important ability to recognize that dividend payout ratios
11 may decrease during periods of increasing capital expenditures. That
12 capability is particularly relevant for the Three-Stage DCF model, which,
13 as described below, allows for a transition between near- and long-term
14 growth stages.

15

16 It also is very important to note that while the models calculate the Cost of
17 Equity based on projected dividends, they do not rely solely on Value Line
18 for dividend growth rate projections. Rather, the DCF models combine
19 expected Earnings Per Share, which are projected based on consensus
20 earnings growth estimates, with Value Line's projected dividend payout
21 ratio. In my experience, a common and legitimate criticism of DCF

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1 models that rely solely on projected dividend growth is that Value Line is
2 the sole source of such projections.¹² While the form of the model I have
3 used relies on Value Line for projected dividend payout ratios, the
4 potential bias resulting from reliance on a single analyst is mitigated by
5 the use of consensus earnings forecasts, and establishes a clear
6 relationship between growth in earnings and growth in dividends through
7 the use of projected payout ratios.

8
9 The models also enable the analyst to check for the reasonableness of the
10 inputs and results by reference to certain market-based metrics. For
11 example, the terminal price, which is the expected stock price at the end of
12 the period, can be divided by the expected Earnings Per Share (“EPS”) in
13 the final year to calculate a projected Price/Earnings (“P/E”) ratio. To the
14 extent that the projected P/E ratio is inconsistent with either historical or
15 expected levels, it may be an indicator of incorrect or inconsistent
16 assumptions in the balance of the model. Importantly, there are no
17 common market-based valuation metrics that rely solely on dividend
18 projections.

19

¹² See, for example, Harris and Marston, Estimating Shareholder Risk Premia Using Analysts’ Growth Forecasts, Financial Management, at 65 (Summer 1992).

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1 **Q. Please generally describe the structure of the Two-Stage DCF model.**

2 A. As shown in Table 5 (below), the Two-Stage DCF model calculates the
3 proxy companies' individual required ROEs by projecting annual
4 dividends over two stages, including a near-term growth stage (years one
5 through five) and a long-term growth stage (from year six to perpetuity).
6 Dividends in the near-term are projected as the product of Earnings Per
7 Share and the projected dividend payout rate. As noted in Table 5
8 (below), earnings growth projections are provided by Value Line, Zacks
9 and Thomson First Call; the expected dividend payout ratio is provided by
10 Value Line. As noted above, the near-term growth stage ends in year five,
11 after which the model immediately moves to the long-term growth stage.
12 During the long-term growth stage, earnings are projected to grow at a rate
13 equal to projected nominal Gross Domestic Product ("GDP"), and the
14 dividend payout ratio is assumed to have reverted to its long-term norm.
15
16 In the first stage, "cash flows" are defined as projected dividends. In the
17 second stage, "cash flows" equal both dividends and the expected price at
18 which the stock will be sold at the end of the period. The expected stock
19 price is based on the "Gordon" model, which defines the price as the
20 expected dividend divided by the difference between the Cost of Equity
21 (*i.e.*, the discount rate) and the long-term expected growth rate. The price

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1 calculated using the Gordon model in the terminal stage is approximately
2 equal to the price calculated using terminal stage cash flows that extend
3 indefinitely, or for an extended time period (*e.g.* 200 years).

Table 5: Two-Stage DCF Model Structure

Stage	0	1	2
Cash Flow Component	Initial Stock Price	Expected Dividend	Expected Dividend + Terminal Value
Inputs	Stock Price Earnings Per Share (EPS) Dividends Per Share (DPS)	Expected EPS Expected DPS	Expected EPS Expected DPS Terminal Value
Assumptions	3-month stock price averaging period	Near-term dividend payout ratio Analyst growth rates	Long-term dividend payout ratio Long-term growth rate

4 **Q. Does your alternative Three-Stage DCF model provide a more**
5 **reasonable means of estimating the Company's ROE than the**
6 **Commission's preferred Two-Stage DCF model?**

7 A. Yes, it does. Because the Three-Stage DCF model allows for a transition
8 from the first stage growth rate to the long-term growth rate, it avoids the
9 often unrealistic assumption, implicit in the Two-Stage DCF model, *i.e.*,
10 that growth will change immediately between the first and final stages. In
11 my view, that additional flexibility is very important when, as is the case

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1 with electric utilities, there is an expected period of high capital
2 expenditures in the near and intermediate terms.

3

4 **Q. Please generally describe the structure of your Three-Stage DCF**
5 **model.**

6 A. As noted above, the model sets the subject company's stock price equal to
7 the present value of cash flows received over three stages. Similar to the
8 application of the Two-Stage DCF model, cash flows in the first two
9 stages are defined as projected dividends. In the third stage, cash flows
10 equal both dividends and the expected price at which the stock will be sold
11 at the end of the period. As with the Two-Stage DCF model, the terminal
12 stock price is based on the Gordon model. In essence, the terminal price is
13 equal to the present value of the remaining cash flows in perpetuity, and
14 has the same practical effect on the ROE calculation as continuing the
15 long-term growth stage indefinitely.¹³ In each of the three stages, the
16 dividend is projected as the product of the projected earnings per share,
17 and the expected dividend payout ratio. A summary description of the
18 model is provided in Table 6 (below).

¹³ I understand that in prior cases, Staff has assumed a long-term period of 195 years. Given the nature of present value calculations, 195 years is essentially equal to perpetuity, which is assumed in the Gordon Model.

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Table 6: Three-Stage DCF Structure

Stage	0	1	2	3
Cash Flow Component	Initial Stock Price	Expected Dividend	Expected Dividend	Expected Dividend + Terminal Value
Inputs	Stock Price Earnings Per Share (EPS) Dividends Per Share (DPS)	Expected EPS Expected DPS	Expected EPS Expected DPS	Expected EPS Expected DPS Terminal Value
Assumptions	3-month stock price averaging period	Near-term dividend payout ratio Analyst growth rates		Long-term dividend payout ratio Long-term growth rate

1 **Q. Do you believe that the DCF model described above is consistent with**
2 **the intent of the two-stage model relied upon by the Commission?**

3 A. Yes, I do. In my view, both the construction of the model and the
4 underlying inputs and assumptions are consistent with, and enhance, the
5 application of the two-stage model. As noted above, the general form of
6 the two-stage model relied upon by the Commission involves a near-term
7 growth stage based on projected dividends and a long-term growth stage
8 based on estimated long-term growth. My calculation of dividend growth
9 does not solely rely on the Value Line projected dividends, but rather
10 includes both Value Line's estimated dividend payout ratios and earnings

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1 growth projections in addition to consensus analyst growth projections.
2 The use of consensus projections mitigates the potential bias (either high
3 or low) associated with relying on a single source of projections (*i.e.*,
4 Value Line). Moreover, the ability to consider industry trends and
5 company-specific circumstances enables the analyst to provide more
6 refined projections by recognizing that payout ratios are likely to change
7 over time. Finally, the long-run growth estimate, the timing of which
8 extends beyond the horizon of the Value Line and analyst projections, is
9 based on highly visible projections of long-term macroeconomic (*i.e.*,
10 GDP) growth.

11

12 **Q. Please summarize your inputs to the DCF models.**

13 A. I applied both DCF models using the proxy group described earlier in my
14 testimony. My assumptions with respect to the various model inputs are
15 described in Tables 7 and 8 (below).

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Table 7: Two-Stage DCF Model Assumptions

Stage	0	1	2
Stock Price	Three-month average daily stock price as of March 16, 2012.		
Growth Rates	Initial EPS as reported by Value Line	Analyst growth as average of (1) Value Line, (2) Thomson First Call, and (3) Zacks projected growth rates	Long-term GDP growth
Dividend Payout Ratio		Value Line company-specific	Long-term industry average (Calculated based on median long-term payout ratios for Value Line universe of electric utilities)
Terminal Value			Expected dividend in final year divided by solved Cost of Equity less long-term growth rate

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Table 8: Three-Stage DCF Model Assumptions

Stage	0	1	2	3
Stock Price	Three-month average daily stock price as of March 16, 2012.			
Growth Rates	Initial EPS as reported by Value Line	Analyst growth as average of (1) Value Line, (2) Thomson First Call, and (3) Zacks projected growth rates	Transition to long-term GDP growth	Long-term GDP growth
Dividend Payout Ratio		Value Line company-specific	Transition to long-term industry average payout ratio	Long-term industry average (Calculated based on median long-term payout ratios for Value Line universe of electric utilities)
Terminal Value				Expected dividend in final year divided by solved Cost of Equity less long-term growth rate

- 1 **Q. How did you calculate the long-term GDP growth rate?**
- 2 A. The long-term growth rate of 5.77 percent used in my Three-Stage model
- 3 is based on the real GDP growth rate of 3.24 percent from 1929 through

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1 2011,¹⁴ and an inflation rate of 2.45 percent. The GDP growth rate is
2 calculated as the compound growth rate in the real GDP for the period
3 from 1929 through 2011.¹⁵ The rate of inflation of 2.45 percent is a
4 compound annual forward rate starting in ten years (*i.e.*, 2022, which is
5 the beginning of the terminal period) and is based on the 30-day average
6 as of March 16, 2012, of projected inflation from three sources. The first
7 estimate (2.45 percent) is based on the spread between yields on long-term
8 nominal Treasury Securities and long-term Treasury Inflation-Protected
9 Securities (“TIPS”), known as the “TIPS spread.” The second estimate
10 (2.82 percent) is based on the embedded inflation in Zero-Coupon
11 Inflation-Indexed Swaps. The final estimate is the average of the
12 compound annual Consumer Price Index growth rate of 2.20 percent and
13 the annual Gross Domestic Product Price Index growth rate of 1.94
14 percent projected by the Energy Information Administration (“EIA”) in
15 the 2012 Annual Energy Outlook.¹⁶ The long-term growth rate, therefore,
16 reflects long-term historical real growth, and the market’s expectation of
17 long-term inflation.¹⁷

¹⁴ Bureau of Economic Analysis, February 29, 2012 update.

¹⁵ The Bureau of Economic Analysis reports real GDP in chain-weighted 2005 dollars.

¹⁶ EIA Annual Energy Outlook 2012 Early Release, Table 20. Macroeconomic Indicators. Please note that $5.77\% = [(1+3.24\%) \times (1+2.45\%)] - 1$.

¹⁷ The estimated long-term growth rate used in the two-stage DCF model is calculated similarly, relying on an inflation estimate of 2.46 percent starting in five years and a real growth rate of 3.24 percent.

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1 **Q. Why is the long-term GDP growth rate a reasonable estimate of long-**
2 **term growth in your Multi-Stage DCF models?**

3 A. In regulatory proceedings, long-term estimates of GDP growth are
4 commonly used as a proxy for the long-term growth in proxy group
5 company dividends in Multi-Stage DCF analyses.¹⁸ That application is
6 based on the common theoretical assumption that, over the long run, all
7 the companies in the economy will converge to the same constant growth
8 rate. That assumption is designed to address the uncertainty associated
9 with estimating individual company growth rates over very long time
10 horizons and is not meant to act as a prediction that company growth rates
11 in the economy will indeed converge in practice over any given period.

13 **Q. Please describe the long-term growth estimate developed by Staff in**
14 **the 2010 Electric Rate Case.**

15 A. In the 2010 Electric Rate Case, Staff relied on an estimate of long-term
16 growth based on the Sustainable Growth model, which was calculated
17 using Value Line projections of earnings retention, return on equity, share

¹⁸ See, for example, *Composition of Proxy Groups for Determining Gas and Oil Pipeline Return on Equity*, 123 FERC ¶ 61,048, at P.6 (2008), citing *Northwest Pipeline Company*, 79 FERC ¶ 61,309, at 62,383 (1997) (Opinion No. 396-B). *Williston Basin Interstate Pipeline Company*, 79 FERC ¶ 61,311, at 62,389 (1997) (*Williston I*), *aff'd*, *Williston Basin Interstate Pipeline Co. v. FERC*, 165 F.3d 54, 57 (D.C. Cir. 1999) (*Williston v. FERC*).

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1 growth and the market-to-book ratio over a three- to five-year period.¹⁹
2 That is, Staff's second stage growth estimate was based on three-to-five
3 year projections that concluded concurrently with the end of the first stage
4 of its model.

5
6 **Q. Is the Sustainable Growth model an appropriate measure of the**
7 **Company's long-term growth?**

8 A. No, it is not. It is my understanding that Staff has used the Sustainable
9 Growth model since the Generic Finance Case. However, as discussed in
10 Attachment B, since that time, there have been published studies in both
11 academic and practitioner journals that call in to question the validity of
12 the underlying assumptions of the Sustainable Growth model.²⁰ As also
13 discussed in Attachment B and shown in Exhibit __ (RBH-4), my analysis
14 of historical financial data from 1995-2011 for electric utilities supports
15 the conclusion that the Sustainable Growth rate is an inappropriate
16 measure of long-term growth for the Company.

17

¹⁹ See the 2010 Electric Rate Case, Prepared Testimony of Staff Finance Panel, at 41-42; Exhibit __ (PP/KD-20), at 1-2.

²⁰ See, for example, Ping Zhou, William Ruland, Dividend Payout and Future Earnings Growth, Financial Analysts Journal, Vol. 62, No. 3, 2006. See also Owain ap Gwilym, James Seaton, Karina Suddason, Stephen Thomas, International Evidence on the Payout Ratio, Earnings, Dividends and Returns, Financial Analysts Journal, Vol. 62, No. 1, 2006.

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1 **Q. What were your specific assumptions with respect to the payout ratio?**

2 A. As noted in Tables 7 and 8, in the first period of both DCF models (i.e.,
3 years one through five), I relied on the first year and three- to five-year
4 projected payout ratios reported by Value Line.²¹ In my Three-Stage DCF
5 analysis, I then assumed that during the second five-year period (i.e., years
6 six through ten), the payout ratio will gradually converge to the long-term
7 industry average median of 66.78 percent.²² My Two-Stage DCF analysis
8 does not allow for that gradual transition period, and therefore shifts to the
9 long-term industry average median in 2016, the first year after Value
10 Line's projected long-term payout ratio for 2015. Given the elevated level
11 of capital expenditures that the industry is facing over the coming three to
12 five years, it is reasonable to assume that, in general, payout ratios will
13 decline in the near term, but revert to the long-term average over the long
14 term.²³

15
16 **Q. What were the results of your DCF analyses?**

²¹ As reported in the Value Line Investment Survey for each of my proxy group companies as "All Div'ds to Net Prof."

²² The 66.78 percent average median payout ratio was calculated based on data from 1990 to the present for all 52 companies included in the Value Line electric utility universe. Source: Bloomberg.

²³ KeyBanc Capital Markets Inc. Equity Research, Electric Utilities Quarterly 1Q10, June 2010, at 7.

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1 A. As shown in Exhibit __ (RBH-2), the Three-Stage DCF analysis produces
2 an ROE range of 9.56 percent to 11.94 percent with a mean ROE of 10.36
3 percent based on three-month average stock prices for the period ending
4 March 16, 2012. Similarly, as shown in Exhibit __ (RBH-1), the Two-
5 Stage DCF analysis produces an ROE range of 9.66 percent to 12.05
6 percent with a mean ROE of 10.46 percent based on average stock prices
7 for the same three-month period.

8

9 **Q. Are the results of your analyses generally consistent with the**
10 **projected market value of the proxy companies?**

11 A. Yes, they are. As shown in Exhibit __ (RBH-1) and Exhibit __ (RBH-2),
12 the results of my Two-Stage DCF analysis produce expected proxy group
13 company P/E ratios between 11.28 and 18.24 with a median value of
14 15.51, while the results of my Three-Stage DCF analysis produce a range
15 of expected proxy group company P/E ratios between 11.43 and 18.62
16 with a median value of 15.99. These results are highly consistent with the
17 industry historical range of P/E ratios, as shown in Exhibit __ (RBH-3).

18

19 **D. Capital Asset Pricing Model Analysis**

20 **Q. Please briefly describe the CAPM.**

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1 A. The CAPM is a risk premium approach that estimates the market Cost of
2 Equity for a given security as a function of a risk-free return plus a risk
3 premium (to compensate investors for the non-diversifiable or
4 “systematic” risk of that security). As shown in Equation [3], the CAPM
5 is defined by four components, each of which theoretically must be a
6 forward-looking estimate:

7 $k_e = r_f + \beta(r_m - r_f)$ [3]

8 where:

9 k_e = the required market ROE;

10 β = Beta Coefficient of an individual security;

11 r_f = the risk-free rate of return; and

12 r_m = the required return on the market as a whole.

13 In this specification, the term $(r_m - r_f)$ represents the Market Risk
14 Premium. According to the theory underlying the CAPM, because
15 unsystematic risk can be diversified away, investors should be concerned
16 only with systematic or non-diversifiable risk. Non-diversifiable risk is
17 measured by the Beta Coefficient, which is defined as:

18 $\beta = \frac{\text{Covariance}(r_e, r_m)}{\text{Variance}(r_m)}$ [4]

19 The variance of the market return, noted in Equation [4], is a measure of
20 the uncertainty of the general market, and the covariance between the

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1 return on a specific security and the market reflects the extent to which the
2 return on that security will respond to a given change in the market return.

3

4 **Q. Has the CAPM analysis been affected by recent economic conditions?**

5 A. Yes. Recent market conditions have affected the CAPM model in a
6 number of important ways. First, as noted earlier, the risk-free rate, " r_f ",
7 in the CAPM formula is represented by the interest rate on long-term U.S.
8 Treasury securities. During the financial dislocation, investors reacted to
9 extraordinary levels of market volatility by investing in low-risk securities
10 such as Treasury bonds. Moreover, the Fed's intervention in the markets
11 for Treasury securities has accomplished its objective of lowering long-
12 term interest rates. Consequently, the first term in the model (*i.e.*, the risk-
13 free rate) is lower than it would have been absent the elevated degree of
14 risk aversion that has, at least in part, resulted in historically low Treasury
15 yields.

16

17 Moreover, Value Line and Bloomberg calculate the Beta Coefficient for
18 each company over historical periods of 60 and 24 months, respectively.
19 During the recent financial market dislocation, the relationship between
20 the returns of the proxy group companies and the S&P 500 Index was
21 considerably different from what has been experienced in the current

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1 market environment. Consequently, Value Line Beta Coefficient
2 estimates, which are calculated over a longer historical time period that
3 includes the effects of the financial market dislocation, result in Beta
4 Coefficient estimates that are lower than what has been experienced
5 historically in markets similar to the current market environment. For
6 example, in September 2007, one year prior to the Lehman Brothers
7 bankruptcy filing, the average Value Line Beta Coefficient for my proxy
8 group was 0.929. The average Value Line Beta Coefficient estimate for
9 the proxy group is currently 0.728, which (all else remaining equal) would
10 suggest a lower CAPM estimate notwithstanding the continued instability
11 in the capital markets.

12
13 **Q. What risk-free rate did you use in your CAPM model?**

14 A. I used the three-month average yield on 30-year Treasury Bonds as my
15 estimate of the risk-free rate. In determining the security most relevant to
16 the application of the CAPM, it is important to select the term (or
17 maturity) that best matches the life of the underlying investment. As
18 noted by Morningstar:

19 The horizon of the chosen Treasury security
20 should match the horizon of whatever is being
21 valued... Note that the horizon is a function of
22 the investment, not the investor. If an investor
23 plans to hold stock in a company for only five

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1 years, the yield on a five-year Treasury note
2 would not be appropriate since the company
3 will continue to exist beyond those five years.²⁴

4 Because utility companies represent long-duration investments, it is
5 appropriate to use yields on long-term Treasury Bonds as the risk-free rate
6 component of the CAPM. In my view, the 30-year Treasury bond is the
7 appropriate security for that purpose.

8

9 **Q. Have you attempted to determine the appropriate term of the risk-**
10 **free rate based on Company and utility industry information?**

11 A. Yes. First, the composite depreciation rate of approximately 2.79 percent
12 for total electric utility plant, as calculated from the Company's most
13 recent FERC Form 1, suggests an average useful life of 35.87 years for the
14 Company's electric assets. Moreover, the Commission traditionally has
15 relied upon a single report published by Bank of America Merrill Lynch
16 ("BofAML") in the development of its preferred Market Risk Premium
17 measure. In the January publication of that report, BofAML reported an
18 average equity duration for utility companies of approximately 27.50
19 years.²⁵

20

²⁴ Morningstar Inc., Ibbotson SBBI 2011 Valuation Yearbook, at 44.

²⁵ Quantitative Profiles, Bank of America Merrill Lynch, January 11, 2012, at 59.

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1 **Q. Please describe the term “equity duration” and its relevance to the**
2 **selection of the risk-free term of the CAPM.**

3 A. In finance, “duration” (whether for bonds or equity) typically refers to the
4 present value weighted time to receive the security’s cash flows.²⁶ In
5 terms of its practical application, duration is a measure of the percentage
6 change in the market price of a given stock in response to a change in the
7 implied long-term return of that stock. A common investment strategy is
8 to match the duration of investments with the term of the underlying asset
9 in which the funds are being invested, or the term of the liability being
10 funded. Given that the term of the risk-free rate should match the life of
11 the underlying investment, it is appropriate to consider the equity duration
12 of the subject company when selecting the Treasury yield used as the risk-
13 free rate in the CAPM.

14
15 **Q. In the 2010 Electric Rate Case, what risk-free rate did the**
16 **Commission rely upon?**

17 A. The Commission relied on the average of the yields on ten and 30-year
18 Treasury securities to estimate the risk-free rate. Moreover, the
19 Commission relied on a presumption that the risk-free rate should match
20 the holding period of an investor in the proxy companies’ equity

²⁶ See Cohen, Zinbarg and Zeikel, Investment Analysis and Portfolio Management, Irwin, 5th, Ed., 1987, at 450 – 452.

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1 securities. That position, however, does not address the average life of the
2 assets being financed with long-term securities including common equity,
3 or the equity duration of the utility industry. In essence, the use of a
4 shorter-term Treasury yield does not reflect, as Morningstar suggests it
5 should, “the horizon of whatever is being valued.”²⁷ The Commission’s
6 application of the CAPM could, therefore, misstate the required ROE for
7 the Company because it relies on results that are derived using the lower
8 yield of a shorter-term Treasury security, which does not reflect the longer
9 time horizon of the Company’s assets.

10

11 **Q. Please describe your estimate of the Market Risk Premium used in**
12 **your CAPM.**

13 A. The estimated Market Risk Premium is based on the expected return on
14 the S&P 500 Index, less the current 30-year Treasury bond yield. The
15 expected return on the S&P 500 Index is calculated as the market
16 capitalization-weighted average DCF result for all companies in the index.

17

18 **Q. How did you apply your projected Market Risk Premium estimate?**

19 A. I relied on the projected Market Risk Premium to calculate the CAPM
20 result using the three-month average 30-year Treasury bond yield as the

²⁷ Morningstar Inc., Ibbotson SBBI 2011 Valuation Yearbook, at 44.

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1 risk-free rate. As shown in Exhibit __ (RBH-5), the use of the forward-
2 looking Market Risk Premium and current risk-free rate produces a range
3 of results that substantially overlaps the range of results produced by the
4 other calculation methodologies.

5
6 **Q. Is your calculation of the forward-looking Market Risk Premium**
7 **consistent with the methodology relied upon in previous cases before**
8 **the Commission?**

9 A. Yes. The Commission previously has relied upon the calculation of a
10 projected Market Risk Premium, based on the difference between the
11 estimated forward-looking required market return for the S&P 500, as
12 provided by Merrill Lynch, and the risk-free rate. As a practical matter,
13 that approach is consistent with the Market DCF-derived forward-looking
14 Market Risk Premium estimate discussed above (*see* also Exhibit __
15 (RBH-5)).²⁸

16
17 **Q. What Beta Coefficients did you use in your CAPM analysis?**

18 A. I used proxy group average Beta Coefficient estimates from both
19 Bloomberg and Value Line. While both of those services adjust their

²⁸ See, for example, Case 10-E-0362, Proceeding on Motion of the Commission as to the Rates, Charges, Rules and Regulations of Orange and Rockland Utilities, Inc. for Electric Service, Order Establishing Rates For Electric Service, (Issued June 17, 2011), at 77.

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1 calculated (or “raw”) Beta Coefficients to reflect the tendency of the Beta
2 Coefficient to regress to the market mean of 1.00, Value Line calculates
3 the Beta Coefficient over a five-year period, while Bloomberg’s
4 calculation is based on two years of data.

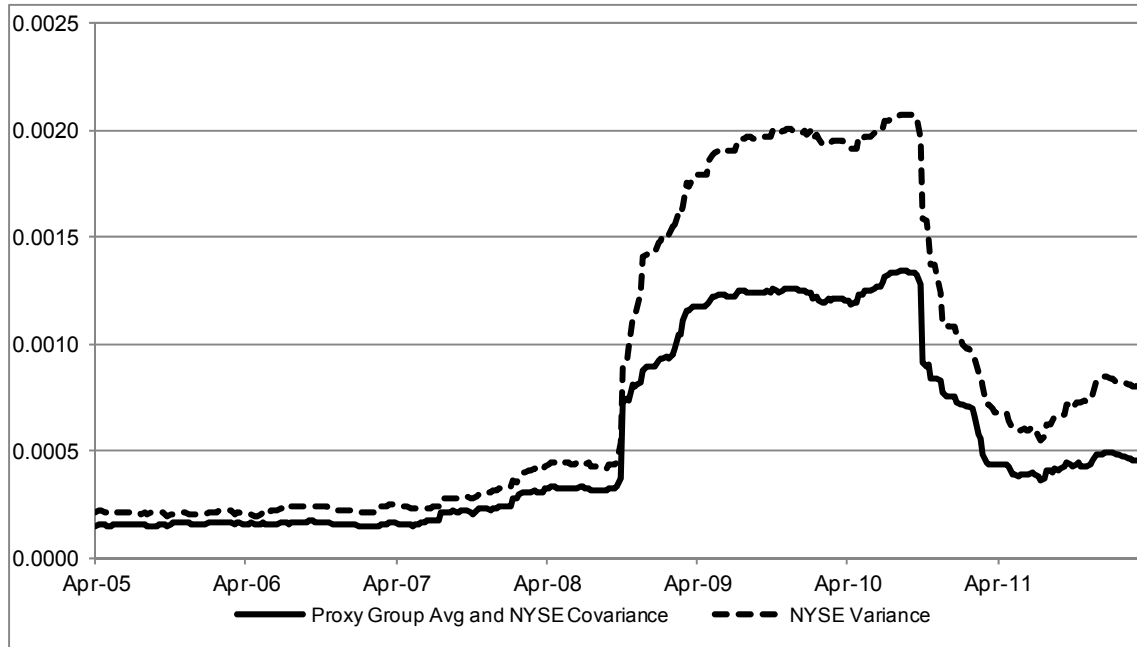
5
6 **Q. Do you have any concerns with Staff’s exclusive reliance on Value**
7 **Line for Beta Coefficient estimates in the Company’s 2010 Electric**
8 **Rate Case?**

9 A. Yes, I do. As discussed above, Value Line’s Beta Coefficient estimates
10 are calculated using five years of historical data, which includes data from
11 the highly anomalous financial market turmoil during the recent financial
12 crises. Chart 4 illustrates the relationship between the covariance of
13 average weekly returns for the proxy group and the variance in the returns
14 of the New York Stock Exchange Composite Index (“NYSE Index”), the
15 two components of the Beta Coefficient calculation using the Value Line
16 approach. As shown in Chart 4, during the recent financial market
17 dislocation, the relationship between the returns of the proxy group
18 companies and the NYSE Index was considerably different from what has
19 been experienced in the current market environment or immediately
20 preceding the financial crisis. To capture a more current period than the
21 Value Line five-year calculation period, it is reasonable to rely on

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1 Bloomberg Beta Coefficients as well as Value Line Beta Coefficients in
2 the CAPM analysis.

**Chart 4: Proxy Group Average Covariance and NYSE Index Variance
(Moving 24-Month Calculation)**



3 **Q. Did you consider another form of the CAPM in your analysis?**

4 A. Yes. In prior proceedings, the Commission has relied upon the “Zero-
5 Beta” CAPM in estimating the Cost of Equity. The Zero-Beta CAPM
6 calculates the product of the adjusted Beta Coefficient and the Market
7 Risk Premium, and applies a weight of 75 percent to that result. The
8 model then applies a 25 percent weight to the Market Risk Premium,
9 without applying the Beta Coefficient. The results of the two calculations

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are summed, along with the risk-free rate, to produce the Zero-Beta CAPM result, as noted in Equation [5] below:

$$k_e = r_f + 0.75\beta(r_m - r_f) + 0.25(r_m - r_f) \quad [5]$$

where:

k_e = the required market ROE;

β = Adjusted Beta Coefficient of an individual security;

r_f = the risk-free rate of return; and

r_m = the required return on the market as a whole.

In essence, the Zero-Beta form of the CAPM addresses the tendency of the CAPM to underestimate the Cost of Equity for companies with low Beta Coefficients such as regulated utilities. In that regard, the Zero-Beta CAPM is not redundant to the use of adjusted Betas; rather, it recognizes the results of academic research indicating that the risk-return relationship is different (in essence, flatter) from what is estimated by the CAPM, and that the CAPM under-estimates the “alpha,” or the constant return term.

As with the CAPM, my application of the Zero-Beta CAPM uses the Market DCF-derived forward-looking Market Risk Premium estimate, the current yield on 30-year Treasury securities as the risk-free rate and two

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1 estimates of the Beta Coefficient. The results of my CAPM, and Zero-
2 Beta CAPM analyses are provided in Table 9 (below), (*see also* Exhibit __
3 (RBH-5)).

Table 9: CAPM Results

	Results
CAPM	
Bloomberg Beta Coefficient	10.54%
Value Line Beta Coefficient	10.44%
Zero-Beta CAPM	
Bloomberg Beta Coefficient	11.20%
Value Line Beta Coefficient	11.13%

4 **Q. Did you also produce results based on the Commission's two-**
5 **thirds/one-third weighting of the DCF and CAPM results?**

6 A. Yes, I did. In light of the Commission's past reliance on a weighting of
7 the DCF and the CAPM results at two-thirds and one-third, respectively, I
8 have presented the calculated result using that methodology.

9
10 **E. Weighted Average Results**

11 **Q. Please discuss your calculation of the weighted average Cost of Equity**
12 **estimate.**

13 A. Consistent with the Commission's final order in the 2010 Electric Rate
14 Case, I considered the weighted average of the results of the DCF and

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1 CAPM analyses. As shown in Table 10 (below), the weighted average of
2 the DCF and CAPM analyses is 10.55 percent.

Table 10: Weighted Average Analytical Results

	Results
Average DCF	10.41%
Average CAPM	10.83%
Weighted Average	10.55%

3 **VIII. Business and Financial Risks**

4 **Q. Do the mean DCF and CAPM results for the proxy group provide an**
5 **appropriate estimate of the Cost of Equity for the Company?**

6 A. No, the mean results do not necessarily provide an appropriate estimate of
7 the Company's Cost of Equity. There are additional factors that must be
8 taken into consideration when determining where the Company's Cost of
9 Equity falls within the range of results. In particular, the regulatory
10 environment in which the Company operates is an important consideration
11 in determining the Company's risk relative to the proxy group companies
12 and should be considered in terms of its overall effect on Niagara
13 Mohawk's business risk and, therefore, its Cost of Equity. Moreover, the
14 Company's significant capital expenditure plans relative to the capital
15 expenditure plans of the proxy group companies are a risk factor that
16 should be incorporated in an assessment of the Company's required ROE.

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1 While I did not include explicit adjustments to my ROE estimates for
2 regulatory risk or the risk of capital expenditures, I did take those issues
3 into consideration when determining where Niagara Mohawk's ROE falls
4 within the range of analytical results. Moreover, in assessing the
5 Company's ROE, I reviewed the Company's proposed capital structure by
6 reference to the capital structures in place at the operating utilities of the
7 proxy group companies.

8 9 **A. Regulatory Risk**

10 **Q. How does the regulatory environment in which a utility operates**
11 **affect its access to and cost of capital?**

12 **A.** The regulatory environment in which a utility operates can significantly
13 affect both the access to and the cost of capital in several ways. First,
14 there is little question that rating agencies consider the regulatory
15 environment, including the extent to which the presiding regulatory
16 commission is supportive of issues affecting credit quality, to be an
17 important determinant of the subject company's credit profile. Moody's,
18 for example, considers the nature of regulation, including its effect on cost
19 recovery and cash flow generation, to be of such consequence that it

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1 represents 50 percent of the factors analyzed in arriving at credit ratings.²⁹

2 As to the overall regulatory environment, Moody's notes that "...the
3 predictability and supportiveness of the regulatory framework in which [a
4 regulated utility] operates is a key credit consideration and the one that
5 differentiates the industry from most other corporate sectors."³⁰ Moody's
6 further explains:

7 For a regulated utility company, we consider
8 the characteristics of the regulatory
9 environment in which it operates. These
10 include how developed the regulatory
11 framework is; its track record for predictability
12 and stability in terms of decision making; and
13 the strength of the regulator's authority over
14 utility regulatory issues. A utility operating in
15 a stable, reliable, and highly predictable
16 regulatory environment will be scored higher
17 on this factor than a utility operating in a
18 regulatory environment that exhibits a high
19 degree of uncertainty or unpredictability.
20 Those utilities operating in a less developed
21 regulatory framework or one that is
22 characterized by a high degree of political
23 intervention in the regulatory process will
24 receive the lowest scores on this factor.³¹

25 It therefore is important to recognize that regulatory decisions regarding
26 the authorized ROE and capital structure have direct consequences for the
27 subject utility's internal cash flow generation (sometimes referred to as

²⁹ Special Comment: Regulatory Frameworks – Ratings and Credit Quality for Investor-Owned Utilities, Moody's Investors Service, June 18, 2010, at 3.

³⁰ Moody's, Global Infrastructure Finance, Regulated Electric and Gas Utilities, August 2009, at 6.

³¹ *Ibid.*

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1 “Funds from Operations”, or “FFO”). Because credit ratings are intended
2 to reflect the ability to meet financial obligations as they come due, the
3 ability to generate the cash flows required to meet those obligations (and
4 to provide an additional amount for unexpected events) is of critical
5 importance to debt investors. Two of the most important metrics used to
6 assess that ability are the ratios of FFO to debt and FFO to interest
7 expense, both of which are directly affected by regulatory decisions
8 regarding the appropriate rate of return, and capital structure.
9

10 **Q. Have you conducted any analysis of investor’s perceptions of the**
11 **regulatory environment in which Niagara Mohawk operates**
12 **compared to the proxy group companies?**

13 A. Yes, I have. To assess investors’ views as to the Company’s regulatory
14 environment, I considered the jurisdictional rankings developed by both
15 Standard and Poor’s³² and Regulatory Research Associates (“RRA”).³³
16 S&P ranks regulatory jurisdictions on a five tier scale from least credit-
17 supportive to most credit-supportive. To compare Niagara Mohawk’s
18 regulatory environment to the proxy group, I used a numerical approach
19 that ranks jurisdictions from five to one, with S&P’s ranking convention.

³² Standard and Poor’s, Assessing U.S. Utility Regulatory Environments, updated March 12, 2010, at 1-2.

³³ Regulatory Research Associates, Regulatory Focus: State Regulatory Evaluations, July 11, 2011, at 2.

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1 Under that approach, higher values indicate a more credit-supportive
2 jurisdiction. I applied that ranking system to the proxy group companies
3 by regulatory jurisdiction. For each proxy group company that operates in
4 multiple jurisdictions, I considered the ranking for each regulatory
5 jurisdiction where it operates. As shown in Exhibit ____ (RBH-6), S&P's
6 average ranking of the proxy group companies, using the simple average
7 of the jurisdictions in which they operate, is 2.85 (*i.e.*, generally credit-
8 supportive) whereas Niagara Mohawk's ranking in the New York
9 jurisdiction is 2.00 (*i.e.*, less credit-supportive).

10

11 **Q. Have you conducted a similar analysis using the RRA ranking**
12 **system?**

13 A. Yes, I have. RRA rates regulatory jurisdictions from the perspective of
14 investors, and assigns ratings of "Above Average," "Average," or "Below
15 Average." RRA further distinguishes jurisdictions within those respective
16 categories by applying ratings of 1, 2 or 3, with a rating of "1" being the
17 strongest. In describing its ranking system, RRA notes that:

18 The evaluations are assigned from an investor
19 perspective and indicate the relative regulatory
20 risk associated with the ownership of securities
21 issued by each jurisdiction's electric and gas
22 utilities. Each evaluation is based upon our
23 consideration of the numerous factors affecting
24 the regulatory process in the state, and is

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1 changed as major events occur that cause us to
2 modify our view of the regulatory risk accruing
3 to the ownership of utility securities in that
4 individual jurisdiction.³⁴

5 New York currently is rated “Average 3,” in the bottom half of all ratings
6 and only one notch above a “Below Average” ranking. Regarding New
7 York’s regulatory environment, RRA notes:

8 The PSC has a long history of authorizing
9 below-industry-average returns on equity
10 (ROEs). In 2007-2008, the Commission
11 adopted a 9.1% ROE in three rate proceedings -
12 - we note that this ROE was, by far, the lowest
13 return authorized nationwide in at least the last
14 30 years.

15 ***

16 In October 2007, we lowered our rating of New
17 York regulation from Average/2 to Average/3
18 following the PSC's authorization of a 9.1%
19 ROE for Orange and Rockland Utilities (see the
20 Final Report dated 10/25/07), and we continue
21 to accord New York regulation an Average/3
22 rating.³⁵

23 To compare Niagara Mohawk’s regulatory environment to the proxy
24 group, I used a numerical ranking process similar to that applied to the
25 S&P jurisdictional ratings discussed earlier, with nine (Above Average/1)
26 being the highest ranking and one (Below Average/3) being the lowest.
27 As shown in Exhibit __ (RBH-6), the simple average of the RRA ranking
28 for each of the proxy group companies, in all jurisdictions, is 5.38 (*i.e.*,

³⁴ *Ibid.*, at 1.

³⁵ Regulatory Research Associates, New York Regulatory Review, Updated January 1, 2011, at 1.

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1 between Average/1 and Average/2). The Company's New York
2 operations have a ranking of 4.00 (*i.e.*, Average/3), approximately 1.38
3 notches below the average ranking of the proxy group companies.

4
5 **Q. What are your conclusions regarding the effect of overall regulatory**
6 **risk on the Company's Cost of Equity?**

7 A. Rankings such as those provided by S&P and RRA are observable and
8 meaningful indicators of the financial community's view of the regulatory
9 risks faced by utilities. Based on the analyses discussed above, (*i.e.*, using
10 the S&P and RRA ranking structures), the financial community appears to
11 attribute somewhat higher regulatory risk to Niagara Mohawk than to the
12 proxy group (on average). That finding would support an ROE for the
13 Company toward the upper end of the range of results.

14

15 **B. Capital Expenditure Risk**

16 **Q. Please summarize the Company's capital expenditure plans.**

17 A. As shown in Table 11 (below), the Company is planning over \$2.18
18 billion in capital expenditures over the next four years. As discussed in
19 the testimony of the Electric and Gas Infrastructure Panels, the Company's
20 capital expenditure plans provide for system growth and reinforcement,

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1 facility upgrades for reliability, and compliance with regulatory
2 obligations.

Table 11: Niagara Mohawk Capital Expenditure Forecast

(Millions of dollars per Fiscal Year)	2013	2014	2015	2016	Total
Total Capital Expenditures	508.35	535.78	559.24	580.21	2,183.58

3 **Q. Do credit rating agencies recognize risks associated with increased**
4 **capital expenditures?**

5 A. Yes, they do. From a credit perspective, the additional pressure on cash
6 flows associated with high levels of capital expenditures exerts
7 corresponding pressure on credit metrics and, therefore, credit ratings.
8 Therefore, to the extent that the Company's rates do not permit it to
9 recover its full cost of doing business, the Company will face reduced cash
10 flows and thus increased pressure on its credit metrics.

11

12 **Q. Are equity investors also concerned with comparatively high levels of**
13 **capital expenditures?**

14 A. Yes, equity investors also recognize the pressure on cash flows associated
15 with relatively high levels of capital expenditures. For example, in its
16 quarterly review of the electric utility industry, KeyBanc Capital Markets
17 ("KeyBanc") noted that:

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1 Although capital markets have improved since
2 early 2009, liquidity and capital costs remain a
3 concern, as costs for credit have generally
4 become more expensive and available durations
5 have shrunk. Higher interest costs will likely
6 continue to pressure earnings until regulatory
7 lag is better addressed.

8 ***

9 Credit and liquidity concerns have driven many
10 companies to revisit capital spending plans and
11 reassess operational efficiencies.³⁶

12

13 **Q. Will the Company need continued access to the capital markets to**
14 **finance its capital expenditures?**

15 A. Yes. When the level of capital expenditures outpaces the growth in
16 internally generated cash, there is increasing pressure to access the
17 external capital markets. Given the size and long-term nature of its
18 anticipated capital expenditures, the Company will require continued
19 access to external capital, at reasonable terms, to finance its planned
20 capital expenditures. As noted throughout my testimony, the Company's
21 ability to generate internal cash flow and access the capital markets will be
22 directly affected by the Commission's order in this proceeding.

23

³⁶ KeyBanc Capital Markets Inc., Electric Utilities Quarterly 1Q10, June 2010, at 7.

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1 **Q. Have you considered the Company's expected capital expenditures in**
2 **comparison to its expected depreciation expense?**

3 A. Yes, I have. As shown in Table 12, below, the Company's expected level
4 of capital expenditures exceeds its expected level of depreciation expense
5 by approximately 2.30 times over the 2013 to 2016 time period. In that
6 regard, Barclay's Capital notes that capital expenditures are persistently
7 around 2.00 times depreciation expense for the utility industry as a
8 whole.³⁷

**Table 12: Niagara Mohawk Capital Expenditure
and Depreciation Expense Forecast**

	2013	2014	2015	2016	Average
Total Capital Expenditures (\$MM/yr)	508.35	535.78	559.24	580.21	2,183.58
Depreciation Expense (\$MM/yr)	216.83	229.63	239.29	249.59	935.34
Multiple (x)	2.34	2.33	2.34	2.32	2.33

9

10 **Q. What are your conclusions regarding the effect of the Company's**
11 **capital spending plans on its risk profile?**

12 A. It is clear that, on a relative basis, the Company's capital expenditure
13 program is significant. This program, which is necessary to sustain system
14 growth and meet reliability requirements, could materially dilute the
15 Company's current earnings and cash flows. It also is clear that the

³⁷ The Seventh Inning Stretch, Power & Utilities, Barclays Capital, July 14, 2011, at 11.

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1 financial community recognizes the additional risks associated with
2 substantial capital expenditures and that those risks are reflected in market
3 valuation multiples. In my view, these factors suggest a comparatively
4 high level of risk for Niagara Mohawk relative to the proxy group.

6 C. Capital Structure

7 **Q. What is the Company's proposed capital structure?**

8 A. The Company's proposed capital structure consists of 51.40 percent
9 common equity, 0.60 percent preferred equity, 46.30 percent long-term
10 debt, 1.0 percent short-term debt and 0.70 percent customer deposits. The
11 Company has a standalone capital structure, separate from its parent, and
12 the Company's projected Rate Year capital structure is discussed in detail
13 by Company Witness Mustally Hussain.

14
15 **Q. Please discuss your analysis of the capital structures of the proxy**
16 **group companies.**

17 A. To assess the reasonableness of the Company's proposed capital structure,
18 I reviewed the capitalization ratios of the individual utility operating
19 companies owned and operated by the respective proxy group companies
20 for the past eight quarters. As shown in Exhibit __ (RBH-7), the
21 Company's proposed equity ratio (*i.e.*, 51.40 percent) is similar to the

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1 mean equity ratio of the proxy group companies of 50.91 percent. The
2 Company's long-term debt ratio, preferred equity ratio, short-term debt
3 ratio and customer deposit ratio respectively, are within the range of those
4 ratios for the proxy group companies. Thus, overall, the Company's
5 proposed capital structure ratios are reasonable compared to the proxy
6 group.

7
8 **Q. Will the capital structure and ROE authorized in this proceeding**
9 **affect the Company's access to capital at reasonable rates?**

10 A. Yes. As noted earlier, the level of earnings authorized by the Commission
11 will directly affect the Company's ability to fund its operations with
12 internally generated funds; both bond investors and rating agencies expect
13 a significant portion of on-going capital investments to be financed with
14 internally generated funds. The need to generate funds internally also is
15 important in light of the capital market conditions noted earlier.

16
17 It also is important to realize that because a utility's investment horizon is
18 very long, investors require the assurance of a sufficiently high return to
19 satisfy the long-run financing requirements of the assets it puts into
20 service. Those assurances, which often are measured by the relationship
21 between internally generated cash flows and debt (or interest expense),

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1 depend quite heavily on both the capital structure and ROE used for
2 ratemaking purposes. As a consequence, the ROE and capital structure
3 are very important not only to equity investors, but also to debt investors.
4 Given the capital market conditions noted earlier, the authorized ROE and
5 capital structure take on even greater significance.
6

7 **IX. Stay-Out Premium**

8 **Q. What are the implications for the Company's Cost of Equity if it were**
9 **to agree to a three-year Stay-Out period?**

10 A. It is important to consider the potential effect that increases in the general
11 level of interest rates would have on the Company's stock price and its
12 Cost of Equity. As discussed earlier, electric utility companies have
13 equity durations of approximately 28 years. As also noted earlier, the
14 assets supported by the Company's common equity have useful lives in
15 excess of 30 years. Consequently, the interest rate risk to which equity
16 holders are exposed relates to the long end of the yield curve, *i.e.*, the 30-
17 year Treasury yield. In light of the historically low level of long-term
18 Treasury rates, it is reasonable to assume that, on balance, long-term rates
19 are more likely to increase than decrease during the term of the Stay-Out
20 period, representing a significant element of risk for equity investors.
21

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1 **Q. How has the Stay-Out premium been calculated in prior proceedings**
2 **before the Commission?**

3 A. It is my understanding that in prior proceedings involving three-year stay-
4 out provisions, the Stay-Out premium has been calculated by taking one-
5 half of the difference between the five-year average yields on three and
6 one-year Treasury Notes.³⁸

7

8 **Q. What are your concerns with that approach?**

9 A. My primary concern is that the methodology for calculating the premium
10 appears unrelated to the underlying risks that it is intended to mitigate. As
11 discussed earlier, given the relatively long equity duration and asset lives
12 associated with utility operations, the risks associated with changes in
13 capital market conditions are focused on long-term interest rates. Putting
14 aside that fundamental issue, it also is the case that the shape and slope of
15 the yield curve is not constant over time, such that a relatively flat slope at
16 the short end of the curve (the difference between one- and three-year
17 yields) may produce an inadequate premium relative to what would be
18 derived from the long end of the curve. Finally, it is unclear how the 50

³⁸ See, for example, Case 11-E-0408, Proceeding on Motion of the Commission as to the Rates, Charges, Rules and Regulations of Orange and Rockland Utilities, Inc. for Electric Service, Prepared Testimony of Staff Finance Panel, December 2011, at 71.

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1 percent adjustment factor relates to the mitigation of company-specific
2 risks over the term of the Stay-Out period.

3
4 In addition, considering the recently unstable nature of the capital markets,
5 it is unclear why a five-year historical average difference between short-
6 term interest rates would be indicative of the incremental return
7 requirements over the coming three years. For much the same reason that
8 the Market Risk Premium component of the CAPM is a forward-looking
9 measure, the Stay-Out premium also should at least consider forward-
10 looking data. Moreover, if the risk associated with the Stay-Out period is
11 that the Company's Cost of Equity will increase as a result of changes in
12 the level of interest rates, then (as discussed above) the relevant security is
13 the 30-year Treasury security. In that case, a more appropriate measure of
14 risk would be the difference between current and projected long-term
15 Treasury yields.

16
17 **Q. Did you calculate the Stay-Out premium using the Commission's**
18 **traditional approach?**

19 A. Yes, I did. As shown in Exhibit ____ (RBH-8), over the five-year period
20 ended February 29, 2012, the average yield on the three-year Treasury
21 Note was 1.82 percent, while the average yield on the one-year Treasury

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1 Note was 1.30 percent. The difference between those two average yields
2 is 0.53 percent; one-half of that amount equals 0.26 percent, or 26 basis
3 points. Over the past five years, however, the difference between the one-
4 and three-year yields has increased, such that the average difference over
5 two years was 0.61 percent (61 basis points), which is 1.15 times the five-
6 year average.

7

8 **Q. Did you also calculate the Stay-Out premium based on the difference**
9 **in current and implied long-term Treasury yields?**

10 A. Yes, I estimated the expected rate differential for a three-year Stay-Out
11 period based on the difference in current yields on long-term U.S.
12 Treasury bonds and the expected yield on bonds issued at the end of the
13 three-year Stay-Out period. Because utility valuations tend to be highly
14 related to long-term Treasury yields, the expected change in yields is a
15 reasonable measure of the Stay-Out premium.

16

17 To calculate the premium related to a three-year Stay-Out, I calculated the
18 three-month average of the implied 27-year Treasury yield, estimated
19 three years from now, and the current interpolated 27-year Treasury yield.
20 It is reasonable to calculate the interpolated 27-year Treasury yield
21 because the 30-year Treasury Bond is the longest maturity Treasury

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1 security currently traded. Advancing the current 30-year Treasury yield
2 by three years results in a 27-year implied Treasury security, which can be
3 compared on a current and forward basis. The difference between those
4 average yields of 0.47 percent is the expected difference in the yield on the
5 bonds over the three-year period. That difference, which is based on
6 observable market data, would be a reasonable measure of the Stay-Out
7 premium.

8
9 The calculation of the implied Treasury yields and the current interpolated
10 Treasury yields are based on the following formulas. The implied 27-year
11 Treasury yield is calculated as:

12
$${}_{27}f_3 = [(1+{}_{30}r_0)^{30} / (1+{}_3r_0)^3]^{1/27} - 1 \text{ [6]}$$

13 where:

14 ${}_{27}f_3$ = the implied 27-year forward Treasury rate in 3 years;
15 ${}_{30}r_0$ = the current 30-year Treasury rate; and
16 ${}_3r_0$ = the yield on 3-year Treasury Notes to match duration
17 of the Stay-Out.

18 The interpolated current 27-year Treasury yield is calculated based on the
19 following formula:

20
$${}_{27}r_0 = ([({}_{30}r_0 - {}_{10}r_0)/20] * (27-10)) + {}_{10}r_0 \text{ [7]}$$

21 where:

22 ${}_{10}r_0$ = the current 10-year Treasury rate.
23

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1 Using the methodology described above, I estimated the premium that
2 would be required for a three-year Stay-Out period. As shown in Exhibit
3 __ (RBH-9), the results of that analysis indicate that the premium, as
4 implied by current Treasury market data, is in the range of 47 basis
5 points.³⁹
6

7 **Q. Do you have any additional comments on the development of an**
8 **estimate of the Stay-Out premium?**

9 A. Yes, I do. Given the uncertainty currently observed in the financial
10 markets, the traditional approach may no longer provide the appropriate
11 compensation for the additional risks perceived by utility equity investors.
12 While the Commission's traditional approach and my alternative approach
13 both rely on measures of Treasury yields, the risk differential between
14 utility common equity and Treasuries should be considered in setting an
15 ROE premium. Given that on the date of investment, an investor in
16 Treasury Bonds is virtually guaranteed to collect that Bond's coupon
17 payment, the risk of investment in utility common equity is significantly
18 greater. That is, there is a significantly greater risk that a utility equity
19 investor will fail to realize the required return if the company itself is not

³⁹ I note the market implied increase in long-term Treasury yields appears reasonable, if not conservative, compared to Blue Chip Financial Forecast's projected increase of 242 basis points from the current 3.08 percent 30-year Treasury yield by 2016.

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1 recovering the cost of service in its rates or is precluded from addressing
2 unexpected cost increases or external financial shocks through the
3 regulatory structure. Given the level of instability and risk perceptions in
4 current financial markets, utility equity investors require a larger premium
5 to offset the increased risk assumed by agreeing to a Stay-Out period.
6 Even investors in utility bonds, which are less risky than utility common
7 equity, demand a premium above Treasury rates.

8
9 Moreover, the importance of that risk premium may be highlighted by the
10 reliance on a standard calculation methodology to estimate the Company's
11 ROE. Insofar as investors are aware of a standard formulation used to
12 estimate the Company's ROE, that formulation becomes, to a certain
13 extent, incorporated by the investment community. Such a focus on the
14 analytical results of the models chosen to estimate the ROE and not the
15 reasonableness of the overall results concentrates the risks to investors on
16 the chance that, for example, the DCF results materially change. In the
17 context of the DCF model, for example, changes in stock prices are
18 inversely related to changes in long-term interest rates, resulting in a
19 higher required Return on Equity. To that point, as discussed earlier in my
20 Testimony, BofAML demonstrates that utilities are comparatively long-
21 duration securities that are sensitive to changes in the returns required by

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1 investors. In that regard, the relevant issue is not movements along the
2 yield curve, but rather the extent to which long-term interest rates may
3 change over the Stay-Out period. As discussed above, based on long-term
4 Treasury yields, the implied change in interest rates over the three-year
5 Stay-Out period is approximately 47 basis points.

6
7 Aside from the effect of changes in long-term interest rates, equity
8 valuations remain at risk to increases in broad market instability, rotation
9 out of the utility sector on the part of institutional investors, unexpected
10 credit contractions, and other factors that affect both fundamental equity
11 valuations and investor trading patterns. If the Company is foreclosed
12 from adjusting the market-required ROE during a period of higher price
13 instability, investors will necessarily incorporate a larger risk premium
14 than in periods of greater equity stability. To the extent that, on balance,
15 those factors represent greater downside risk, the Stay-Out premium
16 should recognize that uncertainty.

17
18 Finally, apart from my disagreement with the use of one- and three-year
19 Treasury securities as the relevant benchmark for measuring the additional
20 risk assumed by investors with a three-year Stay-Out period, simply on a
21 technical basis, the use of only half the differential in establishing the

Direct Testimony of Robert B. Hevert

1 Stay-Out Premium also is not reasonable. In the case of bonds (in
2 particular Treasuries), the investor in the longer maturity instrument is
3 virtually assured to collect the entire differential between the two rates.
4 Investors require, and receive, the entire difference in interest rates, not
5 half of that difference, for investing in the longer maturity security. As
6 such, even if the one- and three-year Treasuries were the appropriate
7 benchmark, the use of only one-half of the differential substantially
8 understates the indicated risk premium.

9

10 **Q. What is your recommendation as to the appropriate level of the Stay-**
11 **Out premium?**

12 A. For the reasons noted above, I do not believe that one-half of the five-year
13 average difference between the one- and three-year Treasury yields is the
14 appropriate measure of the incremental risks incurred by equity investors
15 in the current market environment. Even if the Commission chose to
16 maintain that approach, consideration should be given to the increase in
17 term spreads (*i.e.*, the difference between the one- and three-year yields)
18 over the past five years. In that case, the appropriate averaging period
19 would be one or two years, as opposed to five. In my view, the potential
20 for and market expectations of a substantial increase in the level of long-
21 term Treasury yields also should be given consideration in the

Direct Testimony of Robert B. Hevert

1 determination of the Stay-Out premium. Considering both the
2 Commission's traditional approach and the likelihood of increased long-
3 term rates, a Stay-Out premium of 35 basis points is reasonable and
4 appropriate at this time.

5
6 **X. Conclusion and Recommendation**

7 **Q. What is your conclusion regarding a fair return on book equity for**
8 **Niagara Mohawk?**

9 A. 10.55 percent is a reasonable estimate of the return required by equity
10 investors to invest in a company of Niagara Mohawk's risk profile in the
11 current capital market environment. In the event that the Company were
12 to agree to a three-year rate plan, as discussed above, my recommended
13 return would increase to 10.90 percent to reflect the additional risk
14 associated with fixing rates during that period. My recommended return
15 on book equity considers the results of the DCF and CAPM models,
16 summarized in Table 13 (below), and the specific risks to which the
17 Company remains exposed. Applying the Commission's weightings to the
18 average of the DCF model results of 10.41 percent and the average of the
19 CAPM results of 10.83 percent, results in an estimated Cost of Equity of
20 10.55 percent. Based on those analytical results, the Company's ROE
21 falls in a range between 10.50 percent and 11.00 percent and, in my view,

Direct Testimony of Robert B. Hevert

- 1 an authorized ROE of 10.55 percent is a reasonable, if not conservative
 2 estimate, especially in light of the Company's business and financial risks
 3 relative to the proxy group.

Table 13: Summary of Analytical Results

	Low	Mean	High
Two-Stage DCF	9.66%	10.46%	12.05%
Three-Stage DCF	9.56%	10.36%	11.94%
Mean DCF	10.41%		
	Value Line Beta Coefficient	Mean	Bloomberg Beta Coefficient
Market Based CAPM	10.44%	10.49%	10.54%
Zero-Beta CAPM	11.13%	11.16%	11.20%
Mean CAPM	10.83%		
Weighted Average Cost of Equity $(2/3 * \text{DCF}) + (1/3 * \text{CAPM})$			10.55%

- 4 **Q. Does this conclude your direct testimony?**
 5 A. Yes, it does.

Attachment A
Robert B. Hevert

Robert B. Hevert, CFA
Managing Partner
Sussex Economic Advisors, LLC

Mr. Hevert is an economic and financial consultant with broad experience in regulated industries. He has an extensive background in the areas of corporate finance, corporate strategic planning, energy market assessment, mergers, and acquisitions, asset-based transactions, , feasibility and due diligence analyses, and providing expert testimony in litigated proceedings. Mr. Hevert has significant management experience with both operating and professional services companies.

REPRESENTATIVE PROJECT EXPERIENCE

Litigation Support and Expert Testimony

Provided expert testimony and support of litigation in various regulatory proceedings on a variety of energy and economic issues including: cost of capital for ratemaking purposes; the proposed transfer of power purchase agreements; procurement of residual service electric supply; the legal separation of generation assets; merger-related synergies; assessment of economic damages; and specific financing transactions. Services provided include collaborating with counsel, business and technical staff to develop litigation strategies, preparing and reviewing discovery and briefing materials, preparing presentation materials and participating in technical sessions with regulators and intervenors.

Financial and Economic Advisory Services

Retained by numerous leading energy companies and financial institutions throughout North America to provide services relating to the strategic evaluation, acquisition, sale or development of a variety of regulated and non-regulated enterprises. Specific services have included: developing strategic and financial analyses and managing multi-faceted due diligence reviews of proposed corporate M&A counter-parties; developing, screening and recommending potential M&A transactions and facilitating discussions between senior utility executives regarding transaction strategy and structure; performing valuation analyses and financial due diligence reviews of electric generation projects, retail marketing companies, and wholesale trading entities in support of significant M&A transactions.

Specific divestiture-related services have included advising both buy and sell-side clients in transactions for physical and contractual electric generation resources. Sell-side services have included: development and implementation of key aspects of asset divestiture programs such as marketing, offering memorandum development, development of transaction terms and conditions, bid process management, bid evaluation, negotiations, and regulatory approval process. Buy-side services have included comprehensive asset screening, selection, valuation and due diligence reviews. Both buy and sell-side services have included the use of sophisticated asset valuation techniques, and the development and delivery of fairness opinions.

Specific corporate finance experience while a Vice President with Bay State Gas included: negotiation, placement and closing of both private and public long-term debt, preferred and common equity; structured and project financing; corporate cash management; financial analysis, planning and forecasting; and various aspects of investor relations.

Regulatory Analysis and Ratemaking

On behalf of electric, natural gas and combination utilities throughout North America, provided services relating to energy industry restructuring including merchant function exit, residual energy supply obligations, and stranded cost assessment and recovery. Specific services provided include: performing strategic review and development of merchant function exit strategies including analysis of provider of last resort obligations in both electric and gas markets; and developing value optimizing strategies for physical generation assets.

Energy Market Assessment

Retained by numerous leading energy companies and financial institutions nationwide to manage or provide assessments of regional energy markets throughout the U.S. and Canada. Such assessments have included development of electric and natural gas price forecasts, analysis of generation project entry and exit scenarios, assessment of natural gas and electric transmission infrastructure, market structure and regulatory situation analysis, and assessment of competitive position. Market assessment engagements typically have been used as integral elements of business unit or asset-specific strategic plans or valuation analyses.

Resource Procurement, Contracting and Analysis

Assisted various clients in evaluating alternatives for acquiring fuel and power supplies, including the development and negotiation of energy contracts and tolling agreements. Assignments also have included developing generation resource optimization strategies. Provided advice and analyses of transition service power supply contracts in the context of both physical and contractual generation resource divestiture transactions.

Business Strategy and Operations

Retained by numerous leading North American energy companies and financial institutions nationwide to provide services relating to the development of strategic plans and planning processes for both regulated and non-regulated enterprises. Specific services provided include: developing and implementing electric generation strategies and business process redesign initiatives; developing market entry strategies for retail and wholesale businesses including assessment of asset-based marketing and trading strategies; and facilitating executive level strategic planning retreats. As Vice President, of Bay State was responsible for the company's strategic planning and business development processes, played an integral role in developing the company's non-regulated marketing affiliate, EnergyUSA, and managed the company's non-regulated investments, partnerships and strategic alliances.

PROFESSIONAL HISTORY

Sussex Economic Advisors, LLC (2012 – Present)

Managing Partner

Concentric Energy Advisors, Inc. (2002 – 2012)

President

Navigant Consulting, Inc. (1997 – 2001)

Managing Director (2000 – 2001)

Director (1998 – 2000)

Vice President, REED Consulting Group (1997 – 1998)

Bay State Gas Company (now Columbia Gas Company of Massachusetts) (1987 – 1997)

Vice President and Assistant Treasurer

Boston College (1986 – 1987)

Financial Analyst

General Telephone Company of the South (1984 – 1986)

Revenue Requirements Analyst

EDUCATION

M.B.A., University of Massachusetts at Amherst, 1984

B.S., University of Delaware, 1982

DESIGNATIONS AND PROFESSIONAL AFFILIATIONS

Chartered Financial Analyst, 1991

Association for Investment Management and Research

Boston Security Analyst Society

PUBLICATIONS/PRESENTATIONS

Has made numerous presentations throughout the United States and Canada on several topics, including:

- Generation Asset Valuation and the Use of Real Options
 - Retail and Wholesale Market Entry Strategies
 - The Use Strategic Alliances in Restructured Energy Markets
 - Gas Supply and Pipeline Infrastructure in the Northeast Energy Markets
 - Nuclear Asset Valuation and the Divestiture Process
-

AVAILABLE UPON REQUEST

Extensive client and project listings, and specific references.

SPONSOR	DATE	CASE/APPLICANT	DOCKET NO.	SUBJECT
Arizona Corporation Commission				
Southwest Gas Corporation	11/10	Southwest Gas Corporation	Docket No. G-01551A-10-0458	Return on Equity
Arkansas Public Service Commission				
CenterPoint Energy Resources Corp. d/b/a CenterPoint Energy Arkansas Gas	01/07	CenterPoint Energy Resources Corp. d/b/a CenterPoint Energy Arkansas Gas	Docket No. 06-161-U	Return on Equity
Colorado Public Utilities Commission				
Public Service Company of Colorado	11/11	Public Service Company of Colorado	Docket No. 11AL-947E	Return on Equity (electric)
Xcel Energy, Inc.	12/10	Public Service Company of Colorado	Docket No. 10AL-963G	Return on Equity (electric)
Atmos Energy Corporation	07/09	Atmos Energy Colorado-Kansas Division	Docket No. 09AL-507G	Return on Equity (gas)
Xcel Energy, Inc.	12/06	Public Service Company of Colorado	Docket No. 06S-656G	Return on Equity (gas)
Xcel Energy, Inc.	04/06	Public Service Company of Colorado	Docket No. 06S-234EG	Return on Equity (electric)
Xcel Energy, Inc.	08/05	Public Service Company of Colorado	Docket No. 05S-369ST	Return on Equity (steam)
Xcel Energy, Inc.	05/05	Public Service Company of Colorado	Docket No. 05S-264G	Return on Equity (gas)
Columbia Public Service Commission				
Potomac Electric Power Company	07/11	Potomac Electric Power Company	Formal Case No. FC1087	Return on Equity
Connecticut Department of Public Utility Control				
Southern Connecticut Gas Company	09/08	Southern Connecticut Gas Company	Docket No. 08-08-17	Return on Equity
Southern Connecticut Gas Company	12/07	Southern Connecticut Gas Company	Docket No. 05-03-17PH02	Return on Equity
Connecticut Natural Gas Corporation	12/07	Connecticut Natural Gas Corporation	Docket No. 06-03-04PH02	Return on Equity
Delaware Public Service Commission				
Delmarva Power & Light Company	12/11	Delmarva Power & Light Company	Case No. 11-528	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET NO.	SUBJECT
Federal Energy Regulatory Commission				
Public Service Company of New Mexico	10/10	Public Service Company of New Mexico	Docket No. ER11-1915-000	Return on Equity
Portland Natural Gas Transmission System	05/10	Portland Natural Gas Transmission System	Docket No. RP10-729-000	Return on Equity
Florida Gas Transmission Company, LLC	10/09	Florida Gas Transmission Company, LLC	Docket No. RP10-21-000	Return on Equity
Maritimes and Northeast Pipeline, LLC	07/09	Maritimes and Northeast Pipeline, LLC	Docket No. RP09-809-000	Return on Equity
Spectra Energy	02/08	Saltville Gas Storage	Docket No. RP08-257-000	Return on Equity
Panhandle Energy Pipelines	08/07	Panhandle Energy Pipelines	Docket No. PL07-2-000	Response to draft policy statement regarding inclusion of MLPs in proxy groups for determination of gas pipeline ROEs
Southwest Gas Storage Company	08/07	Southwest Gas Storage Company	Docket No. RP07-541-000	Return on Equity
Southwest Gas Storage Company	06/07	Southwest Gas Storage Company	Docket No. RP07-34-000	Return on Equity
Sea Robin Pipeline LLC	06/07	Sea Robin Pipeline LLC	Docket No. RP07-513-000	Return on Equity
Transwestern Pipeline Company	09/06	Transwestern Pipeline Company	Docket No. RP06-614-000	Return on Equity
GPU International and Aquila	11/00	GPU International	Docket No. EC01-24-000	Market Power Study
Georgia Public Service Commission				
Atlanta Gas Light Company	05/10	Atlanta Gas Light Company	Docket No. 31647-U	Return on Equity
Illinois Commerce Commission				
Ameren Illinois Company d/b/a Ameren Illinois	02/11	Ameren Illinois Company d/b/a Ameren Illinois	Docket No. 11-0279	Return on Equity (electric)
Ameren Illinois Company d/b/a Ameren Illinois	02/11	Ameren Illinois Company d/b/a Ameren Illinois	Docket No. 11-0282	Return on Equity (gas)

SPONSOR	DATE	CASE/APPLICANT	DOCKET NO.	SUBJECT
Maine Public Utilities Commission				
Central Maine Power Company	06/11	Central Maine Power Company	Docket No. 2010-327	Response to Bench Analysis provided by Commission Staff relating to the Company's credit and collections processes
Maryland Public Service Commission				
Delmarva Power & Light Company	12/11	Delmarva Power & Light Company	Case No. 9285	Return on Equity
Potomac Electric Power Company	12/11	Potomac Electric Power Company	Case No. 9286	Return on Equity
Delmarva Power & Light Company	12/10	Delmarva Power & Light Company	Case No. 9249	Return on Equity
Massachusetts Department of Public Utilities				
National Grid	08/09	Massachusetts Electric Company d/b/a National Grid	DPU 09-39	Revenue Decoupling and Return on Equity
National Grid	08/09	Massachusetts Electric Company and Nantucket Electric Company d/b/a National Grid	DPU 09-38	Return on Equity – Solar Generation
Bay State Gas Company	04/09	Bay State Gas Company	DTE 09-30	Return on Equity
NSTAR Electric	09/04	NSTAR Electric	DTE 04-85	Divestiture of Power Purchase Agreement
NSTAR Electric	08/04	NSTAR Electric	DTE 04-78	Divestiture of Power Purchase Agreement
NSTAR Electric	07/04	NSTAR Electric	DTE 04-68	Divestiture of Power Purchase Agreement
NSTAR Electric	07/04	NSTAR Electric	DTE 04-61	Divestiture of Power Purchase Agreement
NSTAR Electric	06/04	NSTAR Electric	DTE 04-60	Divestiture of Power Purchase Agreement
Unitil Corporation	01/04	Fitchburg Gas and Electric	DTE 03-52	Integrated Resource Plan; Gas Demand Forecast
Minnesota Public Utilities Commission				
Otter Tail Power Corporation	04/10	Otter Tail Power Company	Docket No. E-017/GR-10-239	Return on Equity

SPONSOR	DATE	CASE/APPLICANT	DOCKET NO.	SUBJECT
Minnesota Power a division of ALLETE, Inc.	11/09	Minnesota Power	Docket No. E-015/GR-09-1151	Return on Equity
CenterPoint Energy Resources Corp. d/b/a CenterPoint Energy Minnesota Gas	11/08	CenterPoint Energy Minnesota Gas	Docket No. G-008/GR-08-1075	Return on Equity
Otter Tail Power Corporation	10/07	Otter Tail Power Company	Docket No. E-017/GR-07-1178	Return on Equity
Xcel Energy, Inc.	11/05	NSP-Minnesota	Docket No. E-002/GR-05-1428	Return on Equity (electric)
Xcel Energy, Inc.	09/04	NSP Minnesota	Docket No. G-002/GR-04-1511	Cost of Capital (gas)
Mississippi Public Service Commission				
CenterPoint Energy Resources, Corp. d/b/a CenterPoint Energy Entex and CenterPoint Energy Mississippi Gas	07/09	CenterPoint Energy Mississippi Gas	Docket No. 09-UN-334	Return on Equity
Missouri Public Service Commission				
Union Electric Company d/b/a Ameren Missouri	02/12	Union Electric Company d/b/a Ameren Missouri	Case No. ER-2012-0166	Return on Equity (electric)
Union Electric Company d/b/a AmerenUE	09/10	Union Electric Company d/b/a AmerenUE	Case No. ER-2011-0028	Return on Equity (electric)
Union Electric Company d/b/a AmerenUE	06/10	Union Electric Company d/b/a AmerenUE	Case No. GR-2010-0363	Return on Equity (gas)
Nevada Public Utilities Commission				
Southwest Gas Corporation	04/12	Southwest Gas Corporation		Return on Equity (gas)
Nevada Power Company	06/11	Nevada Power Company	Docket No. 11-06006	Return on Equity (electric)
New Hampshire Public Utilities Commission				
EnergyNorth Natural Gas d/b/a National Grid NH	02/10	EnergyNorth Natural Gas d/b/a National Grid NH	Docket No. DG 10-017	Return on Equity
Unitil Energy Systems, Inc. ("Unitil"), EnergyNorth Natural Gas, Inc. d/b/a National Grid NH, Granite State Electric Company d/b/a National Grid, and Northern Utilities, Inc. – New Hampshire Division	08/08	Unitil Energy Systems, Inc. ("Unitil"), EnergyNorth Natural Gas, Inc. d/b/a National Grid NH, Granite State Electric Company d/b/a National Grid, and Northern Utilities, Inc. – New Hampshire Division	Docket No. DG 07-072	Carrying Charge Rate on Cash Working Capital
New Jersey Board of Public Utilities				

SPONSOR	DATE	CASE/APPLICANT	DOCKET NO.	SUBJECT
Atlantic City Electric Company	08/11	Atlantic City Electric Company	Docket No. ER11080469	Return on Equity
Pepco Holdings, Inc.	09/06	Atlantic City Electric Company	Docket No. EMO6090638	Divestiture and Valuation of Electric Generating Assets
Pepco Holdings, Inc.	12/05	Atlantic City Electric Company	Docket No. EM05121058	Market Value of Electric Generation Assets; Auction
Conectiv	06/03	Atlantic City Electric Company	Docket No. EO03020091	Market Value of Electric Generation Assets; Auction Process
New Mexico Public Regulation Commission				
Southwestern Public Service Company	02/11	Southwestern Public Service Company	Case No. 10-00395-UT	Return on Equity (electric)
Public Service Company of New Mexico	06/10	Public Service Company of New Mexico	Case No. 10-00086-UT	Return on Equity (electric)
Public Service Company of New Mexico	09/08	Public Service Company of New Mexico	Case No. 08-00273-UT	Return on Equity (electric)
Xcel Energy, Inc.	07/07	Southwestern Public Service Company	Case No. 07-00319-UT	Return on Equity (electric)
New York State Public Service Commission				
Orange and Rockland Utilities, Inc.	07/11	Orange and Rockland Utilities, Inc.	Case No. 11-E-0408	Return on Equity (electric)
Orange and Rockland Utilities, Inc.	07/10	Orange and Rockland Utilities, Inc.	Case No. 10-E-0362	Return on Equity (electric)
Consolidated Edison Company of New York, Inc.	11/09	Consolidated Edison Company of New York, Inc.	Case No. 09-G-0795	Return on Equity (gas)
Consolidated Edison Company of New York, Inc.	11/09	Consolidated Edison Company of New York, Inc.	Case No. 09-S-0794	Return on Equity (steam)
Niagara Mohawk Power Corporation	07/01	Niagara Mohawk Power Corporation	Case No. 01-E-1046	Power Purchase and Sale Agreement; Standard Offer Service Agreement
North Carolina Utilities Commission				
Dominion North Carolina Power	03/12	Dominion Resources	Docket No. E-22, Sub 479	Return on Equity (electric)
Duke Energy Carolinas, LLC	07/11	Duke Energy Carolinas, LLC	Docket No. E-7, Sub 989	Return on Equity (electric)

SPONSOR	DATE	CASE/APPLICANT	DOCKET NO.	SUBJECT
North Dakota Public Service Commission				
Otter Tail Power Company	11/08	Otter Tail Power Company	Docket No. 08-862	Return on Equity (electric)
Oklahoma Corporation Commission				
Oklahoma Gas & Electric Company	07/11	Oklahoma Gas & Electric Company	Cause No. PUD201100087	Return on Equity
CenterPoint Energy Resources Corp., d/b/a CenterPoint Energy Oklahoma Gas	03/09	CenterPoint Energy Oklahoma Gas	Cause No. PUD200900055	Return on Equity
Rhode Island Public Utilities Commission				
National Grid RI – Gas	08/08	National Grid RI – Gas	Docket No. 3943	Revenue Decoupling and Return on Equity
South Carolina Public Service Commission				
Duke Energy Carolinas, LLC	08/11	Duke Energy Carolinas, LLC	Docket No. 2011-271-E	Return on Equity (electric)
South Carolina Electric & Gas	03/10	South Carolina Electric & Gas	Docket No. 2009-489-E	Return on Equity
South Dakota Public Utilities Commission				
Otter Tail Power Company	08/10	Otter Tail Power Company	Docket No. EL10-011	Return on Equity (electric)
Northern States Power Company	06/09	South Dakota Division of Northern States Power	Docket No. EL09-009	Return on Equity (electric)
Otter Tail Power Company	10/08	Otter Tail Power Company	Docket No. EL08-030	Return on Equity (electric)
Texas Public Utility Commission				
Oncor Electric Delivery Company, LLC	01/11	Oncor Electric Delivery Company, LLC	Docket No. 38929	Return on Equity
Texas-New Mexico Power Company	08/10	Texas-New Mexico Power Company	Docket No. 38480	Return on Equity (electric)
CenterPoint Energy Houston Electric LLC	07/10	CenterPoint Energy Houston Electric LLC	Docket No. 38339	Return on Equity
Xcel Energy, Inc.	05/10	Southwestern Public Service Company	Docket No. 38147	Return on Equity (electric)
Texas-New Mexico Power Company	08/08	Texas-New Mexico Power Company	Docket No. 36025	Return on Equity (electric)
Xcel Energy, Inc.	05/06	Southwestern Public Service Company	Docket No. 32766	Return on Equity (electric)
Texas Railroad Commission				

SPONSOR	DATE	CASE/APPLICANT	DOCKET NO.	SUBJECT
Centerpoint Energy Resources Corp. d/b/a Centerpoint Energy Entex and Centerpoint Energy Texas Gas	12/10	Centerpoint Energy Resources Corp. d/b/a Centerpoint Energy Entex and Centerpoint Energy Texas Gas	GUD 10038	Return on Equity
Atmos Pipeline - Texas	09/10	Atmos Pipeline - Texas	GUD 10000	Return on Equity
CenterPoint Energy Resources Corp. d/b/a CenterPoint Energy Entex and CenterPoint Energy Texas Gas	07/09	CenterPoint Energy Resources Corp. d/b/a CenterPoint Energy Entex and CenterPoint Energy Texas Gas	GUD 9902	Return on Equity
CenterPoint Energy Resources Corp. d/b/a CenterPoint Energy Texas Gas	03/08	CenterPoint Energy Resources Corp. d/b/a CenterPoint Energy Texas Gas	GUD 9791	Return on Equity
Utah Public Service Commission				
Questar Gas Company	12/07	Questar Gas Company	Docket No. 07-057-13	Return on Equity
Vermont Public Service Board				
Central Vermont Public Service Corporation; Green Mountain Power	2/12	Central Vermont Public Service Corporation; Green Mountain Power	Docket No. 7770	Merger Policy
Central Vermont Public Service Corporation	12/10	Central Vermont Public Service Corporation	Docket No. 7627	Return on Equity (electric)
Green Mountain Power	04/06	Green Mountain Power	Docket Nos. 7175 and 7176	Return on Equity (electric)
Vermont Gas Systems, Inc.	12/05	Vermont Gas Systems	Docket Nos. 7109 and 7160	Return on Equity (gas)
Virginia State Corporation Commission				
Columbia Gas Of Virginia, Inc.	06/06	Columbia Gas Of Virginia, Inc.	Case No. PUE-2005-00098	Merger Synergies
Dominion Resources	10/01	Virginia Electric and Power Company	Case No. PUE000584	Corporate Structure and Electric Generation Strategy

Attachment B
Robert B. Hevert

ASSESSMENT OF THE SUSTAINABLE GROWTH MODEL

I. Model Description

The fundamental assumption underlying the Sustainable Growth Model is that expected growth is a function of expected earnings, and the extent to which those earnings are retained and invested in the enterprise. In its simplest form, therefore, the model represents long-term growth as the product of the retention ratio (*i.e.*, the percentage of earnings not paid out as dividends, referred to below as “b”) and the expected return on book equity (referred to below as “r”). Thus the simple “b x r” form of the model projects growth as a function of internally generated funds. That form of the model is limiting, however, in that it does not provide for growth funded by external equity.

The “br + sv” form of the Sustainable Growth estimate is meant to reflect growth from both internally generated funds (*i.e.*, the “br” term) and from issuances of equity (*i.e.*, the “sv” term), as shown in Equation [1] below. As noted above, the first term, which is the product of the retention ratio (*i.e.*, “b”) and the expected Return on Equity (*i.e.*, “r”) represents the portion of net income that is “plowed back” into the company as a means of funding growth. The “sv” term, which represents growth from external capital, often is represented as:

$$\left(\frac{m}{b} - 1\right) \times \text{Common Shares growth rate [1]}$$

where:

$$\frac{m}{b} = \text{the market to book ratio.}$$

In this form, the “sv” term reflects an element of growth as the product of (1) the growth in shares outstanding, and (2) that portion of the market-to-book ratio that exceeds unity.

II. Theoretical and Practical Limitations of the Model

One of the fundamental assumptions of the Sustainable Growth model is that future earnings will increase as the retention ratio increases. That is, if future growth is modeled as “ $b \times r$ ”, growth will increase as “ b ” increases. There are, however, several reasons why that may not be the case. Management decisions to conserve cash for capital investments, to manage the dividend payout for the purpose of minimizing future dividend reductions, or to signal future earnings prospects can and do influence dividend payout (and therefore earnings retention) decisions in the near-term. Consequently, it is appropriate to test whether increases in earnings retention ratios necessarily are associated with higher future earnings growth rates. As discussed below, that assumption is not supported by the data source relied upon by Staff to derive its Sustainable Growth estimate.

Additionally, a significant practical concern is that the Sustainable Growth model assumes a constant earned return on common equity, a constant payout ratio, and a constant earnings growth rate, all in perpetuity (even though in reality, those values fluctuate). In that important respect, the Sustainable Growth model is fundamentally related to the Constant Growth DCF model that has been rejected by Staff and the Commission. Therefore, it would be inconsistent to reject the Constant Growth DCF model and yet assume a long-term growth rate based on the Constant Growth assumptions.

Finally, given the context of the use of the Sustainable Growth rate model, there remains the issue of the circular logic associated with assuming an expected return on equity (that is, “ r ”), for the purpose of determining the ROE. That is, by adopting Value Line’s expected earned Return on Common Equity, the model pre-supposes the return it is meant to derive.

III. Recent Literature

As noted above, the Sustainable Growth model assumes that lower retention ratios lead to lower growth, and vice versa. Equivalently, given that payout ratios are the inverse of retention ratios, the model assumes higher payout ratios should lead to lower growth. However, several independent studies based on historical market data have contradicted that premise and indicate such a direct relationship does not necessarily hold in practice.

In 2003, Arnott and Asness published a study that found, over the course of 130 years of data, future earnings growth is associated with high, rather than low payout ratios. The authors' conclusions were based on a regression of twelve-month trailing dividend payout ratios to both forward five and ten-year earnings growth rates. The study found a statistically meaningful positive correlation between pay-out ratios and both subsequent earnings growth rates, across all time-periods measured. In summarizing their research, the authors stated:

We investigate whether dividend policy, as observed in the payout ratio of the U.S. equity market portfolio, forecasts future aggregate earnings growth. The historical evidence strongly suggests that expected future earnings growth is fastest when current payout ratios are high and slowest when payout ratios are low. This relationship is not subsumed by other factors, such as simple mean reversion in earnings.¹

In a 2006 article titled *International Evidence on the Payout Ratio, Earnings, Dividends, and Returns*, Gwilym *et al.* discussed their extension of the work of Arnott and Asness to companies in international markets. After analyzing market data in ten countries, in addition to

¹ Robert Arnott, Clifford Asness, *Surprise: Higher Dividends = Higher Earnings Growth*, Financial Analysts Journal, Vol. 59, No. 1, January/February 2003.

the U.S., the authors found “international evidence generally supports A&A’s (*i.e.*, Arnott and Asness) findings – despite the very different institutional, tax, and legal environments.”²

Finally, in a 2006 Financial Analysts Journal article, Zhou and Rutland discussed their research that supported the earlier conclusions of Arnott and Asness that higher payout ratios are not associated with lower earnings growth. The researchers concluded that they found:

... a strong, positive association between current dividend payout ratio and future earnings growth. These results are robust to (1) alternative measures of earnings, (2) additional controls for mean reversion in earnings, (3) various subperiods, (4) consideration of industry effects, and (5) influence of share repurchases.³

In essence, the findings of all three studies consistently find there is a negative, not a positive relationship between retention ratio and earnings growth. In light of those articles, it is reasonable to question the appropriateness of using the Sustainable Growth model to estimate long-term growth of electric utilities such as Niagara Mohawk.

IV. Analysis of Electric Utilities

To test the applicability of the academic findings cited above to this proceeding, I analyzed historical data to determine whether the premise of the Sustainable Growth model necessarily holds with respect to electric utility companies in general. Based on Value Line data for 1995 through 2011, as available (as of March 16, 2012, including historical information regarding both earnings and dividends per share), I calculated (in each year of the historical period) the dividend payout ratio, the retention ratio, and the subsequent five-year earnings growth rate for the companies in the proxy group. I then performed a regression analysis in

² Owain ap Gwilym, James Seaton, Karina Suddason, Stephen Thomas, *International Evidence on the Payout Ratio, Earnings, Dividends and Returns*, Financial Analysts Journal, Vol. 62, No. 1, 2006. (clarification added)

³ Ping Zhou, William Ruland, *Dividend Payout and Future Earnings Growth*, Financial Analysts Journal, Vol. 62, No. 3, 2006. See also Owain ap Gwilym, James Seaton, Karina Suddason, Stephen Thomas, *International Evidence on the Payout Ratio, Earnings, Dividends and Returns*, Financial Analysts Journal, Vol. 62, No. 1, 2006.

which the dependent variable was the five-year earnings growth rate, and the explanatory variable was the earnings retention ratio. The purpose of that analysis was to determine whether the data source typically relied upon by Staff to calculate the Sustainable Growth estimate empirically supports the assumption that higher retention ratios necessarily produce higher earnings growth rates.

As shown in Table 1 (below),⁴ there was a statistically significant *negative* relationship between the five-year earnings growth rate and the earnings retention ratio. As shown in that Table, the t-statistics for both the Intercept and the Retention Ratio Regression Coefficient are highly significant, indicating that higher retention ratios have been associated with lower, not higher future growth rates. That is, based on data provided by Value Line (*i.e.*, the source of the data typically relied upon in Staff's analysis), over the study period earnings growth actually decreased as the retention ratio increased.

Table 1: Regression Results

	Coefficient	Standard Error	t-Statistic
Intercept	0.208	0.028	7.537
Retention Ratio	-0.356	0.064	-5.525

V. Conclusion

Given the strong statistical results of my analyses, and the corroborating research discussed above, I continue to believe that substantial reliance on an estimate of long-term growth derived from a Sustainable Growth rate calculated using Value Line projections over a three- to five-year period is inappropriate.

⁴ See also Exhibit __ (RBH-4).

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Exhibit __ (RBH-1)	Two-Stage DCF Model - 3 Month Average Price
Exhibit __ (RBH-2)	Three-Stage DCF Model - 3 Month Average Price
Exhibit __ (RBH-3)	Proxy Group Historical Range of P/E Ratios
Exhibit __ (RBH-4)	Retention Ratio Regression - Supporting Data & Analysis
Exhibit __ (RBH-5)	CAPM and Zero Beta CAPM using <i>Ex-Ante</i> MRP
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Exhibit __ (RBH-1)

Two-Stage DCF Model - 3 Month Average Price

TWO-STAGE DCF MODEL – 3 MONTH AVERAGE PRICE

Inputs	[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]	[12]	[13]						
Company	Ticker	Stock Price	EPS Growth Projections	First Call	Average	GDP Growth	2012	Payoff Ratio	Long-Term	Delta	Solver Cells	Near Term Growth	Long Term Growth						
Allete	ALE	\$41.41	6.00%	5.00%	5.33%	5.78%	68.00%	64.00%	66.78%	\$0.00	9.81%	5.33%	5.78%						
Alliant Energy Corp.	LNT	\$43.08	6.50%	4.75%	5.75%	5.78%	65.00%	62.00%	66.78%	\$0.00	10.76%	5.75%	5.78%						
Ameren Corp.	AEE	\$32.01	NA	NA	4.00%	5.78%	67.00%	70.00%	66.78%	\$0.00	12.05%	4.00%	5.78%						
American Electric Power	AEP	\$39.84	4.50%	4.01%	4.27%	5.78%	58.00%	55.00%	66.78%	\$0.00	10.39%	4.27%	5.78%						
Avista Corp.	AVA	\$25.38	4.70%	4.00%	4.40%	5.78%	64.00%	68.00%	66.78%	\$0.00	10.51%	4.40%	5.78%						
Black Hills Corp.	BKH	\$33.81	5.00%	8.50%	6.50%	5.78%	73.00%	66.00%	66.78%	\$0.00	9.86%	6.50%	5.78%						
Center Point Energy	CNP	\$19.15	5.70%	4.90%	4.53%	5.78%	65.00%	66.00%	66.78%	\$0.00	10.04%	4.53%	5.78%						
Cleco Corp.	CNL	\$38.30	3.00%	3.00%	4.50%	5.78%	52.00%	59.00%	66.78%	\$0.00	10.04%	4.50%	5.78%						
Consolidated Edison	ED	\$59.17	3.70%	3.99%	3.43%	5.78%	65.00%	62.00%	66.78%	\$0.00	9.77%	3.44%	5.78%						
Dominion Resources, Inc.	D	\$50.96	5.50%	5.00%	4.72%	5.78%	67.00%	65.00%	66.78%	\$0.00	9.66%	3.41%	5.78%						
DTE Energy Co.	DTE	\$54.08	4.40%	4.50%	4.05%	5.78%	63.00%	63.00%	66.78%	\$0.00	10.76%	4.32%	5.78%						
Edison International	EX	\$41.35	5.00%	0.50%	2.00%	5.78%	46.00%	46.00%	66.78%	\$0.00	10.69%	2.00%	5.78%						
Great Plains Energy Inc.	GXP	\$20.81	7.00%	4.40%	5.80%	5.78%	59.00%	60.00%	66.78%	\$0.00	11.46%	5.80%	5.78%						
Hawaiian Electric	HE	\$25.76	6.50%	11.37%	9.62%	5.78%	73.00%	63.00%	66.78%	\$0.00	10.29%	9.62%	5.78%						
IDACORP, Inc.	IDA	\$45.76	5.00%	4.00%	4.33%	5.78%	43.00%	55.00%	66.78%	\$0.00	10.71%	4.33%	5.78%						
Integrus	TEG	\$52.99	9.00%	13.90%	9.13%	5.78%	77.00%	43.00%	66.78%	\$0.00	11.60%	9.13%	5.78%						
OGE Energy	OGE	\$53.98	5.90%	7.65%	6.68%	5.78%	83.00%	43.00%	66.78%	\$0.00	10.10%	6.68%	5.78%						
Pepco Holdings, Inc.	POM	\$19.84	2.50%	3.70%	3.40%	5.78%	83.00%	69.00%	66.78%	\$0.00	10.19%	3.40%	5.78%						
PG&E Corp	PCG	\$41.51	4.30%	1.03%	3.44%	5.78%	61.00%	50.00%	66.78%	\$0.00	10.36%	3.44%	5.78%						
Pinnacle West Capital	PW	\$47.55	5.30%	6.00%	5.59%	5.78%	63.00%	66.00%	66.78%	\$0.00	10.36%	3.44%	5.78%						
Portland General	POR	\$24.94	5.00%	7.50%	5.27%	5.78%	54.00%	53.00%	66.78%	\$0.00	10.87%	5.92%	5.78%						
SCANA Corp.	SCG	\$44.77	4.00%	3.50%	4.17%	3.89%	63.00%	59.00%	66.78%	\$0.00	10.25%	3.17%	5.78%						
Sempra Energy	SRE	\$57.02	7.00%	4.50%	7.05%	5.78%	45.00%	43.00%	66.78%	\$0.00	11.11%	6.18%	5.78%						
Southern Co.	SO	\$44.93	5.00%	5.85%	5.28%	5.78%	73.00%	69.00%	66.78%	\$0.00	9.96%	5.80%	5.78%						
TECO Energy, Inc.	TE	\$18.29	3.70%	9.00%	4.22%	5.78%	65.00%	60.00%	66.78%	\$0.00	10.88%	6.74%	5.78%						
UIL Holdings Corp.	UIL	\$34.91	5.00%	3.00%	4.10%	4.93%	79.00%	72.00%	66.78%	\$0.00	9.92%	4.03%	5.78%						
Veeva Corp.	VVC	\$29.31	4.30%	5.00%	4.93%	5.78%	73.00%	70.00%	66.78%	\$0.00	10.01%	4.93%	5.78%						
Western Energy	WR	\$28.20	5.50%	8.50%	6.08%	5.78%	70.00%	59.00%	66.78%	\$0.00	10.85%	6.08%	5.78%						
Wisconsin Energy	WEC	\$34.45	6.30%	6.00%	6.93%	5.78%	53.00%	60.00%	66.78%	\$0.00	10.32%	6.93%	5.78%						
Xcel Energy, Inc.	XEL	\$26.75	5.10%	5.25%	5.12%	5.78%	58.00%	63.00%	66.78%	\$0.00	10.13%	5.12%	5.78%						
MEAN: 10.46%																			
MEDIAN: 10.34%																			
MIN: 9.66%																			
MAX: 12.05%																			
Earnings per Share																			
Company	Ticker	2010	[14]	[15]	[16]	[17]	[18]	[19]	[20]	[21]	[22]	[23]	[24]	[25]	[26]	[27]	[28]	[29]	[30]
Allete	ALE	\$2.19	\$2.31	\$2.43	\$2.43	\$2.56	\$2.70	\$2.84	\$2.99	\$3.16	\$3.35	\$3.54	\$3.75	\$3.96	\$4.19	\$4.43	\$4.69	\$4.96	\$5.25
Alliant Energy Corp.	LNT	\$2.75	\$2.91	\$3.08	\$3.08	\$3.25	\$3.44	\$3.64	\$3.85	\$4.07	\$4.30	\$4.55	\$4.82	\$5.09	\$5.39	\$5.70	\$6.03	\$6.38	\$6.75
Ameren Corp.	AEE	\$2.77	\$2.88	\$3.00	\$3.00	\$3.12	\$3.24	\$3.37	\$3.50	\$3.71	\$3.92	\$4.15	\$4.39	\$4.64	\$4.91	\$5.20	\$5.50	\$5.81	\$6.15
American Electric Power	AEP	\$2.60	\$2.71	\$2.83	\$2.83	\$2.95	\$3.07	\$3.20	\$3.34	\$3.53	\$3.74	\$3.96	\$4.18	\$4.43	\$4.68	\$4.95	\$5.24	\$5.54	\$5.86
Avista Corp.	AVA	\$1.65	\$1.72	\$1.80	\$1.88	\$2.01	\$2.14	\$2.27	\$2.42	\$2.56	\$2.71	\$2.87	\$3.03	\$3.21	\$3.39	\$3.57	\$3.75	\$3.93	\$4.11
Black Hills Corp.	BKH	\$1.66	\$1.77	\$1.88	\$2.01	\$2.14	\$2.27	\$2.42	\$2.56	\$2.71	\$2.87	\$3.03	\$3.21	\$3.39	\$3.57	\$3.75	\$3.93	\$4.02	\$4.23
Center Point Energy	CNP	\$1.07	\$1.17	\$1.17	\$1.22	\$1.28	\$1.34	\$1.40	\$1.48	\$1.56	\$1.65	\$1.75	\$1.85	\$1.95	\$2.05	\$2.15	\$2.25	\$2.35	\$2.45
Cleco Corp.	CNL	\$2.29	\$2.39	\$2.50	\$2.61	\$2.73	\$2.85	\$2.98	\$3.15	\$3.34	\$3.53	\$3.73	\$3.95	\$4.18	\$4.42	\$4.68	\$4.95	\$5.23	\$5.53
Consolidated Edison	ED	\$3.47	\$3.57	\$3.69	\$3.82	\$3.95	\$4.09	\$4.23	\$4.47	\$4.73	\$5.00	\$5.29	\$5.60	\$5.92	\$6.26	\$6.63	\$7.01	\$7.41	\$7.81
Dominion Resources, Inc.	D	\$2.89	\$2.76	\$2.90	\$3.05	\$3.20	\$3.36	\$3.53	\$3.74	\$3.96	\$4.18	\$4.43	\$4.68	\$4.95	\$5.24	\$5.54	\$5.86	\$6.20	\$6.50
DTE Energy Co.	DTE	\$3.74	\$3.90	\$4.07	\$4.25	\$4.43	\$4.62	\$4.82	\$5.10	\$5.39	\$5.70	\$6.03	\$6.38	\$6.75	\$7.14	\$7.56	\$7.99	\$8.46	\$8.96
Edison International	EX	\$3.35	\$3.42	\$3.49	\$3.56	\$3.63	\$3.70	\$3.77	\$3.84	\$3.99	\$4.22	\$4.47	\$4.72	\$5.00	\$5.29	\$5.59	\$5.91	\$6.26	\$6.62
Great Plains Energy Inc.	GXP	\$1.33	\$1.62	\$1.71	\$1.81	\$1.92	\$2.03	\$2.15	\$2.27	\$2.40	\$2.54	\$2.69	\$2.84	\$3.01	\$3.18	\$3.36	\$3.56	\$3.76	\$4.00
Hawaiian Electric	HE	\$1.21	\$1.33	\$1.45	\$1.59	\$1.75	\$1.92	\$2.10	\$2.22	\$2.35	\$2.49	\$2.63	\$2.78	\$2.94	\$3.11	\$3.29	\$3.48	\$3.68	\$3.90
IDACORP, Inc.	IDA	\$2.95	\$3.08	\$3.21	\$3.35	\$3.50	\$3.65	\$3.81	\$4.03	\$4.24	\$4.50	\$4.76	\$5.04	\$5.33	\$5.64	\$5.97	\$6.31	\$6.68	\$7.06
Integrus	TEG	\$3.24	\$3.54	\$3.86	\$4.21	\$4.60	\$5.02	\$5.47	\$5.79	\$6.13	\$6.48	\$6.85	\$7.25	\$7.67	\$8.11	\$8.58	\$9.08	\$9.60	\$10.11
OGE Energy	OGE	\$2.99	\$3.19	\$3.40	\$3.63	\$3.87	\$4.13	\$4.41	\$4.66	\$4.93	\$5.22	\$5.52	\$5.84	\$6.18	\$6.53	\$6.91	\$7.31	\$7.73	\$8.15
Pepco Holdings, Inc.	POM	\$1.24	\$1.28	\$1.33	\$1.37	\$1.42	\$1.47	\$1.52	\$1.60	\$1.70	\$1.79	\$1.90	\$2.01	\$2.12	\$2.25	\$2.38	\$2.51	\$2.66	\$2.82
PG&E Corp	PCG	\$2.82	\$2.92	\$3.02	\$3.12	\$3.23	\$3.34	\$3.46	\$3.65	\$3.87	\$4.09	\$4.33	\$4.58	\$4.84	\$5.12	\$5.42	\$5.73	\$6.06	\$6.41
Pinnacle West Capital	PW	\$3.08	\$3.25	\$3.44	\$3.63	\$3.83	\$4.05	\$4.28	\$4.54	\$4.79	\$5.06	\$5.36	\$5.67	\$5.99	\$6.34	\$6.71	\$7.10	\$7.51	\$7.91
Portland General	POR	\$1.66	\$1.76	\$1.86	\$1.97	\$2.09	\$2.21	\$2.34	\$2.48	\$2.64	\$2.78	\$2.94	\$3.11	\$3.28	\$3.47	\$3.68	\$3.89	\$4.11	\$4.31
SCANA Corp.	SCG	\$2.98	\$2.97	\$3.09	\$3.21	\$3.33	\$3.46	\$3.59	\$3.80	\$4.02	\$4.25	\$4.50	\$4.76	\$5.04	\$5.33	\$5.64	\$5.96	\$6.31	\$6.68
Sempra Energy	SRE	\$4.02	\$4.27	\$4.53	\$4.81	\$5.11	\$5.43	\$5.76	\$6.10	\$6.45	\$6.82	\$7.21	\$7.63	\$8.07	\$8.54	\$9.03	\$9.56	\$10.11	\$10.66
Southern Co.	SO	\$2.37	\$2.57	\$2.71	\$2.85	\$3.00	\$3.16	\$3.32	\$3.52	\$3.72	\$3.94	\$4.16	\$4.40	\$4.66	\$4.93	\$5.21	\$5.51	\$5.83	\$6.15
TECO Energy, Inc.	TE	\$1.13	\$1.27	\$1.34	\$1.42	\$1.50	\$1.58	\$1.67	\$1.77	\$1.87	\$1.98	\$2.09	\$2.21	\$2.34	\$2.48	\$2.62	\$2.77	\$2.93	\$3.09
UIL Holdings Corp.	UIL	\$1.99	\$2.07	\$2.15	\$2.23	\$2.33	\$2.43	\$2.52	\$2.67	\$2.82	\$2.99	\$3.16	\$3.34	\$3.52	\$3.70	\$3.88	\$4.06	\$4.25	\$4.43
Veeva Corp.	VVC	\$1.64	\$1.72	\$1.81	\$1.89	\$1.99	\$2.09	\$2.19	\$2.32	\$2.45	\$2.59	\$2.74	\$2.90	\$3.07	\$3.24	\$3.43	\$3.63	\$3.84	\$4.05
Western Energy	WR	\$1.80	\$1.91	\$2.03	\$2.15	\$2.28	\$2.42	\$2.56	\$2.71	\$2.87	\$3.04	\$3.21	\$3.39	\$3.57	\$3.75	\$3.90	\$4.02	\$4.25	\$4.50
Wisconsin Energy	WEC	\$1.92	\$2.05	\$2.20	\$2.35	\$2.51	\$2.68	\$2.87	\$3.04	\$3.21	\$3.39	\$3.57	\$3.75	\$3.90	\$4.02	\$4.25	\$4.50	\$4.76	\$5.03
Xcel Energy, Inc.	XEL	\$1.56	\$1.64	\$1.72	\$1.81	\$1.90	\$2.00	\$2.10	\$2.23	\$2.35	\$2.49	\$2.64	\$2.79	\$2.94	\$3.09	\$3.24	\$3.39	\$3.69	\$3.94

TWO-STAGE DCF MODEL – 3 MONTH AVERAGE PRICE

Dividend Payout Ratio	[31]	[32]	[33]	[34]	[35]	[36]	[37]	[38]	[39]	[40]	[41]	[42]	[43]	[44]	[45]
Company	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Allete	68.00%	66.00%	64.00%	62.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Alliant Energy Corp.	LNT	64.67%	64.33%	62.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Amgen Corp.	AEP	67.00%	68.00%	70.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
American Electric Power	AEP	58.00%	57.00%	55.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Avista Corp.	AVA	64.00%	65.33%	68.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Black Hills Corp.	BKH	73.00%	70.67%	68.33%	66.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Center Point Energy	CNP	65.00%	65.33%	65.67%	66.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Cleco Corp.	CNL	52.00%	54.33%	56.67%	59.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Consolidated Edison	ED	65.00%	64.00%	63.00%	62.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Dominion Resources, Inc.	D	67.00%	66.33%	65.00%	63.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
DTE Energy Co.	DTE	63.00%	63.00%	63.00%	63.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Edison International	EIX	46.00%	46.00%	46.00%	46.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Great Plains Energy, Inc.	GXP	59.00%	59.33%	59.67%	60.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Hawaiian Electric	HE	73.00%	69.67%	66.33%	63.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
IDACORP, Inc.	IDA	43.00%	51.00%	55.00%	68.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Integrus	TEG	77.00%	74.00%	71.00%	68.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
OGE Energy	OGE	43.00%	43.00%	43.00%	43.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Pepco Holdings, Inc.	POM	83.00%	78.33%	73.67%	69.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
PG&E Corp.	PCG	61.00%	57.33%	53.67%	50.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Pinnacle West Capital	PNW	63.00%	64.00%	65.00%	66.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Portland General	POR	54.00%	53.67%	53.33%	53.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
SCANA Corp.	SCG	63.00%	61.67%	60.33%	59.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Sempra Energy	SRE	45.00%	44.33%	43.67%	43.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Southern Co.	SO	73.00%	71.67%	70.33%	69.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
TECO Energy, Inc.	TE	65.00%	64.67%	64.33%	64.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
UIL Holdings Corp.	UIL	79.00%	76.67%	74.33%	72.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Vectren Corp.	VVC	73.00%	72.00%	71.00%	70.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Westar Energy	WR	70.00%	66.33%	62.67%	59.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Wisconsin Energy	WEC	53.00%	55.33%	57.67%	60.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%
Xcel Energy, Inc.	XEL	58.00%	59.67%	61.33%	63.00%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%	66.78%

Dividends per Share and Terminal Market Value	[46]	[47]	[48]	[49]	[50]	[51]	[52]	[53]	[54]	[55]	[56]	[57]	[58]	[59]	[60]	[61]	[62]
Company	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Terminal Price	Terminal P/E Ratio
Allete	\$1.65	\$1.69	\$1.73	\$1.76	\$2.00	\$2.11	\$2.24	\$2.36	\$2.50	\$2.65	\$2.80	\$2.96	\$3.13	\$3.31	\$3.50	\$92.09	17.55
Alliant Energy Corp.	LNT	\$2.00	\$2.21	\$2.33	\$2.57	\$2.72	\$2.87	\$3.04	\$3.22	\$3.40	\$3.60	\$3.81	\$4.03	\$4.26	\$4.51	\$95.75	14.19
Amgen Corp.	AEP	\$2.01	\$2.12	\$2.24	\$2.36	\$2.54	\$2.62	\$2.77	\$2.93	\$3.10	\$3.28	\$3.47	\$3.67	\$3.88	\$4.11	\$69.34	11.28
American Electric Power	AEP	\$1.64	\$1.68	\$1.72	\$1.76	\$2.23	\$2.36	\$2.54	\$2.79	\$2.96	\$3.13	\$3.31	\$3.50	\$3.70	\$3.91	\$89.92	15.34
Avista Corp.	AVA	\$1.15	\$1.23	\$1.31	\$1.39	\$1.43	\$1.51	\$1.60	\$1.69	\$1.89	\$2.00	\$2.11	\$2.24	\$2.37	\$2.50	\$55.98	14.94
Black Hills Corp.	BKH	\$1.37	\$1.42	\$1.46	\$1.50	\$1.62	\$1.71	\$1.81	\$1.91	\$2.03	\$2.14	\$2.20	\$2.34	\$2.48	\$2.64	\$74.79	17.60
Center Point Energy	CNP	\$0.76	\$0.80	\$0.84	\$0.88	\$0.93	\$0.99	\$1.04	\$1.10	\$1.23	\$1.31	\$1.38	\$1.46	\$1.55	\$1.64	\$42.43	17.33
Cleco Corp.	CNL	\$1.30	\$1.42	\$1.55	\$1.68	\$1.99	\$2.11	\$2.23	\$2.49	\$2.64	\$2.79	\$2.95	\$3.12	\$3.30	\$3.49	\$86.77	16.58
Consolidated Edison	ED	\$2.40	\$2.44	\$2.49	\$2.53	\$2.82	\$2.99	\$3.16	\$3.34	\$3.74	\$3.95	\$4.18	\$4.42	\$4.68	\$4.95	\$131.20	17.70
Dominion Resources, Inc.	D	\$1.94	\$2.02	\$2.10	\$2.19	\$2.36	\$2.50	\$2.64	\$2.79	\$3.13	\$3.31	\$3.50	\$3.70	\$3.91	\$4.14	\$113.10	18.24
DTE Energy Co.	DTE	\$2.56	\$2.67	\$2.79	\$2.91	\$3.22	\$3.40	\$3.60	\$3.81	\$4.26	\$4.51	\$4.77	\$5.05	\$5.34	\$5.65	\$119.98	14.19
Edison International	EIX	\$1.60	\$1.64	\$1.67	\$1.70	\$2.52	\$2.66	\$2.82	\$2.98	\$3.15	\$3.33	\$3.53	\$3.73	\$3.95	\$4.18	\$95.27	14.39
Great Plains Energy, Inc.	GXP	\$1.01	\$1.08	\$1.14	\$1.22	\$1.43	\$1.52	\$1.60	\$1.70	\$1.90	\$2.01	\$2.12	\$2.25	\$2.38	\$2.51	\$46.81	12.43
Hawaiian Electric	HE	\$1.06	\$1.11	\$1.16	\$1.21	\$1.40	\$1.48	\$1.57	\$1.66	\$1.86	\$1.96	\$2.08	\$2.20	\$2.33	\$2.46	\$57.67	15.65
IDACORP, Inc.	IDA	\$1.38	\$1.57	\$1.78	\$2.01	\$2.54	\$2.69	\$2.84	\$3.01	\$3.18	\$3.37	\$3.56	\$3.77	\$3.98	\$4.21	\$95.71	14.34
Integrus	TEG	\$2.97	\$3.12	\$3.26	\$3.41	\$3.66	\$3.87	\$4.09	\$4.33	\$4.84	\$5.12	\$5.42	\$5.73	\$6.06	\$6.41	\$116.58	12.14
OGE Energy	OGE	\$1.46	\$1.56	\$1.67	\$1.78	\$2.94	\$3.11	\$3.29	\$3.48	\$3.90	\$4.12	\$4.36	\$4.62	\$4.88	\$5.16	\$126.58	16.37
Pepco Holdings, Inc.	POM	\$1.10	\$1.07	\$1.04	\$1.01	\$1.01	\$1.07	\$1.13	\$1.20	\$1.27	\$1.30	\$1.30	\$1.29	\$1.68	\$1.78	\$42.60	16.02
PG&E Corp.	PCG	\$1.84	\$1.79	\$1.73	\$1.67	\$2.31	\$2.44	\$2.58	\$2.73	\$3.06	\$3.23	\$3.42	\$3.62	\$3.83	\$4.05	\$93.58	15.44
Pinnacle West Capital	PNW	\$2.17	\$2.32	\$2.49	\$2.67	\$2.86	\$3.02	\$3.20	\$3.38	\$3.78	\$4.00	\$4.23	\$4.48	\$4.74	\$5.01	\$105.65	14.08
Portland General	POR	\$1.01	\$1.06	\$1.11	\$1.17	\$1.57	\$1.66	\$1.75	\$1.85	\$2.07	\$2.19	\$2.32	\$2.45	\$2.60	\$2.75	\$57.06	13.87
SCANA Corp.	SCG	\$1.94	\$1.98	\$2.01	\$2.04	\$2.40	\$2.54	\$2.69	\$2.84	\$3.01	\$3.18	\$3.36	\$3.56	\$3.76	\$3.98	\$99.81	15.83
Sempra Energy	SRE	\$2.04	\$2.13	\$2.23	\$2.33	\$3.85	\$4.07	\$4.31	\$4.55	\$4.82	\$5.10	\$5.39	\$5.70	\$6.03	\$6.38	\$134.14	13.27
Southern Co.	SO	\$1.98	\$2.04	\$2.11	\$2.18	\$2.22	\$2.35	\$2.48	\$2.63	\$2.94	\$3.11	\$3.29	\$3.48	\$3.68	\$3.89	\$98.56	16.90
TECO Energy, Inc.	TE	\$0.87	\$0.92	\$0.96	\$1.01	\$1.12	\$1.18	\$1.25	\$1.32	\$1.40	\$1.48	\$1.56	\$1.75	\$1.85	\$1.96	\$40.62	13.86
UIL Holdings Corp.	UIL	\$1.70	\$1.72	\$1.73	\$1.75	\$1.68	\$1.78	\$1.89	\$1.99	\$2.23	\$2.36	\$2.50	\$2.64	\$2.79	\$2.96	\$75.49	17.06
Vectren Corp.	VVC	\$1.32	\$1.36	\$1.41	\$1.46	\$1.55	\$1.64	\$1.73	\$1.83	\$1.94	\$2.05	\$2.17	\$2.29	\$2.42	\$2.56	\$64.12	16.69
Westar Energy	WR	\$1.42	\$1.43	\$1.43	\$1.43	\$1.71	\$1.81	\$1.92	\$2.03	\$2.14	\$2.27	\$2.40	\$2.54	\$2.68	\$2.84	\$62.71	13.94
Wisconsin Energy	WEC	\$1.16	\$1.30	\$1.45	\$1.61	\$1.92	\$2.03	\$2.15	\$2.27	\$2.40	\$2.54	\$2.69	\$3.01	\$3.18	\$3.36	\$78.45	15.58
Xcel Energy, Inc.	XEL	\$1.00	\$1.08	\$1.17	\$1.26	\$1.41	\$1.49	\$1.57	\$1.66	\$1.86	\$1.97	\$2.08	\$2.20	\$2.33	\$2.47	\$60.01	16.25

TWO-STAGE DCF MODEL – 3 MONTH AVERAGE PRICE

Investor Cash Flows	Company	Ticker	Initial Outflow	[63]	[64]	[65]	[66]	[67]	[68]	[69]	[70]	[71]	[72]	[73]	[74]	[75]	[76]	[77]	[78]	[79]
	Allete	ALLE	(\$41.41)	\$1.65	\$1.69	\$1.73	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76
	Alliant Energy Corp.	LNT	(\$43.08)	\$2.00	\$2.00	\$2.10	\$2.10	\$2.10	\$2.10	\$2.10	\$2.10	\$2.10	\$2.10	\$2.10	\$2.10	\$2.10	\$2.10	\$2.10	\$2.10	\$2.10
	Ameren Corp.	AEE	(\$32.01)	\$0.00	\$2.01	\$2.12	\$2.36	\$2.48	\$2.56	\$2.64	\$2.72	\$2.80	\$2.88	\$2.96	\$3.04	\$3.12	\$3.20	\$3.28	\$3.36	\$3.44
	American Electric Power	AEP	(\$39.84)	\$0.00	\$1.68	\$1.72	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76	\$1.76
	Avista Corp.	AVA	(\$23.38)	\$0.00	\$1.15	\$1.23	\$1.31	\$1.39	\$1.43	\$1.43	\$1.51	\$1.60	\$1.69	\$1.79	\$1.89	\$2.00	\$2.11	\$2.24	\$2.37	\$2.50
	Black Hills Corp.	BKH	(\$33.81)	\$0.00	\$1.37	\$1.42	\$1.46	\$1.50	\$1.50	\$1.50	\$1.51	\$1.51	\$1.51	\$1.51	\$1.51	\$1.51	\$1.51	\$1.51	\$1.51	\$1.51
	Center Point Energy	CNP	(\$19.15)	\$0.00	\$0.76	\$0.80	\$0.88	\$0.93	\$0.99	\$1.03	\$1.09	\$1.14	\$1.19	\$1.23	\$1.23	\$1.23	\$1.23	\$1.23	\$1.23	\$1.23
	Cleco Corp.	CNL	(\$38.30)	\$0.00	\$1.30	\$1.42	\$1.55	\$1.68	\$1.82	\$1.99	\$2.11	\$2.23	\$2.36	\$2.49	\$2.64	\$2.79	\$2.95	\$3.12	\$3.30	\$3.48
	Consolidated Edison	ED	(\$59.17)	\$0.00	\$2.40	\$2.44	\$2.49	\$2.53	\$2.53	\$2.53	\$2.53	\$2.53	\$2.53	\$2.53	\$2.53	\$2.53	\$2.53	\$2.53	\$2.53	\$2.53
	Dominion Resources, Inc.	D	(\$50.96)	\$0.00	\$1.94	\$2.02	\$2.10	\$2.19	\$2.29	\$2.36	\$2.40	\$2.46	\$2.52	\$2.58	\$2.64	\$2.70	\$2.76	\$2.82	\$2.88	\$2.94
	DTE Energy Co.	DTE	(\$54.08)	\$0.00	\$2.56	\$2.67	\$2.79	\$2.91	\$3.04	\$3.16	\$3.28	\$3.40	\$3.52	\$3.64	\$3.76	\$3.88	\$4.00	\$4.12	\$4.24	\$4.36
	Edison International	EX	(\$41.35)	\$0.00	\$1.60	\$1.64	\$1.67	\$1.70	\$1.72	\$1.74	\$1.76	\$1.78	\$1.80	\$1.82	\$1.84	\$1.86	\$1.88	\$1.90	\$1.92	\$1.94
	Great Plains Energy Inc.	GXP	(\$20.81)	\$0.00	\$1.01	\$1.08	\$1.14	\$1.22	\$1.30	\$1.38	\$1.46	\$1.54	\$1.62	\$1.70	\$1.78	\$1.86	\$1.94	\$2.02	\$2.10	\$2.18
	Hawaiian Electric	HE	(\$25.76)	\$0.00	\$1.11	\$1.16	\$1.21	\$1.26	\$1.31	\$1.36	\$1.41	\$1.46	\$1.51	\$1.56	\$1.61	\$1.66	\$1.71	\$1.76	\$1.81	\$1.86
	IDACORP, Inc.	IDA	(\$41.53)	\$0.00	\$1.38	\$1.57	\$1.78	\$2.01	\$2.24	\$2.54	\$2.84	\$3.18	\$3.56	\$3.94	\$4.32	\$4.70	\$5.08	\$5.46	\$5.84	\$6.22
	Integrus	TEG	(\$52.99)	\$0.00	\$2.97	\$3.12	\$3.26	\$3.41	\$3.56	\$3.71	\$3.86	\$4.01	\$4.16	\$4.31	\$4.46	\$4.61	\$4.76	\$4.91	\$5.06	\$5.21
	OGE Energy	OGE	(\$53.98)	\$0.00	\$1.46	\$1.56	\$1.67	\$1.78	\$1.89	\$2.00	\$2.11	\$2.22	\$2.33	\$2.44	\$2.55	\$2.66	\$2.77	\$2.88	\$2.99	\$3.10
	Pepco Holdings, Inc.	POM	(\$19.84)	\$0.00	\$1.10	\$1.07	\$1.04	\$1.01	\$1.01	\$1.01	\$1.01	\$1.01	\$1.01	\$1.01	\$1.01	\$1.01	\$1.01	\$1.01	\$1.01	\$1.01
	PG&E Corp.	PCG	(\$41.51)	\$0.00	\$1.84	\$1.79	\$1.73	\$1.67	\$1.61	\$1.55	\$1.49	\$1.43	\$1.37	\$1.31	\$1.25	\$1.19	\$1.13	\$1.07	\$1.01	\$0.95
	Pinnacle West Capital	PNW	(\$42.55)	\$0.00	\$2.17	\$2.32	\$2.49	\$2.67	\$2.86	\$3.02	\$3.16	\$3.30	\$3.44	\$3.58	\$3.72	\$3.86	\$4.00	\$4.14	\$4.28	\$4.42
	Portland General	POR	(\$24.94)	\$0.00	\$1.01	\$1.06	\$1.11	\$1.17	\$1.22	\$1.27	\$1.32	\$1.37	\$1.42	\$1.47	\$1.52	\$1.57	\$1.62	\$1.67	\$1.72	\$1.77
	SCANA Corp.	SCG	(\$44.77)	\$0.00	\$1.94	\$1.98	\$2.01	\$2.04	\$2.07	\$2.10	\$2.13	\$2.16	\$2.19	\$2.22	\$2.25	\$2.28	\$2.31	\$2.34	\$2.37	\$2.40
	Sempra Energy	SRE	(\$57.02)	\$0.00	\$2.04	\$2.13	\$2.23	\$2.33	\$2.43	\$2.53	\$2.63	\$2.73	\$2.83	\$2.93	\$3.03	\$3.13	\$3.23	\$3.33	\$3.43	\$3.53
	Southern Co.	SO	(\$44.93)	\$0.00	\$1.98	\$2.04	\$2.11	\$2.18	\$2.25	\$2.32	\$2.39	\$2.46	\$2.53	\$2.60	\$2.67	\$2.74	\$2.81	\$2.88	\$2.95	\$3.02
	TECO Energy, Inc.	TE	(\$18.29)	\$0.00	\$0.87	\$0.92	\$0.96	\$1.01	\$1.06	\$1.11	\$1.16	\$1.21	\$1.26	\$1.31	\$1.36	\$1.41	\$1.46	\$1.51	\$1.56	\$1.61
	UIL Holdings Corp.	UIL	(\$34.91)	\$0.00	\$1.70	\$1.72	\$1.73	\$1.75	\$1.78	\$1.81	\$1.84	\$1.87	\$1.90	\$1.93	\$1.96	\$1.99	\$2.02	\$2.05	\$2.08	\$2.11
	Vectren Corp.	VVC	(\$29.31)	\$0.00	\$1.32	\$1.36	\$1.41	\$1.46	\$1.51	\$1.56	\$1.61	\$1.66	\$1.71	\$1.76	\$1.81	\$1.86	\$1.91	\$1.96	\$2.01	\$2.06
	Western Energy	WR	(\$28.20)	\$0.00	\$1.42	\$1.43	\$1.43	\$1.43	\$1.43	\$1.43	\$1.43	\$1.43	\$1.43	\$1.43	\$1.43	\$1.43	\$1.43	\$1.43	\$1.43	\$1.43
	Wisconsin Energy	WEC	(\$34.45)	\$0.00	\$1.16	\$1.30	\$1.45	\$1.61	\$1.71	\$1.81	\$1.91	\$2.01	\$2.11	\$2.21	\$2.31	\$2.41	\$2.51	\$2.61	\$2.71	\$2.81
	Xcel Energy, Inc.	XEL	(\$26.75)	\$0.00	\$1.00	\$1.08	\$1.17	\$1.26	\$1.36	\$1.46	\$1.56	\$1.66	\$1.76	\$1.86	\$1.96	\$2.06	\$2.16	\$2.26	\$2.36	\$2.46

- [1] Source: Bloomberg Professional; based on three-month historical average
- [2] Source: Zacks
- [3] Source: Value Line
- [4] Source: Yahoo! Finance
- [5] Equals average of Columns [2], [3] and [4]
- [6] Source: EIA Annual Energy Outlook 2012, Bloomberg Professional, Bureau of Economic Analysis
- [7] Source: Value Line
- [8] Source: Value Line
- [9] Equals industry average historical payout ratio (1990-present)
- [10] Equals Column [1] + Column [63]
- [11] Equals result of Excel Solver function; goal: Column [10] equals \$0.00
- [12] Equals $(\text{Column [20]} / \text{Column [14]})^{1/(2016-2010)} - 1$
- [13] Equals $(\text{Column [30]} / \text{Column [20]})^{1/(2026-2016)} - 1$
- [14] Source: Value Line
- [15] Equals $\text{Column [14]} \times (1 + \text{Column [5]})$
- [16] Equals $\text{Column [15]} \times (1 + \text{Column [5]})$
- [17] Equals $\text{Column [16]} \times (1 + \text{Column [5]})$
- [18] Equals $\text{Column [17]} \times (1 + \text{Column [5]})$
- [19] Equals $\text{Column [18]} \times (1 + \text{Column [5]})$
- [20] Equals $\text{Column [19]} \times (1 + \text{Column [5]})$
- [21] Equals $\text{Column [20]} \times (1 + \text{Column [6]})$
- [22] Equals $\text{Column [21]} \times (1 + \text{Column [6]})$
- [23] Equals $\text{Column [22]} \times (1 + \text{Column [6]})$
- [24] Equals $\text{Column [23]} \times (1 + \text{Column [6]})$
- [25] Equals $\text{Column [24]} \times (1 + \text{Column [6]})$
- [26] Equals $\text{Column [25]} \times (1 + \text{Column [6]})$
- [27] Equals $\text{Column [26]} \times (1 + \text{Column [6]})$
- [28] Equals $\text{Column [27]} \times (1 + \text{Column [6]})$
- [29] Equals $\text{Column [28]} \times (1 + \text{Column [6]})$
- [30] Equals $\text{Column [29]} \times (1 + \text{Column [6]})$
- [31] Equals Column [7]
- [32] Equals $\text{Column [31]} + ((\text{Column [34]} - \text{Column [31]}) / 3)$
- [33] Equals $\text{Column [32]} + ((\text{Column [34]} - \text{Column [31]}) / 3)$
- [34] Equals Column [8]
- [35] Equals $\text{Column [34]} + ((\text{Column [36]} - \text{Column [34]}) / 2)$
- [36] Equals Column [9]
- [37] Equals Column [9]
- [38] Equals Column [9]
- [39] Equals Column [9]
- [40] Equals Column [9]
- [41] Equals Column [9]
- [42] Equals Column [9]
- [43] Equals Column [9]
- [44] Equals Column [9]
- [45] Equals Column [9]
- [46] Equals $\text{Column [16]} \times \text{Column [31]}$
- [47] Equals $\text{Column [17]} \times \text{Column [32]}$
- [48] Equals $\text{Column [18]} \times \text{Column [33]}$
- [49] Equals $\text{Column [19]} \times \text{Column [34]}$
- [50] Equals $\text{Column [20]} \times \text{Column [35]}$
- [51] Equals $\text{Column [21]} \times \text{Column [36]}$
- [52] Equals $\text{Column [22]} \times \text{Column [37]}$
- [53] Equals $\text{Column [23]} \times \text{Column [38]}$
- [54] Equals $\text{Column [24]} \times \text{Column [39]}$
- [55] Equals $\text{Column [25]} \times \text{Column [40]}$
- [56] Equals $\text{Column [26]} \times \text{Column [41]}$
- [57] Equals $\text{Column [27]} \times \text{Column [42]}$
- [58] Equals $\text{Column [28]} \times \text{Column [43]}$
- [59] Equals $\text{Column [29]} \times \text{Column [44]}$
- [60] Equals $\text{Column [30]} \times \text{Column [45]}$
- [61] Equals $(\text{Column [60]} \times (1 + \text{Column [6]})) / (\text{Column [11]} - \text{Column [6]})$
- [62] Equals $\text{Column [61]} / \text{Column [30]}$
- [63] Equals negative net present value; discount rate equals Column [11], cash flows equal Column [64] through Column [79]
- [64] Equals \$0.00
- [65] Equals Column [46]
- [66] Equals Column [47]
- [67] Equals Column [48]
- [68] Equals Column [49]
- [69] Equals Column [50]
- [70] Equals Column [51]
- [71] Equals Column [52]
- [72] Equals Column [53]
- [73] Equals Column [54]
- [74] Equals Column [55]
- [75] Equals Column [56]
- [76] Equals Column [57]
- [77] Equals Column [58]
- [78] Equals Column [59]
- [79] Equals $\text{Column [60]} + \text{Column [61]}$

Testimony of Robert B. Hevert

Exhibit __ (RBH-2)

Three-Stage DCF Model - 3 Month Average Price

Inputs		[1]	[2]	[3]	[4]	[5]	[6]	[7]	[8]	[9]	[10]	[11]
	Ticker	Stock Price	EPS Growth	GRP Growth	2012	Payout Ratio 2015	2022	Delta	Solver Cells kg	Near Term Growth	Intern. Growth	Long Term Growth
Company	ALE	\$41.41	5.3%	5.77%	5.77%	62.00%	66.78%	\$0.00	9.73%	5.33%	5.58%	5.77%
	LNT	\$43.08	5.77%	5.77%	65.00%	68.00%	66.78%	\$0.00	10.72%	5.75%	5.76%	5.77%
	AEE	\$32.01	4.00%	5.77%	67.00%	70.00%	66.78%	\$0.00	11.88%	4.00%	4.88%	5.77%
	AEP	\$39.84	4.27%	5.77%	58.00%	55.00%	66.78%	\$0.00	10.17%	4.27%	5.02%	5.77%
	AVA	\$25.38	4.40%	5.77%	64.00%	68.00%	66.78%	\$0.00	10.39%	4.40%	5.08%	5.77%
	BKH	\$33.81	6.50%	5.77%	73.00%	66.00%	66.78%	\$0.00	9.83%	6.50%	6.13%	5.77%
	CEP	\$19.15	4.53%	5.77%	65.00%	66.00%	66.78%	\$0.00	9.75%	4.53%	5.15%	5.77%
	CNP	\$38.30	4.50%	5.77%	52.00%	59.00%	66.78%	\$0.00	9.88%	4.50%	5.13%	5.77%
	CNLS	\$59.17	3.43%	5.77%	65.00%	62.00%	66.78%	\$0.00	9.56%	3.43%	4.60%	5.77%
	ED	\$50.96	5.07%	5.77%	67.00%	65.00%	66.78%	\$0.00	9.58%	3.41%	5.42%	5.77%
	D	\$54.08	4.32%	5.77%	63.00%	63.00%	66.78%	\$0.00	10.59%	4.32%	5.04%	5.77%
	DTE	\$41.35	2.00%	5.77%	46.00%	46.00%	66.78%	\$0.00	10.20%	2.00%	3.88%	5.77%
	EDISON	\$20.81	5.80%	5.77%	59.00%	60.00%	66.78%	\$0.00	11.39%	5.80%	5.78%	5.77%
	EDISON	\$25.76	9.62%	5.77%	73.00%	43.00%	66.78%	\$0.00	10.58%	9.62%	7.69%	5.77%
	HE	\$41.53	4.33%	5.77%	43.00%	55.00%	66.78%	\$0.00	10.48%	4.33%	5.05%	5.77%
	IDA	\$55.99	9.13%	5.77%	77.00%	68.00%	66.78%	\$0.00	11.94%	9.13%	7.45%	5.77%
	IDACORP	\$52.92	6.88%	5.77%	43.00%	43.00%	66.78%	\$0.00	10.01%	6.68%	6.22%	5.77%
	INTEG	\$55.98	9.13%	5.77%	77.00%	68.00%	66.78%	\$0.00	10.00%	3.40%	4.58%	5.77%
	OGE	\$34.55	5.63%	5.77%	63.00%	50.00%	66.78%	\$0.00	10.04%	3.44%	4.60%	5.77%
	POM	\$19.84	3.40%	5.77%	83.00%	69.00%	66.78%	\$0.00	10.77%	5.63%	5.70%	5.77%
PGC	\$41.81	3.40%	5.77%	61.00%	60.00%	66.78%	\$0.00	10.76%	5.92%	5.84%	5.77%	
PNW	\$24.55	5.63%	5.77%	63.00%	50.00%	66.78%	\$0.00	10.03%	3.17%	4.83%	5.77%	
PP	\$24.94	5.92%	5.77%	54.00%	53.00%	66.78%	\$0.00	10.92%	6.18%	5.97%	5.77%	
PORTLAND	\$54.77	3.89%	5.77%	63.00%	43.00%	66.78%	\$0.00	10.92%	5.80%	5.52%	5.77%	
SCG	\$47.77	3.89%	5.77%	63.00%	43.00%	66.78%	\$0.00	10.92%	5.80%	5.52%	5.77%	
SCN	\$57.02	6.18%	5.77%	45.00%	43.00%	66.78%	\$0.00	10.83%	6.74%	5.70%	5.77%	
SO	\$44.93	5.28%	5.77%	73.00%	69.00%	66.78%	\$0.00	9.80%	4.03%	4.90%	5.77%	
TECO	\$18.29	5.64%	5.77%	65.00%	66.00%	66.78%	\$0.00	9.95%	4.03%	5.35%	5.77%	
TECO	\$34.91	4.03%	5.77%	79.00%	72.00%	66.78%	\$0.00	10.80%	6.08%	5.92%	5.77%	
VVC	\$29.31	4.93%	5.77%	73.00%	70.00%	66.78%	\$0.00	10.36%	6.93%	6.35%	5.77%	
WEC	\$28.20	6.08%	5.77%	70.00%	53.00%	66.78%	\$0.00	10.36%	6.93%	6.35%	5.77%	
WESTAR	\$34.45	6.93%	5.77%	58.00%	60.00%	66.78%	\$0.00	10.04%	5.12%	5.44%	5.77%	
WISCONSIN	\$26.75	5.12%	5.77%	53.00%	63.00%	66.78%	\$0.00	10.36%	5.18%	5.48%	5.77%	
XCEL	\$26.75	5.12%	5.77%	53.00%	63.00%	66.78%	\$0.00	10.36%	5.18%	5.48%	5.77%	
MEAN:		</										

		Earnings per Share																	
		[12]	[13]	[14]	[15]	[16]	[17]	[18]	[19]	[20]	[21]	[22]	[23]	[24]	[25]	[26]	[27]	[28]	
Ticker	Company	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	
ALE	Alliote	\$2.19	\$2.31	\$2.43	\$2.56	\$2.70	\$2.84	\$2.99	\$3.15	\$3.33	\$3.51	\$3.71	\$3.92	\$4.14	\$4.38	\$4.64	\$4.90	\$5.19	
LNT	Alliant Energy Corp.	\$2.75	\$3.08	\$3.43	\$3.82	\$4.25	\$4.64	\$5.07	\$5.50	\$5.93	\$6.36	\$6.79	\$7.22	\$7.65	\$8.08	\$8.51	\$8.94	\$9.37	
AEE	Ameren Corp.	\$2.88	\$3.03	\$3.18	\$3.33	\$3.48	\$3.63	\$3.78	\$3.93	\$4.08	\$4.23	\$4.38	\$4.53	\$4.68	\$4.83	\$4.98	\$5.13	\$5.28	
AEF	American Electric Power	\$2.60	\$2.83	\$3.07	\$3.31	\$3.55	\$3.79	\$4.03	\$4.27	\$4.51	\$4.75	\$4.99	\$5.23	\$5.47	\$5.71	\$5.95	\$6.19	\$6.43	
AVA	Avista Corp.	\$1.65	\$1.72	\$1.80	\$1.88	\$1.96	\$2.05	\$2.14	\$2.24	\$2.34	\$2.44	\$2.54	\$2.64	\$2.74	\$2.84	\$2.94	\$3.04	\$3.14	
BKH	Black Hills Corp.	\$1.66	\$1.77	\$1.88	\$2.01	\$2.14	\$2.27	\$2.42	\$2.58	\$2.74	\$2.91	\$3.08	\$3.26	\$3.45	\$3.65	\$3.86	\$4.08	\$4.32	
CNP	Center Point Energy	\$1.12	\$1.12	\$1.17	\$1.22	\$1.28	\$1.34	\$1.40	\$1.46	\$1.53	\$1.61	\$1.70	\$1.79	\$1.90	\$2.01	\$2.12	\$2.25	\$2.38	
CNP	Cleco Corp.	\$2.29	\$2.39	\$2.50	\$2.61	\$2.73	\$2.85	\$2.98	\$3.12	\$3.28	\$3.44	\$3.63	\$3.83	\$4.05	\$4.28	\$4.53	\$4.79	\$5.07	
ID	Consolidated Edison	\$3.47	\$3.57	\$3.69	\$3.82	\$3.95	\$4.09	\$4.23	\$4.39	\$4.57	\$4.78	\$5.02	\$5.29	\$5.60	\$5.92	\$6.26	\$6.62	\$7.00	
D	Domestic Resources, Inc.	\$2.89	\$2.76	\$2.90	\$3.05	\$3.20	\$3.36	\$3.53	\$3.72	\$3.92	\$4.13	\$4.36	\$4.60	\$4.85	\$5.10	\$5.36	\$5.62	\$5.89	
DTE	DTE Energy Co.	\$3.74	\$3.90	\$4.07	\$4.25	\$4.43	\$4.62	\$4.82	\$5.04	\$5.28	\$5.55	\$5.84	\$6.16	\$6.52	\$6.89	\$7.29	\$7.71	\$8.16	
HIX	HDDE Energy Co.	\$3.35	\$3.42	\$3.49	\$3.56	\$3.63	\$3.70	\$3.77	\$3.87	\$4.00	\$4.15	\$4.34	\$4.56	\$4.81	\$5.10	\$5.40	\$5.71	\$6.04	
GXP	Great Plains Energy Inc.	\$1.53	\$1.62	\$1.71	\$1.81	\$1.92	\$2.03	\$2.15	\$2.27	\$2.40	\$2.54	\$2.69	\$2.84	\$3.01	\$3.18	\$3.36	\$3.56	\$3.76	
HE	Hawaiian Electric	\$1.21	\$1.33	\$1.45	\$1.59	\$1.75	\$1.92	\$2.10	\$2.38	\$2.48	\$2.62	\$2.86	\$3.04	\$3.22	\$3.40	\$3.60	\$3.81	\$4.03	
IDA	IDACORP, Inc.	\$2.95	\$3.08	\$3.21	\$3.35	\$3.50	\$3.65	\$3.81	\$3.98	\$4.17	\$4.38	\$4.61	\$4.87	\$5.15	\$5.45	\$5.76	\$6.09	\$6.44	
TEG	Integrus	\$3.24	\$3.54	\$3.86	\$4.21	\$4.60	\$5.02	\$5.47	\$5.94	\$6.42	\$6.90	\$7.37	\$7.84	\$8.29	\$8.77	\$9.27	\$9.81	\$10.37	
OGE	OGE Energy	\$2.99	\$3.19	\$3.40	\$3.63	\$3.87	\$4.13	\$4.41	\$4.70	\$5.00	\$5.31	\$5.63	\$5.96	\$6.31	\$6.67	\$7.05	\$7.46	\$7.89	
POM	Pepco Holdings, Inc.	\$1.84	\$1.28	\$1.33	\$1.37	\$1.42	\$1.47	\$1.52	\$1.57	\$1.64	\$1.71	\$1.80	\$1.90	\$2.01	\$2.12	\$2.24	\$2.37	\$2.51	
PCG	PG&E Corp	\$2.82	\$2.92	\$3.02	\$3.12	\$3.23	\$3.34	\$3.46	\$3.59	\$3.74	\$3.91	\$4.11	\$4.33	\$4.58	\$4.84	\$5.12	\$5.41	\$5.73	
PNW	Pinnacle West Capital	\$3.68	\$3.25	\$3.44	\$3.63	\$3.83	\$4.05	\$4.28	\$4.52	\$4.78	\$5.05	\$5.34	\$5.64	\$5.97	\$6.31	\$6.68	\$7.06	\$7.47	
POR	Portland General	\$1.66	\$1.76	\$1.86	\$1.97	\$2.09	\$2.21	\$2.34	\$2.48	\$2.63	\$2.78	\$2.94	\$3.11	\$3.29	\$3.48	\$3.68	\$3.90	\$4.12	
SGG	SCANA Corp.	\$2.98	\$2.97	\$3.09	\$3.21	\$3.33	\$3.46	\$3.59	\$3.75	\$3.91	\$4.10	\$4.31	\$4.55	\$4.81	\$5.09	\$5.38	\$5.69	\$6.02	
SRE	Sempra Energy	\$4.02	\$4.27	\$4.53	\$4.81	\$5.11	\$5.43	\$5.76	\$6.11	\$6.49	\$6.87	\$7.28	\$7.70	\$8.15	\$8.62	\$9.11	\$9.64	\$10.19	
SO	Southern Co.	\$2.37	\$2.57	\$2.71	\$2.85	\$3.01	\$3.16	\$3.32	\$3.50	\$3.69	\$3.90	\$4.12	\$4.35	\$4.60	\$4.87	\$5.15	\$5.44	\$5.76	
TE	TECO Energy, Inc.	\$1.13	\$1.27	\$1.34	\$1.42	\$1.50	\$1.58	\$1.67	\$1.77	\$1.87	\$1.97	\$2.09	\$2.20	\$2.33	\$2.47	\$2.61	\$2.76	\$2.92	
UIL	UIL Holdings Corp.	\$1.99	\$2.07	\$2.15	\$2.24	\$2.33	\$2.43	\$2.52	\$2.63	\$2.75	\$2.89	\$3.04	\$3.20	\$3.39	\$3.58	\$3.79	\$4.01	\$4.24	
VVC	Veeva Corp.	\$1.64	\$1.72	\$1.81	\$1.89	\$1.99	\$2.09	\$2.22	\$2.30	\$2.42	\$2.55	\$2.69	\$2.84	\$3.02	\$3.18	\$3.36	\$3.56	\$3.76	
WR	Western Energy	\$1.80	\$1.91	\$2.03	\$2.15	\$2.28	\$2.42	\$2.56	\$2.72	\$2.88	\$3.05	\$3.23	\$3.42	\$3.62	\$3.82	\$4.05	\$4.28	\$4.53	
WFC	Wisconsin Energy	\$1.92	\$2.05	\$2.20	\$2.35	\$2.51	\$2.68	\$2.87	\$3.06	\$3.26	\$3.47	\$3.69	\$3.91	\$4.13	\$4.37	\$4.62	\$4.89	\$5.17	
XEL	Xcel Energy, Inc.	\$1.56	\$1.64	\$1.72	\$1.81	\$1.90	\$2.00	\$2.10	\$2.21	\$2.33	\$2.46	\$2.60	\$2.74	\$2.90	\$3.07	\$3.25	\$3.43	\$3.63	

THREE-STAGE DCF MODEL – 3 MONTH AVERAGE PRICE

Dividend Payout Ratio	[29]	[30]	[31]	[32]	[33]	[34]	[35]	[36]	[37]	[38]	[39]	[40]	[41]	[42]	[43]
Company	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Allete	68.00%	66.00%	64.00%	62.00%	62.68%	63.37%	64.05%	64.73%	65.41%	66.10%	66.78%	66.78%	66.78%	66.78%	66.78%
Alliant Energy Corp.	65.00%	64.00%	64.33%	64.00%	64.33%	64.79%	65.19%	65.59%	66.38%	66.38%	66.78%	66.78%	66.78%	66.78%	66.78%
AMEREN Corp.	67.00%	68.00%	69.00%	70.00%	69.54%	69.08%	68.62%	68.16%	67.70%	67.24%	66.78%	66.78%	66.78%	66.78%	66.78%
American Electric Power	58.00%	57.00%	56.00%	55.00%	56.68%	58.37%	60.05%	61.73%	63.41%	65.10%	66.78%	66.78%	66.78%	66.78%	66.78%
Avista Corp.	64.00%	65.33%	66.33%	68.00%	67.65%	67.48%	67.65%	67.30%	67.13%	66.95%	66.78%	66.78%	66.78%	66.78%	66.78%
Black Hills Corp.	73.00%	70.67%	68.33%	66.00%	66.11%	66.22%	66.33%	66.44%	66.56%	66.67%	66.78%	66.78%	66.78%	66.78%	66.78%
CNP	65.00%	64.33%	65.33%	69.00%	66.11%	66.22%	66.33%	66.44%	66.56%	66.67%	66.78%	66.78%	66.78%	66.78%	66.78%
Cleco Corp.	52.00%	54.33%	56.67%	59.00%	60.11%	61.22%	62.33%	63.44%	64.56%	65.67%	66.78%	66.78%	66.78%	66.78%	66.78%
Consolidated Edison	65.00%	66.33%	65.67%	62.00%	62.68%	63.37%	64.05%	64.73%	65.41%	66.10%	66.78%	66.78%	66.78%	66.78%	66.78%
Domination Resources, Inc.	67.00%	66.33%	65.67%	65.00%	65.25%	65.51%	65.76%	66.02%	66.27%	66.52%	66.78%	66.78%	66.78%	66.78%	66.78%
DTE Energy Co.	63.00%	63.00%	63.00%	63.00%	63.54%	64.08%	64.62%	65.16%	65.70%	66.24%	66.78%	66.78%	66.78%	66.78%	66.78%
ED	46.00%	46.00%	46.00%	46.00%	48.97%	51.94%	54.91%	57.87%	60.84%	63.81%	66.78%	66.78%	66.78%	66.78%	66.78%
Edison International	59.00%	59.33%	59.67%	60.00%	60.97%	61.94%	62.91%	63.87%	64.84%	65.81%	66.78%	66.78%	66.78%	66.78%	66.78%
Great Plains Energy Inc.	73.00%	73.00%	73.00%	73.00%	73.00%	73.00%	73.00%	73.00%	73.00%	73.00%	73.00%	73.00%	73.00%	73.00%	73.00%
Hawaiian Electric	43.00%	47.00%	51.00%	55.00%	56.68%	58.37%	60.05%	61.73%	63.41%	65.10%	66.78%	66.78%	66.78%	66.78%	66.78%
IDACORP, Inc.	77.00%	74.00%	71.00%	68.00%	67.83%	67.48%	67.13%	66.78%	66.43%	66.08%	65.73%	65.38%	65.03%	64.68%	64.33%
Integrus	43.00%	43.00%	43.00%	43.00%	46.40%	49.79%	53.19%	56.59%	59.98%	63.38%	66.78%	66.78%	66.78%	66.78%	66.78%
OGE Energy	83.00%	78.33%	73.67%	69.00%	68.68%	68.37%	68.05%	67.73%	67.41%	67.10%	66.78%	66.78%	66.78%	66.78%	66.78%
Pepco Holdings, Inc.	61.00%	57.33%	53.67%	50.00%	52.40%	54.79%	57.19%	59.59%	61.98%	64.38%	66.78%	66.78%	66.78%	66.78%	66.78%
PG&E Corp.	63.00%	64.00%	65.00%	66.00%	66.11%	66.22%	66.33%	66.44%	66.56%	66.67%	66.78%	66.78%	66.78%	66.78%	66.78%
Pinnacle West Capital	54.00%	53.67%	53.33%	53.00%	54.97%	56.94%	58.91%	60.87%	62.84%	64.81%	66.78%	66.78%	66.78%	66.78%	66.78%
Portland General	63.00%	61.67%	60.33%	59.00%	60.11%	61.22%	62.33%	63.44%	64.56%	65.67%	66.78%	66.78%	66.78%	66.78%	66.78%
SCANA Corp.	45.00%	44.33%	43.67%	43.00%	46.40%	49.79%	53.19%	56.59%	59.98%	63.38%	66.78%	66.78%	66.78%	66.78%	66.78%
Sempra Energy	71.67%	70.33%	69.00%	67.33%	68.68%	68.37%	68.05%	67.73%	67.41%	67.10%	66.78%	66.78%	66.78%	66.78%	66.78%
Southern Co.	65.00%	64.67%	64.33%	64.00%	64.40%	64.79%	65.19%	65.59%	65.98%	66.38%	66.78%	66.78%	66.78%	66.78%	66.78%
TECO Energy, Inc.	79.00%	76.67%	74.33%	72.00%	71.25%	70.51%	69.76%	69.02%	68.27%	67.52%	66.78%	66.78%	66.78%	66.78%	66.78%
UIL Holdings Corp.	73.00%	72.00%	71.00%	70.00%	69.54%	69.08%	68.62%	68.16%	67.70%	67.24%	66.78%	66.78%	66.78%	66.78%	66.78%
Vectren Corp.	66.33%	66.33%	66.33%	66.33%	66.33%	66.33%	66.33%	66.33%	66.33%	66.33%	66.33%	66.33%	66.33%	66.33%	66.33%
Westar Energy	53.00%	55.33%	57.67%	60.00%	60.97%	61.94%	62.91%	63.87%	64.84%	65.81%	66.78%	66.78%	66.78%	66.78%	66.78%
Wisconsin Energy	58.00%	59.33%	61.33%	63.00%	63.54%	64.08%	64.62%	65.16%	65.70%	66.24%	66.78%	66.78%	66.78%	66.78%	66.78%
Xcel Energy, Inc.															

Dividends per Share and Terminal Market Value	[44]	[45]	[46]	[47]	[48]	[49]	[50]	[51]	[52]	[53]	[54]	[55]	[56]	[57]	[58]	[59]	[60]
Company	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Terminal Price	Terminal P/E Ratio
Allete	\$1.65	\$1.69	\$1.73	\$1.76	\$1.87	\$2.00	\$2.13	\$2.27	\$2.43	\$2.59	\$2.77	\$2.93	\$3.10	\$3.27	\$3.46	\$92.30	17.80
Alliant Energy Corp.	\$2.00	\$2.10	\$2.21	\$2.33	\$2.48	\$2.64	\$2.80	\$2.98	\$3.17	\$3.38	\$3.59	\$3.80	\$4.02	\$4.25	\$4.50	\$95.96	14.25
AMEREN Corp.	\$1.64	\$1.68	\$1.72	\$1.76	\$1.89	\$2.04	\$2.20	\$2.37	\$2.57	\$2.78	\$3.01	\$3.24	\$3.51	\$3.72	\$3.93	\$97.97	11.55
American Electric Power	\$1.15	\$1.23	\$1.31	\$1.39	\$1.45	\$1.51	\$1.58	\$1.66	\$1.74	\$1.83	\$1.93	\$2.04	\$2.16	\$2.29	\$2.42	\$90.62	16.04
Avista Corp.	\$1.37	\$1.40	\$1.46	\$1.50	\$1.60	\$1.71	\$1.82	\$1.93	\$2.05	\$2.17	\$2.30	\$2.44	\$2.58	\$2.73	\$2.88	\$74.96	15.28
Black Hills Corp.	\$0.76	\$0.80	\$0.84	\$0.88	\$0.92	\$0.97	\$1.02	\$1.07	\$1.13	\$1.20	\$1.27	\$1.34	\$1.42	\$1.50	\$1.59	\$42.15	17.36
CNP	\$1.30	\$1.42	\$1.55	\$1.68	\$1.79	\$1.91	\$2.04	\$2.19	\$2.34	\$2.52	\$2.71	\$2.86	\$3.03	\$3.20	\$3.39	\$87.01	17.16
Cleco Corp.	\$2.40	\$2.44	\$2.49	\$2.53	\$2.65	\$2.78	\$2.93	\$3.10	\$3.28	\$3.50	\$3.74	\$3.95	\$4.18	\$4.42	\$4.68	\$130.37	18.62
Consolidated Edison	\$1.94	\$2.02	\$2.10	\$2.19	\$2.31	\$2.44	\$2.57	\$2.72	\$2.89	\$3.06	\$3.25	\$3.44	\$3.64	\$3.85	\$4.07	\$112.77	18.51
Domination Resources, Inc.	\$2.56	\$2.67	\$2.79	\$2.91	\$3.06	\$3.23	\$3.41	\$3.61	\$3.84	\$4.08	\$4.35	\$4.60	\$4.87	\$5.15	\$5.45	\$119.49	14.65
DTE Energy Co.	\$1.60	\$1.67	\$1.70	\$1.76	\$1.85	\$2.01	\$2.20	\$2.40	\$2.64	\$2.91	\$3.22	\$3.41	\$3.61	\$3.81	\$4.03	\$96.26	15.94
Edison International	\$1.06	\$1.08	\$1.14	\$1.22	\$1.31	\$1.41	\$1.51	\$1.62	\$1.74	\$1.87	\$2.01	\$2.12	\$2.25	\$2.38	\$2.51	\$47.28	12.57
Great Plains Energy Inc.	\$1.06	\$1.11	\$1.16	\$1.21	\$1.33	\$1.47	\$1.60	\$1.74	\$1.88	\$2.01	\$2.17	\$2.27	\$2.40	\$2.54	\$2.69	\$59.04	14.67
Hawaiian Electric	\$1.38	\$1.57	\$1.78	\$2.01	\$2.16	\$2.32	\$2.50	\$2.70	\$2.93	\$3.17	\$3.44	\$3.64	\$3.85	\$4.07	\$4.30	\$96.55	14.99
IDACORP, Inc.	\$2.97	\$3.12	\$3.26	\$3.41	\$3.71	\$4.02	\$4.33	\$4.64	\$4.95	\$5.25	\$5.54	\$5.86	\$6.19	\$6.55	\$6.93	\$118.61	11.43
Integrus	\$1.46	\$1.56	\$1.67	\$1.78	\$2.05	\$2.34	\$2.66	\$3.00	\$3.38	\$3.78	\$4.21	\$4.65	\$5.10	\$5.57	\$6.04	\$131.26	16.64
OGE Energy	\$1.10	\$1.07	\$1.04	\$1.01	\$1.04	\$1.08	\$1.12	\$1.16	\$1.21	\$1.27	\$1.34	\$1.42	\$1.50	\$1.58	\$1.68	\$41.88	16.69
Pepco Holdings, Inc.	\$1.84	\$1.79	\$1.73	\$1.67	\$1.81	\$1.97	\$2.14	\$2.33	\$2.55	\$2.79	\$3.06	\$3.23	\$3.42	\$3.62	\$3.82	\$94.62	16.52
PG&E Corp.	\$2.17	\$2.32	\$2.49	\$2.67	\$2.83	\$2.99	\$3.17	\$3.35	\$3.55	\$3.76	\$3.99	\$4.22	\$4.46	\$4.72	\$4.99	\$105.47	14.12
Pinnacle West Capital	\$1.01	\$1.06	\$1.11	\$1.17	\$1.29	\$1.41	\$1.55	\$1.69	\$1.85	\$2.02	\$2.20	\$2.33	\$2.46	\$2.60	\$2.75	\$58.27	14.14
Portland General	\$1.94	\$1.98	\$2.01	\$2.04	\$2.16	\$2.29	\$2.44	\$2.60	\$2.79	\$2.99	\$3.21	\$3.40	\$3.59	\$3.80	\$4.02	\$99.80	16.57
SCANA Corp.	\$2.04	\$2.13	\$2.23	\$2.33	\$2.67	\$3.04	\$3.45	\$3.89	\$4.36	\$4.88	\$5.44	\$5.75	\$6.08	\$6.44	\$6.81	\$139.61	13.70
Sempra Energy	\$1.98	\$2.04	\$2.11	\$2.18	\$2.28	\$2.39	\$2.51	\$2.64	\$2.77	\$2.92	\$3.07	\$3.25	\$3.44	\$3.64	\$3.84	\$97.81	16.99
Southern Co.	\$0.87	\$0.92	\$0.96	\$1.01	\$1.08	\$1.14	\$1.22	\$1.29	\$1.38	\$1.46	\$1.56	\$1.65	\$1.74	\$1.84	\$1.95	\$40.68	13.94
TECO Energy, Inc.	\$1.70	\$1.72	\$1.73	\$1.75	\$1.80	\$1.86	\$1.92	\$1.99	\$2.07	\$2.16	\$2.26	\$2.39	\$2.53	\$2.67	\$2.83	\$74.17	17.49
UIL Holdings Corp.	\$1.32	\$1.36	\$1.41	\$1.46	\$1.52	\$1.59	\$1.66	\$1.74	\$1.82	\$1.91	\$2.01	\$2.12	\$2.24	\$2.37	\$2.51	\$63.44	16.87
Vectren Corp.	\$1.42	\$1.43	\$1.43	\$1.43	\$1.54	\$1.66	\$1.80	\$1.94	\$2.09	\$2.25	\$2.41	\$2.55	\$2.70	\$2.86	\$3.02	\$63.47	14.03
Westar Energy	\$1.16	\$1.30	\$1.45	\$1.61	\$1.75	\$1.90	\$2.05	\$2.20	\$2.39	\$2.57	\$2.76	\$2.92	\$3.09	\$3.26	\$3.45	\$79.55	15.39
Wisconsin Energy	\$1.00	\$1.08	\$1.17	\$1.26	\$1.34	\$1.42	\$1.51	\$1.60	\$1.71	\$1.82	\$1.94	\$2.05	\$2.17	\$2.29	\$2.42	\$60.02	16.53
Xcel Energy, Inc.																Median	15.99

THREE-STAGE DCF MODEL – 3 MONTH AVERAGE PRICE

Investor Cash Flows	[61]	[62]	[63]	[64]	[65]	[66]	[67]	[68]	[69]	[70]	[71]	[72]	[73]	[74]	[75]	[76]	[77]
Company	Initial	3/16/12	9/16/12	9/16/13	9/16/14	9/16/15	9/16/16	9/16/17	9/16/18	9/16/19	9/16/20	9/16/21	9/16/22	9/16/23	9/16/24	9/16/25	9/16/26
Allete	ALE	(\$41.41)	\$0.00	\$1.65	\$1.69	\$1.73	\$1.76	\$1.87	\$2.00	\$2.13	\$2.27	\$2.43	\$2.59	\$2.77	\$2.93	\$3.10	\$95.77
Alliant Energy Corp.	LNT	(\$43.08)	\$0.00	\$2.00	\$2.12	\$2.21	\$2.33	\$2.48	\$2.64	\$2.80	\$2.98	\$3.17	\$3.38	\$3.59	\$3.80	\$4.02	\$4.25
Amgen Corp.	AEE	(\$32.01)	\$0.00	\$2.01	\$2.12	\$2.24	\$2.36	\$2.44	\$2.53	\$2.62	\$2.73	\$2.86	\$2.99	\$3.14	\$3.32	\$3.51	\$100.46
American Electric Power	AEP	(\$39.84)	\$0.00	\$1.64	\$1.68	\$1.72	\$1.76	\$1.89	\$2.04	\$2.20	\$2.37	\$2.57	\$2.78	\$3.01	\$3.19	\$3.37	\$71.90
Avista Corp.	AVA	(\$25.38)	\$0.00	\$1.15	\$1.23	\$1.31	\$1.39	\$1.45	\$1.51	\$1.58	\$1.66	\$1.74	\$1.83	\$1.93	\$2.04	\$2.16	\$94.40
Black Hills Corp.	BKH	(\$33.81)	\$0.00	\$1.37	\$1.42	\$1.46	\$1.50	\$1.60	\$1.71	\$1.82	\$1.93	\$2.05	\$2.17	\$2.30	\$2.44	\$2.58	\$57.77
Center Point Energy	CNP	(\$19.15)	\$0.00	\$0.76	\$0.80	\$0.84	\$0.88	\$0.92	\$0.97	\$1.02	\$1.07	\$1.13	\$1.20	\$1.27	\$1.34	\$1.42	\$77.84
Cleco Corp.	CNL	(\$38.30)	\$0.00	\$1.30	\$1.42	\$1.55	\$1.68	\$1.79	\$1.91	\$2.04	\$2.19	\$2.34	\$2.52	\$2.71	\$2.86	\$3.03	\$43.73
Consolidated Edison	ED	(\$59.17)	\$0.00	\$2.40	\$2.44	\$2.49	\$2.53	\$2.65	\$2.78	\$2.93	\$3.10	\$3.28	\$3.50	\$3.74	\$3.95	\$4.18	\$90.39
Dominion Resources, Inc.	D	(\$50.96)	\$0.00	\$1.94	\$2.02	\$2.10	\$2.19	\$2.31	\$2.44	\$2.57	\$2.72	\$2.89	\$3.06	\$3.25	\$3.44	\$3.64	\$135.05
DTE Energy Co.	DTE	(\$54.08)	\$0.00	\$2.56	\$2.67	\$2.79	\$2.91	\$3.06	\$3.23	\$3.41	\$3.61	\$3.84	\$4.08	\$4.35	\$4.60	\$4.87	\$124.94
Edison International	EIX	(\$41.35)	\$0.00	\$1.60	\$1.64	\$1.67	\$1.70	\$1.85	\$2.01	\$2.20	\$2.40	\$2.64	\$2.91	\$3.22	\$3.41	\$3.61	\$5.15
Great Plains Energy Inc.	GXP	(\$20.81)	\$0.00	\$1.01	\$1.08	\$1.14	\$1.22	\$1.31	\$1.41	\$1.51	\$1.62	\$1.74	\$1.87	\$2.01	\$2.12	\$2.25	\$100.30
Hawaiian Electric	HE	(\$25.76)	\$0.00	\$1.06	\$1.11	\$1.16	\$1.21	\$1.33	\$1.47	\$1.60	\$1.74	\$1.88	\$2.01	\$2.15	\$2.27	\$2.40	\$49.79
IDACORP, Inc.	IDA	(\$41.53)	\$0.00	\$1.38	\$1.57	\$1.78	\$2.01	\$2.16	\$2.32	\$2.50	\$2.70	\$2.93	\$3.17	\$3.44	\$3.64	\$3.85	\$61.72
Integrus	TEG	(\$52.99)	\$0.00	\$2.97	\$3.12	\$3.26	\$3.41	\$3.71	\$4.02	\$4.33	\$4.64	\$4.95	\$5.25	\$5.54	\$5.86	\$6.19	\$100.85
OGE Energy	OGE	(\$53.98)	\$0.00	\$1.46	\$1.56	\$1.67	\$1.78	\$2.05	\$2.34	\$2.66	\$3.00	\$3.38	\$3.78	\$4.21	\$4.45	\$4.71	\$125.54
Pepco Holdings, Inc.	POM	(\$19.84)	\$0.00	\$1.10	\$1.07	\$1.04	\$1.01	\$1.04	\$1.08	\$1.12	\$1.16	\$1.21	\$1.27	\$1.34	\$1.42	\$1.50	\$43.55
PG&E Corp.	PCG	(\$41.51)	\$0.00	\$1.84	\$1.79	\$1.73	\$1.67	\$1.81	\$1.97	\$2.14	\$2.33	\$2.55	\$2.79	\$3.06	\$3.23	\$3.42	\$98.45
Pinnacle West Capital	PNW	(\$24.55)	\$0.00	\$2.17	\$2.32	\$2.49	\$2.67	\$2.83	\$2.99	\$3.17	\$3.35	\$3.55	\$3.76	\$3.99	\$4.22	\$4.46	\$136.53
Portland General	POR	(\$24.94)	\$0.00	\$1.01	\$1.06	\$1.11	\$1.17	\$1.29	\$1.41	\$1.55	\$1.69	\$1.85	\$2.02	\$2.20	\$2.33	\$2.46	\$1.58
SCANA Corp.	SCG	(\$44.77)	\$0.00	\$1.94	\$1.98	\$2.01	\$2.04	\$2.16	\$2.29	\$2.44	\$2.60	\$2.79	\$2.99	\$3.21	\$3.40	\$3.59	\$3.62
Sempra Energy	SRE	(\$57.02)	\$0.00	\$2.04	\$2.13	\$2.23	\$2.33	\$2.67	\$3.04	\$3.45	\$3.89	\$4.36	\$4.88	\$5.44	\$5.75	\$6.08	\$4.72
Southern Co.	SO	(\$44.93)	\$0.00	\$1.98	\$2.11	\$2.18	\$2.28	\$2.59	\$2.51	\$2.64	\$2.77	\$2.92	\$3.07	\$3.25	\$3.40	\$3.59	\$61.02
TECO Energy, Inc.	TE	(\$18.29)	\$0.00	\$0.87	\$0.92	\$0.96	\$1.01	\$1.08	\$1.14	\$1.22	\$1.29	\$1.38	\$1.46	\$1.56	\$1.65	\$1.74	\$10.46
UIL Holdings Corp.	UIL	(\$34.91)	\$0.00	\$1.70	\$1.72	\$1.73	\$1.75	\$1.80	\$1.86	\$1.92	\$1.99	\$2.07	\$2.16	\$2.26	\$2.39	\$2.53	\$42.63
Vectren Corp.	VVC	(\$29.31)	\$0.00	\$1.32	\$1.36	\$1.41	\$1.46	\$1.52	\$1.59	\$1.66	\$1.74	\$1.82	\$1.91	\$2.01	\$2.12	\$2.24	\$77.01
Westar Energy	WR	(\$28.20)	\$0.00	\$1.42	\$1.43	\$1.43	\$1.43	\$1.54	\$1.66	\$1.80	\$1.94	\$2.09	\$2.25	\$2.41	\$2.55	\$2.70	\$65.95
Wisconsin Energy	WEC	(\$34.45)	\$0.00	\$1.16	\$1.30	\$1.45	\$1.61	\$1.75	\$1.90	\$2.05	\$2.22	\$2.39	\$2.57	\$2.76	\$2.92	\$3.09	\$66.49
Xcel Energy, Inc.	XEL	(\$26.75)	\$0.00	\$1.00	\$1.08	\$1.17	\$1.26	\$1.34	\$1.42	\$1.51	\$1.60	\$1.71	\$1.82	\$1.94	\$2.05	\$2.17	\$83.00
																	\$62.44

- [1] Source: Bloomberg Professional; based on three-month historical average
- [2] Source: Exhibit No. __ (RBH-1); Yahoo! Finance, Zacks & Value Line; equals average earnings growth estimate
- [3] Source: EIA Annual Energy Outlook 2012, Bloomberg Professional, Bureau of Economic Analysis
- [4] Source: Value Line
- [5] Source: Value Line
- [6] Equals industry average historical payout ratio (1990-present)
- [7] Equals Column [1] + Column [61]
- [8] Equals result of Excel Solver function; goal: Column [7] equals \$0.00
- [9] Equals (Column [18] / Column [12]) ^ (1/(2016-2010)) - 1
- [10] Equals (Column [23] / Column [18]) ^ (1/(2021-2016)) - 1
- [11] Equals (Column [28] / Column [23]) ^ (1/(2026-2021)) - 1
- [12] Source: Value Line
- [13] Equals Column [12] x (1 + Column [2])
- [14] Equals Column [13] x (1 + Column [2])
- [15] Equals Column [14] x (1 + Column [2])
- [16] Equals Column [15] x (1 + Column [2])
- [17] Equals Column [16] x (1 + Column [2])
- [18] Equals Column [17] x (1 + Column [2])
- [19] Equals (1 + (Column [2] + (((Column [3] - Column [2]) / (2021 - 2016 + 1)) x (2017 - 2016)))) x Column [18]
- [20] Equals (1 + (Column [2] + (((Column [3] - Column [2]) / (2021 - 2016 + 1)) x (2018 - 2016)))) x Column [19]
- [21] Equals (1 + (Column [2] + (((Column [3] - Column [2]) / (2021 - 2016 + 1)) x (2019 - 2016)))) x Column [20]
- [22] Equals (1 + (Column [2] + (((Column [3] - Column [2]) / (2021 - 2016 + 1)) x (2020 - 2016)))) x Column [21]
- [23] Equals (1 + (Column [2] + (((Column [3] - Column [2]) / (2021 - 2016 + 1)) x (2021 - 2016)))) x Column [22]
- [24] Equals Column [23] x (1 + Column [3])
- [25] Equals Column [24] x (1 + Column [3])
- [26] Equals Column [25] x (1 + Column [3])
- [27] Equals Column [26] x (1 + Column [3])
- [28] Equals Column [27] x (1 + Column [3])
- [29] Equals Column [4]
- [30] Equals Column [29] + ((Column [32] - Column [29]) / 3)
- [31] Equals Column [30] + ((Column [32] - Column [29]) / 3)
- [32] Equals Column [5]
- [33] Equals Column [32] + ((Column [39] - Column [32]) / 7)
- [34] Equals Column [33] + ((Column [39] - Column [32]) / 7)
- [35] Equals Column [34] + ((Column [39] - Column [32]) / 7)
- [36] Equals Column [35] + ((Column [39] - Column [32]) / 7)
- [37] Equals Column [36] + ((Column [39] - Column [32]) / 7)
- [38] Equals Column [37] + ((Column [39] - Column [32]) / 7)
- [39] Equals Column [6]
- [40] Equals Column [6]
- [41] Equals Column [6]
- [42] Equals Column [6]
- [43] Equals Column [6]
- [44] Equals Column [12] x Column [29]
- [45] Equals Column [13] x Column [30]
- [46] Equals Column [14] x Column [31]
- [47] Equals Column [15] x Column [32]
- [48] Equals Column [16] x Column [33]
- [49] Equals Column [17] x Column [34]
- [50] Equals Column [18] x Column [35]
- [51] Equals Column [19] x Column [36]
- [52] Equals Column [20] x Column [37]
- [53] Equals Column [21] x Column [38]
- [54] Equals Column [22] x Column [39]
- [55] Equals Column [23] x Column [40]
- [56] Equals Column [24] x Column [41]
- [57] Equals Column [25] x Column [42]
- [58] Equals Column [26] x Column [43]
- [59] Equals (Column [58] x (1 + Column [3])) / (Column [8] - Column [3])
- [60] Equals Column [59] / Column [28]
- [61] Equals negative net present value; discount rate equals Column [8], cash flows equal Column [62] through Column [77]
- [62] Equals \$0.00
- [63] Equals Column [44]
- [64] Equals Column [45]
- [65] Equals Column [46]
- [66] Equals Column [47]
- [67] Equals Column [48]
- [68] Equals Column [49]
- [69] Equals Column [50]
- [70] Equals Column [51]
- [71] Equals Column [52]
- [72] Equals Column [53]
- [73] Equals Column [54]
- [74] Equals Column [55]
- [75] Equals Column [56]
- [76] Equals Column [57]
- [77] Equals Column [58] + Column [59]

Testimony of Robert B. Hevert

Exhibit __ (RBH-3)

Proxy Group Historical Range of P/E Ratios

PROXY GROUP HISTORICAL RANGE OF P/E RATIOS

Company	Ticker	Gordon Growth Terminal P/E Ratio		Range Since 1990	
		Two-Stage DCF	Three-Stage DCF	Low	High
Allete	ALE	17.55	17.80	4.40	27.84
Alliant Energy Corp.	LNT	14.19	14.25	9.67	18.70
Ameren Corp.	AEE	11.28	11.55	10.02	20.20
American Electric Power	AEP	15.34	16.04	9.56	19.34
Avista Corp.	AVA	14.94	15.28	8.90	35.09
Black Hills Corp.	BKH	17.60	17.36	9.20	23.54
Center Point Energy	CNP	17.33	17.75	6.02	31.99
Cleco Corp.	CNL	16.58	17.16	7.82	21.06
Consolidated Edison	ED	17.70	18.62	8.64	17.38
Dominion Resources, Inc.	D	18.24	18.51	10.70	38.07
DTE Energy Co.	DTE	14.19	14.65	8.64	16.75
Edison International	EIX	14.39	15.94	5.95	16.86
Great Plains Energy Inc.	GXP	12.43	12.57	10.12	23.65
Hawaiian Electric	HE	15.65	14.67	10.03	21.43
IDACORP, Inc.	IDA	14.34	14.99	11.03	24.52
Integrus	TEG	12.14	11.43	10.75	25.89
OGE Energy	OGE	16.37	16.64	9.79	19.23
Pepco Holdings, Inc.	POM	16.02	16.69	9.20	20.06
PG&E Corp	PCG	15.44	16.52	5.97	18.76
Pinnacle West Capital	PNW	14.08	14.12	8.53	18.58
Portland General	POR	13.87	14.14	11.25	23.90
SCANA Corp.	SCG	15.83	16.57	7.80	17.26
Sempra Energy	SRE	13.27	13.70	8.39	15.86
Southern Co.	SO	16.90	16.99	6.53	18.15
TECO Energy, Inc.	TE	13.86	13.94	7.30	19.43
UIL Holdings Corp.	UIL	17.06	17.49	8.77	23.42
Vectren Corp.	VVC	16.69	16.87	13.69	18.61
Westar Energy	WR	13.94	14.03	8.11	58.83
Wisconsin Energy	WEC	15.58	15.39	10.24	33.05
Xcel Energy, Inc.	XEL	16.25	16.53	7.97	18.61

Notes:

Source: Bloomberg; ranges based on annual end-of-year P/E ratios

Testimony of Robert B. Hevert

Exhibit __ (RBH-4)

Retention Ratio Regression - Supporting Data & Analysis

RETENTION RATIO REGRESSION
SUPPORTING DATA

Company	Ticker	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	
Allite	ALE	Earning Per Share	NA	NA	NA	NA	NA	NA	NA	NA	NA	1.35	2.48	2.77	3.08	2.82	1.89	2.19	2.65
		Dividends Per Share	NA	NA	NA	NA	NA	NA	NA	NA	NA	0.30	1.25	1.45	1.64	1.72	1.76	1.76	1.78
		Payout Ratio	NA	NA	NA	NA	NA	NA	NA	NA	NA	22.22%	50.40%	52.35%	53.25%	60.99%	93.12%	80.37%	67.17%
		Earnings Growth	NA	NA	NA	NA	NA	NA	NA	NA	NA	83.70%	50.40%	11.69%	11.19%	-8.44%	-32.98%	15.87%	21.00%
		5Yr Avg Fwd EPS	NA	NA	NA	NA	NA	NA	NA	NA	NA	13.03%	-0.53%	1.33%	NA	NA	NA	NA	NA
Alliant Energy	LNT	Earning Per Share	NA	NA	NA	NA	2.47	2.42	1.18	1.57	1.85	2.21	2.06	2.69	2.54	1.89	2.75	2.75	2.75
		Dividends Per Share	NA	NA	NA	NA	2.00	2.00	2.00	1.00	1.02	1.05	1.15	1.27	1.40	1.50	1.58	1.70	1.70
		Payout Ratio	NA	NA	NA	NA	80.97%	82.64%	169.49%	63.69%	55.14%	47.51%	55.83%	47.21%	55.12%	79.37%	57.45%	61.82%	61.82%
		Earnings Growth	NA	NA	NA	NA	-2.02%	-51.24%	33.05%	17.83%	19.46%	-6.79%	-6.79%	30.58%	-5.58%	-25.59%	45.50%	0.00%	0.00%
		5Yr Avg Fwd EPS	NA	NA	NA	NA	3.42%	-2.46%	18.83%	11.10%	7.63%	7.63%	8.98%	NA	NA	NA	NA	NA	NA
Ameren Corp.	AEE	Earning Per Share	2.95	2.86	2.44	2.82	2.81	3.33	3.41	2.66	3.14	2.82	3.13	2.66	2.98	2.88	2.78	2.77	2.47
		Dividends Per Share	2.46	2.51	2.54	2.54	2.54	2.54	2.54	2.54	2.54	2.54	2.54	2.54	2.54	2.54	1.54	1.54	1.56
		Payout Ratio	83.39%	87.76%	104.10%	90.07%	90.39%	76.28%	74.49%	95.49%	80.89%	90.07%	81.15%	95.49%	85.23%	88.19%	55.40%	55.60%	63.16%
		Earnings Growth	NA	-3.05%	-14.69%	15.57%	-0.35%	18.51%	2.40%	-21.99%	18.05%	-10.19%	10.99%	-15.02%	12.03%	-3.36%	-3.47%	-0.36%	-10.83%
		5Yr Avg Fwd EPS	3.20%	4.29%	2.83%	3.32%	1.35%	-0.15%	-3.63%	3.17%	-1.11%	0.24%	-2.03%	-1.20%	NA	NA	NA	NA	NA
American Elec. Power	AEP	Earning Per Share	NA	NA	NA	NA	NA	1.04	3.27	2.86	2.53	2.61	2.64	2.86	2.86	2.99	2.97	2.60	3.13
		Dividends Per Share	NA	NA	NA	NA	NA	2.40	2.40	2.40	1.65	1.40	1.42	1.50	1.58	1.64	1.64	1.71	1.85
		Payout Ratio	NA	NA	NA	NA	NA	230.77%	73.39%	83.92%	65.22%	53.64%	53.79%	52.45%	55.24%	54.85%	55.22%	65.77%	59.11%
		Earnings Growth	NA	NA	NA	NA	NA	214.42%	-12.54%	-11.54%	3.16%	1.15%	8.33%	0.00%	4.55%	-0.67%	-12.46%	20.38%	20.38%
		5Yr Avg Fwd EPS	NA	NA	NA	NA	NA	38.93%	-2.29%	0.22%	3.44%	2.67%	-0.05%	2.36%	NA	NA	NA	NA	NA
Avista Corp.	AVA	Earning Per Share	1.41	1.35	1.96	1.28	0.12	1.76	1.20	0.67	1.02	0.73	0.92	1.47	0.72	1.36	1.58	1.65	NA
		Dividends Per Share	1.24	1.24	1.24	1.05	0.48	0.48	0.48	0.48	0.49	0.52	0.55	0.57	0.60	0.69	0.81	1.00	1.10
		Payout Ratio	87.94%	91.85%	63.27%	82.03%	400.00%	27.27%	40.00%	71.64%	48.04%	71.23%	59.78%	38.78%	83.33%	50.74%	51.27%	60.61%	NA
		Earnings Growth	NA	-4.26%	45.19%	-34.69%	-90.63%	136.67%	-31.82%	-44.17%	52.24%	-28.43%	26.03%	59.78%	-51.02%	88.89%	16.18%	4.43%	NA
		5Yr Avg Fwd EPS	256.46%	250.94%	233.07%	250.46%	262.90%	-5.23%	13.09%	11.72%	19.05%	27.97%	23.65%	NA	NA	NA	NA	NA	NA
Black Hills Corp.	BKH	Earning Per Share	1.19	1.40	1.49	1.60	1.70	2.37	3.42	2.33	1.84	1.74	2.11	2.21	2.68	0.18	2.32	1.66	NA
		Dividends Per Share	0.89	0.92	0.95	1.00	1.04	1.08	1.12	1.16	1.20	1.24	1.28	1.32	1.37	1.40	1.42	1.44	1.46
		Payout Ratio	74.79%	65.71%	63.76%	62.50%	61.18%	45.57%	32.75%	49.79%	65.22%	71.26%	60.66%	59.73%	51.12%	77.78%	61.21%	86.75%	NA
		Earnings Growth	NA	17.65%	6.43%	7.38%	6.25%	39.41%	44.30%	-31.87%	-21.03%	-5.43%	21.26%	4.74%	21.27%	-93.28%	1188.89%	-28.45%	NA
		5Yr Avg Fwd EPS	15.42%	20.76%	13.10%	7.41%	5.08%	1.45%	-0.47%	4.16%	-10.29%	22.58%	218.63%	NA	NA	NA	NA	NA	NA
Center Point Energy	CNP	Earning Per Share	NA	NA	NA	NA	NA	NA	1.54	1.29	1.37	0.61	0.67	1.33	1.17	1.30	1.01	1.07	1.27
		Dividends Per Share	NA	NA	NA	NA	NA	NA	1.50	1.07	0.40	0.40	0.40	0.60	0.68	0.73	0.76	0.78	0.79
		Payout Ratio	NA	NA	NA	NA	NA	NA	97.40%	82.95%	29.20%	65.57%	59.70%	45.11%	58.12%	56.15%	75.25%	72.90%	62.20%
		Earnings Growth	NA	NA	NA	NA	NA	NA	-16.23%	6.20%	-55.47%	9.84%	98.51%	-12.03%	11.11%	-22.31%	5.94%	18.69%	18.69%
		5Yr Avg Fwd EPS	NA	NA	NA	NA	NA	NA	8.57%	9.41%	10.39%	17.02%	16.24%	0.28%	NA	NA	NA	NA	NA
Cleco Corporation	CNL	Earning Per Share	1.04	1.12	1.09	1.12	1.19	1.46	1.51	1.52	1.26	1.32	1.42	1.36	1.32	1.70	1.76	2.29	2.59
		Dividends Per Share	0.75	0.77	0.79	0.81	0.83	0.85	0.87	0.90	0.90	0.90	0.90	0.90	0.90	0.90	0.90	0.98	1.12
		Payout Ratio	72.12%	68.75%	72.48%	72.32%	69.75%	58.22%	57.62%	59.21%	71.43%	68.18%	63.38%	66.18%	68.18%	52.94%	51.14%	42.79%	43.24%
		Earnings Growth	NA	7.69%	-2.68%	2.75%	6.25%	22.69%	3.42%	0.66%	-17.11%	4.76%	7.58%	-4.23%	-2.94%	28.79%	3.53%	30.11%	13.10%
		5Yr Avg Fwd EPS	7.34%	6.49%	7.16%	3.18%	2.89%	-0.14%	-1.67%	-2.39%	6.79%	6.55%	11.05%	14.52%	NA	NA	NA	NA	NA
Consolidated Edison	ED	Earning Per Share	2.93	2.93	2.95	3.04	3.13	2.74	3.21	3.13	2.83	2.32	2.99	2.95	3.48	3.36	3.14	3.47	3.57
		Dividends Per Share	2.04	2.08	2.10	2.12	2.14	2.18	2.20	2.22	2.24	2.26	2.28	2.30	2.32	2.34	2.36	2.38	2.40
		Payout Ratio	69.62%	70.99%	71.19%	69.74%	68.37%	79.56%	68.54%	70.93%	79.15%	97.41%	76.25%	77.97%	66.67%	69.64%	75.16%	68.59%	67.23%
		Earnings Growth	NA	0.00%	0.68%	3.05%	2.96%	-12.46%	17.15%	-2.49%	-9.58%	-18.02%	28.88%	-1.34%	17.97%	-3.45%	-6.55%	10.51%	2.88%
		5Yr Avg Fwd EPS	-1.15%	2.28%	1.64%	-0.88%	3.19%	-0.51%	3.58%	4.81%	7.10%	3.43%	4.27%	NA	NA	NA	NA	NA	NA
Dominion	D	Earning Per Share	1.23	1.33	1.50	0.86	1.50	1.25	1.49	2.41	1.96	2.13	1.50	2.40	2.13	3.04	2.64	2.89	2.76
		Dividends Per Share	1.29	1.29	1.29	1.29	1.29	1.29	1.29	1.29	1.29	1.30	1.34	1.38	1.46	1.58	1.75	1.83	1.97
		Payout Ratio	104.88%	96.99%	86.00%	150.00%	86.00%	103.20%	86.58%	53.53%	65.82%	61.03%	89.33%	57.50%	68.54%	51.97%	66.29%	63.32%	71.38%
		Earnings Growth	NA	8.13%	12.78%	-42.67%	74.42%	-16.67%	19.20%	61.74%	-18.67%	8.67%	-29.58%	60.00%	-11.25%	42.72%	-13.16%	9.47%	-4.50%
		5Yr Avg Fwd EPS	7.20%	9.41%	19.21%	24.00%	10.86%	8.27%	16.43%	1.83%	14.11%	9.75%	17.56%	4.66%	NA	NA	NA	NA	NA

RETENTION RATIO REGRESSION
SUPPORTING DATA

Company	Ticker	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
DTE Energy Co.	Earnings Per Share	3.02	2.80	2.88	3.05	3.33	3.27	2.15	3.83	2.85	2.55	3.27	2.45	2.66	2.73	3.24	3.74	3.67
	Dividends Per Share	2.06	2.06	2.06	2.06	2.06	2.06	2.06	2.06	2.06	2.06	2.06	2.06	2.12	2.12	2.12	2.18	2.32
	Payout Ratio	68.21%	73.57%	71.53%	67.54%	61.86%	63.00%	95.81%	53.79%	72.28%	80.78%	63.00%	84.90%	79.70%	77.66%	65.43%	58.29%	63.22%
	Earnings Growth	NA	-7.28%	2.86%	5.90%	9.18%	-1.80%	-34.25%	78.14%	-25.59%	-10.53%	28.24%	-25.08%	8.57%	2.63%	18.68%	15.43%	-1.87%
	5Yr Avg Fwd EPS	1.77%	-3.62%	11.43%	5.14%	1.19%	7.20%	-9.04%	-4.88%	-0.77%	-6.61%	4.05%	8.69%	NA	NA	NA	NA	NA
Edison International	Earnings Per Share	1.66	1.64	1.75	1.86	2.03	2.08	1.30	1.82	2.38	0.69	3.34	3.28	3.32	3.68	3.24	3.35	NA
	Dividends Per Share	1.00	1.00	1.00	1.04	1.08	0.83	NA	NA	NA	0.80	1.02	1.10	1.18	1.23	1.25	1.27	1.29
	Payout Ratio	60.24%	60.98%	57.14%	55.91%	53.20%	NA	NA	NA	40.00%	115.94%	30.54%	33.54%	35.54%	33.42%	38.58%	37.91%	NA
	Earnings Growth	NA	-1.20%	6.71%	6.29%	9.14%	NA	NA	40.00%	30.77%	-71.01%	384.06%	-1.80%	1.22%	10.84%	-11.96%	3.40%	NA
	5Yr Avg Fwd EPS	NA	NA	NA	NA	NA	76.40%	0.34%	68.65%	64.66%	76.47%	0.34%	NA	NA	NA	NA	NA	NA
Great Plains Energy Inc.	Earnings Per Share	1.92	1.69	1.69	1.89	1.26	2.05	1.59	2.04	2.27	2.46	2.18	1.62	1.86	1.16	1.03	1.53	1.25
	Dividends Per Share	1.54	1.59	1.62	1.64	1.66	1.66	1.66	1.66	1.66	1.66	1.66	1.66	1.66	1.66	1.66	0.83	0.84
	Payout Ratio	80.21%	94.08%	95.86%	86.77%	131.75%	80.98%	104.40%	81.37%	73.13%	67.48%	76.15%	102.47%	89.25%	143.10%	80.58%	54.25%	67.20%
	Earnings Growth	NA	-11.98%	0.00%	11.83%	-33.33%	62.70%	-22.44%	28.30%	-11.38%	-12.27%	-25.69%	-25.69%	14.81%	-37.63%	-11.21%	48.54%	-18.30%
	5Yr Avg Fwd EPS	5.84%	3.75%	9.41%	9.30%	17.64%	2.83%	2.18%	-0.52%	-10.30%	-14.22%	-2.23%	-0.76%	NA	NA	NA	NA	NA
Hawaiian Electric	Earnings Per Share	1.33	1.30	1.38	1.48	1.45	1.27	1.60	1.62	1.58	1.36	1.46	1.33	1.11	1.07	0.91	1.21	NA
	Dividends Per Share	1.19	1.21	1.22	1.24	1.24	1.24	1.24	1.24	1.24	1.24	1.24	1.24	1.24	1.24	1.24	1.24	1.24
	Payout Ratio	89.47%	93.08%	88.41%	83.78%	85.52%	97.64%	77.50%	76.54%	78.48%	91.18%	84.93%	93.23%	111.71%	115.89%	136.26%	102.48%	NA
	Earnings Growth	NA	-2.26%	6.15%	7.25%	-2.03%	-12.41%	25.98%	-2.47%	-13.92%	-2.47%	-13.92%	-8.90%	-16.54%	-3.60%	-14.95%	32.97%	NA
	5Yr Avg Fwd EPS	-0.66%	4.99%	4.01%	2.06%	-0.31%	3.64%	-3.34%	-6.90%	-7.12%	-7.33%	-2.21%	NA	NA	NA	NA	NA	NA
IDACORP, Inc.	Earnings Per Share	2.10	2.21	2.32	2.37	2.43	3.50	3.35	1.63	0.96	1.90	1.75	2.35	1.86	2.18	2.64	2.95	NA
	Dividends Per Share	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.86	1.70	1.20	1.20	1.20	1.20	1.20	1.20	1.20	1.20
	Payout Ratio	88.57%	84.16%	80.17%	78.48%	76.54%	53.14%	55.52%	114.11%	177.08%	63.16%	68.57%	51.06%	64.52%	55.05%	45.45%	40.68%	NA
	Earnings Growth	NA	5.24%	4.98%	2.16%	2.53%	44.03%	-4.29%	-51.34%	-41.10%	97.92%	-7.89%	34.29%	-20.85%	17.20%	21.10%	11.74%	NA
	5Yr Avg Fwd EPS	11.79%	9.88%	-1.38%	-10.03%	9.08%	-1.34%	6.37%	12.47%	24.13%	8.77%	12.70%	NA	NA	NA	NA	NA	NA
Integrus	Earnings Per Share	NA	NA	NA	NA	NA	NA	NA	2.74	2.76	4.07	4.09	3.51	2.48	1.58	2.28	3.24	2.88
	Dividends Per Share	NA	NA	NA	NA	NA	NA	NA	2.08	2.12	2.16	2.20	2.28	2.56	2.68	2.72	2.72	2.72
	Payout Ratio	NA	NA	NA	NA	NA	NA	75.91%	77.37%	78.26%	54.05%	54.77%	64.96%	103.23%	169.62%	119.30%	83.95%	94.44%
	Earnings Growth	NA	NA	NA	NA	NA	NA	NA	0.00%	0.73%	47.46%	0.49%	-14.18%	-29.34%	-36.29%	44.30%	42.11%	-11.11%
	5Yr Avg Fwd EPS	NA	NA	NA	NA	NA	NA	6.90%	1.03%	-6.37%	-7.00%	1.32%	1.93%	NA	NA	NA	NA	NA
OGE Energy	Earnings Per Share	1.52	1.62	1.61	2.04	1.94	1.89	1.29	1.43	1.73	1.78	1.83	2.45	2.64	2.49	2.66	2.99	3.45
	Dividends Per Share	1.33	1.33	1.33	1.33	1.33	1.33	1.33	1.33	1.33	1.33	1.33	1.34	1.37	1.40	1.43	1.46	1.52
	Payout Ratio	87.50%	82.10%	82.61%	65.20%	68.56%	70.37%	103.10%	93.01%	76.88%	74.72%	72.68%	54.69%	51.89%	56.22%	53.76%	48.83%	44.06%
	Earnings Growth	NA	6.58%	-0.62%	26.71%	-4.90%	-2.58%	-31.75%	10.85%	20.98%	2.89%	2.81%	33.88%	7.76%	-5.68%	6.83%	12.41%	15.38%
	5Yr Avg Fwd EPS	5.04%	-2.63%	-0.33%	-1.48%	0.08%	1.16%	14.28%	13.66%	8.33%	9.12%	11.04%	7.34%	NA	NA	NA	NA	NA
Pepco Holdings, Inc.	Earnings Per Share	NA	NA	NA	NA	NA	NA	2.16	1.79	1.35	1.46	1.49	1.33	1.53	1.93	1.06	1.24	NA
	Dividends Per Share	NA	NA	NA	NA	NA	NA	NA	0.42	1.00	1.00	1.00	1.04	1.04	1.08	1.08	1.08	1.08
	Payout Ratio	NA	NA	NA	NA	NA	NA	NA	23.46%	74.07%	68.49%	67.11%	78.20%	67.97%	55.96%	101.89%	87.10%	NA
	Earnings Growth	NA	NA	NA	NA	NA	NA	NA	-17.13%	-24.58%	8.15%	2.05%	-10.74%	15.04%	26.14%	-45.08%	16.98%	NA
	5Yr Avg Fwd EPS	NA	NA	NA	NA	NA	NA	-8.45%	-2.02%	8.13%	-2.52%	0.47%	NA	NA	NA	NA	NA	NA
PG&E Corp.	Earnings Per Share	2.95	2.16	1.57	1.88	2.24	NA	3.02	NA	2.05	2.12	2.35	2.76	2.78	3.22	3.03	2.82	NA
	Dividends Per Share	1.96	1.77	1.20	1.20	1.20	1.20	1.20	NA	NA	NA	1.23	1.32	1.44	1.56	1.68	1.82	1.82
	Payout Ratio	66.44%	81.94%	76.43%	63.83%	53.57%	NA	NA	NA	NA	NA	52.34%	47.83%	51.80%	48.45%	55.45%	64.54%	NA
	Earnings Growth	NA	-26.78%	-27.31%	19.75%	19.15%	NA	NA	NA	NA	3.41%	10.85%	17.45%	0.72%	15.83%	-5.90%	-6.93%	NA
	5Yr Avg Fwd EPS	2.22	2.47	2.76	2.85	3.18	3.35	3.68	2.53	2.52	2.58	2.24	3.17	2.96	2.12	2.26	3.08	NA
Pinnacle West Capital	Earnings Per Share	0.93	1.03	1.13	1.23	1.33	1.43	1.53	1.63	1.73	1.83	1.93	2.03	2.10	2.10	2.10	2.10	2.10
	Dividends Per Share	41.89%	41.70%	40.94%	43.16%	41.82%	42.69%	41.58%	64.43%	68.65%	70.93%	86.16%	70.93%	70.95%	99.06%	92.92%	68.18%	NA
	Payout Ratio	NA	11.74%	11.74%	3.26%	11.58%	5.35%	9.85%	-31.25%	-0.40%	2.38%	-13.18%	41.52%	-6.62%	-28.38%	6.60%	36.28%	NA
	Earnings Growth	8.64%	8.36%	-0.24%	-0.97%	-2.81%	-6.52%	-0.18%	4.74%	-0.86%	-0.01%	9.88%	NA	NA	NA	NA	NA	NA
	5Yr Avg Fwd EPS	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	1.02	1.14	2.33	1.39	1.31	1.66	NA
Portland General	Earnings Per Share	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	0.68	0.93	0.97	1.01	1.04	1.06
	Dividends Per Share	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
	Payout Ratio	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	62.65%	NA
	Earnings Growth	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	11.76%	104.39%	-40.34%	-5.76%	26.72%	NA
	5Yr Avg Fwd EPS	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	19.35%	NA	NA	NA	NA	NA	NA

RETENTION RATIO REGRESSION
SUPPORTING DATA

Company	Ticker	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
SCANA Corp.	Earnings Per Share	1.86	2.05	1.90	2.12	1.44	2.12	2.15	2.38	2.50	2.67	2.78	2.59	2.74	2.95	2.85	2.98	2.97
	Dividends Per Share	1.44	1.47	1.51	1.54	1.32	1.15	1.20	1.30	1.38	1.46	1.56	1.68	1.76	1.84	1.88	1.90	1.94
	Payout Ratio	77.42%	71.71%	79.47%	72.64%	91.67%	54.25%	55.81%	54.62%	55.20%	54.68%	56.12%	64.23%	64.37%	62.37%	65.96%	63.76%	65.32%
	Earnings Growth	NA	10.22%	-7.32%	11.58%	-32.08%	47.22%	1.42%	10.70%	5.04%	6.80%	4.12%	-6.83%	5.79%	7.66%	-3.39%	4.56%	-0.34%
	5Yr Avg Fwd EPS	5.92%	4.16%	7.77%	6.46%	14.24%	5.61%	3.97%	2.98%	3.51%	1.47%	1.56%	2.86%	NA	NA	NA	NA	NA
Sempra Energy	Earnings Per Share	1.94	1.98	2.20	1.24	1.66	2.06	2.55	2.79	3.01	3.93	3.52	4.23	4.26	4.43	4.78	4.02	NA
	Dividends Per Share	1.56	1.56	1.56	1.56	1.56	1.66	1.00	1.00	1.00	1.00	1.16	1.20	1.24	1.37	1.56	1.56	1.92
	Payout Ratio	80.41%	78.79%	70.91%	125.81%	93.98%	48.54%	39.22%	35.84%	33.22%	25.45%	32.95%	28.37%	29.11%	30.93%	32.64%	38.81%	NA
	Earnings Growth	NA	2.06%	11.11%	-43.64%	33.87%	24.10%	23.79%	9.41%	7.89%	30.56%	-10.43%	20.17%	0.71%	3.99%	7.90%	-15.90%	NA
	5Yr Avg Fwd EPS	5.50%	9.85%	9.51%	19.81%	19.15%	12.24%	11.52%	9.78%	9.00%	4.47%	3.37%	NA	NA	NA	NA	NA	NA
Southern Co.	Earnings Per Share	1.66	1.68	1.58	1.73	1.83	2.01	1.61	1.85	1.97	2.06	2.13	2.10	2.28	2.25	2.32	2.37	2.57
	Dividends Per Share	1.22	1.26	1.30	1.34	1.34	1.34	1.34	1.36	1.39	1.42	1.48	1.54	1.60	1.66	1.73	1.80	1.87
	Payout Ratio	73.49%	75.00%	82.28%	77.46%	73.22%	66.67%	83.23%	73.51%	70.56%	68.93%	69.48%	73.33%	70.18%	73.78%	74.57%	75.95%	72.76%
	Earnings Growth	NA	1.20%	-5.95%	9.49%	5.78%	9.84%	-19.90%	14.91%	6.49%	4.57%	3.40%	-1.41%	8.57%	-1.32%	3.11%	2.16%	8.44%
	5Yr Avg Fwd EPS	4.07%	-0.15%	4.02%	3.42%	3.18%	1.89%	5.59%	4.32%	2.76%	2.47%	2.22%	4.19%	NA	NA	NA	NA	NA
Teco Energy, Inc.	Earnings Per Share	1.60	1.71	1.61	1.52	1.53	1.97	2.24	1.95	NA	0.71	1.00	1.17	1.27	0.77	1.00	1.13	1.27
	Dividends Per Share	1.05	1.11	1.17	1.23	1.29	1.33	1.37	1.41	0.93	0.76	0.76	0.76	0.78	0.80	0.80	0.82	0.85
	Payout Ratio	65.63%	64.91%	72.67%	80.92%	84.31%	67.51%	61.16%	72.31%	NA	107.04%	76.00%	64.96%	61.42%	103.90%	80.00%	72.57%	66.93%
	Earnings Growth	NA	6.87%	-5.85%	-5.59%	0.66%	28.76%	13.71%	-12.95%	NA	NA	40.85%	17.00%	8.55%	-39.37%	29.87%	13.00%	12.39%
	5Yr Avg Fwd EPS	4.97%	6.34%	4.92%	NA	NA	NA	NA	NA	NA	11.38%	5.81%	4.89%	NA	NA	NA	NA	NA
UIL Holdings Corp.	Earnings Per Share	2.18	1.90	1.96	1.80	2.23	2.56	2.53	1.85	1.24	1.54	1.30	1.86	1.87	1.89	1.94	1.99	NA
	Dividends Per Share	1.69	1.73	1.73	1.73	1.73	1.73	1.73	1.73	1.73	1.73	1.73	1.73	1.73	1.73	1.73	1.73	1.73
	Payout Ratio	77.52%	91.05%	88.27%	96.11%	77.58%	67.58%	68.38%	93.51%	139.52%	112.34%	133.08%	93.01%	92.51%	91.53%	89.18%	86.93%	NA
	Earnings Growth	NA	-12.84%	3.16%	-8.16%	23.89%	14.80%	-1.17%	-26.88%	-32.97%	24.19%	-15.58%	43.08%	0.54%	1.07%	2.65%	2.58%	NA
	5Yr Avg Fwd EPS	4.17%	6.50%	0.49%	-4.47%	-4.41%	-10.48%	-1.63%	3.85%	10.60%	6.35%	9.98%	NA	NA	NA	NA	NA	NA
Vectren Corp.	Earnings Per Share	NA	NA	NA	NA	NA	1.17	1.08	1.68	1.56	1.42	1.81	1.44	1.83	1.63	1.79	1.64	1.73
	Dividends Per Share	NA	NA	NA	NA	NA	0.98	1.03	1.07	1.11	1.15	1.19	1.23	1.27	1.31	1.35	1.37	1.39
	Payout Ratio	NA	NA	NA	NA	NA	83.67%	95.37%	63.69%	71.15%	80.99%	65.75%	85.42%	69.40%	80.37%	75.42%	83.54%	80.35%
	Earnings Growth	NA	NA	NA	NA	NA	NA	-7.69%	55.56%	-7.14%	-8.97%	27.48%	-20.44%	27.08%	-10.93%	9.82%	-8.38%	5.49%
	5Yr Avg Fwd EPS	2.71	2.60	NA	2.13	1.48	0.89	NA	1.00	1.48	1.17	1.55	1.88	1.84	1.31	1.28	1.80	1.79
Westar Energy	Earnings Per Share	2.03	2.07	2.10	2.14	2.14	1.44	1.20	1.20	0.87	0.80	0.92	0.98	1.08	1.16	1.20	1.24	1.28
	Dividends Per Share	74.91%	79.62%	NA	100.47%	144.59%	161.80%	NA	120.00%	58.78%	68.38%	59.35%	52.13%	58.70%	88.55%	93.75%	68.89%	71.51%
	Payout Ratio	NA	-4.06%	NA	-30.22%	-39.86%	-39.86%	NA	48.00%	-20.95%	-20.95%	32.48%	21.29%	-2.13%	-28.80%	-2.29%	40.63%	-0.56%
	Earnings Growth	NA	NA	NA	NA	NA	NA	NA	NA	0.38%	4.11%	5.74%	1.37%	1.39%	NA	NA	NA	NA
	5Yr Avg Fwd EPS	1.07	0.99	0.27	0.83	0.94	0.54	0.92	1.16	1.13	0.93	1.28	1.32	1.42	1.52	1.60	1.92	2.18
Wisconsin Energy	Earnings Per Share	0.73	0.75	0.77	0.78	0.78	0.69	0.40	0.40	0.40	0.42	0.44	0.46	0.50	0.54	0.68	0.80	1.04
	Dividends Per Share	68.22%	75.76%	285.19%	93.98%	82.98%	127.78%	43.48%	34.48%	35.40%	45.16%	34.38%	34.85%	35.21%	35.53%	42.50%	41.67%	47.71%
	Payout Ratio	NA	-7.48%	-72.73%	207.41%	13.25%	-42.55%	70.37%	26.09%	-2.59%	-17.70%	37.63%	3.13%	7.58%	7.04%	5.26%	20.00%	13.54%
	Earnings Growth	19.58%	35.15%	54.91%	12.91%	6.22%	22.76%	9.31%	5.61%	7.54%	12.13%	8.60%	10.68%	NA	NA	NA	NA	NA
	5Yr Avg Fwd EPS	1.96	1.91	1.61	1.84	1.43	1.60	2.27	0.42	1.23	1.27	1.20	1.35	1.35	1.46	1.49	1.56	NA
Xcel Energy, Inc.	Earnings Per Share	1.34	1.37	1.40	1.43	1.45	1.48	1.50	1.13	0.75	0.81	0.85	0.88	0.91	0.94	0.97	1.00	1.03
	Dividends Per Share	68.37%	71.73%	86.96%	77.72%	101.40%	92.50%	66.08%	60.98%	60.98%	63.78%	70.83%	65.19%	67.41%	64.38%	65.10%	64.10%	NA
	Payout Ratio	NA	-2.55%	-15.71%	14.29%	-22.28%	11.89%	41.88%	-81.50%	192.86%	3.25%	-5.51%	12.50%	0.00%	8.15%	2.05%	4.70%	NA
	Earnings Growth	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
	5Yr Avg Fwd EPS	-2.87%	6.01%	-7.15%	28.57%	33.67%	30.19%	24.32%	40.62%	3.68%	3.44%	5.48%	NA	NA	NA	NA	NA	NA

Notes:

Source: Value Line

NA denotes that no dividend payment was made, earnings were negative or financials were not available

Average 5yr EPS Growth is only reported when data are available for all 5 years

RETENTION RATIO REGRESSION
ANALYSIS

Exhibit __ (RBH-4)
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SUMMARY OUTPUT

<i>Regression Statistics</i>	
Multiple R	0.324172
R Square	0.105087
Adjusted R Square	0.101645
Standard Error	0.374780
Observations	262

Y = 5-year Average Forward EPS Growth
X = Retention Ratio

ANOVA

	<i>df</i>	<i>SS</i>	<i>MS</i>	<i>F</i>	<i>Significance F</i>
Regression	1	4.288411	4.288411	30.531140	0.000000
Residual	260	36.519664	0.140460		
Total	261	40.808075			

	<i>Coefficients</i>	<i>Standard Error</i>	<i>t Stat</i>	<i>P-value</i>	<i>Lower 95%</i>	<i>Upper 95%</i>	<i>Lower 95.0%</i>	<i>Upper 95.0%</i>
Intercept	0.208235	0.027629	7.536750	0.000000	0.153830	0.262641	0.153830	0.262641
Retention Ratio	-0.355545	0.064346	-5.525499	0.000000	-0.482251	-0.228839	-0.482251	-0.228839

RETENTION RATIO REGRESSION
ANALYSIS

Year	Ticker	Payout Ratio	5-year Average	
			Fwd EPS Growth	Retention Ratio
2004	ALE	22.22%	13.03%	77.78%
2005	ALE	50.40%	-0.53%	49.60%
2006	ALE	52.35%	1.33%	47.65%
2000	LNT	80.97%	3.42%	19.03%
2001	LNT	82.64%	2.46%	17.36%
2002	LNT	169.49%	18.83%	-69.49%
2003	LNT	63.69%	11.10%	36.31%
2004	LNT	55.14%	2.42%	44.86%
2005	LNT	47.51%	7.63%	52.49%
2006	LNT	55.83%	8.98%	44.17%
1995	AEE	83.39%	3.20%	16.61%
1996	AEE	87.76%	4.29%	12.24%
1997	AEE	104.10%	2.83%	-4.10%
1998	AEE	90.07%	3.32%	9.93%
1999	AEE	90.39%	1.35%	9.61%
2000	AEE	76.28%	-0.15%	23.72%
2001	AEE	74.49%	-3.63%	25.51%
2002	AEE	95.49%	3.17%	4.51%
2003	AEE	80.89%	-1.11%	19.11%
2004	AEE	90.07%	0.24%	9.93%
2005	AEE	81.15%	-2.03%	18.85%
2006	AEE	95.49%	-1.20%	4.51%
2000	AEP	230.77%	38.93%	-130.77%
2001	AEP	73.39%	-2.29%	26.61%
2002	AEP	83.92%	0.22%	16.08%
2003	AEP	65.22%	3.44%	34.78%
2004	AEP	53.64%	2.67%	46.36%
2005	AEP	53.79%	-0.05%	46.21%
2006	AEP	52.45%	2.36%	47.55%
1995	AVA	87.94%	256.46%	12.06%
1996	AVA	91.85%	250.94%	8.15%
1997	AVA	63.27%	233.07%	36.73%
1998	AVA	82.03%	250.46%	17.97%
1999	AVA	400.00%	262.90%	-300.00%
2000	AVA	27.27%	-5.23%	72.73%
2001	AVA	40.00%	13.09%	60.00%
2002	AVA	71.64%	11.72%	28.36%
2003	AVA	48.04%	19.05%	51.96%
2004	AVA	71.23%	27.97%	28.77%
2005	AVA	59.78%	23.65%	40.22%
1995	BKH	74.79%	15.42%	25.21%
1996	BKH	65.71%	20.76%	34.29%
1997	BKH	63.76%	13.10%	36.24%
1998	BKH	62.50%	7.41%	37.50%
1999	BKH	61.18%	5.08%	38.82%
2000	BKH	45.57%	1.45%	54.43%
2001	BKH	32.75%	-6.47%	67.25%
2002	BKH	49.79%	4.16%	50.21%
2003	BKH	65.22%	-10.29%	34.78%
2004	BKH	71.26%	228.58%	28.74%
2005	BKH	60.66%	218.63%	39.34%
2001	CNP	97.40%	8.57%	2.60%
2002	CNP	82.95%	9.41%	17.05%
2003	CNP	29.20%	10.39%	70.80%
2004	CNP	65.57%	17.02%	34.43%
2005	CNP	59.70%	16.24%	40.30%
2006	CNP	45.11%	0.28%	54.89%
1995	CNL	72.12%	7.34%	27.88%
1996	CNL	68.75%	6.49%	31.25%
1997	CNL	72.48%	7.16%	27.52%
1998	CNL	72.32%	3.18%	27.68%
1999	CNL	69.75%	2.89%	30.25%
2000	CNL	58.22%	-0.14%	41.78%
2001	CNL	57.62%	-1.67%	42.38%
2002	CNL	59.21%	-2.39%	40.79%
2003	CNL	71.43%	6.79%	28.57%
2004	CNL	68.18%	6.55%	31.82%
2005	CNL	63.38%	11.05%	36.62%

RETENTION RATIO REGRESSION
ANALYSIS

Year	Ticker	Payout Ratio	5-year Average	
			Fwd EPS Growth	Retention Ratio
2006	CNL	66.18%	14.52%	33.82%
1995	ED	69.62%	-1.15%	30.38%
1996	ED	70.99%	2.28%	29.01%
1997	ED	71.19%	1.64%	28.81%
1998	ED	69.74%	-0.88%	30.26%
1999	ED	68.37%	-5.08%	31.63%
2000	ED	79.56%	3.19%	20.44%
2001	ED	68.54%	-0.51%	31.46%
2002	ED	70.93%	3.58%	29.07%
2003	ED	79.15%	4.81%	20.85%
2004	ED	97.41%	7.10%	2.59%
2005	ED	76.25%	3.43%	23.75%
2006	ED	77.97%	4.27%	22.03%
1995	D	104.88%	7.20%	-4.88%
1996	D	96.99%	9.41%	3.01%
1997	D	86.00%	19.21%	14.00%
1998	D	150.00%	24.00%	-50.00%
1999	D	86.00%	10.86%	14.00%
2000	D	103.20%	8.27%	-3.20%
2001	D	86.58%	16.43%	13.42%
2002	D	53.53%	1.83%	46.47%
2003	D	65.82%	14.11%	34.18%
2004	D	61.03%	9.75%	38.97%
2005	D	89.33%	17.56%	10.67%
2006	D	57.50%	4.66%	42.50%
1995	DTE	68.21%	1.77%	31.79%
1996	DTE	73.57%	-3.62%	26.43%
1997	DTE	71.53%	11.43%	28.47%
1998	DTE	67.54%	5.14%	32.46%
1999	DTE	61.86%	1.19%	38.14%
2000	DTE	63.00%	7.20%	37.00%
2001	DTE	95.81%	9.04%	4.19%
2002	DTE	53.79%	-4.88%	46.21%
2003	DTE	72.28%	0.77%	27.72%
2004	DTE	80.78%	6.61%	19.22%
2005	DTE	63.00%	4.05%	37.00%
2006	DTE	84.90%	8.69%	15.10%
2004	EIX	115.94%	76.47%	-15.94%
2005	EIX	30.54%	0.34%	69.46%
1995	GXP	80.21%	5.84%	19.79%
1996	GXP	94.08%	3.75%	5.92%
1997	GXP	95.86%	9.41%	4.14%
1998	GXP	86.77%	9.30%	13.23%
1999	GXP	131.75%	17.64%	-31.75%
2000	GXP	80.98%	2.83%	19.02%
2001	GXP	104.40%	2.18%	-4.40%
2002	GXP	81.37%	-0.52%	18.63%
2003	GXP	73.13%	-10.30%	26.87%
2004	GXP	67.48%	-14.22%	32.52%
2005	GXP	76.15%	-2.23%	23.85%
2006	GXP	102.47%	-0.76%	-2.47%
1995	HE	89.47%	-0.66%	10.53%
1996	HE	93.08%	4.99%	6.92%
1997	HE	88.41%	4.01%	11.59%
1998	HE	83.78%	2.06%	16.22%
1999	HE	85.52%	-0.31%	14.48%
2000	HE	97.64%	3.64%	2.36%
2001	HE	77.50%	-3.34%	22.50%
2002	HE	76.54%	-6.90%	23.46%
2003	HE	78.48%	-7.12%	21.52%
2004	HE	91.18%	-7.33%	8.82%
2005	HE	84.93%	-2.21%	15.07%
1995	IDA	88.57%	11.79%	11.43%
1996	IDA	84.16%	9.88%	15.84%
1997	IDA	80.17%	-1.38%	19.83%
1998	IDA	78.48%	-10.03%	21.52%
1999	IDA	76.54%	9.04%	23.46%
2000	IDA	53.14%	-1.34%	46.86%

RETENTION RATIO REGRESSION
ANALYSIS

Year	Ticker	Payout Ratio	5-year Average	
			Fwd EPS Growth	Retention Ratio
2001	IDA	55.52%	6.37%	44.48%
2002	IDA	114.11%	12.47%	-14.11%
2003	IDA	177.08%	24.13%	-77.08%
2004	IDA	63.16%	8.77%	36.84%
2005	IDA	68.57%	12.70%	31.43%
2001	TEG	75.91%	6.90%	24.09%
2002	TEG	77.37%	1.03%	22.63%
2003	TEG	78.26%	-6.37%	21.74%
2004	TEG	54.05%	-7.00%	45.95%
2005	TEG	54.77%	1.32%	45.23%
2006	TEG	64.96%	1.93%	35.04%
1995	OGE	87.50%	5.04%	12.50%
1996	OGE	82.10%	-2.63%	17.90%
1997	OGE	82.61%	-0.33%	17.39%
1998	OGE	65.20%	-1.48%	34.80%
1999	OGE	68.56%	0.08%	31.44%
2000	OGE	70.37%	1.16%	29.63%
2001	OGE	103.10%	14.28%	-3.10%
2002	OGE	93.01%	13.66%	6.99%
2003	OGE	76.88%	8.33%	23.12%
2004	OGE	74.72%	9.12%	25.28%
2005	OGE	72.68%	11.04%	27.32%
2006	OGE	54.69%	7.34%	45.31%
2002	POM	23.46%	-2.02%	76.54%
2003	POM	74.07%	8.13%	25.93%
2004	POM	68.49%	-2.52%	31.51%
2005	POM	67.11%	0.47%	32.89%
2005	PCG	52.34%	4.23%	47.66%
1995	PNW	41.89%	8.64%	58.11%
1996	PNW	41.70%	8.36%	58.30%
1997	PNW	40.94%	-0.24%	59.06%
1998	PNW	43.16%	-0.97%	56.84%
1999	PNW	41.82%	-2.81%	58.18%
2000	PNW	42.69%	-6.52%	57.31%
2001	PNW	41.58%	-0.18%	58.42%
2002	PNW	64.43%	4.74%	35.57%
2003	PNW	68.65%	-0.86%	31.35%
2004	PNW	70.93%	-0.01%	29.07%
2005	PNW	86.16%	9.88%	13.84%
1995	SCG	77.42%	5.92%	22.58%
1996	SCG	71.71%	4.16%	28.29%
1997	SCG	79.47%	7.77%	20.53%
1998	SCG	72.64%	6.46%	27.36%
1999	SCG	91.67%	14.24%	8.33%
2000	SCG	54.25%	5.61%	45.75%
2001	SCG	55.81%	3.97%	44.19%
2002	SCG	54.62%	2.98%	45.38%
2003	SCG	55.20%	3.51%	44.80%
2004	SCG	54.68%	1.47%	45.32%
2005	SCG	56.12%	1.56%	43.88%
2006	SCG	64.86%	2.86%	35.14%
1995	SRE	80.41%	5.50%	19.59%
1996	SRE	78.79%	9.85%	21.21%
1997	SRE	70.91%	9.51%	29.09%
1998	SRE	125.81%	19.81%	-25.81%
1999	SRE	93.98%	19.15%	6.02%
2000	SRE	48.54%	12.24%	51.46%
2001	SRE	39.22%	11.52%	60.78%
2002	SRE	35.84%	9.78%	64.16%
2003	SRE	33.22%	9.00%	66.78%
2004	SRE	25.45%	4.47%	74.55%
2005	SRE	32.95%	3.37%	67.05%
1995	SO	73.49%	4.07%	26.51%
1996	SO	75.00%	-0.15%	25.00%
1997	SO	82.28%	4.02%	17.72%
1998	SO	77.46%	3.42%	22.54%
1999	SO	73.22%	3.18%	26.78%
2000	SO	66.67%	1.89%	33.33%

RETENTION RATIO REGRESSION
ANALYSIS

Year	Ticker	Payout Ratio	5-year Average	
			Fwd EPS Growth	Retention Ratio
2001	SO	83.23%	5.59%	16.77%
2002	SO	73.51%	4.32%	26.49%
2003	SO	70.56%	2.76%	29.44%
2004	SO	68.93%	2.47%	31.07%
2005	SO	69.48%	2.22%	30.52%
2006	SO	73.33%	4.19%	26.67%
1995	TE	65.63%	4.97%	34.38%
1996	TE	64.91%	6.34%	35.09%
1997	TE	72.67%	4.92%	27.33%
2004	TE	107.04%	11.38%	-7.04%
2005	TE	76.00%	5.81%	24.00%
2006	TE	64.96%	4.89%	35.04%
1995	UIL	77.52%	4.17%	22.48%
1996	UIL	91.05%	6.50%	8.95%
1997	UIL	88.27%	0.49%	11.73%
1998	UIL	96.11%	-4.47%	3.89%
1999	UIL	77.58%	-4.41%	22.42%
2000	UIL	67.58%	-10.48%	32.42%
2001	UIL	68.38%	-1.63%	31.62%
2002	UIL	93.51%	3.85%	6.49%
2003	UIL	139.52%	10.66%	-39.52%
2004	UIL	112.34%	6.35%	-12.34%
2005	UIL	133.08%	9.98%	-33.08%
2000	VVC	83.76%	11.84%	16.24%
2001	VVC	95.37%	9.29%	4.63%
2002	VVC	63.69%	3.60%	36.31%
2003	VVC	71.15%	2.84%	28.85%
2004	VVC	80.99%	6.60%	19.01%
2005	VVC	65.75%	-0.57%	34.25%
2006	VVC	85.42%	4.62%	14.58%
2002	WR	120.00%	15.74%	-20.00%
2003	WR	58.78%	0.38%	41.22%
2004	WR	68.38%	4.11%	31.62%
2005	WR	59.35%	5.74%	40.65%
2006	WR	52.13%	1.37%	47.87%
1995	WEC	68.22%	19.58%	31.78%
1996	WEC	75.76%	35.15%	24.24%
1997	WEC	285.19%	54.91%	-185.19%
1998	WEC	93.98%	12.91%	6.02%
1999	WEC	82.98%	6.72%	17.02%
2000	WEC	127.78%	22.76%	-27.78%
2001	WEC	43.48%	9.31%	56.52%
2002	WEC	34.48%	5.61%	65.52%
2003	WEC	35.40%	7.54%	64.60%
2004	WEC	45.16%	12.13%	54.84%
2005	WEC	34.38%	8.60%	65.63%
2006	WEC	34.85%	10.68%	65.15%
1995	XEL	68.37%	-2.87%	31.63%
1996	XEL	71.73%	6.01%	28.27%
1997	XEL	86.96%	-7.15%	13.04%
1998	XEL	77.72%	28.57%	22.28%
1999	XEL	101.40%	33.67%	-1.40%
2000	XEL	92.50%	30.19%	7.50%
2001	XEL	66.08%	24.32%	33.92%
2002	XEL	269.05%	40.62%	-169.05%
2003	XEL	60.98%	3.68%	39.02%
2004	XEL	63.78%	3.44%	36.22%
2005	XEL	70.83%	5.48%	29.17%

Testimony of Robert B. Hevert

Exhibit __ (RBH-5)

CAPM and Zero Beta CAPM using Ex-Ante MRP

CAPM AND ZERO BETA CAPM USING *EX-ANTE* MARKET RISK PREMIUM CALCULATION

	[3]	[4]	[5]	[6]	[7]	[8]
	Risk-Free Rate	Average Beta	Market DCF Derived Risk-Premium	CAPM	Zero Beta CAPM	Average CAPM
[1] Combined Proxy Group Bloomberg Beta	3.08%	0.738	10.11%	10.54%	11.20%	10.87%
[2] Combined Proxy Group Value Line Beta	3.08%	0.728	10.11%	10.44%	11.13%	10.78%
			Average:	10.49%	11.16%	10.83%

Notes:

[1] Source: Bloomberg Professional

[2] Source: Value Line

[3] Source: Bloomberg Professional, 3-month average of 30-year Treasury

[4] *see Notes [1] and [2]*

[5] Source: Exhibit No. __ (RBH-5) page 2

[6] Equals Col. [3] + (Col. [4] x Col. [5])

[7] Equals Col. [3] + (0.25 x Col. [5]) + (0.75 x Col. [4] x Col. [5])

[8] Average of Col. [6] & Col. [7]

MARKET RISK PREMIUM DERIVED FROM ANALYSTS' LONG-TERM GROWTH ESTIMATES

[1]	[2]	[3]
Estimated Weighted Index Dividend Yield	Weighted Index Long-Term Growth Rate	S&P 500 Est. Required Market Return
2.09%	10.98%	13.19%

[4] Current 30-Year Treasury (3-month average) 3.08%

[5] Implied Market Risk Premium: 10.11%

STANDARD AND POOR'S 500 INDEX

		[6]	[7]	[8]	[9]	[10]
Name	Ticker	Weight in Index	Long-Term Growth Est.	Cap-Weighted Long-Term Growth Est.	Estimated Dividend Yield	Cap-Weighted Dividend Yield
3M CO	MMM	0.48%	12.50%	0.06%	2.65%	0.01%
ABBOTT LABORATORIES	ABT	0.72%	9.08%	0.07%	3.45%	0.02%
ABERCROMBIE & FITCH CO-CL A	ANF	0.03%	21.40%	0.01%	1.23%	0.00%
ACCENTURE PLC-CL A	ACN	0.32%	14.00%	0.04%	2.15%	0.01%
ACE LTD	ACE	0.19%	9.65%	0.02%	2.40%	0.00%
ADOBE SYSTEMS INC	ADBE	0.13%	10.25%	0.01%	0.00%	0.00%
ADVANCED MICRO DEVICES	AMD	0.04%	9.77%	0.00%	0.00%	0.00%
AES CORP	AES	0.08%	8.00%	0.01%	0.61%	0.00%
AETNA INC	AET	0.13%	10.80%	0.01%	1.43%	0.00%
AFLAC INC	AFL	0.17%	10.33%	0.02%	2.86%	0.00%
AGILENT TECHNOLOGIES INC	A	0.12%	14.55%	0.02%	0.52%	0.00%
AGL RESOURCES INC	GAS	0.04%	4.00%	0.00%	4.68%	0.00%
AIR PRODUCTS & CHEMICALS INC	APD	0.15%	9.48%	0.01%	2.64%	0.00%
AIRGAS INC	ARG	0.05%	14.30%	0.01%	1.44%	0.00%
AKAMAI TECHNOLOGIES INC	AKAM	0.05%	14.43%	0.01%	0.00%	0.00%
ALCOA INC	AA	0.09%	10.00%	0.01%	1.22%	0.00%
ALLEGHENY TECHNOLOGIES INC	ATI	0.04%	15.00%	0.01%	1.66%	0.00%
ALLERGAN INC	AGN	0.22%	14.05%	0.03%	0.22%	0.00%
ALLSTATE CORP	ALL	0.13%	9.00%	0.01%	2.58%	0.00%
ALPHA NATURAL RESOURCES INC	ANR	0.03%	n/a	n/a	0.00%	0.00%
ALTERA CORP	ALTR	0.10%	14.75%	0.01%	0.82%	0.00%
ALTRIA GROUP INC	MO	0.47%	8.00%	0.04%	5.75%	0.03%
AMAZON.COM INC	AMZN	0.65%	28.89%	0.19%	0.00%	0.00%
AMEREN CORPORATION	AEE	0.06%	-4.00%	0.00%	5.07%	0.00%
AMERICAN ELECTRIC POWER	AEP	0.14%	3.75%	0.01%	4.89%	0.01%
AMERICAN EXPRESS CO	AXP	0.51%	11.67%	0.06%	1.38%	0.01%
AMERICAN INTERNATIONAL GROUP	AIG	0.39%	12.33%	0.05%	0.00%	0.00%
AMERICAN TOWER CORP	AMT	0.19%	20.40%	0.04%	1.36%	0.00%
AMERIPRISE FINANCIAL INC	AMP	0.10%	13.00%	0.01%	1.80%	0.00%
AMERISOURCEBERGEN CORP	ABC	0.08%	13.33%	0.01%	1.13%	0.00%
AMGEN INC	AMGN	0.41%	9.27%	0.04%	2.14%	0.01%
AMPHENOL CORP-CL A	APH	0.07%	14.00%	0.01%	0.57%	0.00%
ANADARKO PETROLEUM CORP	APC	0.32%	9.88%	0.03%	0.43%	0.00%
ANALOG DEVICES INC	ADI	0.09%	11.00%	0.01%	2.88%	0.00%
AON CORP	AON	0.12%	8.33%	0.01%	1.25%	0.00%
APACHE CORP	APA	0.32%	9.76%	0.03%	0.61%	0.00%
APARTMENT INVT & MGMT CO -A	AIV	0.02%	8.90%	0.00%	2.72%	0.00%
APOLLO GROUP INC-CL A	APOL	0.04%	10.50%	0.00%	0.00%	0.00%
APPLE INC	AAPL	4.20%	19.80%	0.83%	0.00%	0.00%
APPLIED MATERIALS INC	AMAT	0.13%	14.00%	0.02%	2.41%	0.00%
ARCHER-DANIELS-MIDLAND CO	ADM	0.16%	10.00%	0.02%	2.12%	0.00%
ASSURANT INC	AIZ	0.03%	9.67%	0.00%	1.96%	0.00%
AT&T INC	T	1.44%	6.34%	0.09%	5.60%	0.08%
AUTODESK INC	ADSK	0.07%	17.40%	0.01%	0.00%	0.00%
AUTOMATIC DATA PROCESSING	ADP	0.21%	10.17%	0.02%	2.81%	0.01%
AUTONATION INC	AN	0.04%	18.21%	0.01%	n/a	n/a
AUTOZONE INC	AZO	0.11%	15.63%	0.02%	0.00%	0.00%
AVALONBAY COMMUNITIES INC	AVB	0.10%	9.63%	0.01%	2.77%	0.00%
AVERY DENNISON CORP	AVY	0.02%	7.00%	0.00%	3.61%	0.00%
AVON PRODUCTS INC	AVP	0.06%	11.00%	0.01%	4.89%	0.00%
BAKER HUGHES INC	BHI	0.16%	23.00%	0.04%	1.23%	0.00%
BALL CORP	BLL	0.05%	10.00%	0.00%	0.88%	0.00%
BANK OF NEW YORK MELLON CORP	BK	0.22%	16.50%	0.04%	2.34%	0.01%
BANK OF AMERICA CORP	BAC	0.81%	8.67%	0.07%	0.45%	0.00%
BAXTER INTERNATIONAL INC	BAX	0.26%	9.21%	0.02%	2.30%	0.01%
BB&T CORP	BBT	0.17%	7.00%	0.01%	2.40%	0.00%
BEAM INC	BEAM	0.07%	11.52%	0.01%	1.45%	0.00%
BECTON DICKINSON AND CO	BDX	0.13%	9.75%	0.01%	2.28%	0.00%
BED BATH & BEYOND INC	BBBY	0.12%	15.67%	0.02%	0.00%	0.00%
BEMIS COMPANY	BMS	0.03%	6.00%	0.00%	3.18%	0.00%
BERKSHIRE HATHAWAY INC-CL B	BRK/B	0.67%	n/a	n/a	n/a	n/a
BEST BUY CO INC	BBY	0.07%	8.25%	0.01%	2.49%	0.00%
BIG LOTS INC	BIG	0.02%	12.13%	0.00%	n/a	n/a
BIOGEN IDEC INC	BIIB	0.22%	12.90%	0.03%	0.00%	0.00%

STANDARD AND POOR'S 500 INDEX

		[6]	[7]	[8]	[9]	[10]
Name	Ticker	Weight in Index	Long-Term Growth Est.	Cap-Weighted Long-Term Growth Est.	Estimated Dividend Yield	Cap-Weighted Dividend Yield
BLACKROCK INC	BLK	0.22%	12.50%	0.03%	2.91%	0.01%
BMC SOFTWARE INC	BMC	0.05%	9.65%	0.00%	0.00%	0.00%
BOEING CO/THE	BA	0.43%	14.00%	0.06%	2.34%	0.01%
BORGWARNER INC	BWA	0.07%	22.72%	0.02%	0.07%	0.00%
BOSTON PROPERTIES INC	BXP	0.12%	5.54%	0.01%	2.03%	0.00%
BOSTON SCIENTIFIC CORP	BSX	0.07%	5.66%	0.00%	0.00%	0.00%
BRISTOL-MYERS SQUIBB CO	BMJ	0.43%	3.87%	0.02%	4.08%	0.02%
BROADCOM CORP-CL A	BRM	0.14%	15.33%	0.02%	1.03%	0.00%
BROWN-FORMAN CORP-CLASS B	BF/B	0.05%	13.00%	0.01%	1.68%	0.00%
CA INC	CA	0.10%	10.67%	0.01%	1.47%	0.00%
CABLEVISION SYSTEMS-NY GRP-A	CVC	0.02%	11.68%	0.00%	4.18%	0.00%
CABOT OIL & GAS CORP	COG	0.05%	10.00%	0.01%	0.28%	0.00%
CAMERON INTERNATIONAL CORP	CAM	0.10%	17.00%	0.02%	0.00%	0.00%
CAMPBELL SOUP CO	CPB	0.08%	6.00%	0.00%	3.62%	0.00%
CAPITAL ONE FINANCIAL CORP	COF	0.24%	10.67%	0.03%	0.46%	0.00%
CARDINAL HEALTH INC	CAH	0.11%	12.25%	0.01%	1.79%	0.00%
CAREFUSION CORP	CFN	0.04%	9.59%	0.00%	0.00%	0.00%
CARMAX INC	KMX	0.06%	13.99%	0.01%	n/a	n/a
CARNIVAL CORP	CCL	0.15%	19.67%	0.03%	3.09%	0.00%
CATERPILLAR INC	CAT	0.57%	11.38%	0.06%	1.62%	0.01%
CBRE GROUP INC - A	CBG	0.05%	13.33%	0.01%	3.17%	0.00%
CBS CORP-CLASS B NON VOTING	CBS	0.15%	12.72%	0.02%	1.30%	0.00%
CELGENE CORP	CELG	0.26%	24.47%	0.06%	0.00%	0.00%
CENTERPOINT ENERGY INC	CNP	0.06%	6.25%	0.00%	4.25%	0.00%
CENTURYLINK INC	CTL	0.19%	2.32%	0.00%	7.42%	0.01%
CERNER CORP	CERN	0.10%	19.40%	0.02%	0.00%	0.00%
CF INDUSTRIES HOLDINGS INC	CF	0.09%	12.00%	0.01%	0.88%	0.00%
C.H. ROBINSON WORLDWIDE INC	CHRW	0.08%	14.38%	0.01%	2.01%	0.00%
CHESAPEAKE ENERGY CORP	CHK	0.13%	3.73%	0.00%	0.97%	0.00%
CHEVRON CORP	CVX	1.68%	-0.55%	-0.01%	3.00%	0.05%
CHIPOTLE MEXICAN GRILL INC	CMG	0.10%	20.10%	0.02%	0.00%	0.00%
CHUBB CORP	CB	0.14%	9.75%	0.01%	2.37%	0.00%
CIGNA CORP	CI	0.10%	10.88%	0.01%	0.07%	0.00%
CINCINNATI FINANCIAL CORP	CINF	0.04%	5.00%	0.00%	4.56%	0.00%
CINTAS CORP	CTAS	0.04%	11.50%	0.00%	1.32%	0.00%
CISCO SYSTEMS INC	CSCO	0.83%	9.09%	0.08%	1.41%	0.01%
CITIGROUP INC	C	0.83%	8.33%	0.07%	0.78%	0.01%
CITRIX SYSTEMS INC	CTXS	0.11%	16.00%	0.02%	0.00%	0.00%
CLIFFS NATURAL RESOURCES INC	CLF	0.08%	12.00%	0.01%	2.20%	0.00%
CLOROX COMPANY	CLX	0.07%	10.00%	0.01%	3.50%	0.00%
CME GROUP INC	CME	0.15%	15.00%	0.02%	4.12%	0.01%
CMS ENERGY CORP	CMS	0.04%	5.80%	0.00%	4.40%	0.00%
COACH INC	COH	0.17%	15.30%	0.03%	1.18%	0.00%
COCA-COLA CO/THE	KO	1.22%	8.00%	0.10%	2.92%	0.04%
COCA-COLA ENTERPRISES	CCE	0.06%	8.50%	0.01%	2.40%	0.00%
COGNIZANT TECH SOLUTIONS-A	CTSH	0.18%	19.00%	0.03%	0.00%	0.00%
COLGATE-PALMOLIVE CO	CL	0.35%	9.00%	0.03%	2.56%	0.01%
COMCAST CORP-CLASS A	CMCSA	0.47%	17.95%	0.09%	2.16%	0.01%
COMERICA INC	CMA	0.05%	6.37%	0.00%	1.52%	0.00%
COMPUTER SCIENCES CORP	CSC	0.04%	8.00%	0.00%	2.53%	0.00%
CONAGRA FOODS INC	CAG	0.08%	9.00%	0.01%	3.59%	0.00%
CONOCOPHILLIPS	COP	0.76%	-1.94%	-0.01%	3.54%	0.03%
CONSOLIDATED EDISON INC	ED	0.13%	3.66%	0.00%	4.21%	0.01%
CONSOL ENERGY INC	CNX	0.06%	n/a	n/a	1.45%	0.00%
CONSTELLATION BRANDS INC-A	STZ	0.03%	10.00%	0.00%	0.00%	0.00%
COOPER INDUSTRIES PLC	CBE	0.08%	14.67%	0.01%	1.93%	0.00%
CORNING INC	GLW	0.17%	9.67%	0.02%	2.05%	0.00%
COSTCO WHOLESALE CORP	COST	0.30%	13.90%	0.04%	1.02%	0.00%
COVENTRY HEALTH CARE INC	CVH	0.04%	12.33%	0.00%	0.22%	0.00%
COVIDIEN PLC	COV	0.20%	11.25%	0.02%	1.59%	0.00%
CR BARD INC	BCR	0.06%	10.00%	0.01%	0.83%	0.00%
CROWN CASTLE INTL CORP	CCI	0.11%	22.67%	0.03%	0.00%	0.00%
CSX CORP	CSX	0.18%	14.78%	0.03%	2.31%	0.00%
CUMMINS INC	CMI	0.19%	13.27%	0.02%	1.25%	0.00%
CVS CAREMARK CORP	CVS	0.45%	13.50%	0.06%	1.42%	0.01%
DANAHER CORP	DHR	0.29%	14.50%	0.04%	0.18%	0.00%
DARDEN RESTAURANTS INC	DRI	0.05%	12.27%	0.01%	3.19%	0.00%
DAVITA INC	DVA	0.06%	12.57%	0.01%	0.00%	0.00%
DEAN FOODS CO	DF	0.02%	10.00%	0.00%	0.00%	0.00%
DEERE & CO	DE	0.26%	14.95%	0.04%	2.01%	0.01%
DELL INC	DELL	0.23%	4.67%	0.01%	0.00%	0.00%
DENBURY RESOURCES INC	DNR	0.06%	26.75%	0.02%	0.00%	0.00%
DENTSPLY INTERNATIONAL INC	XRAY	0.04%	10.80%	0.00%	0.41%	0.00%
DEVON ENERGY CORPORATION	DVN	0.23%	7.75%	0.02%	1.04%	0.00%
DEVRY INC	DV	0.02%	10.35%	0.00%	0.77%	0.00%
DIAMOND OFFSHORE DRILLING	DO	0.08%	18.00%	0.01%	4.87%	0.00%
DIRECTV-CLASS A	DTV	0.25%	13.62%	0.03%	0.00%	0.00%

STANDARD AND POOR'S 500 INDEX

		[6]	[7]	[8]	[9]	[10]
Name	Ticker	Weight in Index	Long-Term Growth Est.	Cap-Weighted Long-Term Growth Est.	Estimated Dividend Yield	Cap-Weighted Dividend Yield
DISCOVER FINANCIAL SERVICES	DFS	0.13%	10.50%	0.01%	1.24%	0.00%
DISCOVERY COMMUNICATIONS-A	DISCA	0.05%	20.70%	0.01%	0.00%	0.00%
DOLLAR TREE INC	DLTR	0.09%	20.93%	0.02%	n/a	n/a
DOMINION RESOURCES INC/VA	D	0.22%	3.50%	0.01%	4.17%	0.01%
DOVER CORP	DOV	0.09%	14.50%	0.01%	2.02%	0.00%
DOW CHEMICAL CO/THE	DOW	0.32%	5.33%	0.02%	2.99%	0.01%
DR HORTON INC	DHI	0.04%	7.67%	0.00%	0.94%	0.00%
DR PEPPER SNAPPLE GROUP INC	DPS	0.06%	8.00%	0.01%	3.56%	0.00%
DTE ENERGY COMPANY	DTE	0.07%	4.10%	0.00%	4.40%	0.00%
DU PONT (E.I.) DE NEMOURS	DD	0.38%	8.81%	0.03%	3.08%	0.01%
DUKE ENERGY CORP	DUK	0.22%	2.67%	0.01%	4.83%	0.01%
DUN & BRADSTREET CORP	DNB	0.03%	10.00%	0.00%	1.77%	0.00%
E*TRADE FINANCIAL CORP	ETFC	0.02%	11.00%	0.00%	0.00%	0.00%
EASTMAN CHEMICAL CO	EMN	0.05%	7.50%	0.00%	1.95%	0.00%
EATON CORP	ETN	0.13%	10.25%	0.01%	2.99%	0.00%
EBAY INC	EBAY	0.37%	12.99%	0.05%	0.00%	0.00%
ECOLAB INC	ECL	0.13%	13.30%	0.02%	1.32%	0.00%
EDISON INTERNATIONAL	EIX	0.11%	-1.45%	0.00%	3.10%	0.00%
EDWARDS LIFESCIENCES CORP	EW	0.06%	20.90%	0.01%	0.00%	0.00%
EL PASO CORP	EP	0.17%	n/a	n/a	1.15%	0.00%
ELECTRONIC ARTS INC	EA	0.04%	17.42%	0.01%	0.00%	0.00%
ELI LILLY & CO	LLY	0.36%	-2.27%	-0.01%	4.87%	0.02%
EMC CORP/MA	EMC	0.46%	15.50%	0.07%	0.00%	0.00%
EMERSON ELECTRIC CO	EMR	0.30%	13.00%	0.04%	3.00%	0.01%
ENTERGY CORP	ETR	0.09%	-3.03%	0.00%	4.98%	0.00%
EOG RESOURCES INC	EOG	0.24%	35.60%	0.09%	0.55%	0.00%
EQT CORP	EQT	0.06%	32.25%	0.02%	1.75%	0.00%
EQUIFAX INC	EFX	0.04%	10.00%	0.00%	1.52%	0.00%
EQUITY RESIDENTIAL	EQR	0.14%	8.08%	0.01%	2.88%	0.00%
ESTEE LAUDER COMPANIES-CL A	EL	0.12%	13.25%	0.02%	0.90%	0.00%
EXELON CORP	EXC	0.25%	-4.70%	-0.01%	5.42%	0.01%
EXPEDIA INC	EXPE	0.03%	9.24%	0.00%	1.03%	0.00%
EXPEDITORS INTL WASH INC	EXPD	0.07%	12.96%	0.01%	1.23%	0.00%
EXPRESS SCRIPTS INC	ESRX	0.20%	16.00%	0.03%	0.00%	0.00%
EXXON MOBIL CORP	XOM	3.13%	5.08%	0.16%	2.28%	0.07%
F5 NETWORKS INC	FFIV	0.08%	22.30%	0.02%	0.00%	0.00%
FAMILY DOLLAR STORES	FDO	0.05%	15.82%	0.01%	1.38%	0.00%
FASTENAL CO	FAST	0.12%	19.40%	0.02%	1.27%	0.00%
FEDERATED INVESTORS INC-CL B	FII	0.02%	8.00%	0.00%	4.37%	0.00%
FEDEX CORP	FDX	0.23%	14.23%	0.03%	0.55%	0.00%
FIDELITY NATIONAL INFORMATIO	FIS	0.07%	13.14%	0.01%	2.12%	0.00%
FIFTH THIRD BANCORP	FITB	0.10%	3.38%	0.00%	2.56%	0.00%
FIRST HORIZON NATIONAL CORP	FHN	0.02%	7.50%	0.00%	0.89%	0.00%
FIRST SOLAR INC	FSLR	0.02%	16.25%	0.00%	0.00%	0.00%
FIRSTENERGY CORP	FE	0.14%	2.00%	0.00%	4.94%	0.01%
FISERV INC	FISV	0.07%	12.43%	0.01%	0.00%	0.00%
FLIR SYSTEMS INC	FLIR	0.03%	14.24%	0.00%	1.07%	0.00%
FLOWSERVE CORP	FLS	0.05%	6.00%	0.00%	1.21%	0.00%
FLUOR CORP	FLR	0.08%	12.67%	0.01%	0.96%	0.00%
FMC CORP	FMC	0.05%	8.82%	0.00%	0.60%	0.00%
FMC TECHNOLOGIES INC	FTI	0.10%	13.00%	0.01%	0.00%	0.00%
FORD MOTOR CO	F	0.36%	11.44%	0.04%	1.60%	0.01%
FOREST LABORATORIES INC	FRX	0.07%	-1.00%	0.00%	0.00%	0.00%
FRANKLIN RESOURCES INC	BEN	0.21%	9.00%	0.02%	2.45%	0.01%
FREEPORT-MCMORAN COPPER	FCX	0.28%	n/a	n/a	3.54%	0.01%
FRONTIER COMMUNICATIONS CORP	FTR	0.03%	3.00%	0.00%	9.26%	0.00%
GAMESTOP CORP-CLASS A	GME	0.02%	9.50%	0.00%	n/a	n/a
GANNETT CO	GCI	0.03%	9.00%	0.00%	4.67%	0.00%
GAP INC/THE	GPS	0.10%	9.00%	0.01%	1.92%	0.00%
GENERAL DYNAMICS CORP	GD	0.20%	9.00%	0.02%	2.62%	0.01%
GENERAL ELECTRIC CO	GE	1.64%	13.50%	0.22%	3.36%	0.06%
GENERAL MILLS INC	GIS	0.19%	8.00%	0.02%	3.14%	0.01%
GENUINE PARTS CO	GPC	0.08%	9.46%	0.01%	3.15%	0.00%
GENWORTH FINANCIAL INC-CL A	GNW	0.03%	5.00%	0.00%	0.04%	0.00%
GILEAD SCIENCES INC	GILD	0.27%	16.07%	0.04%	0.00%	0.00%
GOLDMAN SACHS GROUP INC	GS	0.47%	9.05%	0.04%	1.15%	0.01%
GOODRICH CORP	GR	0.12%	11.05%	0.01%	0.95%	0.00%
GOODYEAR TIRE & RUBBER CO	GT	0.02%	40.85%	0.01%	0.00%	0.00%
GOOGLE INC-CL A	GOOG	1.24%	17.38%	0.22%	0.00%	0.00%
H&R BLOCK INC	HRB	0.04%	11.00%	0.00%	3.96%	0.00%
HALLIBURTON CO	HAL	0.25%	22.00%	0.05%	1.05%	0.00%
HARLEY-DAVIDSON INC	HOG	0.09%	13.00%	0.01%	1.07%	0.00%
HARMAN INTERNATIONAL	HAR	0.03%	20.00%	0.01%	0.60%	0.00%
HARRIS CORP	HRS	0.04%	6.50%	0.00%	2.66%	0.00%
HARTFORD FINANCIAL SVCS GRP	HIG	0.07%	9.50%	0.01%	2.14%	0.00%
HASBRO INC	HAS	0.04%	10.00%	0.00%	4.00%	0.00%
HCP INC	HCP	0.13%	4.96%	0.01%	4.97%	0.01%

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		Weight in Index	Long-Term Growth Est.	Cap-Weighted Long-Term Growth Est.	Estimated Dividend Yield	Cap-Weighted Dividend Yield
HEALTH CARE REIT INC	HCN	0.09%	6.42%	0.01%	5.40%	0.00%
HELMERICH & PAYNE	HP	0.05%	15.00%	0.01%	0.47%	0.00%
HERSHEY CO/THE	HSY	0.08%	7.00%	0.01%	2.48%	0.00%
HESS CORP	HES	0.16%	5.19%	0.01%	0.64%	0.00%
HEWLETT-PACKARD CO	HPQ	0.37%	9.00%	0.03%	1.73%	0.01%
HJ HEINZ CO	HNZ	0.13%	8.00%	0.01%	3.59%	0.00%
HOME DEPOT INC	HD	0.58%	14.50%	0.08%	2.40%	0.01%
HONEYWELL INTERNATIONAL INC	HON	0.36%	16.48%	0.06%	2.42%	0.01%
HORMEL FOODS CORP	HRL	0.06%	11.00%	0.01%	2.10%	0.00%
HOSPIRA INC	HSP	0.05%	-0.54%	0.00%	0.00%	0.00%
HOST HOTELS & RESORTS INC	HST	0.09%	12.18%	0.01%	1.51%	0.00%
HUDSON CITY BANCORP INC	HCBK	0.03%	0.50%	0.00%	4.25%	0.00%
HUMANA INC	HUM	0.11%	9.00%	0.01%	1.16%	0.00%
HUNTINGTON BANCSHARES INC	HBAN	0.04%	5.50%	0.00%	2.68%	0.00%
INTL BUSINESS MACHINES CORP	IBM	1.84%	10.00%	0.18%	1.54%	0.03%
ILLINOIS TOOL WORKS	ITW	0.22%	9.05%	0.02%	2.48%	0.01%
INGERSOLL-RAND PLC	IR	0.09%	10.60%	0.01%	1.57%	0.00%
INTEGRYS ENERGY GROUP INC	TEG	0.03%	4.50%	0.00%	5.13%	0.00%
INTEL CORP	INTC	1.07%	10.40%	0.11%	3.07%	0.03%
INTERCONTINENTALEXCHANGE INC	ICE	0.08%	14.00%	0.01%	0.00%	0.00%
INTERPUBLIC GROUP OF COS INC	IPG	0.04%	9.33%	0.00%	1.95%	0.00%
INTL FLAVORS & FRAGRANCES	IFF	0.04%	3.00%	0.00%	2.22%	0.00%
INTL GAME TECHNOLOGY	IGT	0.04%	14.75%	0.01%	1.58%	0.00%
INTERNATIONAL PAPER CO	IP	0.12%	5.00%	0.01%	2.95%	0.00%
INTUIT INC	INTU	0.14%	15.14%	0.02%	0.71%	0.00%
INTUITIVE SURGICAL INC	ISRG	0.16%	21.33%	0.03%	n/a	n/a
INVESCO LTD	IVZ	0.09%	11.33%	0.01%	1.99%	0.00%
IRON MOUNTAIN INC	IRM	0.04%	13.67%	0.01%	3.46%	0.00%
J.C. PENNEY CO INC	JCP	0.06%	16.50%	0.01%	2.28%	0.00%
JABIL CIRCUIT INC	JBL	0.04%	12.00%	0.01%	1.16%	0.00%
JACOBS ENGINEERING GROUP INC	JEC	0.05%	14.33%	0.01%	0.00%	0.00%
JDS UNIPHASE CORP	JDSU	0.03%	15.00%	0.00%	0.00%	0.00%
JM SMUCKER CO/THE	SJM	0.07%	8.00%	0.01%	2.45%	0.00%
JOHNSON CONTROLS INC	JCI	0.17%	21.19%	0.04%	2.05%	0.00%
JOHNSON & JOHNSON	JNJ	1.38%	6.38%	0.09%	3.66%	0.05%
JOY GLOBAL INC	JOY	0.07%	19.40%	0.01%	0.89%	0.00%
JPMORGAN CHASE & CO	JPM	1.31%	7.50%	0.10%	2.66%	0.03%
JUNIPER NETWORKS INC	JNPR	0.09%	15.11%	0.01%	0.00%	0.00%
KELLOGG CO	K	0.15%	8.33%	0.01%	3.33%	0.00%
KEYCORP	KEY	0.06%	5.86%	0.00%	2.10%	0.00%
KIMBERLY-CLARK CORP	KMB	0.22%	5.14%	0.01%	4.04%	0.01%
KIMCO REALTY CORP	KIM	0.06%	10.87%	0.01%	3.93%	0.00%
KLA-TENCOR CORPORATION	KLAC	0.07%	9.67%	0.01%	2.69%	0.00%
KOHL'S CORP	KSS	0.10%	12.25%	0.01%	2.36%	0.00%
KRAFT FOODS INC-CLASS A	KFT	0.52%	8.00%	0.04%	3.09%	0.02%
KROGER CO	KR	0.11%	10.05%	0.01%	1.93%	0.00%
L-3 COMMUNICATIONS HOLDINGS	LLL	0.05%	1.59%	0.00%	2.81%	0.00%
LABORATORY CRP OF AMER HLDGS	LH	0.07%	12.57%	0.01%	0.00%	0.00%
LEGG MASON INC	LM	0.03%	11.00%	0.00%	1.09%	0.00%
LEGGETT & PLATT INC	LEG	0.03%	15.00%	0.00%	4.82%	0.00%
LENNAR CORP-A	LEN	0.03%	8.00%	0.00%	0.65%	0.00%
LEUCADIA NATIONAL CORP	LUK	0.05%	n/a	n/a	n/a	n/a
LEXMARK INTERNATIONAL INC-A	LXK	0.02%	-9.00%	0.00%	2.84%	0.00%
LIFE TECHNOLOGIES CORP	LIFE	0.06%	9.64%	0.01%	0.00%	0.00%
LIMITED BRANDS INC	LTD	0.11%	14.90%	0.02%	2.56%	0.00%
LINCOLN NATIONAL CORP	LNC	0.06%	9.50%	0.01%	1.21%	0.00%
LINEAR TECHNOLOGY CORP	LLTC	0.06%	9.67%	0.01%	2.89%	0.00%
LOCKHEED MARTIN CORP	LMT	0.22%	8.38%	0.02%	4.57%	0.01%
LOEWS CORP	L	0.12%	n/a	n/a	0.63%	0.00%
LORILLARD INC	LO	0.13%	11.50%	0.02%	4.76%	0.01%
LOWE'S COS INC	LOW	0.29%	14.64%	0.04%	2.04%	0.01%
LSI CORP	LSI	0.04%	14.38%	0.01%	n/a	n/a
M & T BANK CORP	MTB	0.08%	8.05%	0.01%	3.27%	0.00%
MACY'S INC	M	0.13%	10.90%	0.01%	1.89%	0.00%
MARATHON OIL CORP	MRO	0.19%	4.10%	0.01%	1.86%	0.00%
MARATHON PETROLEUM CORP	MPC	0.12%	12.00%	0.01%	2.56%	0.00%
MARRIOTT INTERNATIONAL-CL A	MAR	0.10%	16.62%	0.02%	1.13%	0.00%
MARSH & MCLENNAN COS	MMC	0.14%	10.67%	0.01%	2.68%	0.00%
MASCO CORP	MAS	0.04%	15.00%	0.01%	2.26%	0.00%
MASTERCARD INC-CLASS A	MA	0.39%	18.09%	0.07%	0.14%	0.00%
MATTEL INC	MAT	0.09%	10.00%	0.01%	3.76%	0.00%
MCCORMICK & CO-NON VTG SHRS	MKC	0.05%	n/a	n/a	2.34%	0.00%
MCDONALD'S CORP	MCD	0.77%	9.69%	0.07%	2.93%	0.02%
MCGRAW-HILL COMPANIES INC	MHP	0.10%	10.50%	0.01%	2.10%	0.00%
MCKESSON CORP	MCK	0.17%	14.53%	0.02%	0.73%	0.00%
MEAD JOHNSON NUTRITION CO	MJN	0.12%	10.33%	0.01%	1.45%	0.00%
MEADWESTVACO CORP	MWV	0.04%	10.00%	0.00%	3.20%	0.00%

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Name	Ticker	Weight in Index	Long-Term Growth Est.	Cap-Weighted Long-Term Growth Est.	Estimated Dividend Yield	Cap-Weighted Dividend Yield
MEDCO HEALTH SOLUTIONS INC	MHS	0.21%	13.40%	0.03%	0.00%	0.00%
MEDTRONIC INC	MDT	0.32%	7.37%	0.02%	2.48%	0.01%
MERCK & CO. INC.	MRK	0.89%	3.87%	0.03%	4.43%	0.04%
METLIFE INC	MET	0.31%	9.50%	0.03%	2.44%	0.01%
METROPCS COMMUNICATIONS INC	PCS	0.03%	20.70%	0.01%	0.00%	0.00%
MICROCHIP TECHNOLOGY INC	MCHP	0.05%	12.50%	0.01%	3.82%	0.00%
MICRON TECHNOLOGY INC	MU	0.07%	10.51%	0.01%	0.00%	0.00%
MICROSOFT CORP	MSFT	2.10%	10.80%	0.23%	2.35%	0.05%
MOLEX INC	MOLX	0.02%	12.50%	0.00%	2.81%	0.00%
MOLSON COORS BREWING CO -B	TAP	0.05%	8.00%	0.00%	3.19%	0.00%
MONSANTO CO	MON	0.32%	8.40%	0.03%	1.50%	0.00%
MOODY'S CORP	MCO	0.07%	12.50%	0.01%	1.50%	0.00%
MORGAN STANLEY	MS	0.30%	12.00%	0.04%	1.19%	0.00%
MOSAIC CO/THE	MOS	0.13%	8.00%	0.01%	0.43%	0.00%
MOTOROLA MOBILITY HOLDINGS I	MMI	0.09%	20.00%	0.02%	0.00%	0.00%
MOTOROLA SOLUTIONS INC	MSI	0.12%	n/a	n/a	1.74%	0.00%
MURPHY OIL CORP	MUR	0.09%	10.00%	0.01%	2.01%	0.00%
MYLAN INC	MYL	0.08%	10.92%	0.01%	0.00%	0.00%
NABORS INDUSTRIES LTD	NBR	0.05%	31.00%	0.01%	0.00%	0.00%
NASDAQ OMX GROUP/THE	NDAQ	0.04%	9.33%	0.00%	0.00%	0.00%
NATIONAL OILWELL VARCO INC	NOV	0.27%	19.00%	0.05%	0.55%	0.00%
NETAPP INC	NTAP	0.12%	16.13%	0.02%	0.00%	0.00%
NETFLIX INC	NFLX	0.05%	16.38%	0.01%	0.00%	0.00%
NEWELL RUBBERMAID INC	NWL	0.04%	9.67%	0.00%	1.94%	0.00%
NEWFIELD EXPLORATION CO	NFX	0.04%	8.00%	0.00%	0.00%	0.00%
NEWMONT MINING CORP	NEM	0.20%	-3.00%	-0.01%	3.18%	0.01%
NEWS CORP-CL A	NWSA	0.26%	16.90%	0.04%	0.99%	0.00%
NEXTERA ENERGY INC	NEE	0.19%	5.00%	0.01%	3.88%	0.01%
NIKE INC -CL B	NKE	0.32%	13.37%	0.04%	1.21%	0.00%
NISOURCE INC	NI	0.05%	n/a	n/a	3.93%	0.00%
NOBLE CORP	NE	0.08%	13.00%	0.01%	1.36%	0.00%
NOBLE ENERGY INC	NBL	0.14%	21.90%	0.03%	0.87%	0.00%
NORDSTROM INC	JWN	0.09%	13.20%	0.01%	1.70%	0.00%
NORFOLK SOUTHERN CORP	NSC	0.18%	12.47%	0.02%	2.69%	0.00%
NORTHEAST UTILITIES	NU	0.05%	8.19%	0.00%	3.25%	0.00%
NORTHERN TRUST CORP	NTRS	0.09%	14.34%	0.01%	2.32%	0.00%
NORTHROP GRUMMAN CORP	NOC	0.12%	4.00%	0.00%	3.45%	0.00%
NOVELLUS SYSTEMS INC	NVLN	0.03%	10.00%	0.00%	0.00%	0.00%
NRG ENERGY INC	NRG	0.03%	0.02%	0.00%	0.43%	0.00%
NUCOR CORP	NUE	0.11%	8.50%	0.01%	3.30%	0.00%
NVIDIA CORP	NVDA	0.07%	12.67%	0.01%	0.00%	0.00%
NYSE EURONEXT	NYX	0.06%	10.00%	0.01%	4.14%	0.00%
O'REILLY AUTOMOTIVE INC	ORLY	0.09%	17.26%	0.02%	0.00%	0.00%
OCCIDENTAL PETROLEUM CORP	OXY	0.63%	0.31%	0.00%	1.94%	0.01%
OMNICOM GROUP	OMC	0.10%	8.00%	0.01%	2.33%	0.00%
ONEOK INC	OKE	0.07%	16.00%	0.01%	3.16%	0.00%
ORACLE CORP	ORCL	1.15%	14.67%	0.17%	0.79%	0.01%
OWENS-ILLINOIS INC	OI	0.03%	8.67%	0.00%	0.00%	0.00%
PACCAR INC	PCAR	0.13%	6.23%	0.01%	2.65%	0.00%
PALL CORP	PLL	0.05%	11.00%	0.01%	1.23%	0.00%
PARKER HANNIFIN CORP	PH	0.10%	9.30%	0.01%	1.70%	0.00%
PATTERSON COS INC	PDCO	0.03%	12.33%	0.00%	0.91%	0.00%
PAYCHEX INC	PAYX	0.09%	10.00%	0.01%	3.97%	0.00%
PEABODY ENERGY CORP	BTU	0.07%	n/a	n/a	1.02%	0.00%
PEOPLE'S UNITED FINANCIAL	PBCT	0.04%	7.67%	0.00%	4.76%	0.00%
PEPCO HOLDINGS INC	POM	0.03%	6.50%	0.00%	5.72%	0.00%
PEPSICO INC	PEP	0.78%	5.50%	0.04%	3.30%	0.03%
PERKINELMER INC	PKI	0.02%	9.00%	0.00%	1.03%	0.00%
PERRIGO CO	PRGO	0.07%	13.53%	0.01%	0.26%	0.00%
PFIZER INC	PFE	1.27%	3.74%	0.05%	4.00%	0.05%
P G & E CORP	PCG	0.14%	0.48%	0.00%	4.21%	0.01%
PHILIP MORRIS INTERNATIONAL	PM	1.14%	11.50%	0.13%	3.80%	0.04%
PINNACLE WEST CAPITAL	PNW	0.04%	5.80%	0.00%	4.57%	0.00%
PIONEER NATURAL RESOURCES CO	PXD	0.10%	44.80%	0.05%	0.12%	0.00%
PITNEY BOWES INC	PBI	0.03%	n/a	n/a	8.20%	0.00%
PLUM CREEK TIMBER CO	PCL	0.05%	5.00%	0.00%	4.05%	0.00%
PNC FINANCIAL SERVICES GROUP	PNC	0.26%	10.63%	0.03%	2.46%	0.01%
PPG INDUSTRIES INC	PPG	0.11%	8.00%	0.01%	2.53%	0.00%
PPL CORPORATION	PPL	0.13%	-9.00%	-0.01%	5.08%	0.01%
PRAXAIR INC	PX	0.25%	10.70%	0.03%	1.95%	0.00%
PRECISION CASTPARTS CORP	PCP	0.20%	13.75%	0.03%	0.07%	0.00%
PRICELINE.COM INC	PCNL	0.26%	21.78%	0.06%	0.00%	0.00%
PRINCIPAL FINANCIAL GROUP	PFG	0.07%	11.00%	0.01%	2.51%	0.00%
PROCTER & GAMBLE CO/THE	PG	1.42%	9.20%	0.13%	3.13%	0.04%
PROGRESS ENERGY INC	PGN	0.12%	2.55%	0.00%	4.65%	0.01%
PROGRESSIVE CORP	PGR	0.11%	7.75%	0.01%	1.91%	0.00%
PROLOGIS INC	PLD	0.12%	5.21%	0.01%	3.18%	0.00%

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		[6]	[7]	[8]	[9]	[10]
Name	Ticker	Weight in Index	Long-Term Growth Est.	Cap-Weighted Long-Term Growth Est.	Estimated Dividend Yield	Cap-Weighted Dividend Yield
PRUDENTIAL FINANCIAL INC	PRU	0.23%	11.00%	0.03%	2.54%	0.01%
PUBLIC SERVICE ENTERPRISE GP	PEG	0.12%	-1.28%	0.00%	4.70%	0.01%
PUBLIC STORAGE	PSA	0.18%	5.21%	0.01%	3.20%	0.01%
PULTEGROUP INC	PHM	0.03%	10.00%	0.00%	0.00%	0.00%
QEP RESOURCES INC	QEP	0.04%	19.50%	0.01%	0.17%	0.00%
QUALCOMM INC	QCOM	0.85%	15.72%	0.13%	1.30%	0.01%
QUANTA SERVICES INC	PWR	0.04%	15.83%	0.01%	n/a	n/a
QUEST DIAGNOSTICS INC	DGX	0.07%	12.40%	0.01%	1.13%	0.00%
RALPH LAUREN CORP	RL	0.08%	12.75%	0.01%	0.45%	0.00%
RANGE RESOURCES CORP	RRC	0.08%	15.00%	0.01%	0.26%	0.00%
RAYTHEON COMPANY	RTN	0.14%	8.00%	0.01%	3.45%	0.00%
RED HAT INC	RHT	0.08%	18.67%	0.01%	0.00%	0.00%
REGIONS FINANCIAL CORP	RF	0.07%	8.55%	0.01%	0.78%	0.00%
REPUBLIC SERVICES INC	RSG	0.09%	10.00%	0.01%	2.90%	0.00%
REYNOLDS AMERICAN INC	RAI	0.18%	7.44%	0.01%	5.64%	0.01%
ROBERT HALF INTL INC	RHI	0.03%	12.67%	0.00%	1.95%	0.00%
ROCKWELL AUTOMATION INC	ROK	0.09%	14.67%	0.01%	2.06%	0.00%
ROCKWELL COLLINS INC	COL	0.07%	8.36%	0.01%	1.70%	0.00%
ROPER INDUSTRIES INC	ROP	0.07%	14.00%	0.01%	0.52%	0.00%
ROSS STORES INC	ROST	0.10%	9.98%	0.01%	1.06%	0.00%
ROWAN COMPANIES INC	RDC	0.04%	13.00%	0.00%	0.00%	0.00%
RR DONNELLEY & SONS CO	RRD	0.02%	5.00%	0.00%	7.92%	0.00%
RYDER SYSTEM INC	R	0.02%	14.62%	0.00%	2.23%	0.00%
SAFEWAY INC	SWY	0.05%	9.62%	0.00%	2.55%	0.00%
SAIC INC	SAI	0.03%	6.40%	0.00%	n/a	n/a
SALESFORCE.COM INC	CRM	0.16%	27.30%	0.04%	0.00%	0.00%
SANDISK CORP	SNDK	0.09%	15.71%	0.01%	0.00%	0.00%
SARA LEE CORP	SLE	0.10%	6.00%	0.01%	2.10%	0.00%
SCANA CORP	SCG	0.04%	4.48%	0.00%	4.41%	0.00%
SCHLUMBERGER LTD	SLB	0.79%	21.33%	0.17%	1.42%	0.01%
SCHWAB (CHARLES) CORP	SCHW	0.15%	16.00%	0.02%	1.56%	0.00%
SCRIPPS NETWORKS INTER-CL A	SNI	0.04%	13.81%	0.01%	0.89%	0.00%
SEALED AIR CORP	SEE	0.03%	5.50%	0.00%	2.56%	0.00%
SEARS HOLDINGS CORP	SHLD	0.07%	n/a	n/a	n/a	n/a
SEMPRA ENERGY	SRE	0.11%	8.00%	0.01%	3.52%	0.00%
SHERWIN-WILLIAMS CO/THE	SHW	0.09%	13.12%	0.01%	1.46%	0.00%
SIGMA-ALDRICH	SIAL	0.07%	9.17%	0.01%	1.07%	0.00%
SIMON PROPERTY GROUP INC	SPG	0.33%	6.60%	0.02%	2.73%	0.01%
SLM CORP	SLM	0.06%	n/a	n/a	3.01%	0.00%
SNAP-ON INC	SNA	0.03%	n/a	n/a	n/a	n/a
SOUTHERN CO/THE	SO	0.30%	5.96%	0.02%	4.38%	0.01%
SOUTHWEST AIRLINES CO	LUV	0.05%	3.00%	0.00%	0.23%	0.00%
SOUTHWESTERN ENERGY CO	SWN	0.09%	12.85%	0.01%	0.00%	0.00%
SPECTRA ENERGY CORP	SE	0.16%	5.00%	0.01%	3.59%	0.01%
SPRINT NEXTEL CORP	S	0.07%	4.00%	0.00%	0.00%	0.00%
ST JUDE MEDICAL INC	STJ	0.11%	10.29%	0.01%	2.05%	0.00%
STANLEY BLACK & DECKER INC	SWK	0.10%	n/a	n/a	2.15%	0.00%
STAPLES INC	SPLS	0.09%	8.50%	0.01%	2.51%	0.00%
STARBUCKS CORP	SBUX	0.31%	17.81%	0.05%	1.30%	0.00%
STARWOOD HOTELS & RESORTS	HOT	0.08%	22.15%	0.02%	0.89%	0.00%
STATE STREET CORP	STT	0.17%	7.68%	0.01%	1.90%	0.00%
STERICYCLE INC	SRCL	0.06%	16.67%	0.01%	n/a	n/a
STRYKER CORP	SYK	0.16%	11.26%	0.02%	1.15%	0.00%
SUNOCO INC	SUN	0.03%	-1.07%	0.00%	1.84%	0.00%
SUNTRUST BANKS INC	STI	0.10%	20.37%	0.02%	1.32%	0.00%
SUPERVALU INC	SVU	0.01%	1.45%	0.00%	5.53%	0.00%
SYMANTEC CORP	SYMC	0.10%	9.00%	0.01%	0.00%	0.00%
SYSCO CORP	SY	0.13%	10.00%	0.01%	3.72%	0.00%
T ROWE PRICE GROUP INC	TROW	0.13%	13.75%	0.02%	2.07%	0.00%
TARGET CORP	TGT	0.30%	12.14%	0.04%	2.07%	0.01%
TE CONNECTIVITY LTD	TEL	0.12%	15.00%	0.02%	2.01%	0.00%
TECO ENERGY INC	TE	0.03%	4.70%	0.00%	4.96%	0.00%
TENET HEALTHCARE CORP	THC	0.02%	11.20%	0.00%	0.00%	0.00%
TERADATA CORP	TDC	0.09%	14.80%	0.01%	n/a	n/a
TERADYNE INC	TER	0.02%	11.25%	0.00%	0.00%	0.00%
TESORO CORP	TSO	0.03%	2.26%	0.00%	0.00%	0.00%
TEXAS INSTRUMENTS INC	TXN	0.29%	9.00%	0.03%	2.09%	0.01%
TEXTRON INC	TXT	0.06%	29.25%	0.02%	0.30%	0.00%
THERMO FISHER SCIENTIFIC INC	TMO	0.16%	12.82%	0.02%	0.00%	0.00%
TIFFANY & CO	TIF	0.07%	14.53%	0.01%	1.78%	0.00%
TIME WARNER CABLE	TWC	0.19%	14.89%	0.03%	2.81%	0.01%
TIME WARNER INC	TWX	0.27%	12.80%	0.03%	2.83%	0.01%
TITANIUM METALS CORP	TIE	0.02%	15.00%	0.00%	1.61%	0.00%
TJX COMPANIES INC	TJX	0.22%	12.50%	0.03%	1.20%	0.00%
TORCHMARK CORP	TMK	0.04%	8.25%	0.00%	1.25%	0.00%
TOTAL SYSTEM SERVICES INC	TSS	0.03%	10.43%	0.00%	1.71%	0.00%
TRAVELERS COS INC/THE	TRV	0.18%	8.67%	0.02%	2.88%	0.01%

STANDARD AND POOR'S 500 INDEX

		[6]	[7]	[8]	[9]	[10]
Name	Ticker	Weight in Index	Long-Term Growth Est.	Cap-Weighted Long-Term Growth Est.	Estimated Dividend Yield	Cap-Weighted Dividend Yield
TRIPADVISOR INC	TRIP	0.03%	12.67%	0.00%	n/a	n/a
TYCO INTERNATIONAL LTD	TYC	0.19%	13.00%	0.02%	1.98%	0.00%
TYSON FOODS INC-CL A	TSN	0.05%	6.00%	0.00%	0.82%	0.00%
UNION PACIFIC CORP	UNP	0.42%	15.43%	0.06%	2.09%	0.01%
UNITED PARCEL SERVICE-CL B	UPS	0.44%	14.74%	0.06%	2.83%	0.01%
UNITED TECHNOLOGIES CORP	UTX	0.60%	11.53%	0.07%	2.38%	0.01%
UNITEDHEALTH GROUP INC	UNH	0.45%	11.00%	0.05%	1.14%	0.01%
UNUM GROUP	UNM	0.05%	9.50%	0.01%	1.73%	0.00%
URBAN OUTFITTERS INC	URBN	0.03%	18.09%	0.01%	0.00%	0.00%
US BANCORP	USB	0.47%	11.41%	0.05%	2.19%	0.01%
UNITED STATES STEEL CORP	X	0.03%	6.50%	0.00%	0.67%	0.00%
VALERO ENERGY CORP	VLO	0.12%	-7.37%	-0.01%	2.14%	0.00%
VARIAN MEDICAL SYSTEMS INC	VAR	0.06%	12.67%	0.01%	0.00%	0.00%
VENTAS INC	VTR	0.13%	5.52%	0.01%	4.33%	0.01%
VERISIGN INC	VRSN	0.05%	13.00%	0.01%	0.00%	0.00%
VERIZON COMMUNICATIONS INC	VZ	0.86%	7.95%	0.07%	5.10%	0.04%
VF CORP	VFC	0.13%	11.88%	0.01%	1.94%	0.00%
VIACOM INC-CLASS B	VIAB	0.18%	16.29%	0.03%	1.94%	0.00%
VISA INC-CLASS A SHARES	V	0.47%	18.88%	0.09%	0.76%	0.00%
VORNADO REALTY TRUST	VNO	0.12%	2.08%	0.00%	3.38%	0.00%
VULCAN MATERIALS CO	VMC	0.05%	9.33%	0.00%	0.09%	0.00%
WAL-MART STORES INC	WMT	1.60%	11.00%	0.18%	2.65%	0.04%
WALGREEN CO	WAG	0.23%	12.83%	0.03%	2.57%	0.01%
WALT DISNEY CO/THE	DIS	0.60%	12.68%	0.08%	1.39%	0.01%
WASHINGTON POST-CLASS B	WPO	0.02%	n/a	n/a	n/a	n/a
WASTE MANAGEMENT INC	WM	0.12%	10.00%	0.01%	4.05%	0.01%
WATERS CORP	WAT	0.06%	12.85%	0.01%	0.00%	0.00%
WATSON PHARMACEUTICALS INC	WPI	0.06%	9.05%	0.01%	0.00%	0.00%
WELLPOINT INC	WLP	0.17%	11.20%	0.02%	1.65%	0.00%
WELLS FARGO & CO	WFC	1.37%	30.21%	0.42%	2.19%	0.03%
WESTERN DIGITAL CORP	WDC	0.07%	6.33%	0.00%	0.00%	0.00%
WESTERN UNION CO	WU	0.09%	11.70%	0.01%	2.20%	0.00%
WEYERHAEUSER CO	WY	0.09%	5.00%	0.00%	2.73%	0.00%
WHIRLPOOL CORP	WHR	0.05%	10.00%	0.00%	2.60%	0.00%
WHOLE FOODS MARKET INC	WFM	0.12%	17.83%	0.02%	0.64%	0.00%
WILLIAMS COS INC	WMB	0.14%	17.00%	0.02%	3.60%	0.00%
WINDSTREAM CORP	WIN	0.05%	0.00%	0.00%	8.27%	0.00%
WISCONSIN ENERGY CORP	WEC	0.06%	6.50%	0.00%	3.49%	0.00%
WPX ENERGY INC	WPX	0.03%	n/a	n/a	n/a	n/a
WW GRAINGER INC	GWV	0.12%	13.12%	0.02%	1.38%	0.00%
WYNDHAM WORLDWIDE CORP	WYN	0.05%	14.40%	0.01%	2.03%	0.00%
WYNN RESORTS LTD	WYNN	0.10%	30.76%	0.03%	1.55%	0.00%
XCEL ENERGY INC	XEL	0.10%	5.27%	0.01%	4.02%	0.00%
XEROX CORP	XRX	0.09%	n/a	n/a	2.04%	0.00%
XILINX INC	XLNX	0.08%	13.17%	0.01%	2.03%	0.00%
XL GROUP PLC	XL	0.05%	8.33%	0.00%	2.08%	0.00%
XYLEM INC	XYL	0.04%	n/a	n/a	1.44%	0.00%
YAHOO! INC	YHOO	0.14%	12.81%	0.02%	0.00%	0.00%
YUM! BRANDS INC	YUM	0.24%	12.88%	0.03%	1.78%	0.00%
ZIMMER HOLDINGS INC	ZMH	0.09%	10.15%	0.01%	0.57%	0.00%
ZIONS BANCORPORATION	ZION	0.03%	8.20%	0.00%	0.26%	0.00%

Notes:

- [1] Equals sum of Col. [10]
[2] Equals sum of Col. [8]
[3] Equals $([1] \times (1 + (0.5 \times [2]))) + [2]$
[4] Source: Bloomberg Professional
[5] Equals [3] - [4]
[6] Equals weight in S&P 500 based on market capitalization
[7] Source: Bloomberg Professional
[8] Equals Col. [6] x Col. [7] if Col. [7] ≠ n/a, otherwise equals zero
[9] Source: Bloomberg Professional
[10] Equals Col. [6] x Col. [9] if Col. [9] ≠ n/a, otherwise equals zero

Testimony of Robert B. Hevert

Exhibit __ (RBH-6)

Regulatory Risk for Proxy Group Companies

PROXY GROUP COMPANIES AND JURISDICTIONAL RANKINGS

		[1]	[2]	[3]	[4]
		S&P		RRA	
		Rank	Numeric Rank	Rank	Numeric Rank
Allete	Minnesota	Credit supportive	3	Average / 2	5
	Wisconsin	More credit supportive	4	Above Average / 2	8
Alliant Energy Corp.	Wisconsin	More credit supportive	4	Above Average / 2	8
	Iowa	More credit supportive	4	Above Average / 3	7
	Minnesota	Credit supportive	3	Average / 2	5
Ameren Corp.	Illinois	Less credit supportive	2	Below Average / 2	2
	Missouri	Less credit supportive	2	Average / 2	5
American Electric Power	Arkansas	Credit supportive	3	Average / 3	4
	Indiana	More credit supportive	4	Above Average / 3	7
	Kentucky	Credit supportive	3	Average / 1	6
	Louisiana	Less credit supportive	2	Average / 1	6
	Michigan	Credit supportive	3	Average / 1	6
	Ohio	Credit supportive	3	Average / 1	6
	Oklahoma	Credit supportive	3	Average / 2	5
	Tennessee	NA	NA	Average / 1	6
	Texas	Less credit supportive	2	Below Average / 1	3
	Virginia	Credit supportive	3	Above Average / 3	7
	West Virginia	Less credit supportive	2	Average / 3	4
Avista Corp.	Washington	Less credit supportive	2	Average / 3	4
	Idaho	Credit supportive	3	Average / 2	5
Black Hills Corp.	Colorado	Credit supportive	3	Average / 1	6
	South Dakota	Credit supportive	3	Average / 2	5
	Wyoming	Less credit supportive	2	Average / 2	5
	Montana	Less credit supportive	2	Below Average / 1	3
Center Point Energy	Texas	Less credit supportive	2	Below Average / 1	3
	Arkansas	Credit supportive	3	Average / 3	4
	Louisiana	Less credit supportive	2	Average / 1	6
	Mississippi	Credit supportive	3	Above Average / 2	8
	Minnesota	Credit supportive	3	Average / 2	5
Cleco Corp.	Louisiana	Less credit supportive	2	Average / 1	6
Consolidated Edison	New York	Less credit supportive	2	Average / 3	4
	Pennsylvania	Credit supportive	3	Average / 3	4
	New Jersey	Credit supportive	3	Average / 2	5
Dominion Resources, Inc.	Virginia	Credit supportive	3	Above Average / 3	7
	North Carolina	Credit supportive	3	Above Average / 2	8
DTE Energy Co.	Michigan	Credit supportive	3	Average / 1	6
Edison International	California	More credit supportive	4	Average / 1	6
Great Plains Energy Inc.	Kansas	Credit supportive	3	Average / 2	5
	Missouri	Less credit supportive	2	Average / 2	5
Hawaiian Electric	Hawaii	Less credit supportive	2	Average / 2	5
IDACORP, Inc.	Idaho	Credit supportive	3	Average / 2	5
	Oregon	Credit supportive	3	Average / 3	4
Integrys/WPS Resources	Michigan	Credit supportive	3	Average / 1	6
	Wisconsin	More credit supportive	4	Above Average / 2	8
OGE Energy	Arkansas	Credit supportive	3	Average / 3	4
	Oklahoma	Credit supportive	3	Average / 2	5

PROXY GROUP COMPANIES AND JURISDICTIONAL RANKINGS

		S&P		RRA	
		Rank	Numeric Rank	Rank	Numeric Rank
Pepco Holdings, Inc.	Maryland	Less credit supportive	2	Below Average / 2	2
	District of Columbia	Least credit supportive	1	Average / 2	5
	New Jersey	Credit supportive	3	Average / 2	5
	Delaware	Least credit supportive	1	Average / 2	5
PG&E Corp	California	More credit supportive	4	Average / 1	6
Pinnacle West Capital	Arizona	Least credit supportive	1	Average / 3	4
Portland General	Oregon	Credit supportive	3	Average / 3	4
SCANA Corp.	South Carolina	More credit supportive	4	Average / 1	6
Sempra Energy	California	More credit supportive	4	Average / 1	6
Southern Co.	Alabama	More credit supportive	4	Above Average / 2	8
	Florida	Credit supportive	3	Average / 1	6
	Georgia	More credit supportive	4	Average / 1	6
	Mississippi	Credit supportive	3	Above Average / 2	8
TECO Energy, Inc.	Florida	Credit supportive	3	Average / 1	6
UIL Holdings Corp.	Connecticut	Less credit supportive	2	Below Average / 3	1
Vectren Corp.	Indiana	More credit supportive	4	Above Average / 3	7
Westar Energy	Kansas	Credit supportive	3	Average / 2	5
Wisconsin Energy	Wisconsin	More credit supportive	4	Above Average / 2	8
	Michigan	Credit supportive	3	Average / 1	6
Xcel Energy, Inc.	Minnesota	Credit supportive	3	Average / 2	5
	Wisconsin	More credit supportive	4	Above Average / 2	8
	North Dakota	Credit supportive	3	Average / 1	6
	South Dakota	Credit supportive	3	Average / 2	5
	Michigan	Credit supportive	3	Average / 1	6
	Colorado	Credit supportive	3	Average / 1	6
	Texas	Less credit supportive	2	Below Average / 1	3
	New Mexico	Least credit supportive	1	Below Average / 1	3
Proxy Group Average			2.85		5.38
Niagara Mowhawk	New York	Less credit supportive	2	Average / 3	4

Notes

[1] Source: Standard & Poor's Rating Service, Assessing U.S. Utility Regulatory Environments, March 12, 2010, at 1-2

[2] Most Credit Supportive = 5, More Credit Supportive = 4, Credit Supportive = 3, Less Credit Supportive = 2, Least Credit Supportive = 1

[3] Source: State Regulatory Evaluations, Regulatory Research Associates, January 19, 2012, at 2

[4] AA/1= 9, AA/2= 8, AA/3= 7, A/1= 6, A/2= 5, A/3= 4, BA/1= 3, BA/2= 2, BA/3= 1

Testimony of Robert B. Hevert

Exhibit __ (RBH-7)

Capital Structure

Common Equity Ratio

Summary Data

Company Name	Ticker	2011 Q3	2011 Q2	2011 Q1	2010 Q4	2010 Q3	2010 Q2	2010 Q1	2009 Q4	Overall Average
Allete	ALE	57.72%	58.90%	58.71%	56.67%	57.45%	58.58%	58.26%	57.59%	57.99%
Alliant Energy Corp.	LNT	50.29%	49.40%	49.34%	49.07%	49.61%	48.41%	47.63%	47.91%	48.96%
Ameren Corp.	AEE	55.49%	55.12%	54.28%	54.59%	52.50%	50.85%	50.50%	50.70%	53.00%
American Electric Power	AEP	48.83%	47.45%	46.81%	46.92%	45.73%	44.75%	44.68%	44.62%	46.22%
Avista Corp.	AVA	48.48%	48.64%	48.70%	46.93%	47.95%	47.06%	46.86%	46.25%	47.61%
Black Hills Corp.	BKH	50.71%	50.62%	50.71%	51.93%	52.15%	52.35%	52.83%	52.29%	51.70%
Cleco Corp.	CNL	46.76%	47.01%	46.26%	46.63%	49.85%	49.76%	49.97%	44.76%	47.63%
Consolidated Edison	ED	64.20%	63.91%	63.67%	63.61%	62.65%	61.73%	62.46%	62.20%	63.05%
Dominion Resources, Inc.	D	53.05%	51.77%	52.49%	52.26%	52.38%	50.55%	52.60%	49.64%	51.84%
DTE Energy Co.	DTE	48.06%	47.26%	48.35%	48.81%	48.77%	48.39%	48.70%	48.53%	48.36%
Edison International	EIX	47.20%	47.14%	48.02%	48.60%	48.36%	48.24%	47.78%	48.53%	47.98%
Great Plains Energy Inc.	GXP	50.64%	49.09%	49.35%	50.25%	50.60%	49.17%	44.39%	44.79%	48.54%
IDACORP, Inc.	IDA	50.33%	48.79%	48.69%	46.59%	46.19%	48.13%	47.52%	47.44%	47.96%
Integrus	TEG	57.63%	56.30%	56.36%	57.15%	56.81%	58.22%	58.92%	57.31%	57.34%
OGE Energy	OGE	54.04%	52.40%	53.90%	54.02%	53.88%	52.58%	55.68%	55.83%	54.04%
Pepco Holdings, Inc.	POM	45.64%	44.76%	44.49%	44.03%	44.51%	43.28%	44.11%	44.35%	44.40%
PG&E Corp	PCG	47.53%	47.04%	46.37%	45.88%	46.08%	46.30%	45.68%	46.29%	46.40%
Pinnacle West Capital	PNW	51.58%	51.92%	52.07%	52.47%	52.49%	50.99%	47.90%	49.85%	51.16%
Portland General	POR	47.79%	47.66%	47.65%	46.49%	46.52%	46.17%	46.39%	46.86%	46.94%
SCANA Corp.	SCG	51.06%	50.56%	50.96%	52.22%	52.15%	51.17%	50.58%	50.34%	51.13%
Sempra Energy	SRE	51.17%	53.06%	52.58%	50.36%	49.51%	52.37%	54.61%	54.13%	52.22%
Southern Co.	SO	48.86%	47.46%	47.67%	45.89%	46.62%	47.05%	47.81%	47.03%	47.30%
TECO Energy, Inc.	TE	50.38%	49.89%	49.70%	48.99%	49.98%	49.00%	49.64%	48.60%	49.52%
UIL Holdings Corp.	UIL	45.82%	46.38%	46.81%	45.32%	45.43%	46.08%	46.74%	47.15%	46.22%
Vectren Corp.	VVC	50.06%	49.34%	49.41%	48.94%	50.04%	49.22%	49.14%	48.03%	49.27%
Westar Energy	WR	57.51%	55.95%	56.62%	57.29%	57.86%	56.49%	56.45%	56.52%	56.84%
Wisconsin Energy	WEC	56.40%	58.21%	58.93%	57.84%	59.37%	56.69%	57.84%	57.07%	57.79%
Xcel Energy, Inc.	XEL	54.34%	53.55%	54.08%	52.95%	54.70%	54.82%	53.82%	53.77%	54.00%
Proxy Group Average										50.91%

Common Equity Ratio

Underlying Data

Company Name	Ticker	2011 Q3	2011 Q2	2011 Q1	2010 Q4	2010 Q3	2010 Q2	2010 Q1	2009 Q4
ALLETE (Minnesota Power)	ALE	56.27%	58.10%	57.48%	56.81%	56.78%	59.06%	58.69%	58.64%
Superior Water, Light and Power Company	ALE	59.18%	59.70%	59.93%	56.54%	58.12%	58.10%	57.83%	56.55%
Interstate Power and Light Company	LNT	47.56%	46.24%	47.15%	47.24%	47.60%	46.23%	45.51%	45.39%
Wisconsin Power and Light Company	LNT	53.02%	52.57%	51.53%	50.91%	51.62%	50.59%	49.74%	50.44%
Ameren Illinois Company	AEE	58.34%	58.25%	56.72%	57.04%	na	na	na	na
Union Electric Company	AEE	52.63%	51.99%	51.85%	52.14%	52.50%	50.85%	50.50%	50.70%
AEP Texas Central Company	AEP	60.66%	47.07%	44.82%	44.66%	44.58%	43.60%	43.70%	43.57%
AEP Texas North Company	AEP	45.11%	43.60%	43.15%	45.37%	42.44%	42.52%	43.75%	40.18%
Appalachian Power Company	AEP	43.68%	42.63%	41.07%	42.69%	42.84%	41.26%	42.03%	42.15%
Columbus Southern Power Company	AEP	50.76%	50.43%	50.35%	50.30%	48.02%	46.60%	46.03%	46.05%
Indiana Michigan Power Company	AEP	48.59%	48.13%	48.35%	47.31%	46.34%	45.82%	45.97%	45.40%
Kentucky Power Company	AEP	44.68%	44.49%	44.61%	43.97%	43.37%	42.57%	43.44%	43.21%
Kingsport Power Company	AEP	44.81%	48.09%	45.00%	44.34%	40.59%	40.52%	40.16%	38.06%
Ohio Power Company	AEP	53.53%	53.95%	54.14%	53.03%	51.99%	51.96%	49.11%	49.64%
Public Service Company of Oklahoma	AEP	47.24%	46.25%	44.08%	43.18%	44.96%	42.72%	42.55%	44.43%
Southwestern Electric Power Company	AEP	50.59%	49.48%	48.80%	48.40%	48.38%	47.13%	46.74%	50.92%
Wheeling Power Co	AEP	47.51%	47.88%	50.57%	52.82%	49.48%	47.55%	47.95%	47.21%
Avista Corporation	AVA	48.48%	48.64%	48.70%	46.93%	47.95%	47.06%	46.86%	46.25%
Black Hills Colorado Electric Utility Company, LP	BKH	40.55%	41.62%	42.70%	45.28%	47.09%	50.60%	53.52%	55.69%
Black Hills Power, Inc.	BKH	54.30%	53.49%	53.19%	52.72%	52.17%	49.84%	48.89%	45.76%
Cheyenne Light, Fuel and Power Company	BKH	57.28%	56.77%	56.25%	57.80%	57.19%	56.62%	56.09%	55.42%
Cleco Power LLC	CNL	46.76%	47.01%	46.26%	46.63%	49.85%	49.76%	49.97%	44.76%
Consolidated Edison Company of New York, Inc.	ED	49.87%	49.42%	48.36%	49.24%	46.46%	47.09%	47.06%	47.98%
Orange and Rockland Utilities, Inc.	ED	47.53%	46.89%	47.00%	46.34%	45.91%	46.73%	48.27%	45.97%
Pike County Light & Power Company	ED	60.66%	60.54%	60.55%	60.00%	59.42%	54.36%	55.83%	56.16%
Rockland Electric Company	ED	98.76%	98.77%	98.76%	98.88%	98.81%	98.75%	98.70%	98.69%
Virginia Electric and Power Company	D	53.05%	51.77%	52.49%	52.26%	52.38%	50.55%	52.60%	49.64%
Detroit Edison Company	DTE	48.06%	47.26%	48.35%	48.81%	48.77%	48.39%	48.70%	48.53%
Southern California Edison Co.	EIX	47.20%	47.14%	48.02%	48.60%	48.36%	48.24%	47.78%	48.53%
Kansas City Power & Light Company	GXP	49.64%	48.01%	48.56%	49.36%	49.86%	48.20%	49.02%	49.33%
KCP&L Greater Missouri Operations Company	GXP	51.65%	50.16%	50.15%	51.14%	51.35%	50.15%	39.75%	40.25%
Idaho Power Co.	IDA	50.33%	48.79%	48.69%	46.59%	46.19%	48.13%	47.52%	47.44%
Upper Peninsula Power Company	TEG	60.34%	58.82%	59.51%	59.22%	58.46%	61.57%	62.95%	60.11%
Wisconsin Public Service Corp	TEG	54.92%	53.78%	53.21%	55.08%	55.15%	54.87%	54.89%	54.52%
Oklahoma Gas and Electric Company	OGE	54.04%	52.40%	53.90%	54.02%	53.88%	52.58%	55.68%	55.83%
Atlantic City Electric Company	POM	40.17%	37.01%	37.42%	37.04%	38.70%	35.91%	35.64%	36.67%
Delmarva Power & Light Company	POM	47.93%	49.07%	48.40%	47.70%	47.66%	46.61%	49.47%	49.09%
Potomac Electric Power Company	POM	48.82%	48.20%	47.65%	47.35%	47.18%	47.32%	47.23%	47.30%
Pacific Gas and Electric Company	PCG	47.53%	47.04%	46.37%	45.88%	46.08%	46.30%	45.68%	46.29%
Arizona Public Service Company	PNW	51.58%	51.92%	52.07%	52.47%	52.49%	50.99%	47.90%	49.85%
Portland General Electric Company	POR	47.79%	47.66%	47.65%	46.49%	46.52%	46.17%	46.39%	46.86%
South Carolina Electric & Gas Co.	SCG	51.06%	50.56%	50.96%	52.22%	52.15%	51.17%	50.58%	50.34%
San Diego Gas & Electric Co.	SRE	51.17%	53.06%	52.58%	50.36%	49.51%	52.37%	54.61%	54.13%
Alabama Power Company	SO	44.35%	43.78%	43.53%	43.58%	44.10%	43.28%	43.21%	42.85%
Georgia Power Company	SO	50.59%	48.56%	48.43%	48.36%	48.91%	48.42%	48.86%	47.39%
Gulf Power Company	SO	44.54%	43.21%	43.39%	42.48%	42.95%	43.20%	44.08%	42.76%
Mississippi Power Company	SO	55.96%	54.30%	55.33%	49.14%	50.52%	53.29%	55.07%	55.11%
Tampa Electric Company	TE	50.38%	49.89%	49.70%	48.99%	49.98%	49.00%	49.64%	48.60%
United Illuminating Company	UIL	45.82%	46.38%	46.81%	45.32%	45.43%	46.08%	46.74%	47.15%
Southern Indiana Gas and Electric Company, Inc.	VVC	50.06%	49.34%	49.41%	48.94%	50.04%	49.22%	49.14%	48.03%
Kansas Gas and Electric Company	WR	57.42%	56.50%	56.26%	56.74%	56.97%	56.24%	55.98%	56.89%
Westar Energy (KPL)	WR	57.61%	55.39%	56.99%	57.84%	58.74%	56.74%	56.91%	56.15%
Wisconsin Electric Power Company	WEC	56.40%	58.21%	58.93%	57.84%	59.37%	56.69%	57.84%	57.07%
Northern States Power Company - MN	XEL	52.24%	52.23%	52.16%	51.11%	51.12%	52.44%	52.22%	51.78%
Northern States Power Company - WI	XEL	56.75%	55.75%	55.98%	55.30%	57.53%	57.34%	54.18%	56.17%
Public Service Company of Colorado	XEL	56.36%	56.77%	57.57%	55.24%	59.85%	59.30%	57.97%	56.67%
Southwestern Public Service Company	XEL	52.03%	49.44%	50.61%	50.14%	50.28%	50.18%	50.91%	50.47%

Preferred Equity Ratio

Summary Data

Company Name	Ticker	2011 Q3	2011 Q2	2011 Q1	2010 Q4	2010 Q3	2010 Q2	2010 Q1	2009 Q4	Overall Average
Allete	ALE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Alliant Energy Corp.	LNT	3.73%	3.80%	4.36%	4.35%	4.34%	4.43%	4.37%	4.45%	4.23%
Ameren Corp.	AEE	1.25%	1.26%	1.22%	1.22%	1.03%	1.46%	1.47%	1.46%	1.29%
American Electric Power	AEP	0.16%	0.17%	0.17%	0.17%	0.17%	0.17%	0.17%	0.18%	0.17%
Avista Corp.	AVA	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Black Hills Corp.	BKH	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Cleco Corp.	CNL	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Consolidated Edison	ED	0.26%	0.26%	0.26%	0.26%	0.26%	0.27%	0.27%	0.27%	0.26%
Dominion Resources, Inc.	D	1.55%	1.53%	1.57%	1.59%	1.66%	1.69%	1.80%	1.79%	1.65%
DTE Energy Co.	DTE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Edison International	EIX	5.61%	5.80%	5.98%	5.40%	5.42%	5.61%	5.78%	6.00%	5.70%
Great Plains Energy Inc.	GXP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
IDACORP, Inc.	IDA	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Integrus	TEG	1.29%	1.27%	1.25%	1.23%	1.23%	1.23%	1.24%	1.24%	1.25%
OGE Energy	OGE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pepco Holdings, Inc.	POM	0.00%	0.00%	0.00%	0.11%	0.11%	0.11%	0.12%	0.12%	0.07%
PG&E Corp	PCG	1.02%	1.02%	1.04%	1.03%	1.05%	1.06%	1.08%	1.09%	1.05%
Pinnacle West Capital	PNW	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Portland General	POR	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
SCANA Corp.	SCG	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Sempra Energy	SRE	1.12%	1.20%	1.21%	1.27%	1.29%	1.42%	1.52%	1.55%	1.32%
Southern Co.	SO	3.23%	3.27%	3.34%	3.33%	3.39%	3.49%	3.56%	3.60%	3.40%
TECO Energy, Inc.	TE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
UIL Holdings Corp.	UIL	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Vectren Corp.	VVC	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Westar Energy	WR	0.24%	0.24%	0.25%	0.26%	0.26%	0.26%	0.27%	0.27%	0.26%
Wisconsin Energy	WEC	0.54%	0.56%	0.57%	0.57%	0.60%	0.60%	0.62%	0.62%	0.59%
Xcel Energy, Inc.	XEL	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Proxy Group Average										0.76%

Preferred Equity Ratio

Underlying Data

Company Name	Ticker	2011 Q3	2011 Q2	2011 Q1	2010 Q4	2010 Q3	2010 Q2	2010 Q1	2009 Q4
ALLETE (Minnesota Power)	ALE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Superior Water, Light and Power Company	ALE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Interstate Power and Light Company	LNT	5.25%	5.38%	6.51%	6.49%	6.44%	6.56%	6.40%	6.51%
Wisconsin Power and Light Company	LNT	2.20%	2.22%	2.21%	2.21%	2.25%	2.29%	2.34%	2.39%
Ameren Illinois Company	AEE	1.47%	1.48%	1.41%	1.40%	na	na	na	na
Union Electric Company	AEE	1.02%	1.04%	1.04%	1.03%	1.03%	1.46%	1.47%	1.46%
AEP Texas Central Company	AEP	0.30%	0.40%	0.38%	0.41%	0.41%	0.43%	0.43%	0.43%
AEP Texas North Company	AEP	0.33%	0.32%	0.32%	0.34%	0.33%	0.33%	0.33%	0.30%
Appalachian Power Company	AEP	0.26%	0.27%	0.26%	0.27%	0.27%	0.27%	0.27%	0.27%
Columbus Southern Power Company	AEP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Indiana Michigan Power Company	AEP	0.22%	0.22%	0.23%	0.23%	0.22%	0.22%	0.22%	0.22%
Kentucky Power Company	AEP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Kingsport Power Company	AEP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Ohio Power Company	AEP	0.29%	0.29%	0.29%	0.28%	0.27%	0.27%	0.25%	0.26%
Public Service Company of Oklahoma	AEP	0.26%	0.26%	0.26%	0.25%	0.26%	0.26%	0.28%	0.29%
Southwestern Electric Power Company	AEP	0.13%	0.13%	0.14%	0.14%	0.14%	0.14%	0.14%	0.16%
Wheeling Power Co	AEP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Avista Corporation	AVA	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Black Hills Colorado Electric Utility Company, LP	BKH	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Black Hills Power, Inc.	BKH	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Cheyenne Light, Fuel and Power Company	BKH	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Cleco Power LLC	CNL	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Consolidated Edison Company of New York, Inc.	ED	1.04%	1.05%	1.03%	1.05%	1.03%	1.06%	1.06%	1.09%
Orange and Rockland Utilities, Inc.	ED	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pike County Light & Power Company	ED	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rockland Electric Company	ED	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Virginia Electric and Power Company	D	1.55%	1.53%	1.57%	1.59%	1.66%	1.69%	1.80%	1.79%
Detroit Edison Company	DTE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Southern California Edison Co.	EIX	5.61%	5.80%	5.98%	5.40%	5.42%	5.61%	5.78%	6.00%
Kansas City Power & Light Company	GXP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
KCP&L Greater Missouri Operations Company	GXP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Idaho Power Co.	IDA	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Upper Peninsula Power Company	TEG	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Wisconsin Public Service Corp	TEG	2.57%	2.54%	2.49%	2.46%	2.45%	2.47%	2.47%	2.47%
Oklahoma Gas and Electric Company	OGE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Atlantic City Electric Company	POM	0.00%	0.00%	0.00%	0.33%	0.32%	0.32%	0.35%	0.35%
Delmarva Power & Light Company	POM	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Potomac Electric Power Company	POM	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pacific Gas and Electric Company	PCG	1.02%	1.02%	1.04%	1.03%	1.05%	1.06%	1.08%	1.09%
Arizona Public Service Company	PNW	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Portland General Electric Company	POR	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
South Carolina Electric & Gas Co.	SCG	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
San Diego Gas & Electric Co.	SRE	1.12%	1.20%	1.21%	1.27%	1.29%	1.42%	1.52%	1.55%
Alabama Power Company	SO	5.54%	5.59%	5.62%	5.65%	5.60%	5.63%	5.69%	5.72%
Georgia Power Company	SO	1.47%	1.46%	1.47%	1.49%	1.49%	1.53%	1.57%	1.62%
Gulf Power Company	SO	3.94%	3.87%	3.91%	3.96%	3.98%	4.07%	4.19%	4.27%
Mississippi Power Company	SO	1.97%	2.16%	2.36%	2.23%	2.50%	2.71%	2.80%	2.80%
Tampa Electric Company	TE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
United Illuminating Company	UIL	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Southern Indiana Gas and Electric Company, Inc.	VVC	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Kansas Gas and Electric Company	WR	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Westar Energy (KPL)	WR	0.48%	0.48%	0.51%	0.52%	0.53%	0.53%	0.54%	0.54%
Wisconsin Electric Power Company	WEC	0.54%	0.56%	0.57%	0.57%	0.60%	0.60%	0.62%	0.62%
Northern States Power Company - MN	XEL	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Northern States Power Company - WI	XEL	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Public Service Company of Colorado	XEL	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Southwestern Public Service Company	XEL	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Long Term Debt Ratio (incl current portion)

Summary Data

Company Name	Ticker	2011 Q3	2011 Q2	2011 Q1	2010 Q4	2010 Q3	2010 Q2	2010 Q1	2009 Q4	Overall Average
Allete	ALE	42.24%	41.06%	41.26%	41.09%	42.50%	41.37%	41.69%	42.36%	41.70%
Alliant Energy Corp.	LNT	45.75%	46.56%	45.48%	45.48%	45.82%	46.93%	41.45%	44.10%	45.20%
Ameren Corp.	AEE	42.66%	43.02%	43.89%	43.61%	46.25%	47.48%	47.81%	47.62%	45.29%
American Electric Power	AEP	44.99%	46.79%	47.46%	47.54%	45.28%	45.44%	45.52%	48.20%	46.40%
Avista Corp.	AVA	47.12%	47.82%	48.19%	47.85%	48.13%	48.55%	49.35%	49.26%	48.28%
Black Hills Corp.	BKH	29.25%	29.71%	29.98%	29.62%	30.02%	30.23%	31.48%	32.76%	30.38%
Cleco Corp.	CNL	51.64%	51.44%	52.21%	51.90%	47.64%	48.74%	48.61%	53.72%	50.74%
Consolidated Edison	ED	33.71%	33.94%	33.68%	34.30%	33.98%	33.92%	34.88%	35.76%	34.27%
Dominion Resources, Inc.	D	41.16%	40.54%	41.71%	41.27%	43.25%	42.02%	44.77%	44.70%	42.43%
DTE Energy Co.	DTE	50.87%	51.06%	49.92%	50.67%	50.66%	50.18%	50.63%	50.81%	50.60%
Edison International	EIX	43.14%	44.80%	43.64%	44.73%	44.90%	43.45%	43.84%	43.92%	44.05%
Great Plains Energy Inc.	GXP	48.42%	43.65%	42.74%	46.00%	46.12%	41.62%	38.48%	38.98%	43.25%
IDACORP, Inc.	IDA	49.44%	50.89%	51.00%	53.36%	53.74%	51.73%	52.40%	52.54%	51.89%
Integrus	TEG	36.52%	39.19%	38.21%	38.38%	39.23%	40.18%	37.08%	36.70%	38.19%
OGE Energy	OGE	44.54%	46.15%	44.16%	44.41%	44.55%	45.83%	42.41%	42.52%	44.32%
Pepco Holdings, Inc.	POM	52.03%	52.48%	51.08%	51.57%	51.64%	52.17%	52.60%	52.96%	52.07%
PG&E Corp	PCG	46.37%	46.59%	46.58%	48.84%	47.96%	47.33%	47.01%	48.11%	47.35%
Pinnacle West Capital	PNW	47.50%	47.10%	46.98%	46.59%	46.58%	48.03%	48.32%	49.13%	47.53%
Portland General	POR	51.98%	52.09%	52.16%	52.77%	53.04%	53.64%	53.44%	52.97%	52.76%
SCANA Corp.	SCG	41.33%	42.02%	41.31%	41.37%	42.05%	44.62%	45.41%	45.02%	42.89%
Sempra Energy	SRE	46.85%	44.84%	45.36%	47.49%	48.31%	44.04%	42.31%	43.21%	45.30%
Southern Co.	SO	46.55%	46.91%	46.42%	48.05%	48.95%	46.17%	46.35%	46.86%	47.03%
TECO Energy, Inc.	TE	46.49%	46.78%	47.15%	47.95%	46.46%	45.98%	46.83%	46.91%	46.82%
UIL Holdings Corp.	UIL	45.84%	46.38%	47.01%	49.94%	49.87%	47.71%	48.39%	48.51%	47.96%
Vectren Corp.	VVC	45.15%	45.62%	45.77%	45.33%	45.99%	46.03%	47.13%	47.31%	46.04%
Westar Energy	WR	37.51%	38.15%	39.13%	39.33%	39.50%	39.91%	40.29%	39.81%	39.20%
Wisconsin Energy	WEC	40.45%	36.45%	37.09%	37.18%	38.72%	38.96%	40.06%	40.06%	38.62%
Xcel Energy, Inc.	XEL	44.34%	43.07%	43.63%	44.16%	44.06%	43.87%	45.14%	44.76%	44.13%
Proxy Group Average										44.81%

Long Term Debt Ratio (incl current portion)

Underlying Data

Company Name	Ticker	2011 Q3	2011 Q2	2011 Q1	2010 Q4	2010 Q3	2010 Q2	2010 Q1	2009 Q4
ALLETE (Minnesota Power)	ALE	43.71%	41.89%	42.51%	43.18%	43.20%	40.93%	41.29%	41.34%
Superior Water, Light and Power Company	ALE	40.76%	40.24%	40.01%	39.01%	41.80%	41.82%	42.09%	43.37%
Interstate Power and Light Company	LNT	46.98%	48.18%	46.16%	46.09%	45.78%	47.01%	40.80%	41.34%
Wisconsin Power and Light Company	LNT	44.51%	44.94%	44.80%	44.87%	45.86%	46.84%	42.10%	46.87%
Ameren Illinois Company	AEE	39.21%	39.29%	40.89%	40.62%	na	na	na	na
Union Electric Company	AEE	46.11%	46.74%	46.88%	46.60%	46.25%	47.48%	47.81%	47.62%
AEP Texas Central Company	AEP	39.04%	52.53%	54.80%	54.92%	55.01%	55.97%	55.87%	55.94%
AEP Texas North Company	AEP	52.23%	51.00%	50.90%	54.29%	51.49%	51.78%	51.92%	47.98%
Appalachian Power Company	AEP	55.17%	56.19%	57.81%	53.88%	54.82%	53.56%	51.26%	52.89%
Columbus Southern Power Company	AEP	48.23%	48.54%	48.62%	48.70%	51.06%	52.44%	53.00%	52.03%
Indiana Michigan Power Company	AEP	50.38%	49.99%	50.60%	50.30%	52.67%	53.17%	53.02%	53.62%
Kentucky Power Company	AEP	53.27%	53.47%	53.44%	54.09%	54.73%	55.09%	54.68%	54.91%
Kingsport Power Company	AEP	31.57%	33.41%	31.11%	32.17%	0.00%	0.00%	0.00%	35.68%
Ohio Power Company	AEP	45.76%	45.33%	45.16%	46.21%	47.29%	47.34%	50.29%	49.76%
Public Service Company of Oklahoma	AEP	50.04%	51.10%	53.42%	49.78%	51.41%	51.34%	51.32%	52.99%
Southwestern Electric Power Company	AEP	46.72%	48.84%	49.61%	50.07%	50.22%	51.44%	51.86%	47.55%
Wheeling Power Co	AEP	22.49%	24.30%	26.60%	28.57%	29.40%	27.74%	27.52%	26.88%
Avista Corporation	AVA	47.12%	47.82%	48.19%	47.85%	48.13%	48.55%	49.35%	49.26%
Black Hills Colorado Electric Utility Company, LP	BKH	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Black Hills Power, Inc.	BKH	45.54%	46.35%	46.64%	47.11%	47.68%	47.78%	50.99%	54.13%
Cheyenne Light, Fuel and Power Company	BKH	42.22%	42.77%	43.29%	41.76%	42.37%	42.93%	43.46%	44.15%
Cleco Power LLC	CNL	51.64%	51.44%	52.21%	51.90%	47.64%	48.74%	48.61%	53.72%
Consolidated Edison Company of New York, Inc.	ED	47.68%	48.12%	47.01%	48.34%	47.17%	50.20%	48.20%	49.60%
Orange and Rockland Utilities, Inc.	ED	49.82%	50.40%	50.29%	50.88%	50.17%	42.36%	48.68%	51.09%
Pike County Light & Power Company	ED	37.35%	37.23%	37.42%	37.99%	38.58%	43.11%	42.66%	42.36%
Rockland Electric Company	ED	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Virginia Electric and Power Company	D	41.16%	40.54%	41.71%	41.27%	43.25%	42.02%	44.77%	44.70%
Detroit Edison Company	DTE	50.87%	51.06%	49.92%	50.67%	50.66%	50.18%	50.63%	50.81%
Southern California Edison Co.	EIX	43.14%	44.80%	43.64%	44.73%	44.90%	43.45%	43.84%	43.92%
Kansas City Power & Light Company	GXP	49.96%	40.23%	43.65%	43.94%	43.93%	43.98%	45.30%	45.59%
KCP&L Greater Missouri Operations Company	GXP	46.88%	47.07%	41.83%	48.07%	48.32%	39.26%	31.66%	32.36%
Idaho Power Co.	IDA	49.44%	50.89%	51.00%	53.36%	53.74%	51.73%	52.40%	52.54%
Upper Peninsula Power Company	TEG	36.81%	35.16%	33.97%	34.94%	36.71%	38.33%	32.12%	31.31%
Wisconsin Public Service Corp	TEG	36.23%	43.22%	42.46%	41.82%	41.75%	42.03%	42.04%	42.09%
Oklahoma Gas and Electric Company	OGE	44.54%	46.15%	44.16%	44.41%	44.55%	45.83%	42.41%	42.52%
Atlantic City Electric Company	POM	56.14%	57.98%	52.64%	53.12%	53.36%	53.78%	57.79%	58.38%
Delmarva Power & Light Company	POM	50.36%	49.28%	49.86%	50.54%	50.33%	51.63%	48.79%	49.29%
Potomac Electric Power Company	POM	49.59%	50.20%	50.74%	51.04%	51.23%	51.11%	51.24%	51.22%
Pacific Gas and Electric Company	PCG	46.37%	46.59%	46.58%	48.84%	47.96%	47.33%	47.01%	48.11%
Arizona Public Service Company	PNW	47.50%	47.10%	46.98%	46.59%	46.58%	48.03%	48.32%	49.13%
Portland General Electric Company	POR	51.98%	52.09%	52.16%	52.77%	53.04%	53.64%	53.44%	52.97%
South Carolina Electric & Gas Co.	SCG	41.33%	42.02%	41.31%	41.37%	42.05%	44.62%	45.41%	45.02%
San Diego Gas & Electric Co.	SRE	46.85%	44.84%	45.36%	47.49%	48.31%	44.04%	42.31%	43.21%
Alabama Power Company	SO	49.43%	49.94%	50.16%	50.07%	49.61%	49.90%	50.39%	50.71%
Georgia Power Company	SO	46.82%	47.15%	46.22%	45.87%	48.48%	47.11%	46.96%	47.84%
Gulf Power Company	SO	48.67%	47.85%	47.91%	48.47%	51.65%	47.81%	46.88%	47.74%
Mississippi Power Company	SO	41.29%	42.69%	41.38%	47.79%	46.07%	39.87%	41.16%	41.16%
Tampa Electric Company	TE	46.49%	46.78%	47.15%	47.95%	46.46%	45.98%	46.83%	46.91%
United Illuminating Company	UIL	45.84%	46.38%	47.01%	49.94%	49.87%	47.71%	48.39%	48.51%
Southern Indiana Gas and Electric Company, Inc.	VVC	45.15%	45.62%	45.77%	45.33%	45.99%	46.03%	47.13%	47.31%
Kansas Gas and Electric Company	WR	42.10%	43.02%	43.27%	42.80%	42.57%	43.31%	43.56%	42.65%
Westar Energy (KPL)	WR	32.93%	33.27%	34.99%	35.85%	36.44%	36.52%	37.03%	36.96%
Wisconsin Electric Power Company	WEC	40.45%	36.45%	37.09%	37.18%	38.72%	38.96%	40.06%	40.06%
Northern States Power Company - MN	XEL	46.71%	47.61%	47.63%	48.80%	48.79%	45.88%	47.72%	48.14%
Northern States Power Company - WI	XEL	40.00%	40.22%	40.40%	40.42%	41.80%	42.43%	43.47%	41.84%
Public Service Company of Colorado	XEL	43.14%	40.72%	41.34%	40.65%	39.57%	40.12%	40.76%	40.03%
Southwestern Public Service Company	XEL	47.51%	43.72%	45.14%	46.79%	46.06%	47.07%	48.59%	49.03%

Customer Deposit Ratio

Summary Data

Company Name	Ticker	2011 Q3	2011 Q2	2011 Q1	2010 Q4	2010 Q3	2010 Q2	2010 Q1	2009 Q4	Overall Average
Allete	ALE	0.04%	0.04%	0.04%	0.05%	0.05%	0.05%	0.05%	0.05%	0.05%
Alliant Energy Corp.	LNT	0.17%	0.17%	0.16%	0.16%	0.16%	0.18%	0.21%	0.21%	0.18%
Ameren Corp.	AEE	0.61%	0.60%	0.60%	0.59%	0.23%	0.22%	0.22%	0.23%	0.41%
American Electric Power	AEP	1.44%	1.49%	1.41%	1.40%	1.34%	1.35%	1.33%	1.37%	1.39%
Avista Corp.	AVA	0.37%	0.35%	0.34%	0.33%	0.34%	0.35%	0.36%	0.36%	0.35%
Black Hills Corp.	BKH	0.38%	0.39%	0.39%	0.38%	0.38%	0.39%	0.40%	0.39%	0.39%
Cleco Corp.	CNL	1.60%	1.55%	1.53%	1.47%	1.54%	1.50%	1.43%	1.52%	1.52%
Consolidated Edison	ED	1.39%	1.45%	1.40%	1.37%	1.36%	1.55%	1.32%	1.30%	1.39%
Dominion Resources, Inc.	D	0.64%	0.65%	0.70%	0.71%	0.75%	0.78%	0.83%	0.81%	0.73%
DTE Energy Co.	DTE	0.31%	0.30%	0.31%	0.31%	0.32%	0.32%	0.31%	0.30%	0.31%
Edison International	EIX	1.09%	1.16%	1.21%	1.27%	1.32%	1.40%	1.47%	1.55%	1.31%
Great Plains Energy Inc.	GXP	0.19%	0.19%	0.20%	0.20%	0.21%	0.22%	0.20%	0.20%	0.20%
IDACORP, Inc.	IDA	0.23%	0.33%	0.31%	0.05%	0.07%	0.14%	0.09%	0.02%	0.15%
Integrus	TEG	0.15%	0.14%	0.13%	0.13%	0.13%	0.13%	0.39%	0.35%	0.19%
OGE Energy	OGE	1.42%	1.45%	1.58%	1.57%	1.56%	1.59%	1.68%	1.66%	1.56%
Pepco Holdings, Inc.	POM	1.50%	1.49%	1.54%	1.52%	1.53%	1.48%	1.48%	1.42%	1.50%
PG&E Corp	PCG	0.89%	0.87%	0.84%	0.83%	0.91%	1.07%	1.01%	0.98%	0.93%
Pinnacle West Capital	PNW	0.92%	0.97%	0.95%	0.94%	0.94%	0.98%	1.00%	1.02%	0.97%
Portland General	POR	0.23%	0.25%	0.19%	0.19%	0.19%	0.19%	0.17%	0.17%	0.20%
SCANA Corp.	SCG	0.57%	0.58%	0.60%	0.62%	0.63%	0.63%	0.60%	0.58%	0.60%
Sempra Energy	SRE	0.87%	0.90%	0.85%	0.88%	0.88%	1.02%	1.10%	1.11%	0.95%
Southern Co.	SO	1.00%	1.01%	1.03%	1.01%	1.03%	1.06%	1.07%	1.06%	1.03%
TECO Energy, Inc.	TE	3.13%	3.15%	3.16%	3.06%	3.07%	3.02%	3.06%	3.03%	3.08%
UIL Holdings Corp.	UIL	0.13%	0.13%	0.13%	0.14%	0.14%	0.14%	0.15%	0.15%	0.14%
Vectren Corp.	VVC	0.91%	0.87%	0.87%	0.79%	0.87%	0.74%	0.76%	0.62%	0.80%
Westar Energy	WR	0.37%	0.37%	0.38%	0.38%	0.37%	0.37%	0.38%	0.37%	0.37%
Wisconsin Energy	WEC	0.45%	0.47%	0.44%	0.44%	0.43%	0.43%	0.41%	0.38%	0.43%
Xcel Energy, Inc.	XEL	0.31%	0.31%	0.32%	0.33%	0.35%	0.34%	0.35%	0.34%	0.33%
Proxy Group Average										0.77%

Customer Deposit Ratio

Underlying Data

Company Name	Ticker	2011 Q3	2011 Q2	2011 Q1	2010 Q4	2010 Q3	2010 Q2	2010 Q1	2009 Q4
ALLETE (Minnesota Power)	ALE	0.02%	0.02%	0.02%	0.02%	0.02%	0.02%	0.02%	0.02%
Superior Water, Light and Power Company	ALE	0.06%	0.06%	0.06%	0.08%	0.08%	0.08%	0.08%	0.08%
Interstate Power and Light Company	LNT	0.20%	0.21%	0.19%	0.19%	0.18%	0.19%	0.25%	0.25%
Wisconsin Power and Light Company	LNT	0.14%	0.14%	0.14%	0.14%	0.15%	0.16%	0.17%	0.18%
Ameren Illinois Company	AEE	0.98%	0.98%	0.98%	0.94%	na	na	na	na
Union Electric Company	AEE	0.23%	0.23%	0.23%	0.23%	0.23%	0.22%	0.22%	0.23%
AEP Texas Central Company	AEP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.06%
AEP Texas North Company	AEP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.13%
Appalachian Power Company	AEP	0.89%	0.91%	0.86%	0.88%	0.88%	0.87%	0.89%	0.88%
Columbus Southern Power Company	AEP	1.00%	1.03%	1.02%	1.00%	0.92%	0.96%	0.97%	0.95%
Indiana Michigan Power Company	AEP	0.81%	0.83%	0.82%	0.82%	0.77%	0.78%	0.79%	0.75%
Kentucky Power Company	AEP	2.05%	2.04%	1.95%	1.94%	1.91%	1.92%	1.88%	1.83%
Kingsport Power Company	AEP	5.19%	5.46%	5.00%	5.07%	4.69%	4.88%	4.69%	4.90%
Ohio Power Company	AEP	0.42%	0.43%	0.41%	0.48%	0.45%	0.43%	0.35%	0.34%
Public Service Company of Oklahoma	AEP	2.46%	2.39%	2.24%	2.11%	2.16%	2.17%	2.20%	2.30%
Southwestern Electric Power Company	AEP	1.41%	1.54%	1.46%	1.40%	1.27%	1.29%	1.26%	1.38%
Wheeling Power Co	AEP	1.62%	1.73%	1.78%	1.70%	1.68%	1.58%	1.56%	1.52%
Avista Corporation	AVA	0.37%	0.35%	0.34%	0.33%	0.34%	0.35%	0.36%	0.36%
Black Hills Colorado Electric Utility Company, LP	BKH	0.48%	0.54%	0.54%	0.53%	0.55%	0.59%	0.62%	0.64%
Black Hills Power, Inc.	BKH	0.16%	0.17%	0.17%	0.17%	0.15%	0.13%	0.12%	0.11%
Cheyenne Light, Fuel and Power Company	BKH	0.50%	0.46%	0.45%	0.44%	0.44%	0.44%	0.45%	0.44%
Cleco Power LLC	CNL	1.60%	1.55%	1.53%	1.47%	1.54%	1.50%	1.43%	1.52%
Consolidated Edison Company of New York, Inc.	ED	1.42%	1.41%	1.36%	1.37%	1.31%	1.33%	1.31%	1.33%
Orange and Rockland Utilities, Inc.	ED	0.90%	0.93%	0.95%	0.99%	0.93%	1.09%	1.14%	1.09%
Pike County Light & Power Company	ED	2.00%	2.23%	2.03%	2.02%	2.00%	2.53%	1.52%	1.48%
Rockland Electric Company	ED	1.24%	1.23%	1.24%	1.12%	1.19%	1.25%	1.30%	1.31%
Virginia Electric and Power Company	D	0.64%	0.65%	0.70%	0.71%	0.75%	0.78%	0.83%	0.81%
Detroit Edison Company	DTE	0.31%	0.30%	0.31%	0.31%	0.32%	0.32%	0.31%	0.30%
Southern California Edison Co.	EIX	1.09%	1.16%	1.21%	1.27%	1.32%	1.40%	1.47%	1.55%
Kansas City Power & Light Company	GXP	0.14%	0.15%	0.15%	0.16%	0.16%	0.17%	0.18%	0.19%
KCP&L Greater Missouri Operations Company	GXP	0.24%	0.24%	0.24%	0.25%	0.26%	0.26%	0.21%	0.22%
Idaho Power Co.	IDA	0.23%	0.33%	0.31%	0.05%	0.07%	0.14%	0.09%	0.02%
Upper Peninsula Power Company	TEG	0.08%	0.08%	0.08%	0.10%	0.10%	0.10%	0.65%	0.61%
Wisconsin Public Service Corp	TEG	0.23%	0.21%	0.17%	0.17%	0.16%	0.15%	0.12%	0.10%
Oklahoma Gas and Electric Company	OGE	1.42%	1.45%	1.58%	1.57%	1.56%	1.59%	1.68%	1.66%
Atlantic City Electric Company	POM	1.21%	1.22%	1.26%	1.20%	1.17%	1.13%	1.17%	1.17%
Delmarva Power & Light Company	POM	1.70%	1.66%	1.74%	1.76%	1.83%	1.76%	1.74%	1.62%
Potomac Electric Power Company	POM	1.59%	1.60%	1.61%	1.61%	1.59%	1.57%	1.53%	1.47%
Pacific Gas and Electric Company	PCG	0.89%	0.87%	0.84%	0.83%	0.91%	1.07%	1.01%	0.98%
Arizona Public Service Company	PNW	0.92%	0.97%	0.95%	0.94%	0.94%	0.98%	1.00%	1.02%
Portland General Electric Company	POR	0.23%	0.25%	0.19%	0.19%	0.19%	0.19%	0.17%	0.17%
South Carolina Electric & Gas Co.	SCG	0.57%	0.58%	0.60%	0.62%	0.63%	0.63%	0.60%	0.58%
San Diego Gas & Electric Co.	SRE	0.87%	0.90%	0.85%	0.88%	0.88%	1.02%	1.10%	1.11%
Alabama Power Company	SO	0.67%	0.69%	0.69%	0.69%	0.69%	0.70%	0.71%	0.71%
Georgia Power Company	SO	1.12%	1.09%	1.08%	1.09%	1.10%	1.15%	1.19%	1.20%
Gulf Power Company	SO	1.41%	1.40%	1.41%	1.41%	1.42%	1.41%	1.41%	1.38%
Mississippi Power Company	SO	0.79%	0.86%	0.93%	0.84%	0.91%	0.96%	0.97%	0.93%
Tampa Electric Company	TE	3.13%	3.15%	3.16%	3.06%	3.07%	3.02%	3.06%	3.03%
United Illuminating Company	UIL	0.13%	0.13%	0.13%	0.14%	0.14%	0.14%	0.15%	0.15%
Southern Indiana Gas and Electric Company, Inc.	VVC	0.91%	0.87%	0.87%	0.79%	0.87%	0.74%	0.76%	0.62%
Kansas Gas and Electric Company	WR	0.47%	0.47%	0.48%	0.46%	0.46%	0.46%	0.46%	0.45%
Westar Energy (KPL)	WR	0.27%	0.26%	0.29%	0.29%	0.28%	0.27%	0.29%	0.29%
Wisconsin Electric Power Company	WEC	0.45%	0.47%	0.44%	0.44%	0.43%	0.43%	0.41%	0.38%
Northern States Power Company - MN	XEL	0.06%	0.06%	0.07%	0.07%	0.06%	0.06%	0.04%	0.04%
Northern States Power Company - WI	XEL	0.20%	0.20%	0.21%	0.21%	0.22%	0.24%	0.26%	0.23%
Public Service Company of Colorado	XEL	0.50%	0.51%	0.52%	0.52%	0.58%	0.59%	0.60%	0.60%
Southwestern Public Service Company	XEL	0.47%	0.46%	0.48%	0.52%	0.53%	0.49%	0.51%	0.50%

Notes Payable

Summary Data

Company Name	Ticker	2011 Q3	2011 Q2	2011 Q1	2010 Q4	2010 Q3	2010 Q2	2010 Q1	2009 Q4	Overall Average
Allete	ALE	0.00%	0.00%	0.00%	2.19%	0.00%	0.00%	0.00%	0.00%	0.27%
Alliant Energy Corp.	LNT	0.07%	0.07%	0.66%	0.93%	0.06%	0.06%	6.34%	3.32%	1.44%
Ameren Corp.	AEE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
American Electric Power	AEP	4.57%	4.09%	4.14%	3.97%	7.48%	8.28%	8.30%	5.64%	5.81%
Avista Corp.	AVA	4.04%	3.18%	2.77%	4.89%	3.58%	4.03%	3.43%	4.13%	3.76%
Black Hills Corp.	BKH	19.66%	19.28%	18.92%	18.06%	17.46%	17.03%	15.29%	14.56%	17.53%
Cleco Corp.	CNL	0.00%	0.00%	0.00%	0.00%	0.98%	0.00%	0.00%	0.00%	0.12%
Consolidated Edison	ED	0.44%	0.44%	1.00%	0.45%	1.76%	2.54%	1.07%	0.46%	1.02%
Dominion Resources, Inc.	D	3.59%	5.51%	3.53%	4.17%	1.95%	4.97%	0.00%	3.06%	3.35%
DTE Energy Co.	DTE	0.76%	1.38%	1.42%	0.21%	0.25%	1.10%	0.36%	0.36%	0.73%
Edison International	EIX	2.95%	1.11%	1.14%	0.00%	0.00%	1.31%	1.13%	0.00%	0.96%
Great Plains Energy Inc.	GXP	0.75%	7.07%	7.71%	3.54%	3.06%	8.99%	16.94%	16.03%	8.01%
IDACORP, Inc.	IDA	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Integrus	TEG	4.41%	3.10%	4.05%	3.11%	2.60%	0.24%	2.38%	4.40%	3.04%
OGE Energy	OGE	0.00%	0.00%	0.36%	0.00%	0.00%	0.00%	0.23%	0.00%	0.07%
Pepco Holdings, Inc.	POM	0.83%	1.26%	2.89%	2.77%	2.21%	2.96%	1.69%	1.14%	1.97%
PG&E Corp	PCG	4.19%	4.48%	5.17%	3.41%	4.00%	4.24%	5.22%	3.53%	4.28%
Pinnacle West Capital	PNW	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	2.77%	0.00%	0.35%
Portland General	POR	0.00%	0.00%	0.00%	0.55%	0.25%	0.00%	0.00%	0.00%	0.10%
SCANA Corp.	SCG	7.03%	6.83%	7.12%	5.79%	5.17%	3.59%	3.41%	4.05%	5.37%
Sempra Energy	SRE	0.00%	0.00%	0.00%	0.00%	0.00%	1.15%	0.46%	0.00%	0.20%
Southern Co.	SO	0.36%	1.35%	1.55%	1.72%	0.00%	2.24%	1.22%	1.45%	1.24%
TECO Energy, Inc.	TE	0.00%	0.19%	0.00%	0.00%	0.50%	2.00%	0.48%	1.46%	0.58%
UIL Holdings Corp.	UIL	8.20%	7.11%	6.05%	4.60%	4.55%	6.06%	4.71%	4.19%	5.69%
Vectren Corp.	VVC	3.89%	4.17%	3.95%	4.95%	3.10%	4.00%	2.96%	4.03%	3.88%
Westar Energy	WR	4.36%	5.30%	3.61%	2.75%	2.01%	2.97%	2.62%	3.03%	3.33%
Wisconsin Energy	WEC	2.16%	4.31%	2.96%	3.97%	0.87%	3.31%	1.07%	1.87%	2.57%
Xcel Energy, Inc.	XEL	1.01%	3.07%	1.97%	2.56%	0.90%	0.97%	0.69%	1.13%	1.54%
Proxy Group Average										2.76%

Notes Payable

Underlying Data

Company Name	Ticker	2011 Q3	2011 Q2	2011 Q1	2010 Q4	2010 Q3	2010 Q2	2010 Q1	2009 Q4
ALLETE (Minnesota Power)	ALE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Superior Water, Light and Power Company	ALE	0.00%	0.00%	0.00%	4.37%	0.00%	0.00%	0.00%	0.00%
Interstate Power and Light Company	LNT	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	7.04%	6.51%
Wisconsin Power and Light Company	LNT	0.13%	0.13%	1.32%	1.87%	0.12%	0.12%	5.64%	0.12%
Ameren Illinois Company	AEE	0.00%	0.00%	0.00%	0.00%	na	na	na	na
Union Electric Company	AEE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
AEP Texas Central Company	AEP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
AEP Texas North Company	AEP	2.33%	5.08%	5.63%	0.00%	5.75%	5.37%	4.00%	11.41%
Appalachian Power Company	AEP	0.00%	0.00%	0.00%	2.27%	1.18%	4.04%	5.55%	3.81%
Columbus Southern Power Company	AEP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.98%
Indiana Michigan Power Company	AEP	0.00%	0.83%	0.00%	1.34%	0.00%	0.00%	0.00%	0.00%
Kentucky Power Company	AEP	0.00%	0.00%	0.00%	0.00%	0.00%	0.43%	0.00%	0.05%
Kingsport Power Company	AEP	18.43%	13.04%	18.89%	18.42%	54.73%	54.59%	55.15%	21.35%
Ohio Power Company	AEP	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Public Service Company of Oklahoma	AEP	0.00%	0.00%	0.00%	4.68%	1.22%	3.51%	3.64%	0.00%
Southwestern Electric Power Company	AEP	1.15%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Wheeling Power Co	AEP	28.38%	26.10%	21.05%	16.91%	19.43%	23.13%	22.97%	24.39%
Avista Corporation	AVA	4.04%	3.18%	2.77%	4.89%	3.58%	4.03%	3.43%	4.13%
Black Hills Colorado Electric Utility Company, LP	BKH	58.97%	57.84%	56.76%	54.18%	52.36%	48.81%	45.86%	43.67%
Black Hills Power, Inc.	BKH	0.00%	0.00%	0.00%	0.00%	0.00%	2.26%	0.00%	0.00%
Cheyenne Light, Fuel and Power Company	BKH	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Cleco Power LLC	CNL	0.00%	0.00%	0.00%	0.00%	0.98%	0.00%	0.00%	0.00%
Consolidated Edison Company of New York, Inc.	ED	0.00%	0.00%	2.24%	0.00%	4.03%	0.33%	2.37%	0.00%
Orange and Rockland Utilities, Inc.	ED	1.75%	1.77%	1.77%	1.79%	2.99%	9.82%	1.91%	1.85%
Pike County Light & Power Company	ED	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rockland Electric Company	ED	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Virginia Electric and Power Company	D	3.59%	5.51%	3.53%	4.17%	1.95%	4.97%	0.00%	3.06%
Detroit Edison Company	DTE	0.76%	1.38%	1.42%	0.21%	0.25%	1.10%	0.36%	0.36%
Southern California Edison Co.	EIX	2.95%	1.11%	1.14%	0.00%	0.00%	1.31%	1.13%	0.00%
Kansas City Power & Light Company	GXP	0.26%	11.61%	7.64%	6.55%	6.05%	7.65%	5.50%	4.89%
KCP&L Greater Missouri Operations Company	GXP	1.24%	2.53%	7.78%	0.54%	0.08%	10.33%	28.38%	27.17%
Idaho Power Co.	IDA	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Upper Peninsula Power Company	TEG	2.77%	5.95%	6.45%	5.75%	4.73%	0.00%	4.29%	7.98%
Wisconsin Public Service Corp	TEG	6.04%	0.25%	1.66%	0.48%	0.48%	0.48%	0.48%	0.82%
Oklahoma Gas and Electric Company	OGE	0.00%	0.00%	0.36%	0.00%	0.00%	0.00%	0.23%	0.00%
Atlantic City Electric Company	POM	2.48%	3.79%	8.68%	8.31%	6.44%	8.87%	5.06%	3.42%
Delmarva Power & Light Company	POM	0.00%	0.00%	0.00%	0.00%	0.18%	0.00%	0.00%	0.00%
Potomac Electric Power Company	POM	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pacific Gas and Electric Company	PCG	4.19%	4.48%	5.17%	3.41%	4.00%	4.24%	5.22%	3.53%
Arizona Public Service Company	PNW	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	2.77%	0.00%
Portland General Electric Company	POR	0.00%	0.00%	0.00%	0.55%	0.25%	0.00%	0.00%	0.00%
South Carolina Electric & Gas Co.	SCG	7.03%	6.83%	7.12%	5.79%	5.17%	3.59%	3.41%	4.05%
San Diego Gas & Electric Co.	SRE	0.00%	0.00%	0.00%	0.00%	0.00%	1.15%	0.46%	0.00%
Alabama Power Company	SO	0.00%	0.00%	0.00%	0.00%	0.00%	0.48%	0.00%	0.00%
Georgia Power Company	SO	0.01%	1.74%	2.80%	3.19%	0.02%	1.79%	1.41%	1.94%
Gulf Power Company	SO	1.44%	3.66%	3.39%	3.69%	0.00%	3.51%	3.45%	3.85%
Mississippi Power Company	SO	0.00%	0.00%	0.00%	0.00%	0.00%	3.16%	0.00%	0.00%
Tampa Electric Company	TE	0.00%	0.19%	0.00%	0.00%	0.50%	2.00%	0.48%	1.46%
United Illuminating Company	UIL	8.20%	7.11%	6.05%	4.60%	4.55%	6.06%	4.71%	4.19%
Southern Indiana Gas and Electric Company, Inc.	VVC	3.89%	4.17%	3.95%	4.95%	3.10%	4.00%	2.96%	4.03%
Kansas Gas and Electric Company	WR	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Westar Energy (KPL)	WR	8.72%	10.59%	7.22%	5.50%	4.02%	5.94%	5.23%	6.06%
Wisconsin Electric Power Company	WEC	2.16%	4.31%	2.96%	3.97%	0.87%	3.31%	1.07%	1.87%
Northern States Power Company - MN	XEL	0.99%	0.10%	0.14%	0.03%	0.03%	1.62%	0.03%	0.04%
Northern States Power Company - WI	XEL	3.05%	3.83%	3.41%	4.07%	0.44%	0.00%	2.08%	1.77%
Public Service Company of Colorado	XEL	0.00%	1.99%	0.57%	3.60%	0.00%	0.00%	0.66%	2.71%
Southwestern Public Service Company	XEL	0.00%	6.38%	3.77%	2.55%	3.13%	2.26%	0.00%	0.00%

Notes

Source: SNL Financial

Hawaiian Electric & CenterPoint Energy were excluded from this analysis due to unavailable data on customer deposits

Ameren Illinois Company is composed of recently merged operating utilities and historical data is not available

"NA" indicates the operating company capital structure is not reported.

Testimony of Robert B. Hevert

Exhibit __ (RBH-8)

Stay-Out Premium Calculation

STAYOUT PREMIUM CALCULATION

Date	Treasury Yields [1]	
	1-Year	3-Year
Mar-07	4.92	4.51
Apr-07	4.93	4.60
May-07	4.91	4.69
Jun-07	4.96	5.00
Jul-07	4.96	4.82
Aug-07	4.47	4.34
Sep-07	4.14	4.06
Oct-07	4.10	4.01
Nov-07	3.50	3.35
Dec-07	3.26	3.13
Jan-08	2.71	2.51
Feb-08	2.05	2.19
Mar-08	1.54	1.80
Apr-08	1.74	2.23
May-08	2.06	2.69
Jun-08	2.42	3.08
Jul-08	2.28	2.87
Aug-08	2.18	2.70
Sep-08	1.91	2.32
Oct-08	1.42	1.86
Nov-08	1.07	1.51
Dec-08	0.49	1.07
Jan-09	0.44	1.13
Feb-09	0.62	1.37
Mar-09	0.64	1.31
Apr-09	0.55	1.32
May-09	0.50	1.39
Jun-09	0.51	1.76
Jul-09	0.48	1.55
Aug-09	0.46	1.65
Sep-09	0.40	1.48
Oct-09	0.37	1.46
Nov-09	0.31	1.32
Dec-09	0.37	1.38
Jan-10	0.34	1.49
Feb-10	0.35	1.40
Mar-10	0.40	1.51
Apr-10	0.44	1.64
May-10	0.37	1.32
Jun-10	0.32	1.17
Jul-10	0.29	0.98
Aug-10	0.26	0.78
Sep-10	0.26	0.75
Oct-10	0.23	0.57
Nov-10	0.25	0.67
Dec-10	0.29	0.99
Jan-11	0.27	1.03
Feb-11	0.29	1.28
Mar-11	0.26	1.17
Apr-11	0.25	1.21
May-11	0.19	0.94
Jun-11	0.18	0.71
Jul-11	0.19	0.68
Aug-11	0.11	0.38
Sep-11	0.10	0.35
Oct-11	0.11	0.47
Nov-11	0.11	0.39
Dec-11	0.12	0.39
Jan-12	0.11	0.36
Feb-12	0.16	0.38
5-Yr. Avg.	1.30	1.82
Differential		0.53
Stay-Out Premium (.5 x Differential)		0.26
4-Yr. Avg.	0.60	1.30
Differential		0.69
Stay-Out Premium (.5 x Differential)		0.35
3-Yr. Avg.	0.30	1.05
Differential		0.74
Stay-Out Premium (.5 x Differential)		0.37
2-Yr. Avg.	0.23	0.84
Differential		0.61
Stay-Out Premium (.5 x Differential)		0.30
1-Yr. Avg.	0.16	0.62
Differential		0.46
Stay-Out Premium (.5 x Differential)		0.23

Notes

[1] Source: Bloomberg Professional Service; derived from Federal Reserve Statistical Release H.15

Testimony of Robert B. Hevert

Exhibit __ (RBH-9)

Alternate Calculation of Stay-Out Premium

ALTERNATE CALCULATION OF STAY-OUT PREMIUM

Exhibit (RBH-9)

Page 1 of 1

Current vs 3-Yr Forward Long-Term Treasury Yields (three-month average): 0.47%

	[1]	[2]	[3]	[4]	[5]	[6]
	3-yr Treas.	10-yr Treas.	30-yr Treas.	Implied Forward 27-yr Treas.	Interpolated Current 27-yr Treas.	Difference
03/16/2012	0.57%	2.31%	3.41%	3.73%	3.25%	0.49%
03/15/2012	0.56%	2.29%	3.41%	3.73%	3.24%	0.49%
03/14/2012	0.60%	2.29%	3.43%	3.75%	3.26%	0.49%
03/13/2012	0.51%	2.14%	3.26%	3.57%	3.09%	0.48%
03/12/2012	0.47%	2.04%	3.17%	3.47%	3.00%	0.47%
03/09/2012	0.46%	2.04%	3.19%	3.50%	3.02%	0.48%
03/08/2012	0.44%	2.03%	3.18%	3.49%	3.01%	0.48%
03/07/2012	0.42%	1.98%	3.12%	3.42%	2.95%	0.48%
03/06/2012	0.40%	1.96%	3.08%	3.38%	2.91%	0.47%
03/05/2012	0.43%	2.00%	3.13%	3.43%	2.96%	0.47%
03/02/2012	0.41%	1.99%	3.11%	3.41%	2.94%	0.47%
03/01/2012	0.43%	2.03%	3.15%	3.46%	2.98%	0.47%
02/29/2012	0.43%	1.98%	3.08%	3.38%	2.92%	0.46%
02/28/2012	0.41%	1.94%	3.07%	3.37%	2.90%	0.47%
02/27/2012	0.40%	1.92%	3.04%	3.34%	2.87%	0.47%
02/24/2012	0.43%	1.98%	3.10%	3.40%	2.93%	0.47%
02/23/2012	0.43%	1.99%	3.13%	3.43%	2.96%	0.48%
02/22/2012	0.42%	2.01%	3.15%	3.46%	2.98%	0.48%
02/21/2012	0.44%	2.05%	3.20%	3.51%	3.03%	0.48%
02/17/2012	0.42%	2.01%	3.16%	3.47%	2.99%	0.48%
02/16/2012	0.42%	1.99%	3.14%	3.45%	2.97%	0.48%
02/15/2012	0.38%	1.93%	3.09%	3.40%	2.92%	0.48%
02/14/2012	0.40%	1.92%	3.06%	3.36%	2.89%	0.47%
02/13/2012	0.40%	1.99%	3.14%	3.45%	2.97%	0.48%
02/10/2012	0.36%	1.96%	3.11%	3.42%	2.94%	0.48%
02/09/2012	0.38%	2.04%	3.20%	3.52%	3.03%	0.49%
02/08/2012	0.35%	2.01%	3.14%	3.45%	2.97%	0.48%
02/07/2012	0.35%	2.00%	3.14%	3.45%	2.97%	0.49%
02/06/2012	0.32%	1.93%	3.08%	3.39%	2.91%	0.48%
02/03/2012	0.33%	1.97%	3.13%	3.45%	2.96%	0.49%
02/02/2012	0.31%	1.86%	3.01%	3.31%	2.84%	0.48%
02/01/2012	0.31%	1.87%	3.01%	3.31%	2.84%	0.48%
01/31/2012	0.30%	1.83%	2.94%	3.24%	2.77%	0.46%
01/30/2012	0.31%	1.87%	2.99%	3.29%	2.82%	0.47%
01/27/2012	0.32%	1.93%	3.07%	3.38%	2.90%	0.48%
01/26/2012	0.31%	1.96%	3.10%	3.41%	2.93%	0.49%
01/25/2012	0.34%	2.01%	3.13%	3.44%	2.96%	0.48%
01/24/2012	0.39%	2.08%	3.15%	3.46%	2.99%	0.47%
01/23/2012	0.39%	2.09%	3.15%	3.46%	2.99%	0.47%
01/20/2012	0.38%	2.05%	3.10%	3.41%	2.94%	0.46%
01/19/2012	0.36%	2.01%	3.05%	3.35%	2.89%	0.46%
01/18/2012	0.35%	1.92%	2.96%	3.25%	2.80%	0.45%
01/17/2012	0.33%	1.87%	2.89%	3.18%	2.74%	0.44%
01/13/2012	0.34%	1.89%	2.91%	3.20%	2.76%	0.44%
01/12/2012	0.35%	1.94%	2.97%	3.27%	2.82%	0.45%
01/11/2012	0.34%	1.93%	2.96%	3.26%	2.81%	0.45%
01/10/2012	0.37%	2.00%	3.04%	3.34%	2.88%	0.46%
01/09/2012	0.38%	1.98%	3.02%	3.32%	2.86%	0.45%
01/06/2012	0.40%	1.98%	3.02%	3.32%	2.86%	0.45%
01/05/2012	0.40%	2.02%	3.06%	3.36%	2.90%	0.46%
01/04/2012	0.40%	2.00%	3.03%	3.33%	2.88%	0.45%
01/03/2012	0.40%	1.97%	2.98%	3.27%	2.83%	0.44%
12/30/2011	0.36%	1.89%	2.89%	3.18%	2.74%	0.44%
12/29/2011	0.41%	1.91%	2.90%	3.18%	2.75%	0.43%
12/28/2011	0.42%	1.93%	2.91%	3.19%	2.76%	0.43%
12/27/2011	0.45%	2.02%	3.04%	3.33%	2.89%	0.44%
12/23/2011	0.45%	2.03%	3.05%	3.34%	2.90%	0.45%
12/22/2011	0.41%	1.97%	2.99%	3.28%	2.84%	0.44%
12/21/2011	0.40%	1.98%	3.00%	3.29%	2.85%	0.45%
12/20/2011	0.39%	1.94%	2.93%	3.22%	2.78%	0.43%
12/19/2011	0.36%	1.82%	2.79%	3.06%	2.64%	0.42%

Notes:

[1] Source: Bloomberg Professional

[2] Source: Bloomberg Professional

[3] Source: Bloomberg Professional

[4] $((1 + \text{Column [3]})^{30} / (1 + \text{Column [1]})^{30})^{(1/27)} - 1$

[5] Equals $((\text{Column [3]} - \text{Column [2]}) / 20) \times 17 + \text{Column [2]}$

[6] Equals Column [4] - Column [5]